



SQUAMISH - LILLOOET
REGIONAL DISTRICT

2019 – 2023 Financial Plan

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ALL SERVICES

CC	SERVICE DESCRIPTION	2019 Tax				2018 Tax				Change				Cost per				2019										2019 Parcel Tax
		Rate	Rate	Change	\$500K	2019	Total	2018	Total	Variance	% Change	2019 DofS	2019 RMOW	2019 DofL	2019 VofP	2019 AREA A	2019 AREA B	2019 AREA C	2019 AREA D									
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	- 0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%		302,136	708,791	12,307	37,718	8,504	4,198	39,940	41,803										
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	n/a	n/a			75,000	50,000	25,000	50%		15,000	15,000	3,750	3,750	3,750	3,750	15,000	15,000										
1200	LAND PLANNING & ZONING	0.0098	0.0108	- 0.0010	-\$0.48	341,518	320,878	20,640	6.4%		89,307	209,508	3,638	11,149	2,514	1,241	11,806	12,356										
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	\$0.00	0	0	0			0	0	0	0	0	0	0	0										
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0			0	0	0	0	0	0	0	0										
Cost Centres- All Regions		0.0430	0.0448	-0.0019		1,571,915	1,385,712	186,203	13.4%		406,442	933,299	19,695	52,617	14,767	9,189	66,746	69,160	0									
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0							0	0	0	0										
1400	BUILDING INSPECTION SERVICES	0.0470	0.0405	0.0066	\$3.28	134,010	105,496	28,514	27.0%						12,066	5,957	56,672	59,316										
1500	ELECTIONS / UBCM	0.0060	0.0061	- 0.0002	-\$0.09	17,000	16,000	1,000	6.3%						1,531	756	7,189	7,525										
1761	EMERGENCY PLANNING	0.0790	0.0688	0.0103	\$5.13	225,091	179,143	45,948	25.6%						20,266	10,006	95,189	99,630										
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0							0	0	0	0										
Cost Centres- All Electoral Areas		0.1320	0.1154	0.0166		376,101	300,639	75,462	25.1%		0	0	0	0	33,863	16,718	159,050	166,470	0									
1201	REGIONAL GROWTH STRATEGY	0.0009	0.0011	- 0.0002	-\$0.08	31,511	31,511	0	0.0%	8,301	19,474	338	1,036			115	1,097	1,149										
1702	PEMBERTON RESCUE SERVICE	0.0376	0.0332	0.0044	\$2.21	88,111	65,811	22,300	33.9%				42,795				45,316											
1703	LILLOOET AREA RESCUE SERV CLSA	0.0533	0.0554	- 0.0021	-\$1.04	40,250	38,720	1,530	4.0%			19,828		13,672	6,750													
1705	PEMBERTON SEARCH AND RESCUE	0.0160	0.0189	- 0.0029	-\$1.45	37,500	37,500	0	0.0%				18,214				19,286											
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0										0										
1763	911 INTERIOR	0.0066	0.0072	- 0.0005	-\$0.27	5,000	5,000	0	0.0%			2,461		1,700	839													
1764	911 SOUTH	0.0042	0.0044	- 0.0001	-\$0.06	15,300	13,500	1,800	13.3%				5,115				5,354	4,831										
1902	LILLOOET AREA REFUSE GROUNDS	0.0610	0.0659	- 0.0050	-\$2.48	46,000	46,000	0	0.0%			22,637		15,641	7,722													
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.0974	0.0940	0.0034	\$1.71	59,284	55,270	4,014	7.3%					24,980					34,304									
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.4834	0.5561	- 0.0727	-\$36.33	1,132,409	1,105,987	26,422	2.4%				550,004				582,405											
2200	BRALORNE MUSEUM (Parcel Tax)	-	-	-	\$0.00	14,800	14,800	0	0.0%										14,800									
2201	HERITAGE -HAYLMORE PROPERTY	0.0273	0.0283	- 0.0010	-\$0.50	7,000	7,000	0	0.0%						7,000													
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0577	0.0590	- 0.0013	-\$0.63	135,157	116,900	18,257	15.6%				65,645				69,512											
2203	AREA A ASSET PRESERVATION	0.1063	0.1128	- 0.0065	-\$3.23	27,270	27,912	-642	-2.3%					27,270														
2500	LILLOOET / AREA B LIBRARY	0.4507	0.4994	- 0.0487	-\$24.36	224,377	224,800	-423	-0.2%			167,305				57,072												
2501	AREA A LIBRARY	0.0894	0.0923	- 0.0029	-\$1.45	22,923	22,837	86	0.4%						22,923													
2502	PEMBERTON LIBRARY	0.1531	0.1679	- 0.0147	-\$7.37	358,715	332,836	25,879	7.8%				174,226				184,489											
2600	AREA A CEMETERY FUNCTION	0.0049	0.0051	- 0.0002	-\$0.09	1,250	1,250	0	0.0%						1,250													
2601	AREA C/VILL PEMBERTON CEMETERY	0.0021	0.0003	0.0019	\$0.94	5,000	500	4,500	900.0%				2,428				2,572											
3004	SEA-TO-SKY TRAILS	0.0044	0.0052	- 0.0008	-\$0.38	150,000	150,000	0	0.0%	40,093	94,055		5,005				5,300	5,547										
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0916	0.0950	- 0.0033	-\$1.67	23,500	23,500	0	0.0%						23,500													
Cost Centres - 1 Or More Areas		1.7480	2.9010	-1.1530		2,425,357	2,321,634	103,723	4.5%		48,394	113,529	212,568	864,468	137,936	72,499	915,332	11,527	49,104									
1700	PEMBERTON FIRE PROTECTION	0.4217	0.4359	- 0.0142	-\$7.12	101,527	95,790	5,737	6.0%								101,527											
1706	LILLOOET FIRE PROTECTION	5.2414	4.6255	0.6160	\$307.98	4,655	4,326	329	7.6%							4,655												
1707	BRALORNE FIRE PROTECTION	1.5311	1.7534	- 0.2223	-\$111.13	29,124	29,124	0	0.0%						29,124													
1708	GARIBALDI FIRE PROTECTION	0.4870	0.5633	- 0.0764	-\$38.18	99,000	99,000	0	0.0%									99,000										
1711	SETON PORT SHALATH FIRE	0.4306	0.4571	- 0.0266	-\$13.28	12,500	12,250	250	2.0%							12,500												
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	21,750	4,688	17,062	364.0%										21,750									
1713	BIRKEN FIRE PROTECTION	0.4547	0.4970	- 0.0423	-\$21.15	37,172	37,172	0	0.0%								37,172											
1714	HOWE SOUND EAST FIRE SERVICES	0.4251	0.4329	- 0.0077	-\$3.87	293,730	261,416	32,314	12.4%									293,730										
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.4852	0.4991	- 0.0140	-\$6.98	24,446	22,559	1,887	8.4%								24,446											
1716	THE HEIGHTS FIRE PROTECTION	0.4562	0.4657	- 0.0094	-\$4.71	51,415	49,316	2,099	4.3%								51,415											
1800	GOLDBRIDGE STREET LIGHTING	0.4252	0.4575	- 0.0323	-\$16.14	2,525	2,450	75	3.1%						2,525													
1801	BRALORNE STREET LIGHTING	0.2700	0.3029	- 0.0329	-\$16.43	4,491	4,491	0	0.0%						4,491													
1802	SETON STREET LIGHTING	0.2097	0.2208	- 0.0111	-\$5.56	2,778	2,712	66	2.4%							2,778												
1803	D'ARCY STREET LIGHTING (Parcel Tax)	-	-	-	\$0.00	2,778	2,578	200	7.8%										2,778									
1804	FURRY CREEK ST LIGHTING	0.0519	0.0646	- 0.0127	-\$6.35	13,828	13,828	0	0.0%									13,828										
1805	BRITANNIA BEACH STREET LIGHTING	0.0799	0.0788	0.0012	\$0.59	14,856	14,607	249	1.7%								14,856											
1900	PEMBERTON REFUSE	0.1029	0.1089	- 0.0060	-\$3.00	220,121	195,400	24,721	12.7%				117,034				103,087											
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE (Req. & Parcel Tax)	0.6073	0.6501	- 0.0429	-\$21.44	39,531	39,531	0	0.0%								8,281		31,250									
1905	ANDERSON LAKE GARBAGE (Parcel Tax)	-	-	-	\$0.00	5,000	5,000	0	0.0%										5,000									
1908	FURRY CREEK GARBAGE	0.2196	0.2711	- 0.0515	-\$25.74	58,514	58,037	477	0.8%									58,514										
1909	BRITANNIA BEACH REFUSE	0.3977	0.3986	- 0.0009	-\$0.44	73,500	73,500	0	0.0%									73,500										
2002	BRALORNE TELEVISION	0.2169	0.1584	0.0585	\$29.26	4,755	3,076	1,679	54.6%						4,755													
2003	LILLOOET/CAMELSFOOT TV	0.0621	0.0787	- 0.0166	-\$8.30	27,065	30,849	-3,784	-12.3%			23,038				4,027												
2004	PEMBERTON TELEVISION	0.0501	0.0341	0.0161	\$8.03	31,173	19,500	11,673	59.9%				23,938				7,235											
2100	PEMBERTON & DISTRICT COMMUNITY FUND	0.0188	0.0234	- 0.0046	-\$2.29	30,000	30,000	0	0.0%				21,427				8,573											
2102	BIRKEN RECREATION COMMISSION	0.0420	0.0459	- 0.0039	-\$1.93	3,433	3,430	3	0.1%								3,433											

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ALL SERVICES

CC	SERVICE DESCRIPTION	2019 Tax	2018 Tax	Change Cost per						2019	2019	2019	2019	2019	2019	2019	2019	2019	
		Rate	Rate	Change	\$500K	2019	Total	2018	Total	Variance	% Change	DofS	RMOW	DofL	VofP	AREA A	AREA B	AREA C	AREA D
2104	LILLOOET DISTRICT REC CENTRE	0.1418	0.1193	0.0225	\$11.24	2,586	2,000	586	29.3%							2,586			
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1396	0.1546	- 0.0151	-\$7.53	1,406,514	1,363,491	43,023	3.2%	1,272,231								134,283	
2107	GOLD BRIDGE COMMUNITY COMPLEX (No requisition)	-	-	-	\$0.00	0	0	0	0.0%										
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.6222	0.6433	- 0.0211	-\$10.53	13,128	13,128	0	0.0%									13,128	
2400	FURRY CREEK DYKING	0.0188	0.0234	- 0.0046	-\$2.29	5,000	5,000	0	0.0%									5,000	
2401	WALKERVILLE DYKING (Parcel Tax)	-	-	-	\$0.00	650	650	0	0.0%										650
2402	WHITECAP BEAR CR FLOOD (Parcel Tax)	-	-	-	\$0.00	2,750	4,261	-1,511	-35.5%										2,750
2503	WHISTLER LIBRARY	0.0468	0.0486	- 0.0018	-\$0.92	9,445	8,491	954	11.2%									9,445	
2700	DEVINE WATER SYSTEM (Parcel Tax)	-	-	-	\$0.00	13,310	12,772	538	4.2%										13,310
2701	FURRY CREEK WATER	0.4301	0.5123	- 0.0823	-\$41.13	114,584	109,681	4,903	4.5%									114,584	
2702	PEMBERTON NORTH WATER (Parcel Tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%										106,871
2703	BRALORNE WATER LSA (Parcel Tax)	-	-	-	\$0.00	37,500	37,500	0	0.0%										37,500
2705	BRITANNIA BEACH WATER	0.8244	0.7982	0.0262	\$13.10	153,222	148,217	5,005	3.4%									153,222	
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.8001	4.0945	- 0.2944	-\$147.21	28,877	27,877	1,000	3.6%						23,877				5,000
2707	D'ARCY WATER (Parcel Tax)	-	-	-	\$0.00	29,000	29,000	0	0.0%										29,000
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	133,616	142,075	-8,459	-6.0%										133,616
2800	BRALORNE SEWER LSA (Parcel Tax)	-	-	-	\$0.00	31,250	25,750	5,500	21.4%										31,250
2801	FURRY CREEK SEWER LSA	0.5858	0.7290	- 0.1432	-\$71.62	156,080	156,080	0	0.0%									156,080	
2802	BRITANNIA BEACH SEWER	0.8389	0.7842	0.0547	\$27.35	155,921	145,620	10,301	7.1%									155,921	
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	234,530	269,391	-34,861	-12.9%										234,530
3001	BRITANNIA BEACH PARKS & TRAILS	0.2893	0.1779	0.1114	\$55.68	53,770	33,000	20,770	62.9%										53,770
3002	FURRY CREEK OPEN SPACES	0.2699	0.3659	- 0.0960	-\$48.00	55,000	55,000	0	0.0%										55,000
3003	PEMBERTON VALLEY RECREATIONALTRAILS	0.0452	0.0518	- 0.0066	-\$3.28	62,500	55,951	6,549	11.7%				51,421				11,079		
Cost Centres -Specified Areas		20.7398	22.1265	-1.3867		4,015,771	3,866,436	149,335	3.9%	1,272,231	0	23,038	213,821	64,772	26,546	356,247	1,403,861	655,255	
FINAL TOTALS		22.6628	25.1877	-2.5249		8,389,144	7,874,421	514,723	6.54%	1,727,068	1,046,828	255,301	1,130,906	251,338	124,952	1,497,375	1,651,017	704,359	

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - DISTRICT OF SQUAMISH

CC	DESCRIPTION	2019	2018	Change		Change	2019 Total	2018 Total	Variance	% Change	2019	2018	Difference	% Change
		Tax Rate	Tax Rate			Cost per \$500K					DOS	DOS		
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	-	0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%	302,136	270,902	31,233	11.5%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	-	\$0.00	15,000	10,000	5,000	50.0%	15,000	10,000	5,000	50.0%
1200	LAND PLANNING & ZONING	0.0098	0.0108	-	0.0010	-\$0.48	341,518	320,878	20,640	6.4%	89,307	85,656	3,651	4.3%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	-	\$0.00	0	0	0		0	0	0	
3201	REGIONAL TRANSIT PLANNING	-	-	-	-	\$0.00	0	0	0		0	0	0	
Cost Centres- All Regions		0.0430	0.0448	-0.0019	-0.0019	-\$0.93	1,511,915	1,345,712	166,203	12.4%	406,442	366,558	39,884	10.9%
1201	REGIONAL GROWTH STRATEGY	0.0009	0.0011	-	0.0002	-\$0.08	31,511	31,511	0	0.0%	8,301	8,482	-181	-2.1%
3004	SEA-TO-SKY TRAILS	0.0044	0.0052	-	0.0008	-\$0.38	150,000	150,000	0	0.0%	40,093	41,001	-908	-2.2%
Cost Centres - 1 Or More Areas		0.0053	0.0062	-0.0009	-0.0009	-\$0.46	181,511	181,511	0	0.0%	48,394	49,483	-1,089	-2.2%
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1396	0.1546	-	0.0151	-\$7.53	1,406,514	1,363,491	43,023	3.2%	1,272,231	1,230,266	41,966	3.4%
Cost Centres -Specified Areas		0.1396	0.1546	-0.0151	-0.0151	-\$7.53	1,406,514	1,363,491	43,023	3.2%	1,272,231	1,230,266	41,966	3.4%
DISTRICT OF SQUAMISH TOTALS		0.1879	0.2057	-0.0178	-0.0178	-\$8.92	3,099,940	2,890,714	209,226	7.24%	1,727,068	1,646,307	80,761	4.91%

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - RESORT MUNICIPALITY OF WHISTLER

CC	DESCRIPTION	2019	2018	Change	Change	2019 Total	2018 Total	Variance	% Change				% Change
		Tax Rate	Tax Rate		Cost per \$500K					2019 RMOW	2018 RMOW	Difference	
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	- 0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%	708,791	614,688	94,103	15.3%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	15,000	10,000	5,000	50.0%	15,000	10,000	5,000	50.0%
1200	LAND PLANNING & ZONING	0.0098	0.0108	- 0.0010	-\$0.48	341,518	320,878	20,640	6.4%	209,508	194,357	15,151	7.8%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	\$0.00	0	0	0		0	0	0	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
Cost Centres- All Regions		0.0430	0.0448	-0.0019	-\$0.93	1,511,915	1,345,712	166,203	12.4%	933,299	819,044	114,255	13.9%
1201	REGIONAL GROWTH STRATEGY	0.0009	0.0011	- 0.0002	-\$0.08	31,511	31,511	0	0.0%	19,474	19,246	228	1.2%
3004	SEA-TO-SKY TRAILS	0.0044	0.0052	- 0.0008	-\$0.38	150,000	150,000	0	0.0%	94,055	93,033	1,022	1.1%
Cost Centres - 1 Or More Areas		0.0053	0.0062	-0.0009	-\$0.46	181,511	181,511	0	0.0%	113,529	112,279	1,250	1.1%
RMOW TOTALS		0.0483	0.0510	-0.0028	-\$1.39	1,693,426	1,527,223	166,203	10.88%	1,046,828	931,324	115,504	12.40%

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - DISTRICT OF LILLOOET

CC	DESCRIPTION	2019	2018	Change	Change	2019 Total	2018 Total	Variance	% Change	2019	2018	Difference	% Change
		Tax Rate	Tax Rate		Cost per \$500K					DOL	DOL		
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	- 0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%	12,307	11,331	976	8.6%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	3,750	2,500	1,250	50.0%	3,750	2,500	1,250	50.0%
1200	LAND PLANNING & ZONING	0.0098	0.0108	- 0.0010	-\$0.48	341,518	320,878	20,640	6.4%	3,638	3,583	55	1.5%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	\$0.00	0	0	0		0	0	0	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
Cost Centres- All Regions		0.0430	0.0448	-0.0019	-\$0.93	1,500,665	1,338,212	162,453	12.1%	19,695	17,414	2,281	13.1%
1201	REGIONAL GROWTH STRATEGY	0.0009	0.0011	- 0.0002	-\$0.08	31,511	31,511	0	0.0%	338	355	-17	-4.7%
1703	LILLOOET AREA RESCUE SERVICE	0.0533	0.0554	- 0.0021	-\$1.04	40,250	38,720	1,530	4.0%	19,828	18,508	1,320	7.1%
1763	911 INTERIOR	0.0066	0.0072	- 0.0005	-\$0.27	5,000	5,000	0	0.0%	2,461	2,385	76	3.2%
1902	LILLOOET AREA REFUSE GROUNDS	0.0610	0.0659	- 0.0050	-\$2.48	46,000	46,000	0	0.0%	22,637	21,940	697	3.2%
2500	LILLOOET / AREA B LIBRARY	0.4507	0.4994	- 0.0487	-\$24.36	224,377	224,800	-423	-0.2%	167,305	166,168	1,137	0.7%
Cost Centres - 1 Or More Areas		0.5725	0.6290	-0.0565	-\$28.23	347,138	346,031	1,107	0.3%	212,568	209,356	3,213	1.5%
2003	LILLOOET/CAMELSFOOT TV	0.0621	0.0787	- 0.0166	-\$8.30	27,065	30,849	-3,784	-12.3%	23,038	26,176	-3,138	-12.0%
Cost Centres -Specified Areas		0.0621	0.0787	-0.0166	-\$8.30	27,065	30,849	-3,784	-12.3%	23,038	26,176	-3,138	-12.0%
DISTRICT OF LILLOOET TOTALS		0.6775	0.7524	-0.0749	-\$37.46	1,874,868	1,715,092	159,776	9.32%	255,301	252,945	2,356	0.93%

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - VILLAGE OF PEMBERTON

CC	DESCRIPTION	2019	2018	Change	Change	2019 Total	2018 Total	Variance	%	2019	2018	Difference	%
		Tax Rate	Tax Rate		Cost per \$500K					VOP	VOP		
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	- 0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%	37,718	29,183	8,535	29.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	3,750	2,500	1,250	50.0%	3,750	2,500	1,250	50.0%
1200	LAND PLANNING & ZONING	0.0098	0.0108	- 0.0010	-\$0.48	341,518	320,878	20,640	6.4%	11,149	9,227	1,922	20.8%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	\$0.00	0	0	0		0	0	0	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
Cost Centres- All Regions		0.0430	0.0448	-0.0019	-\$0.93	1,500,665	1,338,212	162,453	12.1%	52,617	40,910	11,707	28.6%
1201	REGIONAL GROWTH STRATEGY	0.0009	0.0011	- 0.0002	-\$0.08	31,511	31,511	0	0.0%	1,036	914	123	13.4%
1702	PEMBERTON RESCUE SERVICE	0.0376	0.0332	0.0044	\$2.21	88,111	65,811	22,300	33.9%	42,795	28,445	14,350	50.4%
1705	PEMBERTON SEARCH AND RESCUE	0.0160	0.0189	- 0.0029	-\$1.45	37,500	37,500	0	0.0%	18,214	16,208	2,005	12.4%
1764	911 SOUTH	0.0042	0.0044	- 0.0001	-\$0.06	15,300	13,500	1,800	13.3%	5,115	4,906	209	4.3%
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.4834	0.5561	- 0.0727	-\$36.33	1,132,409	1,105,987	26,422	2.4%	550,004	479,991	70,013	14.6%
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0577	0.0590	- 0.0013	-\$0.63	135,157	116,900	18,257	15.6%	65,645	50,527	15,118	29.9%
2502	PEMBERTON LIBRARY	0.1531	0.1679	- 0.0147	-\$7.37	358,715	315,151	43,564	13.8%	174,226	143,860	30,366	21.1%
2601	AREA C/VILL PEMBERTON CEMETERY	0.0021	0.0003	0.0019	\$0.94	5,000	500	4,500	900.0%	2,428	216	2,212	1023.7%
3004	SEA-TO-SKY TRAILS	0.0044	0.0052	- 0.0008	-\$0.38	150,000	150,000	0	0.0%	5,005	4,417	588	13.3%
Cost Centres - 1 Or More Areas		0.7596	0.8458	-0.0863	-\$43.14	1,953,703	1,836,860	116,843	6.4%	864,468	729,484	134,984	18.5%
1900	PEMBERTON REFUSE GROUNDS	0.1029	0.1089	- 0.0060	-\$3.00	220,121	195,400	24,721	12.7%	117,034	93,294	23,740	25.4%
2004	PEMBERTON TELEVISION & RADIO	0.0501	0.0341	0.0161	\$8.03	31,173	19,500	11,673	59.9%	23,938	14,605	9,333	63.9%
2100	PEMBERTON & DISTRICT COMMUNITY FUND	0.0188	0.0234	- 0.0046	-\$2.29	30,000	30,000	0	0.0%	21,427	20,068	1,359	6.8%
3003	PEMBERTON VALLEY RECREATIONAL TRAILS	0.0452	0.0518	- 0.0066	-\$3.28	62,500	55,951	6,549	11.7%	51,421	44,356	7,065	15.9%
Cost Centres -Specified Areas		0.2170	0.2181	-0.0011	-\$0.55	343,794	300,851	42,943	14.3%	213,821	172,324	41,497	24.1%
VILLAGE OF PEMBERTON TOTALS		1.0195	1.1088	-0.0892	-\$44.62	3,798,162	3,475,923	322,239	9.27%	1,130,906	942,718	188,188	19.96%

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA A

cc	DESCRIPTION	2019	2018	Change	Change	2019 Total	2018 Total	Variance	% Change	DOL	2019 AREA A	2018 AREA A	2019	2018	Difference	% Change
		Tax Rate	Tax Rate		Cost per \$500K								Parcel Tax	Parcel Tax		
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	- 0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%	12,307	8,504	8,428			75	0.9%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	50,000	25,000	50.0%	3,750	3,750	2,500			1,250	50.0%
1200	LAND PLANNING & ZONING	0.0098	0.0108	- 0.0010	-\$0.48	341,518	320,878	20,640	6.4%	3,638	2,514	2,665			-151	-5.7%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
Cost Centres- All Regions		0.0430	0.0448	-0.0019	-\$0.93	1,571,915	1,385,712	186,203	13.4%	19,695	14,767	13,593	0	0	1,174	8.6%
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
1400	BUILDING INSPECTION SERVICES	0.0470	0.0405	0.0066	\$3.28	134,010	105,496	28,514	27.0%		12,066	10,021			2,045	20.4%
1500	ELECTIONS UBCM	0.0060	0.0061	- 0.0002	-\$0.09	17,000	16,000	1,000	6.3%		1,531	1,520			11	0.7%
1761	EMERGENCY PLANNING	0.0790	0.0688	0.0103	\$5.13	225,091	179,143	45,948	25.6%		20,266	17,016			3,250	19.1%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
Cost Centres- All Electoral Areas		0.1320	0.1154	0.0166	\$8.32	376,101	300,639	75,462	25.1%	0	33,863	28,556	0	0	5,307	18.6%
1703	LILLOOET AREA RESCUE SERVICE	0.0533	0.0554	- 0.0021	-\$1.04	40,250	38,720	1,530	4.0%	19,828	13,672	13,709			-37	-0.3%
1763	911 INTERIOR	0.0066	0.0072	- 0.0005	-\$0.27	5,000	5,000	0	0.0%	2,461	1,700	1,774			-74	-4.2%
1902	LILLOOET AREA REFUSE GROUNDS	0.0610	0.0659	- 0.0050	-\$2.48	46,000	46,000	0	0.0%	22,637	15,641	16,319			-678	-4.2%
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.0974	0.0940	0.0034	\$1.71	59,284	55,270	4,014	7.3%		24,980	23,257	34,304	32,013	4,014	14.6%
2200	BRALORNE MUSEUM CLSA (Parcel Tax)	-	-	-	\$0.00	14,800	14,800	0	0.0%				14,800	14,800	0	0.0%
2201	HERITAGE -HAYLMORE PROPERTY	0.0273	0.0283	- 0.0010	-\$0.50	7,000	7,000	0	0.0%		7,000	7,000			0	0.0%
2203	AREA A ASSET PRESERVATION	0.1063	0.1128	- 0.0065	-\$3.23	27,270	27,912	-642	-2.3%		27,270	27,912			-642	-2.3%
2501	AREA A LIBRARY	0.0894	0.0923	- 0.0029	-\$1.45	22,923	22,837	86	0.4%		22,923	22,837			86	0.4%
2600	AREA A CEMETERY FUNCTION	0.0049	0.0051	- 0.0002	-\$0.09	1,250	1,250	0	0.0%		1,250	1,250			0	0.0%
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0916	0.0950	- 0.0033	-\$1.67	23,500	23,500	0	0.0%		23,500	23,500			0	0.0%
Cost Centres - 1 Or More Areas		0.5378	0.5558	-0.0180	-\$9.02	247,277	242,289	4,988	2.1%	44,925	137,936	137,558	49,104	46,813	2,670	5.2%
1707	BRALORNE FIRE PROTECTION	1.5311	1.7534	- 0.2223	-\$111.13	29,124	29,124	0	0.0%		29,124	29,124			0	0.0%
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	21,750	4,688	17,062	364.0%				21,750	4,688	17,062	0.0%
1800	GOLDBRIDGE STREET LIGHTING	0.4252	0.4575	- 0.0323	-\$16.14	2,525	2,450	75	3.1%		2,525	2,450			75	3.1%
1801	BRALORNE STREET LIGHTING	0.2700	0.3029	- 0.0329	-\$16.43	4,491	4,491	0	0.0%		4,491	4,491			0	0.0%
2002	BRALORNE TELEVISION	0.2169	0.1584	0.0585	\$29.26	4,755	3,076	1,679	54.6%		4,755	3,076			1,679	54.6%
2107	GOLD BRIDGE COMMUNITY COMPLEX	-	-	-	\$0.00	0	0	0	0.0%						0	0.0%
2703	BRALORNE WATER (Parcel Tax)	-	-	-	\$0.00	37,500	37,500	0	0.0%				37,500	37,500	0	0.0%
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.8001	4.0945	- 0.2944	-\$147.21	28,877	27,877	1,000	3.6%		23,877	22,877	5,000	5,000	1,000	4.4%
2800	BRALORNE SEWER (Parcel Tax)	-	-	-	\$0.00	31,250	25,750	5,500	21.4%				31,250	25,750	5,500	21.4%
Cost Centres -Specified Areas		6.2433	6.7666	-0.5233	-\$261.65	160,272	134,956	25,316	18.8%	0	64,772	62,018	95,500	72,938	25,316	35.4%
AREA A TOTALS		6.9561	7.4826	-0.5266	-\$263.28	2,355,565	2,063,596	291,969	14.15%	64,620	251,338	241,725	144,604	119,751	34,466	9.53%

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA B

cc	DESCRIPTION	2019	2018	Change	Change	2019 Total	2018 Total	Variance	% Change	DOL	2019 AREA B	2018 AREA B	2019	2018	Difference	% Change
		Tax Rate	Tax Rate		Cost per \$500K								Parcel Tax	Parcel Tax		
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	- 0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%	12,307	4,198	3,998			200	5.0%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	50,000	25,000	50.0%	3,750	3,750	2,500			1,250	50.0%
1200	LAND PLANNING & ZONING	0.0098	0.0108	- 0.0010	-\$0.48	341,518	320,878	20,640	6.4%	3,638	1,241	1,264			-23	-1.8%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
Cost Centres- All Regions		0.0430	0.0448	-0.0019	-\$0.93	1,571,915	1,385,712	186,203	13.4%	19,695	9,189	7,762	0	0	1,427	18.4%
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
1400	BUILDING INSPECTION SERVICES	0.0470	0.0405	0.0066	\$3.28	134,010	105,496	28,514	27.0%		5,957	4,753			1,203	25.3%
1500	ELECTIONS UBCM	0.0060	0.0061	- 0.0002	-\$0.09	17,000	16,000	1,000	6.3%		756	721			35	4.8%
1761	EMERGENCY PLANNING	0.0790	0.0688	0.0103	\$5.13	225,091	179,143	45,948	25.6%		10,006	8,072			1,934	24.0%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
Cost Centres- All Electoral Areas		0.1320	0.1154	0.0166	\$8.32	376,101	300,639	75,462	25.1%	0	16,718	13,546	0	0	3,172	23.4%
1201	REGIONAL GROWTH STRATEGY	0.0009	0.0011	- 0.0002	-\$0.08	31,511	31,511	0	0.0%	338	115	125			-10	-7.9%
1703	LILLOOET AREA RESCUE SERVICE	0.0533	0.0554	- 0.0021	-\$1.04	40,250	38,720	1,530	4.0%	19,828	6,750	6,503			247	3.8%
1763	911 INTERIOR	0.0066	0.0072	- 0.0005	-\$0.27	5,000	5,000	0	0.0%	2,461	839	841			-2	-0.2%
1902	LILLOOET AREA REFUSE GROUNDS	0.0610	0.0659	- 0.0050	-\$2.48	46,000	46,000	0	0.0%	22,637	7,722	7,741			-19	-0.2%
2500	LILLOOET / AREA B LIBRARY	0.4507	0.4994	- 0.0487	-\$24.36	224,377	224,800	-423	-0.2%	167,305	57,072	58,632			-1,560	-2.7%
Cost Centres - 1 Or More Areas		0.5725	0.6290	-0.0565	-\$28.23	347,138	346,031	1,107	0.3%	212,568	72,499	73,843	0	0	-1,344	-1.8%
1706	LILLOOET FIRE PROTECTION	5.2414	4.6255	0.6160	\$307.98	4,655	4,326	329	7.6%		4,655	4,326			329	7.6%
1711	SETON PORTAGE SHALALTH FIRE PROTECTION	0.4306	0.4571	- 0.0266	-\$13.28	12,500	12,250	250	2.0%		12,500	12,250			250	2.0%
1802	SETON STREET LIGHTING	0.2097	0.2208	- 0.0111	-\$5.56	2,778	2,712	66	2.4%		2,778	2,712			66	2.4%
2003	LILLOOET/CAMELSFOOT TV & RADIO	0.0621	0.0787	- 0.0166	-\$8.30	27,065	30,849	-3,784	-12.3%	23,038	4,027	4,673			-646	-13.8%
2104	LILLOOET DISTRICT REC CENTRE	0.1418	0.1193	0.0225	\$11.24	2,586	2,000	586	29.3%		2,586	2,000			586	29.3%
2402	WHITECAP BEAR CR FLOOD (Parcel Tax)	-	-	-	\$0.00	2,750	4,261	-1,511	-35.5%				2,750	4,261	-1,511	-35.5%
Cost Centres -Specified Areas		6.0855	5.5014	0.5841	\$292.07	52,334	56,398	-4,064	-7.2%	23,038	26,546	25,961	2,750	4,261	-926	-33.2%
AREA B TOTALS		6.8330	6.2906	0.5425	\$271.23	2,347,488	2,088,780	258,708	12.39%	255,301	124,952	121,112	2,750	4,261	2,329	1.86%

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA C

cc	DESCRIPTION	2019	2018	Change	Change	2019 Total	2018 Total	Variance	% Change	VOP	2019 AREA C	2018 AREA C	2019	2018	Difference	% Change
		Tax Rate	Tax Rate		Cost per \$500K								Parcel Tax	Parcel Tax		
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	- 0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%	37,718	39,940	38,335			1,605	4.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	50,000	25,000	50.0%	3,750	15,000	10,000			5,000	50.0%
1200	LAND PLANNING & ZONING	0.0098	0.0108	- 0.0010	-\$0.48	341,518	320,878	20,640	6.4%	11,149	11,806	12,121			-315	-2.6%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
Cost Centres- All Regions		0.0430	0.0448	-0.0019	-\$0.93	1,571,915	1,385,712	186,203	13.4%	52,617	66,746	60,456	0	0	6,290	10.4%
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
1400	BUILDING INSPECTION SERVICES	0.0470	0.0405	0.0066	\$3.28	134,010	105,496	28,514	27.0%		56,672	45,578			11,094	24.3%
1500	ELECTIONS UBCM	0.0060	0.0061	- 0.0002	-\$0.09	17,000	16,000	1,000	6.3%		7,189	6,913			277	4.0%
1761	EMERGENCY PLANNING	0.0790	0.0688	0.0103	\$5.13	225,091	179,143	45,948	25.6%		95,189	77,396			17,793	23.0%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
Cost Centres- All Electoral Areas		0.1320	0.1154	0.0166	\$8.32	376,101	300,639	75,462	25.1%	0	159,050	129,887	0	0	29,163	22.5%
1201	REGIONAL GROWTH STRATEGY	0.0009	0.0011	- 0.0002	-\$0.08	31,511	31,511	0	0.0%	1,036	1,097	1,200			-103	-8.6%
1702	PEMBERTON RESCUE SERVICE	0.0376	0.0332	0.0044	\$2.21	88,111	65,811	22,300	33.9%	42,795	45,316	37,366			7,950	21.3%
1705	PEMBERTON SEARCH AND RESCUE	0.0160	0.0189	- 0.0029	-\$1.45	37,500	37,500	0	0.0%	18,214	19,286	21,292			-2,005	-9.4%
1764	911 SOUTH	0.0042	0.0044	- 0.0001	-\$0.06	15,300	13,500	1,800	13.3%	5,115	5,354	4,859			495	10.2%
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.4834	0.5561	- 0.0727	-\$36.33	1,132,409	1,105,987	26,422	2.4%	550,004	582,405	625,996			-43,591	-7.0%
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0577	0.0590	- 0.0013	-\$0.63	135,157	116,900	18,257	15.6%	65,645	69,512	66,373			3,139	4.7%
2502	PEMBERTON LIBRARY	0.1531	0.1679	- 0.0147	-\$7.37	358,715	332,836	25,879	7.8%	174,226	184,489	188,976			-4,487	-2.4%
2601	AREA C/VILL PEMBERTON CEMETERY	0.0021	0.0003	0.0019	\$0.94	5,000	500	4,500	900.0%	2,428	2,572	284			2,288	805.8%
3004	SEA-TO-SKY TRAILS	0.0044	0.0052	- 0.0008	-\$0.38	150,000	150,000	0	0.0%	5,005	5,300	5,802			-502	-8.7%
Cost Centres - 1 Or More Areas		0.7596	0.8458	-0.0863	-\$43.14	1,953,703	1,854,545	99,158	5.3%	864,468	915,332	952,148	0	0	-36,816	-3.9%
1700	PEMBERTON FIRE PROTECTION	0.4217	0.4359	- 0.0142	-\$7.12	101,527	95,790	5,737	6.0%		101,527	95,790			5,737	6.0%
1713	BIRKEN FIRE PROTECTION	0.4547	0.4970	- 0.0423	-\$21.15	37,172	37,172	0	0.0%		37,172	37,172			0	0.0%
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.4852	0.4991	- 0.0140	-\$6.98	24,446	22,559	1,887	8.4%		24,446	22,559			1,887	8.4%
1716	THE HEIGHTS FIRE PROTECTION	0.4562	0.4657	- 0.0094	-\$4.71	51,415	49,316	2,099	4.3%		51,415	49,316			2,099	4.3%
1803	D'ARCY STREET LIGHTING (parcel tax)	-	-	-	\$0.00	2,778	2,578	200	7.8%				2,778	2,578	200	7.8%
1900	PEMBERTON REFUSE GROUNDS	0.1029	0.1089	- 0.0060	-\$3.00	220,121	195,400	24,721	12.7%	117,034	103,087	102,106			981	1.0%
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE	0.6073	0.6501	- 0.0429	-\$21.44	39,531	39,531	0	0.0%		8,281	8,281	31,250	31,250	0	0.0%
1905	ANDERSON LAKE GARBAGE (parcel tax)	-	-	-	\$0.00	5,000	5,000	0	0.0%				5,000	5,000	0	0.0%
2004	PEMBERTON TELEVISION & RADIO	0.0501	0.0341	0.0161	\$8.03	31,173	19,500	11,673	59.9%	23,938	7,235	4,895			2,340	47.8%
2100	PEMBERTON & DISTRICT COMMUNITY FUND	0.0188	0.0234	- 0.0046	-\$2.29	30,000	30,000	0	0.0%	21,427	8,573	9,932			-1,359	-13.7%
2102	BIRKEN RECREATION COMMISSION	0.0420	0.0459	- 0.0039	-\$1.93	3,433	3,430	3	0.1%		3,433	3,430			3	0.1%
2401	WALKERVILLE DYKING (parcel tax)	-	-	-	\$0.00	650	650	0	0.0%				650	650	0	0.0%
2700	DEVINE WATER SYSTEM (parcel tax)	-	-	-	\$0.00	13,310	12,772	538	4.2%				13,310	12,772	538	4.2%
2702	PEMBERTON NORTH WATER (parcel tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%				106,871	106,871	0	0.0%
2707	D'ARCY WATER (parcel tax)	-	-	-	\$0.00	29,000	29,000	0	0.0%				29,000	29,000	0	0.0%
3003	PEMBERTON VALLEY RECREATIONAL TRAILS	0.0452	0.0518	- 0.0066	-\$3.28	62,500	55,951	6,549	11.7%	51,421	11,079	11,595			-516	-4.4%
Cost Centres -Specified Areas		2.6841	2.8119	-0.1278	-\$63.89	758,927	705,520	53,407	7.6%	213,821	356,247	345,075	188,859	188,121	11,910	2.2%
AREA C TOTALS		3.6186	3.8179	-0.1993	-\$99.64	4,660,646	4,246,416	414,230	9.75%	1,130,906	1,497,375	1,487,566	188,859	188,121	10,547	0.63%

2019 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA D

cc	DESCRIPTION	2019 Tax Rate	2018 Tax Rate	Change	Change Cost per \$500K	2019 Total	2018 Total	Variance	% Change	DOS	2019 AREA D	2018 AREA D	2019 Parcel Tax	2018 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0332	0.0341	- 0.0009	-\$0.45	1,155,397	1,014,834	140,563	13.9%	302,136	41,803	37,970			3,834	10.1%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	50,000	25,000	50.0%	15,000	15,000	10,000			5,000	50.0%
1200	LAND PLANNING & ZONING	0.0098	0.0108	- 0.0010	-\$0.48	341,518	320,878	20,640	6.4%	89,307	12,356	12,006			351	2.9%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
Cost Centres- All Regions		0.0430	0.0448	-0.0019	-\$0.93	1,571,915	1,385,712	186,203	13.4%	406,442	69,160	59,975	0	0	9,185	15.3%
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
1400	BUILDING INSPECTION SERVICES	0.0470	0.0405	0.0066	\$3.28	134,010	105,496	28,514	27.0%		59,316	45,144			14,172	31.4%
1500	ELECTIONS UBCM	0.0060	0.0061	- 0.0002	-\$0.09	17,000	16,000	1,000	6.3%		7,525	6,847			678	9.9%
1761	EMERGENCY PLANNING	0.0790	0.0688	0.0103	\$5.13	225,091	179,143	45,948	25.6%		99,630	76,659			22,971	30.0%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
Cost Centres- All Electoral Areas		0.1320	0.1154	0.0166	\$8.32	376,101	300,639	75,462	25.1%	0	166,470	128,650	0	0	37,820	29.4%
1201	REGIONAL GROWTH STRATEGY	0.0009	0.0011	- 0.0002	-\$0.08	31,511	31,511	0	0.0%	8,301	1,149	1,189			-40	-3.4%
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
1764	911 SOUTH	0.0042	0.0044	- 0.0001	-\$0.06	15,300	13,500	1,800	13.3%		4,831	3,735			1,096	29.3%
3004	SEA-TO-SKY TRAILS	0.0044	0.0052	- 0.0008	-\$0.38	150,000	150,000	0	0.0%	40,093	5,547	5,747			-199	-3.5%
Cost Centres - 1 Or More Areas		0.0096	0.0106	-0.0010	-\$0.51	196,811	195,011	1,800	0.9%	48,394	11,527	10,670	0	0	856	8.0%
1708	GARIBALDI FIRE PROTECTION	0.4870	0.5633	- 0.0764	-\$38.18	99,000	99,000	0	0.0%		99,000	99,000			0	0.0%
1714	HOWE SOUND EAST FIRE SERVICES	0.4251	0.4329	- 0.0077	-\$3.87	293,730	261,416	32,314	12.4%		293,730	261,416			32,314	12.4%
1804	FURRY CREEK STREET LIGHTING	0.0519	0.0646	- 0.0127	-\$6.35	13,828	13,828	0	0.0%		13,828	13,828			0	0.0%
1805	BRITANNIA BEACH STREET LIGHTING	0.0799	0.0788	0.0012	\$0.59	14,856	14,607	249	1.7%		14,856	14,607			249	1.7%
1908	FURRY CREEK REFUSE	0.2196	0.2711	- 0.0515	-\$25.74	58,514	58,037	477	0.8%		58,514	58,037			477	0.8%
1909	BRITANNIA BEACH REFUSE	0.3977	0.3986	- 0.0009	-\$0.44	73,500	73,500	0	0.0%		73,500	73,500			0	0.0%
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1396	0.1546	- 0.0151	-\$7.53	1,406,514	1,363,491	43,023	3.2%	1,272,231	134,283	133,225			1,057	0.8%
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.6222	0.6433	- 0.0211	-\$10.53	13,128	13,128	0	0.0%		13,128	13,128			0	0.0%
2400	FURRY CREEK DYKING	0.0188	0.0234	- 0.0046	-\$2.29	5,000	5,000	0	0.0%		5,000	5,000			0	0.0%
2503	WHISTLER LIBRARY	0.0468	0.0486	- 0.0018	-\$0.92	9,445	8,491	954	11.2%		9,445	8,491			954	11.2%
2701	FURRY CREEK WATER	0.4301	0.5123	- 0.0823	-\$41.13	114,584	109,681	4,903	4.5%		114,584	109,681			4,903	4.5%
2705	BRITANNIA BEACH WATER	0.8244	0.7982	0.0262	\$13.10	153,222	148,217	5,005	3.4%		153,222	148,217			5,005	3.4%
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	133,616	142,075	-8,459	-6.0%				133,616	142,075	-8,459	-6.0%
2801	FURRY CREEK SEWER	0.5858	0.7290	- 0.1432	-\$71.62	156,080	156,080	0	0.0%		156,080	156,080			0	0.0%
2802	BRITANNIA BEACH SEWER	0.8389	0.7842	0.0547	\$27.35	155,921	145,620	10,301	7.1%		155,921	145,620			10,301	7.1%
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	234,530	269,391	-34,861	-12.9%				234,530	269,391	-34,861	-12.9%
3001	BRITANNIA BEACH PARKS & TRAILS	0.2893	0.1779	0.1114	\$55.68	53,770	33,000	20,770	62.9%		53,770	33,000			20,770	62.9%
3002	FURRY CREEK OPEN SPACES	0.2699	0.3659	- 0.0960	-\$48.00	55,000	55,000	0	0.0%		55,000	55,000			0	0.0%
Cost Centres -Specified Areas		5.7268	6.0466	-0.3197	-\$159.87	3,044,238	2,969,562	74,676	2.5%	1,272,231	1,403,861	1,327,830	368,146	411,466	32,710	-4.8%
AREA D TOTALS		5.9114	6.2173	-0.3060	-\$153.00	5,189,065	4,850,924	338,141	6.97%	1,727,068	1,651,017	1,527,125	368,146	411,466	80,571	4.16%

ASSESSMENT FIGURES

2019 COMPLETED ROLL

SERVICE CODE	SERVICE			CONVERTED LAND	CONVERTED IMPROVEMENTS	General L&I (Muni)/Hosp L&I (EA)	Converted Hosp Imp Only	Converted Hosp L&I	UNCONVERTED LAND	UNCONVERTED IMPROVEMENTS	NET TAXABLE VALUES
LSA#16	ANDERSON LAKE GARBAGE	1905	X	1468286	473839	1942125	473839	1942125	14657461	4738399	19395860
LSA#34	BIRKEN FIRE PROTECTION	1713	X	5701094	2474068	8175162	2474068	8175162	56822473	24680800	81503273
DA#9	BIRKEN RECREATION COM	2102	X	5701094	2474068	8175162	2474068	8175162	56822473	24680800	81503273
LSA#25	BIRKENHEAD LK REFUSE	1904	X	1065700	297947	1363647	297947	1363647	10657000	2979474	13636474
SA#6	BRALORNE FIRE PROTECTION	1707	X	817289	1084873	1902162	1084873	1902162	7630500	8327500	15958000
LSA#29	BRALORNE SEWER LSA	2800	X	216341	538988	755329	538988	755329	2099900	4988000	7087900
SA#14	BRALORNE STREET LIGHTING	1801	X	645619	1017783	1663402	1017783	1663402	5913800	7664100	13577900
LSA#18	BRALORNE TELEVISION	2002	X	896524	1295658	2192182	1295658	2192182	8138100	9603900	17742000
LSA#11	BRALORNE WATER LSA	2703	X	273579	595223	868802	595223	868802	2455000	5476600	7931600
SRVA#40	BRITANNIA BEACH PARKS & TRAILS	3001	X	14012735	4574188	18586923	4574188	18586923	136788000	45510900	182298900
SRVA#41	BRITANNIA BEACH REFUSE	1909	X	13953335	4526088	18479423	4526088	18479423	136194000	45029900	181223900
SRVA#38	BRITANNIA BEACH SEWER	2802	X	14012735	4574188	18586923	4574188	18586923	136788000	45510900	182298900
SRVA#39	BRITANNIA BEACH STREET LIGHTING	1805	X	14012735	4574188	18586923	4574188	18586923	136788000	45510900	182298900
SRVA#37	BRITANNIA BEACH WATER	2705	X	14012735	4574188	18586923	4574188	18586923	136788000	45510900	182298900
LSA#9	D'ARCY DEVINE REFUSE	1904	X	9569212	3721473	13290685	3721473	13290685	93297423	36091600	129389023
LSA#6	D'ARCY STREET LIGHTING	1803	X	1160250	328845	1489095	328845	1489095	10886200	3070700	13956900
SRVA #47	D'ARCY WATER	2707	X	865150	257360	1122510	257360	1122510	7935200	2573600	10508800
SA#16	DEVINE WATER SYSTEM	2700	X	887400	482350	1369750	482350	1369750	8874000	4823500	13697500
DOL	DISTRICT OF LILLOOET		X	11404483	25718019	37122502	25981569	37199332	95569895	198505037	294074932
DOS	DISTRICT OF SQUAMISH		X	664449279	246912593	911361872	256090582	921294207	5472313898	2098724036	7571037934
EAA	ELECTORAL AREA A		X	12446897	13203198	25650095	13203198	25650095	120707558	77617999	198325557
EAB	ELECTORAL AREA B		X	6888043	5775435	12663478	5775435	12663478	58221296	43513784	101735080
EAC	ELECTORAL AREA C		X	45936072	74539465	120475537	74539465	120475537	426822775	362383910	789206685
EAD	ELECTORAL AREA D		X	74819880	51276003	126095883	51276003	126095883	699999790	273423600	973423390
LSA#20	FURRY CREEK DYKING	2400	X	20381045	6263255	26644300	6263255	26644300	201525420	61313300	262838720
LSA#12	FURRY CREEK FIRE PROTECTION	1709	X	20381045	6263255	26644300	6263255	26644300	201525420	61313300	262838720
LSA#13	FURRY CREEK GARBAGE	1908	X	20381045	6263255	26644300	6263255	26644300	201525420	61313300	262838720
SRVA#51	FURRY CREEK OPEN SPACES	3002	X	20381045	6263255	26644300	6263255	26644300	201525420	61313300	262838720
LSA#15	FURRY CREEK SEWER LSA	2801	X	20381045	6263255	26644300	6263255	26644300	201525420	61313300	262838720
LSA#33	FURRY CREEK ST LIGHT	1804	X	20381045	6263255	26644300	6263255	26644300	201525420	61313300	262838720
LSA#14	FURRY CREEK WATER	2701	X	20381045	6263255	26644300	6263255	26644300	201525420	61313300	262838720
SA#8	GARIBALDI FIRE PROTECTION SA	1708	X	14573115	5757341	20330456	5757341	20330456	140491800	46062600	186554400
SA#4	GOLDBRIDGE STREET LIGHT	1800	X	205599	388189	593788	388189	593788	1547550	3158150	4705700
SRVA#56	GOLDBRIDGE WATER	2706	X	218999	409324	628323	409324	628323	1681550	3445750	5127300
LSA#22	GUN LAKE FIRE PROTECTION	1712	X	7680729	2791658	10472387	2791658	10472387	76721900	27680650	104402550
SRVA#42	HOWE SOUND EAST FIRE SERVICES	1714	X	42945770	26146285	69092055	26146285	69092055	396810100	146393900	543204000
LSA#4	LILLOOET FIRE PROTECTION	1706	X	35520	53292	88812	53292	88812	259500	389600	649100
LSA#23	LILLOOET DISTRICT REC CENTRE	2104	X	759667	1064281	1823948	1064281	1823948	7484454	10380900	17865354
DA#2	LILLOOET/CAMELSFOOT TV	2003	X	3911957	2576686	6488643	2576686	6488643	32570466	23516100	56086566
SA#1	PEMBERTON FIRE PROTECTION	1700	X	13673600	10402457	24076057	10402457	24076057	122461500	83053250	205514750
SRVA#46	PEMBERTON MEADOWS FIRE PROTECTIO	1715	X	2558203	2480409	5038612	2480409	5038612	24445945	24652137	49098082
LSA#2	PEMBERTON NORTH WATER	2702	X	5784662	3304784	9089446	3304784	9089446	57265315	33004200	90269515
DA#4	PEMBERTON RECREATION COMMISSION	2100	X	19895468	25622477	45517945	25622477	45517945	182999748	160731937	343731685
LSA#26	PEMBERTON REFUSE	1900	X	31561537	68653184	100214721	68653184	100214721	286407028	304770737	591177765
LSA#31	PEMBERTON TELEVISION	2004	X	13713357	21439184	35152541	21439184	35152541	122526307	119886450	242412757
SRVA#43	PEMBERTON VLLY REC TRL	3003	X	15395483	9117672	24513155	9117672	24513155	148689382	90401950	239091332
SRVA#57	PINECREST ESTATE WATER SUPPLY	2709	X	5701800	1533480	7235280	1533480	7235280	57018000	15334800	72352800
SRVA#58	PINECREST ESTATE WASTE WATER	2804	X	5701800	1533480	7235280	1533480	7235280	57018000	15334800	72352800
RMOW	RESORT MUNICIPALITY OF WHISTLER		X	1559565081	578431508	2137996589	584004767	2143569849	14112196122	4708595993	18820792115
LSA#5	SETON PORT SHALALTH FIRE	1711	X	1210150	1692784	2902934	1692784	2902934	8953956	11596984	20550940
LSA#27	SETON STREET LIGHTING	1802	X	195842	1128924	1324766	1128924	1324766	1639016	6435884	8074900
LSA#1	SQUAMISH DIST SWIM POOL	2105	X	54364723	41828461	96193184	41828461	96193184	529146130	213594500	742740630
SRVA#45	THE HEIGHTS FIRE PROTECTION	1716	X	7218328	4050860	11269188	4050860	11269188	65278381	38547600	103825981
SA#17	UPPER CHEAKAMUS ROAD IMPROVEMEN	2300	X	448360	1661440	2109800	1661440	2109800	4377760	6819400	11197160
VOP	VILLAGE OF PEMBERTON		X	73811864	39961288	113773152	40750713	114302422	580874250	297305688	878179938
LSA#32	WALKERVILLE DYKING	2401	X	277343	205800	483143	205800	483143	2773435	2058000	4831435
SRVA#36	WHISTLER LIBRARY	2503	X	14535381	5667538	20202919	5667538	20202919	140362300	45787000	186149300
SRVA#35	WHITECAP BEAR CR FLOOD	2402	X	183110	37720	220830	37720	220830	1831100	377200	2208300

ASSESSMENT FIGURES

2019 (Completed Roll)

	CONVERTED LAND	CONVERTED IMPROVEMENTS	General L&I (Muni)/Hosp L&I (EA)	Converted Hosp Imp Only	Converted Hosp L&I	UNCONVERTED LAND	UNCONVERTED IMPROVEMENTS	NET TAXABLE VALUES	CHANGE '19 over '18
DISTRICT OF LILLOOET	11,404,483	25,718,019	37,122,502	25,981,569	37,199,332	95,569,895	198,505,037	294,074,932	13.52%
DISTRICT OF SQUAMISH	664,449,279	246,912,593	911,361,872	256,090,582	921,294,207	5,472,313,898	2,098,724,036	7,571,037,934	13.59%
ELECTORAL AREA A	12,446,897	13,203,198	25,650,095	13,203,198	25,650,095	120,707,558	77,617,999	198,325,557	4.20%
ELECTORAL AREA B	6,888,043	5,775,435	12,663,478	5,775,435	12,663,478	58,221,296	43,513,784	101,735,080	9.55%
ELECTORAL AREA C	45,936,072	74,539,465	120,475,537	74,539,465	120,475,537	426,822,775	362,383,910	789,206,685	10.21%
ELECTORAL AREA D	74,819,880	51,276,003	126,095,883	51,276,003	126,095,883	699,999,790	273,423,600	973,423,390	15.39%
RESORT MUNICIPALITY OF WHISTLER	1,559,565,081	578,431,508	2,137,996,589	584,004,767	2,143,569,849	14,112,196,122	4,708,595,993	18,820,792,115	17.76%
VILLAGE OF PEMBERTON	73,811,864	39,961,288	113,773,152	40,750,713	114,302,422	580,874,250	297,305,688	878,179,938	28.10%

2018 (Revised Roll)

									CHANGE '18 over '17
DISTRICT OF LILLOOET	9,688,662	23,585,201	33,273,863	23,858,691	33,414,963	80,434,397	178,627,876	259,062,273	14.61%
DISTRICT OF SQUAMISH	558,015,969	237,508,619	795,524,588	244,053,729	802,560,674	4,671,474,082	1,993,636,177	6,665,110,259	14.26%
ELECTORAL AREA A	12,333,133	12,416,673	24,749,806	12,416,673	24,749,806	119,818,696	70,512,608	190,331,304	0.30%
ELECTORAL AREA B	6,510,456	5,230,070	11,740,526	5,230,070	11,740,526	54,246,760	38,615,709	92,862,469	-1.38%
ELECTORAL AREA C	40,048,803	72,524,053	112,572,856	72,524,053	112,572,856	369,933,462	346,182,645	716,116,107	17.74%
ELECTORAL AREA D	61,432,942	50,067,604	111,500,546	50,067,604	111,500,546	577,585,690	266,043,450	843,629,140	6.16%
RESORT MUNICIPALITY OF WHISTLER	1,263,094,416	541,981,151	1,805,075,567	547,230,591	1,810,325,008	11,564,749,301	4,418,135,029	15,982,884,330	21.65%
VILLAGE OF PEMBERTON	50,578,359	35,118,805	85,697,164	36,180,215	86,316,788	417,689,834	267,841,076	685,530,910	21.65%

2017 (Final Roll)

									CHANGE '17 over '16
DISTRICT OF LILLOOET	8,815,746	20,832,553	29,648,299	21,114,303	29,810,950	72,576,204	153,462,828	226,039,032	5.90%
DISTRICT OF SQUAMISH	477,299,403	218,097,002	695,396,405	224,877,452	702,501,748	4,018,737,390	1,814,694,046	5,833,431,436	38.38%
ELECTORAL AREA A	12,615,460	12,088,134	24,703,594	12,088,134	24,703,594	122,709,033	67,048,220	189,757,253	0.75%
ELECTORAL AREA B	6,001,812	6,926,131	12,927,943	6,926,131	12,927,943	51,278,017	42,884,123	94,162,140	7.84%
ELECTORAL AREA C	30,564,630	69,708,010	100,272,640	69,708,010	100,272,640	276,153,388	332,045,973	608,199,361	15.70%
ELECTORAL AREA D	56,868,022	49,787,795	106,655,817	49,787,795	106,655,817	535,812,181	258,853,552	794,665,733	24.65%
RESORT MUNICIPALITY OF WHISTLER	975,375,826	514,775,113	1,490,150,939	519,948,148	1,495,323,976	8,907,495,066	4,230,533,739	13,138,028,805	21.04%
VILLAGE OF PEMBERTON	37,909,038	33,421,608	71,330,646	34,654,483	72,403,447	311,300,838	252,249,175	563,550,013	23.86%

2016 (Final Roll)

									CHANGE '16 over '15
DISTRICT OF LILLOOET	8,203,666	19,668,406	27,872,072	19,921,246	28,000,808	68,898,870	144,543,242	213,442,112	2.07%
DISTRICT OF SQUAMISH	312,844,210	199,755,073	512,599,283	204,145,123	516,762,824	2,587,360,718	1,628,209,299	4,215,570,017	18.88%
ELECTORAL AREA A	12,404,650	12,161,286	24,565,936	12,161,286	24,565,936	120,627,079	67,715,793	188,342,872	3.79%
ELECTORAL AREA B	5,933,235	4,417,858	10,351,093	4,417,858	10,351,093	51,866,330	35,449,013	87,315,343	3.95%
ELECTORAL AREA C	27,356,218	54,045,495	81,401,713	54,045,495	81,401,713	249,761,437	275,925,862	525,687,299	15.08%
ELECTORAL AREA D	42,648,684	46,922,471	89,571,155	46,922,471	89,571,155	398,135,654	239,397,520	637,533,174	11.16%
RESORT MUNICIPALITY OF WHISTLER	764,947,400	473,184,738	1,238,132,138	478,383,918	1,243,331,319	6,933,507,428	3,921,072,534	10,854,579,962	11.61%
VILLAGE OF PEMBERTON	27,829,193	31,288,587	59,117,780	32,396,357	59,998,451	217,994,337	236,976,962	454,971,299	6.49%

2015 (Final Roll)

									CHANGE '15 over '14
DISTRICT OF LILLOOET	8,531,099	18,913,023	27,444,122	19,170,623	27,567,697	69,691,649	139,427,614	209,119,263	-1.25%
DISTRICT OF SQUAMISH	262,074,423	175,021,824	437,096,247	178,697,734	440,564,431	2,157,588,754	1,388,556,538	3,546,145,292	4.77%
ELECTORAL AREA A	12,238,454	11,520,265	23,758,719	11,520,265	23,758,719	118,930,410	62,535,914	181,466,324	3.92%
ELECTORAL AREA B	5,954,122	4,106,386	10,060,508	4,106,386	10,060,508	51,673,954	32,319,849	83,993,803	-4.58%
ELECTORAL AREA C	26,784,128	38,758,868	65,542,996	38,758,868	65,542,996	246,390,787	210,396,989	456,787,776	6.24%
ELECTORAL AREA D	40,395,179	39,437,733	79,832,912	39,437,733	79,832,912	376,959,998	196,543,071	573,503,069	4.31%
RESORT MUNICIPALITY OF WHISTLER	690,346,058	429,325,810	1,119,671,868	434,315,375	1,124,661,433	6,202,079,922	3,523,580,195	9,725,660,117	6.33%
VILLAGE OF PEMBERTON	26,735,543	29,527,817	56,263,360	30,233,822	56,774,769	207,433,931	219,803,056	427,236,987	3.75%

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

General Government Services

1000

40000 1000 Requisition 1,014,834 1,155,397 1,351,986 1,410,645 1,464,247 1,525,521

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

DISTRICT OF SQUAMISH	911,361,872	270,902	302,136	353,544	368,883	382,900	398,923
RESORT MUNICIPALITY OF WHISTLER	2,137,996,589	614,688	708,791	829,391	865,376	898,258	935,847
DISTRICT OF LILLOOET	37,122,502	11,331	12,307	14,401	15,026	15,597	16,249
VILLAGE OF PEMBERTON	113,773,152	29,183	37,718	44,136	46,051	47,801	49,801
ELECTORAL AREA A	25,650,095	8,428	8,504	9,950	10,382	10,777	11,228
ELECTORAL AREA B	12,663,478	3,998	4,198	4,913	5,126	5,320	5,543
ELECTORAL AREA C	120,475,537	38,335	39,940	46,736	48,764	50,617	52,735
ELECTORAL AREA D	126,095,883	37,970	41,803	48,916	51,039	52,978	55,195

Requisition maximums	TOTAL	3,485,139,108	1,014,834	1,155,397	1,351,986	1,410,645	1,464,247	1,525,521
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000		0.03405	0.03315	0.03879	0.04048	0.04201	0.04377

Jurisdiction

729 748

Debt Issue #

none

Basis of Apportionment

Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

General Government Services (GGS) is responsible for the administration of the daily affairs of the Regional District. GGS includes the Regional Board, SLRD office, fleet of cars, administrative, communications and financial staff and provides training for employees that enhance the capacity to effectively deliver SLRD services. GGS supports the modernization of government operations and the provision of cost-effective services to consumers.

Items of Significance

- GGS tax on a representative house: Lillooet = \$6.28; Pemberton = \$22.44; Squamish = \$29.09; Whistler = \$70.40
- GGS tax on an estimated representative house: Area A = \$7.97; Area B = \$5.66; Area C = \$14.20; Area D = \$30.11

704 - Taxes and Charges on a Representative House - 2018 (most recent statistics available online; https://www2.gov.bc.ca/.../schedule704_2018.xls)

Municipalities	House Value	General Municipal Total	Regional District	Hospital	BCA, MFA and Other	Total Res Variable Rate Taxes	Total Res Parcel Taxes	Total Res. User Fees	Total Residential Property Taxes And Charges
Lillooet	189,502	957	143	90	72	1,841	253	1,209	3,302
Pemberton	677,037	1,275	735	24	189	2,999	199	1,046	4,244
Squamish	877,419	2,789	180	32	36	4,043	73	1,252	5,368
Whistler	2,123,793	3,755	93	76	86	6,446	549	604	7,599

2018 Average Taxable Value for Residential Class with improvements as per BC Assessmentlink online

Area A	240,517
Area B	170,629
Area C	428,304
Area D	908,387

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Preliminary Budget 2019				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1000 - General Government Services										
Revenues										
40000	Requisition			\$884,396.00	\$1,014,834.00	\$1,014,834.00	\$1,014,834.00	\$1,155,397.00	14%	
Requisitions				\$884,396.00	\$1,014,834.00	\$1,014,834.00	\$1,014,834.00	\$1,155,397.00	14%	
Parcel Tax										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40060	Grant in Lieu of Taxes - Fed/Prov			\$0.00	\$425.00	\$2,031.75	\$2,031.75	\$2,000.00	-2%	2017's received in 2018
40070	Grant in Lieu of Taxes - Municipalities			\$31,643.10	\$31,700.00	\$31,146.41	\$33,170.71	\$33,000.00	-1%	
40090	Grant in Lieu of Taxes - BC Hydro			\$1,259,428.00	\$1,297,211.00	\$1,312,547.00	\$1,312,547.00	\$1,365,049.00	4%	Estimated 4% increase (rounded avg of last 5 years)
40100	Grant in Lieu of Taxes - BC Rail			\$14,042.21	\$10,000.00	\$0.00	\$10,786.80	\$8,090.00	-25%	Estimated; BCR selling their properties (trend to continue)
GILT				\$1,305,113.31	\$1,339,336.00	\$1,345,725.16	\$1,358,536.26	\$1,408,139.00	4%	
40125	Special Events Permit Application Fees			\$900.00	\$900.00	\$700.00	\$700.00	\$700.00	0%	
40220	Interest Earned on Investments			\$22,560.23	\$13,000.00	\$11,842.13	\$22,720.20	\$13,000.00	-43%	Interest earned on operating funds
40220	Interest Earned on Investments	P9	Miller Creek Power	\$1,340.39	\$1,000.00	\$667.30	\$821.56	\$500.00	-39%	Interest earned on reserve balance
40220	Interest Earned on Investments	P10	Rutherford Creek Power	\$3,738.93	\$2,500.00	\$4,813.60	\$6,682.17	\$4,000.00	-40%	Interest earned on reserve balance
40220	Interest Earned on Investments	P11	Furry Creek Power	\$1,356.00	\$1,000.00	\$1,989.91	\$2,708.06	\$2,100.00	-22%	Interest earned on reserve balance
40220	Interest Earned on Investments	SP9	Gas Tax Community Works Fun	\$13,759.55	\$13,000.00	\$22,873.66	\$32,868.28	\$23,000.00	-30%	Interest earned on reserve balance
40220	Interest Earned on Investments		Electoral Area C Recreation Fac	\$4,416.94	\$3,000.00	\$6,386.79	\$8,948.36	\$7,000.00	-22%	Interest earned on reserve balance
40220	Interest Earned on Investments		Carbon Neutral	\$116.71	\$40.00	\$182.41	\$256.19	\$100.00	-61%	Interest earned on reserve balance
40220	Interest Earned on Investments		BC Hydro PILT increase North	\$311.04	\$300.00	\$747.93	\$1,081.21	\$900.00	-17%	Interest earned on reserve balance
40220	Interest Earned on Investments		BC Hydro PILT increase South	\$587.51	\$350.00	\$1,375.62	\$2,095.01	\$1,800.00	-14%	Interest earned on reserve balance
40240	Time Allocation To Other Services			\$13,624.70	\$15,000.00	\$22,620.63	\$36,064.10	\$18,000.00	-50%	2018 high due to the recovery for Elections staff time
40250	Overhead Recovery from Other Services			\$123,776.00	\$132,580.00	\$132,976.00	\$132,976.00	\$148,067.00	11%	2019 Estimated
40260	Flat Rate Overhead Recovery from Other Services			\$19,950.00	\$20,950.00	\$18,100.00	\$20,600.00	\$20,950.00	2%	Includes Hospital District administration fee
										Includes GST rebates on Director's exp allowance, interest on
40300	Miscellaneous Revenue			\$6,249.70	\$5,000.00	\$3,590.14	\$4,817.07	\$5,000.00	4%	GST withheld, PST rebates & misc payments
40650	Contributions from developers	P9	Miller Creek Power	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Annual Area C amenity fund payment, transferred to reserve
40650	Contributions from developers	P10	Rutherford Creek Power	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Annual Area C amenity fund payment, transferred to reserve
40650	Contributions from developers	P11	Furry Creek Power	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	0%	Annual Area D amenity fund payment, transferred to reserve
Fees & Other Revenues				\$308,687.70	\$304,620.00	\$324,866.12	\$369,338.21	\$341,117.00	-8%	
40910	Unconditional Grants - Provincial			\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	0%	Regional District Basic Grant
40950	Conditional Grants - Federal			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		FCM MAMP potential grant to assist in Asset Mgmt, carried fwd
40950	Conditional Grants - Federal	SP9	Gas Tax Community Works Fun	\$330,425.38	\$330,425.00	\$171,122.40	\$342,244.80	\$342,245.00	0%	Annual CWF funds, received in Aug & Nov
40960	Conditional Grants - Provincial			\$960.00	\$1,000.00	\$978.00	\$978.00	\$1,000.00	2%	CARIP funding received in July
40960	Conditional Grants - Provincial	SP138	C2C Forum	\$10,000.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Grant for 3rd annual Nukwantwal leadership gathering + \$5K from relationship building reserve (exp in 50900 SP138)
40990	Conditional Grants - Non Governmental			\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Rural Dividend Fund grant 2018 -protocol engagement (within \$10 expenses)
40990	Conditional Grants - Non Governmental	S10	Northern SLRD Economic Devel	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	0%	NDIT Grant
										NDIT Grant writing support to BRVCA, offset is 50900 SP118;
40990	Conditional Grants - Non Governmental	SP118	NDIT Grant writing support	\$7,192.76	\$5,000.00	\$8,000.00	\$16,000.00	\$8,000.00	-50%	2018 for 2017 & 2018; 2017 was for 2016 (payments received after audit)
40990	Conditional Grants - Non Governmental	SP158	NDIT Facade Improvement Proj	\$4,323.50	\$10,000.00	\$0.00	\$0.00	\$0.00	0%	Business Façade Improvement Program Grant; 2018 was estimated, but not used
40990	Conditional Grants - Non Governmental	SP170	Nuk'w7antwal' Intergovernment	\$0.00	\$10,000.00	\$10,000.00	\$9,751.20	\$0.00	-100%	Rural Dividend Fund grant 2018 -Nuk'w7antwal'
										intergovernmental relations
										2018 grant received was an offset to accomodation costs for staff for Risk Mgmt conference (within 50180 in corresponding CC's)
40990	Conditional Grants - Non Governmental	SP70	MIA risk mgmt grant	\$1,150.00	\$1,000.00	\$0.00	\$0.00	\$0.00	0%	
Grants				\$614,051.64	\$667,425.00	\$400,100.40	\$628,974.00	\$656,245.00	4%	
Sales of Capital Assets										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
41000	Proceeds from Borrowing	SP107	New office space	\$0.00	\$871,155.00	\$1,000,000.00	\$1,000,000.00	\$350,000.00	-65%	2018 =MFA Fall borrowing for SLRD main office renos; 2019 =short-term loan (5 yrs) Bd res May 2018
Proceeds from Borrowing				\$0.00	\$871,155.00	\$1,000,000.00	\$1,000,000.00	\$350,000.00	-65%	

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Preliminary Budget 2019				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1000 - General Government Services										
42000	Surplus Deficit -Available			\$360,398.12	\$393,155.00	\$397,281.23	\$397,281.23	\$526,146.00	32%	Many projects carrying forward
Surplus Deficit Prior Year				\$360,398.12	\$393,155.00	\$397,281.23	\$397,281.23	\$526,146.00	32%	
43000	Transfers from Other Service			\$11,404.00	\$14,667.00	\$14,666.00	\$14,666.00	\$19,252.00		Vehicle expense allocation from other budgets; 2019 includes 31% ICBC insurance & staff time expense in the allocation Returned funds back to amenity reserve for Birken Fire
43000	Transfers from Other Service			\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	Department truck & equipment
43000	Transfers from Other Service	CC1010	Regional Invasive Species Mgm	\$0.00	\$1,200.00	\$1,068.93	\$1,068.93	\$0.00	-100%	Refund of service establishment costs -Invasive species service
43000	Transfers from Other Service	CC1600	TAC	\$9,872.34	\$0.00	\$0.00	\$0.00	\$0.00	0%	
43000	Transfers from Other Service	CC1601	Outreach	\$14,482.59	\$0.00	\$0.00	\$0.00	\$0.00	0%	
43000	Transfers from Other Service	CC1602	Feasibility Studies	\$151,886.25	\$0.00	\$0.00	\$0.00	\$0.00	0%	
43000	Transfers from Other Service	CC3101	Sea To Sky Economic Developm	\$5,050.86	\$0.00	\$0.00	\$0.00	\$0.00	0%	
44000	Transfer from Reserve			\$103,250.89	\$0.00	\$0.00	\$0.00	\$0.00	0%	Various projects - combined p/y For new operational software -full cost of \$265K- carried fwd & increased
44000	Transfer from Reserve			\$0.00	\$40,000.00	\$0.00	\$0.00	\$50,000.00		
44000	Transfer from Reserve			\$15,000.00	\$19,080.00	\$19,080.00	\$19,080.00	\$0.00	-100%	Area A N PILT funds for Area A services
44000	Transfer from Reserve			\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Area A PILT for Bralorne museum BC Heritage Digitization Area A PILT to Bralorne musem for professional services for
44000	Transfer from Reserve			\$0.00	\$0.00	\$53,000.00	\$53,000.00	\$0.00	-100%	Mines office rehab.
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00		Area A PILT for Bralorne Sewer, Bd res July 2018
44000	Transfer from Reserve			\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	-100%	Area B PILT for Lillooet REC roof replacement project
44000	Transfer from Reserve			\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$1,500.00	-70%	Area B PILT funds for Lillooet Fire Protection Area B PILT for staff time on Texas Creek park (SP194); per Dec 2018 Bd Resol.
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
44000	Transfer from Reserve			\$0.00	\$25,000.00	\$0.00	\$0.00	\$20,000.00		2018 Budget was southern PILT funds to Squamish Sustainability Centre; 2019 S. PILT funds to Squamish Library as per Jan Bd Res.
44000	Transfer from Reserve			\$4,055.84	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	-100%	Area C Amenity for PCC -2016 wish list for roof replacement Wedgewoods Amenity funds for 50/50 share of RFEOI & RFP for
44000	Transfer from Reserve			\$0.00	\$10,950.00	\$0.00	\$2,500.00	\$0.00	-100%	grass or turf soccer field w/ VOP Transfer from relationship building reserve, \$5K for SP138 C2C Forum
44000	Transfer from Reserve	SP138	C2C Forum	\$0.00	\$11,000.00	\$0.00	\$0.00	\$11,000.00		
44000	Transfer from Reserve	P9	Miller Creek Power	\$19,564.03	\$0.00	\$0.00	\$0.00	\$0.00	0%	Various projects - combined p/y
44000	Transfer from Reserve	P9	Miller Creek Power	\$17,477.52	\$33,333.00	\$25,845.24	\$34,460.33	\$38,839.00	13%	Area C Transit funds from Amenity funds; 2018 is now 1/3 est.
44000	Transfer from Reserve	P9	Miller Creek Power	\$450.00	\$500.00	\$450.00	\$450.00	\$500.00	11%	D'arcy parking spot rental from Area C Amenity funds Area C Fuel Management Activities (to#1761)- Area C Amenity;
44000	Transfer from Reserve	P9	Miller Creek Power	\$750.00	\$10,000.00	\$0.00	\$0.00	\$0.00	0%	cancelled Area C Amenity funds to offset Pemberton Library requisition
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$45,000.00	\$45,000.00	\$45,000.00	\$0.00	-100%	(\$10K) & re-design of library (\$35K)
44000	Transfer from Reserve	P9	Miller Creek Power	\$51,108.00	\$0.00	\$44,640.00	\$44,640.00	\$0.00	-100%	PMFA's 2018 Operating/Cap from Area C Amenity; May Bd Res.
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$0.00	\$432.07	\$432.07	\$0.00	-100%	Anderson Lake Dock Annual rent payment from Area C Amenity
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$500.00	\$500.00	\$67.93	\$67.93	\$500.00	636%	Anderson Lake Dock annual rent payment from Area C Amenity To Birken Fire Protection Society from Area C Amenity for 2016
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$45,000.00	\$130,000.00	\$102,731.68	\$102,731.68	\$27,268.00	-73%	GMC pickup truck & equipment Staff time on Area C Anderson Lake dock (SP72) from Area C
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$26,600.48	\$3,040.00	\$153.73	\$153.73	\$0.00	-100%	Amenity Anderson Lk dock insurance est. w boat launch addition from
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$140.00	\$250.00	\$249.80	\$249.80	\$265.00	6%	Area C Amenity Fire hose storage boxes for Devine \$3055.60 May 2018 Bd res; \$7,623.56 for Water assessment, Jun 2018 Bd res; from Area C
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$12,122.40	\$10,679.16	\$0.00	-100%	Amenity Fire hose storage boxes for D'arcy, May 2018 Bd res; from Area C
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$1,562.50	\$9,066.80	\$0.00	-100%	Amenity
44000	Transfer from Reserve	P11	Furry Creek Power	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	Furry Creek Foreshore Erosion Mitigation from Area D Amenity Area D Fuel Management Activities (to#1761) from Area D
44000	Transfer from Reserve	P11	Furry Creek Power	\$750.00	\$10,000.00	\$0.00	\$1,035.00	\$1,930.00	0%	Amenity; carried fwd
44000	Transfer from Reserve	P11	Furry Creek Power	\$16,460.85	\$8,539.00	\$8,539.00	\$8,539.15	\$0.00	-100%	Reserve funds for Pinecrest Lake remediation (\$25K resol)
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$5,000.00	\$3,989.59	\$4,759.47	\$241.00	-95%	Brit Beach parking area project (SP168) Oct Bd Res; est. cost

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Preliminary Budget 2019				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1000 - General Government Services										
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Area D Amenity funds for Howe Sound Fire East for training yard lighting, fencing & water stand pipe; carried fwd
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00		Was Area D Amenity funds to the Furry Creek Community Assoc
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$18,100.65	\$18,499.66	\$7,500.00		0% for Furry Creek pathways improvements; Cancelled
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$313.41	\$522.35	\$4,478.00		Area D Amenity funds to BB trails for upgrades; Bd Res May 2018
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00		-59% (up to \$21K) & Sep 2018 (up to \$5K)
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Pinecrest / Black Tusk Bus Stop Shelter (up to \$5K) from Area D
44000	Transfer from Reserve	P15	Lillooet Lake Estates	\$772.69	\$0.00	\$0.00	\$0.00	\$0.00		757% Amenity; Jun 2018 Bd Res
44000	Transfer from Reserve	S13	Climate Action Carbon Offsets	\$0.00	\$14,800.00	\$0.00	\$0.00	\$14,800.00		Squamish Public Library - Seating Improvements -from Area D
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$68,115.93	\$0.00	\$0.00	\$0.00	\$0.00		-100% Amenity; Sep 2018 Bd res
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$168,569.74	\$25,000.00	\$5,281.78	\$5,281.78	\$0.00		Area D Amenity for Brit Beach dock (to CC3000), Oct 2018 Bd Res
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		0%
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		0% For energy efficient lighting at office; part of office renos 2018
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00		0% Various projects - combined p/y
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$175,000.00		Anderson Lk dock, 2018 new boat launch; Area C CWF (to
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$22,103.50	\$50,000.00	\$4,292.40	\$44,262.25	\$55,738.00		-100% CC3000)
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Estimate for Asset Mgmt software (50410) from all areas CWF;
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$91,000.00		carred fwd
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Area B Seton Park from CWF (Jan 2017 Bd res); carred fwd
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Village of Pemberton - Outdoor Soccer Field from CWF; Jun 2018
44000	Transfer from Reserve	SP107	New office space	\$121,220.74	\$58,779.00	\$0.00	\$58,779.26	\$155,250.00		Bd res
44000	Transfer from Reserve	SP125	Lillooet Agricultural Food Socie	\$23,750.00	\$6,250.00	\$18,750.00	\$25,000.00	\$6,250.00		Village of Pemberton - Friendship Trail Bridge; Jun 2018 Bd res
44000	Transfer from Reserve	SP188	BRVCA Wayfinding signage & e	\$0.00	\$0.00	\$11,737.00	\$11,737.00	\$0.00		2018-2019 for new picnic structure from Area C CWF, Mar '17 &
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$43,006.00	\$0.00	\$0.00	\$100,000.00		26% Jun '18 Bd res's
Transfer Revenue				\$1,215,336.25	\$960,894.00	\$457,074.11	\$581,662.35	\$1,761,311.00	203%	Area C CWF for One mile lake boardwalk, Sept 2018 Bd res
Total Revenues				\$4,687,983.02	\$5,551,419.00	\$4,939,881.02	\$5,350,626.05	\$6,198,355.00	16%	Area A CWF for Bralorne Sewer, July 2018 Bd res
Expenses										Area B CWF for Texas Creek park; time allocation from Area B
50000	Regional Indemnities			\$76,306.89	\$89,252.00	\$65,219.51	\$89,641.04	\$105,060.00		PILT (SP194)
50010	Regional Meeting Fees & Travel Time			\$1,492.00	\$3,000.00	\$324.00	\$2,164.00	\$3,000.00		Transfer from cap reserve for reno expenses; 180K total from
50020	Regional Expenses			\$22,326.23	\$30,257.00	\$11,643.42	\$26,866.41	\$34,221.00		reserve (2017-2018) as per Board resol; \$155,250 agreed to in
50030	Electoral Indemnities			\$102,805.04	\$104,861.00	\$76,632.04	\$105,324.81	\$123,437.00		164% May 2018
50040	Electoral Area Meeting Fees			\$652.00	\$2,000.00	\$1,109.00	\$1,391.00	\$3,000.00		-75% Area B PILT tranfer for LAFS Salary; May 2018 Bd res
50050	Electoral Area Expenses			\$34,402.43	\$35,744.00	\$23,273.88	\$32,082.84	\$33,045.00		BRVCA funds for wayfinding signage from Area A PILT; Mar 2018
50110	Salaries			\$732,485.70	\$882,014.00	\$577,252.18	\$816,360.68	\$1,023,381.00		-100% Bd res
50130	Benefits			\$158,190.38	\$205,007.00	\$131,562.07	\$172,918.29	\$242,445.00		Surplus reserve funds for recruitment & retention Bd resol
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$24,827.00		
50140	Overtime			\$0.00	\$1,000.00	\$0.00	\$627.08	\$1,000.00		
50160	Training			\$6,184.40	\$14,000.00	\$3,258.73	\$2,733.73	\$14,000.00		
50170	Dues/Subscriptions/Memberships			\$12,282.13	\$12,500.00	\$13,672.55	\$13,789.64	\$14,100.00		
50180	Travel			\$8,171.91	\$10,000.00	\$3,352.65	\$4,004.29	\$10,000.00		

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50190	Advertising			\$8,417.88	\$7,500.00	\$5,978.20	\$6,778.20	\$8,000.00	18%	
50190	Advertising	SP107	New office space	\$0.00	\$0.00	\$865.30	\$865.30	\$0.00	-100%	Office expansion call for tender ads
50190	Advertising	SP161	Regional Invasive Species Service	\$406.54	\$0.00	\$0.00	\$0.00	\$0.00	0%	New service AAP process costs; recovered from service in 43000
50195	Meeting Costs			\$17.85	\$500.00	\$0.00	\$35.62	\$500.00		
										Additional bank fees estimated of \$3K for receiving online
50200	Bank Charges & Interest			\$8,956.86	\$13,000.00	\$8,127.35	\$10,417.81	\$13,850.00	33%	payments
50210	Communications			\$36,122.86	\$42,000.00	\$23,572.34	\$33,186.35	\$43,000.00	30%	Includes RD brochures & office grand opening
50220	Courier			\$482.52	\$700.00	\$328.07	\$345.61	\$700.00	103%	
50240	Office Supplies			\$16,216.66	\$19,000.00	\$9,935.92	\$13,452.25	\$19,000.00	41%	Includes \$2K for emergency kits (carried fwd)
50250	Office Recycling			\$1,614.29	\$1,680.00	\$1,100.06	\$1,446.56	\$1,700.00	18%	
50260	Office Rent & Maintenance			\$57,930.64	\$56,000.00	\$34,614.70	\$51,121.53	\$58,000.00	13%	
50270	Miscellaneous Office Expense			\$1,024.14	\$15,000.00	\$10.95	\$1,011.73	\$13,988.00	1283%	Office reno transition costs
50270	Miscellaneous Office Expense	SP107	New office space	\$3,363.40	\$0.00	\$0.00	\$0.00	\$0.00	0%	AAP costs for office reno's
50275	Staff Incentives			\$1,891.66	\$3,500.00	\$1,382.94	\$2,079.73	\$3,500.00	68%	
50276	Staff Retention			\$4,277.78	\$5,500.00	\$1,422.79	\$4,172.79	\$6,000.00	44%	Health & wellness benefit
50280	Photocopier			\$7,447.34	\$8,000.00	\$5,269.79	\$7,091.10	\$8,150.00	15%	
50290	Postage			\$5,443.14	\$7,500.00	\$4,078.17	\$5,694.18	\$6,000.00	5%	
50300	Publications/Resources			\$1,360.61	\$2,500.00	\$552.46	\$552.46	\$2,500.00	353%	
50310	Records Management			\$6,700.95	\$6,800.00	\$5,580.00	\$5,580.00	\$6,800.00	22%	Storage unit annual rental (\$5,580) and shredding costs
										Potential Asset Management work/ contractor, offset with potential FCM MAMP grant of \$50K; carried fwd
50315	Asset Management			\$0.00	\$62,500.00	\$0.00	\$0.00	\$62,500.00		
50320	Security			\$300.00	\$500.00	\$408.00	\$408.00	\$500.00	23%	
50330	Vehicle Expense			\$11,617.73	\$10,000.00	\$9,983.07	\$11,836.62	\$13,100.00	11%	Higher gas prices; Includes \$1.1K for annual SPOT beacons
50330	Vehicle Expense	V007	2013 Prius Hybrid	\$1,575.59	\$2,000.00	\$479.56	\$285.09	\$2,700.00	847%	Oil changes, tire swaps, maintenance
										Oil changes, tire swaps, maintenance- (2018) fr & rear brakes & rotor replacement
50330	Vehicle Expense	V008	2013 4Runner (Toyota)	\$3,281.13	\$2,000.00	\$2,011.78	\$2,323.06	\$2,700.00	16%	
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$2,062.54	\$2,000.00	\$5.50	\$1,219.22	\$2,100.00	72%	Oil changes, tire swaps, maintenance
										Oil changes, tire swaps, maintenance & tool box items; new
50330	Vehicle Expense	V010	2016 Dodge Ram	\$1,132.76	\$2,000.00	\$1,296.08	\$1,518.81	\$3,600.00	137%	summer tires needed in 2019
										2018 includes \$3.8K for new disaster recovery device, \$800 for new WAPs, 7 new PCs, 3 new laptops, 4 monitors; 2019 includes
50400	Hardware			\$36,174.43	\$25,000.00	\$11,042.05	\$27,709.01	\$30,500.00	10%	5 new PCS, 4 new laptops, new monitors, new UPC
										2019 includes updated estimates for new software: Financial (\$190K) & 1/2 Land Management (\$37.5K), 1/2 charged to 1400 Building dept. for building permit module; \$20K for asset mgmt
50410	Software			\$27,321.81	\$247,500.00	\$27,444.55	\$30,987.53	\$283,000.00	813%	(using CWF); rebuild of GIS server \$3.5; \$32K for all other
50415	Website			\$6,000.00	\$6,200.00	\$4,500.00	\$6,000.00	\$24,200.00	303%	Website hosting and maintenance costs & staff Intranet for \$18K
50430	Board Computer Expense			\$258.00	\$4,000.00	\$624.00	\$780.00	\$5,000.00	541%	Anticipating new laptops or PCs for new Board members in 2018
										2019 includes \$5K for payroll tax engine update & 1/2 yr of Agresso support \$23K; est. implementation & 1/2 yr of support costs new Financial (\$46K) & 1/2 of est. Land mgmt software implementation & 1/2 yr support (\$17.5K), 1/2 in Bdg. dept; \$7,800 for Disaster recovery; \$30K outsourced IT support (6
50440	Support Services			\$59,013.19	\$83,500.00	\$61,553.62	\$75,599.60	\$129,300.00	71%	months + vacation coverage for IT)
50510	Consulting - Accounting/Audit			\$15,702.13	\$16,000.00	\$94.11	\$16,054.11	\$16,800.00	5%	As per accepted 5 yr contract; New contract (RFP) for 2021
50520	Consulting - Legal			\$3,060.71	\$30,000.00	\$234.77	\$919.12	\$30,000.00	3164%	
50570	Consulting - Other			\$4,678.46	\$5,000.00	\$4,392.25	\$4,392.25	\$5,000.00	14%	Records management work
										Employee handbook update & benefits review, carried fwd (2017 was compensation review)
50570	Consulting - Other			\$11,500.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		
50570	Consulting - Other	SP107	New office space	\$2,670.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	Was for Contracted Communciations Coord; posted into Salaries & Benefits starting 2018 (position filled July -Q3)
50580	Contracted Services			\$10,374.00	\$60,000.00	\$0.00	\$0.00	\$0.00	0%	For retention & recruitment as per Jan 30 2019 Board res.
50582	Recruitment & Retention			\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00		
50590	Depreciation/Amortization			\$23,697.17	\$71,081.00	\$0.00	\$23,697.17	\$57,468.00	143%	Estimated; posted at year end
										MIABC liability insurance & office contents ins; Dir's AD&D/life/ltd ins; 2019 includes an increase to liability ins as est.
50600	Insurance			\$26,648.15	\$34,207.00	\$28,790.17	\$28,790.17	\$34,108.00	18%	by MIABC
50600	Insurance	V007	2013 Prius Hybrid	\$1,478.00	\$1,552.00	\$1,624.00	\$1,624.00	\$1,786.00	10%	ICBC insurance

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50600	Insurance	V008	2013 4Runner (Toyota)	\$1,572.00	\$1,651.00	\$1,850.00	\$1,850.00	\$2,035.00	10%	ICBC insurance
50600	Insurance	V009	2014 Rav4 (Toyota)	\$1,619.00	\$1,700.00	\$1,742.00	\$1,742.00	\$1,916.00	10%	ICBC insurance
50600	Insurance	V010	2016 Dodge Ram	\$1,672.00	\$1,756.00	\$1,829.00	\$1,829.00	\$2,012.00	10%	ICBC insurance
50660	Rental/Lease of Floor Space			\$900.00	\$500.00	\$450.00	\$450.00	\$500.00	11%	Parking spot licence at Anderson Lk dock- Area C Amenity funds
50690	Utilities - Hydro			\$9,743.98	\$12,500.00	\$7,280.29	\$12,088.02	\$14,250.00	18%	2018 & 2019 higher due to office reno Area D Amenity Funds to Furry Creek Community Association for
50900	Special Projects			\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	0%	Furry Creek pathways improvements; Cancelled
50900	Special Projects			\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	0%	Squamish Sustainability Centre -Southern PILT usage Wedgewoods Amenity funds for 50/50 share of RFEOI & RFP for
50900	Special Projects			\$0.00	\$10,950.00	\$0.00	\$2,500.00	\$0.00	-100%	grass or turf soccer field w/ VOP; awaiting invoice
50900	Special Projects	P15	Lillooet Lake Estates	\$772.69	\$0.00	\$0.00	\$0.00	\$0.00	0%	2018 includes \$10,000 for Rural dividend fund; 2019 grant &
50900	Special Projects	S10	Northern SLRD Economic Devel	\$66,918.19	\$89,949.00	\$24,981.49	\$61,705.77	\$78,243.00	27%	carry-fwd of unspent funds
50900	Special Projects	S11	SLRD Jackets	\$0.00	\$2,000.00	\$297.98	\$297.98	\$2,500.00	739%	New Directors and staff jackets Budgeted for potential purchase of carbon offsets; not needed in
50900	Special Projects	S13	Climate Action Carbon Offsets	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	2018	
50900	Special Projects	SP12	Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$7,045.00	\$7,150.00	1%	
50900	Special Projects	SP42	Climate Action Plan	\$300.00	\$450.00	\$315.00	\$315.00	\$500.00	59%	SmartTool license
50900	Special Projects	SP72	Anderson Lake Dock	(\$6,479.77)	\$0.00	\$0.00	\$0.00	\$0.00	0%	Moved Anderson Lk dock construction to Community Parks 3000
50900	Special Projects	SP104	Crimestoppers Grant	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	0%	
50900	Special Projects	SP109	Boundary expansion work	\$0.00	\$60,000.00	\$0.00	\$315.65	\$30,000.00		Potential boundary expansion reviews
50900	Special Projects	SP118	NDIT Grant writing support	\$7,192.76	\$5,000.00	\$8,000.00	\$16,000.00	\$8,000.00	-50%	BRVCA grant writing support, offsets with 40990 SP118
50900	Special Projects	SP125	Lillooet Agricultural Food Socie	\$23,750.00	\$6,250.00	\$25,000.00	\$25,000.00	\$6,250.00	-75%	Area B PILT funds for Lillooet Agr Food Society; Bd res May 2018 Formerly (SIBAC); Did not request funds in 2018, will be
50900	Special Projects	SP126	BC Rural Centre	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	#DIV/0!	reviewing funding options in 2019
50900	Special Projects	SP134	Black Tusk Water Sewer Acquis	\$2,929.06	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP138	C2C Forum	\$17,265.24	\$0.00	\$0.00	\$0.00	\$10,000.00		3rd annual Nukwantwal leadership gathering, incl grant of \$5K + \$5K from relationship building reserve
50900	Special Projects	SP144	Building Bridges Workshop	\$2,934.39	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP145	Area A Fibre Optics - Gas tax CV	\$10,698.66	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP154	Ponderosa Amenity Fund Grant	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP157	Pemberton Meadows Fire Asso	\$51,108.00	\$0.00	\$44,640.00	\$44,640.00	\$0.00	-100%	Pemberton Meadows fire 2018 grant, May Bd res + Dir travel
50900	Special Projects	SP158	NDIT Facade Improvement Proj	\$4,323.50	\$10,000.00	\$0.00	\$0.00	\$0.00	0%	Project not completed in 2018
50900	Special Projects	SP160	One Mile Lake Watershed Mod	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP161	Regional Invasive Species Servi	\$662.39	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP162	Pinecrest Lake Remediation	\$16,460.85	\$8,539.00	\$8,539.15	\$8,539.15	\$0.00	-100%	Remainder of \$20K approval in 2017, from Area D Amenity
50900	Special Projects	SP164	Bralorne Museum renovation A	\$15,259.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP166	LLE Draft O&M Manual & Costs	\$5,012.43	\$9,988.00	\$0.00	\$0.00	\$0.00		LLE Draft O&M Manual costs 50/50 share; costs recovered from service when established. No further costs in 2018
50900	Special Projects	SP168	Britannia Beach Parking Lot - 20	\$0.00	\$5,000.00	\$1,942.00	\$2,182.00	\$241.00	-89%	Res; see time allocation 53200 below
50900	Special Projects	SP169	Bralorne Museum Digitization A	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Area A PILT funds for Bralorne Museum digitization program Rural Dividend Grant - Nuk'w7antwal' intergovernmental
50900	Special Projects	SP170	Nuk'w7antwal' Intergovernmer	\$0.00	\$10,000.00	\$442.00	\$9,751.20	\$0.00	-100%	relations
50900	Special Projects	SP171	Board Orientation	\$0.00	\$10,000.00	\$0.00	\$4,100.00	\$7,000.00	71%	For Board Orientation / Strategic Planning From relationship building reserve for continuing first nations
50900	Special Projects	SP172	Relationship Building	\$0.00	\$11,000.00	\$0.00	\$0.00	\$6,000.00		relationships; carried fwd
50900	Special Projects	SP173	50 year anniversary	\$0.00	\$20,000.00	\$1,815.00	\$2,334.11	\$17,666.00	657%	
50900	Special Projects	SP188	BRVCA Wayfinding signage & e	\$0.00	\$0.00	\$11,737.00	\$11,737.00	\$0.00	-100%	BRVCA funds for wayfinding signage from Area A PILT; Mar 2018 Bd res
50900	Special Projects	SP189	Squamish Public Library grant	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$20,000.00	300%	PILT reserve as per Jan 2019 Bd Res
51011	Non-Capitalized Equipment			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		For audio/livestreaming equipment, carried fwd
51011	Non-Capitalized Equipment			\$0.00	\$4,000.00	\$0.00	\$0.00	\$4,000.00		Fireproof filing cabinets, carried fwd
51012	Capital Grant			\$55,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	Area A Gas Tax CWF grant to BRVCA to buy the Bralorne Pioneer Mines Office Motel for housing the Bralorne museum
53150	Contribution To Other Governments			\$29,136.05	\$34,879.00	\$36,793.37	\$36,793.37	\$44,774.00	22%	DOL PILT allocation as per policy (est. 4% increase in grant), funds sent in July

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53150	Contribution To Other Governments			\$17,477.52	\$33,333.00	\$25,845.24	\$34,460.32	\$38,839.00	13%	Area C Transit funds to VOP from Area C Amenity; 2019 est. 3% increase
53150	Contribution To Other Governments			\$14,220.67	\$14,221.00	\$14,220.67	\$14,220.67	\$14,221.00	0%	Squamish Library Funds as per policy; funds sent in August
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00		Village of Pemberton - Soccer Field from CWF; Jun 2018 Bd res
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$175,000.00		Village of Pemberton - Friendship Trail Bridge from CWF; Jun 2018 Bd res
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Village of Pemberton - One mile lake boardwalk from CWF; July 2018 Bd res
53200	Time Allocation from Other Services	CC1000	General Government Services	\$54,217.43	\$65,000.00	\$34,722.22	\$50,169.66	\$60,000.00	20%	
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$1,345.36	\$2,500.00	\$919.44	\$1,445.38	\$2,500.00	73%	
53200	Time Allocation from Other Services	S12	Special Events Time Allocation	\$1,040.00	\$3,000.00	\$0.00	\$1,116.15	\$1,500.00	34%	
53200	Time Allocation from Other Services	SP42	Climate Action Plan	\$0.00	\$200.00	\$104.47	\$104.47	\$200.00	91%	
53200	Time Allocation from Other Services	SP72	Anderson Lake Dock	\$10,377.61	\$3,040.00	\$153.73	\$153.73	\$0.00	-100%	Time allocation on Area C Anderson Lake dock from Area C Amenity
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$733.88	\$0.00	\$0.00	\$0.00	\$0.00	0%	2018 time is out of Area B parks reserve (in CC3000)
53200	Time Allocation from Other Services	SP168	Britannia Beach Parking Lot - 20	\$0.00	\$0.00	\$2,159.59	\$2,577.47	\$0.00	-100%	Brit Beach parking area project from Area D Amenity, Oct '17 Bd Res; see special projects 50900 above
53200	Time Allocation from Other Services	SP183	Black Tusk Utility handover	\$0.00	\$0.00	\$4,386.39	\$9,522.38	\$5,000.00	-47%	UES time regarding Black tusk utility handover, to be claimed when service starts (43000 in 2020)
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$0.00	\$0.00	\$313.41	\$522.35	\$4,478.00	757%	Staff time for black tusk bus stop from Area D Amenity (up to \$5K), Jun 2018 Bd res
53200	Time Allocation from Other Services	SP194	Texas Creek park	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Staff time from Area B PILT for Texas Creek park
Operating Expenses				\$2,011,227.92	\$2,767,911.00	\$1,447,127.02	\$2,028,886.62	\$3,776,841.00	86%	
99996	Fixed Asset Increase			\$0.00	\$25,000.00	\$0.00	\$0.00	\$40,000.00		Additional office furniture; carried fwd + \$15K for new Boardroom table and chairs
99996	Fixed Asset Increase	SP107	New office space	\$110,239.68	\$944,734.00	\$687,109.32	\$1,147,858.28	\$423,641.00	-63%	Design for office renos; approx \$70K added in 2018; \$350K added in 2018-2019
99996	Fixed Asset Increase	SP123	Purchase of Proposed Lot 1 -BC	(\$11,055.55)	\$0.00	\$0.00	\$0.00	\$0.00	0%	BCR property purchase \$27,896.51 after revenue received (2015-2017); 2017 negative due to division amongst parties
Capital Expenditures				\$99,184.13	\$969,734.00	\$687,109.32	\$1,147,858.28	\$463,641.00	-60%	
52000	Debt Issue Costs			\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	
52040	SLRD - Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$53,767.00	0%	Principal on MFA loan for office reno
52050	SLRD - Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$32,000.00	0%	Interest on MFA loan for office reno
52065	Short-term Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$5,366.00		Short-term interest on MFA loan for office reno
Principal & Interest				\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$91,133.00	811%	
53000	Transfer to Reserve (Provision)			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	Transfer to capital (\$30K) & vehicle (\$20K) reserves
53000	Transfer to Reserve (Provision)			\$314,354.93	\$0.00	\$0.00	\$0.00	\$0.00	0%	Various projects - combined p/y
53000	Transfer to Reserve (Provision)	P9	Miller Creek Power	\$41,340.39	\$41,000.00	\$40,667.30	\$40,821.56	\$40,500.00	-1%	Annual amenity & interest
53000	Transfer to Reserve (Provision)	P10	Rutherford Creek Power	\$43,738.93	\$42,500.00	\$44,813.60	\$46,682.17	\$44,000.00	-6%	Annual amenity & interest
53000	Transfer to Reserve (Provision)	P11	Furry Creek Power	\$17,356.00	\$17,000.00	\$17,989.91	\$18,708.06	\$18,100.00	-3%	Annual amenity & interest
53000	Transfer to Reserve (Provision)	SP9	Gas Tax Community Works Fun	\$344,184.93	\$343,425.00	\$193,996.06	\$375,113.08	\$365,245.00	-3%	Annual Funding & interest
53000	Transfer to Reserve (Provision)		Electoral Area C Recreation	\$4,416.36	\$3,000.00	\$6,386.79	\$8,948.36	\$7,000.00	-22%	Interest transfer
53000	Transfer to Reserve (Provision)		Carbon Neutral	\$116.69	\$40.00	\$182.41	\$256.19	\$100.00	-61%	Interest transfer
53000	Transfer to Reserve (Provision)		BC Hydro PILT increase North	\$116,855.08	\$139,816.00	\$147,921.41	\$148,254.69	\$179,995.00	21%	Annual allocation (per PILT policy) & interest
53000	Transfer to Reserve (Provision)		BC Hydro PILT increase South	\$40,080.12	\$48,911.00	\$52,958.87	\$53,678.26	\$65,984.00	23%	Annual allocation (per PILT policy) & interest
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$267,244.68	\$0.00	\$0.00	\$0.00	\$0.00	0%	Transfer of Feasibility funds, Sea to Sky Econ Dev funds, & 1/2 of 2018 req. increase to operating surplus reserve
53000	Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	0%	Transfer to Board Orientation reserve as per Bd request
53100	Contribution To Other Services			\$559,583.40	\$559,583.00	\$559,583.40	\$559,583.40	\$559,583.00	0%	BC Hydro PILT allocation -as per Policy; funds received in July
53100	Contribution To Other Services	CC1700	Fire Protection Pemberton SA	\$13,713.20	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC1706	Fire Protection Lillooet LSA	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$1,500.00	-70%	Area B PILT funds to Lillooet Fire Protection
53100	Contribution To Other Services	CC1713	Fire Protection Birken LSA	\$45,000.00	\$130,000.00	\$102,731.68	\$102,731.68	\$27,268.00	-73%	Area C Amenity funds for Birken Fire Protection; as per Bd res
53100	Contribution To Other Services			\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	0%	Area D Amenity funds for Howe Sound Fire East for training yard
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Services	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	0%	lighting, fencing & water stand pipe; carried fwd
53100	Contribution To Other Services	CC1715	Pemberton Meadows Fire Prot	\$3,668.40	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC1716	The Heights Fire Protection	\$7,659.95	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC1761	Emergency Planning	\$17,268.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	Fire feasibility funds transferred to 1761 Emerg. Mgmt

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Preliminary Budget 2019				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1000 - General Government Services										
53100	Contribution To Other Services	CC1761	Emergency Planning	\$750.00	\$10,000.00	\$0.00	\$0.00	\$0.00	0%	Area C Fuel Mgmt Activities, cancelled
53100	Contribution To Other Services	CC1761	Emergency Planning	\$750.00	\$10,000.00	\$0.00	\$1,035.00	\$1,930.00	0%	Area D Fuel Mgmt Activities (to#1761) from Area D Amenity
53100	Contribution To Other Services	CC1904	D'Arcy Dev-Birkenhead Refuse L	\$4,040.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Centre CLSA	\$16,116.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	-100%	Area B PILT for Lillooet REC roof replacement project
53100	Contribution To Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$4,055.84	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	-100%	Area C Amenity fund to PCC for capital list, roof replacement
53100	Contribution To Other Services	CC2200	Bralorne Museum CLSA	\$5,000.00	\$0.00	\$53,000.00	\$53,000.00	\$0.00	-100%	From Area A PILT for advancement of Mines office rehab.
53100	Contribution To Other Services	CC2203	Area A Asset Preservation Servi	\$18,223.71	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC2400	Furry Creek Dyking-Drainage LS	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC2402	Whitecap Dev Bear Creek Dykir	\$19,850.86	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC2502	Pemberton Library LSA	\$0.00	\$45,000.00	\$45,000.00	\$45,000.00	\$0.00	-100%	Area C Amenity funds to offset Pemberton Library requisition (\$10K) & re-design of library (\$35K) Fire hose storage boxes for Devine \$3055.60 May Bd res; Devine
53100	Contribution To Other Services	CC2700	Devine Water SA	\$0.00	\$0.00	\$5,751.33	\$10,679.16	\$0.00	-100%	Water Assessment \$7,623.56; Area C Amenity funds
53100	Contribution To Other Services	CC2703	Bralorne Water LSA	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Allocation from Area A Northern PILT reserve
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$10,000.00	\$9,080.00	\$9,080.00	\$9,080.00	\$0.00	-100%	Allocations from Northern PILT reserve for Gold Bridge Water Fire hose storage boxes for Devine and D'Arcy; May Bd res; Area
53100	Contribution To Other Services	CC2707	D'Arcy Water	\$7,000.00	\$0.00	\$7,933.57	\$9,066.80	\$0.00	-100%	C Amenity funds 2019 is area A CWF to Bralorne sewer construction & Area A PILT
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$151,000.00	2920%	for loan repayment & reserve, both July 2018 Bd res
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$22,103.50	\$50,000.00	\$4,292.40	\$44,262.25	\$55,738.00	26%	\$100K for Gates Lk picnic space from CWF funds
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	0%	Anderson Lake Dock Annual rent payment from Area C Amenity
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$249.80	\$249.80	\$265.00	6%	Anderson Lake Dock insurance from Area C Amenity Area B Seton Park from CWF (Jan 2017 Bd res) to 3000; carried
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00	0%	fwd
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$187,015.94	\$25,000.00	\$5,281.78	\$5,281.78	\$0.00	-100%	Anderson Lk dock construction to CC3000; from Area C CWF
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Area D Amenity for Britannia Beach dock, Oct 2018 Bd res
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Area B CWF to 3000 for Texas Creek Park Area D Amenity Funds to BB trails for upgrades; Bd Res
53100	Contribution To Other Services	CC3001	Britannia Parks and Trails	\$0.00	\$0.00	\$18,100.65	\$18,499.66	\$7,500.00	-59%	May/Sept 2018
Transfer Expenses				\$2,203,986.91	\$1,884,855.00	\$1,426,420.96	\$1,661,431.90	\$1,924,208.00	16%	
50590	Depreciation/Amortization			(\$23,697.17)	(\$71,081.00)	\$0.00	(\$23,697.17)	(\$57,468.00)	143%	
Non-Taxable Expenses (Depreciation)				(\$23,697.17)	(\$71,081.00)	\$0.00	(\$23,697.17)	(\$57,468.00)	143%	
Total Expenses				\$4,290,701.79	\$5,551,419.00	\$3,570,657.30	\$4,824,479.63	\$6,198,355.00	996%	
Surplus/ (Deficit)				\$397,281.23	\$0.00	\$1,369,223.72	\$526,146.42	\$0.00		
30000	Reserve - Capital Works and Equipment			\$245,444.23			\$216,664.97	\$41,414.97		
30010	Reserve - Equipment Replacement			\$65,689.39			\$65,689.39	\$65,689.39		
30020	Reserve - Vehicle Replacement			\$48,984.21			\$68,984.21	\$88,984.21		
30040	Reserve - Amenities Fund	P9	Miller Creek Power	\$107,195.28			\$23,466.51	\$24,627.51		
30040	Reserve - Amenities Fund	P10	Rutherford Creek Power	\$460,660.09			\$384,393.16	\$400,360.16		
30040	Reserve - Amenities Fund	P11	Furry Creek Power	\$91,222.01			\$93,580.32	\$84,472.32		
30041	Reserve - Trust Agreement Fund	P9	Miller Creek Power	\$432.07			\$0.00	\$0.00		
30041	Reserve - Trust Agreement Fund	P11	Furry Creek Power	\$76,145.38			\$54,139.50	\$42,198.50		
30090	Reserve - Gas Tax Agreement Community Works			\$1,837,789.68			\$2,163,358.73	\$1,316,865.73		
30100	Reserve - Electoral Area C Recreational Facilities			\$548,770.26			\$530,218.62	\$537,218.62		
30120	Reserve - Carbon Neutral			\$15,087.80			\$15,343.99	\$643.99		
30125	Reserve - BC Hydro PILT increase North			\$60,831.25			\$65,268.94	\$172,513.94		
30126	Reserve - BC Hydro PILT increase South			\$95,930.79			\$149,609.05	\$195,593.05		
30127	Reserve - Relationship Building			\$11,054.93			\$11,054.93	\$54.93		
30130	Reserve - Board Orientation			\$0.00			\$0.00	\$3,000.00		
30999	Operational Surplus reserve			\$293,843.68			\$293,843.68	\$193,843.68		
Reserves				\$3,959,081.05			\$4,135,616.00	\$3,167,481.00		

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Preliminary Budget 2019		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1000 - General Government Services								
	2018 Opening Balance	2018 PILT allocation	2018 Usage	2018 interest allocation - Est.	2018 Forecast to Dec 31st	2019 Budget		
Reserve Balance - BC Hydro PILT increase North divided by area	\$60,831.25	\$147,173.48	(\$143,817.00)	\$1,081.21	\$65,268.94	\$172,513.94		
- Electoral Area A	\$35,129.60	\$73,586.74	(\$93,817.00)	\$250.97	\$15,150.31	\$44,923.81		
- Electoral Area B	\$25,701.65	\$73,586.74	(\$50,000.00)	\$830.24	\$50,118.63	\$127,590.13		
- District of Lillooet	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Sent directly to DOL, not placed in reserve

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1000 - General Government Services											
Revenues											
40000 Requisition				\$884,396.00	\$1,014,834.00	\$1,014,834.00	\$1,155,397.00	\$1,351,986.00	\$1,410,645.00	\$1,464,247.00	\$1,525,521.00
Requisitions				\$884,396.00	\$1,014,834.00	\$1,014,834.00	\$1,155,397.00	\$1,351,986.00	\$1,410,645.00	\$1,464,247.00	\$1,525,521.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40060 Grant in Lieu of Taxes - Fed/Prov				\$0.00	\$425.00	\$2,031.75	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
40070 Grant in Lieu of Taxes - Municipalities				\$31,643.10	\$31,700.00	\$33,170.71	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00
40090 Grant in Lieu of Taxes - BC Hydro				\$1,259,428.00	\$1,297,211.00	\$1,312,547.00	\$1,365,049.00	\$1,419,651.00	\$1,476,437.00	\$1,535,494.00	\$1,596,914.00
40100 Grant in Lieu of Taxes - BC Rail				\$14,042.21	\$10,000.00	\$10,786.80	\$8,090.00	\$6,000.00	\$5,000.00	\$4,000.00	\$3,000.00
GILT				\$1,305,113.31	\$1,339,336.00	\$1,358,536.26	\$1,408,139.00	\$1,460,651.00	\$1,516,437.00	\$1,574,494.00	\$1,634,914.00
40125 Special Events Permit Application Fees				\$900.00	\$900.00	\$700.00	\$700.00	\$700.00	\$700.00	\$700.00	\$700.00
40220 Interest Earned on Investments				\$22,560.23	\$13,000.00	\$22,720.20	\$13,000.00	\$13,260.00	\$13,525.00	\$13,796.00	\$14,072.00
40220 Interest Earned on Investments P9 Miller Creek Power				\$1,340.39	\$1,000.00	\$821.56	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
40220 Interest Earned on Investments P10 Rutherford Creek Power				\$3,738.93	\$2,500.00	\$6,682.17	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
40220 Interest Earned on Investments P11 Furry Creek Power				\$1,356.00	\$1,000.00	\$2,708.06	\$2,100.00	\$2,142.00	\$2,185.00	\$2,229.00	\$2,274.00
40220 Interest Earned on Investments SP9 Gas Tax Community Works Fund				\$13,759.55	\$13,000.00	\$32,868.28	\$23,000.00	\$23,460.00	\$23,929.00	\$24,408.00	\$24,896.00
40220 Interest Earned on Investments Electoral Area C Recreation Facility				\$4,416.94	\$3,000.00	\$8,948.36	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
40220 Interest Earned on Investments Carbon Neutral				\$116.71	\$40.00	\$256.19	\$100.00	\$10.00	\$10.00	\$10.00	\$10.00
40220 Interest Earned on Investments BC Hydro PILT increase North				\$311.04	\$300.00	\$1,081.21	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
40220 Interest Earned on Investments BC Hydro PILT increase South				\$587.51	\$350.00	\$2,095.01	\$1,800.00	\$1,836.00	\$1,873.00	\$1,910.00	\$1,948.00
40240 Time Allocation To Other Services				\$13,624.70	\$15,000.00	\$36,064.10	\$18,000.00	\$18,360.00	\$18,000.00	\$18,000.00	\$18,000.00
40250 Overhead Recovery from Other Services				\$123,776.00	\$132,580.00	\$132,976.00	\$148,067.00	\$151,028.00	\$154,049.00	\$157,130.00	\$160,273.00
40260 Flat Rate Overhead Recovery from Other Services				\$19,950.00	\$20,950.00	\$20,600.00	\$20,950.00	\$20,950.00	\$20,950.00	\$20,950.00	\$20,950.00
40300 Miscellaneous Revenue				\$6,249.70	\$5,000.00	\$4,817.07	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
40650 Contributions from developers P9 Miller Creek Power				\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
40650 Contributions from developers P10 Rutherford Creek Power				\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
40650 Contributions from developers P11 Furry Creek Power				\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00
Fees & Other Revenues				\$308,687.70	\$304,620.00	\$369,338.21	\$341,117.00	\$345,494.00	\$349,324.00	\$353,598.00	\$357,958.00
40910 Unconditional Grants - Provincial				\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
40950 Conditional Grants - Federal				\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40950 Conditional Grants - Federal SP9 Gas Tax Community Works Fund				\$330,425.38	\$330,425.00	\$342,244.80	\$342,245.00	\$342,245.00	\$342,245.00	\$342,245.00	\$342,245.00
40960 Conditional Grants - Provincial				\$960.00	\$1,000.00	\$978.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
40960 Conditional Grants - Provincial SP138 C2C Forum				\$10,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental				\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental S10 Northern SLRD Economic Development				\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
40990 Conditional Grants - Non Governmental SP118 NDIT Grant writing support				\$7,192.76	\$5,000.00	\$16,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
40990 Conditional Grants - Non Governmental SP158 NDIT Facade Improvement Program				\$4,323.50	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental SP170 Nuk'w7antwal' Intergovernmental				\$0.00	\$10,000.00	\$9,751.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental SP70 MIA risk mgmt grant				\$1,150.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$614,051.64	\$667,425.00	\$628,974.00	\$656,245.00	\$601,245.00	\$601,245.00	\$601,245.00	\$601,245.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000 Proceeds from Borrowing SP107 New office space				\$0.00	\$871,155.00	\$1,000,000.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$871,155.00	\$1,000,000.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$360,398.12	\$393,155.00	\$397,281.23	\$526,146.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$360,398.12	\$393,155.00	\$397,281.23	\$526,146.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$11,404.00	\$14,667.00	\$14,666.00	\$19,252.00	\$19,637.00	\$20,030.00	\$20,431.00	\$20,840.00
43000 Transfers from Other Service				\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1010 Regional Invasive Species Mgmt				\$0.00	\$1,200.00	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1600 TAC				\$9,872.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1601 Outreach				\$14,482.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1602 Feasibility Studies				\$151,886.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC3101 Sea To Sky Economic Development				\$5,050.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1000 - General Government Services										
43000	Transfers from Other Service	Black Tusk Utility Service costs	\$0.00	\$0.00	\$0.00	\$0.00	\$17,451.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	LLE Service costs	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,012.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$103,250.89	\$0.00	\$0.00	\$0.00	\$74,000.00	\$37,000.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$40,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$15,000.00	\$19,080.00	\$19,080.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$53,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$5,000.00	\$5,000.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$25,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$4,055.84	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$10,950.00	\$10,950.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP138 C2C Forum	\$0.00	\$11,000.00	\$0.00	\$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$19,564.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$17,477.52	\$33,333.00	\$34,460.33	\$38,839.00	\$39,616.00	\$40,408.00	\$41,216.00	\$42,040.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$450.00	\$500.00	\$450.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$750.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$0.00	\$45,000.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$51,108.00	\$0.00	\$44,640.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$0.00	\$0.00	\$432.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$500.00	\$500.00	\$67.93	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$45,000.00	\$130,000.00	\$102,731.68	\$27,268.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$26,600.48	\$3,040.00	\$153.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$140.00	\$250.00	\$249.80	\$265.00	\$270.00	\$275.00	\$281.00	\$287.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$10,679.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$9,066.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$750.00	\$10,000.00	\$1,035.00	\$1,930.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$16,460.85	\$8,539.00	\$8,539.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$5,000.00	\$4,759.47	\$241.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$18,499.66	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$522.35	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P15 Lillooet Lake Estates	\$772.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	S13 Climate Action Carbon Offsets	\$0.00	\$14,800.00	\$0.00	\$14,800.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$68,115.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$168,569.74	\$25,000.00	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$175,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$22,103.50	\$50,000.00	\$44,262.25	\$55,738.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP107 New office space	\$121,220.74	\$58,779.00	\$58,779.26	\$155,250.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP125 Lillooet Agricultural Food Socie	\$23,750.00	\$6,250.00	\$25,000.00	\$6,250.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP188 BRVCA Wayfinding signage & e	\$0.00	\$0.00	\$11,737.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$43,006.00	\$0.00	\$100,000.00	\$50,000.00	\$40,000.00	\$30,000.00	\$20,000.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00
Transfer Revenue			\$1,215,336.25	\$960,894.00	\$590,112.35	\$1,761,311.00	\$261,974.00	\$203,725.00	\$152,928.00	\$84,167.00
Total Revenues			\$4,687,983.02	\$5,551,419.00	\$5,359,076.05	\$6,198,355.00	\$4,021,350.00	\$4,081,376.00	\$4,146,512.00	\$4,203,805.00
Expenses										

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1000 - General Government Services											
50000	Regional Indemnities			\$76,306.89	\$89,252.00	\$89,641.04	\$105,060.00	\$107,161.00	\$109,304.00	\$111,490.00	\$113,720.00
50010	Regional Meeting Fees & Travel Time			\$1,492.00	\$3,000.00	\$2,164.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50020	Regional Expenses			\$22,326.23	\$30,257.00	\$26,866.41	\$34,221.00	\$34,905.00	\$32,543.00	\$33,194.00	\$36,918.00
50030	Electoral Indemnities			\$102,805.04	\$104,861.00	\$105,324.81	\$123,437.00	\$125,906.00	\$128,424.00	\$130,992.00	\$133,612.00
50040	Electoral Area Meeting Fees			\$652.00	\$2,000.00	\$1,391.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50050	Electoral Area Expenses			\$34,402.43	\$35,744.00	\$32,082.84	\$33,045.00	\$33,706.00	\$34,380.00	\$35,068.00	\$35,769.00
50110	Salaries			\$732,485.70	\$882,014.00	\$816,360.68	\$1,023,381.00	\$1,043,849.00	\$1,064,726.00	\$1,086,021.00	\$1,107,741.00
50130	Benefits			\$158,190.38	\$205,007.00	\$172,918.29	\$242,445.00	\$243,214.00	\$248,078.00	\$253,040.00	\$258,101.00
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$24,827.00	\$25,324.00	\$25,830.00	\$26,347.00	\$26,874.00
50140	Overtime			\$0.00	\$1,000.00	\$627.08	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50160	Training			\$6,184.40	\$14,000.00	\$2,733.73	\$14,000.00	\$14,280.00	\$14,566.00	\$14,857.00	\$15,154.00
50170	Dues/Subscriptions/Memberships			\$12,282.13	\$12,500.00	\$13,789.64	\$14,100.00	\$14,382.00	\$14,670.00	\$14,963.00	\$15,262.00
50180	Travel			\$8,171.91	\$10,000.00	\$4,004.29	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50190	Advertising			\$8,417.88	\$7,500.00	\$6,778.20	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50190	Advertising	SP107	New office space	\$0.00	\$0.00	\$865.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190	Advertising	SP161	Regional Invasive Species Service	\$406.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs			\$17.85	\$500.00	\$35.62	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50200	Bank Charges & Interest			\$8,956.86	\$13,000.00	\$10,417.81	\$13,850.00	\$14,127.00	\$14,410.00	\$14,698.00	\$14,992.00
50210	Communications			\$36,122.86	\$42,000.00	\$33,186.35	\$43,000.00	\$42,840.00	\$43,697.00	\$44,571.00	\$45,462.00
50220	Courier			\$482.52	\$700.00	\$345.61	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50240	Office Supplies			\$16,216.66	\$19,000.00	\$13,452.25	\$19,000.00	\$17,340.00	\$17,687.00	\$18,041.00	\$18,402.00
50250	Office Recycling			\$1,614.29	\$1,680.00	\$1,446.56	\$1,700.00	\$1,734.00	\$1,769.00	\$1,804.00	\$1,840.00
50260	Office Rent & Maintenance			\$57,930.64	\$56,000.00	\$51,121.53	\$58,000.00	\$59,160.00	\$60,343.00	\$61,550.00	\$62,781.00
50270	Miscellaneous Office Expense			\$1,024.14	\$15,000.00	\$1,011.73	\$13,988.00	\$0.00	\$0.00	\$0.00	\$0.00
50270	Miscellaneous Office Expense	SP107	New office space	\$3,363.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50275	Staff Incentives			\$1,891.66	\$3,500.00	\$2,079.73	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50276	Staff Retention			\$4,277.78	\$5,500.00	\$4,172.79	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
50280	Photocopier			\$7,447.34	\$8,000.00	\$7,091.10	\$8,150.00	\$8,313.00	\$8,479.00	\$8,649.00	\$8,822.00
50290	Postage			\$5,443.14	\$7,500.00	\$5,694.18	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50300	Publications/Resources			\$1,360.61	\$2,500.00	\$552.46	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50310	Records Management			\$6,700.95	\$6,800.00	\$5,580.00	\$6,800.00	\$6,936.00	\$7,075.00	\$7,217.00	\$7,361.00
50315	Asset Management			\$0.00	\$62,500.00	\$0.00	\$62,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50320	Security			\$300.00	\$500.00	\$408.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50330	Vehicle Expense			\$11,617.73	\$10,000.00	\$11,836.62	\$13,100.00	\$13,362.00	\$13,629.00	\$13,902.00	\$14,180.00
50330	Vehicle Expense	V007	2013 Prius Hybrid	\$1,575.59	\$2,000.00	\$285.09	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
50330	Vehicle Expense	V008	2013 4Runner (Toyota)	\$3,281.13	\$2,000.00	\$2,323.06	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$2,062.54	\$2,000.00	\$1,219.22	\$2,100.00	\$2,142.00	\$2,185.00	\$2,229.00	\$2,274.00
50330	Vehicle Expense	V010	2016 Dodge Ram	\$1,132.76	\$2,000.00	\$1,518.81	\$3,600.00	\$2,142.00	\$2,185.00	\$2,229.00	\$2,274.00
50400	Hardware			\$36,174.43	\$25,000.00	\$27,709.01	\$30,500.00	\$31,110.00	\$31,732.00	\$32,367.00	\$33,014.00
50410	Software			\$27,321.81	\$247,500.00	\$30,987.53	\$283,000.00	\$31,620.00	\$32,252.00	\$32,897.00	\$33,555.00
50415	Website			\$6,000.00	\$6,200.00	\$6,000.00	\$24,200.00	\$6,324.00	\$6,450.00	\$6,579.00	\$6,711.00
50430	Board Computer Expense			\$258.00	\$4,000.00	\$780.00	\$5,000.00	\$2,000.00	\$2,040.00	\$2,081.00	\$5,000.00
50440	Support Services			\$59,013.19	\$83,500.00	\$75,599.60	\$129,300.00	\$50,000.00	\$51,000.00	\$52,020.00	\$53,060.00
50510	Consulting - Accounting/Audit			\$15,702.13	\$16,000.00	\$16,054.11	\$16,800.00	\$17,136.00	\$17,479.00	\$17,829.00	\$18,186.00
50520	Consulting - Legal			\$3,060.71	\$30,000.00	\$919.12	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
50570	Consulting - Other			\$4,678.46	\$5,000.00	\$4,392.25	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50570	Consulting - Other		Employee Handbook	\$11,500.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other	SP107	New office space	\$2,670.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$10,374.00	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50582	Recruitment & Retention			\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$23,697.17	\$71,081.00	\$23,697.17	\$57,468.00	\$57,468.00	\$57,468.00	\$57,468.00	\$57,468.00
50600	Insurance			\$26,648.15	\$34,207.00	\$28,790.17	\$34,108.00	\$34,790.00	\$35,486.00	\$36,196.00	\$36,920.00
50600	Insurance	V007	2013 Prius Hybrid	\$1,478.00	\$1,552.00	\$1,624.00	\$1,786.00	\$1,822.00	\$1,858.00	\$1,895.00	\$1,933.00
50600	Insurance	V008	2013 4Runner (Toyota)	\$1,572.00	\$1,651.00	\$1,850.00	\$2,035.00	\$2,076.00	\$2,118.00	\$2,160.00	\$2,203.00
50600	Insurance	V009	2014 Rav4 (Toyota)	\$1,619.00	\$1,700.00	\$1,742.00	\$1,916.00	\$1,954.00	\$1,993.00	\$2,033.00	\$2,074.00
50600	Insurance	V010	2016 Dodge Ram	\$1,672.00	\$1,756.00	\$1,829.00	\$2,012.00	\$2,052.00	\$2,093.00	\$2,135.00	\$2,178.00
50660	Rental/Lease of Floor Space			\$900.00	\$500.00	\$450.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
50690	Utilities - Hydro			\$9,743.98	\$12,500.00	\$12,088.02	\$14,250.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
50900	Special Projects			\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1000 - General Government Services											
50900	Special Projects			\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$10,950.00	\$10,950.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	P15	Lillooet Lake Estates	\$772.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S10	Northern SLRD Economic Devel	\$66,918.19	\$89,949.00	\$61,705.77	\$78,243.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
50900	Special Projects	S11	SLRD Jackets	\$0.00	\$2,000.00	\$297.98	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S13	Climate Action Carbon Offsets	\$2,000.00	\$2,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50900	Special Projects	SP12	Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$7,150.00	\$7,293.00	\$7,439.00	\$7,588.00	\$7,740.00
50900	Special Projects	SP42	Climate Action Plan	\$300.00	\$450.00	\$315.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50900	Special Projects	SP72	Anderson Lake Dock	(\$6,479.77)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP104	Crimestoppers Grant	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
50900	Special Projects	SP109	Boundary expansion work	\$0.00	\$60,000.00	\$315.65	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP118	NDIT Grant writing support	\$7,192.76	\$5,000.00	\$16,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
50900	Special Projects	SP125	Lillooet Agricultural Food Socie	\$23,750.00	\$6,250.00	\$25,000.00	\$6,250.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP126	BC Rural Centre	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50900	Special Projects	SP134	Black Tusk Water Sewer Acquis	\$2,929.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP138	C2C Forum	\$17,265.24	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP144	Building Bridges Workshop	\$2,934.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP145	Area A Fibre Optics - Gas tax CV	\$10,698.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP154	Ponderosa Amenity Fund Grant	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP157	Pemberton Meadows Fire Asso	\$51,108.00	\$0.00	\$44,640.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP158	NDIT Facade Improvement Proj	\$4,323.50	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP160	One Mile Lake Watershed Mod	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP161	Regional Invasive Species Servi	\$662.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP162	Pinecrest Lake Remediation	\$16,460.85	\$8,539.00	\$8,539.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP164	Bralorne Museum renovation A	\$15,259.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP166	LLE Draft O&M Manual & Costs	\$5,012.43	\$9,988.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP168	Britannia Beach Parking Lot - 20	\$0.00	\$5,000.00	\$2,182.00	\$241.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP169	Bralorne Museum Digitization A	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP170	Nuk'w7antwal' Intergovernmer	\$0.00	\$10,000.00	\$9,751.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP171	Board Orientation	\$0.00	\$10,000.00	\$4,100.00	\$7,000.00	\$0.00	\$0.00	\$0.00	\$7,000.00
50900	Special Projects	SP172	Relationship Building	\$0.00	\$11,000.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP173	50 year anniversary	\$0.00	\$20,000.00	\$2,334.11	\$17,666.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP188	BRVCA Wayfinding signage & e	\$0.00	\$0.00	\$11,737.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP189	Squamish Public Library grant	\$0.00	\$0.00	\$5,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51012	Capital Grant			\$55,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$29,136.05	\$34,879.00	\$36,793.37	\$44,774.00	\$53,073.00	\$61,705.00	\$70,681.00	\$80,017.00
53150	Contribution To Other Governments			\$17,477.52	\$33,333.00	\$34,460.32	\$38,839.00	\$39,616.00	\$40,408.00	\$41,216.00	\$42,040.00
53150	Contribution To Other Governments			\$14,220.67	\$14,221.00	\$14,220.67	\$14,221.00	\$14,221.00	\$14,221.00	\$14,221.00	\$14,221.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$175,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1000	General Government Services	\$54,217.43	\$65,000.00	\$50,169.66	\$60,000.00	\$61,200.00	\$62,424.00	\$63,672.00	\$64,945.00
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$1,345.36	\$2,500.00	\$1,445.38	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
53200	Time Allocation from Other Services	S12	Special Events Time Allocation	\$1,040.00	\$3,000.00	\$1,116.15	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
53200	Time Allocation from Other Services	SP42	Climate Action Plan	\$0.00	\$200.00	\$104.47	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
53200	Time Allocation from Other Services	SP72	Anderson Lake Dock	\$10,377.61	\$3,040.00	\$153.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$733.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP168	Britannia Beach Parking Lot - 20	\$0.00	\$0.00	\$2,577.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP183	Black Tusk Utility handover	\$0.00	\$0.00	\$9,522.38	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$0.00	\$0.00	\$522.35	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP194	Texas Creek park	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$2,011,227.92	\$2,767,911.00	\$2,037,336.62	\$3,776,841.00	\$2,395,634.00	\$2,444,481.00	\$2,497,540.00	\$2,564,777.00
99996	Fixed Asset Increase			\$0.00	\$25,000.00	\$0.00	\$40,000.00	\$74,000.00	\$37,000.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP107	New office space	\$110,239.68	\$944,734.00	\$1,147,858.28	\$423,641.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP123	Purchase of Proposed Lot 1 -BC	(\$11,055.55)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$99,184.13	\$969,734.00	\$1,147,858.28	\$463,641.00	\$74,000.00	\$37,000.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1000 - General Government Services											
52000	Debt Issue Costs			\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$53,767.00	\$53,767.00	\$53,767.00	\$53,767.00	\$53,767.00
52050	SLRD - Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00
52065	Short-term Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$5,366.00	\$12,142.00	\$11,359.00	\$9,532.00	\$6,663.00
Principal & Interest				\$0.00	\$0.00	\$10,000.00	\$91,133.00	\$167,909.00	\$167,126.00	\$165,299.00	\$162,430.00
53000	Transfer to Reserve (Provision)			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53000	Transfer to Reserve (Provision)			\$314,354.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)	P9	Miller Creek Power	\$41,340.39	\$41,000.00	\$40,821.56	\$40,500.00	\$40,510.00	\$40,520.00	\$40,530.00	\$40,541.00
53000	Transfer to Reserve (Provision)	P10	Rutherford Creek Power	\$43,738.93	\$42,500.00	\$46,682.17	\$44,000.00	\$44,080.00	\$44,162.00	\$44,245.00	\$44,330.00
53000	Transfer to Reserve (Provision)	P11	Furry Creek Power	\$17,356.00	\$17,000.00	\$18,708.06	\$18,100.00	\$18,142.00	\$18,185.00	\$18,229.00	\$18,274.00
53000	Transfer to Reserve (Provision)	SP9	Gas Tax Community Works Fun	\$344,184.93	\$343,425.00	\$375,113.08	\$365,245.00	\$365,705.00	\$366,174.00	\$366,653.00	\$367,141.00
53000	Transfer to Reserve (Provision)		Electoral Area C Recreation	\$4,416.36	\$3,000.00	\$8,948.36	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
53000	Transfer to Reserve (Provision)		Carbon Neutral	\$116.69	\$40.00	\$256.19	\$100.00	\$10.00	\$10.00	\$10.00	\$10.00
53000	Transfer to Reserve (Provision)		BC Hydro PILT increase North	\$116,855.08	\$139,816.00	\$148,254.69	\$179,995.00	\$213,211.00	\$247,755.00	\$283,680.00	\$321,043.00
53000	Transfer to Reserve (Provision)		BC Hydro PILT increase South	\$40,080.12	\$48,911.00	\$53,678.26	\$65,984.00	\$79,124.00	\$92,790.00	\$107,001.00	\$121,779.00
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$267,244.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
53100	Contribution To Other Services			\$559,583.40	\$559,583.00	\$559,583.40	\$559,583.00	\$559,583.00	\$559,583.00	\$559,583.00	\$559,583.00
53100	Contribution To Other Services	CC1700	Fire Protection Pemberton SA	\$13,713.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1706	Fire Protection Lillooet LSA	\$0.00	\$5,000.00	\$5,000.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1713	Fire Protection Birken LSA	\$45,000.00	\$130,000.00	\$102,731.68	\$27,268.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Services	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1715	Pemberton Meadows Fire Prot	\$3,668.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1716	The Heights Fire Protection	\$7,659.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1761	Emergency Planning	\$17,268.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1761	Emergency Planning	\$750.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1761	Emergency Planning	\$750.00	\$10,000.00	\$1,035.00	\$1,930.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1904	D'Arcy Dev-Birkenhead Refuse L	\$4,040.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Centre CLSA	\$16,116.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$4,055.84	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2200	Bralorne Museum CLSA	\$5,000.00	\$0.00	\$53,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2203	Area A Asset Preservation Servi	\$18,223.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2400	Furry Creek Dyking-Drainage LS	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2402	Whitecap Dev Bear Creek Dykir	\$19,850.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2502	Pemberton Library LSA	\$0.00	\$45,000.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2700	Devine Water SA	\$0.00	\$0.00	\$10,679.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2703	Bralorne Water LSA	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$10,000.00	\$9,080.00	\$9,080.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2707	D'Arcy Water	\$7,000.00	\$0.00	\$9,066.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$5,000.00	\$5,000.00	\$5,000.00	\$151,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$22,103.50	\$50,000.00	\$44,262.25	\$55,738.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$249.80	\$265.00	\$270.00	\$275.00	\$281.00	\$287.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$187,015.94	\$25,000.00	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3001	Britannia Parks and Trails	\$0.00	\$0.00	\$18,499.66	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$2,203,986.91	\$1,884,855.00	\$1,661,431.90	\$1,924,208.00	\$1,441,275.00	\$1,490,237.00	\$1,541,141.00	\$1,534,066.00
50590	Depreciation/Amortization			(\$23,697.17)	(\$71,081.00)	(\$23,697.17)	(\$57,468.00)	(\$57,468.00)	(\$57,468.00)	(\$57,468.00)	(\$57,468.00)
Non-Taxable Expenses (Depreciation)				(\$23,697.17)	(\$71,081.00)	(\$23,697.17)	(\$57,468.00)	(\$57,468.00)	(\$57,468.00)	(\$57,468.00)	(\$57,468.00)
Total Expenses				\$4,290,701.79	\$5,551,419.00	\$4,832,929.63	\$6,198,355.00	\$4,021,350.00	\$4,081,376.00	\$4,146,512.00	\$4,203,805.00
Surplus/ (Deficit)				\$397,281.23	\$0.00	\$526,146.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1000 - General Government Services										
30000	Reserve - Capital Works and Equipment		\$245,444.23		\$216,664.97	\$41,414.97	\$71,414.97	\$101,414.97	\$131,414.97	\$161,414.97
30010	Reserve - Equipment Replacement		\$65,689.39		\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39
30020	Reserve - Vehicle Replacement		\$48,984.21		\$68,984.21	\$88,984.21	\$34,984.21	\$17,984.21	\$37,984.21	\$57,984.21
30040	Reserve - Amenities Fund	P9 Miller Creek Power	\$107,195.28		\$23,466.51	\$24,627.51	\$25,021.51	\$24,633.51	\$23,447.51	\$21,448.51
30040	Reserve - Amenities Fund	P10 Rutherford Creek Power	\$460,660.09		\$384,393.16	\$400,360.16	\$443,670.16	\$487,057.16	\$530,521.16	\$574,064.16
30040	Reserve - Amenities Fund	P11 Furry Creek Power	\$91,222.01		\$93,580.32	\$84,472.32	\$101,798.32	\$119,151.32	\$136,531.32	\$153,939.32
30041	Reserve - Trust Agreement Fund	P9 Miller Creek Power	\$432.07		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30041	Reserve - Trust Agreement Fund	P11 Furry Creek Power	\$76,145.38		\$54,139.50	\$42,198.50	\$43,014.50	\$43,846.50	\$44,695.50	\$45,561.50
30090	Reserve - Gas Tax Agreement Community Works		\$1,837,789.68		\$2,163,358.73	\$1,316,865.73	\$1,682,570.73	\$2,048,744.73	\$2,415,397.73	\$2,782,538.73
30100	Reserve - Electoral Area C Recreational Facilities		\$548,770.26		\$530,218.62	\$537,218.62	\$544,358.62	\$551,641.62	\$559,070.62	\$566,648.62
30120	Reserve - Carbon Neutral		\$15,087.80		\$15,343.99	\$643.99	\$653.99	\$663.99	\$673.99	\$683.99
30125	Reserve - BC Hydro PILT increase North		\$60,831.25		\$65,268.94	\$172,513.94	\$325,724.94	\$513,479.94	\$737,159.94	\$1,058,202.94
30126	Reserve - BC Hydro PILT increase South		\$95,930.79		\$149,609.05	\$195,593.05	\$274,717.05	\$367,507.05	\$474,508.05	\$596,287.05
30127	Reserve - Relationship Building		\$11,054.93		\$11,054.93	\$54.93	\$54.93	\$54.93	\$54.93	\$54.93
30130	Reserve - Board Orientation		\$0.00		\$0.00	\$3,000.00	\$6,000.00	\$9,000.00	\$12,000.00	\$5,000.00
30999	Operational Surplus reserve		\$293,843.68		\$293,843.68	\$193,843.68	\$143,843.68	\$103,843.68	\$73,843.68	\$53,843.68
Reserves			\$3,959,081.05		\$4,135,616.00	\$3,167,481.00	\$3,763,517.00	\$4,454,713.00	\$5,242,993.00	\$6,143,362.00

	2018 Opening Balance	2018 PILT allocation	2018 Usage	2018 Forecast to Dec 31st	2019 Budget
Reserve Balance - BC Hydro PILT increase North divided by area	\$60,831.25	\$147,173.48	(\$143,817.00)	\$65,268.94	\$172,513.94
- Electoral Area A	\$35,129.60	\$73,586.74	(\$93,817.00)	\$15,150.31	\$44,923.81
- Electoral Area B	\$25,701.65	\$73,586.74	(\$50,000.00)	\$50,118.63	\$127,590.13
- District of Lillooet	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

General Government Reserve Account Balances

			Transfer to Reserves - Interest income						
			2018 Forecast	2019	2020	2021	2022	2023	
40220	1000	Description							
30000	1000	Capital Works & Equipment Reserve	-	-	-	-	-	-	
30010	1000	Equipment Replacement reserve	-	-	-	-	-	-	
30020	1000	Vehicle Replacement reserve	-	-	-	-	-	-	
30040	1000	P9 Amenities Fund	821.56	500	510	520	530	541	
30040	1000	P10 Amenities Fund	6,682.17	4,000	4,080	4,162	4,245	4,330	
30040	1000	P11 Amenities Fund	1,454.81	1,300	1,326	1,353	1,380	1,408	
30041	1000	P9 Trust Agreement Fund	-	-	-	-	-	-	
30041	1000	P11 Trust Agreement Fund	1,253.25	800	816	832	849	866	
30090	1000	Gas Tax Community Works	32,868.28	23,000	23,460	23,929	24,408	24,896	
30100	1000	Reserve - Electoral Area C Recreational Facilities	8,948.36	7,000	7,140	7,283	7,429	7,578	
30120	1000	Reserve - Carbon Neutral	256.19	100	10	10	10	10	
30125	1000	Reserve - BC Hydro PILT increase North	1,081.21	900	918	936	955	974	
30126	1000	Reserve - BC Hydro PILT increase South	2,095.01	1,800	1,836	1,873	1,910	1,948	
30127	1000	Reserve - Relationship Building	-	-	-	-	-	-	
30130	1000	Reserve - Board Orientation	-	-	-	-	-	-	
30999	1000	Reserve - Operational Surplus	-	-	-	-	-	-	
TOTAL			55,460.84	39,400	40,096	40,898	41,716	42,551	
			Transfer to Reserves - Other						
			2018 Forecast	2019	2020	2021	2022	2023	
30000	1000	Capital Works & Equipment Reserve	30,000.00	30,000	30,000	30,000	30,000	30,000	
30010	1000	Equipment Replacement reserve	-	-	-	-	-	-	
30020	1000	Vehicle Replacement reserve	20,000.00	20,000	20,000	20,000	20,000	20,000	
30040	1000	P9 Amenities Fund	40,000.00	40,000	40,000	40,000	40,000	40,000	
30040	1000	P10 Amenities Fund	40,000.00	40,000	40,000	40,000	40,000	40,000	
30040	1000	P11 Amenities Fund	16,000.00	16,000	16,000	16,000	16,000	16,000	
30041	1000	P9 Trust Agreement Fund	-	-	-	-	-	-	
30041	1000	P11 Trust Agreement Fund	-	-	-	-	-	-	
30090	1000	Gas Tax Community Works	342,244.80	342,245	342,245	342,245	342,245	342,245	
30100	1000	Reserve - Electoral Area C Recreational Facilities	-	-	-	-	-	-	
30120	1000	Reserve - Carbon Neutral	-	-	-	-	-	-	
30125	1000	Reserve - BC Hydro PILT increase North	147,173.48	179,095	212,293	246,819	282,725	320,069	
30126	1000	Reserve - BC Hydro PILT increase South	51,583.25	64,184	77,288	90,917	105,091	119,831	
30127	1000	Reserve - Relationship Building	-	-	-	-	-	-	
30130	1000	Reserve - Board Orientation	-	3,000	3,000	3,000	3,000	3,000	
30999	1000	Reserve - Operational Surplus	-	-	-	-	-	-	
TOTAL			687,001.53	734,524	780,826	828,981	879,061	931,145	
53000	1000	TOTAL TRANSFERRED TO RESERVES	742,462.37	773,924	820,922	869,879	920,777	973,696	
			Transfer from Reserves						
			2018 Forecast	2019	2020	2021	2022	2023	
30000	1000	Capital Works & Equipment Reserve	(58,779.26)	(205,250)	-	-	-	-	
30010	1000	Equipment Replacement reserve	-	-	-	-	-	-	
30020	1000	Vehicle Replacement reserve	-	-	(74,000)	(37,000)	-	-	
30040	1000	P9 Amenities Fund	(124,550.33)	(39,339)	(40,116)	(40,908)	(41,716)	(42,540)	
30040	1000	P10 Amenities Fund	(122,949.10)	(28,033)	(770)	(775)	(781)	(787)	
30040	1000	P11 Amenities Fund	(15,096.50)	(26,408)	-	-	-	-	
30041	1000	P9 Trust Agreement Fund	(432.07)	-	-	-	-	-	
30041	1000	P11 Trust Agreement Fund	(23,259.13)	(12,741)	-	-	-	-	
30090	1000	Gas Tax Community Works	(49,544.03)	(1,211,738)	-	-	-	-	
30100	1000	Reserve - Electoral Area C Recreational Facilities	(27,500.00)	-	-	-	-	-	
30120	1000	Reserve - Carbon Neutral	-	(14,800)	-	-	-	-	
30125	1000	Reserve - BC Hydro PILT increase North	(143,817.00)	(72,750)	(60,000)	(60,000)	(60,000)	-	
30126	1000	Reserve - BC Hydro PILT increase South	-	(20,000)	-	-	-	-	
30127	1000	Reserve - Relationship Building	-	(11,000)	-	-	-	-	
30130	1000	Reserve - Board Orientation	-	-	-	-	-	(10,000)	
30999	1000	Reserve - Operational Surplus	-	(100,000)	(50,000)	(40,000)	(30,000)	(20,000)	
TOTAL			(565,927.42)	(1,742,059)	(224,886)	(178,683)	(132,497)	(73,327)	
			Ending Reserve Balances						
			2018 Forecast	2019	2020	2021	2022	2023	
30000	1000	Capital Works & Equipment Reserve	\$245,444.23	\$216,664.97	\$41,414.97	\$101,414.97	\$131,414.97	\$161,414.97	
30010	1000	Equipment Replacement reserve	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	
30020	1000	Vehicle Replacement reserve	\$48,984.21	\$68,984.21	\$88,984.21	\$34,984.21	\$37,984.21	\$57,984.21	
30040	1000	P9 Amenities Fund	\$107,195.28	\$23,466.51	\$24,627.51	\$25,021.51	\$24,633.51	\$21,448.51	
30040	1000	P10 Amenities Fund	\$460,660.09	\$384,393.16	\$400,360.16	\$443,670.16	\$487,057.16	\$530,521.16	
30040	1000	P11 Amenities Fund	\$91,222.01	\$93,580.32	\$84,472.32	\$101,798.32	\$119,151.32	\$136,531.32	
30041	1000	P9 Trust Agreement Fund	\$432.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
30041	1000	P11 Trust Agreement Fund	\$76,145.38	\$54,139.50	\$42,198.50	\$43,846.50	\$44,695.50	\$45,561.50	
30090	1000	Gas Tax Community Works	\$1,837,789.68	\$2,163,358.73	\$1,316,865.73	\$1,682,570.73	\$2,048,744.73	\$2,782,538.73	
30100	1000	Reserve - Electoral Area C Recreational Facilities	\$548,770.26	\$530,218.62	\$537,218.62	\$544,358.62	\$551,641.62	\$559,070.62	
30120	1000	Reserve - Carbon Neutral	\$15,087.80	\$15,343.99	\$643.99	\$663.99	\$673.99	\$683.99	
30125	1000	Reserve - BC Hydro PILT increase North	\$60,831.25	\$65,268.94	\$172,513.94	\$325,724.94	\$513,479.94	\$1,058,202.94	
30126	1000	Reserve - BC Hydro PILT increase South	\$95,930.79	\$149,609.05	\$195,593.05	\$274,717.05	\$367,507.05	\$474,508.05	
30127	1000	Reserve - Relationship Building	\$11,054.93	\$11,054.93	\$54.93	\$54.93	\$54.93	\$54.93	
30130	1000	Reserve - Board Orientation	\$0.00	\$0.00	\$6,000.00	\$9,000.00	\$12,000.00	\$5,000.00	
30999	1000	Reserve - Operational Surplus	\$293,843.68	\$293,843.68	\$143,843.68	\$103,843.68	\$73,843.68	\$53,843.68	
TOTAL			3,959,081.05	4,135,616.00	\$3,167,481.00	3,763,517.00	4,454,713.00	5,242,993.00	6,143,362.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

40000 1000	Requisition	50,000	75,000	75,000	75,000	75,000	75,000

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS									
	DISTRICT OF SQUAMISH	911,361,872	10,000	15,000	15,000	15,000	15,000	15,000	15,000
	RESORT MUNICIPALITY OF WHISTLER	2,137,996,589	10,000	15,000	15,000	15,000	15,000	15,000	15,000
	DISTRICT OF LILLOOET	37,122,502	2,500	3,750	3,750	3,750	3,750	3,750	3,750
	VILLAGE OF PEMBERTON	113,773,152	2,500	3,750	3,750	3,750	3,750	3,750	3,750
	ELECTORAL AREA A	25,650,095	2,500	3,750	3,750	3,750	3,750	3,750	3,750
	ELECTORAL AREA B	12,663,478	2,500	3,750	3,750	3,750	3,750	3,750	3,750
	ELECTORAL AREA C	120,475,537	10,000	15,000	15,000	15,000	15,000	15,000	15,000
	ELECTORAL AREA D	126,095,883	10,000	15,000	15,000	15,000	15,000	15,000	15,000
Requisition maximums		TOTAL	3,485,139,108	50,000	75,000	75,000	75,000	75,000	75,000
Tax Rate/Dollar Limitation		\$	75,000						
Tax Rate									

Jurisdiction	Bylaw 1541
Debt Issue #	none
Basis of Apportionment	Fixed Proportion Formula

Service Mandate

To provide for the service of invasive species management and control within the Squamish-Lillooet Regional District.
The Regional Board may enter into contracts with external parties to provide invasive species management and control within the service area.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1010 - Regional Invasive Species Mgmt & Control							
Revenues							
40000 Requisition	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$75,000.00	50%	Based on 5 year financial plan
Requisitions	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$75,000.00	50%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$1,435.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$1,435.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$76,435.00		
Expenses							
50190 Advertising	\$0.00	\$0.00	\$88.40	\$88.40	\$0.00	-100%	
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$0.00	\$47,000.00	\$47,000.00	\$47,000.00	\$74,750.00	59%	Contracts for invasive species management
53200 Time Allocation from Other Services	\$0.00	\$1,550.00	\$157.48	\$157.48	\$1,435.00	811%	Staff time on service
Operating Expenses	\$0.00	\$48,800.00	\$47,495.88	\$47,495.88	\$76,435.00	61%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100 Contribution To Other Services	\$0.00	\$1,200.00	\$1,068.93	\$1,068.93	\$0.00	-100%	Repayment of service establishment costs
Transfer Expenses	\$0.00	\$1,200.00	\$1,068.93	\$1,068.93	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$0.00	\$50,000.00	\$48,564.81	\$48,564.81	\$76,435.00		
Surplus/ (Deficit)	\$0.00	\$0.00	\$1,435.19	\$1,435.19	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1010 - Regional Invasive Species Mgmt & Control								
Revenues								
40000 Requisition	\$0.00	\$50,000.00	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Requisitions	\$0.00	\$50,000.00	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$50,000.00	\$50,000.00	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Expenses								
50190 Advertising	\$0.00	\$0.00	\$88.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$0.00	\$47,000.00	\$47,000.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00
53200 Time Allocation from Other Services	\$0.00	\$1,550.00	\$157.48	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$0.00	\$48,800.00	\$47,495.88	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$0.00	\$1,200.00	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$1,200.00	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$50,000.00	\$48,564.81	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$1,435.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Land Planning & Zoning			1200					
40000	1200	Requisition	320,878	341,518	397,516	402,766	422,313	430,564

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS								
	DISTRICT OF SQUAMISH	911,361,872	85,656	89,307	103,950	105,323	110,435	112,592
	RESORT MUNICIPALITY OF WHISTLER	2,137,996,589	194,357	209,508	243,861	247,081	259,073	264,134
	DISTRICT OF LILLOOET	37,122,502	3,583	3,638	4,234	4,290	4,498	4,586
	VILLAGE OF PEMBERTON	113,773,152	9,227	11,149	12,977	13,148	13,787	14,056
	ELECTORAL AREA A	25,650,095	2,665	2,514	2,926	2,964	3,108	3,169
	ELECTORAL AREA B	12,663,478	1,264	1,241	1,444	1,463	1,535	1,564
	ELECTORAL AREA C	120,475,537	12,121	11,806	13,741	13,923	14,599	14,884
	ELECTORAL AREA D	126,095,883	12,006	12,356	14,383	14,572	15,280	15,578
Requisition maximums	TOTAL	3,485,139,108	320,878	341,518	397,516	402,766	422,313	430,564
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000		0.01077	0.00980	0.01141	0.01156	0.01212	0.01235

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service oversees and administers to the scientific, aesthetic, and orderly disposition of land, resources, facilities and services with a view to securing the physical, economic and social efficiency, health and well-being of urban and rural communities within the boundaries of the SLRD, and the designation of permitted uses for land within mapped zones in accordance with Municipal, Regional and Provincial regulations.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023					Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1200 - Land Planning & Zoning											
Revenues											
40000 Requisition					\$264,068.00	\$320,878.00	\$320,878.00	\$320,878.00	\$341,518.00	6%	
Requisitions					\$264,068.00	\$320,878.00	\$320,878.00	\$320,878.00	\$341,518.00	6%	
Parcel Tax					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40121 Rezone-Development Application Fees					\$83,697.70	\$28,000.00	\$23,436.00	\$26,736.00	\$28,000.00	5%	Estimated average
40122 Soil Deposit and Removal Permit App Fee					\$1,950.00	\$2,000.00	\$0.00	\$0.00	\$0.00	0%	
40130 Agricultural Land Commission Appeal Fees					\$0.00	\$900.00	\$1,200.00	\$1,200.00	\$900.00	-25%	
40140 Bylaw Enforcement fees					\$2,870.00	\$2,100.00	\$3,600.00	\$9,530.00	\$6,000.00	-37%	
40220 Interest Earned on Investments					\$1,383.72	\$1,065.00	\$2,143.53	\$3,004.55	\$2,000.00	-33%	Interest earned on reserve funds
40240 Time Allocation To Other Services					\$20,679.44	\$20,000.00	\$12,308.51	\$16,365.42	\$30,000.00	83%	Planning staff time recovery for work in other services;
40300 Miscellaneous Revenue					\$1,037.50	\$0.00	\$600.00	\$600.00	\$0.00	-100%	increased for RGS Monitoring work
40700 Contribution from Other Governments					\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		2018 is 1/2 fee for Tanac letter of comfort (1/2 to building)
Fees & Other Revenues					\$111,618.36	\$54,065.00	\$43,288.04	\$57,435.97	\$81,900.00	43%	DOS contribution (25%) for Area D/DOS Ag. Plan (50900 SP174)
40960 Conditional Grants - Provincial					\$0.00	\$80,000.00	\$0.00	\$0.00	\$56,000.00		2018 was potential GIS BC Rural Dividend Fund grant -not received; 2019 is potential Rural Dividend fund grant for Housing needs assessment project
40960 Conditional Grants - Provincial					\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Potential grant for Pemberton Valley Ag. Land-use inventory project
40990 Conditional Grants - Non Governmental					\$0.00	\$0.00	\$7,500.00	\$0.00	\$30,000.00		Investment Agriculture Foundation of BC (50%) grant for Area D/DOS Ag. Plan (50900 SP174)
Grants					\$0.00	\$80,000.00	\$7,500.00	\$0.00	\$91,000.00		
Sales of Capital Assets					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available					\$239,508.03	\$255,659.00	\$255,658.84	\$255,658.84	\$365,506.00	43%	Many projects carried forward
Surplus Deficit Prior Year					\$239,508.03	\$255,659.00	\$255,658.84	\$255,658.84	\$365,506.00	43%	
43000 Transfers from Other Service					\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.30	\$324,231.00	0%	PILT funds transfer as per policy
44000 Transfer from Reserve					\$0.00	\$55,797.00	\$0.00	\$0.00	\$0.00		Transfer from surplus reserve
Transfer Revenue					\$324,231.30	\$380,028.00	\$324,231.30	\$324,231.30	\$324,231.00	0%	
Total Revenues					\$939,425.69	\$1,090,630.00	\$951,556.18	\$958,204.11	\$1,204,155.00	92%	
Expenses											
50110 Salaries					\$355,298.66	\$390,713.00	\$263,883.77	\$356,301.95	\$416,612.00		3% increase for CPI + compensation increases as scheduled; GIS
50130 Benefits					\$68,110.71	\$78,645.00	\$54,947.19	\$69,858.92	\$93,852.00	17%	/ Planner positions unfilled for part of 2018
50131 Employer Health Tax					\$0.00	\$0.00	\$0.00	\$0.00	\$8,620.00	34%	Includes estimated 10% increase & relocation expenses
50140 Overtime					\$0.00	\$1,000.00	\$433.92	\$433.92	\$1,000.00	130%	New Employer Health tax 1.95% of salaries & tax benefits
50160 Training					\$8,010.50	\$11,000.00	\$3,999.70	\$5,715.83	\$11,000.00	92%	2018 was lower than avg.
50170 Dues/Subscriptions/Memberships					\$2,309.58	\$2,800.00	\$2,165.39	\$2,985.30	\$2,800.00	-6%	
50180 Travel					\$3,434.40	\$9,000.00	\$2,632.79	\$4,484.49	\$9,000.00	101%	
50190 Advertising					\$6,126.62	\$9,000.00	\$13,501.45	\$16,321.70	\$19,500.00		GIS tech & Planner ads; public hearing ads; Area B Ag comm call for volunteers; TUP adverts; Bylaw notices; OCP ads; Zoning amendments: Increased \$5K for bylaw enforcement ads (short term rentals), Nov 2018 Bd res
50190 Advertising					\$709.33	\$1,500.00	\$782.85	\$782.85	\$0.00	-100%	
50195 Meeting Costs					\$250.00	\$3,000.00	\$333.10	\$333.10	\$2,000.00	500%	Public hearing meeting costs
50210 Communications					\$1,364.22	\$2,500.00	\$775.22	\$1,488.17	\$2,500.00	68%	
50220 Courier					\$38.31	\$50.00	\$0.00	\$0.00	\$50.00		
50230 Mapping & Land Data					\$21,860.36	\$26,500.00	\$14,888.31	\$14,888.31	\$9,000.00	-40%	Reduced in 2018 as dropped the web mapping support
50270 Miscellaneous Office Expense					\$555.23	\$1,250.00	\$23.79	\$51.29	\$1,250.00	2337%	Land Title searches and misc office expense

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1200 - Land Planning & Zoning										
50275	Staff Incentives			\$452.91	\$1,200.00	\$1,104.80	\$1,310.30	\$1,200.00	-8%	
50276	Staff Retention			\$2,166.67	\$2,450.00	\$1,403.63	\$2,111.97	\$2,450.00	16%	Staff Health & Wellness reimbursement
50300	Publications/Resources			\$1,031.50	\$1,250.00	\$1,441.12	\$1,804.42	\$1,500.00	-17%	2018 includes upgraded survey monkey Adobe indesign software; budget included online engagement
50410	Software			\$0.00	\$5,000.00	\$262.79	\$352.66	\$5,000.00	1318%	software, carried fwd 7% of budget (Taicheng & Britannia Oceanfront -50730-not included) to GG
50500	Overhead from General Government			\$45,952.00	\$48,113.00	\$48,113.00	\$48,113.00	\$64,038.00	33%	
50520	Consulting - Legal			\$22,837.96	\$15,000.00	\$7,259.40	\$9,114.91	\$18,500.00	103%	
50520	Consulting - Legal	P15		\$5,604.82	\$70,000.00	\$1,563.76	\$1,563.76	\$70,000.00	4376%	
50530	Consulting - Legal/Bylaw Enforcement			\$622.27	\$5,000.00	\$2,151.19	\$2,651.19	\$5,000.00	89%	
50570	Consulting - Other			\$4,678.46	\$5,000.00	\$4,392.76	\$4,392.76	\$5,000.00	14%	Records Mgmt work (50% with GG)
50570	Consulting - Other			\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		For review of riparian DP areas, carried fwd
50570	Consulting - Other			\$0.00	\$0.00	\$3,255.96	\$3,255.96	\$0.00	-100%	GIS planning tech consulting while recruiting new GIS tech Bylaw enforcement costs; \$60K added for short-term rental injunction costs, Bd res Nov 2018
50575	Bylaw Enforcement Expenses			\$0.00	\$1,500.00	\$0.00	\$0.00	\$65,000.00		
50580	Contracted Services	P33	Area C Zoning Review	\$38,600.99	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50730	Recoverable Costs - Land Use	P1	Taicheng Lands	\$9,796.70	\$184,877.00	\$0.00	\$0.00	\$184,877.00		May be used in future years, need to keep carry-fwd
50730	Recoverable Costs - Land Use	P25	Britannia Development Townsite	\$3,190.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50730	Recoverable Costs - Land Use	SP151	Britannia Oceanfront	\$175.00	\$41,165.00	\$15,395.53	\$16,404.05	\$14,713.00	-10%	Britannia Oceanfront covered by fees in revenue
50900	Special Projects			\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	0%	Budget was potential GIS BC Rural Dividend Fund grant
50900	Special Projects	P33	Area C Zoning Review	\$0.00	\$7,974.00	\$566.10	\$1,260.59	\$0.00	-100%	
50900	Special Projects	S2	Area C OCP Review	\$1,239.30	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP110	Planning LUC work	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		
50900	Special Projects	SP135	ALC Ag. Land Zoning Amendment	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		Align all 4 areas (adv. & mtg costs), carried fwd
50900	Special Projects	SP174	Area D/DOS Ag. Plan	\$0.00	\$15,000.00	\$0.00	\$0.00	\$60,000.00		Area D/DOS Ag. Plan; 50% grant, 25% DOS & 25% SLRD funds
50900	Special Projects	SP58	Lillooet Agr. Area Plan	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	0%	Was for potential support/meetings
50900	Special Projects	SP192	Housing Needs Assessment	\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00		Housing needs assessment; Potential grant to offset Potential to update the Pemberton Valley Agricultural Land Use Inventory (ALUI), Sept Bd res- based on grant application
50900	Special Projects		Pemberton Valley Ag Land Use In	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		
53200	Time Allocation from Other Services	CC1200	Land Planning & Zoning	\$19,169.90	\$26,000.00	\$11,231.08	\$17,030.81	\$25,000.00	47%	Mostly transfer from building department for share of costs
53200	Time Allocation from Other Services	SP110	Planning LUC work	\$0.00	\$0.00	\$403.00	\$403.00	\$0.00	-100%	
53200	Time Allocation from Other Services	SP151	Britannia Oceanfront	\$496.45	\$5,000.00	\$4,212.59	\$5,048.35	\$5,000.00	-1%	
Operating Expenses				\$624,082.85	\$1,086,487.00	\$461,124.19	\$588,463.56	\$1,198,462.00	104%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)			\$78.00	\$80.00	\$121.92	\$171.23	\$120.00	-30%	Interest on Traffic Calming Measures-IRCD reserve
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$56,810.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC1000	General Government Services	\$2,796.00	\$4,063.00	\$4,063.00	\$4,063.00	\$5,573.00	37%	Vehicle expense transferred to General Gov't-1000
Transfer Expenses				\$59,684.00	\$4,143.00	\$4,184.92	\$4,234.23	\$5,693.00	34%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses				\$683,766.85	\$1,090,630.00	\$465,309.11	\$592,697.79	\$1,204,155.00	138%	
Surplus/ (Deficit)				\$255,658.84	\$0.00	\$486,247.07	\$365,506.32	\$0.00		
30118	Reserve - Traffic Calming Measures (IRCD)			\$10,084.66		\$10,206.58	\$10,255.89	\$10,375.89		
30999	Operational Surplus reserve			\$167,997.00		\$167,997.00	\$167,997.00	\$167,997.00		
Reserves				\$178,081.66		\$178,203.58	\$178,252.89	\$178,372.89		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1200 - Land Planning & Zoning											
Revenues											
40000 Requisition				\$264,068.00	\$320,878.00	\$320,878.00	\$341,518.00	\$397,516.00	\$402,766.00	\$422,313.00	\$430,564.00
Requisitions				\$264,068.00	\$320,878.00	\$320,878.00	\$341,518.00	\$397,516.00	\$402,766.00	\$422,313.00	\$430,564.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40121 Rezone-Development Application Fees				\$83,697.70	\$28,000.00	\$26,736.00	\$28,000.00	\$28,560.00	\$29,131.00	\$29,714.00	\$30,308.00
40122 Soil Deposit and Removal Permit App Fee				\$1,950.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40130 Agricultural Land Commission Appeal Fees				\$0.00	\$900.00	\$1,200.00	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
40140 Bylaw Enforcement fees				\$2,870.00	\$2,100.00	\$9,530.00	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
40220 Interest Earned on Investments				\$1,383.72	\$1,065.00	\$3,004.55	\$2,000.00	\$1,350.00	\$1,130.00	\$910.00	\$710.00
40240 Time Allocation To Other Services				\$20,679.44	\$20,000.00	\$16,365.42	\$30,000.00	\$26,000.00	\$26,520.00	\$27,050.00	\$27,591.00
40300 Miscellaneous Revenue				\$1,037.50	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40700 Contribution from Other Governments SP174 Area D/DOS Ag. Plan				\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00
Fees & Other Revenues				\$111,618.36	\$54,065.00	\$57,435.97	\$81,900.00	\$62,948.00	\$78,959.00	\$79,996.00	\$81,077.00
40960 Conditional Grants - Provincial SP192 Housing Needs Assessment				\$0.00	\$80,000.00	\$0.00	\$56,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial Pemberton Valley Ag Land Use In				\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental SP174 Area D/DOS Ag. Plan				\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$0.00	\$80,000.00	\$0.00	\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$239,508.03	\$255,659.00	\$255,658.84	\$365,506.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$239,508.03	\$255,659.00	\$255,658.84	\$365,506.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00
44000 Transfer from Reserve SP94 Surplus Reserve				\$0.00	\$55,797.00	\$0.00	\$0.00	\$31,000.00	\$26,000.00	\$22,000.00	\$18,000.00
Transfer Revenue				\$324,231.30	\$380,028.00	\$324,231.30	\$324,231.00	\$355,231.00	\$350,231.00	\$346,231.00	\$342,231.00
Total Revenues				\$939,425.69	\$1,090,630.00	\$958,204.11	\$1,204,155.00	\$815,695.00	\$831,956.00	\$848,540.00	\$853,872.00
Expenses											
50110 Salaries				\$355,298.66	\$390,713.00	\$356,301.95	\$416,612.00	\$424,944.00	\$433,443.00	\$442,112.00	\$450,954.00
50130 Benefits				\$68,110.71	\$78,645.00	\$69,858.92	\$93,852.00	\$95,729.00	\$97,644.00	\$99,597.00	\$101,589.00
50131 Employer Health Tax				\$0.00	\$0.00	\$0.00	\$8,620.00	\$8,792.00	\$8,968.00	\$9,147.00	\$9,330.00
50140 Overtime				\$0.00	\$1,000.00	\$433.92	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50160 Training				\$8,010.50	\$11,000.00	\$5,715.83	\$11,000.00	\$11,220.00	\$11,444.00	\$11,673.00	\$11,906.00
50170 Dues/Subscriptions/Memberships				\$2,309.58	\$2,800.00	\$2,985.30	\$2,800.00	\$2,856.00	\$2,913.00	\$2,971.00	\$3,030.00
50180 Travel				\$3,434.40	\$9,000.00	\$4,484.49	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50190 Advertising				\$6,126.62	\$9,000.00	\$16,321.70	\$19,500.00	\$19,890.00	\$20,288.00	\$20,694.00	\$21,108.00
50190 Advertising P33 Area C Zoning Review				\$709.33	\$1,500.00	\$782.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195 Meeting Costs				\$250.00	\$3,000.00	\$333.10	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50210 Communications				\$1,364.22	\$2,500.00	\$1,488.17	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50220 Courier				\$38.31	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50230 Mapping & Land Data				\$21,860.36	\$26,500.00	\$14,888.31	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50270 Miscellaneous Office Expense				\$555.23	\$1,250.00	\$51.29	\$1,250.00	\$1,275.00	\$1,301.00	\$1,327.00	\$1,354.00
50275 Staff Incentives				\$452.91	\$1,200.00	\$1,310.30	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50276 Staff Retention				\$2,166.67	\$2,450.00	\$2,111.97	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00
50300 Publications/Resources				\$1,031.50	\$1,250.00	\$1,804.42	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50410 Software				\$0.00	\$5,000.00	\$352.66	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50500 Overhead from General Government				\$45,952.00	\$48,113.00	\$48,113.00	\$64,038.00	\$52,650.00	\$53,700.00	\$54,770.00	\$55,104.00
50520 Consulting - Legal				\$22,837.96	\$15,000.00	\$9,114.91	\$18,500.00	\$18,870.00	\$19,247.00	\$19,632.00	\$20,025.00
50520 Consulting - Legal P15				\$5,604.82	\$70,000.00	\$1,563.76	\$70,000.00	\$71,400.00	\$72,828.00	\$74,285.00	\$75,771.00
50530 Consulting - Legal/Bylaw Enforcement				\$622.27	\$5,000.00	\$2,651.19	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50570 Consulting - Other				\$4,678.46	\$5,000.00	\$4,392.76	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1200 - Land Planning & Zoning										
50570	Consulting - Other		\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50570	Consulting - Other		\$0.00	\$0.00	\$3,255.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50575	Bylaw Enforcement Expenses		\$0.00	\$1,500.00	\$0.00	\$65,000.00	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00
50580	Contracted Services	P33	\$38,600.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	P1	\$9,796.70	\$184,877.00	\$0.00	\$184,877.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	P25	\$3,190.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP151	\$175.00	\$41,165.00	\$16,404.05	\$14,713.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	P33	\$0.00	\$7,974.00	\$1,260.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S2	\$1,239.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP110	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$0.00
50900	Special Projects	SP135	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP174	\$0.00	\$15,000.00	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP58	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP192	\$0.00	\$0.00	\$0.00	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1200	\$19,169.90	\$26,000.00	\$17,030.81	\$25,000.00	\$25,500.00	\$26,010.00	\$26,530.00	\$27,061.00
53200	Time Allocation from Other Services	SP110	\$0.00	\$0.00	\$403.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP151	\$496.45	\$5,000.00	\$5,048.35	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$624,082.85	\$1,086,487.00	\$588,463.56	\$1,198,462.00	\$809,891.00	\$826,038.00	\$842,506.00	\$847,720.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)		\$78.00	\$80.00	\$171.23	\$120.00	\$120.00	\$120.00	\$120.00	\$120.00
53000	Transfer to Reserve (Provision)	SP94	\$56,810.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1000	\$2,796.00	\$4,063.00	\$4,063.00	\$5,573.00	\$5,684.00	\$5,798.00	\$5,914.00	\$6,032.00
Transfer Expenses			\$59,684.00	\$4,143.00	\$4,234.23	\$5,693.00	\$5,804.00	\$5,918.00	\$6,034.00	\$6,152.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$683,766.85	\$1,090,630.00	\$592,697.79	\$1,204,155.00	\$815,695.00	\$831,956.00	\$848,540.00	\$853,872.00
Surplus/ (Deficit)			\$255,658.84	\$0.00	\$365,506.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30118	Reserve - Traffic Calming Measures (IRCD)		\$10,084.66		\$10,255.89	\$10,375.89	\$10,495.89	\$10,615.89	\$10,735.89	\$10,855.89
30999	Operational Surplus reserve		\$167,997.00		\$167,997.00	\$167,997.00	\$136,997.00	\$110,997.00	\$88,997.00	\$70,997.00
Reserves			\$178,081.66		\$178,252.89	\$178,372.89	\$147,492.89	\$121,612.89	\$99,732.89	\$81,852.89

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Regional Growth Strategy	1201					
40000 1201 Requisition		31,511	31,511	31,511	31,511	31,511

REQUISITION	Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	DISTRICT OF SQUAMISH	911,361,872	8,482	8,301	8,301	8,301	8,301	8,301
	RESORT MUNICIPALITY OF WHISTLER	2,137,996,589	19,246	19,474	19,474	19,474	19,474	19,474
	DISTRICT OF LILLOOET	37,122,502	355	338	338	338	338	338
	VILLAGE OF PEMBERTON	113,773,152	914	1,036	1,036	1,036	1,036	1,036
	ELECTORAL AREA B	12,663,478	125	115	115	115	115	115
	ELECTORAL AREA C	120,475,537	1,200	1,097	1,097	1,097	1,097	1,097
	ELECTORAL AREA D	126,095,883	1,189	1,149	1,149	1,149	1,149	1,149
Requistion maximums	TOTAL	3,459,489,013	31,511	31,511	31,511	31,511	31,511	31,511
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000		0.00107	0.00091	0.00091	0.00091	0.00091	0.00091

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service is to provide for a strategy for land use decision making at the regional level that will contribute to inproved livability in communities and the region as a whole; to ensure the quality of life for the region's residents is improved as a result of growth and development; and to establish a strategic framework that will be used to enable sustainable growth.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1201 - Regional Growth Strategy									
Revenues									
40000	Requisition		\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	0%	
Requisitions			\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$180.56	\$190.00	\$329.40	\$466.82	\$300.00	-36%	Interest on reserve balances
Fees & Other Revenues			\$180.56	\$190.00	\$329.40	\$466.82	\$300.00	-36%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		(\$1,590.62)	\$3,796.00	\$3,795.76	\$3,795.76	\$12,017.00	217%	
Surplus Deficit Prior Year			(\$1,590.62)	\$3,796.00	\$3,795.76	\$3,795.76	\$12,017.00	217%	
44000	Transfer from Reserve		\$500.00	\$2,000.00	\$0.00	\$1,000.00	\$2,000.00	100%	For First Nations consultation from Squamish Nation funds
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue			\$500.00	\$2,000.00	\$0.00	\$1,000.00	\$2,000.00	100%	
Total Revenues			\$30,600.94	\$37,497.00	\$35,636.16	\$36,773.58	\$45,828.00	281%	
Expenses									
50180	Travel		\$142.53	\$200.00	\$241.55	\$278.49	\$300.00	8%	
50195	Meeting Costs		\$1,055.27	\$5,000.00	\$2,379.10	\$2,869.62	\$5,000.00	74%	
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$2,407.03	\$3,000.00	\$175.73	\$807.03	\$5,000.00	520%	For RGS amendments
50580	Contracted Services		\$0.00	\$2,250.00	\$0.00	\$0.00	\$7,000.00		RGS Monitoring
50900	Special Projects	SP55	\$2,250.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC1201	\$20,172.45	\$21,500.00	\$11,004.80	\$15,061.71	\$22,000.00	46%	Planning chargeback for RGS work
Operating Expenses			\$26,277.28	\$32,200.00	\$14,051.18	\$19,266.85	\$39,550.00	105%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$150.90	\$130.00	\$229.84	\$322.80	\$200.00	-38%	Interest earned transferred to Squamish Nation Funds
53000	Transfer to Reserve (Provision)	SP94	\$377.00	\$5,167.00	\$5,167.00	\$5,167.00	\$6,078.00	18%	Transfer to Surplus reserve to be used in future years
Transfer Expenses			\$527.90	\$5,297.00	\$5,396.84	\$5,489.80	\$6,278.00	14%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$26,805.18	\$37,497.00	\$19,448.02	\$24,756.65	\$45,828.00	120%	
Surplus/ (Deficit)			\$3,795.76	\$0.00	\$16,188.14	\$12,016.93	\$0.00		
30113	Reserve - Squamish Nation funds		\$19,010.79		\$19,240.63	\$18,333.59	\$16,533.59		
30999	Operational Surplus reserve		\$4,034.00		\$9,201.00	\$9,201.00	\$15,279.00		
Reserves			\$23,044.79		\$28,441.63	\$27,534.59	\$31,812.59		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1201 - Regional Growth Strategy										
Revenues										
40000 Requisition			\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00
Requisitions			\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$180.56	\$190.00	\$466.82	\$300.00	\$300.00	\$340.00	\$380.00	\$410.00
Fees & Other Revenues			\$180.56	\$190.00	\$466.82	\$300.00	\$300.00	\$340.00	\$380.00	\$410.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			(\$1,590.62)	\$3,796.00	\$3,795.76	\$12,017.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$1,590.62)	\$3,796.00	\$3,795.76	\$12,017.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve			\$500.00	\$2,000.00	\$1,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$500.00	\$2,000.00	\$1,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Total Revenues			\$30,600.94	\$37,497.00	\$36,773.58	\$45,828.00	\$33,811.00	\$33,851.00	\$33,891.00	\$33,921.00
Expenses										
50180 Travel			\$142.53	\$200.00	\$278.49	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50195 Meeting Costs			\$1,055.27	\$5,000.00	\$2,869.62	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal			\$2,407.03	\$3,000.00	\$807.03	\$5,000.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00
50580 Contracted Services			\$0.00	\$2,250.00	\$0.00	\$7,000.00	\$3,215.00	\$3,279.00	\$3,345.00	\$3,500.00
50900 Special Projects	SP55	ICSP - Integrated Community Su	\$2,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1201	Regional Growth Strategy - Ger	\$20,172.45	\$21,500.00	\$15,061.71	\$22,000.00	\$22,440.00	\$15,700.00	\$16,014.00	\$16,334.00
Operating Expenses			\$26,277.28	\$32,200.00	\$19,266.85	\$39,550.00	\$33,811.00	\$27,293.00	\$27,834.00	\$28,473.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)			\$150.90	\$130.00	\$322.80	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$377.00	\$5,167.00	\$5,167.00	\$6,078.00	\$0.00	\$6,558.00	\$6,057.00	\$5,448.00
Transfer Expenses			\$527.90	\$5,297.00	\$5,489.80	\$6,278.00	\$0.00	\$6,558.00	\$6,057.00	\$5,448.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$26,805.18	\$37,497.00	\$24,756.65	\$45,828.00	\$33,811.00	\$33,851.00	\$33,891.00	\$33,921.00
Surplus/ (Deficit)			\$3,795.76	\$0.00	\$12,016.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30113 Reserve - Squamish Nation funds			\$19,010.79		\$18,333.59	\$16,533.59	\$14,533.59	\$12,533.59	\$10,533.59	\$8,533.59
30999 Operational Surplus reserve			\$4,034.00		\$9,201.00	\$15,279.00	\$15,279.00	\$21,837.00	\$27,894.00	\$33,342.00
Reserves			\$23,044.79		\$27,534.59	\$31,812.59	\$29,812.59	\$34,370.59	\$38,427.59	\$41,875.59

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Civic Addressing			1202						
40000	1202	Requisition		-	-	-	-	-	-
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"						
			<u>ASSESSMENTS</u>						
		ELECTORAL AREA A	25,650,095	-	-	-	-	-	-
		ELECTORAL AREA B	12,663,478	-	-	-	-	-	-
		ELECTORAL AREA C	120,475,537	-	-	-	-	-	-
		ELECTORAL AREA D	126,095,883	-	-	-	-	-	-
Requisition maximums		TOTAL	284,884,993	-	-	-	-	-	-
Tax Rate/Dollar Limitation		No Limitation							
Tax Rate		Est. Residential Tax rate /1,000	-	-	-	-	-	-	-

Jurisdiction	Bylaw1123
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for civic addressing which regulates the numbering of buildings within the boundaries of Electoral Areas A, B, C and D.

Items of Significance

Requisition removed as utilizing reserve fund revenue

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1202 - Civic Addressing							
Revenues							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments	\$117.23	\$90.00	\$181.51	\$254.39	\$180.00	-29%	Interest on reserve balance
Fees & Other Revenues	\$117.23	\$90.00	\$181.51	\$254.39	\$180.00	-29%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$9,476.57	\$9,252.00	\$9,251.62	\$9,251.62	\$9,256.00	0%	
Surplus Deficit Prior Year	\$9,476.57	\$9,252.00	\$9,251.62	\$9,251.62	\$9,256.00	0%	
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$9,593.80	\$9,342.00	\$9,433.13	\$9,506.01	\$9,436.00	-29%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$0.00	\$6,000.00	\$0.00	\$0.00	\$6,686.00		Mapping / Civic Addressing updates
51030 Contingency	\$0.00	\$592.00	\$0.00	\$0.00	\$0.00	0%	
53200 Time Allocation from Other Services	\$92.18	\$2,500.00	\$0.00	\$0.00	\$2,500.00		Planning chargeback for civic addressing work
Operating Expenses	\$342.18	\$9,342.00	\$250.00	\$250.00	\$9,436.00	3674%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$342.18	\$9,342.00	\$250.00	\$250.00	\$9,436.00	3674%	
Surplus/ (Deficit)	\$9,251.62	\$0.00	\$9,183.13	\$9,256.01	\$0.00		
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00	\$15,084.00	\$15,084.00		
Reserves	\$15,084.00		\$15,084.00	\$15,084.00	\$15,084.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1202 - Civic Addressing								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$117.23	\$90.00	\$254.39	\$180.00	\$80.00	\$70.00	\$60.00	\$30.00
Fees & Other Revenues	\$117.23	\$90.00	\$254.39	\$180.00	\$80.00	\$70.00	\$60.00	\$30.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$9,476.57	\$9,252.00	\$9,251.62	\$9,256.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$9,476.57	\$9,252.00	\$9,251.62	\$9,256.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Total Revenues	\$9,593.80	\$9,342.00	\$9,506.01	\$9,436.00	\$3,080.00	\$3,070.00	\$3,060.00	\$3,030.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$0.00	\$6,000.00	\$0.00	\$6,686.00	\$1,830.00	\$1,800.00	\$1,770.00	\$1,719.00
51030 Contingency	\$0.00	\$592.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services CC1202 Civic Addressing	\$92.18	\$2,500.00	\$0.00	\$2,500.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00
Operating Expenses	\$342.18	\$9,342.00	\$250.00	\$9,436.00	\$3,080.00	\$3,070.00	\$3,060.00	\$3,030.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$342.18	\$9,342.00	\$250.00	\$9,436.00	\$3,080.00	\$3,070.00	\$3,060.00	\$3,030.00
Surplus/ (Deficit)	\$9,251.62	\$0.00	\$9,256.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00	\$15,084.00	\$12,084.00	\$9,084.00	\$6,084.00	\$3,084.00
Reserves	\$15,084.00		\$15,084.00	\$15,084.00	\$12,084.00	\$9,084.00	\$6,084.00	\$3,084.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Solid Waste Management Plan			1300					
40000	1300	Requisition	-	-	17,240	22,081	28,373	58,725

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS											
DISTRICT OF SQUAMISH		911,361,872	-	-	4,508	5,774	7,420	15,357			
RESORT MUNICIPALITY OF WHISTLER		2,137,996,589	-	-	10,576	13,546	17,406	36,025			
DISTRICT OF LILLOOET		37,122,502	-	-	184	235	302	626			
VILLAGE OF PEMBERTON		113,773,152	-	-	563	721	926	1,917			
ELECTORAL AREA A		25,650,095	-	-	127	163	209	432			
ELECTORAL AREA B		12,663,478	-	-	63	80	103	213			
ELECTORAL AREA C		120,475,537	-	-	596	763	981	2,030			
ELECTORAL AREA D		126,095,883	-	-	624	799	1,027	2,125			
Requisition maximums		TOTAL	3,485,139,108	-	-	17,240	22,081	28,373	58,725		
Tax Rate/Dollar Limitation		\$	195,000								
Tax Rate		0.0344	\$	1,019,161	Est. Residential Tax rate /1,000	-	-	0.00049	0.00063	0.00081	0.00169

Jurisdiction	Bylaw 695
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the regulation, storage and management of municipal solid waste and recyclable material, including the regulation of facilities and commercial vehicles used in relation to these matters, and thereby implement portions of the Squamish-Lillooet Regional District’s Solid Waste Management Plan on behalf of Electoral Area “A”, “B”, “C” and “D”, the Resort Municipality of Whistler, the District of Squamish, the District of Lillooet and the Village of Pemberton.

Items of Significance

- Requisition started in 2016, reduced to 0 in 2017 (due to surplus carry forward) set to return in 2020 as needed based on surplus transferred forward
- Diversion Campaign continuing into 2019 (includes time allocation expense for in-house work) -\$58,500
- Zero Waste Initiatives project carried froward to 2019 -\$5,000
- Illegal Dumping project carried forward to 2019 -\$10,000
- Wildlife attractants education/material -\$5,000
- WildSafe BC Coordinator - \$4,000

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1300 - Regional Solid Waste Management										
<u>Revenues</u>										
40000 Requisition				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments				\$907.56	\$700.00	\$1,537.18	\$2,165.99	\$1,700.00	-22%	Anticipating less revenue as diversion programs increase, based on 4.50 / tonne from DOS, RMOW & Lillooet Landfill Kitchen catcher totes to T'it'q'et
40230 Dumping/Tipping Fees				\$153,463.57	\$150,000.00	\$142,422.80	\$142,422.80	\$135,500.00	-5%	
40300 Miscellaneous Revenue				\$560.00	\$0.00	\$160.00	\$160.00	\$0.00	-100%	
Fees & Other Revenues				\$154,931.13	\$150,700.00	\$144,119.98	\$144,748.79	\$137,200.00	-5%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available				\$77,576.04	\$95,830.00	\$95,969.00	\$95,969.00	\$100,681.00	5%	
Surplus Deficit Prior Year				\$77,576.04	\$95,830.00	\$95,969.00	\$95,969.00	\$100,681.00	5%	
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues				\$232,507.17	\$246,530.00	\$240,088.98	\$240,717.79	\$237,881.00	0%	
<u>Expenses</u>										
50160 Training				\$1,205.90	\$1,500.00	\$1,290.00	\$1,290.00	\$3,500.00	171%	Recycling Council of BC conference; additional for SWANA course and Manager of Landfill operations & transfer station
50170 Dues/Subscriptions/Memberships				\$1,375.00	\$2,500.00	\$1,375.00	\$1,375.00	\$2,500.00	82%	Enviroplan consultants, SIWMA, Recycling council of BC & BC
50170 Dues/Subscriptions/Memberships				\$1,145.13	\$1,280.00	\$1,280.00	\$1,280.00	\$1,400.00	9%	Product Stewardship council membership fees
50180 Travel				\$318.00	\$1,200.00	\$1.00	\$499.87	\$1,200.00	140%	Recycling council of BC -recycling hotline
50190 Advertising				\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		
50195 Meeting Costs				\$0.00	\$500.00	\$9.61	\$9.61	\$200.00	1981%	
50210 Communications				\$513.60	\$570.00	\$256.80	\$256.80	\$570.00	122%	
50410 Software				\$0.00	\$1,750.00	\$0.00	\$0.00	\$1,750.00		System for tracking solid waste by category (per IT Study); carried fwd
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal				\$0.00	\$0.00	\$318.65	\$775.01	\$800.00	3%	
50580 Contracted Services				\$1,406.50	\$10,000.00	\$8,655.00	\$9,655.00	\$12,000.00	24%	Waste Reduction Education Contract
50580 Contracted Services				\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00		WildSafe BC Coordinator
50650 Operating Supplies - Other				\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50900 Special Projects				\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		For SWMRP update meetings
50900 Special Projects				\$18,870.60	\$20,000.00	\$8,268.95	\$14,239.68	\$16,000.00	12%	
50900 Special Projects				\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		
50900 Special Projects				\$0.00	\$19,000.00	\$0.00	\$0.00	\$10,000.00		Education campaign and clean-up program; carried fwd
50900 Special Projects				\$0.00	\$5,000.00	\$0.00	\$1,328.94	\$5,000.00	276%	Wildlife attractants education/material; caried fwd; 2018 is wildlife attractant sign
51030 Contingency				\$0.00	\$2,400.00	\$0.00	\$0.00	\$0.00		
53200 Time Allocation from Other Services				\$74,082.17	\$118,108.00	\$43,786.64	\$62,086.76	\$87,550.00	41%	UES Chargeback for time on solid waste mgmt
53200 Time Allocation from Other Services				\$35,068.10	\$42,500.00	\$26,703.81	\$33,408.84	\$42,500.00	27%	
53200 Time Allocation from Other Services				\$366.17	\$1,000.00	\$0.00	\$208.94	\$1,000.00	379%	
Operating Expenses				\$134,601.17	\$233,158.00	\$92,195.46	\$126,664.45	\$198,320.00	57%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1300 - Regional Solid Waste Management							
53000 Transfer to Reserve (Provision) SP94 Surplus Reserve	\$1,937.00	\$13,372.00	\$13,372.00	\$13,372.00	\$39,561.00	196%	Transfer to Operational surplus reserve to use in future yrs as offset to taxation revenue
Transfer Expenses	\$1,937.00	\$13,372.00	\$13,372.00	\$13,372.00	\$39,561.00	196%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$136,538.17	\$246,530.00	\$105,567.46	\$140,036.45	\$237,881.00	252%	
Surplus/ (Deficit)	\$95,969.00	\$0.00	\$134,521.52	\$100,681.34	\$0.00		
30000 Reserve - Capital Works and Equipment	\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00		
30060 Reserve - Feasibility Studies	\$23,812.01		\$23,812.01	\$23,812.01	\$23,812.01		
30999 Operational Surplus reserve	\$80,007.00		\$93,379.00	\$93,379.00	\$132,940.00		
Reserves	\$116,769.01		\$130,141.01	\$130,141.01	\$169,702.01		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1300 - Regional Solid Waste Management											
Revenues											
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	\$17,240.00	\$22,081.00	\$28,373.00	\$58,725.00
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$17,240.00	\$22,081.00	\$28,373.00	\$58,725.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$907.56	\$700.00	\$2,165.99	\$1,700.00	\$1,300.00	\$1,000.00	\$600.00	\$360.00
40230	Dumping/Tipping Fees			\$153,463.57	\$150,000.00	\$142,422.80	\$135,500.00	\$131,435.00	\$127,492.00	\$123,667.00	\$119,957.00
40300	Miscellaneous Revenue			\$560.00	\$0.00	\$160.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$154,931.13	\$150,700.00	\$144,748.79	\$137,200.00	\$132,735.00	\$128,492.00	\$124,267.00	\$120,317.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$77,576.04	\$95,830.00	\$95,969.00	\$100,681.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$77,576.04	\$95,830.00	\$95,969.00	\$100,681.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$35,681.00	\$38,791.00	\$40,506.00	\$17,962.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$35,681.00	\$38,791.00	\$40,506.00	\$17,962.00
Total Revenues				\$232,507.17	\$246,530.00	\$240,717.79	\$237,881.00	\$185,656.00	\$189,364.00	\$193,146.00	\$197,004.00
Expenses											
50160	Training			\$1,205.90	\$1,500.00	\$1,290.00	\$3,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50170	Dues/Subscriptions/Memberships			\$1,375.00	\$2,500.00	\$1,375.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50170	Dues/Subscriptions/Memberships	U19	Recycling	\$1,145.13	\$1,280.00	\$1,280.00	\$1,400.00	\$1,428.00	\$1,457.00	\$1,486.00	\$1,516.00
50180	Travel			\$318.00	\$1,200.00	\$499.87	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50190	Advertising			\$0.00	\$500.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195	Meeting Costs			\$0.00	\$500.00	\$9.61	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50210	Communications			\$513.60	\$570.00	\$256.80	\$570.00	\$581.00	\$593.00	\$605.00	\$617.00
50410	Software			\$0.00	\$1,750.00	\$0.00	\$1,750.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$0.00	\$775.01	\$800.00	\$816.00	\$832.00	\$849.00	\$866.00
50580	Contracted Services			\$1,406.50	\$10,000.00	\$9,655.00	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
50580	Contracted Services			\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50650	Operating Supplies - Other			\$0.00	\$100.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50900	Special Projects	SP89	Solid Waste & Resource Recov	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50900	Special Projects	SP108	Diversion Campaign	\$18,870.60	\$20,000.00	\$14,239.68	\$16,000.00	\$16,320.00	\$16,646.00	\$16,979.00	\$17,319.00
50900	Special Projects	SP136	Zero waste initiatives	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50900	Special Projects	SP137	Illegal dumping	\$0.00	\$19,000.00	\$0.00	\$10,000.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00
50900	Special Projects	SP175	Wildlife Attranctants Education	\$0.00	\$5,000.00	\$1,328.94	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51030	Contingency			\$0.00	\$2,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1300	Regional Solid Waste Managen	\$74,082.17	\$118,108.00	\$62,086.76	\$87,550.00	\$89,301.00	\$91,087.00	\$92,909.00	\$94,767.00
53200	Time Allocation from Other Services	SP108	Diversion Campaign	\$35,068.10	\$42,500.00	\$33,408.84	\$42,500.00	\$43,350.00	\$44,217.00	\$45,101.00	\$46,003.00
53200	Time Allocation from Other Services	SP137	Illegal dumping	\$366.17	\$1,000.00	\$208.94	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
Operating Expenses				\$134,601.17	\$233,158.00	\$126,664.45	\$198,320.00	\$185,656.00	\$189,364.00	\$193,146.00	\$197,004.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$1,937.00	\$13,372.00	\$13,372.00	\$39,561.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$1,937.00	\$13,372.00	\$13,372.00	\$39,561.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$136,538.17	\$246,530.00	\$140,036.45	\$237,881.00	\$185,656.00	\$189,364.00	\$193,146.00	\$197,004.00
Surplus/ (Deficit)				\$95,969.00	\$0.00	\$100,681.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1300 - Regional Solid Waste Management								
30000 Reserve - Capital Works and Equipment	\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00
30060 Reserve - Feasibility Studies	\$23,812.01		\$23,812.01	\$23,812.01	\$23,812.01	\$23,812.01	\$23,812.01	\$23,812.01
30999 Operational Surplus reserve	\$80,007.00		\$93,379.00	\$132,940.00	\$97,259.00	\$58,468.00	\$17,962.00	\$0.00
Reserves	\$116,769.01		\$130,141.01	\$169,702.01	\$134,021.01	\$95,230.01	\$54,724.01	\$36,762.01

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Utilities & Environmental Services	1300A					
40000 1300A Requisition		-	-	-	-	-

Service Mandate

The Utilities & Environmental Services department is responsible for the ongoing services of all the street lighting sites, refuse sites, dyking & drainage sites, Regional solid waste management service, water and sewer services, the Gold Bridge community complex, the upper Cheakamus road, the SLRD office maintenance and all parks and trails services.

Items of Significance

- All of the costs to run this department, including training, travel and administration, are allocated out to all the services that benefit from this department via an overhead rate based on budgeted expenses for the department that is added on to their time allocations.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1300A - Utilities & Environmental Services Dept								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40240	Time Allocation To Other Services	\$501,814.46	\$579,596.00	\$373,068.43	\$523,109.12	\$587,474.00	12%	Time recovery from UES services
Fees & Other Revenues		\$501,814.46	\$579,596.00	\$373,068.43	\$523,109.12	\$587,474.00	12%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$0.00	\$1,794.00	\$1,793.73	\$1,793.73	(\$1,291.00)	-172%	
Surplus Deficit Prior Year		\$0.00	\$1,794.00	\$1,793.73	\$1,793.73	(\$1,291.00)	-172%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$501,814.46	\$581,390.00	\$374,862.16	\$524,902.85	\$586,183.00	-160%	
Expenses								
50110	Salaries	\$368,238.06	\$416,519.00	\$289,909.68	\$386,600.15	\$414,596.00	7%	Includes 3% increase for CPI & increases per compensation review
50130	Benefits	\$85,354.30	\$105,239.00	\$68,197.44	\$86,741.51	\$98,023.00	13%	Includes relocation expenses
50131	Employer Health Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$8,418.00		New Employer Health tax 1.95% of salaries & tax benefits
50140	Overtime	\$0.00	\$500.00	\$0.00	\$200.33	\$0.00	-100%	Elections overtime (offset with 40240 -time allocation revenue)
50160	Training	\$1,676.00	\$5,500.00	\$1,109.00	\$1,154.15	\$5,500.00	377%	EOCP conference & EOCP certification program training
50170	Dues/Subscriptions/Memberships	\$1,211.64	\$2,000.00	\$795.00	\$1,095.00	\$2,000.00	83%	APEGBC, BCWWA & ASTTBC annual dues
50180	Travel	\$1,118.74	\$4,500.00	\$1,083.33	\$1,218.17	\$4,500.00	269%	Travel for conferences and training
50190	Advertising	\$2,079.80	\$1,000.00	\$1,552.70	\$3,257.56	\$2,500.00	-23%	Advertising for vacant positions
								2018 =Rain gear, cell phone repair, measuring wheel, 2 safety
50270	Miscellaneous Office Expense	\$293.77	\$500.00	\$514.13	\$603.51	\$500.00	-17%	vests, safety goggles, hex key set & office supplies
50275	Staff Incentives	\$299.99	\$300.00	\$34.42	\$202.01	\$300.00	49%	
50276	Staff Retention	\$2,457.28	\$2,500.00	\$757.25	\$2,030.21	\$2,500.00	23%	Health & Wellness benefit
50300	Publications/Resources	\$0.00	\$0.00	\$288.90	\$288.90	\$300.00	4%	Autocad renewal
50410	Software	\$262.15	\$1,000.00	\$970.13	\$970.13	\$1,000.00	3%	Portion of GIS basic license
50500	Overhead from General Government	\$34,233.00	\$37,769.00	\$37,769.00	\$37,769.00	\$37,220.00	-1%	Overhead charges to Gen Govt
50570	Consulting - Other	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00		Records Mgmt work
Operating Expenses		\$497,224.73	\$577,327.00	\$402,980.98	\$522,130.63	\$580,357.00	11%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	\$2,796.00	\$4,063.00	\$4,063.00	\$4,063.00	\$5,826.00	43%	Vehicle expense transferred to GG
Transfer Expenses		\$2,796.00	\$4,063.00	\$4,063.00	\$4,063.00	\$5,826.00	43%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$500,020.73	\$581,390.00	\$407,043.98	\$526,193.63	\$586,183.00	55%	
Surplus/ (Deficit)		\$1,793.73	\$0.00	(\$32,181.82)	(\$1,290.78)	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1300A - Utilities & Environmental Services Dept								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40240 Time Allocation To Other Services	\$501,814.46	\$579,596.00	\$523,109.12	\$587,474.00	\$594,793.00	\$606,637.00	\$618,717.00	\$631,038.00
Fees & Other Revenues	\$501,814.46	\$579,596.00	\$523,109.12	\$587,474.00	\$594,793.00	\$606,637.00	\$618,717.00	\$631,038.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$1,794.00	\$1,793.73	(\$1,291.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$1,794.00	\$1,793.73	(\$1,291.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$501,814.46	\$581,390.00	\$524,902.85	\$586,183.00	\$594,793.00	\$606,637.00	\$618,717.00	\$631,038.00
Expenses								
50110 Salaries	\$368,238.06	\$416,519.00	\$386,600.15	\$414,596.00	\$422,888.00	\$431,346.00	\$439,973.00	\$448,772.00
50130 Benefits	\$85,354.30	\$105,239.00	\$86,741.51	\$98,023.00	\$99,983.00	\$101,983.00	\$104,023.00	\$106,103.00
50131 Employer Health Tax	\$0.00	\$0.00	\$0.00	\$8,418.00	\$8,586.00	\$8,758.00	\$8,933.00	\$9,112.00
50140 Overtime	\$0.00	\$500.00	\$200.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160 Training	\$1,676.00	\$5,500.00	\$1,154.15	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
50170 Dues/Subscriptions/Memberships	\$1,211.64	\$2,000.00	\$1,095.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50180 Travel	\$1,118.74	\$4,500.00	\$1,218.17	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50190 Advertising	\$2,079.80	\$1,000.00	\$3,257.56	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50270 Miscellaneous Office Expense	\$293.77	\$500.00	\$603.51	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50275 Staff Incentives	\$299.99	\$300.00	\$202.01	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50276 Staff Retention	\$2,457.28	\$2,500.00	\$2,030.21	\$2,500.00	\$2,500.00	\$2,501.00	\$2,502.00	\$2,503.00
50300 Publications/Resources	\$0.00	\$0.00	\$288.90	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50410 Software	\$262.15	\$1,000.00	\$970.13	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50500 Overhead from General Government	\$34,233.00	\$37,769.00	\$37,769.00	\$37,220.00	\$37,961.00	\$38,717.00	\$39,488.00	\$40,274.00
50570 Consulting - Other	\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$497,224.73	\$577,327.00	\$522,130.63	\$580,357.00	\$588,850.00	\$600,575.00	\$612,534.00	\$624,731.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$2,796.00	\$4,063.00	\$4,063.00	\$5,826.00	\$5,943.00	\$6,062.00	\$6,183.00	\$6,307.00
CC1000 General Government Services	\$2,796.00	\$4,063.00	\$4,063.00	\$5,826.00	\$5,943.00	\$6,062.00	\$6,183.00	\$6,307.00
Transfer Expenses								
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$500,020.73	\$581,390.00	\$526,193.63	\$586,183.00	\$594,793.00	\$606,637.00	\$618,717.00	\$631,038.00
Surplus/ (Deficit)	\$1,793.73	\$0.00	(\$1,290.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Building Inspection Serv. ESA				1400							
40000	1400	Requisition		105,496	134,010	184,390	209,670	254,648	267,014		
REQUISITION				Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"							
				ASSESSMENTS							
ELECTORAL AREA A				25,650,095	10,021	12,066	16,602	18,878	22,928	24,041	
ELECTORAL AREA B				12,663,478	4,753	5,957	8,196	9,320	11,319	11,869	
ELECTORAL AREA C				120,475,537	45,578	56,672	77,977	88,668	107,689	112,918	
ELECTORAL AREA D				126,095,883	45,144	59,316	81,615	92,804	112,712	118,186	
Requisition maximums				TOTAL	284,884,993	105,496	134,010	184,390	209,670	254,648	267,014
Tax Rate/Dollar Limitation				No Limitation							
Tax Rate				Est. Residential Tax rate /1,000	0.04049	0.04704	0.06472	0.07360	0.08939	0.09373	

Jurisdiction	Bylaw 421
Debt Issue #	None
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides Building Inspection services for Electoral Areas A, B, C and D.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1400 - Building Inspection Services										
Revenues										
40000 Requisition				\$100,000.00	\$105,496.00	\$105,496.00	\$105,496.00	\$134,010.00	27%	
Requisitions				\$100,000.00	\$105,496.00	\$105,496.00	\$105,496.00	\$134,010.00	27%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40170	Building Permit Application Processing Fees			\$56,556.48	\$42,500.00	\$40,982.80	\$50,972.30	\$53,764.00	5%	2019 is avg of last 2 years Avg of last 2 years minus large development permits; 2018
40180	Building Permits Issued			\$163,003.31	\$155,400.00	\$199,151.54	\$242,970.73	\$181,577.00	-25%	includes IRCD permit of \$42,819
40185	LTSA Fees			\$4,895.00	\$4,900.00	\$3,936.00	\$4,796.00	\$4,846.00	1%	Avg of last 2 years
40190	Building Permit Renewal/Reactivation			\$7,280.00	\$7,300.00	\$6,015.00	\$8,120.00	\$7,700.00	-5%	Avg of last 2 years
40220	Interest Earned on Investments			\$1,248.03	\$1,140.00	\$1,932.29	\$2,708.14	\$2,500.00	-8%	Interest earned on reserve balances
40240	Time Allocation To Other Services			\$13,532.47	\$15,000.00	\$9,969.37	\$13,759.93	\$14,500.00	5%	Recovery from Planning dept
40300	Miscellaneous Revenue			\$81.80	\$100.00	\$919.78	\$988.80	\$300.00	-70%	Copies of building plans, covenant reg fees & letters of comfort
Fees & Other Revenues				\$246,597.09	\$226,340.00	\$262,906.78	\$324,315.90	\$265,187.00	-18%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available			\$116,511.44	\$111,405.00	\$111,770.92	\$111,770.92	\$163,793.00	47%	
Surplus Deficit Prior Year				\$116,511.44	\$111,405.00	\$111,770.92	\$111,770.92	\$163,793.00	47%	
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Operational Surplus reserve as needed
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues				\$463,108.53	\$443,241.00	\$480,173.70	\$541,582.82	\$562,990.00	55%	
Expenses										
50110	Salaries			\$238,642.17	\$261,267.00	\$183,934.67	\$248,564.38	\$323,251.00	3%	increase for CPI + compensation increases as scheduled; new
50130	Benefits			\$51,423.49	\$59,102.00	\$41,979.00	\$54,155.62	\$83,471.00	30%	Building Official position added as per resol.
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$6,734.00	54%	Includes estimated 10% increase
50140	Overtime			\$4,157.88	\$4,240.00	\$3,166.98	\$4,522.57	\$4,600.00		New Employer Health tax 1.95% of salaries & tax benefits
50160	Training			\$2,712.88	\$4,000.00	\$3,225.16	\$3,485.76	\$4,500.00	2%	Contract employees
50170	Dues/Subscriptions/Memberships			\$1,603.45	\$1,700.00	\$1,292.28	\$1,292.28	\$1,809.00	29%	Increase for new position
50180	Travel			\$9,044.25	\$11,000.00	\$8,888.57	\$12,720.24	\$12,750.00		Includes part-time contractors annual dues & memberships
50190	Advertising			\$0.00	\$2,000.00	\$595.00	\$1,885.00	\$2,000.00	40%	starting in 2017

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1400 - Building Inspection Services										
50530	Consulting - Legal/Bylaw Enforcement			\$5,071.52	\$10,000.00	\$828.35	\$6,113.84	\$10,000.00	64%	Legal for building bylaw enforcements
53200	Time Allocation from Other Services	CC1400	Building Inspection Serv. ESA	\$0.00	\$500.00	\$0.00	\$0.00	\$250.00		Time charged to Building Dept from other departments
Operating Expenses				\$348,160.61	\$438,624.00	\$276,224.71	\$373,172.88	\$554,043.00	48%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$2,357.00		Transfer to operational surplus reserve for use in future years (see 5yr plan)
53100	Contribution To Other Services	CC1000	General Government Services	\$3,177.00	\$4,617.00	\$4,617.00	\$4,617.00	\$6,590.00	43%	Vehicle expense transferred to GG
Transfer Expenses				\$3,177.00	\$4,617.00	\$4,617.00	\$4,617.00	\$8,947.00	94%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses				\$351,337.61	\$443,241.00	\$280,841.71	\$377,789.88	\$562,990.00	142%	
Surplus/ (Deficit)				\$111,770.92	\$0.00	\$199,331.99	\$163,792.94	\$0.00		
30070	Reserve - Insurance Claims			\$59,836.45		\$59,836.45	\$59,836.45	\$59,836.45		
30999	Operational Surplus reserve			\$100,737.77		\$100,737.77	\$100,737.77	\$103,094.77		
Reserves				\$160,574.22		\$160,574.22	\$160,574.22	\$162,931.22		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1400 - Building Inspection Services											
Revenues											
40000 Requisition				\$100,000.00	\$105,496.00	\$105,496.00	\$134,010.00	\$184,390.00	\$209,670.00	\$254,648.00	\$267,014.00
Requisitions				\$100,000.00	\$105,496.00	\$105,496.00	\$134,010.00	\$184,390.00	\$209,670.00	\$254,648.00	\$267,014.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40170 Building Permit Application Processing Fees				\$56,556.48	\$42,500.00	\$50,972.30	\$53,764.00	\$54,839.00	\$55,936.00	\$57,055.00	\$58,196.00
40180 Building Permits Issued				\$163,003.31	\$155,400.00	\$242,970.73	\$181,577.00	\$185,209.00	\$188,913.00	\$192,691.00	\$196,545.00
40185 LTSA Fees				\$4,895.00	\$4,900.00	\$4,796.00	\$4,846.00	\$4,943.00	\$5,042.00	\$5,143.00	\$5,246.00
40190 Building Permit Renewal/Reactivation				\$7,280.00	\$7,300.00	\$8,120.00	\$7,700.00	\$7,854.00	\$8,011.00	\$8,171.00	\$8,334.00
40220 Interest Earned on Investments				\$1,248.03	\$1,140.00	\$2,708.14	\$2,500.00	\$1,200.00	\$800.00	\$800.00	\$800.00
40240 Time Allocation To Other Services				\$13,532.47	\$15,000.00	\$13,759.93	\$14,500.00	\$14,790.00	\$15,086.00	\$15,388.00	\$15,696.00
40300 Miscellaneous Revenue				\$81.80	\$100.00	\$988.80	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
Fees & Other Revenues				\$246,597.09	\$226,340.00	\$324,315.90	\$265,187.00	\$269,135.00	\$274,088.00	\$279,548.00	\$285,117.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$116,511.44	\$111,405.00	\$111,770.92	\$163,793.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$116,511.44	\$111,405.00	\$111,770.92	\$163,793.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP94 Surplus Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00	\$40,000.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00	\$40,000.00	\$0.00	\$0.00
Total Revenues				\$463,108.53	\$443,241.00	\$541,582.82	\$562,990.00	\$513,525.00	\$523,758.00	\$534,196.00	\$552,131.00
Expenses											
50110 Salaries				\$238,642.17	\$261,267.00	\$248,564.38	\$323,251.00	\$329,716.00	\$336,310.00	\$343,036.00	\$349,897.00
50130 Benefits				\$51,423.49	\$59,102.00	\$54,155.62	\$83,471.00	\$83,100.00	\$84,762.00	\$86,457.00	\$88,186.00
50131 Employer Health Tax				\$0.00	\$0.00	\$0.00	\$6,734.00	\$6,869.00	\$7,006.00	\$7,146.00	\$7,289.00
50140 Overtime				\$4,157.88	\$4,240.00	\$4,522.57	\$4,600.00	\$4,692.00	\$4,786.00	\$4,882.00	\$4,980.00
50160 Training				\$2,712.88	\$4,000.00	\$3,485.76	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50170 Dues/Subscriptions/Memberships				\$1,603.45	\$1,700.00	\$1,292.28	\$1,809.00	\$1,845.00	\$1,882.00	\$1,920.00	\$1,958.00
50180 Travel				\$9,044.25	\$11,000.00	\$12,720.24	\$12,750.00	\$13,005.00	\$13,265.00	\$13,530.00	\$13,801.00
50190 Advertising				\$0.00	\$2,000.00	\$1,885.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50195 Meeting Costs				\$299.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210 Communications				\$569.36	\$1,200.00	\$629.52	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50220 Courier				\$233.23	\$200.00	\$121.82	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50240 Office Supplies				\$2,972.30	\$2,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50270 Miscellaneous Office Expense				\$4,559.31	\$7,000.00	\$4,114.17	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50275 Staff Incentives				\$237.55	\$250.00	\$373.97	\$380.00	\$388.00	\$396.00	\$404.00	\$412.00
50276 Staff Retention				\$1,000.00	\$1,250.00	\$1,250.00	\$1,750.00	\$1,750.00	\$1,750.00	\$1,750.00	\$1,750.00
50300 Publications/Resources				\$1,345.70	\$1,500.00	\$2,786.64	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50410 Software				\$0.00	\$32,500.00	\$0.00	\$37,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50440 Support Services				\$0.00	\$10,000.00	\$0.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50500 Overhead from General Government				\$23,488.00	\$25,915.00	\$25,915.00	\$32,648.00	\$33,155.00	\$33,816.00	\$34,490.00	\$35,177.00
50520 Consulting - Legal				\$800.25	\$3,000.00	\$5,242.07	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50530 Consulting - Legal/Bylaw Enforcement				\$5,071.52	\$10,000.00	\$6,113.84	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
53200 Time Allocation from Other Services CC1400 Building Inspection Serv. ESA				\$0.00	\$500.00	\$0.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
Operating Expenses				\$348,160.61	\$438,624.00	\$373,172.88	\$554,043.00	\$506,803.00	\$516,902.00	\$527,203.00	\$537,709.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision) SP94 Surplus Reserve				\$0.00	\$0.00	\$0.00	\$2,357.00	\$0.00	\$0.00	\$0.00	\$7,289.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1400 - Building Inspection Services								
53100 Contribution To Other Services CC1000 General Government Services	\$3,177.00	\$4,617.00	\$4,617.00	\$6,590.00	\$6,722.00	\$6,856.00	\$6,993.00	\$7,133.00
Transfer Expenses	\$3,177.00	\$4,617.00	\$4,617.00	\$8,947.00	\$6,722.00	\$6,856.00	\$6,993.00	\$14,422.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$351,337.61	\$443,241.00	\$377,789.88	\$562,990.00	\$513,525.00	\$523,758.00	\$534,196.00	\$552,131.00
Surplus/ (Deficit)	\$111,770.92	\$0.00	\$163,792.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30070 Reserve - Insurance Claims	\$59,836.45		\$59,836.45	\$59,836.45	\$59,836.45	\$59,836.45	\$59,836.45	\$59,836.45
30999 Operational Surplus reserve	\$100,737.77		\$100,737.77	\$103,094.77	\$43,094.77	\$3,094.77	\$3,094.77	\$10,383.77
Reserves	\$160,574.22		\$160,574.22	\$162,931.22	\$102,931.22	\$62,931.22	\$62,931.22	\$70,220.22

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Elections UBCM		1500						
40000 1500	Requisition		16,000	17,000	18,020	19,101	20,247	22,270

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS									
	ELECTORAL AREA A	25,650,095	1,520	1,531	1,622	1,720	1,823	2,005	
	ELECTORAL AREA B	12,663,478	721	756	801	849	900	990	
	ELECTORAL AREA C	120,475,537	6,913	7,189	7,621	8,078	8,562	9,418	
	ELECTORAL AREA D	126,095,883	6,847	7,525	7,976	8,454	8,962	9,857	
Requisition maximums	TOTAL	284,884,993	16,000	17,000	18,020	19,101	20,247	22,270	
Tax Rate/Dollar Limitation	No Limitation								
Tax Rate	Est. Residential Tax rate /1,000		0.00614	0.00597	0.00633	0.00670	0.00711	0.00782	

Jurisdiction	729 748	
Debt Issue #	none	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

The Annual UBCM fees and conference as well as the elections expenses are covered with this service.

Items of Significance

UBCM dues are based on rural Electoral Area populations.
 Next elections are taking place in 2022, which shows an increase for Elections expenses including training and legal expenses
 Cost of election depends on how many (1-4) elections are required.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1500 - Elections / UBCM							
Revenues							
40000 Requisition	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$17,000.00	6%	
Requisitions	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$17,000.00	6%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments	\$323.21	\$180.00	\$500.43	\$701.37	\$250.00	-64%	Interest earned on reserve balance
40330 Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$1,769.00	\$0.00	-100%	School District 48 share of advertising costs
Fees & Other Revenues	\$323.21	\$180.00	\$500.43	\$2,470.37	\$250.00	-90%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	(\$1,537.54)	\$1,230.00	\$1,230.48	\$1,230.48	\$0.00	-100%	
Surplus Deficit Prior Year	(\$1,537.54)	\$1,230.00	\$1,230.48	\$1,230.48	\$0.00	-100%	
44000 Transfer from Reserve	\$0.00	\$22,765.00	\$0.00	\$25,607.50	\$0.00	-100%	Transfer from reserve for Elections
Transfer Revenue	\$0.00	\$22,765.00	\$0.00	\$25,607.50	\$0.00	-100%	
Total Revenues	\$14,785.67	\$40,175.00	\$17,730.91	\$45,308.35	\$17,250.00	-284%	
Expenses							
50060 UBCM Expenses	\$6,847.18	\$9,500.00	\$2,506.95	\$3,468.47	\$9,500.00	174%	Only 2 EA Dir's attended in 2018
50070 UBCM Dues	\$2,512.01	\$3,325.00	\$3,324.49	\$3,324.49	\$3,424.00	3%	
50080 Elections - Advertisement/Court of Revision	\$0.00	\$17,000.00	\$5,824.31	\$11,395.90	\$0.00	-100%	More time spent by staff vs external
50090 Elections - Travel Expense	\$0.00	\$500.00	\$0.00	\$1,128.72	\$0.00	-100%	
50160 Training	\$0.00	\$1,600.00	\$0.00	\$0.00	\$0.00	0%	
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
53200 Time Allocation from Other Services CC1500 Elections UBCM	\$0.00	\$8,000.00	\$13,223.82	\$25,740.77	\$0.00	-100%	Staff time spent working on elections & new mail balloting
Operating Expenses	\$9,609.19	\$40,175.00	\$25,129.57	\$45,308.35	\$13,174.00	-71%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve (Provision)	\$3,946.00	\$0.00	\$0.00	\$0.00	\$4,076.00		
Transfer Expenses	\$3,946.00	\$0.00	\$0.00	\$0.00	\$4,076.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$13,555.19	\$40,175.00	\$25,129.57	\$45,308.35	\$17,250.00	-71%	
Surplus/ (Deficit)	\$1,230.48	\$0.00	(\$7,398.66)	\$0.00	\$0.00		
30080 Reserve - Elections - UBCM	\$41,585.89		\$41,585.89	\$15,978.39	\$20,054.39		
Reserves	\$41,585.89		\$41,585.89	\$15,978.39	\$20,054.39		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1500 - Elections / UBCM								
Revenues								
40000 Requisition	\$16,000.00	\$16,000.00	\$16,000.00	\$17,000.00	\$18,020.00	\$19,101.00	\$20,247.00	\$22,270.00
Requisitions	\$16,000.00	\$16,000.00	\$16,000.00	\$17,000.00	\$18,020.00	\$19,101.00	\$20,247.00	\$22,270.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$323.21	\$180.00	\$701.37	\$250.00	\$306.00	\$372.00	\$150.00	\$180.00
40330 Miscellaneous Revenue	\$0.00	\$0.00	\$1,769.00	\$0.00	\$0.00	\$0.00	\$1,770.00	\$0.00
Fees & Other Revenues	\$323.21	\$180.00	\$2,470.37	\$250.00	\$306.00	\$372.00	\$1,920.00	\$180.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$1,537.54)	\$1,230.00	\$1,230.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1,537.54)	\$1,230.00	\$1,230.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$22,765.00	\$25,607.50	\$0.00	\$0.00	\$0.00	\$25,086.00	\$0.00
Transfer Revenue	\$0.00	\$22,765.00	\$25,607.50	\$0.00	\$0.00	\$0.00	\$25,086.00	\$0.00
Total Revenues	\$14,785.67	\$40,175.00	\$45,308.35	\$17,250.00	\$18,326.00	\$19,473.00	\$47,253.00	\$22,450.00
Expenses								
50060 UBCM Expenses	\$6,847.18	\$9,500.00	\$3,468.47	\$9,500.00	\$9,690.00	\$9,884.00	\$10,082.00	\$10,284.00
50070 UBCM Dues	\$2,512.01	\$3,325.00	\$3,324.49	\$3,424.00	\$3,527.00	\$3,633.00	\$3,742.00	\$3,854.00
50080 Elections - Advertisement/Court of Revision	\$0.00	\$17,000.00	\$11,395.90	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00
50090 Elections - Travel Expense	\$0.00	\$500.00	\$1,128.72	\$0.00	\$0.00	\$0.00	\$600.00	\$0.00
50160 Training	\$0.00	\$1,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
53200 Time Allocation from Other Services CC1500 Elections UBCM	\$0.00	\$8,000.00	\$25,740.77	\$0.00	\$0.00	\$0.00	\$16,779.00	\$0.00
Operating Expenses	\$9,609.19	\$40,175.00	\$45,308.35	\$13,174.00	\$13,467.00	\$13,767.00	\$47,253.00	\$14,388.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$3,946.00	\$0.00	\$0.00	\$4,076.00	\$4,859.00	\$5,706.00	\$0.00	\$8,062.00
Transfer Expenses	\$3,946.00	\$0.00	\$0.00	\$4,076.00	\$4,859.00	\$5,706.00	\$0.00	\$8,062.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$13,555.19	\$40,175.00	\$45,308.35	\$17,250.00	\$18,326.00	\$19,473.00	\$47,253.00	\$22,450.00
Surplus/ (Deficit)	\$1,230.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30080 Reserve - Elections - UBCM	\$41,585.89		\$15,978.39	\$20,054.39	\$24,913.39	\$30,619.39	\$5,533.39	\$13,595.39
Reserves	\$41,585.89		\$15,978.39	\$20,054.39	\$24,913.39	\$30,619.39	\$5,533.39	\$13,595.39

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Fire Protection Pemberton SA		1700						
40000	1700	Requisition	95,790	101,527	103,553	105,619	107,726	109,876

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

<u>ASSESSMENTS</u>							
PEMBERTON FIRE PROTECTION	24,076,057	95,790	101,527	103,553	105,619	107,726	109,876

Requisition maximums	TOTAL	24,076,057	95,790	101,527	103,553	105,619	107,726	109,876
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000	0.4359	0.4217	0.4301	0.4387	0.4474	0.4564	

Jurisdiction	Bylaw 10/654
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service has the purpose of providing fire protection to the community of Pemberton.

Items of Significance

5 year plan is as requested by VOP and divided by the service area's assessment values as per fire services agreement.
Excluding The Meadows (1715) and The Heights (1716) service areas.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1700 - Fire Protection Pemberton								
Revenues								
40000	Requisition	\$93,185.00	\$95,790.00	\$95,790.00	\$95,790.00	\$101,527.00	6%	
Requisitions		\$93,185.00	\$95,790.00	\$95,790.00	\$95,790.00	\$101,527.00	6%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	(\$302.47)	\$182.00	\$182.26	\$182.26	\$0.00	-100%	
Surplus Deficit Prior Year		(\$302.47)	\$182.00	\$182.26	\$182.26	\$0.00	-100%	
43000	Transfers from Other Service	\$13,713.20	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue		\$13,713.20	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$106,595.73	\$95,972.00	\$95,972.26	\$95,972.26	\$101,527.00	-94%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$317.27	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50610	Miscellaneous Operating Cost	\$92,194.20	\$95,722.00	\$95,722.00	\$95,722.00	\$101,277.00	6%	Operating costs as requested by VOP
51012	Capital Grant	\$13,652.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses		\$106,413.47	\$95,972.00	\$95,972.00	\$95,972.00	\$101,527.00	6%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$106,413.47	\$95,972.00	\$95,972.00	\$95,972.00	\$101,527.00	6%	
Surplus/ (Deficit)		\$182.26	\$0.00	\$0.26	\$0.26	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1700 - Fire Protection Pemberton								
Revenues								
40000 Requisition	\$93,185.00	\$95,790.00	\$95,790.00	\$101,527.00	\$103,553.00	\$105,619.00	\$107,726.00	\$109,876.00
Requisitions	\$93,185.00	\$95,790.00	\$95,790.00	\$101,527.00	\$103,553.00	\$105,619.00	\$107,726.00	\$109,876.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$302.47)	\$182.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$302.47)	\$182.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$13,713.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$13,713.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$106,595.73	\$95,972.00	\$95,972.26	\$101,527.00	\$103,553.00	\$105,619.00	\$107,726.00	\$109,876.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$317.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$92,194.20	\$95,722.00	\$95,722.00	\$101,277.00	\$103,303.00	\$105,369.00	\$107,476.00	\$109,626.00
51012 Capital Grant	\$13,652.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$106,413.47	\$95,972.00	\$95,972.00	\$101,527.00	\$103,553.00	\$105,619.00	\$107,726.00	\$109,876.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$106,413.47	\$95,972.00	\$95,972.00	\$101,527.00	\$103,553.00	\$105,619.00	\$107,726.00	\$109,876.00
Surplus/ (Deficit)	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Fire Rescue Service	1702						
40000 1702 Requisition		65,811	88,111	89,868	91,660	93,488	95,353

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS										
VILLAGE OF PEMBERTON		113,773,152	28,445	42,795	43,648	44,519	45,407	46,312		
ELECTORAL AREA C		120,475,537	37,366	45,316	46,220	47,141	48,081	49,041		
Requisition maximums		TOTAL	234,248,689	65,811	88,111	89,868	91,660	93,488	95,353	
Dollar Maximun	\$	61,240								
Tax Rate	0.0749	\$	124,887	Est. Residential Tax rate /1,000	0.0332	0.0376	0.0384	0.0391	0.0399	0.0407

Jurisdiction	Bylaws 715/889/1142
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides a financial contribution to the Village of Pemberton for the purpose of providing rescue services within the Village of Pemberton and Electoral Area C.

Items of Significance

Budget as requested by VOP for 2019.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1702 - Pemberton Rescue Service							
Revenues							
40000 Requisition	\$64,525.00	\$65,811.00	\$65,811.00	\$65,811.00	\$88,111.00	34%	
Requisitions	\$64,525.00	\$65,811.00	\$65,811.00	\$65,811.00	\$88,111.00	34%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$64,525.00	\$65,811.00	\$65,811.00	\$65,811.00	\$88,111.00	34%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$64,275.00	\$65,561.00	\$65,561.00	\$65,561.00	\$87,861.00	34%	Increase to pay 25% of Deputy Fire Chief's remuneration
51030 Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses	\$64,525.00	\$65,811.00	\$65,811.00	\$65,811.00	\$88,111.00	34%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$64,525.00	\$65,811.00	\$65,811.00	\$65,811.00	\$88,111.00	34%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1702 - Pemberton Rescue Service								
Revenues								
40000 Requisition	\$64,525.00	\$65,811.00	\$65,811.00	\$88,111.00	\$89,868.00	\$91,660.00	\$93,488.00	\$95,353.00
Requisitions	\$64,525.00	\$65,811.00	\$65,811.00	\$88,111.00	\$89,868.00	\$91,660.00	\$93,488.00	\$95,353.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$64,525.00	\$65,811.00	\$65,811.00	\$88,111.00	\$89,868.00	\$91,660.00	\$93,488.00	\$95,353.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$64,275.00	\$65,561.00	\$65,561.00	\$87,861.00	\$89,618.00	\$91,410.00	\$93,238.00	\$95,103.00
51030 Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$64,525.00	\$65,811.00	\$65,811.00	\$88,111.00	\$89,868.00	\$91,660.00	\$93,488.00	\$95,353.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$64,525.00	\$65,811.00	\$65,811.00	\$88,111.00	\$89,868.00	\$91,660.00	\$93,488.00	\$95,353.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Lillooet Area Rescue Serv CLSA			1703						
40000	1703	Requisition		38,720	40,250	40,250	40,250	40,250	40,250
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"						
			ASSESSMENTS						
		DISTRICT OF LILLOOET	37,199,332	18,508	19,828	19,828	19,828	19,828	19,828
		ELECTORAL AREA A	25,650,095	13,709	13,672	13,672	13,672	13,672	13,672
		ELECTORAL AREA B	12,663,478	6,503	6,750	6,750	6,750	6,750	6,750
Requisition maximums			TOTAL	75,512,905	38,720	40,250	40,250	40,250	40,250
Dollar Maximun		\$	36,065						
Tax Rate		0.0734	\$	43,610	Est. Residential Tax rate /1,000	0.0554	0.0533	0.0533	0.0533

Jurisdiction	Bylaw 501/1001/1457
Debt Issue #	
Basis of Apportionment	Converted Land & Impr

Service Mandate

This service provides a financial contribution for the purpose of providing Rescue Services for the District of Lillooet and Electoral Areas A and B.

Items of Significance

Operating costs are as per the Lillooet Area Rescue Society's request.
 Captial Grant to go towards the purchase of a suitable building for the Society.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1703 - Lillooet Area Rescue Service							
Revenues							
40000 Requisition	\$37,500.00	\$38,720.00	\$38,720.00	\$38,720.00	\$40,250.00	4%	43K maximum
Requisitions	\$37,500.00	\$38,720.00	\$38,720.00	\$38,720.00	\$40,250.00	4%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$37,500.00	\$38,720.00	\$38,720.00	\$38,720.00	\$40,250.00	4%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$37,250.00	\$38,470.00	\$38,470.00	\$38,470.00	\$20,000.00	-48%	As requested by the Society
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Contribution towards new building
Operating Expenses	\$37,500.00	\$38,720.00	\$38,720.00	\$38,720.00	\$40,250.00	4%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$37,500.00	\$38,720.00	\$38,720.00	\$38,720.00	\$40,250.00	4%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1703 - Lillooet Area Rescue Service								
Revenues								
40000 Requisition	\$37,500.00	\$38,720.00	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Requisitions	\$37,500.00	\$38,720.00	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$37,500.00	\$38,720.00	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$37,250.00	\$38,470.00	\$38,470.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Operating Expenses	\$37,500.00	\$38,720.00	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$37,500.00	\$38,720.00	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Search And Rescue	1705					
40000 1705 Requisition		37,500	37,500	37,500	37,500	37,500

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>							
	VILLAGE OF PEMBERTON	113,773,152	16,208	18,214	18,214	18,214	18,214	18,214	18,214
	ELECTORAL AREA C	120,475,537	21,292	19,286	19,286	19,286	19,286	19,286	19,286
Requisition maximums		TOTAL	234,248,689	37,500	37,500	37,500	37,500	37,500	37,500
Dollar Maximun	\$	48,698							
Tax Rate (per \$1,000)	0.05450	\$	90,873	Est. Residential Tax rate /1,000	0.0189	0.0160	0.0160	0.0160	0.0160

Jurisdiction	Bylaw 691/978/1391
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides a financial contribution to the Pemberton and District Search and Rescue Society to provide search and rescue services to the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1705 - Pemberton Search And Rescue							
Revenues							
40000 Requisition	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Requisitions	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	0%	Amount remains flat to 2018 as requested by PVUS
53200 Time Allocation from Other Services CC1705 Pemberton Search And Rescue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Operating Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1705 - Pemberton Search And Rescue								
Revenues								
40000 Requisition	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Requisitions	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00
53200 Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1705 Pemberton Search And Rescue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Fire Protection Lillooet LSA			1706						
40000	1706	Requisition		4,326	4,655	3,475	2,995	6,412	3,012

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

LILLOOET FIRE PROTECTION	88,812	4,326	4,655	3,475	2,995	6,412	3,012

Requisition maximums	TOTAL	88,812	4,326	4,655	3,475	2,995	6,412	3,012
Dollar Maximum		\$ 52,000						
Tax Rate (per \$1,000)	none	Est. Residential Tax rate /1,000	4.6255	5.2414	3.9128	3.3723	7.2197	3.3914

Jurisdiction	Bylaw 11/452
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for the purpose of providing fire protection for the District of Lillooet.

Items of Significance

This service area is the parcels of land not within the District of Lillooet boundary.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Preliminary Budget 2019		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Preliminary Budget	% Change over 2018 Forecast	Notes
Exhibit 1706 - Fire Protection Lillooet								
Revenues								
40000 Requisition		\$2,598.00	\$4,326.00	\$4,326.00	\$4,326.00	\$4,655.00	8%	
Requisitions		\$2,598.00	\$4,326.00	\$4,326.00	\$4,326.00	\$4,655.00	8%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available		(\$1,218.00)	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year		(\$1,218.00)	\$0.00	\$0.00	\$0.00	\$0.00	0%	
43000 Transfers from Other Service	CC1000 General Government Services	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$1,500.00	-70%	Area B PILT funds to offset requisition
Transfer Revenue		\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$1,500.00	-70%	
Total Revenues		\$1,380.00	\$9,326.00	\$9,326.00	\$9,326.00	\$6,155.00	-62%	
Expenses								
50505 Admin Fee from General Government		\$100.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$1,280.00	\$2,683.00	\$2,683.00	\$2,683.00	\$5,546.00	107%	Requested from District of Lillooet for operations
51012 Capital Grant		\$0.00	\$6,393.00	\$6,393.00	\$6,393.00	\$359.00	-94%	Requested from District of Lillooet for capital replacements
Operating Expenses		\$1,380.00	\$9,326.00	\$9,326.00	\$9,326.00	\$6,155.00	-34%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$1,380.00	\$9,326.00	\$9,326.00	\$9,326.00	\$6,155.00	-34%	
Surplus/ (Deficit)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1706 - Fire Protection Lillooet								
Revenues								
40000 Requisition	\$2,598.00	\$4,326.00	\$4,326.00	\$4,655.00	\$3,475.00	\$2,995.00	\$6,412.00	\$3,012.00
Requisitions	\$2,598.00	\$4,326.00	\$4,326.00	\$4,655.00	\$3,475.00	\$2,995.00	\$6,412.00	\$3,012.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$1,218.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1,218.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$5,000.00	\$5,000.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1000 General Government Services	\$0.00	\$5,000.00	\$5,000.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$5,000.00	\$5,000.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,380.00	\$9,326.00	\$9,326.00	\$6,155.00	\$3,475.00	\$2,995.00	\$6,412.00	\$3,012.00
Expenses								
50505 Admin Fee from General Government	\$100.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$1,280.00	\$2,683.00	\$2,683.00	\$5,546.00	\$2,932.00	\$2,745.00	\$2,753.00	\$2,762.00
51012 Capital Grant	\$0.00	\$6,393.00	\$6,393.00	\$359.00	\$293.00	\$0.00	\$3,409.00	\$0.00
Operating Expenses	\$1,380.00	\$9,326.00	\$9,326.00	\$6,155.00	\$3,475.00	\$2,995.00	\$6,412.00	\$3,012.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,380.00	\$9,326.00	\$9,326.00	\$6,155.00	\$3,475.00	\$2,995.00	\$6,412.00	\$3,012.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Fire Protection Bralorne SA				1707							
40000	1707	Requisition			29,124	29,124	29,124	29,124	29,826	30,900	
REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
				<u>ASSESSMENTS</u>							
BRALORNE FIRE PROTECTION				1,902,162	29,124	29,124	29,124	29,124	29,826	30,900	
Requisition maximums				TOTAL	1,902,162	29,124	29,124	29,124	29,124	29,826	30,900
Dollar Maximun		\$	100,000								
Tax Rate (per \$1,000)		7.0064	\$	111,808	Est. Residential Tax rate /1,000	1.7534	1.5311	1.5311	1.5311	1.5680	1.6245

Jurisdiction	Bylaw 1558	
Debt Issue #		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides fire protection for the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1707 - Fire Protection Bralorne								
Revenues								
40000	Requisition	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	0%	
Requisitions		\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$197.73	\$128.00	\$339.15	\$478.23	\$290.00	-39%	Interest earned on reserve balances
Fees & Other Revenues		\$197.73	\$128.00	\$339.15	\$478.23	\$290.00	-39%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$2,087.48	\$2,317.00	\$2,361.66	\$2,361.66	\$2,245.00	-5%	
Surplus Deficit Prior Year		\$2,087.48	\$2,317.00	\$2,361.66	\$2,361.66	\$2,245.00	-5%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$31,409.21	\$31,569.00	\$31,824.81	\$31,963.89	\$31,659.00	-44%	
Expenses								
50335	Radio Expense	\$492.00	\$500.00	\$492.00	\$492.00	\$500.00	2%	Radio license (to be transferred to Society in 2019)
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$0.00	\$157.83	\$157.83	\$0.00	-100%	
50600	Insurance	\$400.31	\$426.00	\$425.58	\$425.58	\$432.00	2%	Property & equipment insurance (Society to maintain in 2020)
50610	Miscellaneous Operating Cost	\$24,905.24	\$25,050.00	\$25,050.00	\$25,050.00	\$28,300.00	13%	Funds as requested, sent to Society
53200	Time Allocation from Other Services	\$0.00	\$2,000.00	\$0.00	\$0.00	\$1,897.00		Staff time on service
Operating Expenses		\$26,047.55	\$28,226.00	\$26,375.41	\$26,375.41	\$31,379.00	19%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$3,000.00	\$3,343.00	\$3,343.00	\$3,343.00	\$280.00	-92%	Transfer to capital reserve (interest on capital reserve)
Transfer Expenses		\$3,000.00	\$3,343.00	\$3,343.00	\$3,343.00	\$280.00	-92%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$29,047.55	\$31,569.00	\$29,718.41	\$29,718.41	\$31,659.00	-73%	
Surplus/ (Deficit)		\$2,361.66	\$0.00	\$2,106.40	\$2,245.48	\$0.00		
30000	Reserve - Capital Works and Equipment	\$24,524.00		\$27,867.00	\$27,867.00	\$28,147.00		
30999	Operational Surplus reserve	\$916.44		\$916.44	\$916.44	\$916.44		
Reserves		\$25,440.44		\$28,783.44	\$28,783.44	\$29,063.44		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1707 - Fire Protection Bralorne										
Revenues										
40000 Requisition			\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,826.00	\$30,900.00
Requisitions			\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,826.00	\$30,900.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$197.73	\$128.00	\$478.23	\$290.00	\$290.00	\$290.00	\$290.00	\$290.00
Fees & Other Revenues			\$197.73	\$128.00	\$478.23	\$290.00	\$290.00	\$290.00	\$290.00	\$290.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$2,087.48	\$2,317.00	\$2,361.66	\$2,245.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$2,087.48	\$2,317.00	\$2,361.66	\$2,245.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$271.00	\$371.00	\$274.44	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$271.00	\$371.00	\$274.44	\$0.00
Total Revenues			\$31,409.21	\$31,569.00	\$31,963.89	\$31,659.00	\$29,685.00	\$29,785.00	\$30,390.44	\$31,190.00
Expenses										
50335 Radio Expense			\$492.00	\$500.00	\$492.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal			\$0.00	\$0.00	\$157.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600 Insurance			\$400.31	\$426.00	\$425.58	\$432.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost			\$24,905.24	\$25,050.00	\$25,050.00	\$28,300.00	\$28,400.00	\$28,500.00	\$29,100.00	\$29,900.00
53200 Time Allocation from Other Services	CC1707	Fire Protection Bralorne SA	\$0.00	\$2,000.00	\$0.00	\$1,897.00	\$750.00	\$750.00	\$750.44	\$750.00
Operating Expenses			\$26,047.55	\$28,226.00	\$26,375.41	\$31,379.00	\$29,400.00	\$29,500.00	\$30,100.44	\$30,900.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)			\$3,000.00	\$3,343.00	\$3,343.00	\$280.00	\$285.00	\$285.00	\$290.00	\$290.00
Transfer Expenses			\$3,000.00	\$3,343.00	\$3,343.00	\$280.00	\$285.00	\$285.00	\$290.00	\$290.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$29,047.55	\$31,569.00	\$29,718.41	\$31,659.00	\$29,685.00	\$29,785.00	\$30,390.44	\$31,190.00
Surplus/ (Deficit)			\$2,361.66	\$0.00	\$2,245.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$24,524.00		\$27,867.00	\$28,147.00	\$28,432.00	\$28,717.00	\$29,007.00	\$29,297.00
30999 Operational Surplus reserve			\$916.44		\$916.44	\$916.44	\$645.44	\$274.44	\$0.00	\$0.00
Reserves			\$25,440.44		\$28,783.44	\$29,063.44	\$29,077.44	\$28,991.44	\$29,007.00	\$29,297.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Fire Protection Garibaldi SA		1708						
40000	1708	Requisition	99,000	99,000	114,619	115,948	117,306	118,690
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"					
			ASSESSMENTS					
GARIBALDI FIRE PROTECTION SA		20,330,456	99,000	99,000	114,619	115,948	117,306	118,690
Requistion maximums		TOTAL	20,330,456	99,000	99,000	114,619	115,948	117,306
Tax Rate/Dollar Limitation		No limitation						
Tax Rate		Est. Residential Tax rate /1,000	0.5633	0.4870	0.5638	0.5703	0.5770	0.5838

Jurisdiction	Bylaw 97
Debt Issue #	Issue 124, BL 1255
Maturity date	08-Apr-38
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides fire protection for the community of Garibaldi.

Items of Significance

New budgeting format for service and society payments as the service transitions to a full fire department of the SLRD.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	Notes
Exhibit 1708 - Fire Protection Garibaldi							
Revenues							
40000	Requisition	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	
Requisitions		\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
40120	Rental Income	\$6,180.77	\$6,180.00	\$4,522.00	\$6,188.00	\$6,188.00	Rental of residence in new fire hall to volunteer firefighter, offsets with salaries & benefits
40220	Interest Earned on Investments	\$799.04	\$500.00	\$809.52	\$1,196.44	\$2,450.00	Interest earned on reserve balances
40300	Miscellaneous Revenue	\$2,250.00	\$0.00	\$0.00	\$0.00	\$0.00	2017 Betty TV Video Shoot revenue
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	GVFD Contributed assets (2 fire trucks & 1 trailer)
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	From GVFD to transfer to capital reserve as per asset donation agreement
40300	Miscellaneous Revenue	\$109,000.00	\$0.00	\$0.00	\$57,189.76	\$20,000.00	Contributed from GVFD towards fire truck in 2017, and expenses in 2018, and fire hall upgrade in 2019 (in-kind)
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$62,000.00	\$0.00	Remaining cash funds from GVFD (funded through taxation)-accrual
Fees & Other Revenues		\$118,229.81	\$6,680.00	\$5,331.52	\$146,574.20	\$28,638.00	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
40800	Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	Fire Truck sale to Birken
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
42000	Surplus Deficit -Available	\$18,976.97	\$38,883.00	\$38,883.06	\$38,883.06	\$143,970.00	Surplus due to remaining cash funds (funded through taxation) from GVFD
Surplus Deficit Prior Year		\$18,976.97	\$38,883.00	\$38,883.06	\$38,883.06	\$143,970.00	Assoc. plus savings in 2018 expenses
44000	Transfer from Reserve	\$61,113.20	\$0.00	\$0.00	\$0.00	\$0.00	Transfer from reserve (2017) for fire truck purchase
Transfer Revenue		\$61,113.20	\$0.00	\$0.00	\$0.00	\$0.00	
Total Revenues		\$297,319.98	\$144,563.00	\$143,214.58	\$292,457.26	\$271,608.00	
Expenses							
50110	Salaries	\$1,071.46	\$6,171.00	\$782.99	\$1,243.33	\$2,220.00	Inresidence salary & Fire Chief honorarium
50130	Benefits	\$6,683.04	\$7,754.00	\$4,890.22	\$6,714.86	\$6,658.00	Corresponding benefits
50131	Employer Health Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$173.00	New Employer Health tax 1.95% of salaries & tax benefits
50160	Training	\$845.57	\$10,000.00	\$0.00	\$0.00	\$8,000.00	
50170	Dues/Subscriptions/Memberships	\$0.00	\$1,000.00	\$0.00	\$0.00	\$500.00	
50180	Travel	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	
50220	Courier	\$0.00	\$20.00	\$0.00	\$0.00	\$20.00	
50240	Office Supplies	\$0.00	\$500.00	\$0.00	\$69.55	\$500.00	
50310	Records Management	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	
50330	Vehicle Expense	\$0.00	\$10,000.00	\$0.00	\$182.97	\$10,000.00	
50335	Radio Expense	\$0.00	\$3,000.00	\$0.00	\$0.00	\$1,000.00	Radios, chargers and radio licenses
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	This is a flat rate for admin/finance staff time on the service
50520	Consulting - Legal	\$1,246.49	\$1,500.00	\$1,877.19	\$1,877.19	\$2,000.00	2018 is legal costs for contribution agreement
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Left here in case will be any other contract services (I.E. monthly cleaning, garbage removal)
50582	Recruitment & retention	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	Possible recruitment and retention fund (with agreement)
50590	Depreciation/Amortization	\$26,043.71	\$41,683.00	\$0.00	\$37,499.84	\$39,500.00	
50600	Insurance	\$2,489.83	\$4,582.00	\$3,281.66	\$3,611.66	\$6,953.00	Property, equipment & ICBC insurance, life & injury
50610	Miscellaneous Operating Cost	\$46,727.00	\$11,218.00	\$163.35	\$57,407.56	\$300.00	Wcb costs for all volunteer fire fighters (2017-2018 also includes contributions to the VFD
50630	Operating Supplies - Parts	\$0.00	\$2,000.00	\$0.00	\$1,471.25	\$3,500.00	2018 for pike poles & pump supplies.
50650	Operating Supplies - Other	\$0.00	\$4,500.00	\$0.00	\$0.00	\$1,000.00	webbing, lights, gloves, gear repair and cleaning,
50670	Service / Site Maintenance	\$0.00	\$4,400.00	\$0.00	\$0.00	\$5,500.00	Snowclearing & firehall site maintenance
50690	Utilities - Hydro	\$4,029.95	\$4,115.00	\$2,785.25	\$3,561.35	\$4,400.00	Hydro for main building & suite

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	Notes
Exhibit 1708 - Fire Protection Garibaldi									
50700	Utilities - Telephone			\$0.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00	2018 is contributed assets (not capitalized)- 2 Trucks & 1 trailer (with PST added for the transfer)
51011	Non-Capitalized Equipment			\$0.00	\$5,000.00	\$0.00	\$9,044.00	\$8,500.00	
51030	Contingency			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	
53200	Time Allocation from Other Services	CC1708	Fire Protection Garibaldi SA	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	This is for SLRD staff time spent on service
Operating Expenses				\$89,387.05	\$135,193.00	\$14,030.66	\$122,933.56	\$118,474.00	
99996	Fixed Asset Increase			\$170,113.20	\$0.00	\$0.00	\$0.00	\$20,000.00	2017 is GVFD 2006 Kenworth Pumper Fire Truck; 2019 is firehall upgrade of residence
Capital Expenditures				\$170,113.20	\$0.00	\$0.00	\$0.00	\$20,000.00	
52040	SLRD - Debt Charges - Principal			\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.38	\$10,805.00	
52050	SLRD - Debt Charges - Interest			\$14,175.00	\$14,175.00	\$7,087.50	\$14,175.00	\$14,175.00	
Principal & Interest				\$24,980.38	\$24,980.00	\$17,892.88	\$24,980.38	\$24,980.00	
53000	Transfer to Reserve (Provision)			\$0.00	\$26,073.00	\$26,073.00	\$38,073.00	\$142,554.00	2018 includes transfers as per budget & \$12K to capital reserve from Asset donation agreement
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$5,100.00	
Transfer Expenses				\$0.00	\$26,073.00	\$26,073.00	\$38,073.00	\$147,654.00	
50590	Depreciation/Amortization			(\$26,043.71)	(\$41,683.00)	\$0.00	(\$37,499.84)	(\$39,500.00)	
Non-Taxable Expenses (Depreciation)				(\$26,043.71)	(\$41,683.00)	\$0.00	(\$37,499.84)	(\$39,500.00)	
Total Expenses				\$258,436.92	\$144,563.00	\$57,996.54	\$148,487.10	\$271,608.00	
Surplus/ (Deficit)				\$38,883.06	\$0.00	\$85,218.04	\$143,970.16	\$0.00	
30000	Reserve - Capital Works and Equipment			\$27,187.35		\$53,260.35	\$65,260.35	\$207,814.35	
30999	Operational Surplus reserve			\$18,691.00		\$18,691.00	\$18,691.00	\$23,791.00	
Reserves				\$45,878.35		\$71,951.35	\$83,951.35	\$231,605.35	

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1708 - Fire Protection Garibaldi									
Revenues									
40000 Requisition		\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$114,619.00	\$115,948.00	\$117,306.00	\$118,690.00
Requisitions		\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$114,619.00	\$115,948.00	\$117,306.00	\$118,690.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income		\$6,180.77	\$6,180.00	\$6,188.00	\$6,188.00	\$6,188.00	\$6,188.00	\$6,188.00	\$6,188.00
40220 Interest Earned on Investments		\$799.04	\$500.00	\$1,196.44	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00
40300 Miscellaneous Revenue		\$2,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue		\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue		\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue		\$109,000.00	\$0.00	\$57,189.76	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue		\$0.00	\$0.00	\$62,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$118,229.81	\$6,680.00	\$146,574.20	\$28,638.00	\$8,638.00	\$8,638.00	\$8,638.00	\$8,638.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40800 Sales of Capital Assets		\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$18,976.97	\$38,883.00	\$38,883.06	\$143,970.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$18,976.97	\$38,883.00	\$38,883.06	\$143,970.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$61,113.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$61,113.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$297,319.98	\$144,563.00	\$292,457.26	\$271,608.00	\$123,257.00	\$124,586.00	\$125,944.00	\$127,328.00
Expenses									
50110 Salaries		\$1,071.46	\$6,171.00	\$1,243.33	\$2,220.00	\$2,264.00	\$2,309.00	\$2,355.00	\$2,402.00
50130 Benefits		\$6,683.04	\$7,754.00	\$6,714.86	\$6,658.00	\$6,791.00	\$6,927.00	\$7,066.00	\$7,207.00
50131 Employer Health Tax		\$0.00	\$0.00	\$0.00	\$173.00	\$176.00	\$180.00	\$184.00	\$188.00
50160 Training		\$845.57	\$10,000.00	\$0.00	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50170 Dues/Subscriptions/Memberships		\$0.00	\$1,000.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50180 Travel		\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50220 Courier		\$0.00	\$20.00	\$0.00	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00
50240 Office Supplies		\$0.00	\$500.00	\$69.55	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50310 Records Management		\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50330 Vehicle Expense		\$0.00	\$10,000.00	\$182.97	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50335 Radio Expense		\$0.00	\$3,000.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal		\$1,246.49	\$1,500.00	\$1,877.19	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50582 Recruitment & retention		\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
50590 Depreciation/Amortization		\$26,043.71	\$41,683.00	\$37,499.84	\$39,500.00	\$39,500.00	\$39,500.00	\$39,500.00	\$39,500.00
50600 Insurance		\$2,489.83	\$4,582.00	\$3,611.66	\$6,953.00	\$7,092.00	\$7,234.00	\$7,379.00	\$7,527.00
50610 Miscellaneous Operating Cost		\$46,727.00	\$11,218.00	\$57,407.56	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50630 Operating Supplies - Parts		\$0.00	\$2,000.00	\$1,471.25	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50650 Operating Supplies - Other		\$0.00	\$4,500.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50670 Service / Site Maintenance		\$0.00	\$4,400.00	\$0.00	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
50690 Utilities - Hydro		\$4,029.95	\$4,115.00	\$3,561.35	\$4,400.00	\$4,488.00	\$4,578.00	\$4,670.00	\$4,763.00
50700 Utilities - Telephone		\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
51011 Non-Capitalized Equipment		\$0.00	\$5,000.00	\$9,044.00	\$8,500.00	\$8,670.00	\$8,843.00	\$9,020.00	\$9,200.00
51030 Contingency		\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1708 Fire Protection Garibaldi SA	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$1,501.00	\$1,502.00	\$1,503.00
Operating Expenses		\$89,387.05	\$135,193.00	\$122,933.56	\$118,474.00	\$117,777.00	\$119,106.00	\$120,464.00	\$121,848.00
99996 Fixed Asset Increase		\$170,113.20	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1708 - Fire Protection Garibaldi								
Capital Expenditures	\$170,113.20	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.00	\$10,805.00	\$10,805.00	\$10,805.00	\$10,805.00
52050 SLRD - Debt Charges - Interest	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00
Principal & Interest	\$24,980.38	\$24,980.00	\$24,980.38	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00
53000 Transfer to Reserve (Provision)	\$0.00	\$26,073.00	\$38,073.00	\$142,554.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
53000 Transfer to Reserve (Provision) SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$5,100.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$26,073.00	\$38,073.00	\$147,654.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
50590 Depreciation/Amortization	(\$26,043.71)	(\$41,683.00)	(\$37,499.84)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)
Non-Taxable Expenses (Depreciation)	(\$26,043.71)	(\$41,683.00)	(\$37,499.84)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)
Total Expenses	\$258,436.92	\$144,563.00	\$148,487.10	\$271,608.00	\$123,257.00	\$124,586.00	\$125,944.00	\$127,328.00
Surplus/ (Deficit)	\$38,883.06	\$0.00	\$143,970.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$27,187.35		\$65,260.35	\$207,814.35	\$227,814.35	\$247,814.35	\$267,814.35	\$287,814.35
30999 Operational Surplus reserve	\$18,691.00		\$18,691.00	\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00
Reserves	\$45,878.35		\$83,951.35	\$231,605.35	\$251,605.35	\$271,605.35	\$291,605.35	\$311,605.35

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Seton/Shalalth Fire Protection		1711						
40000	Requisition		12,250	12,500	15,625	15,625	15,625	15,625
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
		ASSESSMENTS						
	SETON PORT SHALALTH FIRE	2,902,934	12,250	12,500	15,625	15,625	15,625	15,625
Requisition maximums		TOTAL	2,902,934	12,250	12,500	15,625	15,625	15,625
Dollar Maximun		\$ 12,500						
Tax Rate (per \$1,000)		0.0000 \$ -	Est. Residential Tax rate /1,000	0.4571	0.4306	0.5382	0.5382	0.5382

Jurisdiction	Bylaw 480 /1225/1401
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a fire service for the community of Seton Portage/Shalalth.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1711 - Fire Protection Seton-Shalth							
Revenues							
40000 Requisition	\$12,250.00	\$12,250.00	\$12,250.00	\$12,250.00	\$12,500.00	2%	(current maximum)
Requisitions	\$12,250.00	\$12,250.00	\$12,250.00	\$12,250.00	\$12,500.00	2%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40120 Rental Income	\$10,287.00	\$10,287.00	\$7,715.25	\$10,287.00	\$11,464.00	11%	Ambulance station rent (new agreement 2019)
40220 Interest Earned on Investments	\$173.92	\$216.00	\$324.86	\$460.19	\$300.00	-35%	Interest on reserve balance
Fees & Other Revenues	\$10,460.92	\$10,503.00	\$8,040.11	\$10,747.19	\$11,764.00	9%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$2,669.64	\$4,331.00	\$4,330.70	\$4,330.70	\$2,946.00	-32%	
Surplus Deficit Prior Year	\$2,669.64	\$4,331.00	\$4,330.70	\$4,330.70	\$2,946.00	-32%	
43000 Transfers from Other Service	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	\$7,110.00	0%	BC Hydro PILT allocation
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	\$7,110.00	0%	
Total Revenues	\$32,490.90	\$34,194.00	\$31,731.15	\$34,438.23	\$34,320.00	-20%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590 Depreciation/Amortization	\$1,830.53	\$1,831.00	\$0.00	\$1,830.54	\$1,831.00	0%	
50600 Insurance	\$484.44	\$513.00	\$513.46	\$513.46	\$519.00	1%	Property & equipment insurance
50610 Miscellaneous Operating Cost	\$23,924.20	\$23,800.00	\$23,800.00	\$23,800.00	\$27,551.00	16%	Sent to Society
50670 Service / Site Maintenance	\$0.00	\$2,000.00	\$1,196.00	\$1,196.00	\$2,000.00	67%	Inspection of doors (2018)
53200 Time Allocation from Other Services	\$28.56	\$2,000.00	\$101.75	\$101.75	\$2,000.00	1866%	
Operating Expenses	\$26,517.73	\$30,394.00	\$25,861.21	\$27,691.75	\$34,151.00	23%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve (Provision)	\$3,473.00	\$5,631.00	\$5,631.00	\$5,631.00	\$2,000.00	-64%	
Transfer Expenses	\$3,473.00	\$5,631.00	\$5,631.00	\$5,631.00	\$2,000.00	-64%	
50590 Depreciation/Amortization	(\$1,830.53)	(\$1,831.00)	\$0.00	(\$1,830.54)	(\$1,831.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$1,830.53)	(\$1,831.00)	\$0.00	(\$1,830.54)	(\$1,831.00)	0%	
Total Expenses	\$28,160.20	\$34,194.00	\$31,492.21	\$31,492.21	\$34,320.00	-41%	
Surplus/ (Deficit)	\$4,330.70	\$0.00	\$238.94	\$2,946.02	\$0.00		
30000 Reserve - Capital Works and Equipment	\$22,376.99		\$28,007.99	\$28,007.99	\$30,007.99		
Reserves	\$22,376.99		\$28,007.99	\$28,007.99	\$30,007.99		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1711 - Fire Protection Seton-Shalth								
Revenues								
40000 Requisition	\$12,250.00	\$12,250.00	\$12,250.00	\$12,500.00	\$15,625.00	\$15,625.00	\$15,625.00	\$15,625.00
Requisitions	\$12,250.00	\$12,250.00	\$12,250.00	\$12,500.00	\$15,625.00	\$15,625.00	\$15,625.00	\$15,625.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income	\$10,287.00	\$10,287.00	\$10,287.00	\$11,464.00	\$11,464.00	\$11,464.00	\$11,464.00	\$11,464.00
40220 Interest Earned on Investments	\$173.92	\$216.00	\$460.19	\$300.00	\$320.00	\$340.00	\$360.00	\$380.00
Fees & Other Revenues	\$10,460.92	\$10,503.00	\$10,747.19	\$11,764.00	\$11,784.00	\$11,804.00	\$11,824.00	\$11,844.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$2,669.64	\$4,331.00	\$4,330.70	\$2,946.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$2,669.64	\$4,331.00	\$4,330.70	\$2,946.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00
Total Revenues	\$32,490.90	\$34,194.00	\$34,438.23	\$34,320.00	\$34,519.00	\$34,539.00	\$34,559.00	\$34,579.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$1,830.53	\$1,831.00	\$1,830.54	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00
50600 Insurance	\$484.44	\$513.00	\$513.46	\$519.00	\$529.00	\$540.00	\$551.00	\$562.00
50610 Miscellaneous Operating Cost	\$23,924.20	\$23,800.00	\$23,800.00	\$27,551.00	\$28,740.00	\$29,315.00	\$29,758.00	\$29,767.00
50670 Service / Site Maintenance	\$0.00	\$2,000.00	\$1,196.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
53200 Time Allocation from Other Services	\$28.56	\$2,000.00	\$101.75	\$2,000.00	\$1,000.00	\$434.00	\$0.00	\$0.00
Operating Expenses	\$26,517.73	\$30,394.00	\$27,691.75	\$34,151.00	\$34,350.00	\$34,370.00	\$34,390.00	\$34,410.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$3,473.00	\$5,631.00	\$5,631.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Transfer Expenses	\$3,473.00	\$5,631.00	\$5,631.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
50590 Depreciation/Amortization	(\$1,830.53)	(\$1,831.00)	(\$1,830.54)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
Non-Taxable Expenses (Depreciation)	(\$1,830.53)	(\$1,831.00)	(\$1,830.54)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
Total Expenses	\$28,160.20	\$34,194.00	\$31,492.21	\$34,320.00	\$34,519.00	\$34,539.00	\$34,559.00	\$34,579.00
Surplus/ (Deficit)	\$4,330.70	\$0.00	\$2,946.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$22,376.99		\$28,007.99	\$30,007.99	\$32,007.99	\$34,007.99	\$36,007.99	\$38,007.99
Reserves	\$22,376.99		\$28,007.99	\$30,007.99	\$32,007.99	\$34,007.99	\$36,007.99	\$38,007.99

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Fire Protection Gun Lake CLSA	1712					
40010 1712 Parcel Tax		4,688	21,750	21,750	21,750	21,750

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS	
	GUN LAKE FIRE PROTECTION		10,472,387
	PARCEL TAX	Folios	286
		*Est. Cost per Parcel	
		\$	17.19
		\$	80.04
		\$	80.04
		\$	80.04
		\$	80.04
		\$	80.04

Requistion maximums	
Dollar Maximun	\$ 21,750
Tax Rate (per \$1,000)	

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 559/1143/1381/1604
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for fire protection for the community of Gun Lake.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1712 - Fire Protection Gun Lake								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010	Parcel Tax	\$4,688.00	\$4,688.00	\$4,688.00	\$4,688.00	\$21,750.00	364%	
Parcel Tax		\$4,688.00	\$4,688.00	\$4,688.00	\$4,688.00	\$21,750.00	364%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$39.78	(\$227.00)	(\$226.98)	(\$226.98)	\$50.00	-122%	
Surplus Deficit Prior Year		\$39.78	(\$227.00)	(\$226.98)	(\$226.98)	\$50.00	-122%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$4,727.78	\$4,461.00	\$4,461.02	\$4,461.02	\$21,800.00	242%	
Expenses								
50190	Advertising	\$0.00	\$0.00	\$0.00	\$0.00	\$1,373.00		Advertising for the AAP
50220	Courier	\$27.03	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600	Insurance	\$122.73	\$128.00	\$127.58	\$127.58	\$127.00	0%	Property & equipment insurance
50605	Licenses & Permits	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50610	Miscellaneous Operating Cost	\$4,305.00	\$4,033.00	\$4,033.00	\$4,033.00	\$11,860.00	194%	Funds sent to Society, as requested
51012	Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$8,190.00		Transfer to society's capital reserve (less then requested due to max requisition)
53200	Time Allocation from Other Services	\$0.00	\$50.00	\$0.00	\$0.00	\$0.00	0%	
CC1712	Fire Protection Gun Lake CLSA							
Operating Expenses		\$4,954.76	\$4,461.00	\$4,410.58	\$4,410.58	\$21,800.00	394%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$4,954.76	\$4,461.00	\$4,410.58	\$4,410.58	\$21,800.00	394%	
Surplus/ (Deficit)		(\$226.98)	\$0.00	\$50.44	\$50.44	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1712 - Fire Protection Gun Lake								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$4,688.00	\$4,688.00	\$4,688.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Parcel Tax	\$4,688.00	\$4,688.00	\$4,688.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$39.78	(\$227.00)	(\$226.98)	\$50.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$39.78	(\$227.00)	(\$226.98)	\$50.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,727.78	\$4,461.00	\$4,461.02	\$21,800.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Expenses								
50190 Advertising	\$0.00	\$0.00	\$0.00	\$1,373.00	\$0.00	\$0.00	\$0.00	\$0.00
50220 Courier	\$27.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$122.73	\$128.00	\$127.58	\$127.00	\$0.00	\$0.00	\$0.00	\$0.00
50605 Licenses & Permits	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$4,305.00	\$4,033.00	\$4,033.00	\$11,860.00	\$11,860.00	\$11,860.00	\$11,860.00	\$11,860.00
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$8,190.00	\$9,270.00	\$9,270.00	\$9,270.00	\$9,270.00
53200 Time Allocation from Other Services CC1712 Fire Protection Gun Lake CLSA	\$0.00	\$50.00	\$0.00	\$0.00	\$370.00	\$370.00	\$370.00	\$370.00
Operating Expenses	\$4,954.76	\$4,461.00	\$4,410.58	\$21,800.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,954.76	\$4,461.00	\$4,410.58	\$21,800.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Surplus/ (Deficit)	(\$226.98)	\$0.00	\$50.44	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

40000 1713	Requisition	37,172	37,172	46,121	46,122	51,123	51,124

REQUISITION
 Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>								
	BIRKEN FIRE PROTECTION	8,175,162	37,172	37,172	35,942	35,954	35,966	35,979		
Requisition maximums		TOTAL	8,175,162	37,172	37,172	35,942	35,954	35,966	35,979	
Dollar Maximun	\$	38,513								
Tax Rate (per \$1,000)	0.6716	\$	54,738	Est. Residential Tax rate /1,000	0.4970	0.4547	0.5642	0.5642	0.6253	0.6254

Jurisdiction	Bylaw 684/1144/1384
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Birken Fire Protection Society for the purpose of providing fire protection and suppression for the Birken and Area community.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1713 - Fire Protection Birken									
Revenues									
40000	Requisition		\$33,403.00	\$37,172.00	\$37,172.00	\$37,172.00	\$37,172.00	0%	
Requisitions			\$33,403.00	\$37,172.00	\$37,172.00	\$37,172.00	\$37,172.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$794.15	\$794.00	\$1,229.58	\$1,723.27	\$1,100.00	-36%	Interest earned on reserve balance
40300	Miscellaneous Revenue		\$14,985.35	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues			\$15,779.50	\$794.00	\$1,229.58	\$1,723.27	\$1,100.00	-36%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$1,340.82	(\$421.00)	\$14,564.13	\$14,564.13	\$17,715.00	22%	
Surplus Deficit Prior Year			\$1,340.82	(\$421.00)	\$14,564.13	\$14,564.13	\$17,715.00	22%	
43000	Transfers from Other Service	CC1000 General Government Services	\$45,000.00	\$130,000.00	\$102,731.68	\$102,731.68	\$0.00	-100%	Area C Amenity funds transferred for Capital purchases and travel costs (delivering truck)
44000	Transfer from Reserve		\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue			\$345,000.00	\$130,000.00	\$102,731.68	\$102,731.68	\$0.00	-100%	
Total Revenues			\$395,523.32	\$167,545.00	\$155,697.39	\$156,191.08	\$55,987.00	-115%	
Expenses									
50180	Travel		\$0.00	\$0.00	\$580.48	\$580.48	\$0.00	-100%	Travel costs for delivering truck using Area C Amenity funds
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590	Depreciation/Amortization		\$1,126.18	\$1,126.00	\$0.00	\$1,126.18	\$1,126.00	0%	
50600	Insurance		\$399.99	\$425.00	\$424.55	\$424.55	\$432.00	2%	
50605	Licenses & Permits		\$70.00	\$1,070.00	\$70.00	\$70.00	\$1,070.00	1429%	Includes an estimated \$1,000 for tenure fees, carried forward
50610	Miscellaneous Operating Cost		\$35,124.20	\$35,000.00	\$35,000.00	\$35,000.00	\$40,000.00	14%	Requested from Society Truck purchases & compressed foam air unit using Area C
51012	Capital Grant		\$45,000.00	\$130,000.00	\$102,151.20	\$102,151.20	\$0.00	-100%	Amenity funds
53200	Time Allocation from Other Services	CC1713 Fire Protection Birken LSA	\$0.00	\$800.00	\$0.00	\$0.00	\$800.00		
Operating Expenses			\$81,970.37	\$168,671.00	\$138,476.23	\$139,602.41	\$43,678.00	-69%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$115.00	\$0.00	\$0.00	\$0.00	\$13,435.00		Transfer to capital reserve
53100	Contribution To Other Services		\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses			\$300,115.00	\$0.00	\$0.00	\$0.00	\$13,435.00		
50590	Depreciation/Amortization		(\$1,126.18)	(\$1,126.00)	\$0.00	(\$1,126.18)	(\$1,126.00)	0%	
Non-Taxable Expenses (Depreciation)			(\$1,126.18)	(\$1,126.00)	\$0.00	(\$1,126.18)	(\$1,126.00)	0%	
Total Expenses			\$380,959.19	\$167,545.00	\$138,476.23	\$138,476.23	\$55,987.00	-69%	
Surplus/ (Deficit)			\$14,564.13	\$0.00	\$17,221.16	\$17,714.85	\$0.00		
30000	Reserve - Capital Works and Equipment		\$102,178.58		\$102,178.58	\$102,178.58	\$115,613.58		
Reserves			\$102,178.58		\$102,178.58	\$102,178.58	\$115,613.58		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1713 - Fire Protection Birken								
Revenues								
40000 Requisition	\$33,403.00	\$37,172.00	\$37,172.00	\$37,172.00	\$46,121.00	\$46,122.00	\$51,123.00	\$51,124.00
Requisitions	\$33,403.00	\$37,172.00	\$37,172.00	\$37,172.00	\$46,121.00	\$46,122.00	\$51,123.00	\$51,124.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$794.15	\$794.00	\$1,723.27	\$1,100.00	\$1,150.00	\$1,150.00	\$1,120.00	\$1,120.00
40300 Miscellaneous Revenue	\$14,985.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$15,779.50	\$794.00	\$1,723.27	\$1,100.00	\$1,150.00	\$1,150.00	\$1,120.00	\$1,120.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$1,340.82	(\$421.00)	\$14,564.13	\$17,715.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,340.82	(\$421.00)	\$14,564.13	\$17,715.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$45,000.00	\$130,000.00	\$102,731.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$345,000.00	\$130,000.00	\$102,731.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$395,523.32	\$167,545.00	\$156,191.08	\$55,987.00	\$47,271.00	\$47,272.00	\$52,243.00	\$52,244.00
Expenses								
50180 Travel	\$0.00	\$0.00	\$580.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$1,126.18	\$1,126.00	\$1,126.18	\$1,126.00	\$1,126.00	\$1,126.00	\$1,126.00	\$1,126.00
50600 Insurance	\$399.99	\$425.00	\$424.55	\$432.00	\$0.00	\$0.00	\$0.00	\$0.00
50605 Licenses & Permits	\$70.00	\$1,070.00	\$70.00	\$1,070.00	\$71.00	\$72.00	\$73.00	\$74.00
50610 Miscellaneous Operating Cost	\$35,124.20	\$35,000.00	\$35,000.00	\$40,000.00	\$45,000.00	\$45,000.00	\$50,000.00	\$50,000.00
51012 Capital Grant	\$45,000.00	\$130,000.00	\$102,151.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$0.00	\$800.00	\$0.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00
Operating Expenses	\$81,970.37	\$168,671.00	\$139,602.41	\$43,678.00	\$47,247.00	\$47,248.00	\$52,249.00	\$52,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$115.00	\$0.00	\$0.00	\$13,435.00	\$1,150.00	\$1,150.00	\$1,120.00	\$1,120.00
53100 Contribution To Other Services	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$300,115.00	\$0.00	\$0.00	\$13,435.00	\$1,150.00	\$1,150.00	\$1,120.00	\$1,120.00
50590 Depreciation/Amortization	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)
Non-Taxable Expenses (Depreciation)	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)
Total Expenses	\$380,959.19	\$167,545.00	\$138,476.23	\$55,987.00	\$47,271.00	\$47,272.00	\$52,243.00	\$52,244.00
Surplus/ (Deficit)	\$14,564.13	\$0.00	\$17,714.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$102,178.58		\$102,178.58	\$115,613.58	\$116,763.58	\$117,913.58	\$119,033.58	\$120,153.58
Reserves	\$102,178.58		\$102,178.58	\$115,613.58	\$116,763.58	\$117,913.58	\$119,033.58	\$120,153.58

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Howe Sound East Fire Services				1714					
40000	1714	Requisition		261,416	293,730	297,182	301,204	305,063	308,999
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
				<u>ASSESSMENTS</u>					
HOWE SOUND EAST FIRE SERVICES				69,092,055	261,416	293,730	297,182	301,204	305,063
Requestion maximums				TOTAL	69,092,055	261,416	293,730	297,182	301,204
Dollar Maximun									
Tax Rate (per \$1,000)				0.9526	\$	517,456			
				Est. Residential Tax rate /1,000	0.4329	0.4251	0.4301	0.4359	0.4415

Jurisdiction	Bylaw 1032/1145/1543
Debt Issue #	Issue #105 Bylaw 1072
Maturity date	03-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This sevice provides for the operation of a fire protection service for a defined Area within Electoral Area D, being the communities of Britannia Beach and Furry Creek.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1714 - Howe Sound East Fire Services								
Revenues								
40000	Requisition	\$258,603.00	\$261,416.00	\$261,416.00	\$261,416.00	\$293,730.00	12%	
Requisitions		\$258,603.00	\$261,416.00	\$261,416.00	\$261,416.00	\$293,730.00	12%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40080	Grant in Lieu of Taxes - Other	\$2,634.13	\$2,358.00	\$2,357.65	\$2,357.65	\$2,548.00	8%	BB Mining Museum PILT for fire service
GILT		\$2,634.13	\$2,358.00	\$2,357.65	\$2,357.65	\$2,548.00	8%	
40220	Interest Earned on Investments	\$511.57	\$350.00	\$1,106.98	\$1,562.98	\$700.00	-55%	Interest on reserve balances
40300	Miscellaneous Revenue	\$19.88	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 Rona credit refunded
Fees & Other Revenues		\$531.45	\$350.00	\$1,106.98	\$1,562.98	\$700.00	-55%	
40705	Donations & Other Contributions	\$0.00	\$49,000.00	\$0.00	\$31,912.75	\$25,000.00	-22%	Contributions from BBVFD Society: 2018 Dodge Ram equipment; 2019 for carport carried fwd (\$1,300 permit fee in 2018)
Grants		\$0.00	\$49,000.00	\$0.00	\$31,912.75	\$25,000.00	-22%	
40800	Sales of Capital Assets	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	-100%	Sale of 1999 Chevrolet Express Van to SVFD
Sales of Capital Assets		\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	-100%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$19,726.79	\$34,558.00	\$35,229.06	\$35,229.06	\$16,120.00	-54%	
Surplus Deficit Prior Year		\$19,726.79	\$34,558.00	\$35,229.06	\$35,229.06	\$16,120.00	-54%	
43000	Transfers from Other Service	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Transfer from Area D Amenity fund for training yard lighting, fencing & water stand pipe (99996 below); carried fwd
44000	Transfer from Reserve	\$0.00	\$46,617.00	\$0.00	\$45,860.20	\$0.00	-100%	Transfer from Cap reserve for new truck; Assoc to fund the extra equipment added (40705)
44000	Transfer from Reserve	\$0.00	\$10,085.00	\$5,846.94	\$5,846.94	\$4,356.12	-25%	Training & travel (for training) funds from training reserve
Transfer Revenue		\$0.00	\$76,702.00	\$5,846.94	\$51,707.14	\$24,356.12	-53%	
Total Revenues		\$281,495.37	\$424,384.00	\$307,456.63	\$385,685.58	\$362,454.12	-264%	
Expenses								
50110	Salaries	\$30,767.36	\$41,583.00	\$27,585.44	\$37,336.13	\$42,884.00	15%	
50130	Benefits	\$5,624.98	\$7,754.00	\$4,692.48	\$6,218.62	\$7,174.00	15%	
50131	Employer Health Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$976.00		New Employer Health tax 1.95% of salaries & tax benefits
50160	Training	\$1,326.32	\$10,000.00	\$6,646.94	\$6,646.94	\$10,000.00	50%	Rope rescue course, AED training, low angle rescue training, air brake training, Can. Red Cross training (offset with reserve transfer)
50170	Dues/Subscriptions/Memberships	\$200.00	\$800.00	\$100.00	\$100.00	\$500.00	400%	Accommodations and travel (additional for firefighter conference travel)
50180	Travel	\$437.88	\$10,000.00	\$0.00	\$0.00	\$10,000.00		
50190	Advertising	\$124.10	\$250.00	\$0.00	\$0.00	\$250.00		
50200	Bank Charges & Interest	\$0.00	\$0.00	\$0.00	\$75.00	\$75.00	0%	Visa annual fee
50210	Communications	\$51.00	\$100.00	\$65.24	\$65.24	\$100.00	53%	
50220	Courier	\$0.00	\$55.00	\$0.00	\$37.50	\$50.00	33%	
50240	Office Supplies	\$890.01	\$600.00	\$824.44	\$966.24	\$1,000.00	3%	
50310	Records Management	\$0.00	\$1,300.00	\$0.00	\$0.00	\$1,300.00		
50320	Security	\$600.00	\$700.00	\$450.00	\$600.00	\$700.00	17%	Gas purchased; high due to extensive work: Engine 1 work; GMC Van work; Quint ladder truck new front springs & pins, fix power steering leak. 2019 additional work on Engine 1 (accident and not covered w ICBC)
50330	Vehicle Expense	\$19,085.02	\$15,000.00	\$17,626.92	\$18,831.01	\$32,000.00	70%	Purchased additional radios and accessories in 2018
50335	Radio Expense	\$5,287.05	\$4,000.00	\$5,271.08	\$10,517.31	\$6,000.00	-43%	Fire Station software
50410	Software	\$0.00	\$0.00	\$971.37	\$971.37	\$1,000.00	3%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$0.00	\$2,443.27	\$2,443.27	\$1,500.00	-39%	
50580	Contracted Services	\$2,049.72	\$3,500.00	\$1,237.29	\$1,779.72	\$2,500.00	40%	Garbage pickup and cleaning services

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1714 - Howe Sound East Fire Services								
50582	Recruitment & retention - BBVFD	\$42,600.00	\$48,124.00	\$48,124.00	\$48,124.00	\$50,000.00	4%	
50590	Depreciation/Amortization	\$60,617.27	\$70,991.00	\$0.00	\$61,167.35	\$71,765.00	17%	
50600	Insurance	\$10,411.37	\$11,015.00	\$11,313.70	\$11,694.70	\$10,706.00	-8%	2018 includes additional truck that has been sold to Seton FD
50605	Licenses & Permits	\$0.00	\$0.00	\$0.00	\$1,300.00	\$0.00	-100%	Carport building permit
50610	Miscellaneous Operating Cost	\$248.40	\$330.00	\$236.85	\$236.85	\$330.00	39%	
50630	Operating Supplies - Parts	\$1,582.72	\$2,500.00	\$1,530.83	\$2,541.72	\$2,600.00	2%	Work gloves, reflector tape, cleaning supplies, tie-downs, webbing, supplies
50650	Operating Supplies - Other	\$5,207.99	\$9,000.00	\$7,823.85	\$7,823.85	\$9,000.00	15%	Rescue supplies, electrical parts, drill, rope bag, fire axe, first aid supplies, emergency care manual, low angle rescue rope
50670	Service / Site Maintenance	\$1,687.26	\$9,000.00	\$2,062.88	\$2,100.90	\$5,000.00	138%	Install door remote, repairs to truck bay door, firehall maint.
50690	Utilities - Hydro	\$5,057.20	\$5,400.00	\$2,865.85	\$4,287.31	\$5,000.00	17%	
50700	Utilities - Telephone	\$2,273.25	\$2,500.00	\$1,794.29	\$2,410.49	\$2,600.00	8%	
51011	Non-Capitalized Equipment	\$7,355.25	\$19,990.00	\$19,573.28	\$20,800.63	\$20,000.00	-4%	Turn out gear, helmet & helmet parts, balaclavas, boots, sprinkler stops and fire fighters equipment
53200	Time Allocation from Other Services	\$35.66	\$1,500.00	\$0.00	\$0.00	\$1,000.12		
Operating Expenses		\$203,769.81	\$276,242.00	\$163,490.00	\$249,326.15	\$296,260.12	19%	
99996	Fixed Asset Increase	\$0.00	\$80,617.00	\$78,093.95	\$77,772.95	\$0.00	-100%	2018 Dodge Ram & equipment -funded with reserve funds and BBVF Assoc. contributions
99996	Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$0.00	\$23,700.00		New carport/cover for truck paid by BBVF Assoc. (1,300 permit fees 50605 posted in 2018)
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Training yard improvements (lighting, fencing, water standpipe) from Area D amenity reserve
Capital Expenditures		\$0.00	\$115,617.00	\$78,093.95	\$77,772.95	\$43,700.00	-44%	
52040	SLRD - Debt Charges - Principal	\$34,958.77	\$34,959.00	\$34,958.77	\$34,958.77	\$34,959.00	0%	
52050	SLRD - Debt Charges - Interest	\$34,300.00	\$34,300.00	\$17,150.00	\$34,300.00	\$34,300.00	0%	
Principal & Interest		\$69,258.77	\$69,259.00	\$52,108.77	\$69,258.77	\$69,259.00	0%	
53000	Transfer to Reserve (Provision)	\$33,777.00	\$34,257.00	\$34,257.00	\$34,257.00	\$25,000.00		Transfer to Capital reserve
53000	Transfer to Reserve (Provision)	\$78.00	\$0.00	\$97.46	\$118.40	\$0.00	-100%	Transfer interest to Training reserve
Transfer Expenses		\$33,855.00	\$34,257.00	\$34,354.46	\$34,375.40	\$25,000.00	-27%	
50590	Depreciation/Amortization	(\$60,617.27)	(\$70,991.00)	\$0.00	(\$61,167.35)	(\$71,765.00)	17%	
Non-Taxable Expenses (Depreciation)		(\$60,617.27)	(\$70,991.00)	\$0.00	(\$61,167.35)	(\$71,765.00)	17%	
Total Expenses		\$246,266.31	\$424,384.00	\$328,047.18	\$369,565.92	\$362,454.12	-35%	
Surplus/ (Deficit)		\$35,229.06	\$0.00	(\$20,590.55)	\$16,119.66	\$0.00		
30000	Reserve - Capital Works and Equipment	\$55,784.70		\$90,041.70	\$44,181.50	\$69,181.50		
30117	Reserve - BBVFD Firefighter Training (IRCD)	\$10,084.66		\$4,335.18	\$4,356.12	\$0.00		
Reserves		\$65,869.36		\$94,376.88	\$48,537.62	\$69,181.50		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1714 - Howe Sound East Fire Services								
Revenues								
40000 Requisition	\$258,603.00	\$261,416.00	\$261,416.00	\$293,730.00	\$297,182.00	\$301,204.00	\$305,063.00	\$308,999.00
Requisitions	\$258,603.00	\$261,416.00	\$261,416.00	\$293,730.00	\$297,182.00	\$301,204.00	\$305,063.00	\$308,999.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40080 Grant in Lieu of Taxes - Other	\$2,634.13	\$2,358.00	\$2,357.65	\$2,548.00	\$2,578.00	\$2,613.00	\$2,647.00	\$2,681.00
GILT	\$2,634.13	\$2,358.00	\$2,357.65	\$2,548.00	\$2,578.00	\$2,613.00	\$2,647.00	\$2,681.00
40220 Interest Earned on Investments	\$511.57	\$350.00	\$1,562.98	\$700.00	\$940.00	\$700.00	\$700.00	\$700.00
40300 Miscellaneous Revenue	\$19.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$531.45	\$350.00	\$1,562.98	\$700.00	\$940.00	\$700.00	\$700.00	\$700.00
40705 Donations & Other Contributions	\$0.00	\$49,000.00	\$31,912.75	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$49,000.00	\$31,912.75	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40800 Sales of Capital Assets	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$19,726.79	\$34,558.00	\$35,229.06	\$16,120.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$19,726.79	\$34,558.00	\$35,229.06	\$16,120.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$46,617.00	\$45,860.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$10,085.00	\$5,846.94	\$4,356.12	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$76,702.00	\$51,707.14	\$24,356.12	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$281,495.37	\$424,384.00	\$385,685.58	\$362,454.12	\$300,700.00	\$304,517.00	\$308,410.00	\$312,380.00
Expenses								
50110 Salaries	\$30,767.36	\$41,583.00	\$37,336.13	\$42,884.00	\$43,742.00	\$44,617.00	\$45,509.00	\$46,419.00
50130 Benefits	\$5,624.98	\$7,754.00	\$6,218.62	\$7,174.00	\$7,317.00	\$7,463.00	\$7,612.00	\$7,764.00
50131 Employer Health Tax	\$0.00	\$0.00	\$0.00	\$976.00	\$996.00	\$1,016.00	\$1,036.00	\$1,057.00
50160 Training	\$1,326.32	\$10,000.00	\$6,646.94	\$10,000.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00
50170 Dues/Subscriptions/Memberships	\$200.00	\$800.00	\$100.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50180 Travel	\$437.88	\$10,000.00	\$0.00	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50190 Advertising	\$124.10	\$250.00	\$0.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50200 Bank Charges & Interest	\$0.00	\$0.00	\$75.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50210 Communications	\$51.00	\$100.00	\$65.24	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50220 Courier	\$0.00	\$55.00	\$37.50	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50240 Office Supplies	\$890.01	\$600.00	\$966.24	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50310 Records Management	\$0.00	\$1,300.00	\$0.00	\$1,300.00	\$1,326.00	\$1,353.00	\$1,380.00	\$1,408.00
50320 Security	\$600.00	\$700.00	\$600.00	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50330 Vehicle Expense	\$19,085.02	\$15,000.00	\$18,831.01	\$32,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00
50335 Radio Expense	\$5,287.05	\$4,000.00	\$10,517.31	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50410 Software	\$0.00	\$0.00	\$971.37	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$0.00	\$0.00	\$2,443.27	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50580 Contracted Services	\$2,049.72	\$3,500.00	\$1,779.72	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50582 Recruitment & retention - BBVFD	\$42,600.00	\$48,124.00	\$48,124.00	\$50,000.00	\$51,000.00	\$52,020.00	\$53,060.00	\$54,121.00
50590 Depreciation/Amortization	\$60,617.27	\$70,991.00	\$61,167.35	\$71,765.00	\$71,765.00	\$71,765.00	\$71,765.00	\$71,765.00
50600 Insurance	\$10,411.37	\$11,015.00	\$11,694.70	\$10,706.00	\$10,920.00	\$11,138.00	\$11,361.00	\$11,588.00
50605 Licenses & Permits	\$0.00	\$0.00	\$1,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$248.40	\$330.00	\$236.85	\$330.00	\$337.00	\$344.00	\$351.00	\$358.00
50630 Operating Supplies - Parts	\$1,582.72	\$2,500.00	\$2,541.72	\$2,600.00	\$2,652.00	\$2,705.00	\$2,759.00	\$2,814.00
50650 Operating Supplies - Other	\$5,207.99	\$9,000.00	\$7,823.85	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50670 Service / Site Maintenance	\$1,687.26	\$9,000.00	\$2,100.90	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50690 Utilities - Hydro	\$5,057.20	\$5,400.00	\$4,287.31	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1714 - Howe Sound East Fire Services									
50700	Utilities - Telephone	\$2,273.25	\$2,500.00	\$2,410.49	\$2,600.00	\$2,652.00	\$2,705.00	\$2,759.00	\$2,814.00
51011	Non-Capitalized Equipment	\$7,355.25	\$19,990.00	\$20,800.63	\$20,000.00	\$15,300.00	\$15,300.00	\$15,300.00	\$15,300.00
53200	Time Allocation from Other Services	\$35.66	\$1,500.00	\$0.00	\$1,000.12	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
Operating Expenses		\$203,769.81	\$276,242.00	\$249,326.15	\$296,260.12	\$278,206.00	\$282,023.00	\$285,916.00	\$289,886.00
99996	Fixed Asset Increase	\$0.00	\$80,617.00	\$77,772.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$23,700.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$115,617.00	\$77,772.95	\$43,700.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal	\$34,958.77	\$34,959.00	\$34,958.77	\$34,959.00	\$34,959.00	\$34,959.00	\$34,959.00	\$34,959.00
52050	SLRD - Debt Charges - Interest	\$34,300.00	\$34,300.00	\$34,300.00	\$34,300.00	\$34,300.00	\$34,300.00	\$34,300.00	\$34,300.00
Principal & Interest		\$69,258.77	\$69,259.00	\$69,258.77	\$69,259.00	\$69,259.00	\$69,259.00	\$69,259.00	\$69,259.00
53000	Transfer to Reserve (Provision)	\$33,777.00	\$34,257.00	\$34,257.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
53000	Transfer to Reserve (Provision)	\$78.00	\$0.00	\$118.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$33,855.00	\$34,257.00	\$34,375.40	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
50590	Depreciation/Amortization	(\$60,617.27)	(\$70,991.00)	(\$61,167.35)	(\$71,765.00)	(\$71,765.00)	(\$71,765.00)	(\$71,765.00)	(\$71,765.00)
Non-Taxable Expenses (Depreciation)		(\$60,617.27)	(\$70,991.00)	(\$61,167.35)	(\$71,765.00)	(\$71,765.00)	(\$71,765.00)	(\$71,765.00)	(\$71,765.00)
Total Expenses		\$246,266.31	\$424,384.00	\$369,565.92	\$362,454.12	\$300,700.00	\$304,517.00	\$308,410.00	\$312,380.00
Surplus/ (Deficit)		\$35,229.06	\$0.00	\$16,119.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment	\$55,784.70		\$44,181.50	\$69,181.50	\$94,181.50	\$119,181.50	\$144,181.50	\$169,181.50
30117	Reserve - BBVFD Firefighter Training (IRCD)	\$10,084.66		\$4,356.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$65,869.36		\$48,537.62	\$69,181.50	\$94,181.50	\$119,181.50	\$144,181.50	\$169,181.50

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Meadows Fire Protection		1715						
40000 1715	Requisition		22,559	24,446	24,930	25,424	25,927	26,441

REQUISITION	Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"							
	ASSESSMENTS							
	PEMBERTON MEADOWS FIRE PROTECTION	5,038,612	22,559	24,446	24,930	25,424	25,927	26,441
Requistion maximums	TOTAL	5,038,612	22,559	24,446	24,930	25,424	25,927	26,441
Tax Rate/Dollar Limitation								
Tax Rate	0.8062 \$ 39,583	Est. Residential Tax rate /1,000	0.4991	0.4852	0.4948	0.5046	0.5146	0.5248

Jurisdiction	Bylaw 1082/1387
Debt Issue #	
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This sevice provides for the operation of a fire protection service for a defined Area within Electoral Area C known as the community of Pemberton Meadows.

Items of Significance

This is a shared service with 1700 & 1716 and VOP. Operations performed and budget as requested by VOP for 5 year financial plan. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1715 - Pemberton Meadows Fire Protection								
Revenues								
40000 Requisition		\$25,698.00	\$22,559.00	\$22,559.00	\$22,559.00	\$24,446.00	8%	
Requisitions		\$25,698.00	\$22,559.00	\$22,559.00	\$22,559.00	\$24,446.00	8%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available		(\$302.47)	\$182.00	\$182.26	\$182.26	\$0.00	-100%	
Surplus Deficit Prior Year		(\$302.47)	\$182.00	\$182.26	\$182.26	\$0.00	-100%	
43000 Transfers from Other Service	CC1000 General Government Services	\$3,668.40	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue		\$3,668.40	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$29,063.93	\$22,741.00	\$22,741.26	\$22,741.26	\$24,446.00	-92%	
Expenses								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal		\$317.27	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50610 Miscellaneous Operating Cost		\$24,662.40	\$22,491.00	\$22,491.00	\$22,491.00	\$24,196.00	8%	Operating costs as requested by VOP
51012 Capital Grant		\$3,652.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses		\$28,881.67	\$22,741.00	\$22,741.00	\$22,741.00	\$24,446.00	7%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$28,881.67	\$22,741.00	\$22,741.00	\$22,741.00	\$24,446.00	7%	
Surplus/ (Deficit)		\$182.26	\$0.00	\$0.26	\$0.26	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1715 - Pemberton Meadows Fire Protection								
Revenues								
40000 Requisition	\$25,698.00	\$22,559.00	\$22,559.00	\$24,446.00	\$24,930.00	\$25,424.00	\$25,927.00	\$26,441.00
Requisitions	\$25,698.00	\$22,559.00	\$22,559.00	\$24,446.00	\$24,930.00	\$25,424.00	\$25,927.00	\$26,441.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$302.47)	\$182.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$302.47)	\$182.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$3,668.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$3,668.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$29,063.93	\$22,741.00	\$22,741.26	\$24,446.00	\$24,930.00	\$25,424.00	\$25,927.00	\$26,441.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$317.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$24,662.40	\$22,491.00	\$22,491.00	\$24,196.00	\$24,680.00	\$25,174.00	\$25,677.00	\$26,191.00
51012 Capital Grant	\$3,652.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$28,881.67	\$22,741.00	\$22,741.00	\$24,446.00	\$24,930.00	\$25,424.00	\$25,927.00	\$26,441.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$28,881.67	\$22,741.00	\$22,741.00	\$24,446.00	\$24,930.00	\$25,424.00	\$25,927.00	\$26,441.00
Surplus/ (Deficit)	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00				

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

The Heights Fire Protection				1716																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																					
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Jurisdiction	Bylaw 1083/1388
Debt Issue #	
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This sevice provides for the operation of a fire protection service for a defined Area within Electoral Area C being the communities of Walkerville, Reid Road and Owl Ridge and environs.

Items of Significance

This is a shared service with 1700 & 1715 and VOP. Operations performed and budget as requested by VOP for 5 year financial plan.
Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1716 - Pemberton Heights Fire Protection								
Revenues								
40000	Requisition	\$52,515.00	\$49,316.00	\$49,316.00	\$49,316.00	\$51,415.00	4%	
Requisitions		\$52,515.00	\$49,316.00	\$49,316.00	\$49,316.00	\$51,415.00	4%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	(\$302.47)	\$182.00	\$182.26	\$182.26	\$0.00	-100%	
Surplus Deficit Prior Year		(\$302.47)	\$182.00	\$182.26	\$182.26	\$0.00	-100%	
43000	Transfers from Other Service	\$7,659.95	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue		\$7,659.95	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$59,872.48	\$49,498.00	\$49,498.26	\$49,498.26	\$51,415.00	-96%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$317.27	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50610	Miscellaneous Operating Cost	\$51,496.95	\$49,248.00	\$49,248.00	\$49,248.00	\$51,165.00	4%	Operating costs as requested by VOP
51012	Capital Grant	\$7,626.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses		\$59,690.22	\$49,498.00	\$49,498.00	\$49,498.00	\$51,415.00	4%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$59,690.22	\$49,498.00	\$49,498.00	\$49,498.00	\$51,415.00	4%	
Surplus/ (Deficit)		\$182.26	\$0.00	\$0.26	\$0.26	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1716 - Pemberton Heights Fire Protection								
Revenues								
40000 Requisition	\$52,515.00	\$49,316.00	\$49,316.00	\$51,415.00	\$52,438.00	\$53,482.00	\$54,547.00	\$55,633.00
Requisitions	\$52,515.00	\$49,316.00	\$49,316.00	\$51,415.00	\$52,438.00	\$53,482.00	\$54,547.00	\$55,633.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$302.47)	\$182.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$302.47)	\$182.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$7,659.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$7,659.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$59,872.48	\$49,498.00	\$49,498.26	\$51,415.00	\$52,438.00	\$53,482.00	\$54,547.00	\$55,633.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$317.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$51,496.95	\$49,248.00	\$49,248.00	\$51,165.00	\$52,188.00	\$53,232.00	\$54,297.00	\$55,383.00
51012 Capital Grant	\$7,626.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$59,690.22	\$49,498.00	\$49,498.00	\$51,415.00	\$52,438.00	\$53,482.00	\$54,547.00	\$55,633.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$59,690.22	\$49,498.00	\$49,498.00	\$51,415.00	\$52,438.00	\$53,482.00	\$54,547.00	\$55,633.00
Surplus/ (Deficit)	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Nuisance & Disturbances Reg.Control	1760					
40000 1760 Requisition		-	-	-	-	-

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>					
	ELECTORAL AREA D	126,095,883	-	-	-	-	-
Requistion maximums		TOTAL 126,095,883	-	-	-	-	-
Tax Rate/Dollar Limitation	No Limitation						
Tax Rate		Est. Residential Tax rate /1,000	-	-	-	-	-

Jurisdiction	Bylaw 954
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the control and regulation of nuisances and disturbances in the entirety of Electoral Area D.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1760 - Nuisance & Disturbances Reg. Control								
Revenues								
40000 Requisition		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments		\$110.02	\$27.00	\$170.34	\$238.73	\$50.00	-79%	Interest earned on reserve balance
Fees & Other Revenues		\$110.02	\$27.00	\$170.34	\$238.73	\$50.00	-79%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available		\$5,812.83	\$530.00	\$530.16	\$530.16	(\$67.00)	-113%	
Surplus Deficit Prior Year		\$5,812.83	\$530.00	\$530.16	\$530.16	(\$67.00)	-113%	
44000 Transfer from Reserve		\$0.00	\$14,154.76	\$0.00	\$0.00	\$14,154.76		Will transfer funds as needed
Transfer Revenue		\$0.00	\$14,154.76	\$0.00	\$0.00	\$14,154.76		
Total Revenues		\$5,922.85	\$14,711.76	\$700.50	\$768.89	\$14,137.76	-192%	
Expenses								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50610 Miscellaneous Operating Cost		\$4,894.46	\$10,105.00	\$0.00	\$0.00	\$10,105.00		Whistle cessation project carried fwd
53200 Time Allocation from Other Services	CC1760 Nuisance & Disturbances Regul	\$248.23	\$3,356.76	\$63.12	\$585.47	\$2,782.76	375%	
Operating Expenses		\$5,392.69	\$14,711.76	\$313.12	\$835.47	\$14,137.76	1592%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$5,392.69	\$14,711.76	\$313.12	\$835.47	\$14,137.76	1592%	
Surplus/ (Deficit)		\$530.16	\$0.00	\$387.38	(\$66.58)	\$0.00		
30999 Operational Surplus reserve		\$14,154.76		\$14,154.76	\$14,154.76	\$0.00		
Reserves		\$14,154.76		\$14,154.76	\$14,154.76	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1760 - Nuisance & Disturbances Reg. Control								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$110.02	\$27.00	\$238.73	\$50.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$110.02	\$27.00	\$238.73	\$50.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$5,812.83	\$530.00	\$530.16	(\$67.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$5,812.83	\$530.00	\$530.16	(\$67.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$14,154.76	\$0.00	\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$14,154.76	\$0.00	\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$5,922.85	\$14,711.76	\$768.89	\$14,137.76	\$0.00	\$0.00	\$0.00	\$0.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$4,894.46	\$10,105.00	\$0.00	\$10,105.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$248.23	\$3,356.76	\$585.47	\$2,782.76	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$5,392.69	\$14,711.76	\$835.47	\$14,137.76	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$5,392.69	\$14,711.76	\$835.47	\$14,137.76	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$530.16	\$0.00	(\$66.58)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$14,154.76		\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$14,154.76		\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Emergency Planning	1761						
40000 1761 Requisition		179,143	225,091	234,489	239,193	243,990	248,886

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>							
	ELECTORAL AREA A	25,650,095	17,016	20,266	21,113	21,536	21,968	22,409
	ELECTORAL AREA B	12,663,478	8,072	10,006	10,423	10,632	10,846	11,063
	ELECTORAL AREA C	120,475,537	77,396	95,189	99,163	101,153	103,181	105,252
	ELECTORAL AREA D	126,095,883	76,659	99,630	103,790	105,872	107,995	110,162

Requistion maximums		TOTAL	284,884,993	179,143	225,091	234,489	239,193	243,990	248,886
Tax Rate/Dollar Limitation	No Limitation								
Tax Rate		Est. Residential Tax rate /1,000		0.0688	0.0790	0.0823	0.0840	0.0856	0.0874

Jurisdiction	Bylaw 921
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for emergency and disaster planning and management for Electoral Areas A, B, C and D.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1761 - Emergency Planning										
Revenues										
40000	Requisition			\$143,753.00	\$179,143.00	\$179,143.00	\$179,143.00	\$225,091.00	26%	
Requisitions				\$143,753.00	\$179,143.00	\$179,143.00	\$179,143.00	\$225,091.00	26%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40125	Special Events Permit Application Fees			\$400.00	\$500.00	\$500.00	\$500.00	\$500.00	0%	
40220	Interest Earned on Investments			\$1,023.38	\$900.00	\$1,512.01	\$2,108.83	\$1,500.00	-29%	Interest earned on reserve balances
40240	Time Allocation To Other Services			\$1,040.00	\$1,200.00	\$0.00	\$1,116.15	\$1,200.00	8%	
40300	Miscellaneous Revenue			\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Placeholder for EMBC tasks
40300	Miscellaneous Revenue	PEP1-18	Task #190851 Sturdy Dyke Brea	\$0.00	\$0.00	\$7,014.35	\$7,014.35	\$0.00	-100%	
40300	Miscellaneous Revenue	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$11,398.63	\$13,538.11	\$0.00	-100%	
40300	Miscellaneous Revenue	PEP3-17	Task #181120 Fountain Valley F	\$404.93	\$0.00	\$0.00	\$0.00	\$0.00		
40300	Miscellaneous Revenue	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$3,189.95	\$3,189.95	\$0.00	-100%	
40300	Miscellaneous Revenue	PEP4-17	Task #181120 Elephant Hill Fire	\$6,727.27	\$0.00	\$0.00	\$0.00	\$0.00		
40300	Miscellaneous Revenue	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$20,698.72	\$21,035.93	\$0.00	-100%	
40300	Miscellaneous Revenue	PEP4-18F	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$1,378.94	\$1,378.94	\$0.00		Food costs for Grouse Firefighters reimbursement
Fees & Other Revenues				\$9,595.58	\$102,600.00	\$45,692.60	\$49,882.26	\$103,200.00	107%	
40950	Conditional Grants - Federal	SP190	SLRD - Identification & Risk-Bas	\$0.00	\$0.00	\$0.00	\$60,646.00	\$489,354.00	707%	SLRD Flood Risk Prioritization, 100% fed grant thru NDMP
40960	Conditional Grants - Provincial	PEP1-17	Task #172996 - Mt. Currie Haza	\$213,667.04	\$8,452.00	\$6,347.66	\$6,347.66	\$0.00	-100%	Mt. Currie Rockfall Hazard study, EMBC grant
40960	Conditional Grants - Provincial	PEP2-17	Task #181174 - Seton Portage -	\$266,639.11	\$50,760.63	\$32,416.93	\$32,416.93	\$0.00	-100%	Seton Portage Integrated Landslide study, EMBC grant
40960	Conditional Grants - Provincial	SP98	Fuel Management - Area A- Gu	\$70,643.80	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40960	Conditional Grants - Provincial	SP127	Community Wildfire Protection	\$750.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40960	Conditional Grants - Provincial	SP128	Community Wildfire Protection	\$750.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40960	Conditional Grants - Provincial	SP139	Fire Smart Grant	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$100,000.00	900%	UBCM grant for Community Fire Smarting; 2019 amount for potential grant (applied for)
40960	Conditional Grants - Provincial	SP149	Upper Squamish Valley Flood P	\$36,876.21	\$113,123.79	\$85,278.75	\$96,643.79	\$16,480.00	-83%	Upper Squamish Valley Flood Plain Mapping - EMBC grant
40960	Conditional Grants - Provincial	SP150	SWPI-695 SLRD Area B Prescrip	\$23,495.25	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40960	Conditional Grants - Provincial	SP167	SWPI CWPP Update Area A	\$0.00	\$19,050.00	\$0.00	\$14,103.21	\$0.00	-100%	SWPI CWPP Update Area A (75% grant, 25% select funds) Potential SWPI Fuel Management Prescriptions Area C-
40960	Conditional Grants - Provincial	SP177	SWPI Fuel Management Prescri	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	0%	cancelled SWPI fuel management prescriptions for Area B Pavilion Lake &
40960	Conditional Grants - Provincial	SP178	SWPI Fuel Management Area B	\$0.00	\$30,000.00	\$2,280.00	\$14,323.50	\$15,677.00	9%	Texas Creek (75% grant, 25% reserve funds) Operational treatment Area B Texas Creek (90% grant, 10%
40960	Conditional Grants - Provincial	SP179	Fuel Mgmt Operational Treatm	\$0.00	\$154,341.00	\$2,160.00	\$5,264.55	\$149,077.00	2732%	reserve funds) Operational treatment Area B Fountain Valley (90% grant, 10%
40960	Conditional Grants - Provincial	SP180	Fuel Mgmt Operational Treatm	\$0.00	\$195,273.00	\$4,609.35	\$7,835.85	\$187,438.00	2292%	reserve funds)
40960	Conditional Grants - Provincial	SP181	Community Emergency Prepare	\$0.00	\$16,400.00	\$13,299.48	\$13,299.48	\$0.00	-100%	Grant -Emergency Social Services supplies, 100% UBCM funding
40960	Conditional Grants - Provincial	SP182	Emergency Operations Centre C	\$0.00	\$25,000.00	\$13,481.89	\$18,714.21	\$0.00	-100%	Grant for EOC equipment/materials, 100% UBCM funding SWPI Area D Britannia Beach prescription (75% grant, 25% Area
40960	Conditional Grants - Provincial	SP191	Fuel Management prescriptions	\$0.00	\$0.00	\$0.00	\$3,105.00	\$5,790.00	86%	D Amenity funds)
40960	Conditional Grants - Provincial	SP196	Pemberton Valley Evacuation R	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		CEPF Evacuation Route Planning for Pemberton Valley (100%
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$0.00	\$0.00	\$10,950.00		Potential grant applied for through CEPF for Radios for EOC
Grants				\$622,821.41	\$652,400.42	\$159,874.06	\$282,700.18	\$999,766.00	254%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available			\$23,075.33	\$12,104.00	\$12,908.53	\$12,908.53	\$0.00	-100%	
Surplus Deficit Prior Year				\$23,075.33	\$12,104.00	\$12,908.53	\$12,908.53	\$0.00	-100%	
43000	Transfers from Other Service	CC1000	General Government Services	\$18,768.00	\$10,000.00	\$0.00	\$0.00	\$0.00	0%	Potential SWPI Fuel Management Prescriptions Area C- cancelled
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$1,035.00	\$1,930.00	86%	SP191 - SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity funds)

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1761 - Emergency Planning										
43000	Transfers from Other Service	CC1900	Pemberton Refuse Grounds LSA	\$2,041.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
43000	Transfers from Other Service	CC2901	Electoral Area A Select Gen Ser	\$0.00	\$6,350.00	\$0.00	\$3,075.46	\$0.00	-100%	SP167 SWPI CWPP Update Area A (75% grant, 25% select funds)
43000	Transfers from Other Service	SP98	Fuel Management - Area A- Gu	\$3,364.02	\$0.00	\$0.00	\$0.00	\$0.00	0%	
44000	Transfer from Reserve			\$0.00	\$20,000.00	\$0.00	\$817.00	\$20,000.00		Transfer from Emergency Planning reserve
44000	Transfer from Reserve	SP150	SWPI-695 SLRD Area B Prescrip	\$6,511.75	\$320.00	\$320.00	\$320.00	\$0.00	-100%	Area B Wildfire Prevention (75% grant, 25% reserve funds minus in-kind)
44000	Transfer from Reserve	SP178	SWPI Fuel Management Area B	\$0.00	\$10,000.00	\$760.00	\$4,774.50	\$5,225.00	9%	Transfer from Area B Wildfire equip & fuel mitigation reserve for Pav. Lake/ Texas Cr SWPI Fuel Management Prescriptions Area B (75% grant, 25% reserve funds)
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Treatm	\$0.00	\$17,149.00	\$240.00	\$584.95	\$16,564.00	2732%	Operational treatment Area B Texas Creek (90% grant, 10% reserve funds)
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatm	\$0.00	\$21,697.00	\$512.15	\$870.65	\$20,826.00	2292%	Operational treatment Area B Fountain Valley (90% grant, 10% reserve funds)
Transfer Revenue				\$30,684.77	\$85,516.00	\$1,832.15	\$11,477.56	\$64,545.00	462%	
Total Revenues				\$829,930.09	\$1,031,763.42	\$399,450.34	\$536,111.53	\$1,392,602.00	749%	
Expenses										
50110	Salaries			\$119,254.88	\$135,829.00	\$99,232.71	\$138,388.64	\$159,945.00		3% increase for CPI + compensation increases as scheduled;
50110	Salaries	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$787.20	\$787.20	\$0.00	16%	2019 PT position changed to FT part way thru year
50110	Salaries	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$164.00	\$164.00	\$0.00	-100%	Straight time OT reimbursed thru EMBC
50110	Salaries	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$1,730.20	\$1,730.20	\$0.00	-100%	Straight time OT reimbursed thru EMBC
50130	Benefits			\$22,046.19	\$26,366.00	\$18,871.62	\$24,757.75	\$31,476.00		27% Includes estimated 10% increase
50130	Benefits	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$337.55	\$337.55	\$0.00	-100%	Reimbursed EMBC task
50130	Benefits	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$35.72	\$35.72	\$0.00	-100%	Reimbursed EMBC task
50130	Benefits	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$440.75	\$440.75	\$0.00	-100%	Reimbursed EMBC task
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$3,290.00		New Employer Health tax 1.95% of salaries & tax benefits
50140	Overtime			\$6,981.73	\$0.00	\$0.00	\$0.00	\$0.00	0%	Consolidated prev year
50140	Overtime	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$8,338.81	\$8,338.81	\$0.00	-100%	Reimbursed EMBC task
50140	Overtime	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$2,497.63	\$2,497.63	\$0.00	-100%	Reimbursed EMBC task
50140	Overtime	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$16,858.63	\$16,858.63	\$0.00	-100%	Reimbursed EMBC task
50160	Training			\$2,097.65	\$3,500.00	\$735.00	\$1,411.50	\$3,500.00	148%	
50180	Travel			\$4,346.10	\$4,400.00	\$2,161.49	\$4,343.84	\$4,400.00	1%	
50190	Advertising			\$176.80	\$500.00	\$180.20	\$180.20	\$500.00	177%	
50195	Meeting Costs			\$0.00	\$0.00	\$0.00	\$419.34	\$0.00	-100%	1/4 costs for engineers to attend Lillooet River Flood meeting 2018 includes sim charge of \$455.90 for data overages when
50210	Communications			\$1,945.57	\$2,000.00	\$1,013.45	\$2,159.13	\$2,200.00	2%	testing & upgrading the Lillooet FSR Bridge River Monitoring
50220	Courier			\$32.99	\$50.00	\$0.00	\$0.00	\$50.00		
50240	Office Supplies			\$295.38	\$500.00	\$89.87	\$89.87	\$500.00	456%	
50276	Staff Retention			\$750.00	\$750.00	\$500.00	\$750.00	\$750.00	0%	Staff Health & Wellness benefit
50440	Support Services			\$0.00	\$0.00	\$0.00	\$69.00	\$276.00	300%	For cloud backup storage for staff laptops
50500	Overhead from General Government			\$6,603.00	\$7,179.00	\$7,179.00	\$7,179.00	\$8,337.00		3.5% of budgeted operating expenses, not incl contingency or potential projects, PEP place-holder of 100K & wildfire prevention projects
50520	Consulting - Legal			\$0.00	\$800.00	\$0.00	\$0.00	\$1,000.00		
50580	Contracted Services			\$4,000.00	\$5,000.00	\$1,500.00	\$4,000.00	\$5,000.00		Contribution to Red Cross Area D & VOP ESS operations & training; DOL ESS added for \$1,000 in 2019
50650	Operating Supplies - Other			\$7,948.91	\$8,000.00	\$6,496.44	\$6,996.44	\$8,000.00	14%	ePact renewal (\$6,420) & other supplies
50700	Utilities - Telephone			\$328.86	\$420.00	\$1,222.80	\$395.66	\$200.00	-49%	For EOC phone line at the PCC until 5/31
50900	Special Projects	CC1761	Emergency Planning	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Placeholder for EMBC task expenses
50900	Special Projects	PEP1-17	Task #172996 - Mt. Currie Haza	\$213,667.04	\$8,452.00	\$6,347.66	\$6,347.66	\$0.00	-100%	Mt. Currie Rockfall Hazard study claimed through EMBC, offset by 40300; 2018 includes sign and meeting expenses
50900	Special Projects	PEP2-17	Task #181174 - Seton Portage -	\$266,355.02	\$50,760.63	\$32,416.93	\$32,416.93	\$0.00	-100%	Seton Portage landslide study through EMBC, offset by 40300
50900	Special Projects	PEP1-18	Task #190851 Sturdy Dyke Brea	\$0.00	\$0.00	\$7,014.35	\$7,014.35	\$0.00	-100%	Reimbursed EMBC task
50900	Special Projects	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$1,935.07	\$4,074.55	\$0.00	-100%	Reimbursed EMBC task
50900	Special Projects	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$492.60	\$492.60	\$0.00	-100%	Reimbursed EMBC task
50900	Special Projects	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$2,006.35	\$2,006.35	\$0.00	-100%	Reimbursed EMBC task
50900	Special Projects	PEP4-18F	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$1,378.94	\$1,378.94	\$0.00	-100%	Reimbursed EMBC task
50900	Special Projects	S20	Fire Services	\$2,767.99	\$14,500.00	\$0.00	\$0.00	\$14,500.00		Fire services meeting expenses; carried fwd remainder

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1761 - Emergency Planning										
50900	Special Projects	SP98	Fuel Management - Area A- Gu	\$74,007.82	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP127	Community Wildfire Protection	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP128	Community Wildfire Protection	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	SP139	Fire Smart Grant	\$10,000.00	\$10,000.00	\$0.00	\$10,000.00	\$100,000.00		UBCM grant for Community Fire Smarting; 2019 amount for
50900	Special Projects	SP149	Upper Squamish Valley Flood P	\$36,876.21	\$113,123.79	\$85,278.75	\$96,643.79	\$16,480.00		900% potential grant (applied for)
50900	Special Projects	SP150	SWPI-695 SLRD Area B Prescrip	\$30,007.00	\$320.00	\$320.00	\$320.00	\$0.00		-83% Upper Squamish Valley Flood Plain Mapping, EMBC Grant
50900	Special Projects	SP167	SWPI CWPP Update Area A	\$0.00	\$25,400.00	\$0.00	\$17,178.67	\$0.00		-100% Area B Wildfire Prevention (75% grant, 25% reserve funds)
50900	Special Projects	SP177	SWPI Fuel Management Prescr	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00		-100% SWPI CWPP Update Area A (75% grant, 25% select funds)
50900	Special Projects	SP178	SWPI Fuel Management Area B	\$0.00	\$40,000.00	\$3,040.00	\$19,098.00	\$20,902.00		0% Potential SWPI fuel management prescriptions for Area C, SWPI fuel management prescriptions for Area B Pavilion Lake &
50900	Special Projects	SP179	Fuel Mgmt Operational Treatm	\$0.00	\$171,490.00	\$5,141.50	\$5,849.50	\$165,641.00		9% Texas Creek (75% grant, 25% reserve funds) Operational treatment Area B Texas Creek (90% grant, 10%
50900	Special Projects	SP180	Fuel Mgmt Operational Treatm	\$0.00	\$216,970.00	\$5,638.50	\$8,706.50	\$208,264.00		2732% reserve funds) Operational treatment Area B Fountain Valley (90% grant, 10%
50900	Special Projects	SP181	Community Emergency Prepare	\$0.00	\$16,400.00	\$13,299.48	\$13,299.48	\$0.00		2292% reserve funds)
50900	Special Projects	SP182	Emergency Operations Centre C	\$0.00	\$25,000.00	\$18,714.21	\$18,714.21	\$0.00		-100% Grant -Emergency Social Services supplies, 100% UBCM funding
50900	Special Projects	SP190	SLRD - Identification & Risk-Bas	\$0.00	\$0.00	\$0.00	\$61,246.00	\$489,354.00		-100% Grant for EOC equipment/materials, 100% UBCM funding
50900	Special Projects	SP191	Fuel Management prescriptions	\$0.00	\$0.00	\$0.00	\$4,140.00	\$7,720.00		699% SLRD Flood Risk Prioritization, 100% fed grant thru NDMP SWPI Area D Britannia Beach prescription (75% grant, 25% Area
50900	Special Projects	SP196	Pemberton Valley Evacuation R	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		86% D Amenity funds) CEPF Evacuation Route Planning for Pemberton Valley -25K
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$10,950.00		grant; VOP also has their own 25K grant
53200	Time Allocation from Other Services	CC1761	Emergency Planning	\$2,176.58	\$2,500.00	\$2,416.28	\$2,477.32	\$2,600.00	5%	Radios for EOC, potential grant applied for through CEPF
Operating Expenses				\$815,665.72	\$1,030,210.42	\$355,813.69	\$533,735.71	\$1,390,835.00	161%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)			\$720.84	\$630.00	\$1,043.59	\$1,452.33	\$500.00	-66%	Interest earned on Area B fuel Mitigation reserve
53100	Contribution To Other Services	CC1000	General Government Services	\$635.00	\$923.00	\$923.00	\$923.00	\$1,267.00	37%	Vehicle allocation expense to General Government
Transfer Expenses				\$1,355.84	\$1,553.00	\$1,966.59	\$2,375.33	\$1,767.00	-26%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses				\$817,021.56	\$1,031,763.42	\$357,780.28	\$536,111.04	\$1,392,602.00	135%	
Surplus/ (Deficit)				\$12,908.53	\$0.00	\$41,670.06	\$0.49	\$0.00		
30004	Reserve - Emergency Planning			\$38,926.00		\$38,926.00	\$38,109.00	\$18,109.00		
30112	Reserve - Area B Wildfire Equipment and Fuel Mitigation			\$87,135.31		\$86,346.75	\$82,037.54	\$39,922.54		
Reserves				\$126,061.31		\$125,272.75	\$120,146.54	\$58,031.54		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1761 - Emergency Planning											
Revenues											
40000 Requisition				\$143,753.00	\$179,143.00	\$179,143.00	\$225,091.00	\$234,489.00	\$239,193.00	\$243,990.00	\$248,886.00
Requisitions				\$143,753.00	\$179,143.00	\$179,143.00	\$225,091.00	\$234,489.00	\$239,193.00	\$243,990.00	\$248,886.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40125	Special Events Permit Application Fees			\$400.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
40220	Interest Earned on Investments			\$1,023.38	\$900.00	\$2,108.83	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
40240	Time Allocation To Other Services			\$1,040.00	\$1,200.00	\$1,116.15	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
40300	Miscellaneous Revenue			\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
40300	Miscellaneous Revenue	PEP1-18	Task #190851 Sturdy Dyke Brea	\$0.00	\$0.00	\$7,014.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$13,538.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue	PEP3-17	Task #181120 Fountain Valley F	\$404.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$3,189.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue	PEP4-17	Task #181120 Elephant Hill Fire	\$6,727.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$21,035.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue	PEP4-18F	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$1,378.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$9,595.58	\$102,600.00	\$49,882.26	\$103,200.00	\$103,224.00	\$103,248.00	\$103,273.00	\$103,298.00
40950	Conditional Grants - Federal	SP190	SLRD - Identification & Risk-Bas	\$0.00	\$0.00	\$60,646.00	\$489,354.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	PEP1-17	Task #172996 - Mt. Currie Haza	\$213,667.04	\$8,452.00	\$6,347.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	PEP2-17	Task #181174 - Seton Portage -	\$266,639.11	\$50,760.63	\$32,416.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP98	Fuel Management - Area A- Gu	\$70,643.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP127	Community Wildfire Protection	\$750.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP128	Community Wildfire Protection	\$750.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP139	Fire Smart Grant	\$10,000.00	\$10,000.00	\$10,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP149	Upper Squamish Valley Flood P	\$36,876.21	\$113,123.79	\$96,643.79	\$16,480.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP150	SWPI-695 SLRD Area B Prescrip	\$23,495.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP167	SWPI CWPP Update Area A	\$0.00	\$19,050.00	\$14,103.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP177	SWPI Fuel Management Prescri	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP178	SWPI Fuel Management Area B	\$0.00	\$30,000.00	\$14,323.50	\$15,677.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP179	Fuel Mgmt Operational Treatm	\$0.00	\$154,341.00	\$5,264.55	\$149,077.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP180	Fuel Mgmt Operational Treatm	\$0.00	\$195,273.00	\$7,835.85	\$187,438.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP181	Community Emergency Prepar	\$0.00	\$16,400.00	\$13,299.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP182	Emergency Operations Centre	\$0.00	\$25,000.00	\$18,714.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP191	Fuel Management prescriptions	\$0.00	\$0.00	\$3,105.00	\$5,790.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP196	Pemberton Valley Evacuation R	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$0.00	\$10,950.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$622,821.41	\$652,400.42	\$282,700.18	\$999,766.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$23,075.33	\$12,104.00	\$12,908.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$23,075.33	\$12,104.00	\$12,908.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$18,768.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$1,035.00	\$1,930.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1900	Pemberton Refuse Grounds LSA	\$2,041.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2901	Electoral Area A Select Gen Ser	\$0.00	\$6,350.00	\$3,075.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	SP98	Fuel Management - Area A- Gu	\$3,364.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$20,000.00	\$817.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP150	SWPI-695 SLRD Area B Prescrip	\$6,511.75	\$320.00	\$320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP178	SWPI Fuel Management Area B	\$0.00	\$10,000.00	\$4,774.50	\$5,225.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Treatm	\$0.00	\$17,149.00	\$584.95	\$16,564.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatm	\$0.00	\$21,697.00	\$870.65	\$20,826.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1761 - Emergency Planning											
Transfer Revenue				\$30,684.77	\$85,516.00	\$11,477.56	\$64,545.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$829,930.09	\$1,031,763.42	\$536,111.53	\$1,392,602.00	\$337,713.00	\$342,441.00	\$347,263.00	\$352,184.00
Expenses											
50110	Salaries			\$119,254.88	\$135,829.00	\$138,388.64	\$159,945.00	\$163,144.00	\$166,407.00	\$169,735.00	\$173,130.00
50110	Salaries	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$787.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$164.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$1,730.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits			\$22,046.19	\$26,366.00	\$24,757.75	\$31,476.00	\$32,106.00	\$32,748.00	\$33,403.00	\$34,071.00
50130	Benefits	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$337.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$35.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$440.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$3,290.00	\$3,356.00	\$3,423.00	\$3,491.00	\$3,561.00
50140	Overtime			\$6,981.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$8,338.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$2,497.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$16,858.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training			\$2,097.65	\$3,500.00	\$1,411.50	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50180	Travel			\$4,346.10	\$4,400.00	\$4,343.84	\$4,400.00	\$4,488.00	\$4,578.00	\$4,670.00	\$4,763.00
50190	Advertising			\$176.80	\$500.00	\$180.20	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195	Meeting Costs			\$0.00	\$0.00	\$419.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications			\$1,945.57	\$2,000.00	\$2,159.13	\$2,200.00	\$2,244.00	\$2,289.00	\$2,335.00	\$2,382.00
50220	Courier			\$32.99	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50240	Office Supplies			\$295.38	\$500.00	\$89.87	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50276	Staff Retention			\$750.00	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00	\$750.00
50440	Support Services			\$0.00	\$0.00	\$69.00	\$276.00	\$282.00	\$288.00	\$294.00	\$300.00
50500	Overhead from General Government			\$6,603.00	\$7,179.00	\$7,179.00	\$8,337.00	\$7,978.00	\$8,137.00	\$8,299.00	\$8,465.00
50520	Consulting - Legal			\$0.00	\$800.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50580	Contracted Services			\$4,000.00	\$5,000.00	\$4,000.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50650	Operating Supplies - Other			\$7,948.91	\$8,000.00	\$6,996.44	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50700	Utilities - Telephone			\$328.86	\$420.00	\$395.66	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1761	Emergency Planning	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
50900	Special Projects	PEP1-17	Task #172996 - Mt. Currie Haza	\$213,667.04	\$8,452.00	\$6,347.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP2-17	Task #181174 - Seton Portage -	\$266,355.02	\$50,760.63	\$32,416.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP1-18	Task #190851 Sturdy Dyke Brea	\$0.00	\$0.00	\$7,014.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP2-18	Task #190855 Highline Road Fir	\$0.00	\$0.00	\$4,074.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP3-18	Task #192352 Tyaughton Lake F	\$0.00	\$0.00	\$492.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP4-18	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$2,006.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP4-18F	Task #190855 Grouse Creek Fir	\$0.00	\$0.00	\$1,378.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S20	Fire Services	\$2,767.99	\$14,500.00	\$0.00	\$14,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP98	Fuel Management - Area A- Gu	\$74,007.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP127	Community Wildfire Protection	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP128	Community Wildfire Protection	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP139	Fire Smart Grant	\$10,000.00	\$10,000.00	\$10,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP149	Upper Squamish Valley Flood P	\$36,876.21	\$113,123.79	\$96,643.79	\$16,480.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP150	SWPI-695 SLRD Area B Prescrip	\$30,007.00	\$320.00	\$320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP167	SWPI CWPP Update Area A	\$0.00	\$25,400.00	\$17,178.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP177	SWPI Fuel Management Prescri	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP178	SWPI Fuel Management Area B	\$0.00	\$40,000.00	\$19,098.00	\$20,902.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP179	Fuel Mgmt Operational Treatm	\$0.00	\$171,490.00	\$5,849.50	\$165,641.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP180	Fuel Mgmt Operational Treatm	\$0.00	\$216,970.00	\$8,706.50	\$208,264.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP181	Community Emergency Prepare	\$0.00	\$16,400.00	\$13,299.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP182	Emergency Operations Centre C	\$0.00	\$25,000.00	\$18,714.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP190	SLRD - Identification & Risk-Bas	\$0.00	\$0.00	\$61,246.00	\$489,354.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP191	Fuel Management prescriptions	\$0.00	\$0.00	\$4,140.00	\$7,720.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP196	Pemberton Valley Evacuation R	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$10,950.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1761	Emergency Planning	\$2,176.58	\$2,500.00	\$2,477.32	\$2,600.00	\$2,652.00	\$2,705.00	\$2,759.00	\$2,814.00
Operating Expenses				\$815,665.72	\$1,030,210.42	\$533,735.71	\$1,390,835.00	\$335,921.00	\$340,623.00	\$345,419.00	\$350,313.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1761 - Emergency Planning											
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)			\$720.84	\$630.00	\$1,452.33	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1000	General Government Services	\$635.00	\$923.00	\$923.00	\$1,267.00	\$1,292.00	\$1,318.00	\$1,344.00	\$1,371.00
Transfer Expenses				\$1,355.84	\$1,553.00	\$2,375.33	\$1,767.00	\$1,792.00	\$1,818.00	\$1,844.00	\$1,871.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$817,021.56	\$1,031,763.42	\$536,111.04	\$1,392,602.00	\$337,713.00	\$342,441.00	\$347,263.00	\$352,184.00
Surplus/ (Deficit)				\$12,908.53	\$0.00	\$0.49	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30004	Reserve - Emergency Planning			\$38,926.00		\$38,109.00	\$18,109.00	\$18,109.00	\$18,109.00	\$18,109.00	\$18,109.00
30112	Reserve - Area B Wildfire Equipment and Fuel Mitigation			\$87,135.31		\$82,037.54	\$39,922.54	\$40,422.54	\$40,922.54	\$41,422.54	\$41,922.54
Reserves				\$126,061.31		\$120,146.54	\$58,031.54	\$58,531.54	\$59,031.54	\$59,531.54	\$60,031.54

Squamish-Lillooet Regional District Emergency Management Projects - 2018 Forecast & Preliminary Budget 2019				2018 Forecast to Dec 31st	2019 Preliminary Budget	Notes
40960 Conditional Grants - Provincial	PEP1-17	PEP1-17 Task #172996 - Mt. Currie Hazard		(\$6,347.66)	\$0.00	
50900 Special Projects	PEP1-17	PEP1-17 Task #172996 - Mt. Currie Hazard		\$6,347.66	\$0.00	Claimed through EMBC, offset by revenue 40960
	PEP1-17			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	PEP2-17	Seton Portage - Whitecap Bridge - Task # 181174		(\$32,416.93)	\$0.00	
50130 Benefits	PEP2-17	Seton Portage - Whitecap Bridge - Task # 181174		\$0.00	\$0.00	
50140 Overtime	PEP2-17	Seton Portage - Whitecap Bridge - Task # 181174		\$0.00	\$0.00	
50900 Special Projects	PEP2-17	Seton Portage - Whitecap Bridge - Task # 181174		\$32,416.93	\$0.00	Claimed through EMBC, offset by revenue 40960
	PEP2-17			\$0.00	\$0.00	
40300 Miscellaneous Revenue	PEP1-18	Task #190851 Sturdy Dyke Breach		(\$7,014.35)	\$0.00	
50900 Special Projects	PEP1-18	Task #190851 Sturdy Dyke Breach		\$7,014.35	\$0.00	Claimed through EMBC, offset by revenue 40300
	PEP1-18			\$0.00	\$0.00	
40300 Miscellaneous Revenue	PEP2-18	Task #190855 Highline Road Fire		(\$13,538.11)	\$0.00	
50110 Salaries	PEP2-18	Task #190855 Highline Road Fire		\$787.20	\$0.00	
50130 Benefits	PEP2-18	Task #190855 Highline Road Fire		\$337.55	\$0.00	
50140 Overtime	PEP2-18	Task #190855 Highline Road Fire		\$8,338.81	\$0.00	
50900 Special Projects	PEP2-18	Task #190855 Highline Road Fire		\$4,074.55	\$0.00	Claimed through EMBC, offset by revenue 40300
	PEP2-18			\$0.00	\$0.00	
40300 Miscellaneous Revenue	PEP3-18	Task #192352 Tyaughton Lake Plane Crash		(\$3,189.95)	\$0.00	
50110 Salaries	PEP3-18	Task #192352 Tyaughton Lake Plane Crash		\$164.00	\$0.00	
50130 Benefits	PEP3-18	Task #192352 Tyaughton Lake Plane Crash		\$35.72	\$0.00	
50140 Overtime	PEP3-18	Task #192352 Tyaughton Lake Plane Crash		\$2,497.63	\$0.00	
50900 Special Projects	PEP3-18	Task #192352 Tyaughton Lake Plane Crash		\$492.60	\$0.00	Claimed through EMBC, offset by revenue 40300
	PEP3-18			\$0.00	\$0.00	
40300 Miscellaneous Revenue	PEP4-18	Task #190855 Grouse Creek Fire		(\$21,035.93)	\$0.00	
50110 Salaries	PEP4-18	Task #190855 Grouse Creek Fire		\$1,730.20	\$0.00	
50130 Benefits	PEP4-18	Task #190855 Grouse Creek Fire		\$440.75	\$0.00	
50140 Overtime	PEP4-18	Task #190855 Grouse Creek Fire		\$16,858.63	\$0.00	
50900 Special Projects	PEP4-18	Task #190855 Grouse Creek Fire		\$2,006.35	\$0.00	Claimed through EMBC, offset by revenue 40300
	PEP4-18			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	PEP4-18F	Task #190855 Grouse Creek Fire - K72286		(\$1,378.94)	\$0.00	
50900 Special Projects	PEP4-18F	Task #190855 Grouse Creek Fire - K72286		\$1,378.94	\$0.00	Claimed through EMBC, offset by revenue 40300
	PEP4-18F			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP139	Fire Smart Grant		(\$10,000.00)	(\$100,000.00)	
50900 Special Projects	SP139	Fire Smart Grant		\$10,000.00	\$100,000.00	UBCM grant for Community Fire Smarting (100% grant)
	SP139			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP149	Upper Squamish Valley Flood Plain Mapping		(\$96,643.79)	(\$16,480.00)	
50900 Special Projects	SP149	Upper Squamish Valley Flood Plain Mapping		\$96,643.79	\$16,480.00	Upper Squamish Valley Flood Plain Mapping, 100% EMBC Grant
	SP149			\$0.00	\$0.00	
44000 Transfer from Reserve	SP150	SWPI-695 SLRD Area B Prescription 2017		(\$320.00)	\$0.00	
50900 Special Projects	SP150	SWPI-695 SLRD Area B Prescription 2017		\$320.00	\$0.00	Area B Wildfire Prevention (75% grant, 25% reserve funds)
	SP150			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP167	SWPI CWPP Update Area A		(\$14,103.21)	\$0.00	
43000 Transfers from Other Service	CC2901	SWPI CWPP Update Area A		(\$3,075.46)	\$0.00	
50900 Special Projects	SP167	SWPI CWPP Update Area A		\$17,178.67	\$0.00	SWPI CWPP Update Area A (75% grant, 25% select funds)
	SP167			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek		(\$14,323.50)	(\$15,677.00)	
44000 Transfer from Reserve	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek		(\$4,774.50)	(\$5,225.00)	
50900 Special Projects	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek		\$19,098.00	\$20,902.00	SWPI Fuel Mgt Area B -Pavilion Lake & Texas Creek (75% grant, 25% reserve funds)
	SP178			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP179	Fuel Mgmt Operational Treatment Area B– Texas Creek Rd		(\$5,264.55)	(\$149,077.00)	
44000 Transfer from Reserve	SP179	Fuel Mgmt Operational Treatment Area B– Texas Creek Rd		(\$584.95)	(\$16,564.00)	
50900 Special Projects	SP179	Fuel Mgmt Operational Treatment Area B– Texas Creek Rd		\$5,849.50	\$165,641.00	SWPI Operational treatment Area B Texas Creek (90% grant, 10% reserve funds)
	SP179			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP180	Fuel Mgmt Operational Treatment Area B– Fountain Valley		(\$7,835.85)	(\$187,438.00)	
44000 Transfer from Reserve	SP180	Fuel Mgmt Operational Treatment Area B– Fountain Valley		(\$870.65)	(\$20,826.00)	
50900 Special Projects	SP180	Fuel Mgmt Operational Treatment Area B– Fountain Valley		\$8,706.50	\$208,264.00	SWPI Operational treatment Area B Fountain Valley (90% grant, 10% reserve funds)
	SP180			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP181	Community Emergency Preparedness Fund		(\$13,299.48)	\$0.00	
50900 Special Projects	SP181	Community Emergency Preparedness Fund		\$13,299.48	\$0.00	Grant -Emergency Social Services supplies, 100% UBCM funding
	SP181			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP182	Emergency Operations Centre Grant		(\$18,714.21)	\$0.00	
50900 Special Projects	SP182	Emergency Operations Centre Grant		\$18,714.21	\$0.00	Grant for EOC equipment/materials, 100% UBCM funding
	SP182			\$0.00	\$0.00	
40950 Conditional Grants - Federal	SP190	SLRD - Identification & Risk-Based Prioritization of Flood Hazards		(\$60,646.00)	(\$489,354.00)	
50900 Special Projects	SP190	SLRD - Identification & Risk-Based Prioritization of Flood Hazards		\$61,246.00	\$489,354.00	SLRD Flood Risk Prioritization, 100% Federal grant thru NDMP
	SP190			\$600.00	\$0.00	BC assessment 2018 Custom Report Inegrated Hazard Mapping - not eligible for grant
40960 Conditional Grants - Provincial	SP191	Fuel Management prescriptions - Area D Britannia		(\$3,105.00)	(\$5,790.00)	
43000 Transfers from Other Service	CC1000	General Government		(\$1,035.00)	(\$1,930.00)	
50900 Special Projects	SP191	Fuel Management prescriptions - Area D Britannia		\$4,140.00	\$7,720.00	SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity funds)
	SP191			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP196	Pemberton Valley Evacuation Route Planning 2018 UBCM		\$0.00	(\$25,000.00)	
50900 Special Projects	SP196	Pemberton Valley Evacuation Route Planning 2018 UBCM		\$0.00	\$25,000.00	CEPF Evacuation Route Planning for Pemberton Valley -25K grant
	SP196			\$0.00	\$0.00	
40960 Conditional Grants - Provincial		Radios for EOC		\$0.00	(\$10,950.00)	
50900 Special Projects		Radios for EOC		\$0.00	\$10,950.00	CEPF grant applied for EOC radios (not confirmed)
				\$0.00	\$0.00	

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

911 Interior		1763						
40000	1763	Requisition		5,000	5,000	5,000	5,000	5,000
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
			ASSESSMENTS					
	DISTRICT OF LILLOOET	37,122,502	2,385	2,461	2,461	2,461	2,461	2,461
	ELECTORAL AREA A	25,650,095	1,774	1,700	1,700	1,700	1,700	1,700
	ELECTORAL AREA B	12,663,478	841	839	839	839	839	839
	TOTAL	75,436,075	5,000	5,000	5,000	5,000	5,000	5,000
Requisition maximums								
Tax Rate/Dollar Limitation		unlimited						
Tax Rate		Est. Residential Tax rate /1,000	0.007	0.007	0.007	0.007	0.007	0.007

Jurisdiction	Bylaw 1033
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a 911 call answer service for the District of Lillooet, and Electoral Areas A, B.

Items of Significance

Miscellaneous revenue (40300) is the Telus Call Answer Levy.

The capital reserve balance is for transitioning to VOIP from PSTN and to Next Generation of MSAT and maintenance of equipment (estimated costs and transfer from reserve added in 2020).

Will be reviewing the ability to include First Nations.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1763 - 911 Interior								
Revenues								
40000	Requisition	\$5,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Requisitions		\$5,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$1,290.44	\$1,290.00	\$2,006.81	\$2,813.37	\$1,670.00	-41%	Interest earned on reserves
40300	Miscellaneous Revenue	\$15,054.46	\$15,000.00	\$11,100.20	\$14,730.94	\$14,000.00	-5%	911 levy received (for landlines) continuing to decrease slightly
Fees & Other Revenues		\$16,344.90	\$16,290.00	\$13,107.01	\$17,544.31	\$15,670.00	-11%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$4,071.17	\$4,303.00	\$4,302.73	\$4,302.73	\$4,487.00	4%	
Surplus Deficit Prior Year		\$4,071.17	\$4,303.00	\$4,302.73	\$4,302.73	\$4,487.00	4%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$25,916.07	\$25,593.00	\$22,409.74	\$26,847.04	\$25,157.00	-6%	
Expenses								
50210	Communications	\$2,203.11	\$2,600.00	\$1,562.31	\$2,364.88	\$2,600.00	10%	Satellite communications
50335	Radio Expense	\$106.00	\$110.00	\$106.00	\$106.00	\$110.00	4%	Radio license fee
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$12,260.00	\$12,750.00	\$12,229.00	\$12,229.00	\$12,893.00	5%	RD of Central Okanagan / Surrey
50590	Depreciation/Amortization	\$9,321.52	\$9,322.00	\$0.00	\$9,321.53	\$9,322.00	0%	
50600	Insurance	\$129.21	\$134.00	\$384.03	\$384.03	\$383.00	0%	Property & Equipment insurance; \$250 is for CORD assoc member (missed in budget 2018)
50615	Miscellaneous Equipment	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	-45%	2018 is electrical assessment & work to Bralorne siren system
50670	Service / Site Maintenance	\$0.00	\$0.00	\$2,747.73	\$2,747.73	\$1,500.00	10%	
50690	Utilities - Hydro	\$128.15	\$150.00	\$101.03	\$135.90	\$150.00	9%	
50700	Utilities - Telephone	\$3,586.87	\$3,700.00	\$2,178.28	\$3,019.81	\$3,303.00		
51030	Contingency	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,138.00		
53200	Time Allocation from Other Services	\$0.00	\$3,000.00	\$223.85	\$223.85	\$1,500.00	570%	Staff time spent on service
Operating Expenses		\$27,984.86	\$34,016.00	\$19,782.23	\$30,782.73	\$33,149.00	8%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$1,330.00		Transfer to capital reserve (interest)
53000	Transfer to Reserve (Provision)	\$2,950.00	\$899.00	\$899.00	\$899.00	\$0.00	-100%	Transfer to operational surplus reserve
Transfer Expenses		\$2,950.00	\$899.00	\$899.00	\$899.00	\$1,330.00	48%	
50590	Depreciation/Amortization	(\$9,321.52)	(\$9,322.00)	\$0.00	(\$9,321.53)	(\$9,322.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$9,321.52)	(\$9,322.00)	\$0.00	(\$9,321.53)	(\$9,322.00)	0%	
Total Expenses		\$21,613.34	\$25,593.00	\$20,681.23	\$22,360.20	\$25,157.00	56%	
Surplus/ (Deficit)		\$4,302.73	\$0.00	\$1,728.51	\$4,486.84	\$0.00		
30000	Reserve - Capital Works and Equipment	\$133,173.00		\$133,173.00	\$133,173.00	\$134,503.00		
30999	Operational Surplus reserve	\$32,857.37		\$33,756.37	\$33,756.37	\$33,756.37		
Reserves		\$166,030.37		\$166,929.37	\$166,929.37	\$168,259.37		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1763 - 911 Interior									
Revenues									
40000 Requisition		\$5,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Requisitions		\$5,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$1,290.44	\$1,290.00	\$2,813.37	\$1,670.00	\$1,690.00	\$1,690.00	\$1,690.00	\$1,690.00
40300 Miscellaneous Revenue		\$15,054.46	\$15,000.00	\$14,730.94	\$14,000.00	\$13,800.00	\$13,800.00	\$13,800.00	\$13,800.00
Fees & Other Revenues		\$16,344.90	\$16,290.00	\$17,544.31	\$15,670.00	\$15,490.00	\$15,490.00	\$15,490.00	\$15,490.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$4,071.17	\$4,303.00	\$4,302.73	\$4,487.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$4,071.17	\$4,303.00	\$4,302.73	\$4,487.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$3,468.00	\$3,936.00	\$4,402.00	\$4,878.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$53,468.00	\$3,936.00	\$4,402.00	\$4,878.00
Total Revenues		\$25,916.07	\$25,593.00	\$26,847.04	\$25,157.00	\$73,958.00	\$24,426.00	\$24,892.00	\$25,368.00
Expenses									
50210 Communications		\$2,203.11	\$2,600.00	\$2,364.88	\$2,600.00	\$2,652.00	\$2,705.00	\$2,759.00	\$2,814.00
50335 Radio Expense		\$106.00	\$110.00	\$106.00	\$110.00	\$112.00	\$114.00	\$116.00	\$118.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$12,260.00	\$12,750.00	\$12,229.00	\$12,893.00	\$13,151.00	\$13,414.00	\$13,682.00	\$13,956.00
50590 Depreciation/Amortization		\$9,321.52	\$9,322.00	\$9,321.53	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00
50600 Insurance		\$129.21	\$134.00	\$384.03	\$383.00	\$391.00	\$399.00	\$407.00	\$415.00
50615 Miscellaneous Equipment		\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance		\$0.00	\$0.00	\$2,747.73	\$1,500.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00
50690 Utilities - Hydro		\$128.15	\$150.00	\$135.90	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50700 Utilities - Telephone		\$3,586.87	\$3,700.00	\$3,019.81	\$3,303.00	\$3,369.00	\$3,436.00	\$3,505.00	\$3,575.00
51030 Contingency		\$0.00	\$1,000.00	\$0.00	\$1,138.00	\$0.00	\$1.00	\$2.00	\$3.00
53200 Time Allocation from Other Services	CC1763 911 Interior	\$0.00	\$3,000.00	\$223.85	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
Operating Expenses		\$27,984.86	\$34,016.00	\$30,782.73	\$33,149.00	\$31,930.00	\$32,378.00	\$32,834.00	\$33,300.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$1,330.00	\$1,350.00	\$1,370.00	\$1,380.00	\$1,390.00
53000 Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$2,950.00	\$899.00	\$899.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$2,950.00	\$899.00	\$899.00	\$1,330.00	\$1,350.00	\$1,370.00	\$1,380.00	\$1,390.00
50590 Depreciation/Amortization		(\$9,321.52)	(\$9,322.00)	(\$9,321.53)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
Non-Taxable Expenses (Depreciation)		(\$9,321.52)	(\$9,322.00)	(\$9,321.53)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
Total Expenses		\$21,613.34	\$25,593.00	\$22,360.20	\$25,157.00	\$73,958.00	\$24,426.00	\$24,892.00	\$25,368.00
Surplus/ (Deficit)		\$4,302.73	\$0.00	\$4,486.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$133,173.00		\$133,173.00	\$134,503.00	\$85,853.00	\$87,223.00	\$88,603.00	\$89,993.00
30999 Operational Surplus reserve		\$32,857.37		\$33,756.37	\$33,756.37	\$30,288.37	\$26,352.37	\$21,950.37	\$17,072.37
Reserves		\$166,030.37		\$166,929.37	\$168,259.37	\$116,141.37	\$113,575.37	\$110,553.37	\$107,065.37

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

911 South

1764

40000 1764	Requisition	13,500	15,300	22,801	23,577	24,369	25,177

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

ELECTORAL AREA C	120,475,537	4,906	5,115	7,623	7,883	8,147	8,418
ELECTORAL AREA D	126,095,883	4,859	5,354	7,979	8,250	8,527	8,810
VILLAGE OF PEMBERTON	113,773,152	3,735	4,831	7,199	7,444	7,694	7,949

Requisition maximums	TOTAL	360,344,572	13,500	15,300	22,801	23,577	24,369	25,177
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000	0.0044	0.0042	0.0063	0.0065	0.0068	0.0070	

Jurisdiction	Bylaw 1099
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the operation of a 911 Emergency Call Response service with the Village of Pemberton and Electoral Areas C and D.

Items of Significance

Miscellaneous revenue (40300) is the Telus & Shaw 911 Call Answer Levy.

Communications (50210) is the Advertising campaign to educate constituents.

Contract Services (50580) is PPSAP (Primary Public Safety Answering Point) & SPSAP (Secondary Public Safety Answering Point). Contracted to E-Comm for principle call taking and fire dispatch.

Capital Purchases of 50K, within 2020 using reserve funds, is to cover Backup systems for Pemberton, Birken and Garibaldi, a primary system for Garibaldi and possible equipment for D'Arcy & N'Quatqua.

Network & technical equipment upgrades of \$26,375, as mandated by the CRTC, is within the 2020 budget using reserve funds.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1764 - 911 South									
Revenues									
40000	Requisition		\$12,000.00	\$13,500.00	\$13,500.00	\$13,500.00	\$15,300.00	13%	
Requisitions			\$12,000.00	\$13,500.00	\$13,500.00	\$13,500.00	\$15,300.00	13%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$343.73	\$125.00	\$532.19	\$754.88	\$500.00	-34%	Interest on reserve balances
40300	Miscellaneous Revenue		\$18,045.09	\$18,000.00	\$13,288.49	\$17,864.11	\$17,700.00	-1%	911 levy received (for landlines) continuing to decrease slightly
Fees & Other Revenues			\$18,388.82	\$18,125.00	\$13,820.68	\$18,618.99	\$18,200.00	-2%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$63,524.24	\$45,946.00	\$45,946.28	\$45,946.28	\$43,236.00	-6%	Projects carried forward; Now in 2020.
Surplus Deficit Prior Year			\$63,524.24	\$45,946.00	\$45,946.28	\$45,946.28	\$43,236.00	-6%	
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$14,437.00	\$0.00	\$0.00	\$0.00	0%	
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue			\$0.00	\$14,437.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues			\$93,913.06	\$92,008.00	\$73,266.96	\$78,065.27	\$76,736.00	5%	
Expenses									
50210	Communications		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		Advertising campaign to educate constituents carried fwd Receiver General Radio Licenses; additional licences for Garibaldi &
50335	Radio Expense		\$556.00	\$1,000.00	\$556.00	\$556.00	\$1,000.00	80%	Birken; carried fwd
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$27,070.00	\$28,000.00	\$27,890.00	\$27,890.00	\$30,890.00	11%	Ecomm call answering & fire dispatch services; new contract coming
50590	Depreciation/Amortization		\$5,095.26	\$5,096.00	\$0.00	\$5,096.00	\$5,096.00	0%	
50600	Insurance		\$0.00	\$100.00	\$0.00	\$0.00	\$0.00		Insurance for the new fixed assets; moved to 2020
50700	Utilities - Telephone		\$20,090.78	\$7,658.00	\$3,736.18	\$6,133.66	\$7,000.00	14%	2017 includes cost of 911 line at Birken FD since 2010
53200	Time Allocation from Other Services	CC1764 911 South	\$0.00	\$4,000.00	\$0.00	\$0.00	\$1,500.00		
Operating Expenses			\$53,062.04	\$47,104.00	\$32,432.18	\$39,925.66	\$46,736.00	17%	
99996	Fixed Asset Increase		\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	0%	
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Capital Expenditures			\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$35,096.00	0%	Transfer to surplus reserve to use in 2020 (upgrade projects)
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$35,096.00	0%	
50590	Depreciation/Amortization		(\$5,095.26)	(\$5,096.00)	\$0.00	(\$5,096.00)	(\$5,096.00)	0%	
Non-Taxable Expenses (Depreciation)			(\$5,095.26)	(\$5,096.00)	\$0.00	(\$5,096.00)	(\$5,096.00)	0%	
Total Expenses			\$47,966.78	\$92,008.00	\$32,432.18	\$34,829.66	\$76,736.00	17%	
Surplus/ (Deficit)			\$45,946.28	\$0.00	\$40,834.78	\$43,235.61	\$0.00		
30000	Reserve - Capital Works and Equipment		\$25,000.00		\$25,000.00	\$25,000.00	\$25,000.00		
30999	Operational Surplus reserve		\$19,225.44		\$19,225.44	\$19,225.44	\$54,321.44		
Reserves			\$44,225.44		\$44,225.44	\$44,225.44	\$79,321.44		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1764 - 911 South										
Revenues										
40000 Requisition			\$12,000.00	\$13,500.00	\$13,500.00	\$15,300.00	\$22,801.00	\$23,577.00	\$24,369.00	\$25,177.00
Requisitions			\$12,000.00	\$13,500.00	\$13,500.00	\$15,300.00	\$22,801.00	\$23,577.00	\$24,369.00	\$25,177.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$343.73	\$125.00	\$754.88	\$500.00	\$250.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue			\$18,045.09	\$18,000.00	\$17,864.11	\$17,700.00	\$17,000.00	\$17,000.00	\$17,000.00	\$17,000.00
Fees & Other Revenues			\$18,388.82	\$18,125.00	\$18,618.99	\$18,200.00	\$17,250.00	\$17,000.00	\$17,000.00	\$17,000.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$63,524.24	\$45,946.00	\$45,946.28	\$43,236.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$63,524.24	\$45,946.00	\$45,946.28	\$43,236.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$14,437.00	\$0.00	\$0.00	\$53,625.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$14,437.00	\$0.00	\$0.00	\$78,625.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$93,913.06	\$92,008.00	\$78,065.27	\$76,736.00	\$118,676.00	\$40,577.00	\$41,369.00	\$42,177.00
Expenses										
50210 Communications			\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50335 Radio Expense			\$556.00	\$1,000.00	\$556.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services			\$27,070.00	\$28,000.00	\$27,890.00	\$30,890.00	\$31,508.00	\$32,138.00	\$32,781.00	\$33,437.00
50590 Depreciation/Amortization			\$5,095.26	\$5,096.00	\$5,096.00	\$5,096.00	\$8,429.00	\$8,429.00	\$8,429.00	\$8,429.00
50600 Insurance			\$0.00	\$100.00	\$0.00	\$0.00	\$153.00	\$156.00	\$159.00	\$162.00
50700 Utilities - Telephone			\$20,090.78	\$7,658.00	\$6,133.66	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
53200 Time Allocation from Other Services	CC1764	911 South	\$0.00	\$4,000.00	\$0.00	\$1,500.00	\$2,500.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$53,062.04	\$47,104.00	\$39,925.66	\$46,736.00	\$50,730.00	\$49,006.00	\$49,798.00	\$50,606.00
99996 Fixed Asset Increase			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$26,375.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$50,000.00	\$0.00	\$0.00	\$76,375.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$35,096.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$35,096.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization			(\$5,095.26)	(\$5,096.00)	(\$5,096.00)	(\$5,096.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)
Non-Taxable Expenses (Depreciation)			(\$5,095.26)	(\$5,096.00)	(\$5,096.00)	(\$5,096.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)
Total Expenses			\$47,966.78	\$92,008.00	\$34,829.66	\$76,736.00	\$118,676.00	\$40,577.00	\$41,369.00	\$42,177.00
Surplus/ (Deficit)			\$45,946.28	\$0.00	\$43,235.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$25,000.00		\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve			\$19,225.44		\$19,225.44	\$54,321.44	\$696.44	\$696.44	\$696.44	\$696.44
Reserves			\$44,225.44		\$44,225.44	\$79,321.44	\$696.44	\$696.44	\$696.44	\$696.44

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Gold Bridge Street Lighting SA		1800						
40000	1800	Requisition	2,450	2,525	2,804	2,870	2,938	3,008

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	GOLDBRIDGE STREET LIGHT	593,788	2,450	2,525	2,804	2,870	2,938	3,008
Requisition maximums	TOTAL	593,788	2,450	2,525	2,804	2,870	2,938	3,008
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential tax rate /\$1,000		0.4575	0.4252	0.4722	0.4833	0.4948	0.5066

Jurisdiction	Bylaw 40
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for a defined area of the Gold Bridge Townsite.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1800 - Gold Bridge Street Lighting								
Revenues								
40000	Requisition	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00	\$2,525.00	3%	
Requisitions		\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00	\$2,525.00	3%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$28.11	\$28.00	\$44.70	\$62.75	\$40.00	-36%	Interest earned on reserve balance
Fees & Other Revenues		\$28.11	\$28.00	\$44.70	\$62.75	\$40.00	-36%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$270.00	\$242.00	\$241.51	\$241.51	\$272.00	13%	
Surplus Deficit Prior Year		\$270.00	\$242.00	\$241.51	\$241.51	\$272.00	13%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$2,748.11	\$2,720.00	\$2,736.21	\$2,754.26	\$2,837.00	-21%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690	Utilities - Hydro	\$2,037.60	\$2,100.00	\$1,558.35	\$2,082.87	\$2,160.00	4%	
53200	Time Allocation from Other Services	\$0.00	\$250.00	\$29.34	\$29.34	\$250.00	752%	
Operating Expenses		\$2,287.60	\$2,600.00	\$1,837.69	\$2,362.21	\$2,660.00	13%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$219.00	\$120.00	\$120.00	\$120.00	\$177.00	48%	Transfer to capital & equipment reserve
Transfer Expenses		\$219.00	\$120.00	\$120.00	\$120.00	\$177.00	48%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$2,506.60	\$2,720.00	\$1,957.69	\$2,482.21	\$2,837.00	60%	
Surplus/ (Deficit)		\$241.51	\$0.00	\$778.52	\$272.05	\$0.00		
30000	Reserve - Capital Works and Equipment	\$3,616.00		\$3,736.00	\$3,736.00	\$3,913.00		
Reserves		\$3,616.00		\$3,736.00	\$3,736.00	\$3,913.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1800 - Gold Bridge Street Lighting								
Revenues								
40000 Requisition	\$2,450.00	\$2,450.00	\$2,450.00	\$2,525.00	\$2,804.00	\$2,870.00	\$2,938.00	\$3,008.00
Requisitions	\$2,450.00	\$2,450.00	\$2,450.00	\$2,525.00	\$2,804.00	\$2,870.00	\$2,938.00	\$3,008.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$28.11	\$28.00	\$62.75	\$40.00	\$41.00	\$42.00	\$43.00	\$44.00
Fees & Other Revenues	\$28.11	\$28.00	\$62.75	\$40.00	\$41.00	\$42.00	\$43.00	\$44.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$270.00	\$242.00	\$241.51	\$272.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$270.00	\$242.00	\$241.51	\$272.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,748.11	\$2,720.00	\$2,754.26	\$2,837.00	\$2,845.00	\$2,912.00	\$2,981.00	\$3,052.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$2,037.60	\$2,100.00	\$2,082.87	\$2,160.00	\$2,225.00	\$2,292.00	\$2,361.00	\$2,432.00
53200 Time Allocation from Other Services CC1800 Gold Bridge Street Lighting SA	\$0.00	\$250.00	\$29.34	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Operating Expenses	\$2,287.60	\$2,600.00	\$2,362.21	\$2,660.00	\$2,725.00	\$2,792.00	\$2,861.00	\$2,932.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$219.00	\$120.00	\$120.00	\$177.00	\$120.00	\$120.00	\$120.00	\$120.00
Transfer Expenses	\$219.00	\$120.00	\$120.00	\$177.00	\$120.00	\$120.00	\$120.00	\$120.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,506.60	\$2,720.00	\$2,482.21	\$2,837.00	\$2,845.00	\$2,912.00	\$2,981.00	\$3,052.00
Surplus/ (Deficit)	\$241.51	\$0.00	\$272.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$3,616.00		\$3,736.00	\$3,913.00	\$4,033.00	\$4,153.00	\$4,273.00	\$4,393.00
Reserves	\$3,616.00		\$3,736.00	\$3,913.00	\$4,033.00	\$4,153.00	\$4,273.00	\$4,393.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Bralorne Street Lighting SA				1801						
40000	1801	Requisition			4,491	4,491	4,590	4,717	4,848	4,982
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"										
				<u>ASSESSMENTS</u>						
BRALORNE STREET LIGHTING				1,663,402	4,491	4,491	4,590	4,717	4,848	4,982
Requisition maximums				TOTAL	1,663,402	4,491	4,491	4,590	4,717	4,982
Tax Rate/Dollar Limitation				No Limitation						
Tax Rate				Est. Residential tax rate /\$1,000	0.3029	0.2700	0.2759	0.2836	0.2915	0.2995

Jurisdiction	Bylaw 169
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1801 - Bralorne Street Lighting								
Revenues								
40000	Requisition	\$4,121.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	0%	
Requisitions		\$4,121.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$61.30	\$61.00	\$94.91	\$133.02	\$83.00	-38%	Interest earned on reserve balances
Fees & Other Revenues		\$61.30	\$61.00	\$94.91	\$133.02	\$83.00	-38%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$279.44	\$58.00	\$57.70	\$57.70	\$518.00	798%	
Surplus Deficit Prior Year		\$279.44	\$58.00	\$57.70	\$57.70	\$518.00	798%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$4,461.74	\$4,610.00	\$4,643.61	\$4,681.72	\$5,092.00	760%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690	Utilities - Hydro	\$4,075.38	\$4,200.00	\$3,116.67	\$3,883.52	\$4,100.00	6%	
53200	Time Allocation from Other Services	\$78.66	\$160.00	\$30.52	\$30.52	\$200.00	555%	
Operating Expenses		\$4,404.04	\$4,610.00	\$3,397.19	\$4,164.04	\$4,550.00	9%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	0%	Transfer to capital reserve
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$342.00		Transfer to operational surplus reserve for use in future yrs
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$542.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$4,404.04	\$4,610.00	\$3,397.19	\$4,164.04	\$5,092.00	9%	
Surplus/ (Deficit)		\$57.70	\$0.00	\$1,246.42	\$517.68	\$0.00		
30000	Reserve - Capital Works and Equipment	\$7,506.07		\$7,506.07	\$7,506.07	\$7,706.07		
30999	Operational Surplus reserve	\$381.00		\$381.00	\$381.00	\$723.00		
Reserves		\$7,887.07		\$7,887.07	\$7,887.07	\$8,429.07		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1801 - Bralorne Street Lighting								
Revenues								
40000 Requisition	\$4,121.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,590.00	\$4,717.00	\$4,848.00	\$4,982.00
Requisitions	\$4,121.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,590.00	\$4,717.00	\$4,848.00	\$4,982.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$61.30	\$61.00	\$133.02	\$83.00	\$83.00	\$83.00	\$83.00	\$83.00
Fees & Other Revenues	\$61.30	\$61.00	\$133.02	\$83.00	\$83.00	\$83.00	\$83.00	\$83.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$279.44	\$58.00	\$57.70	\$518.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$279.44	\$58.00	\$57.70	\$518.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,461.74	\$4,610.00	\$4,681.72	\$5,092.00	\$4,673.00	\$4,800.00	\$4,931.00	\$5,065.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$4,075.38	\$4,200.00	\$3,883.52	\$4,100.00	\$4,223.00	\$4,350.00	\$4,481.00	\$4,615.00
53200 Time Allocation from Other Services CC1801 Bralorne Street Lighting SA	\$78.66	\$160.00	\$30.52	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Operating Expenses	\$4,404.04	\$4,610.00	\$4,164.04	\$4,550.00	\$4,673.00	\$4,800.00	\$4,931.00	\$5,065.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision) SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$342.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$542.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,404.04	\$4,610.00	\$4,164.04	\$5,092.00	\$4,673.00	\$4,800.00	\$4,931.00	\$5,065.00
Surplus/ (Deficit)	\$57.70	\$0.00	\$517.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$7,506.07		\$7,506.07	\$7,706.07	\$7,706.07	\$7,706.07	\$7,706.07	\$7,706.07
30999 Operational Surplus reserve	\$381.00		\$381.00	\$723.00	\$723.00	\$723.00	\$723.00	\$723.00
Reserves	\$7,887.07		\$7,887.07	\$8,429.07	\$8,429.07	\$8,429.07	\$8,429.07	\$8,429.07

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Seton Street Lighting LSA		1802						
40000	1802	Requisition	2,712	2,778	2,985	3,033	3,083	3,133

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	ASSESSMENTS						
SETON STREET LIGHTING	1,324,766	2,712	2,778	2,985	3,033	3,083	3,133

Requisition maximums		TOTAL	1,324,766	2,712	2,778	2,985	3,033	3,083	3,133	
Dollar Maximun	\$	3,125								
Tax Rate (per \$1,000)	0.0000	\$	-	Est. Residential tax rate /\$1,000	0.2208	0.2097	0.2253	0.2289	0.2327	0.2365

Jurisdiction	Bylaw 318/570/1226/1402/1505
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Seton.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1802 - Seton Street Lighting								
Revenues								
40000	Requisition	\$2,500.00	\$2,712.00	\$2,712.00	\$2,712.00	\$2,778.00	2%	
Requisitions		\$2,500.00	\$2,712.00	\$2,712.00	\$2,712.00	\$2,778.00	2%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$11.51	\$14.00	\$19.17	\$26.98	\$18.00	-33%	Interest earned on reserve balance
Fees & Other Revenues		\$11.51	\$14.00	\$19.17	\$26.98	\$18.00	-33%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$189.92	\$119.00	\$119.30	\$119.30	\$159.00	33%	
Surplus Deficit Prior Year		\$189.92	\$119.00	\$119.30	\$119.30	\$159.00	33%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$2,701.43	\$2,845.00	\$2,850.47	\$2,858.28	\$2,955.00	2%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690	Utilities - Hydro	\$2,264.13	\$2,335.00	\$1,731.57	\$2,314.38	\$2,430.00	5%	
53200	Time Allocation from Other Services	\$0.00	\$125.00	\$0.00	\$0.00	\$125.00		
CC1802 Seton Street Lighting LSA								
Operating Expenses		\$2,514.13	\$2,710.00	\$1,981.57	\$2,564.38	\$2,805.00	9%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$68.00	\$135.00	\$135.00	\$135.00	\$150.00	11%	
Transfer Expenses		\$68.00	\$135.00	\$135.00	\$135.00	\$150.00	11%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$2,582.13	\$2,845.00	\$2,116.57	\$2,699.38	\$2,955.00	20%	
Surplus/ (Deficit)		\$119.30	\$0.00	\$733.90	\$158.90	\$0.00		
30000	Reserve - Capital Works and Equipment	\$1,482.00		\$1,617.00	\$1,617.00	\$1,767.00		
Reserves		\$1,482.00		\$1,617.00	\$1,617.00	\$1,767.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1802 - Seton Street Lighting								
Revenues								
40000 Requisition	\$2,500.00	\$2,712.00	\$2,712.00	\$2,778.00	\$2,985.00	\$3,033.00	\$3,083.00	\$3,133.00
Requisitions	\$2,500.00	\$2,712.00	\$2,712.00	\$2,778.00	\$2,985.00	\$3,033.00	\$3,083.00	\$3,133.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$11.51	\$14.00	\$26.98	\$18.00	\$19.00	\$21.00	\$22.00	\$24.00
Fees & Other Revenues	\$11.51	\$14.00	\$26.98	\$18.00	\$19.00	\$21.00	\$22.00	\$24.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$189.92	\$119.00	\$119.30	\$159.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$189.92	\$119.00	\$119.30	\$159.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,701.43	\$2,845.00	\$2,858.28	\$2,955.00	\$3,004.00	\$3,054.00	\$3,105.00	\$3,157.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$2,264.13	\$2,335.00	\$2,314.38	\$2,430.00	\$2,479.00	\$2,529.00	\$2,580.00	\$2,632.00
53200 Time Allocation from Other Services CC1802 Seton Street Lighting LSA	\$0.00	\$125.00	\$0.00	\$125.00	\$125.00	\$125.00	\$125.00	\$125.00
Operating Expenses	\$2,514.13	\$2,710.00	\$2,564.38	\$2,805.00	\$2,854.00	\$2,904.00	\$2,955.00	\$3,007.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$68.00	\$135.00	\$135.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
Transfer Expenses	\$68.00	\$135.00	\$135.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,582.13	\$2,845.00	\$2,699.38	\$2,955.00	\$3,004.00	\$3,054.00	\$3,105.00	\$3,157.00
Surplus/ (Deficit)	\$119.30	\$0.00	\$158.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$1,482.00		\$1,617.00	\$1,767.00	\$1,917.00	\$2,067.00	\$2,217.00	\$2,367.00
Reserves	\$1,482.00		\$1,617.00	\$1,767.00	\$1,917.00	\$2,067.00	\$2,217.00	\$2,367.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

D'Arcy Street Lighting LSA	1803					
40010 1803 Parcel Tax		2,578	2,778	2,973	3,021	3,069
						3,118

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PARCEL TAX	Folios	44					
Est. Cost per Parcel			\$ 61.67	\$ 66.45	\$ 71.12	\$ 72.26	\$ 73.41
							\$ 74.58

Requisition maximums

Includes 5.25% Provincial fee

Dollar Maximun	\$ 3,125
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaws 379/483/580/1511
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of D'Arcy.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1803 - D'Arcy Street Lighting								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010	Parcel Tax	\$2,416.00	\$2,578.00	\$2,578.00	\$2,578.00	\$2,778.00	8%	
Parcel Tax		\$2,416.00	\$2,578.00	\$2,578.00	\$2,578.00	\$2,778.00	8%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$34.93	\$35.00	\$54.08	\$75.80	\$50.00	-34%	Interest earned on reserves
Fees & Other Revenues		\$34.93	\$35.00	\$54.08	\$75.80	\$50.00	-34%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$149.61	\$57.00	\$57.39	\$57.39	\$147.00	156%	
Surplus Deficit Prior Year		\$149.61	\$57.00	\$57.39	\$57.39	\$147.00	156%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$2,600.54	\$2,670.00	\$2,689.47	\$2,711.19	\$2,975.00	130%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690	Utilities - Hydro	\$2,264.13	\$2,335.00	\$1,731.57	\$2,314.38	\$2,410.00	4%	
53200	Time Allocation from Other Services	\$29.02	\$85.00	\$0.00	\$0.00	\$115.00	0%	
Operating Expenses		\$2,543.15	\$2,670.00	\$1,981.57	\$2,564.38	\$2,775.00	8%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	0%	Transfer to Operational surplus reserve (for future repairs)
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$2,543.15	\$2,670.00	\$1,981.57	\$2,564.38	\$2,975.00	8%	
Surplus/ (Deficit)		\$57.39	\$0.00	\$707.90	\$146.81	\$0.00		
30000	Reserve - Capital Works and Equipment	\$4,396.03		\$4,396.03	\$4,396.03	\$4,396.03		
30999	Operational Surplus reserve	\$98.16		\$98.16	\$98.16	\$298.16		
Reserves		\$4,494.19		\$4,494.19	\$4,494.19	\$4,694.19		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1803 - D'Arcy Street Lighting								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$2,416.00	\$2,578.00	\$2,578.00	\$2,778.00	\$2,973.00	\$3,021.00	\$3,069.00	\$3,118.00
Parcel Tax	\$2,416.00	\$2,578.00	\$2,578.00	\$2,778.00	\$2,973.00	\$3,021.00	\$3,069.00	\$3,118.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$34.93	\$35.00	\$75.80	\$50.00	\$50.00	\$51.00	\$53.00	\$55.00
Fees & Other Revenues	\$34.93	\$35.00	\$75.80	\$50.00	\$50.00	\$51.00	\$53.00	\$55.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$149.61	\$57.00	\$57.39	\$147.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$149.61	\$57.00	\$57.39	\$147.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,600.54	\$2,670.00	\$2,711.19	\$2,975.00	\$3,023.00	\$3,072.00	\$3,122.00	\$3,173.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$2,264.13	\$2,335.00	\$2,314.38	\$2,410.00	\$2,458.00	\$2,507.00	\$2,557.00	\$2,608.00
53200 Time Allocation from Other Services	\$29.02	\$85.00	\$0.00	\$115.00	\$115.00	\$115.00	\$115.00	\$115.00
CC1803 D'Arcy Street Lighting LSA								
Operating Expenses	\$2,543.15	\$2,670.00	\$2,564.38	\$2,775.00	\$2,823.00	\$2,872.00	\$2,922.00	\$2,973.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
SP94 Surplus Reserve								
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,543.15	\$2,670.00	\$2,564.38	\$2,975.00	\$3,023.00	\$3,072.00	\$3,122.00	\$3,173.00
Surplus/ (Deficit)	\$57.39	\$0.00	\$146.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$4,396.03		\$4,396.03	\$4,396.03	\$4,396.03	\$4,396.03	\$4,396.03	\$4,396.03
30999 Operational Surplus reserve	\$98.16		\$98.16	\$298.16	\$498.16	\$698.16	\$898.16	\$1,098.16
Reserves	\$4,494.19		\$4,494.19	\$4,694.19	\$4,894.19	\$5,094.19	\$5,294.19	\$5,494.19

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Furry Creek Street Lighting	1804					
40000 1804 Requisition		13,828	13,828	13,828	13,828	14,106

REQUISITION

Figures Used for Apportionment

"FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>					
FURRY CREEK ST LIGHT	26,644,300	13,828	13,828	13,828	13,828	14,106

Requisition maximums			TOTAL	26,644,300	13,828	13,828	13,828	13,828	13,828	14,106
Dollar Maximun		\$	12,000							
Tax Rate (per \$1,000)	0.3000	\$	78,852	Est. Residential tax rate /\$1,000	0.0646	0.0519	0.0519	0.0519	0.0519	0.0529

Jurisdiction	Bylaw 657
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Furry Creek.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1804 - Furry Creek Street Lighting								
Revenues								
40000	Requisition	\$9,638.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	0%	
Requisitions		\$9,638.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$675.55	\$450.00	\$1,016.35	\$1,424.44	\$820.00	-42%	Interest earned on reserve balances
Fees & Other Revenues		\$675.55	\$450.00	\$1,016.35	\$1,424.44	\$820.00	-42%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	(\$152.61)	(\$28.00)	(\$28.11)	(\$28.11)	\$3,013.00	-10819%	
Surplus Deficit Prior Year		(\$152.61)	(\$28.00)	(\$28.11)	(\$28.11)	\$3,013.00	-10819%	
44000	Transfer from Reserve	\$2,811.50	\$40,000.00	\$0.00	\$0.00	\$5,000.00	0%	2018 for improvements & new light posts (in 99996); carried fwd
Transfer Revenue		\$2,811.50	\$40,000.00	\$0.00	\$0.00	\$5,000.00	0%	& reduced (sheet metal work only)
Total Revenues		\$12,972.44	\$54,250.00	\$14,816.24	\$15,224.33	\$22,661.00	-10861%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$2,079.85	\$3,500.00	\$727.50	\$3,892.32	\$4,000.00	3%	Bulb changes and lighting maintenance
50630	Operating Supplies - Parts	\$122.73	\$0.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance	\$2,811.50	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50690	Utilities - Hydro	\$6,793.35	\$7,000.00	\$5,068.53	\$6,774.15	\$7,000.00	3%	
53200	Time Allocation from Other Services	\$943.12	\$2,500.00	\$1,042.24	\$1,294.69	\$3,000.00	132%	Staff time spent on service
Operating Expenses		\$13,000.55	\$14,250.00	\$7,088.27	\$12,211.16	\$15,250.00	25%	
99996	Fixed Asset Increase	\$0.00	\$40,000.00	\$0.00	\$0.00	\$5,000.00		For improvements to light posts & new light posts (estimate)
Capital Expenditures		\$0.00	\$40,000.00	\$0.00	\$0.00	\$5,000.00		from reserve; carried fwd & reduced (sheet metal work only)
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$2,411.00	0%	Transfer to capital reserve
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$2,411.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$13,000.55	\$54,250.00	\$7,088.27	\$12,211.16	\$22,661.00	25%	
Surplus/ (Deficit)		(\$28.11)	\$0.00	\$7,727.97	\$3,013.17	\$0.00		
30000	Reserve - Capital Works and Equipment	\$82,961.63		\$82,961.63	\$82,961.63	\$80,372.63		
30999	Operational Surplus reserve	\$1,497.51		\$1,497.51	\$1,497.51	\$1,497.51		
Reserves		\$84,459.14		\$84,459.14	\$84,459.14	\$81,870.14		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1804 - Furry Creek Street Lighting								
Revenues								
40000 Requisition	\$9,638.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$14,106.00
Requisitions	\$9,638.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$14,106.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$675.55	\$450.00	\$1,424.44	\$820.00	\$820.00	\$830.00	\$830.00	\$830.00
Fees & Other Revenues	\$675.55	\$450.00	\$1,424.44	\$820.00	\$820.00	\$830.00	\$830.00	\$830.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$152.61)	(\$28.00)	(\$28.11)	\$3,013.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$152.61)	(\$28.00)	(\$28.11)	\$3,013.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$2,811.50	\$40,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$2,811.50	\$40,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$12,972.44	\$54,250.00	\$15,224.33	\$22,661.00	\$14,648.00	\$14,658.00	\$14,658.00	\$14,936.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$2,079.85	\$3,500.00	\$3,892.32	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50630 Operating Supplies - Parts	\$122.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance	\$2,811.50	\$1,000.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50690 Utilities - Hydro	\$6,793.35	\$7,000.00	\$6,774.15	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
53200 Time Allocation from Other Services CC1804 Furry Creek - Street Lighting	\$943.12	\$2,500.00	\$1,294.69	\$3,000.00	\$1,400.00	\$1,428.00	\$1,457.00	\$1,486.00
Operating Expenses	\$13,000.55	\$14,250.00	\$12,211.16	\$15,250.00	\$13,890.00	\$14,163.00	\$14,442.00	\$14,726.00
99996 Fixed Asset Increase	\$0.00	\$40,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$40,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$2,411.00	\$758.00	\$495.00	\$216.00	\$210.00
53000 Transfer to Reserve (Provision) SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$2,411.00	\$758.00	\$495.00	\$216.00	\$210.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$13,000.55	\$54,250.00	\$12,211.16	\$22,661.00	\$14,648.00	\$14,658.00	\$14,658.00	\$14,936.00
Surplus/ (Deficit)	(\$28.11)	\$0.00	\$3,013.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$82,961.63		\$82,961.63	\$80,372.63	\$81,130.63	\$81,625.63	\$81,841.63	\$82,051.63
30999 Operational Surplus reserve	\$1,497.51		\$1,497.51	\$1,497.51	\$1,497.51	\$1,497.51	\$1,497.51	\$1,497.51
Reserves	\$84,459.14		\$84,459.14	\$81,870.14	\$82,628.14	\$83,123.14	\$83,339.14	\$83,549.14

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Britannia Beach Street Lighting

1805

40000 1805	Requisition	14,607	14,856	14,926	15,207	15,494	15,786

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRITANNIA BEACH STREET LIGHTING	18,586,923	14,607	14,856	14,926	15,207	15,494	15,786

Requisition maximums		TOTAL	18,586,923	14,607	14,856	14,926	15,207	15,494	15,786
Dollar Maximun	\$ 20,000								
Tax Rate (per \$1,000)	0.1225 \$ 22,332	Est. Residential tax rate /\$1,000	0.0788	0.0799	0.0803	0.0818	0.0834	0.0849	

Jurisdiction	Bylaw 951/1146/1385/1539
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Britannia Beach.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1805 - Britannia Beach Street Lighting							
Revenues							
40000 Requisition	\$10,938.00	\$14,607.00	\$14,607.00	\$14,607.00	\$14,856.00	2%	
Requisitions	\$10,938.00	\$14,607.00	\$14,607.00	\$14,607.00	\$14,856.00	2%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments	\$116.08	\$75.00	\$112.74	\$158.38	\$100.00	-37%	Interest earned on reserve balance
Fees & Other Revenues	\$116.08	\$75.00	\$112.74	\$158.38	\$100.00	-37%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$521.69	(\$1,082.00)	(\$1,111.05)	(\$1,111.05)	(\$206.00)	-81%	
Surplus Deficit Prior Year	\$521.69	(\$1,082.00)	(\$1,111.05)	(\$1,111.05)	(\$206.00)	-81%	
44000 Transfer from Reserve	\$5,922.03	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$5,922.03	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$17,497.80	\$13,600.00	\$13,608.69	\$13,654.33	\$14,750.00	-117%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$2,358.82	\$2,500.00	\$121.25	\$2,975.76	\$3,200.00	8%	Bulb installations & electrical maintenance
50590 Depreciation/Amortization	\$544.11	\$545.00	\$0.00	\$544.11	\$545.00	0%	
50670 Service / Site Maintenance	\$5,922.03	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50690 Utilities - Hydro	\$8,947.77	\$9,216.00	\$6,675.87	\$8,922.36	\$9,300.00	4%	
53200 Time Allocation from Other Services CC1805 Britannia Street Lighting	\$1,015.23	\$1,200.00	\$641.32	\$1,277.79	\$1,500.00	17%	Staff time on service
Operating Expenses	\$19,037.96	\$13,711.00	\$7,688.44	\$13,970.02	\$14,795.00	6%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve	\$115.00	\$434.00	\$434.00	\$434.00	\$500.00	15%	Transfer to capital reserve
Transfer Expenses	\$115.00	\$434.00	\$434.00	\$434.00	\$500.00	15%	
50590 Depreciation/Amortization	(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$545.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$545.00)	0%	
Total Expenses	\$18,608.85	\$13,600.00	\$8,122.44	\$13,859.91	\$14,750.00	21%	
Surplus/ (Deficit)	(\$1,111.05)	\$0.00	\$5,486.25	(\$205.58)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$9,012.35		\$9,446.35	\$9,446.35	\$9,946.35		
Reserves	\$9,012.35		\$9,446.35	\$9,446.35	\$9,946.35		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1805 - Britannia Beach Street Lighting								
Revenues								
40000 Requisition	\$10,938.00	\$14,607.00	\$14,607.00	\$14,856.00	\$14,926.00	\$15,207.00	\$15,494.00	\$15,786.00
Requisitions	\$10,938.00	\$14,607.00	\$14,607.00	\$14,856.00	\$14,926.00	\$15,207.00	\$15,494.00	\$15,786.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$116.08	\$75.00	\$158.38	\$100.00	\$104.00	\$109.00	\$114.00	\$119.00
Fees & Other Revenues	\$116.08	\$75.00	\$158.38	\$100.00	\$104.00	\$109.00	\$114.00	\$119.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$521.69	(\$1,082.00)	(\$1,111.05)	(\$206.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$521.69	(\$1,082.00)	(\$1,111.05)	(\$206.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$5,922.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$5,922.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$17,497.80	\$13,600.00	\$13,654.33	\$14,750.00	\$15,030.00	\$15,316.00	\$15,608.00	\$15,905.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$2,358.82	\$2,500.00	\$2,975.76	\$3,200.00	\$3,264.00	\$3,329.00	\$3,396.00	\$3,464.00
50590 Depreciation/Amortization	\$544.11	\$545.00	\$544.11	\$545.00	\$545.00	\$545.00	\$545.00	\$545.00
50670 Service / Site Maintenance	\$5,922.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro	\$8,947.77	\$9,216.00	\$8,922.36	\$9,300.00	\$9,486.00	\$9,676.00	\$9,870.00	\$10,067.00
53200 Time Allocation from Other Services CC1805 Britannia Street Lighting	\$1,015.23	\$1,200.00	\$1,277.79	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
Operating Expenses	\$19,037.96	\$13,711.00	\$13,970.02	\$14,795.00	\$15,075.00	\$15,361.00	\$15,653.00	\$15,950.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$115.00	\$434.00	\$434.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Transfer Expenses	\$115.00	\$434.00	\$434.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
50590 Depreciation/Amortization	(\$544.11)	(\$545.00)	(\$544.11)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
Non-Taxable Expenses (Depreciation)	(\$544.11)	(\$545.00)	(\$544.11)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
Total Expenses	\$18,608.85	\$13,600.00	\$13,859.91	\$14,750.00	\$15,030.00	\$15,316.00	\$15,608.00	\$15,905.00
Surplus/ (Deficit)	(\$1,111.05)	\$0.00	(\$205.58)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$9,012.35		\$9,446.35	\$9,946.35	\$10,446.35	\$10,946.35	\$11,446.35	\$11,946.35
Reserves	\$9,012.35		\$9,446.35	\$9,946.35	\$10,446.35	\$10,946.35	\$11,446.35	\$11,946.35

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Refuse Grounds LSA	1900						
40000 1900 Requisition		195,400	220,121	250,348	252,597	253,702	258,094

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>								
	VILLAGE OF PEMBERTON	113,773,152	93,294	117,034	133,105	134,301	134,888	137,224		
	PEMBERTON REFUSE	100,214,721	102,106	103,087	117,243	118,296	118,814	120,870		
Requisition maximums		TOTAL	213,987,873	195,400	220,121	250,348	252,597	253,702	258,094	
Dollar Maximun	\$	160,000								
Tax Rate (per \$1,000)	0.25440	\$	373,805	Est. Residential Tax rate /1,000	0.1089	0.1029	0.1170	0.1180	0.1186	0.1206

Jurisdiction	Bylaw 568/957/1003
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the Village of Pemberton and a defined area of Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1900 - Pemberton Refuse Grounds									
Revenues									
40000	Requisition		\$186,470.00	\$195,400.00	\$195,400.00	\$195,400.00	\$220,121.00	13%	
Requisitions			\$186,470.00	\$195,400.00	\$195,400.00	\$195,400.00	\$220,121.00	13%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$163.28	\$250.00	\$470.84	\$688.40	\$2,700.00	292%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$75,212.00	\$76,716.00	\$52,030.10	\$67,684.00	\$67,680.00	0%	Less revenue received in summer months then prior years
40235	Recycling Revenue		\$19,379.12	\$19,370.00	\$14,444.37	\$18,371.06	\$18,370.00	0%	
Fees & Other Revenues			\$94,754.40	\$96,336.00	\$66,945.31	\$86,743.46	\$88,750.00	2%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
41000	Proceeds from Borrowing		\$0.00	\$500,000.00	\$200,000.00	\$200,000.00	\$0.00	-100%	
Proceeds from Borrowing			\$0.00	\$500,000.00	\$200,000.00	\$200,000.00	\$0.00	-100%	
42000	Surplus Deficit -Available		\$10,979.09	\$32,744.00	\$33,243.76	\$33,243.76	\$4,104.00	-88%	
Surplus Deficit Prior Year			\$10,979.09	\$32,744.00	\$33,243.76	\$33,243.76	\$4,104.00	-88%	
44000	Transfer from Reserve		\$9,500.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	Transfer from reserve for Debt proceeds
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$10,604.00		
44100	Transfer from Landfill Closure liability	U5	\$4,733.47	\$4,800.00	\$3,724.47	\$4,891.29	\$5,000.00	2%	See below U5 Special project expense (50900)
Transfer Revenue			\$14,233.47	\$4,800.00	\$3,724.47	\$4,891.29	\$15,604.00	219%	
Total Revenues			\$306,436.96	\$829,280.00	\$499,313.54	\$520,278.51	\$328,579.00	46%	
Expenses									
50190	Advertising		\$0.00	\$500.00	\$698.70	\$698.70	\$1,000.00	43%	AAP for loan authorization bylaw advertisements
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$0.00	\$1,000.00	\$1,026.96	\$1,026.96	\$2,500.00	143%	2018 is SMS legal fees regarding AAP process
50570	Consulting - Other		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50580	Contracted Services		\$229,989.08	\$234,589.00	\$184,002.94	\$241,135.96	\$259,065.00	7%	Increased by 3% for CPI & new contract starting Sep 1
50580	Contracted Services	U21	\$1,246.32	\$1,271.00	\$2,583.21	\$3,236.62	\$5,000.00	54%	Assumed increased usage & tote services needed into 2019
50610	Miscellaneous Operating Cost		\$499.43	\$500.00	\$454.03	\$454.03	\$500.00	10%	Property taxes on industrial park land
50650	Operating Supplies - Other		\$650.56	\$3,500.00	\$0.00	\$0.00	\$3,500.00		For signs and supplies
50900	Special Projects	SP152	\$9,500.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50900	Special Projects	U5	\$4,733.47	\$4,800.00	\$3,724.47	\$4,891.29	\$5,000.00	2%	Monitoring old landfill (from landfill closure reserve - 44100)
51011	Non-Capitalized Equipment		\$0.00	\$8,000.00	\$0.00	\$0.00	\$8,000.00		Safety Rails
53200	Time Allocation from Other Services	CC1900	\$15,750.67	\$24,000.00	\$14,307.01	\$18,747.79	\$20,160.00	8%	UES time spent on service
53200	Time Allocation from Other Services	SP152	\$4,938.67	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	SP165	\$0.00	\$17,000.00	\$6,729.52	\$9,863.62	\$10,000.00	1%	UES time spent on new site
Operating Expenses			\$267,558.20	\$295,410.00	\$213,776.84	\$280,304.97	\$314,975.00	12%	
99996	Fixed Asset Increase	SP165	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	0%	
Capital Expenditures			\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	0%	
52000	Debt Issue Costs		\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	-100%	
52040	SLRD - Debt Charges - Principal		\$0.00	\$0.00	\$0.00	\$0.00	\$4,204.00		Principal on debt paid by reserve for Debt Proceeds
52050	SLRD - Debt Charges - Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$6,400.00		Interest on debt paid by reserve for Debt Proceeds
Principal & Interest			\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$10,604.00	430%	
53000	Transfer to Reserve (Provision)		\$2,594.00	\$32,870.00	\$32,870.00	\$32,870.00	\$0.00	-100%	Transfer to Capital reserve
53000	Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$200,000.00	\$2,000.00		2018 Transfer of loan proceeds to reserve for paying down the debt; and transfer of interst on reserve in 2019
53100	Contribution To Other Services	CC1761	\$2,041.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC1904	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	Transfer of Recycling revenue to Devine transfer station
Transfer Expenses			\$5,635.00	\$33,870.00	\$33,870.00	\$233,870.00	\$3,000.00	-99%	

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1900 - Pemberton Refuse Grounds							
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$273,193.20	\$829,280.00	\$249,646.84	\$516,174.97	\$328,579.00	344%	
Surplus/ (Deficit)	\$33,243.76	\$0.00	\$249,666.70	\$4,103.54	\$0.00		
30000 Reserve - Capital Works and Equipment	\$12,158.07		\$45,028.07	\$45,028.07	\$45,028.07		
30001 Reserve - Debt Proceeds	\$0.00		\$0.00	\$200,000.00	\$191,396.00		
Reserves	\$12,158.07		\$45,028.07	\$245,028.07	\$236,424.07		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1900 - Pemberton Refuse Grounds											
Revenues											
40000	Requisition			\$186,470.00	\$195,400.00	\$195,400.00	\$220,121.00	\$250,348.00	\$252,597.00	\$253,702.00	\$258,094.00
Requisitions				\$186,470.00	\$195,400.00	\$195,400.00	\$220,121.00	\$250,348.00	\$252,597.00	\$253,702.00	\$258,094.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$163.28	\$250.00	\$688.40	\$2,700.00	\$2,600.00	\$2,600.00	\$2,600.00	\$2,600.00
40230	Dumping/Tipping Fees			\$75,212.00	\$76,716.00	\$67,684.00	\$67,680.00	\$69,034.00	\$70,415.00	\$71,823.00	\$73,259.00
40235	Recycling Revenue			\$19,379.12	\$19,370.00	\$18,371.06	\$18,370.00	\$18,737.00	\$19,112.00	\$19,494.00	\$19,884.00
Fees & Other Revenues				\$94,754.40	\$96,336.00	\$86,743.46	\$88,750.00	\$90,371.00	\$92,127.00	\$93,917.00	\$95,743.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$0.00	\$500,000.00	\$200,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$500,000.00	\$200,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$10,979.09	\$32,744.00	\$33,243.76	\$4,104.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$10,979.09	\$32,744.00	\$33,243.76	\$4,104.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$9,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$10,604.00	\$10,604.00	\$10,604.00	\$10,604.00	\$10,604.00
44100	Transfer from Landfill Closure liability	U5	Pemberton Landfill Closure	\$4,733.47	\$4,800.00	\$4,891.29	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Transfer Revenue				\$14,233.47	\$4,800.00	\$4,891.29	\$15,604.00	\$15,604.00	\$15,604.00	\$15,604.00	\$15,604.00
Total Revenues				\$306,436.96	\$829,280.00	\$520,278.51	\$328,579.00	\$656,323.00	\$360,328.00	\$363,223.00	\$369,441.00
Expenses											
50190	Advertising			\$0.00	\$500.00	\$698.70	\$1,000.00	\$500.00	\$510.00	\$520.00	\$530.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$1,000.00	\$1,026.96	\$2,500.00	\$1,000.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$229,989.08	\$234,589.00	\$241,135.96	\$259,065.00	\$273,426.00	\$278,895.00	\$284,473.00	\$290,162.00
50580	Contracted Services	U21	Composting Operations	\$1,246.32	\$1,271.00	\$3,236.62	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50610	Miscellaneous Operating Cost			\$499.43	\$500.00	\$454.03	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50650	Operating Supplies - Other			\$650.56	\$3,500.00	\$0.00	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50900	Special Projects	SP152	PTS Gas Tax Grant Application	\$9,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	U5	Pemberton Landfill Closure	\$4,733.47	\$4,800.00	\$4,891.29	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
51011	Non-Capitalized Equipment			\$0.00	\$8,000.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1900	Pemberton Refuse Grounds LSA	\$15,750.67	\$24,000.00	\$18,747.79	\$20,160.00	\$20,563.00	\$21,000.00	\$21,420.00	\$21,848.00
53200	Time Allocation from Other Services	SP152	PTS Gas Tax Grant Application	\$4,938.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP165	Pemberton Transfer Station - N	\$0.00	\$17,000.00	\$9,863.62	\$10,000.00	\$10,000.00	\$10,200.00	\$0.00	\$0.00
Operating Expenses				\$267,558.20	\$295,410.00	\$280,304.97	\$314,975.00	\$334,919.00	\$325,218.00	\$321,213.00	\$327,531.00
99996	Fixed Asset Increase	SP165	Pemberton Transfer Station - N	\$0.00	\$500,000.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$500,000.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00
52000	Debt Issue Costs			\$0.00	\$0.00	\$2,000.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$4,204.00	\$4,204.00	\$10,510.00	\$10,510.00	\$10,510.00
52050	SLRD - Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$6,400.00	\$6,400.00	\$16,900.00	\$16,900.00	\$16,900.00
Principal & Interest				\$0.00	\$0.00	\$2,000.00	\$10,604.00	\$13,604.00	\$27,410.00	\$27,410.00	\$27,410.00
53000	Transfer to Reserve (Provision)			\$2,594.00	\$32,870.00	\$32,870.00	\$0.00	\$5,000.00	\$5,000.00	\$12,000.00	\$12,000.00
53000	Transfer to Reserve (Provision)			\$0.00	\$0.00	\$200,000.00	\$2,000.00	\$1,800.00	\$1,700.00	\$1,600.00	\$1,500.00
53100	Contribution To Other Services	CC1761	Emergency Planning	\$2,041.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1904	DArcy Dev-Birkenhead Refuse L	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Transfer Expenses				\$5,635.00	\$33,870.00	\$233,870.00	\$3,000.00	\$7,800.00	\$7,700.00	\$14,600.00	\$14,500.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$273,193.20	\$829,280.00	\$516,174.97	\$328,579.00	\$656,323.00	\$360,328.00	\$363,223.00	\$369,441.00
Surplus/ (Deficit)				\$33,243.76	\$0.00	\$4,103.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1900 - Pemberton Refuse Grounds								
30000 Reserve - Capital Works and Equipment	\$12,158.07		\$45,028.07	\$45,028.07	\$50,028.07	\$55,028.07	\$67,028.07	\$79,028.07
30001 Reserve - Debt Proceeds	\$0.00		\$200,000.00	\$191,396.00	\$182,592.00	\$173,688.00	\$164,684.00	\$155,580.00
Reserves	\$12,158.07		\$245,028.07	\$236,424.07	\$232,620.07	\$228,716.07	\$231,712.07	\$234,608.07

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Lillooet Area Refuse Ground LSA		1902					
40000	1902 Requisition		46,000	46,000	46,000	46,000	46,000
REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"					
		ASSESSMENTS					
	DISTRICT OF LILLOOET	37,122,502	21,940	22,637	22,637	22,637	22,637
	ELECTORAL AREA A	25,650,095	16,319	15,641	15,641	15,641	15,641
	ELECTORAL AREA B	12,663,478	7,741	7,722	7,722	7,722	7,722
Requisition maximums		TOTAL	75,436,075	46,000	46,000	46,000	46,000
Dollar Maximun		\$	80,000				
Tax Rate (per \$1,000)		Est. Residential Tax rate /1,000	0.06594	0.06098	0.06098	0.06098	0.06098

Jurisdiction	Bylaw 508/624
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the District of Lillooet, Electoral Area A & Electoral Area B

Items of Significance

2020 includes the Design, Operational & Closure Plan for the landfill of \$50,000 as required by the new Landfill Criteria

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1902 - Lillooet Area Refuse Ground									
Revenues									
40000	Requisition		\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	0%	
Requisitions			\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$2,144.35	\$3,000.00	\$4,958.37	\$7,093.17	\$5,000.00	-30%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$336,967.86	\$260,000.00	\$193,914.82	\$306,611.43	\$306,000.00	0%	lowest of last 2 years
40230	Dumping/Tipping Fees	CC1906 Area A Refuse Grounds LSA	\$11,600.02	\$11,600.00	\$7,171.81	\$8,570.68	\$10,085.00	18%	Avg of last 2 years
40235	Recycling Revenue		\$43,832.77	\$40,000.00	\$23,371.64	\$35,956.91	\$35,000.00	-3%	
40300	Miscellaneous Revenue		\$1,455.00	\$0.00	\$1,455.00	\$2,910.00	\$0.00	-100%	2018 is 2 6-yard bin sales
Fees & Other Revenues			\$396,000.00	\$314,600.00	\$230,871.64	\$361,142.19	\$356,085.00	-1%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40800	Sale of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00		Sale of small chipper (as purchasing larger chipper 99996)
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$139,448.13	\$211,779.00	\$215,851.79	\$215,851.79	\$100,627.00	-53%	
Surplus Deficit Prior Year			\$139,448.13	\$211,779.00	\$215,851.79	\$215,851.79	\$100,627.00	-53%	
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues			\$581,448.13	\$572,379.00	\$492,723.43	\$622,993.98	\$510,712.00	-55%	
Expenses									
50180	Travel		\$41.32	\$200.00	\$61.46	\$123.78	\$200.00	62%	
50190	Advertising		\$114.87	\$500.00	\$0.00	\$238.78	\$500.00	109%	
50195	Meeting Costs		\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50200	Bank Charges & Interest		\$1,449.12	\$1,600.00	\$633.05	\$979.64	\$1,500.00	53%	Less tipping fees processed leads to less bank & CC fees
50220	Courier		\$30.43	\$50.00	\$52.75	\$79.80	\$100.00	25%	
50240	Office Supplies		\$143.01	\$150.00	\$0.00	\$0.00	\$150.00		
50410	Software		\$0.00	\$0.00	\$0.00	\$5,257.98	\$0.00		Upgrade of weigh scale software Installed & setup new PC at the Landfill in 2018; PC backup cloud
50440	Support Services		\$0.00	\$200.00	\$0.00	\$651.61	\$1,200.00	84%	storage
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50540	Consulting - Engineering		\$11,285.13	\$0.00	\$0.00	\$0.00	\$0.00	0%	Conformance review -2017 Landfill monitoring; 2018 includes biannual airspace survey
50540	Consulting - Engineering		\$4,570.23	\$15,000.00	\$14,319.24	\$16,678.74	\$15,000.00	-10%	(incurred in Q1 2018)
50540	Consulting - Engineering		\$0.00	\$18,000.00	\$17,893.41	\$17,893.41	\$0.00	-100%	Technical assessment on contaminated soil acceptance
50540	Consulting - Engineering		\$0.00	\$0.00	\$0.00	\$7,089.78	\$8,000.00		Annual report (new requirement)
50580	Contracted Services		\$110,360.00	\$114,000.00	\$85,557.50	\$113,097.50	\$120,000.00	6%	
50580	Contracted Services	U19 Recycling	\$12,387.50	\$13,000.00	\$8,675.00	\$11,375.00	\$13,000.00	14%	Increased compost hours: turning compost, chipping for compost, windrowing compost & fire-guarding compost in the
50580	Contracted Services	U21 Composting Operations	\$4,250.00	\$6,000.00	\$8,046.40	\$9,426.40	\$10,000.00	6%	field
50590	Depreciation/Amortization		\$43,088.89	\$41,340.00	\$0.00	\$38,622.59	\$49,463.00	28%	
50600	Insurance		\$680.16	\$716.00	\$716.11	\$716.11	\$735.00	3%	Property & equipment ins
50605	Licenses & Permits		\$350.03	\$360.00	\$350.03	\$841.11	\$870.00	3%	New Dickey Cr water system fee started 2018
50650	Operating Supplies - Other		\$3,915.28	\$4,500.00	\$2,798.91	\$3,458.53	\$4,500.00	30%	
50650	Operating Supplies - Other	U19 Recycling	\$0.00	\$0.00	\$0.00	\$348.79	\$500.00	43%	Forklift rentals & supplies for recycling 2018 for increased for equipment rentals for annual landfill gas
50670	Service / Site Maintenance		\$10,048.10	\$16,000.00	\$8,234.94	\$8,234.94	\$16,000.00	94%	monitoring & fire break swaths on site; carried fwd
50670	Service / Site Maintenance	U21 Composting Operations	\$1,284.02	\$1,500.00	\$680.00	\$680.00	\$1,500.00	121%	Front loader work

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1902 - Lillooet Area Refuse Ground									
50675	Tipping Fee Surcharge		\$13,737.15	\$15,238.00	\$15,237.45	\$15,237.45	\$14,550.00	-5%	Annual Solid Waste Services, SLRD bylaw 976-2005 to CC1300
50690	Utilities - Hydro		\$2,631.71	\$2,900.00	\$2,046.18	\$2,940.01	\$3,120.00	6%	
50700	Utilities - Telephone		\$2,037.40	\$2,300.00	\$1,617.66	\$2,178.02	\$2,265.00	4%	
51011	Non-Capitalized Equipment		\$394.83	\$3,000.00	\$1,100.47	\$1,100.47	\$3,000.00	173%	2018 is a new computer and monitor
51030	Contingency		\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC1902	\$27,560.05	\$30,000.00	\$18,948.43	\$30,265.03	\$34,000.00	12%	Increase for fixed asset projects
Operating Expenses			\$250,609.23	\$293,004.00	\$187,218.99	\$287,765.47	\$301,603.00	5%	
99996	Fixed Asset Increase		\$0.00	\$1,500.00	\$0.00	\$0.00	\$20,000.00		Bobcat Machine upgrade
99996	Fixed Asset Increase		\$0.00	\$15,600.00	\$0.00	\$0.00	\$15,600.00		Landfill gas monitoring (design & install) carried fwd
99996	Fixed Asset Increase		\$0.00	\$18,000.00	\$10,609.05	\$10,609.05	\$0.00	-100%	Compost sale area
									Second used oil containment area and 2700L tank (as per Board discussion) carried fwd
99996	Fixed Asset Increase		\$0.00	\$23,000.00	\$0.00	\$0.00	\$23,000.00		Downgradient monitoring well
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		New chipper for composting program
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$54,000.00		
Capital Expenditures			\$0.00	\$58,100.00	\$10,609.05	\$10,609.05	\$162,600.00	1433%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
51015	Transfer to Landfill Closure		\$50,797.00	\$95,180.00	\$95,180.00	\$95,180.00	\$50,000.00	-47%	Changes due to latest landfill engineering review
									Transfer to capital reserve (reduced in 2019 vs transferring from
53000	Transfer to Reserve (Provision)		\$106,279.00	\$115,935.00	\$115,935.00	\$115,935.00	\$44,472.00	-62%	reserve for fixed asset increases)
53000	Transfer to Reserve (Provision)	SP94	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	-100%	Transfer to operational surplus reserve
53100	Contribution To Other Services	CC1906	\$1,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	0%	Contribution to GB transfer station MMBC recycling revenue
Transfer Expenses			\$158,076.00	\$262,615.00	\$262,615.00	\$262,615.00	\$95,972.00	-63%	
50590	Depreciation/Amortization		(\$43,088.89)	(\$41,340.00)	\$0.00	(\$38,622.59)	(\$49,463.00)	28%	
Non-Taxable Expenses (Depreciation)			(\$43,088.89)	(\$41,340.00)	\$0.00	(\$38,622.59)	(\$49,463.00)	28%	
Total Expenses			\$365,596.34	\$572,379.00	\$460,443.04	\$522,366.93	\$510,712.00	1402%	
Surplus/ (Deficit)			\$215,851.79	\$0.00	\$32,280.39	\$100,627.05	\$0.00		
30000	Reserve - Capital Works and Equipment		\$275,895.98		\$391,830.98	\$391,830.98	\$436,302.98		
30999	Operational Surplus reserve		\$0.00		\$50,000.00	\$50,000.00	\$50,000.00		
Reserves			\$275,895.98		\$441,830.98	\$441,830.98	\$486,302.98		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1902 - Lillooet Area Refuse Ground										
Revenues										
40000	Requisition		\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00
Requisitions			\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$2,144.35	\$3,000.00	\$7,093.17	\$5,000.00	\$5,500.00	\$6,500.00	\$7,500.00	\$8,500.00
40230	Dumping/Tipping Fees		\$336,967.86	\$260,000.00	\$306,611.43	\$306,000.00	\$312,120.00	\$318,362.00	\$324,729.00	\$331,224.00
40230	Dumping/Tipping Fees	CC1906	\$11,600.02	\$11,600.00	\$8,570.68	\$10,085.00	\$10,287.00	\$10,493.00	\$10,703.00	\$10,917.00
40235	Recycling Revenue	Area A Refuse Grounds LSA	\$43,832.77	\$40,000.00	\$35,956.91	\$35,000.00	\$35,700.00	\$36,414.00	\$37,142.00	\$37,885.00
40300	Miscellaneous Revenue		\$1,455.00	\$0.00	\$2,910.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues			\$396,000.00	\$314,600.00	\$361,142.19	\$356,085.00	\$363,607.00	\$371,769.00	\$380,074.00	\$388,526.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40800	Sale of Capital Assets		\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		\$139,448.13	\$211,779.00	\$215,851.79	\$100,627.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$139,448.13	\$211,779.00	\$215,851.79	\$100,627.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$581,448.13	\$572,379.00	\$622,993.98	\$510,712.00	\$409,607.00	\$417,769.00	\$426,074.00	\$434,526.00
Expenses										
50180	Travel		\$41.32	\$200.00	\$123.78	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50190	Advertising		\$114.87	\$500.00	\$238.78	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195	Meeting Costs		\$0.00	\$200.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50200	Bank Charges & Interest		\$1,449.12	\$1,600.00	\$979.64	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50220	Courier		\$30.43	\$50.00	\$79.80	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50240	Office Supplies		\$143.01	\$150.00	\$0.00	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50410	Software		\$0.00	\$0.00	\$5,257.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50440	Support Services		\$0.00	\$200.00	\$651.61	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50540	Consulting - Engineering		\$11,285.13	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering		\$4,570.23	\$15,000.00	\$16,678.74	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50540	Consulting - Engineering		\$0.00	\$18,000.00	\$17,893.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering		\$0.00	\$0.00	\$7,089.78	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50580	Contracted Services		\$110,360.00	\$114,000.00	\$113,097.50	\$120,000.00	\$122,400.00	\$124,848.00	\$127,345.00	\$129,892.00
50580	Contracted Services	U19	\$12,387.50	\$13,000.00	\$11,375.00	\$13,000.00	\$13,260.00	\$13,525.00	\$13,796.00	\$14,072.00
50580	Contracted Services	U21	\$4,250.00	\$6,000.00	\$9,426.40	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50590	Depreciation/Amortization		\$43,088.89	\$41,340.00	\$38,622.59	\$49,463.00	\$49,613.00	\$50,663.00	\$53,713.00	\$57,713.00
50600	Insurance		\$680.16	\$716.00	\$716.11	\$735.00	\$750.00	\$765.00	\$780.00	\$796.00
50605	Licenses & Permits		\$350.03	\$360.00	\$841.11	\$870.00	\$887.00	\$905.00	\$923.00	\$941.00
50650	Operating Supplies - Other		\$3,915.28	\$4,500.00	\$3,458.53	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50650	Operating Supplies - Other	U19	\$0.00	\$0.00	\$348.79	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50670	Service / Site Maintenance		\$10,048.10	\$16,000.00	\$8,234.94	\$16,000.00	\$11,220.00	\$11,220.00	\$11,220.00	\$11,220.00
50670	Service / Site Maintenance	U21	\$1,284.02	\$1,500.00	\$680.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50675	Tipping Fee Surcharge		\$13,737.15	\$15,238.00	\$15,237.45	\$14,550.00	\$14,841.00	\$15,138.00	\$15,441.00	\$15,750.00
50690	Utilities - Hydro		\$2,631.71	\$2,900.00	\$2,940.01	\$3,120.00	\$3,182.00	\$3,246.00	\$3,311.00	\$3,377.00
50700	Utilities - Telephone		\$2,037.40	\$2,300.00	\$2,178.02	\$2,265.00	\$2,310.00	\$2,356.00	\$2,403.00	\$2,451.00
51011	Non-Capitalized Equipment		\$394.83	\$3,000.00	\$1,100.47	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
51030	Contingency		\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1902 - Lillooet Area Refuse Ground										
53200	Time Allocation from Other Services	CC1902 Lillooet Area Refuse Ground LS	\$27,560.05	\$30,000.00	\$30,265.03	\$34,000.00	\$31,620.00	\$31,620.00	\$31,620.00	\$31,620.00
Operating Expenses			\$250,609.23	\$293,004.00	\$287,765.47	\$301,603.00	\$348,630.00	\$303,798.00	\$311,047.00	\$319,332.00
99996	Fixed Asset Increase		\$0.00	\$1,500.00	\$0.00	\$20,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
99996	Fixed Asset Increase		\$0.00	\$15,600.00	\$0.00	\$15,600.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$18,000.00	\$10,609.05	\$0.00	\$0.00	\$14,306.00	\$17,466.00	\$20,668.00
99996	Fixed Asset Increase		\$0.00	\$23,000.00	\$0.00	\$23,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$54,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$58,100.00	\$10,609.05	\$162,600.00	\$1,500.00	\$15,806.00	\$18,966.00	\$22,168.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51015	Transfer to Landfill Closure		\$50,797.00	\$95,180.00	\$95,180.00	\$50,000.00	\$51,000.00	\$52,020.00	\$53,060.00	\$54,121.00
53000	Transfer to Reserve (Provision)		\$106,279.00	\$115,935.00	\$115,935.00	\$44,472.00	\$56,590.00	\$95,308.00	\$95,214.00	\$95,118.00
53000	Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1906 Area A Refuse Grounds LSA	\$1,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
Transfer Expenses			\$158,076.00	\$262,615.00	\$262,615.00	\$95,972.00	\$109,090.00	\$148,828.00	\$149,774.00	\$150,739.00
50590	Depreciation/Amortization		(\$43,088.89)	(\$41,340.00)	(\$38,622.59)	(\$49,463.00)	(\$49,613.00)	(\$50,663.00)	(\$53,713.00)	(\$57,713.00)
Non-Taxable Expenses (Depreciation)			(\$43,088.89)	(\$41,340.00)	(\$38,622.59)	(\$49,463.00)	(\$49,613.00)	(\$50,663.00)	(\$53,713.00)	(\$57,713.00)
Total Expenses			\$365,596.34	\$572,379.00	\$522,366.93	\$510,712.00	\$409,607.00	\$417,769.00	\$426,074.00	\$434,526.00
Surplus/ (Deficit)			\$215,851.79	\$0.00	\$100,627.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$275,895.98		\$391,830.98	\$436,302.98	\$492,892.98	\$588,200.98	\$683,414.98	\$778,532.98
30999	Operational Surplus reserve		\$0.00		\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Reserves			\$275,895.98		\$441,830.98	\$486,302.98	\$542,892.98	\$638,200.98	\$733,414.98	\$828,532.98

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

DArcy Dev-Birkenhead Refuse LSA
1904

40000 1904	Requisition	8,281	8,281	8,281	8,281	9,500	9,500
40010 1904	Parcel Tax	31,250	31,250	31,250	31,250	33,462	34,502

REQUISITION

Figures Used for Apportionment
"FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BIRKENHEAD LK REFUSE	1,363,647	8,281	8,281	8,281	8,281	9,500	9,500
Est. Residential Tax rate /1,000		0.6501	0.6073	0.6073	0.6073	0.6967	0.6967

D'ARCY DEVINE REFUSE	13,290,685						
PARCEL TAX E (LSA9)	Folios 351	31,250	31,250	31,250	31,250	33,462	34,502
*Est. Cost per Parcel		\$ 93.71	\$ 93.71	\$ 93.71	\$ 93.71	\$ 100.34	\$ 103.46

Requistion maximums			
Dollar Maximun	\$	31,250	D'Arcy Devine
Tax Rate (per \$1,000)	none	-	
Dollar Maximun	\$	8,281	Birkenhead Lake
Tax Rate (per \$1,000)	none	\$ -	

Jurisdiction	Bylaw 566/484/567/1155/1156/1506/1507	Bylaw 1507 is Birkenhead; Bylaw 1506 is D'Arcy/Devine
Debt Issue #		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides refuse disposal for a defined area in Electoral Area C including the communities of Birkenhead Lake, D'arcy, Devine, Blackwater Lake Road and Spetch Creek.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1904 - DArcy Devine Birkenhead Refuse										
Revenues										
40000	Requisition			\$7,739.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	0%	
Requisitions				\$7,739.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	0%	
40010	Parcel Tax			\$28,928.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	0%	
Parcel Tax				\$28,928.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$32.31	\$65.00	\$106.60	\$154.38	\$150.00	-3%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$5,086.25	\$5,000.00	\$3,443.00	\$5,696.15	\$5,600.00	-2%	
Fees & Other Revenues				\$5,118.56	\$5,065.00	\$3,549.60	\$5,850.53	\$5,750.00	-2%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available			\$3,482.01	\$5,650.00	\$6,503.11	\$6,503.11	\$12,675.00	95%	
Surplus Deficit Prior Year				\$3,482.01	\$5,650.00	\$6,503.11	\$6,503.11	\$12,675.00	95%	
43000	Transfers from Other Service	CC1000	General Government Services	\$4,040.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
43000	Transfers from Other Service	CC1900	Pemberton Refuse Grounds LSA	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	MMBC recycling revenue from Pemberton transfer station
43000	Transfers from Other Service	CC1905	Anderson Lake Refuse LSA	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	0%	Anderson Lake Refuse
Transfer Revenue				\$9,790.00	\$5,750.00	\$5,750.00	\$5,750.00	\$5,750.00	0%	
Total Revenues				\$55,057.57	\$55,996.00	\$55,333.71	\$57,634.64	\$63,706.00	93%	
Expenses										
50220	Courier			\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	0%	
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50570	Consulting Other			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Consulting for fix of recycling building
50580	Contracted Services			\$26,283.56	\$29,000.00	\$20,175.92	\$25,473.40	\$29,000.00	14%	Attendant & garbage service
50580	Contracted Services	U19	Recycling	\$5,250.00	\$5,500.00	\$2,700.00	\$3,800.00	\$5,500.00	45%	Recycling operations
50590	Depreciation/Amortization			\$3,333.07	\$3,333.00	\$0.00	\$3,333.00	\$3,333.00	0%	
50600	Insurance			\$641.51	\$644.00	\$843.93	\$843.93	\$850.00	1%	
50650	Operating Supplies - Other			\$344.10	\$700.00	\$123.19	\$195.41	\$700.00	258%	
50670	Service / Site Maintenance			\$1,200.00	\$5,000.00	\$1,225.00	\$1,915.00	\$4,000.00	109%	Snowplowing, sanding, site maintenance
50690	Utilities - Hydro			\$903.91	\$965.00	\$401.34	\$596.65	\$965.00	62%	
50700	Utilities - Telephone			\$1,083.04	\$1,180.00	\$640.01	\$860.57	\$950.00	10%	
51011	Non-Capitalized Equipment			\$4,040.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	CC1904	DArcy Dev-Birkenhead Refuse L	\$4,604.34	\$7,000.00	\$4,090.24	\$5,292.68	\$7,000.00	32%	Staff time spent on service
Operating Expenses				\$47,933.53	\$53,597.00	\$30,449.63	\$42,560.64	\$57,548.00	35%	
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	0%	For fix of recycling building
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)			\$3,000.00	\$3,411.00	\$3,411.00	\$3,411.00	\$3,500.00	3%	Transfer to capital reserve
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$954.00	\$2,321.00	\$2,321.00	\$2,321.00	\$991.00	-57%	Transfer to operational surplus reserve
Transfer Expenses				\$3,954.00	\$5,732.00	\$5,732.00	\$5,732.00	\$4,491.00	-22%	
50590	Depreciation/Amortization			(\$3,333.07)	(\$3,333.00)	\$0.00	(\$3,333.00)	(\$3,333.00)	0%	
Non-Taxable Expenses (Depreciation)				(\$3,333.07)	(\$3,333.00)	\$0.00	(\$3,333.00)	(\$3,333.00)	0%	
Total Expenses				\$48,554.46	\$55,996.00	\$36,181.63	\$44,959.64	\$63,706.00	14%	
Surplus/ (Deficit)				\$6,503.11	\$0.00	\$19,152.08	\$12,675.00	\$0.00		
30000	Reserve - Capital Works and Equipment			\$3,202.06		\$6,613.06	\$6,613.06	\$10,113.06		
30999	Operational Surplus reserve			\$954.00		\$3,275.00	\$3,275.00	\$4,266.00		
Reserves				\$4,156.06		\$9,888.06	\$9,888.06	\$14,379.06		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1904 - DArcy Devine Birkenhead Refuse											
Revenues											
40000	Requisition			\$7,739.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$9,500.00	\$9,500.00
Requisitions				\$7,739.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$9,500.00	\$9,500.00
40010	Parcel Tax			\$28,928.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$33,462.00	\$34,502.00
Parcel Tax				\$28,928.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$33,462.00	\$34,502.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$32.31	\$65.00	\$154.38	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
40230	Dumping/Tipping Fees			\$5,086.25	\$5,000.00	\$5,696.15	\$5,600.00	\$5,600.00	\$5,600.00	\$5,600.00	\$5,600.00
Fees & Other Revenues				\$5,118.56	\$5,065.00	\$5,850.53	\$5,750.00	\$5,750.00	\$5,750.00	\$5,750.00	\$5,750.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$3,482.01	\$5,650.00	\$6,503.11	\$12,675.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$3,482.01	\$5,650.00	\$6,503.11	\$12,675.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$4,040.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1900	Pemberton Refuse Grounds LSA	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
43000	Transfers from Other Service	CC1905	Anderson Lake Refuse LSA	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,413.00	\$2,412.00	\$0.00	\$0.00
Transfer Revenue				\$9,790.00	\$5,750.00	\$5,750.00	\$5,750.00	\$8,413.00	\$9,412.00	\$7,000.00	\$7,000.00
Total Revenues				\$55,057.57	\$55,996.00	\$57,634.64	\$63,706.00	\$53,694.00	\$54,693.00	\$55,712.00	\$56,752.00
Expenses											
50220	Courier			\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50570	Consulting Other			\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$26,283.56	\$29,000.00	\$25,473.40	\$29,000.00	\$29,580.00	\$30,172.00	\$30,775.00	\$31,391.00
50580	Contracted Services	U19	Recycling	\$5,250.00	\$5,500.00	\$3,800.00	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
50590	Depreciation/Amortization			\$3,333.07	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00
50600	Insurance			\$641.51	\$644.00	\$843.93	\$850.00	\$867.00	\$884.00	\$902.00	\$920.00
50650	Operating Supplies - Other			\$344.10	\$700.00	\$195.41	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50670	Service / Site Maintenance			\$1,200.00	\$5,000.00	\$1,915.00	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50690	Utilities - Hydro			\$903.91	\$965.00	\$596.65	\$965.00	\$984.00	\$1,004.00	\$1,024.00	\$1,044.00
50700	Utilities - Telephone			\$1,083.04	\$1,180.00	\$860.57	\$950.00	\$969.00	\$988.00	\$1,008.00	\$1,028.00
51011	Non-Capitalized Equipment			\$4,040.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1904	DArcy Dev-Birkenhead Refuse	\$4,604.34	\$7,000.00	\$5,292.68	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
Operating Expenses				\$47,933.53	\$53,597.00	\$42,560.64	\$57,548.00	\$53,527.00	\$54,526.00	\$55,545.00	\$56,585.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)			\$3,000.00	\$3,411.00	\$3,411.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$954.00	\$2,321.00	\$2,321.00	\$991.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$3,954.00	\$5,732.00	\$5,732.00	\$4,491.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
50590	Depreciation/Amortization			(\$3,333.07)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)
Non-Taxable Expenses (Depreciation)				(\$3,333.07)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)
Total Expenses				\$48,554.46	\$55,996.00	\$44,959.64	\$63,706.00	\$53,694.00	\$54,693.00	\$55,712.00	\$56,752.00
Surplus/ (Deficit)				\$6,503.11	\$0.00	\$12,675.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$3,202.06		\$6,613.06	\$10,113.06	\$13,613.06	\$17,113.06	\$20,613.06	\$24,113.06
30999	Operational Surplus reserve			\$954.00		\$3,275.00	\$4,266.00	\$2,853.00	\$441.00	\$441.00	\$441.00
Reserves				\$4,156.06		\$9,888.06	\$14,379.06	\$16,466.06	\$17,554.06	\$21,054.06	\$24,554.06

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Anderson Lake Refuse LSA	1905					
40010 1905 Parcel Tax		5,000	5,000	6,250	6,250	6,250

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>					
	ANDERSON LAKE GARBAGE	1,942,125					
	PARCEL TAX H (LSA16)	Folios 117	5,000	5,000	6,250	6,250	6,250

Requistion maximums	Est. Cost per Parcel	\$ 44.98	\$ 44.98	\$ 56.22	\$ 56.22	\$ 56.22	\$ 56.22
Dollar Maximun \$ 5,000		*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000) none							

Jurisdiction	Bylaw 499 /1322 /1408
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the Anderson Lake area.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1905 - Anderson Lake Refuse							
Revenues							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010 Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00	-100%	
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$4,999.89	\$5,000.00	\$4,999.89	\$4,999.89	\$5,000.00	-100%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100 Contribution To Other Services	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	0%	Transferred to Darcy Devine Birkenhead refuse
Transfer Expenses	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Surplus/ (Deficit)	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1905 - Anderson Lake Refuse								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,999.89	\$5,000.00	\$4,999.89	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Transfer Expenses	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Surplus/ (Deficit)	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Area A Refuse Grounds LSA		1906					
40000 1906	Requisition	23,257	24,980	26,843	27,389	27,946	28,514
40010 1906	Parcel Tax	32,013	34,304	36,878	37,633	38,402	39,187
		55,270	59,284	63,721	65,022	66,348	67,701

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS													
ELECTORAL AREA A	25,650,095	23,257	24,980	26,843	27,389	27,946	28,514						
Est. Residential Tax rate /1,000	0.0940	0.0974	0.1047	0.1068	0.1090	0.1112							
PARCEL TAX	Folios	759	32,013	34,304	36,878	37,633	38,402	39,187					
	Est. Cost per Parcel	\$	44.39	\$	47.57	\$	51.14	\$	52.19	\$	53.25	\$	54.34

Requisition maximums	
Dollar Maximun	\$ 75,000
Tax Rate (per \$1,000)	none

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 139/512/607/1404	
Debt Issue #	none	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides refuse disposal for Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1906 - Area A Refuse Grounds									
Revenues									
40000	Requisition		\$23,257.00	\$23,257.00	\$23,257.00	\$23,257.00	\$24,980.00	7%	
Requisitions			\$23,257.00	\$23,257.00	\$23,257.00	\$23,257.00	\$24,980.00	7%	
40010	Parcel Tax		\$32,013.00	\$32,013.00	\$32,013.00	\$32,013.00	\$34,304.00	7%	
Parcel Tax			\$32,013.00	\$32,013.00	\$32,013.00	\$32,013.00	\$34,304.00	7%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$538.87	\$595.00	\$759.28	\$1,067.29	\$600.00	-44%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$10,364.50	\$10,365.00	\$8,417.50	\$10,661.00	\$10,660.00	0%	
40300	Miscellaneous Revenue		\$0.00	\$0.00	\$0.00	\$7,064.55	\$0.00	-100%	MIA claim for solar panels install (less 2,500 deductible)
Fees & Other Revenues			\$10,903.37	\$10,960.00	\$9,176.78	\$18,792.84	\$11,260.00	-40%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$16,182.05	\$12,243.00	\$12,242.74	\$12,242.74	\$8,130.00	-34%	
Surplus Deficit Prior Year			\$16,182.05	\$12,243.00	\$12,242.74	\$12,242.74	\$8,130.00	-34%	
43000	Transfers from Other Service	CC1902	\$1,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	0%	Transfer from Lillooet Landfill for recycling revenue
44000	Transfer from Reserve		\$9,209.00	\$0.00	\$0.00	\$0.00	\$12,000.00		For carport/ pole barn structure for recycling trailer & new recycling trailer (99996)
Transfer Revenue			\$10,209.00	\$1,500.00	\$1,500.00	\$1,500.00	\$13,500.00	800%	
Total Revenues			\$92,564.42	\$79,973.00	\$78,189.52	\$87,805.58	\$92,174.00	741%	
Expenses									
50180	Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$0.00		
50190	Advertising		(\$25.00)	\$500.00	\$0.00	\$0.00	\$500.00		2017 Includes a reversal of \$40; 2019 adverts for new bylaw, carried fwd
50210	Communications		\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00		For new guides & communications for new bylaw; carried fwd
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$38,909.58	\$40,100.00	\$33,101.71	\$40,452.53	\$42,400.00	5%	
50580	Contracted Services	U19	\$1,740.00	\$3,000.00	\$1,500.00	\$2,700.00	\$3,600.00	33%	
50590	Depreciation/Amortization		\$2,212.04	\$3,321.00	\$0.00	\$2,212.04	\$3,012.00	36%	
50600	Insurance		\$215.27	\$2,186.00	\$1,268.33	\$1,268.33	\$1,371.00	8%	Property & equipment, ICBC ins for tralier, liability insurance
50605	Licenses & Permits		\$100.29	\$105.00	\$0.00	\$200.34	\$250.00	25%	
50650	Operating Supplies - Other		\$681.17	\$700.00	\$888.97	\$888.97	\$1,500.00		2018 for trashliners, gloves, magnetic sweeper; 2019 increase
50650	Operating Supplies - Other	U19	\$0.00	\$400.00	\$329.54	\$329.54	\$400.00		69% for AC unit & fridge for office, and new sign
50670	Service / Site Maintenance		\$1,227.95	\$8,000.00	\$2,806.10	\$3,667.92	\$4,853.00		21% 2018 is a recycling can
50675	Tipping Fee Surcharge		\$11,600.02	\$11,600.00	\$8,664.10	\$10,062.97	\$11,600.00		2018 includes \$2,482 for installing new gate; 2019 for road
50690	Utilities - Hydro		(\$83.64)	\$100.00	\$449.40	\$471.27	\$150.00		32% grading & other site maintenance
50700	Utilities - Telephone		\$0.00	\$0.00	\$0.00	\$0.00	\$2,440.00		15% To Lillooet Landfill -1902
53200	Time Allocation from Other Services	CC1906	\$5,743.47	\$6,356.00	\$4,474.38	\$6,183.55	\$7,860.00		High due to correction for 2017 of approx \$120 & theft of solar panels
Operating Expenses			\$62,571.15	\$79,668.00	\$53,732.53	\$68,687.46	\$83,186.00	21%	
99996	Fixed Asset Increase		\$19,962.57	\$0.00	\$9,574.55	\$9,574.55	\$12,000.00		2018 for Solar panels install (after theft); 2019 for carport/ pole barn structure for recycling trailer & new recycling trailer, from capital reserve
Capital Expenditures			\$19,962.57	\$0.00	\$9,574.55	\$9,574.55	\$12,000.00	25%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$0.00	\$3,626.00	\$3,626.00	\$3,626.00	\$0.00		-100% Transfer to Capital reserve
Transfer Expenses			\$0.00	\$3,626.00	\$3,626.00	\$3,626.00	\$0.00	-100%	

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1906 - Area A Refuse Grounds							
50590 Depreciation/Amortization	(\$2,212.04)	(\$3,321.00)	\$0.00	(\$2,212.04)	(\$3,012.00)	36%	
Non-Taxable Expenses (Depreciation)	(\$2,212.04)	(\$3,321.00)	\$0.00	(\$2,212.04)	(\$3,012.00)	36%	
Total Expenses	\$80,321.68	\$79,973.00	\$66,933.08	\$79,675.97	\$92,174.00	-17%	
Surplus/ (Deficit)	\$12,242.74	\$0.00	\$11,256.44	\$8,129.61	\$0.00		
30000 Reserve - Capital Works and Equipment	\$55,144.48		\$58,770.48	\$58,770.48	\$46,770.48		
30999 Operational Surplus reserve	\$4,977.00		\$4,977.00	\$4,977.00	\$4,977.00		
Reserves	\$60,121.48		\$63,747.48	\$63,747.48	\$51,747.48		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1906 - Area A Refuse Grounds										
Revenues										
40000	Requisition		\$23,257.00	\$23,257.00	\$23,257.00	\$24,980.00	\$26,843.00	\$27,389.00	\$27,946.00	\$28,514.00
Requisitions			\$23,257.00	\$23,257.00	\$23,257.00	\$24,980.00	\$26,843.00	\$27,389.00	\$27,946.00	\$28,514.00
40010	Parcel Tax		\$32,013.00	\$32,013.00	\$32,013.00	\$34,304.00	\$36,878.00	\$37,633.00	\$38,402.00	\$39,187.00
Parcel Tax			\$32,013.00	\$32,013.00	\$32,013.00	\$34,304.00	\$36,878.00	\$37,633.00	\$38,402.00	\$39,187.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$538.87	\$595.00	\$1,067.29	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
40230	Dumping/Tipping Fees		\$10,364.50	\$10,365.00	\$10,661.00	\$10,660.00	\$10,873.00	\$11,090.00	\$11,312.00	\$11,538.00
40300	Miscellaneous Revenue		\$0.00	\$0.00	\$7,064.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues			\$10,903.37	\$10,960.00	\$18,792.84	\$11,260.00	\$11,473.00	\$11,690.00	\$11,912.00	\$12,138.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		\$16,182.05	\$12,243.00	\$12,242.74	\$8,130.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$16,182.05	\$12,243.00	\$12,242.74	\$8,130.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1902 Lillooet Area Refuse Ground LSA	\$1,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
44000	Transfer from Reserve		\$9,209.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$10,209.00	\$1,500.00	\$1,500.00	\$13,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
Total Revenues			\$92,564.42	\$79,973.00	\$87,805.58	\$92,174.00	\$76,694.00	\$78,212.00	\$79,760.00	\$81,339.00
Expenses										
50180	Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190	Advertising		(\$25.00)	\$500.00	\$0.00	\$500.00	\$255.00	\$260.00	\$265.00	\$270.00
50210	Communications		\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$38,909.58	\$40,100.00	\$40,452.53	\$42,400.00	\$43,248.00	\$44,113.00	\$44,995.00	\$45,895.00
50580	Contracted Services	U19 Recycling	\$1,740.00	\$3,000.00	\$2,700.00	\$3,600.00	\$3,672.00	\$3,745.00	\$3,820.00	\$3,896.00
50590	Depreciation/Amortization		\$2,212.04	\$3,321.00	\$2,212.04	\$3,012.00	\$3,012.00	\$3,012.00	\$3,012.00	\$3,012.00
50600	Insurance		\$215.27	\$2,186.00	\$1,268.33	\$1,371.00	\$1,398.00	\$1,426.00	\$1,455.00	\$1,484.00
50605	Licenses & Permits		\$100.29	\$105.00	\$200.34	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50650	Operating Supplies - Other		\$681.17	\$700.00	\$888.97	\$1,500.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00
50650	Operating Supplies - Other	U19 Recycling	\$0.00	\$400.00	\$329.54	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50670	Service / Site Maintenance		\$1,227.95	\$8,000.00	\$3,667.92	\$4,853.00	\$4,950.00	\$5,049.00	\$5,150.00	\$5,253.00
50675	Tipping Fee Surcharge		\$11,600.02	\$11,600.00	\$10,062.97	\$11,600.00	\$11,444.00	\$11,673.00	\$11,906.00	\$12,144.00
50690	Utilities - Hydro		(\$83.64)	\$100.00	\$471.27	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50700	Utilities - Telephone		\$0.00	\$0.00	\$0.00	\$2,440.00	\$2,489.00	\$2,539.00	\$2,590.00	\$2,642.00
53200	Time Allocation from Other Services	CC1906 Area A Refuse Grounds LSA	\$5,743.47	\$6,356.00	\$6,183.55	\$7,860.00	\$6,672.00	\$6,805.00	\$6,941.00	\$7,080.00
Operating Expenses			\$62,571.15	\$79,668.00	\$68,687.46	\$83,186.00	\$79,206.00	\$80,724.00	\$82,272.00	\$83,851.00
99996	Fixed Asset Increase		\$19,962.57	\$0.00	\$9,574.55	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$19,962.57	\$0.00	\$9,574.55	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)		\$0.00	\$3,626.00	\$3,626.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00
Transfer Expenses			\$0.00	\$3,626.00	\$3,626.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00
50590	Depreciation/Amortization		(\$2,212.04)	(\$3,321.00)	(\$2,212.04)	(\$3,012.00)	(\$3,012.00)	(\$3,012.00)	(\$3,012.00)	(\$3,012.00)
Non-Taxable Expenses (Depreciation)			(\$2,212.04)	(\$3,321.00)	(\$2,212.04)	(\$3,012.00)	(\$3,012.00)	(\$3,012.00)	(\$3,012.00)	(\$3,012.00)
Total Expenses			\$80,321.68	\$79,973.00	\$79,675.97	\$92,174.00	\$76,694.00	\$78,212.00	\$79,760.00	\$81,339.00
Surplus/ (Deficit)			\$12,242.74	\$0.00	\$8,129.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$55,144.48		\$58,770.48	\$46,770.48	\$47,270.48	\$47,770.48	\$48,270.48	\$48,770.48
30999	Operational Surplus reserve		\$4,977.00		\$4,977.00	\$4,977.00	\$4,977.00	\$4,977.00	\$4,977.00	\$4,977.00
Reserves			\$60,121.48		\$63,747.48	\$51,747.48	\$52,247.48	\$52,747.48	\$53,247.48	\$53,747.48

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Furry Creek Refuse Disposal LSA			1908							
40000	1908	Requisition		58,037	58,514	68,270	82,382	84,131	85,916	
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"							
			<u>ASSESSMENTS</u>							
	FURRY CREEK GARBAGE	26,644,300	58,037	58,514	68,270	82,382	84,131	85,916		
Requisition maximums			TOTAL	26,644,300	58,037	58,514	68,270	82,382	84,131	85,916
Dollar Maximun			\$	187,500						
Tax Rate (per \$1,000)			Est. Residential Tax rate /1,000	0.2711	0.2196	0.2562	0.3092	0.3158	0.3225	

Jurisdiction	Bylaw 530/1618
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides solid waste disposal for Furry Creek.

Items of Significance

Contract costs reflect service charges for bi-weekly garbage alternated with bi-weekly recycling pick up.
 New program for curbside organics estimated to start in April 2019.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1908 - Furry Creek Refuse Disposal									
Revenues									
40000	Requisition		\$56,105.00	\$58,037.00	\$58,037.00	\$58,037.00	\$58,514.00	1%	
Requisitions			\$56,105.00	\$58,037.00	\$58,037.00	\$58,037.00	\$58,514.00	1%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$299.92	\$320.00	\$493.97	\$694.92	\$420.00	-40%	Interest earned on reserve balances
40235	Recycling Revenue		\$0.00	\$4,250.00	\$3,204.79	\$4,469.38	\$5,052.00	13%	Recycle BC contract started 2018
Fees & Other Revenues			\$299.92	\$4,570.00	\$3,698.76	\$5,164.30	\$5,472.00	6%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$8,311.90	\$13,668.00	\$13,668.32	\$13,668.32	\$19,654.00	44%	
Surplus Deficit Prior Year			\$8,311.90	\$13,668.00	\$13,668.32	\$13,668.32	\$19,654.00	44%	
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues			\$64,716.82	\$76,275.00	\$75,404.08	\$76,869.62	\$83,640.00	51%	
Expenses									
50180	Travel		\$0.00	\$50.00	\$0.00	\$38.93	\$50.00	28%	
50195	Meeting Costs		\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$47,064.15	\$50,375.00	\$34,320.20	\$47,424.65	\$55,200.00	16%	Carneys tote & curbside pickup
50580	Contracted Services	SP147	\$0.00	\$12,500.00	\$0.00	\$0.00	\$18,750.00		Organics curbside carried fwd to 2019 (Increased from 6 to 9 months included; Apr 2019 start
50670	Service / Site Maintenance		\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		
51030	Contingency		\$0.00	\$2,500.00	\$0.00	\$0.00	\$500.00		
53200	Time Allocation from Other Services	CC1908	\$3,023.98	\$6,000.00	\$5,544.45	\$6,502.29	\$5,000.00	-23%	Staff time spent on service
53200	Time Allocation from Other Services	SP147	\$710.37	\$0.00	\$0.00	\$0.00	\$2,000.00		Staff time on organics project
Operating Expenses			\$51,048.50	\$73,275.00	\$40,114.65	\$54,215.87	\$83,350.00	54%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	SP94	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	-100%	Transfer to Operational surplus reserve
53000	Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$0.00	\$290.00		Transfer to Capital reserve (interest)
Transfer Expenses			\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$290.00	-90%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$51,048.50	\$76,275.00	\$43,114.65	\$57,215.87	\$83,640.00	-37%	
Surplus/ (Deficit)			\$13,668.32	\$0.00	\$32,289.43	\$19,653.75	\$0.00		
30000	Reserve - Capital Works and Equipment		\$29,182.47		\$29,182.47	\$29,182.47	\$29,472.47		
30999	Operational Surplus reserve		\$9,405.89		\$12,405.89	\$12,405.89	\$12,405.89		
Reserves			\$38,588.36		\$41,588.36	\$41,588.36	\$41,878.36		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1908 - Furry Creek Refuse Disposal										
Revenues										
40000 Requisition			\$56,105.00	\$58,037.00	\$58,037.00	\$58,514.00	\$68,270.00	\$82,382.00	\$84,131.00	\$85,916.00
Requisitions			\$56,105.00	\$58,037.00	\$58,037.00	\$58,514.00	\$68,270.00	\$82,382.00	\$84,131.00	\$85,916.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$299.92	\$320.00	\$694.92	\$420.00	\$290.00	\$300.00	\$300.00	\$300.00
40235 Recycling Revenue			\$0.00	\$4,250.00	\$4,469.38	\$5,052.00	\$5,052.00	\$5,052.00	\$5,052.00	\$5,052.00
Fees & Other Revenues			\$299.92	\$4,570.00	\$5,164.30	\$5,472.00	\$5,342.00	\$5,352.00	\$5,352.00	\$5,352.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$8,311.90	\$13,668.00	\$13,668.32	\$19,654.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$8,311.90	\$13,668.00	\$13,668.32	\$19,654.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$12,405.89	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$12,405.89	\$0.00	\$0.00	\$0.00
Total Revenues			\$64,716.82	\$76,275.00	\$76,869.62	\$83,640.00	\$86,017.89	\$87,734.00	\$89,483.00	\$91,268.00
Expenses										
50180 Travel			\$0.00	\$50.00	\$38.93	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50195 Meeting Costs			\$0.00	\$100.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$47,064.15	\$50,375.00	\$47,424.65	\$55,200.00	\$56,304.00	\$57,430.00	\$58,579.00	\$59,751.00
50580 Contracted Services	SP147	Curbside Organics Project -BB 8	\$0.00	\$12,500.00	\$0.00	\$18,750.00	\$24,480.00	\$24,970.00	\$25,469.00	\$25,978.00
50670 Service / Site Maintenance			\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$750.00	\$765.00	\$780.00	\$796.00
51030 Contingency			\$0.00	\$2,500.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1908	Furry Creek Refuse Disp LSA	\$3,023.98	\$6,000.00	\$6,502.29	\$5,000.00	\$4,080.89	\$4,163.00	\$4,246.00	\$4,331.00
53200 Time Allocation from Other Services	SP147	Curbside Organics Project -BB 8	\$710.37	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$51,048.50	\$73,275.00	\$54,215.87	\$83,350.00	\$86,017.89	\$87,734.00	\$89,483.00	\$91,268.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$3,000.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$290.00	\$290.00	\$300.00	\$300.00	\$300.00
Transfer Expenses			\$0.00	\$3,000.00	\$3,000.00	\$290.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$51,048.50	\$76,275.00	\$57,215.87	\$83,640.00	\$86,017.89	\$87,734.00	\$89,483.00	\$91,268.00
Surplus/ (Deficit)			\$13,668.32	\$0.00	\$19,653.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$29,182.47		\$29,182.47	\$29,472.47	\$29,762.47	\$30,062.47	\$30,362.47	\$30,662.47
30999 Operational Surplus reserve			\$9,405.89		\$12,405.89	\$12,405.89	\$0.00	\$0.00	\$0.00	\$0.00
Reserves			\$38,588.36		\$41,588.36	\$41,878.36	\$29,762.47	\$30,062.47	\$30,362.47	\$30,662.47

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Britannia Beach Refuse			1909																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																							
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Jurisdiction	Bylaw 1030/1540
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides solid waste disposal for Britannia Beach.

Items of Significance

New program for curbside organics estimated to start in April 2019.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 1909 - Britannia Beach Refuse									
Revenues									
40000	Requisition		\$72,112.00	\$73,500.00	\$73,500.00	\$73,500.00	\$73,500.00	0%	
Requisitions			\$72,112.00	\$73,500.00	\$73,500.00	\$73,500.00	\$73,500.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$82.11	\$150.00	\$243.91	\$352.11	\$290.00	-18%	Interest earned on reserve balances
40235	Recycling Revenue		\$0.00	\$4,718.00	\$3,613.99	\$5,040.04	\$5,700.00	13%	Recycle BC contract started 2018
Fees & Other Revenues			\$82.11	\$4,868.00	\$3,857.90	\$5,392.15	\$5,990.00	11%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		(\$792.15)	\$13,903.00	\$13,903.35	\$13,903.35	\$17,465.00	26%	
Surplus Deficit Prior Year			(\$792.15)	\$13,903.00	\$13,903.35	\$13,903.35	\$17,465.00	26%	
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues			\$71,401.96	\$92,271.00	\$91,261.25	\$92,795.50	\$96,955.00	37%	
Expenses									
50180	Travel Costs		\$0.00	\$0.00	\$0.00	\$0.00	\$50.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$52,741.08	\$56,795.00	\$41,374.60	\$55,590.25	\$61,200.00	10%	Carneys tote & curbside pickup
50580	Contracted Services	SP147	\$0.00	\$13,500.00	\$0.00	\$0.00	\$19,950.00		Organics curbside carried fwd to 2019 (Increased from 6 to 9 months included; Apr 2019 start
50670	Service / Site Maintenance		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
51030	Contingency		\$0.00	\$2,500.00	\$0.00	\$0.00	\$500.00		
53200	Time Allocation from Other Services	CC1909	\$3,797.18	\$6,400.00	\$6,092.51	\$7,664.26	\$5,000.00	-35%	Staff time spent on service
53200	Time Allocation from Other Services	SP147	\$710.35	\$0.00	\$0.00	\$0.00	\$2,000.00		Staff time on organics project
Operating Expenses			\$57,498.61	\$80,445.00	\$47,717.11	\$63,504.51	\$89,950.00	42%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	0%	Transfer to Capital reserve (interest)
53000	Transfer to Reserve (Provision)	SP94	\$0.00	\$11,826.00	\$11,826.00	\$11,826.00	\$6,905.00	-42%	Transfer to Operational surplus reserve
Transfer Expenses			\$0.00	\$11,826.00	\$11,826.00	\$11,826.00	\$7,005.00	-41%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$57,498.61	\$92,271.00	\$59,543.11	\$75,330.51	\$96,955.00	1%	
Surplus/ (Deficit)			\$13,903.35	\$0.00	\$31,718.14	\$17,464.99	\$0.00		
30000	Reserve - Capital Works and Equipment		\$10,566.00		\$10,566.00	\$10,566.00	\$10,666.00		
30999	Operational Surplus reserve		\$0.00		\$11,826.00	\$11,826.00	\$18,731.00		
Reserves			\$10,566.00		\$22,392.00	\$22,392.00	\$29,397.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 1909 - Britannia Beach Refuse										
Revenues										
40000 Requisition			\$72,112.00	\$73,500.00	\$73,500.00	\$73,500.00	\$79,110.00	\$84,346.00	\$90,338.00	\$94,768.00
Requisitions			\$72,112.00	\$73,500.00	\$73,500.00	\$73,500.00	\$79,110.00	\$84,346.00	\$90,338.00	\$94,768.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$82.11	\$150.00	\$352.11	\$290.00	\$200.00	\$130.00	\$110.00	\$110.00
40235 Recycling Revenue			\$0.00	\$4,718.00	\$5,040.04	\$5,700.00	\$5,700.00	\$5,700.00	\$5,700.00	\$5,700.00
Fees & Other Revenues			\$82.11	\$4,868.00	\$5,392.15	\$5,990.00	\$5,900.00	\$5,830.00	\$5,810.00	\$5,810.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			(\$792.15)	\$13,903.00	\$13,903.35	\$17,465.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$792.15)	\$13,903.00	\$13,903.35	\$17,465.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$9,777.00	\$6,500.00	\$2,454.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$9,777.00	\$6,500.00	\$2,454.00	\$0.00
Total Revenues			\$71,401.96	\$92,271.00	\$92,795.50	\$96,955.00	\$94,787.00	\$96,676.00	\$98,602.00	\$100,578.00
Expenses										
50180 Travel Costs			\$0.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$52,741.08	\$56,795.00	\$55,590.25	\$61,200.00	\$62,424.00	\$63,672.00	\$64,945.00	\$66,244.00
50580 Contracted Services	SP147	Curbside Organics Project -BB 8	\$0.00	\$13,500.00	\$0.00	\$19,950.00	\$27,132.00	\$27,675.00	\$28,229.00	\$28,794.00
50670 Service / Site Maintenance			\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$750.00	\$765.00	\$780.00	\$796.00
51030 Contingency			\$0.00	\$2,500.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1909	Britannia Refuse	\$3,797.18	\$6,400.00	\$7,664.26	\$5,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
53200 Time Allocation from Other Services	SP147	Curbside Organics Project -BB 8	\$710.35	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$57,498.61	\$80,445.00	\$63,504.51	\$89,950.00	\$94,687.00	\$96,576.00	\$98,502.00	\$100,468.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$110.00
53000 Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$11,826.00	\$11,826.00	\$6,905.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$0.00	\$11,826.00	\$11,826.00	\$7,005.00	\$100.00	\$100.00	\$100.00	\$110.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$57,498.61	\$92,271.00	\$75,330.51	\$96,955.00	\$94,787.00	\$96,676.00	\$98,602.00	\$100,578.00
Surplus/ (Deficit)			\$13,903.35	\$0.00	\$17,464.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$10,566.00		\$10,566.00	\$10,666.00	\$10,766.00	\$10,866.00	\$10,966.00	\$11,076.00
30999 Operational Surplus reserve			\$0.00		\$11,826.00	\$18,731.00	\$8,954.00	\$2,454.00	\$0.00	\$0.00
Reserves			\$10,566.00		\$22,392.00	\$29,397.00	\$19,720.00	\$13,320.00	\$10,966.00	\$11,076.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Bralorne Television LSA	2002						
40000 2002 Requisition		3,076	4,755	4,650	4,852	5,250	5,250

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>						
BRALORNE TELEVISION	2,192,182	3,076	4,755	4,650	4,852	5,250	5,250

Requisition maximums		TOTAL	2,192,182	3,076	4,755	4,650	4,852	5,250	5,250
Dollar Maximun	\$	5,469							
Tax Rate (per \$1,000)	\$	-	Est. Residential Tax rate /1,000	0.1584	0.2169	0.2121	0.2213	0.2395	0.2395

Jurisdiction	Bylaw 516/1147/1616
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a television repeater system for the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2002 - Bralorne Television							
Revenues							
40000 Requisition	\$3,064.00	\$3,076.00	\$3,076.00	\$3,076.00	\$4,755.00	55%	
Requisitions	\$3,064.00	\$3,076.00	\$3,076.00	\$3,076.00	\$4,755.00	55%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments	\$12.31	\$12.00	\$19.07	\$26.72	\$10.00	-63%	Interest earned on reserve balance
Fees & Other Revenues	\$12.31	\$12.00	\$19.07	\$26.72	\$10.00	-63%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$0.91	(\$3.00)	(\$3.31)	(\$3.31)	\$14.00	-523%	
Surplus Deficit Prior Year	\$0.91	(\$3.00)	(\$3.31)	(\$3.31)	\$14.00	-523%	
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	0%	Transfer from capital & equipment reserve for equipment repairs
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	0%	
Total Revenues	\$3,077.22	\$3,085.00	\$3,091.76	\$3,099.41	\$5,379.00	-531%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$115.53	\$120.00	\$120.07	\$120.07	\$119.00	-1%	Property & equip insurance
50610 Miscellaneous Operating Cost	\$2,715.00	\$2,715.00	\$2,715.00	\$2,715.00	\$4,400.00	62%	As requested by BRVCA
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00		As requested by BRVCA
Operating Expenses	\$3,080.53	\$3,085.00	\$3,085.07	\$3,085.07	\$5,369.00	74%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$10.00		Interest transferred to reserve
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$10.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$3,080.53	\$3,085.00	\$3,085.07	\$3,085.07	\$5,379.00	74%	
Surplus/ (Deficit)	(\$3.31)	\$0.00	\$6.69	\$14.34	\$0.00		
30000 Reserve - Capital Works and Equipment	\$1,584.28		\$1,584.28	\$1,584.28	\$994.28		
Reserves	\$1,584.28		\$1,584.28	\$1,584.28	\$994.28		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2002 - Bralorne Television								
Revenues								
40000 Requisition	\$3,064.00	\$3,076.00	\$3,076.00	\$4,755.00	\$4,650.00	\$4,852.00	\$5,250.00	\$5,250.00
Requisitions	\$3,064.00	\$3,076.00	\$3,076.00	\$4,755.00	\$4,650.00	\$4,852.00	\$5,250.00	\$5,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$12.31	\$12.00	\$26.72	\$10.00	\$4.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$12.31	\$12.00	\$26.72	\$10.00	\$4.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.91	(\$3.00)	(\$3.31)	\$14.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.91	(\$3.00)	(\$3.31)	\$14.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00	\$398.28	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00	\$398.28	\$0.00	\$0.00
Total Revenues	\$3,077.22	\$3,085.00	\$3,099.41	\$5,379.00	\$5,254.00	\$5,250.28	\$5,250.00	\$5,250.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$115.53	\$120.00	\$120.07	\$119.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$2,715.00	\$2,715.00	\$2,715.00	\$4,400.00	\$4,400.00	\$4,602.00	\$5,000.00	\$5,000.00
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$600.00	\$600.00	\$398.28	\$0.00	\$0.00
Operating Expenses	\$3,080.53	\$3,085.00	\$3,085.07	\$5,369.00	\$5,250.00	\$5,250.28	\$5,250.00	\$5,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$10.00	\$4.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$10.00	\$4.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$3,080.53	\$3,085.00	\$3,085.07	\$5,379.00	\$5,254.00	\$5,250.28	\$5,250.00	\$5,250.00
Surplus/ (Deficit)	(\$3.31)	\$0.00	\$14.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$1,584.28		\$1,584.28	\$994.28	\$398.28	\$0.00	\$0.00	\$0.00
Reserves	\$1,584.28		\$1,584.28	\$994.28	\$398.28	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2003 - Lillooet Camelsfoot TV & Radio Rebroadcasting							
Revenues							
40000 Requisition	\$30,849.00	\$30,849.00	\$30,849.00	\$30,849.00	\$27,065.00	-12%	
Requisitions	\$30,849.00	\$30,849.00	\$30,849.00	\$30,849.00	\$27,065.00	-12%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments	\$19.85	\$20.00	\$38.77	\$55.04	\$33.00	-40%	Interest earned on reserve balance
Fees & Other Revenues	\$19.85	\$20.00	\$38.77	\$55.04	\$33.00	-40%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	(\$0.30)	(\$5.00)	(\$5.45)	(\$5.45)	\$35.00	-742%	
Surplus Deficit Prior Year	(\$0.30)	(\$5.00)	(\$5.45)	(\$5.45)	\$35.00	-742%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$30,868.55	\$30,864.00	\$30,882.32	\$30,898.59	\$27,133.00	-795%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$28,150.00	\$29,800.00	\$29,800.00	\$29,800.00	\$26,850.00	-10%	As requested by Society
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Operating Expenses	\$28,400.00	\$30,050.00	\$30,050.00	\$30,050.00	\$27,100.00	-10%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve (Provision)	\$2,474.00	\$814.00	\$814.00	\$814.00	\$33.00	-96%	Interest transferred to reserve
Transfer Expenses	\$2,474.00	\$814.00	\$814.00	\$814.00	\$33.00	-96%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$30,874.00	\$30,864.00	\$30,864.00	\$30,864.00	\$27,133.00	-106%	
Surplus/ (Deficit)	(\$5.45)	\$0.00	\$18.32	\$34.59	\$0.00		
30000 Reserve - Capital Works and Equipment	\$2,554.00		\$3,368.00	\$3,368.00	\$3,401.00		
Reserves	\$2,554.00		\$3,368.00	\$3,368.00	\$3,401.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2003 - Lillooet Camelsfoot TV & Radio Rebroadcasting								
Revenues								
40000 Requisition	\$30,849.00	\$30,849.00	\$30,849.00	\$27,065.00	\$27,100.00	\$29,900.00	\$29,700.00	\$28,600.00
Requisitions	\$30,849.00	\$30,849.00	\$30,849.00	\$27,065.00	\$27,100.00	\$29,900.00	\$29,700.00	\$28,600.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$19.85	\$20.00	\$55.04	\$33.00	\$34.00	\$20.00	\$5.00	\$5.00
Fees & Other Revenues	\$19.85	\$20.00	\$55.04	\$33.00	\$34.00	\$20.00	\$5.00	\$5.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$0.30)	(\$5.00)	(\$5.45)	\$35.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.30)	(\$5.00)	(\$5.45)	\$35.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00
Total Revenues	\$30,868.55	\$30,864.00	\$30,898.59	\$27,133.00	\$27,134.00	\$31,420.00	\$31,205.00	\$28,605.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$28,150.00	\$29,800.00	\$29,800.00	\$26,850.00	\$26,850.00	\$28,150.00	\$27,950.00	\$28,350.00
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00	\$0.00
Operating Expenses	\$28,400.00	\$30,050.00	\$30,050.00	\$27,100.00	\$27,100.00	\$31,400.00	\$31,200.00	\$28,600.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$2,474.00	\$814.00	\$814.00	\$33.00	\$34.00	\$20.00	\$5.00	\$5.00
Transfer Expenses	\$2,474.00	\$814.00	\$814.00	\$33.00	\$34.00	\$20.00	\$5.00	\$5.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$30,874.00	\$30,864.00	\$30,864.00	\$27,133.00	\$27,134.00	\$31,420.00	\$31,205.00	\$28,605.00
Surplus/ (Deficit)	(\$5.45)	\$0.00	\$34.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$2,554.00		\$3,368.00	\$3,401.00	\$3,435.00	\$1,955.00	\$460.00	\$465.00
Reserves	\$2,554.00		\$3,368.00	\$3,401.00	\$3,435.00	\$1,955.00	\$460.00	\$465.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Television & Radio Rebroadcasting

2004

40000 2004	Requisition	19,500	31,173	23,249	23,709	24,177	24,656

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

<u>ASSESSMENTS</u>							
VILLAGE OF PEMBERTON	40,750,713	14,605	23,938	17,853	18,206	18,566	18,934
PEMBERTON TELEVISION	21,439,184	4,895	7,235	5,396	5,503	5,611	5,722

Requisition maximums		TOTAL	62,189,897	19,500	31,173	23,249	23,709	24,177	24,656	
Dollar Maximun	\$	30,000								
Tax Rate (per \$1,000)	0.2800	\$	313,766	Est. Residential Tax rate /1,000	0.0341	0.0501	0.0374	0.0381	0.0389	0.0396

Jurisdiction	Bylaw 637	Residential Occurences (for apportionment)	VILLAGE OF PEMBERTON	1,254
Debt Issue #	none		PEMBERTON TELEVISION	379
Basis of Apportionment	Residential Class 1 Occurences (apportionment)/ Collection on Hosp Improvements Only			1,633

Service Mandate

This service participates in and provides a financial contribution towards a Television and Radio repeater system for the Village of Pemberton and a defined portion of Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2004 - Pemberton TV & Radio Rebroadcasting									
Revenues									
40000	Requisition		\$20,500.00	\$19,500.00	\$19,500.00	\$19,500.00	\$31,173.00	60%	
Requisitions			\$20,500.00	\$19,500.00	\$19,500.00	\$19,500.00	\$31,173.00	60%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$39.80	\$45.00	\$77.96	\$110.70	\$0.00	-100%	
Fees & Other Revenues			\$39.80	\$45.00	\$77.96	\$110.70	\$0.00	-100%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$4,992.50	\$2,715.00	\$3,215.06	\$3,215.06	(\$10,254.00)	-419%	
Surplus Deficit Prior Year			\$4,992.50	\$2,715.00	\$3,215.06	\$3,215.06	(\$10,254.00)	-419%	
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$6,276.00		Transferring Operational surplus reserve
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	0%	Transferring Capital works & equipment reserve to offset 2018 parts for TSN
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$6,776.00		
Total Revenues			\$25,532.30	\$22,260.00	\$22,793.02	\$22,825.76	\$27,695.00	-459%	
Expenses									
50190	Advertising		\$0.00	\$100.00	\$0.00	\$0.00	\$0.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$11,600.76	\$12,200.00	\$8,755.29	\$11,595.82	\$12,200.00	5%	
50600	Insurance		\$225.08	\$231.00	\$240.12	\$240.12	\$245.00	2%	
50610	Miscellaneous Operating Cost		\$15.00	\$40.00	\$40.00	\$40.00	\$0.00	-100%	
50630	Operating Supplies - Parts		\$0.00	\$2,800.00	\$4,044.60	\$4,044.60	\$3,000.00	-26%	2018 is parts for TSN
50670	Service / Site Maintenance		\$3,709.50	\$2,925.00	\$5,233.82	\$13,536.17	\$5,000.00	-63%	2018 includes restore of CTV, electrical work (includes helicopter flights & accomm), crush for road, & snow clearing
50690	Utilities - Hydro		\$1,505.78	\$1,608.00	\$960.92	\$1,428.59	\$1,500.00	5%	
51030	Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
53200	Time Allocation from Other Services	CC2004	\$391.12	\$450.00	\$0.00	\$288.31	\$500.00	73%	Staff time
Operating Expenses			\$17,697.24	\$20,604.00	\$19,524.75	\$31,423.61	\$27,695.00	-12%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve (Provision)	SP94	\$4,620.00	\$1,656.00	\$1,656.00	\$1,656.00	\$0.00	-100%	
Transfer Expenses			\$4,620.00	\$1,656.00	\$1,656.00	\$1,656.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$22,317.24	\$22,260.00	\$21,180.75	\$33,079.61	\$27,695.00	-112%	
Surplus/ (Deficit)			\$3,215.06	\$0.00	\$1,612.27	(\$10,253.85)	\$0.00		
30000	Reserve - Capital Works and Equipment		\$500.00		\$500.00	\$500.00	\$0.00		
30999	Operational Surplus reserve		\$4,620.00		\$6,276.00	\$6,276.00	\$0.00		
Reserves			\$5,120.00		\$6,776.00	\$6,776.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2004 - Pemberton TV & Radio Rebroadcasting										
Revenues										
40000 Requisition			\$20,500.00	\$19,500.00	\$19,500.00	\$31,173.00	\$23,249.00	\$23,709.00	\$24,177.00	\$24,656.00
Requisitions			\$20,500.00	\$19,500.00	\$19,500.00	\$31,173.00	\$23,249.00	\$23,709.00	\$24,177.00	\$24,656.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$39.80	\$45.00	\$110.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues			\$39.80	\$45.00	\$110.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$4,992.50	\$2,715.00	\$3,215.06	(\$10,254.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$4,992.50	\$2,715.00	\$3,215.06	(\$10,254.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$6,776.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$25,532.30	\$22,260.00	\$22,825.76	\$27,695.00	\$23,249.00	\$23,709.00	\$24,177.00	\$24,656.00
Expenses										
50190 Advertising			\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$11,600.76	\$12,200.00	\$11,595.82	\$12,200.00	\$12,444.00	\$12,693.00	\$12,947.00	\$13,206.00
50600 Insurance			\$225.08	\$231.00	\$240.12	\$245.00	\$250.00	\$255.00	\$260.00	\$265.00
50610 Miscellaneous Operating Cost			\$15.00	\$40.00	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50630 Operating Supplies - Parts			\$0.00	\$2,800.00	\$4,044.60	\$3,000.00	\$3,165.00	\$3,228.00	\$3,293.00	\$3,359.00
50670 Service / Site Maintenance			\$3,709.50	\$2,925.00	\$13,536.17	\$5,000.00	\$5,100.00	\$5,202.00	\$5,305.00	\$5,411.00
50690 Utilities - Hydro			\$1,505.78	\$1,608.00	\$1,428.59	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
51030 Contingency			\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2004	Pemberton Television DA	\$391.12	\$450.00	\$288.31	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
Operating Expenses			\$17,697.24	\$20,604.00	\$31,423.61	\$27,695.00	\$23,249.00	\$23,709.00	\$24,177.00	\$24,656.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$4,620.00	\$1,656.00	\$1,656.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$4,620.00	\$1,656.00	\$1,656.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$22,317.24	\$22,260.00	\$33,079.61	\$27,695.00	\$23,249.00	\$23,709.00	\$24,177.00	\$24,656.00
Surplus/ (Deficit)			\$3,215.06	\$0.00	(\$10,253.85)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$500.00		\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve			\$4,620.00		\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves			\$5,120.00		\$6,776.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton & District Community Fund	2100					
40000	2100	Requisition	30,000	30,000	30,000	30,000

REQUISITION	Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"					
	ASSESSMENTS					
878,179,938	VILLAGE OF PEMBERTON	113,773,152	20,068	21,427	21,427	21,427
343,731,685	PEMBERTON RECREATION COMMISSION	45,517,945	9,932	8,573	8,573	8,573
1,221,911,623						
Requisition maximums		TOTAL	159,291,097	30,000	30,000	30,000
Dollar Maximun	none					
Tax Rate (per \$1,000)	0.5000 \$ 610,956	Est. Residential Tax rate /1,000	0.02342	0.01883	0.01883	0.01883

Jurisdiction	SLP
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a recreation commission for the Village of Pemberton and a defined portion of Electoral Area C to provide for arts, culture and recreation in the area.

Items of Significance

Allocations committed but not yet paid:

Jun 2017 BOD	Boomerang Bags Pemberton	Monthly meeting space at Pemberton & District Community Centre	130.50
Nov 2017 BOD	Up to \$1,746 to supply and install a bear-proof garbage bin near the baseball diamond in the Signal Hill Elementary School yard		1,746.00
Jun 2018 BOD	Youth outreach programs & events (redirected from Seed to Table programs)		2,123.01
Dec 2018 BOD	Pemberton Canoe Association room rental fees for 9 hours a week for 9 weeks of dry land training		1,235.25
Total Allocations Committed but not paid			5,234.76

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2100 - Pemberton & District Community Fund								
Revenues								
40000	Requisition	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	0%	
Requisitions		\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$22,009.22	\$24,038.00	\$24,037.67	\$24,037.67	\$21,710.00	-10%	
Surplus Deficit Prior Year		\$22,009.22	\$24,038.00	\$24,037.67	\$24,037.67	\$21,710.00	-10%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$52,009.22	\$54,038.00	\$54,037.67	\$54,037.67	\$51,710.00	-10%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost	\$27,721.55	\$48,651.00	\$24,637.22	\$27,063.72	\$49,337.00	82%	Other funding as per PVUS resolutions (inlcudes allocated funds, see info sheet)
50610	Miscellaneous Operating Cost	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	-100%	2018 Canada Day parade traffic control costs per PVUS resolution
50610	Miscellaneous Operating Cost	\$0.00	\$5,137.00	\$113.72	\$3,014.05	\$2,123.00	-30%	Youth Outreach Program Expenses as per PVUS resolution
Operating Expenses		\$27,971.55	\$54,038.00	\$27,000.94	\$32,327.77	\$51,710.00	60%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$27,971.55	\$54,038.00	\$27,000.94	\$32,327.77	\$51,710.00	60%	
Surplus/ (Deficit)		\$24,037.67	\$0.00	\$27,036.73	\$21,709.90	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2100 - Pemberton & District Community Fund								
Revenues								
40000 Requisition	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Requisitions	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$22,009.22	\$24,038.00	\$24,037.67	\$21,710.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$22,009.22	\$24,038.00	\$24,037.67	\$21,710.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$52,009.22	\$54,038.00	\$54,037.67	\$51,710.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$27,721.55	\$48,651.00	\$27,063.72	\$49,337.00	\$29,750.00	\$29,750.00	\$29,750.00	\$29,750.00
50610 Miscellaneous Operating Cost CC2106 Pemberton Dist Com Rec Cmpx	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost CC2106C Pemberton Youth Centre	\$0.00	\$5,137.00	\$3,014.05	\$2,123.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$27,971.55	\$54,038.00	\$32,327.77	\$51,710.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$27,971.55	\$54,038.00	\$32,327.77	\$51,710.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Surplus/ (Deficit)	\$24,037.67	\$0.00	\$21,709.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Birken Recreation Com. DA		2102						
40000	2102	Requisition		3,430	3,433	3,250	3,250	3,250

REQUISITION		Figures Used for Apportionment		"FOR REFERENCE PURPOSES ONLY"						
				<u>ASSESSMENTS</u>						
		BIRKEN RECREATION COM		8,175,162	3,430	3,433	3,250	3,250	3,250	3,250
Requisition maximums				TOTAL	8,175,162	3,430	3,433	3,250	3,250	3,250
Dollar Maximun										
Tax Rate (per \$1,000)		0.0620	\$ 5,053	Est. Residential Tax rate /1,000	0.04586	0.04199	0.03975	0.03975	0.03975	0.03975

Jurisdiction	Bylaw 221, SLP
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the recreation commission for the community of Birken to provide for arts, culture and recreation in the area.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Preliminary Budget 2019		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Preliminary Budget	% Change over 2018 Forecast	Notes
Exhibit 2102 - Birken Recreation Commission								
Revenues								
40000	Requisition	\$2,898.00	\$3,430.00	\$3,430.00	\$3,430.00	\$3,433.00	0%	
Requisitions		\$2,898.00	\$3,430.00	\$3,430.00	\$3,430.00	\$3,433.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$0.17	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$0.17	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$0.09	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
Surplus Deficit Prior Year		\$0.09	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
44000	Transfer from Reserve	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue		\$22.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$2,920.26	\$3,430.00	\$3,430.26	\$3,430.26	\$3,433.00	-100%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600	Insurance	\$170.00	\$180.00	\$180.11	\$180.11	\$183.00	2%	
50610	Miscellaneous Operating Cost	\$2,500.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	0%	Funds sent to Society
Operating Expenses		\$2,920.00	\$3,430.00	\$3,430.11	\$3,430.11	\$3,433.00	0%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$2,920.00	\$3,430.00	\$3,430.11	\$3,430.11	\$3,433.00	0%	
Surplus/ (Deficit)		\$0.26	\$0.00	\$0.15	\$0.15	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2102 - Birken Recreation Commission								
Revenues								
40000 Requisition	\$2,898.00	\$3,430.00	\$3,430.00	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Requisitions	\$2,898.00	\$3,430.00	\$3,430.00	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$0.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.09	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.09	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,920.26	\$3,430.00	\$3,430.26	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$170.00	\$180.00	\$180.11	\$183.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$2,500.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Operating Expenses	\$2,920.00	\$3,430.00	\$3,430.11	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,920.00	\$3,430.00	\$3,430.11	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Lillooet Dist R.E.C. Centre CLSA				2104						
40000	2104	Requisition			2,000	2,586	2,586	2,586	2,586	2,586
REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
				<u>ASSESSMENTS</u>						
		LILLOOET DISTRICT REC CENTRE	1,823,948		2,000	2,586	2,586	2,586	2,586	2,586
Requisition maximums				TOTAL	1,823,948	2,000	2,586	2,586	2,586	2,586
Dollar Maximun		\$	2,586							
Tax Rate (per \$1,000)		0.1447	\$	2,585	Est. Residential Tax rate /1,000	0.11931	0.14178	0.14178	0.14178	0.14178

Jurisdiction	Bylaw 560/625/920/1213/1615
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Lillooet and District Recreation, Educational and Cultural Center Society to help fund arts, culture and recreation in the area.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2104 - Lillooet Dist R.E.C. Centre									
Revenues									
40000	Requisition		\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,586.00	29%	
Requisitions			\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,586.00	29%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		(\$1.00)	\$0.00	(\$0.43)	(\$0.43)	(\$1.00)	133%	
Surplus Deficit Prior Year			(\$1.00)	\$0.00	(\$0.43)	(\$0.43)	(\$1.00)	133%	
43000	Transfers from Other Service	CC1000 General Government Services	\$12,087.57	\$12,088.00	\$12,087.57	\$12,087.57	\$12,088.00	0%	
43000	Transfers from Other Service	CC1000 General Government Services	\$16,116.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	-100%	2018 Area B PILT for Lillooet REC roof replacement project
Transfer Revenue			\$28,203.57	\$12,088.00	\$32,087.57	\$32,087.57	\$12,088.00	-62%	
Total Revenues			\$30,202.57	\$14,088.00	\$34,087.14	\$34,087.14	\$14,673.00	100%	
Expenses									
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost		\$13,010.00	\$13,838.00	\$13,838.00	\$13,838.00	\$14,423.00	4%	
51012	Capital Grant		\$16,943.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	-100%	2018 Area B PILT for Lillooet REC roof replacement project
Operating Expenses			\$30,203.00	\$14,088.00	\$34,088.00	\$34,088.00	\$14,673.00	-57%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$30,203.00	\$14,088.00	\$34,088.00	\$34,088.00	\$14,673.00	-57%	
Surplus/ (Deficit)			(\$0.43)	\$0.00	(\$0.86)	(\$0.86)	\$0.00		
Reserves			\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2104 - Lillooet Dist R.E.C. Centre									
Revenues									
40000 Requisition		\$2,000.00	\$2,000.00	\$2,000.00	\$2,586.00	\$2,586.00	\$2,586.00	\$2,586.00	\$2,586.00
Requisitions		\$2,000.00	\$2,000.00	\$2,000.00	\$2,586.00	\$2,586.00	\$2,586.00	\$2,586.00	\$2,586.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$1.00)	\$0.00	(\$0.43)	(\$1.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$1.00)	\$0.00	(\$0.43)	(\$1.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$12,087.57	\$12,088.00	\$12,087.57	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00
43000 Transfers from Other Service	CC1000 General Government Services	\$16,116.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$28,203.57	\$12,088.00	\$32,087.57	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00
Total Revenues		\$30,202.57	\$14,088.00	\$34,087.14	\$14,673.00	\$14,674.00	\$14,674.00	\$14,674.00	\$14,674.00
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost		\$13,010.00	\$13,838.00	\$13,838.00	\$14,423.00	\$14,424.00	\$14,424.00	\$14,424.00	\$14,424.00
51012 Capital Grant		\$16,943.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$30,203.00	\$14,088.00	\$34,088.00	\$14,673.00	\$14,674.00	\$14,674.00	\$14,674.00	\$14,674.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$30,203.00	\$14,088.00	\$34,088.00	\$14,673.00	\$14,674.00	\$14,674.00	\$14,674.00	\$14,674.00
Surplus/ (Deficit)		(\$0.43)	\$0.00	(\$0.86)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Squamish Dist Com Swim Pool LSA 2105

40000 2105 Requisition	1,363,491	1,406,514	1,451,629	1,454,417	1,478,390	1,482,858

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	DISTRICT OF SQUAMISH	911,361,872	1,230,266	1,272,231	1,313,039	1,315,561	1,337,245	1,341,287
	SQUAMISH DIST SWIM POOL	96,193,184	133,225	134,283	138,590	138,856	141,145	141,571
Requisition maximums		TOTAL 1,007,555,056	1,363,491	1,406,514	1,451,629	1,454,417	1,478,390	1,482,858
Dollar Maximun	\$ 800,000							
Tax Rate (per \$1,000)	0.9500 \$ 7,898,090	Est. Residential Tax rate /1,000	0.15465	0.13960	0.14407	0.14435	0.14673	0.14717

Jurisdiction	Bylaw 438/569
Debt Issue #	issue# 121 Bylaw 1253, rate reset Oct, 2022
Maturity date	2037
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the District of Squamish for the operation of a community swimming pool for the District of Squamish and a portion of Electoral Area D.

Items of Significance

District of Squamish Operating budget highlights:

In 2019, Recreation Services will continue to focus on delivering excellent programs, customer service and to enhance the Adaptive Programming to meet the needs of youth with special needs. Program waitlists are expected to grow as prime time rentals, public swims and lessons are near capacity and often at capacity.

A Pool Allocation Policy will be developed and marketing the Pool and Facilities will continue to drive visitation with a focus on non-prime time programs and rentals.

SPECIAL PROJECT BREAKDOWN

SPECIAL PROJECTS - CAPITAL

	2019	2020	2021	2022	2023
BP Aquatic Center Drain Replacements	45,000				
BP Aquatic Center Diving Board Stand	15,000				
BP Aquatic Center Fitness Area Railing	5,000				
BP Aquatic Center Water Fountain	6,500				
BP Aquatic Center Interior Door Replacements	20,000				
BP Aquatic Center Change Room Benches	15,000				
BP Aquatic Center Boiler Parts (carried fwd)	100,000				
BP Aquatic Center Change Room Lights	-	22,000			
BP Aquatic Center Change Room Air-handling Unit	-	40,000			
BP Aquatic Center Fire Suppression Upgrades	-	35,000			
	206,500	97,000	-	-	-

SPECIAL PROJECTS - OPERATIONAL

	2019	2020	2021	2022	2023
BP Aquatic Center Tile and Grout - Pool Basins, Decks & Steam room	175,000	-	-	-	-
	175,000	-	-	-	-

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2105 - Squamish District Community Pool							
Revenues							
40000 Requisition	\$1,331,207.00	\$1,363,491.00	\$1,363,491.00	\$1,363,491.00	\$1,406,514.00	3%	
Requisitions	\$1,331,207.00	\$1,363,491.00	\$1,363,491.00	\$1,363,491.00	\$1,406,514.00	3%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments	\$5,475.07	\$3,000.00	\$6,281.68	\$8,803.90	\$4,000.00	-55%	Interest earned on reserve balance
Fees & Other Revenues	\$5,475.07	\$3,000.00	\$6,281.68	\$8,803.90	\$4,000.00	-55%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	(\$980.47)	\$742.00	\$741.63	\$741.63	\$5,804.00	683%	
Surplus Deficit Prior Year	(\$980.47)	\$742.00	\$741.63	\$741.63	\$5,804.00	683%	
44000 Transfer from Reserve	\$182,422.60	\$225,000.00	\$0.00	\$56,586.12	\$100,000.00	77%	For spare boiler controls \$100K (carried fwd from 2018)
Transfer Revenue	\$182,422.60	\$225,000.00	\$0.00	\$56,586.12	\$100,000.00	77%	
Total Revenues	\$1,518,124.20	\$1,592,233.00	\$1,370,514.31	\$1,429,622.65	\$1,516,318.00	708%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590 Depreciation/Amortization	\$119,229.87	\$128,591.00	\$0.00	\$135,876.26	\$142,760.00	5%	
50610 Miscellaneous Operating Cost	\$1,052,967.00	\$1,302,224.00	\$1,302,224.00	\$1,302,224.00	\$1,265,809.00	-3%	Funds sent to DOS in August for operations as requested
Operating Expenses	\$1,172,446.87	\$1,431,065.00	\$1,302,474.00	\$1,438,350.26	\$1,408,819.00	-2%	
99996 Fixed Asset Increase	\$0.00	\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	-100%	Funds sent to DOS in August for electrical upgrades \$75K; \$50K from capital reserve
99996 Fixed Asset Increase	\$182,422.60	\$0.00	\$6,586.12	\$6,586.12	\$0.00	-100%	DOS missed invoicing for 2017 projects (2 flowmeters & UV lamps) from capital reserve
99996 Fixed Asset Increase	\$0.00	\$175,000.00	\$0.00	\$0.00	\$100,000.00		2018 for spare boiler controls (\$100K) from capital reserve, carried fwd (\$75K in 2018 was for washroom door replacements, from reserve, DOS paid for from surplus funds)
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$106,500.00		Pool upgrades for 2019 (drains, diving board stand, interior door replacements, change room benches)
Capital Expenditures	\$182,422.60	\$250,000.00	\$81,586.12	\$81,586.12	\$206,500.00	153%	
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$0.00	\$18,008.97	\$18,009.00	0%	
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$10,875.00	\$21,750.00	\$21,750.00	0%	
Principal & Interest	\$39,758.97	\$39,759.00	\$10,875.00	\$39,758.97	\$39,759.00	0%	
53000 Transfer to Reserve (Provision)	\$241,984.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0%	Interest transferred to capital reserve
Transfer Expenses	\$241,984.00	\$0.00	\$0.00	\$0.00	\$4,000.00	0%	
50590 Depreciation/Amortization	(\$119,229.87)	(\$128,591.00)	\$0.00	(\$135,876.26)	(\$142,760.00)	5%	
Non-Taxable Expenses (Depreciation)	(\$119,229.87)	(\$128,591.00)	\$0.00	(\$135,876.26)	(\$142,760.00)	5%	
Total Expenses	\$1,517,382.57	\$1,592,233.00	\$1,394,935.12	\$1,423,819.09	\$1,516,318.00	156%	
Surplus/ (Deficit)	\$741.63	\$0.00	(\$24,420.81)	\$5,803.56	\$0.00		
30000 Reserve - Capital Works and Equipment	\$522,012.03		\$522,012.03	\$465,425.91	\$369,425.91		
Reserves	\$522,012.03		\$522,012.03	\$465,425.91	\$369,425.91		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2105 - Squamish District Community Pool								
Revenues								
40000 Requisition	\$1,331,207.00	\$1,363,491.00	\$1,363,491.00	\$1,406,514.00	\$1,451,629.00	\$1,454,417.00	\$1,478,390.00	\$1,482,858.00
Requisitions	\$1,331,207.00	\$1,363,491.00	\$1,363,491.00	\$1,406,514.00	\$1,451,629.00	\$1,454,417.00	\$1,478,390.00	\$1,482,858.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$5,475.07	\$3,000.00	\$8,803.90	\$4,000.00	\$3,700.00	\$4,500.00	\$5,300.00	\$6,100.00
Fees & Other Revenues	\$5,475.07	\$3,000.00	\$8,803.90	\$4,000.00	\$3,700.00	\$4,500.00	\$5,300.00	\$6,100.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$980.47)	\$742.00	\$741.63	\$5,804.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$980.47)	\$742.00	\$741.63	\$5,804.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$182,422.60	\$225,000.00	\$56,586.12	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$182,422.60	\$225,000.00	\$56,586.12	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,518,124.20	\$1,592,233.00	\$1,429,622.65	\$1,516,318.00	\$1,455,329.00	\$1,458,917.00	\$1,483,690.00	\$1,488,958.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$119,229.87	\$128,591.00	\$135,876.26	\$142,760.00	\$142,760.00	\$142,760.00	\$142,760.00	\$142,760.00
50610 Miscellaneous Operating Cost	\$1,052,967.00	\$1,302,224.00	\$1,302,224.00	\$1,265,809.00	\$1,314,620.00	\$1,338,908.00	\$1,363,681.00	\$1,368,949.00
Operating Expenses	\$1,172,446.87	\$1,431,065.00	\$1,438,350.26	\$1,408,819.00	\$1,457,630.00	\$1,481,918.00	\$1,506,691.00	\$1,511,959.00
99996 Fixed Asset Increase	\$0.00	\$75,000.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$182,422.60	\$0.00	\$6,586.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$175,000.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$106,500.00	\$97,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$182,422.60	\$250,000.00	\$81,586.12	\$206,500.00	\$97,000.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$18,008.97	\$18,009.00	\$18,009.00	\$18,009.00	\$18,009.00	\$18,009.00
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Principal & Interest	\$39,758.97	\$39,759.00	\$39,758.97	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00
53000 Transfer to Reserve (Provision)	\$241,984.00	\$0.00	\$0.00	\$4,000.00	\$3,700.00	\$80,000.00	\$80,000.00	\$80,000.00
Transfer Expenses	\$241,984.00	\$0.00	\$0.00	\$4,000.00	\$3,700.00	\$80,000.00	\$80,000.00	\$80,000.00
50590 Depreciation/Amortization	(\$119,229.87)	(\$128,591.00)	(\$135,876.26)	(\$142,760.00)	(\$142,760.00)	(\$142,760.00)	(\$142,760.00)	(\$142,760.00)
Non-Taxable Expenses (Depreciation)	(\$119,229.87)	(\$128,591.00)	(\$135,876.26)	(\$142,760.00)	(\$142,760.00)	(\$142,760.00)	(\$142,760.00)	(\$142,760.00)
Total Expenses	\$1,517,382.57	\$1,592,233.00	\$1,423,819.09	\$1,516,318.00	\$1,455,329.00	\$1,458,917.00	\$1,483,690.00	\$1,488,958.00
Surplus/ (Deficit)	\$741.63	\$0.00	\$5,803.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$522,012.03		\$465,425.91	\$369,425.91	\$373,125.91	\$453,125.91	\$533,125.91	\$613,125.91
Reserves	\$522,012.03		\$465,425.91	\$369,425.91	\$373,125.91	\$453,125.91	\$533,125.91	\$613,125.91

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton & District Community Recreation

2106 CONSOLIDATED

40000 2106 Requisition	1,105,987	1,132,409	1,250,082	1,256,456	1,262,810	1,256,828

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

VILLAGE OF PEMBERTON	113,773,152	479,991	550,004	607,157	610,253	613,339	610,434
ELECTORAL AREA C	120,475,537	625,996	582,405	642,925	646,203	649,471	646,394

Requisition maximums		TOTAL	234,248,689	1,105,987	1,132,409	1,250,082	1,256,456	1,262,810	1,256,828	
Dollar Maximun	\$	1,031,387								
Tax Rate (per \$1,000)	1.2175	\$	2,030,043	Est. Residential Tax rate /1,000	0.55608	0.48342	0.53366	0.53638	0.53909	0.53654

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

- 2106 = Pemberton Cottonwood Recreation Complex
- 2106B = Pemberton Meadows Recreation Complex
- 2106C = Pemberton Youth Centre
- 2106E = Gates Lake Park
- 2106F = Pemberton Soccer Field

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton & District Community Recreation

2106

40000 2106 Requisition	951,999	940,922	1,003,641	1,011,500	1,015,581	1,026,678

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS						
VILLAGE OF PEMBERTON	113,773,152	411,477	457,000	487,462	491,279	498,651
ELECTORAL AREA C	120,475,537	540,522	483,922	516,179	520,221	528,027

Requisition maximums		TOTAL	234,248,689	951,999	940,922	1,003,641	1,011,500	1,015,581	1,026,678	
Dollar Maximun	\$	1,031,387								
Tax Rate (per \$1,000)	1.21750	\$	2,030,043	Est. Residential Tax rate /1,000	0.48015	0.40168	0.42845	0.43181	0.43355	0.43829

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2106 - Pemberton Dist Com Rec Complex										
Revenues										
40000	Requisition			\$987,196.00	\$951,999.00	\$951,999.00	\$951,999.00	\$940,922.00	-1%	
Requisitions				\$987,196.00	\$951,999.00	\$951,999.00	\$951,999.00	\$940,922.00	-1%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$1,084.15	\$1,085.00	\$1,771.46	\$2,535.83	\$3,200.00	26%	Interest on reserve balances
40240	Time Allocation To Other Services			\$7,983.98	\$10,000.00	\$6,969.60	\$8,096.42	\$10,000.00	24%	Time recovery of PCC staff working on other rec services
40300	Miscellaneous Revenue			\$4,569.28	\$4,570.00	\$2,003.02	\$5,594.07	\$5,600.00	0%	Photocopies & advertising revenue Lower uptake in adult programming, may be due to two private
40320	Adult Program Revenue			\$71,610.96	\$71,600.00	\$32,062.76	\$47,466.91	\$47,400.00	0%	fitness facilities opening in Pemberton
40321	Children's Program Revenue			\$71,167.03	\$72,370.00	\$51,319.71	\$73,566.04	\$73,500.00	0%	
40323	Summer Camp Revenue			\$18,617.20	\$18,610.00	\$15,957.00	\$15,957.00	\$15,950.00	0%	
40325	Facility Rental Revenue			\$88,648.20	\$84,650.00	\$84,959.13	\$130,585.63	\$114,000.00	-13%	\$16K rental funds received in January for 2017 (not accrued); French school increased rentals
40326	Facility Concession Sales			\$1,833.37	\$1,830.00	\$1,880.00	\$2,802.50	\$2,800.00	0%	
40327	Special Events Revenue	SE3	PCC - Canada Day	\$490.00	\$490.00	\$60.00	\$60.00	\$60.00	0%	
40328	Fitness Centre Revenue			\$115,063.96	\$115,060.00	\$89,636.31	\$123,322.95	\$123,300.00	0%	
Fees & Other Revenues				\$381,068.13	\$380,265.00	\$286,618.99	\$409,987.35	\$395,810.00	-3%	
40705	Donations & Other Contributions			\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40705	Donations & Other Contributions			\$0.00	\$51,930.00	\$0.00	\$51,930.00	\$0.00	-100%	Whistler Blackcomb Foundation for phase 3 of the playground
40705	Donations & Other Contributions	SE3	PCC - Canada Day	\$1,175.00	\$1,000.00	\$250.00	\$850.00	\$250.00	-71%	Donations for Canada day
40705	Donations & Other Contributions	SE33	Move for Health Day	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	0%	Was for Sea to Sky CC Unplug & Play - event didn't happen
40950	Conditional Grants - Federal			\$27,472.00	\$0.00	(\$447.00)	(\$447.00)	\$0.00	-100%	2018 adj for over accrual of Canada 150 grant for playpark
40950	Conditional Grants - Federal	SE3	PCC - Canada Day	\$1,600.00	\$1,600.00	\$2,000.00	\$2,000.00	\$2,000.00	0%	Federal grant for Canada day
40960	Conditional Grants - Provincial	SE34	Family Day Event	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	Family Day event grant; expenses in 50655 SE34
40970	Conditional Grants - Local Government	CC2100	Pemberton & District Communi	\$3,550.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40990	Conditional Grants - Non Governmental			\$1,500.00	\$0.00	\$3,000.00	\$3,600.00	\$3,600.00	0%	BC Rec & Parks grant for after school care
Grants				\$36,497.00	\$55,730.00	\$5,803.00	\$58,933.00	\$6,850.00	-88%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
41000	Proceeds from Borrowing			\$0.00	\$30,000.00	\$29,484.00	\$29,484.00	\$0.00	-100%	Equipment financing through MFA for PCC truck purchase
Proceeds from Borrowing				\$0.00	\$30,000.00	\$29,484.00	\$29,484.00	\$0.00	-100%	(99996)- 5 year term
42000	Surplus Deficit -Available			\$86,579.72	\$87,531.00	\$89,354.99	\$89,354.99	\$121,843.00	36%	Includes projects carried fwd (i.e. basketball court)
Surplus Deficit Prior Year				\$86,579.72	\$87,531.00	\$89,354.99	\$89,354.99	\$121,843.00	36%	
43000	Transfers from Other Service	CC1000	General Government Services	\$4,055.84	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	-100%	Area C Amenity funds for wish list (2016); offset is 99996; 2018 for roof repair; put into a roof repair reserve
43000	Transfers from Other Service	CC2100	Pemberton & District Communi	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	-100%	2018 Canada Day parade traffic costs allocation from CC 2100
43000	Transfers from Other Service	CC2502	Pemberton Library LSA	\$47,776.00	\$48,493.00	\$48,493.00	\$48,493.00	\$49,948.00	3%	Pemberton Library rent
44000	Transfer from Reserve			\$42,500.00	\$42,500.00	\$42,500.00	\$42,500.00	\$0.00	-100%	Repiping geothermal system from capital reserve per Bd resol
Transfer Revenue				\$94,331.84	\$115,993.00	\$117,993.00	\$117,993.00	\$49,948.00	-58%	
Total Revenues				\$1,585,672.69	\$1,621,518.00	\$1,481,252.98	\$1,657,751.34	\$1,515,373.00	-214%	
Expenses										
50110	Salaries			\$348,263.44	\$375,073.00	\$263,517.60	\$349,053.85	\$393,857.00	13%	Est. 3% increase for CPI + compensation increases as scheduled via compensation review and merit increases Includes estimated 5% increase & customer service staff
50130	Benefits			\$76,992.09	\$87,065.00	\$59,362.47	\$82,277.30	\$100,239.00	22%	converted into a PPT or FT position (benefits)
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$7,797.00		New Employer Health tax 1.95% of salaries & tax benefits
50140	Overtime			\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		
50160	Training			\$2,972.60	\$4,500.00	\$2,834.00	\$3,494.00	\$4,500.00	29%	Administrator workshop; safety training; Emerg first Aid/CPR; BC Parks & Rec conference (whistler in 2019)
50170	Dues/Subscriptions/Memberships			\$634.79	\$965.00	\$664.79	\$664.79	\$700.00	5%	BCRPA Gov membership

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023						Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2106 - Pemberton Dist Com Rec Complex												
50180	Travel					\$1,352.93	\$1,600.00	\$2,219.42	\$2,219.42	\$2,250.00		Travel for administrator workshop, BC parks & Rec conf & other
50190	Advertising					\$866.77	\$2,500.00	\$682.00	\$550.00	\$1,500.00		1% travel
50195	Meeting Costs					\$247.52	\$400.00	\$208.24	\$245.99	\$300.00		173% Adverts for summer camps & Customer Service Reps
50200	Bank Charges & Interest					\$6,201.33	\$6,800.00	\$4,983.06	\$6,739.49	\$6,850.00		22% Food for staff meetings
50210	Communications					\$3,024.80	\$3,100.00	\$1,831.39	\$2,952.60	\$3,100.00		2% PCC internet, digital music & cell phone expenses
50220	Courier					\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50240	Office Supplies					\$2,306.92	\$3,600.00	\$3,243.03	\$5,201.14	\$5,000.00		Includes stock image purchases for marketing, Adobe creative cloud subscription, Adobe facebook marketing, office furniture
50270	Miscellaneous Office Expense					\$4.99	\$0.00	\$0.00	\$0.00	\$5,000.00		-4% & office supplies
50275	Staff Incentives					\$332.09	\$500.00	\$330.41	\$885.72	\$500.00		Transition costs
50276	Staff Retention					\$1,821.28	\$2,000.00	\$951.49	\$1,815.00	\$2,500.00		-44%
50280	Photocopier					\$6,903.58	\$7,000.00	\$5,571.19	\$7,666.51	\$7,900.00		38% Health & wellness benefit
50320	Security					\$9,711.12	\$2,500.00	\$885.50	\$1,175.50	\$2,500.00		3% More colour copies made in 2018
50330	Vehicle Expense					\$0.00	\$2,500.00	\$1,402.04	\$1,792.22	\$2,500.00		113% Annual security contract plus fixes to system
50400	Hardware					\$5,992.96	\$6,183.00	\$840.55	\$3,386.30	\$5,000.00		39% 2018 includes install of radio & decal; gas purchases
50410	Software					\$0.00	\$0.00	\$62.51	\$137.00	\$3,000.00		2018 includes fitness centre door kicker & equip; 2019 includes
50440	Support Services					\$13,861.63	\$14,000.00	\$15,930.29	\$17,106.61	\$23,700.00		48% new branch server & replacement peripherals
50500	Overhead from General Government					\$13,500.00	\$14,000.00	\$14,000.00	\$14,000.00	\$5,833.00		Cloud backup & screen connect; 2019 also includes 6 mnths of
50501	Overhead from VOP					\$0.00	\$0.00	\$0.00	\$0.00	\$8,167.00		2090% office 365, microsoft & adobe licenses
50520	Consulting - Legal					\$0.00	\$500.00	\$8,759.52	\$9,581.21	\$5,000.00		Includes Perfectmind annual licensing & support at \$12,134, 7
50580	Contracted Services					\$69,068.64	\$71,000.00	\$52,082.31	\$73,530.99	\$74,000.00		39% mnths VOP IT support
50590	Depreciation/Amortization					\$278,294.88	\$277,999.00	\$0.00	\$280,000.00	\$285,800.00		-58% Overhead charge (Jan-May) to GG
50600	Insurance					\$16,194.19	\$17,560.00	\$17,244.12	\$16,779.12	\$17,880.00		VOP overhead charge (Jun-Dec)
50605	Licenses & Permits					\$563.62	\$750.00	\$208.94	\$762.12	\$750.00		-48% Increased legal costs for Rec services delivery agreement
50610	Miscellaneous Operating Cost					\$0.00	\$350.00	\$0.00	\$0.00	\$0.00		HVAC quarterly contract, garbage & compost removal, elevator
50621	Operating Costs - Adult Programs					\$50,208.38	\$50,210.00	\$18,759.93	\$31,045.33	\$32,890.00		1% contract, mat cleaning & facility cleaning contract
50622	Operating Costs - Children's Programs					\$45,253.53	\$45,200.00	\$26,439.78	\$44,933.03	\$47,000.00		2% Premium for property ins increased with valuation increase;
50624	Operating Costs - Summer Camp					\$14,338.36	\$14,500.00	\$10,168.05	\$13,032.55	\$13,035.00		7% sports accident insurance; ICBC insurance for vehicle
50626	Operating Costs - Facility					\$40,447.01	\$40,000.00	\$31,495.93	\$41,807.77	\$49,500.00		-2% Hydraulic permit & socan fees
50626	Operating Costs - Facility					\$24,112.49	\$4,000.00	\$4,500.00	\$4,500.00	\$7,500.00		0% Low adult programming costs -coincide with low program rev
50626	Operating Costs - Facility					\$3,010.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00		5% Includes \$2k for open gym toys
50626	Operating Costs - Facility					\$8,819.09	\$0.00	\$0.00	\$0.00	\$0.00		0% Low programming costs -coincide with low program rev
50626	Operating Costs - Facility					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Facility repairs & supplies; 2018 Includes manlift rental, new
50650	Operating Supplies - Other					\$2,304.04	\$2,000.00	\$0.00	\$2,289.21	\$2,000.00		solar shades, HVAC repairs & roof inspection; 2019 includes
50655	Operating Costs - Special Events	SE19	Winter Carnival			\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		18% exterior stain of timber (\$11,500)
50655	Operating Costs - Special Events	SE3	PCC - Canada Day			\$5,919.65	\$6,500.00	\$7,322.96	\$7,322.96	\$7,500.00		2018 Painting 2nd floor lobby, Room B, washrooms & 2nd floor
50655	Operating Costs - Special Events	SE33	Move for Health Day			\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		office; 2019 painting of studio, room D and main floor
50655	Operating Costs - Special Events	SE34	Family Day Event			\$1,032.07	\$1,000.00	\$406.58	\$406.58	\$1,000.00		67% bathrooms
50656	Operating Costs - Fitness Centre					\$23,096.54	\$28,000.00	\$19,866.01	\$31,059.27	\$30,000.00		Great Hall floor survey and review (floor deflections);
50670	Service / Site Maintenance					\$36,244.67	\$33,500.00	\$21,257.32	\$39,039.48	\$34,000.00		engineering costs carried fwd
50670	Service / Site Maintenance					\$0.00	\$6,445.00	\$8,931.00	\$8,931.00	\$1,590.00		
50670	Service / Site Maintenance	SP57	Spray Park			\$0.00	\$1,000.00	\$1,617.25	\$1,617.25	\$1,700.00		2018 is large obstacle course and wooden kids bikes
50675	Tipping Fee Surcharge					\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		2% Canada day expenses
50690	Utilities - Hydro					\$51,897.71	\$55,500.00	\$36,453.62	\$48,054.43	\$52,700.00		0% Event didn't happen

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2106 - Pemberton Dist Com Rec Complex										
50700	Utilities - Telephone			\$6,747.55	\$6,000.00	\$4,244.23	\$5,677.95	\$6,000.00	6%	
50710	Utilities - Water & Sewer			\$14,109.35	\$15,168.00	\$9,917.19	\$14,582.63	\$15,749.00	8%	
50710	Utilities - Water & Sewer	SP57	Spray Park	\$9,654.05	\$10,378.00	\$8,197.12	\$11,285.84	\$12,189.00	8%	
51011	Non-Capitalized Equipment			\$0.00	\$1,000.00	\$0.00	\$0.00	\$2,000.00		
51011	Non-Capitalized Equipment	CC2100	Pemberton & District Communi	\$1,170.00	\$0.00	\$0.00	\$0.00	\$0.00		Grass maze work at nature play park
51011	Non-Capitalized Equipment			\$0.00	\$8,500.00	\$0.00	\$0.00	\$10,500.00		New dishwasher and stove for kitchen; carried fwd
51011	Non-Capitalized Equipment			\$3,550.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 Playground improvements, Community fund grant
51011	Non-Capitalized Equipment			\$9,144.78	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 filtered water fountains, benches, lockers
53200	Time Allocation from Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$128.31	\$1,000.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses				\$1,210,299.75	\$1,236,546.00	\$667,391.84	\$1,187,602.16	\$1,306,676.00	10%	
99996	Fixed Asset Increase			\$4,055.84	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 PCC furniture from Area C Amenity Funds
99996	Fixed Asset Increase			\$9,995.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 Thermocontroller
99996	Fixed Asset Increase			\$35,894.48	\$100,500.00	\$104,166.91	\$105,059.18	\$0.00		2017 phase 2 playground improvements with Canada 150 grant; 2018 playground phase 3 some offset with WB foundation grant Fitness centre equipment; 2018 for Keiser bikes; 2019 is curl bar rack & bars, treadmill, rower, smith machine, bench, weight
99996	Fixed Asset Increase			\$18,344.38	\$26,000.00	\$25,684.28	\$25,684.28	\$35,000.00	36%	plates, 2 keiser bikes
99996	Fixed Asset Increase			\$0.00	\$30,000.00	\$29,484.11	\$29,484.11	\$0.00	-100%	PCC truck purchase; using MFA equipment financing 5-year term
99996	Fixed Asset Increase			\$0.00	\$15,000.00	\$14,919.30	\$14,919.30	\$15,000.00	1%	Power Smart (lighting) Improvements for PCC
99996	Fixed Asset Increase			\$0.00	\$36,750.00	\$0.00	\$0.00	\$36,750.00		Outdoor basketball court, carried forward
99996	Fixed Asset Increase			\$42,500.00	\$42,500.00	\$42,500.00	\$42,500.00	\$0.00	-100%	Repiping the geothermal system from Capital reserve
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$22,000.00		Replace DDC HVAC Control System (variable frequency drives (VFD's) for the main circulation pumps moved to 2020)
Capital Expenditures				\$110,789.70	\$250,750.00	\$216,754.60	\$217,646.87	\$108,750.00	-50%	
52040	SLRD - Debt Charges - Principal			\$161,405.05	\$161,405.00	\$106,177.54	\$161,405.05	\$161,405.00	0%	
52050	SLRD - Debt Charges - Interest			\$240,118.08	\$139,742.00	\$69,870.93	\$139,741.86	\$139,742.00	0%	
52060	Short-term Debt Charges - Principal			\$0.00	\$6,000.00	\$2,232.35	\$4,459.24	\$9,026.00	102%	MFA financing for PCC truck purchase - principal
52065	Short-term Debt Charges - Interest			\$0.00	\$365.00	\$171.15	\$344.26	\$574.00	67%	MFA financing for PCC truck purchase - interest
Principal & Interest				\$401,523.13	\$307,512.00	\$178,451.97	\$305,950.41	\$310,747.00	2%	
53000	Transfer to Reserve (Provision)			\$50,000.00	\$78,709.00	\$78,709.00	\$78,709.00	\$75,000.00	-5%	Transfer to Capital reserve
53000	Transfer to Reserve (Provision)			\$0.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	-100%	Transfer from 2016 wishlist via Area C Amenity for Roof repair reserve
53100	Contribution To Other Services	CC1000	General Government Services	\$2,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	-100%	Vehicle expense to Gen Gov't
Transfer Expenses				\$52,000.00	\$104,709.00	\$104,709.00	\$104,709.00	\$75,000.00	-28%	
50590	Depreciation/Amortization			(\$278,294.88)	(\$277,999.00)	\$0.00	(\$280,000.00)	(\$285,800.00)	2%	
Non-Taxable Expenses (Depreciation)				(\$278,294.88)	(\$277,999.00)	\$0.00	(\$280,000.00)	(\$285,800.00)	2%	
Total Expenses				\$1,496,317.70	\$1,621,518.00	\$1,167,307.41	\$1,535,908.44	\$1,515,373.00	-65%	
Surplus/ (Deficit)				\$89,354.99	\$0.00	\$313,945.57	\$121,842.90	\$0.00		
30000	Reserve - Capital Works and Equipment			\$96,989.00		\$133,198.00	\$133,198.00	\$208,198.00		
30025	Reserve - Roof Repairs			\$0.00		\$25,000.00	\$25,000.00	\$25,000.00		
Reserves				\$96,989.00		\$158,198.00	\$158,198.00	\$233,198.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex											
Revenues											
40000 Requisition				\$987,196.00	\$951,999.00	\$951,999.00	\$940,922.00	\$1,043,641.00	\$1,011,500.00	\$1,015,581.00	\$1,026,678.00
Requisitions				\$987,196.00	\$951,999.00	\$951,999.00	\$940,922.00	\$1,043,641.00	\$1,011,500.00	\$1,015,581.00	\$1,026,678.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$1,084.15	\$1,085.00	\$2,535.83	\$3,200.00	\$4,050.00	\$4,131.00	\$4,214.00	\$4,298.00
40240	Time Allocation To Other Services			\$7,983.98	\$10,000.00	\$8,096.42	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
40300	Miscellaneous Revenue			\$4,569.28	\$4,570.00	\$5,594.07	\$5,600.00	\$5,712.00	\$5,826.00	\$5,943.00	\$6,062.00
40320	Adult Program Revenue			\$71,610.96	\$71,600.00	\$47,466.91	\$47,400.00	\$48,348.00	\$49,315.00	\$50,301.00	\$51,307.00
40321	Children's Program Revenue			\$71,167.03	\$72,370.00	\$73,566.04	\$73,500.00	\$74,970.00	\$76,469.00	\$77,998.00	\$79,558.00
40323	Summer Camp Revenue			\$18,617.20	\$18,610.00	\$15,957.00	\$15,950.00	\$16,269.00	\$16,594.00	\$16,926.00	\$17,265.00
40325	Facility Rental Revenue			\$88,648.20	\$84,650.00	\$130,585.63	\$114,000.00	\$116,280.00	\$118,606.00	\$120,978.00	\$123,398.00
40326	Facility Concession Sales			\$1,833.37	\$1,830.00	\$2,802.50	\$2,800.00	\$2,856.00	\$2,913.00	\$2,971.00	\$3,030.00
40327	Special Events Revenue	SE3	PCC - Canada Day	\$490.00	\$490.00	\$60.00	\$60.00	\$61.00	\$62.00	\$63.00	\$64.00
40328	Fitness Centre Revenue			\$115,063.96	\$115,060.00	\$123,322.95	\$123,300.00	\$125,766.00	\$128,281.00	\$130,847.00	\$133,464.00
Fees & Other Revenues				\$381,068.13	\$380,265.00	\$409,987.35	\$395,810.00	\$404,512.00	\$412,601.00	\$420,853.00	\$429,270.00
40705	Donations & Other Contributions			\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40705	Donations & Other Contributions			\$0.00	\$51,930.00	\$51,930.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40705	Donations & Other Contributions	SE3	PCC - Canada Day	\$1,175.00	\$1,000.00	\$850.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
40705	Donations & Other Contributions	SE33	Move for Health Day	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40950	Conditional Grants - Federal			\$27,472.00	\$0.00	(\$447.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40950	Conditional Grants - Federal	SE3	PCC - Canada Day	\$1,600.00	\$1,600.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
40960	Conditional Grants - Provincial	SE34	Family Day Event	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
40970	Conditional Grants - Local Government	CC2100	Pemberton & District Communi	\$3,550.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental			\$1,500.00	\$0.00	\$3,600.00	\$3,600.00	\$3,600.00	\$3,600.00	\$3,600.00	\$3,600.00
Grants				\$36,497.00	\$55,730.00	\$58,933.00	\$6,850.00	\$6,850.00	\$6,850.00	\$6,850.00	\$6,850.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$0.00	\$30,000.00	\$29,484.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$30,000.00	\$29,484.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$86,579.72	\$87,531.00	\$89,354.99	\$121,843.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$86,579.72	\$87,531.00	\$89,354.99	\$121,843.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$4,055.84	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2100	Pemberton & District Communi	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2502	Pemberton Library LSA	\$47,776.00	\$48,493.00	\$48,493.00	\$49,948.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00
44000	Transfer from Reserve			\$42,500.00	\$42,500.00	\$42,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$94,331.84	\$115,993.00	\$117,993.00	\$49,948.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00
Total Revenues				\$1,585,672.69	\$1,621,518.00	\$1,657,751.34	\$1,515,373.00	\$1,505,950.00	\$1,482,917.00	\$1,496,289.00	\$1,516,863.00
Expenses											
50110	Salaries			\$348,263.44	\$375,073.00	\$349,053.85	\$393,857.00	\$401,734.00	\$409,769.00	\$417,964.00	\$426,323.00
50130	Benefits			\$76,992.09	\$87,065.00	\$82,277.30	\$100,239.00	\$102,244.00	\$104,289.00	\$106,375.00	\$108,503.00
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$7,797.00	\$7,951.00	\$8,108.00	\$8,268.00	\$8,431.00
50140	Overtime			\$0.00	\$500.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50160	Training			\$2,972.60	\$4,500.00	\$3,494.00	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50170	Dues/Subscriptions/Memberships			\$634.79	\$965.00	\$664.79	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50180	Travel			\$1,352.93	\$1,600.00	\$2,219.42	\$2,250.00	\$2,295.00	\$2,341.00	\$2,388.00	\$2,436.00
50190	Advertising			\$866.77	\$2,500.00	\$550.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50195	Meeting Costs			\$247.52	\$400.00	\$245.99	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50200	Bank Charges & Interest			\$6,201.33	\$6,800.00	\$6,739.49	\$6,850.00	\$6,987.00	\$7,127.00	\$7,270.00	\$7,415.00
50210	Communications			\$3,024.80	\$3,100.00	\$2,952.60	\$3,100.00	\$3,162.00	\$3,225.00	\$3,290.00	\$3,356.00
50220	Courier			\$0.00	\$100.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex											
50240	Office Supplies			\$2,306.92	\$3,600.00	\$5,201.14	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50270	Miscellaneous Office Expense			\$4.99	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50275	Staff Incentives			\$332.09	\$500.00	\$885.72	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50276	Staff Retention			\$1,821.28	\$2,000.00	\$1,815.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50280	Photocopier			\$6,903.58	\$7,000.00	\$7,666.51	\$7,900.00	\$8,058.00	\$8,219.00	\$8,383.00	\$8,551.00
50320	Security			\$9,711.12	\$2,500.00	\$1,175.50	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50330	Vehicle Expense			\$0.00	\$2,500.00	\$1,792.22	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50400	Hardware			\$5,992.96	\$6,183.00	\$3,386.30	\$5,000.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00
50410	Software			\$0.00	\$0.00	\$137.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50440	Support Services			\$13,861.63	\$14,000.00	\$17,106.61	\$23,700.00	\$19,074.00	\$19,455.00	\$19,844.00	\$20,241.00
50500	Overhead from General Government			\$13,500.00	\$14,000.00	\$14,000.00	\$5,833.00	\$0.00	\$0.00	\$0.00	\$0.00
50501	Overhead from VOP			\$0.00	\$0.00	\$0.00	\$8,167.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00
50520	Consulting - Legal			\$0.00	\$500.00	\$9,581.21	\$5,000.00	\$500.00	\$510.00	\$520.00	\$530.00
50580	Contracted Services			\$69,068.64	\$71,000.00	\$73,530.99	\$74,000.00	\$75,480.00	\$76,990.00	\$78,530.00	\$80,101.00
50590	Depreciation/Amortization			\$278,294.88	\$277,999.00	\$280,000.00	\$285,800.00	\$285,800.00	\$285,800.00	\$285,800.00	\$285,800.00
50600	Insurance			\$16,194.19	\$17,560.00	\$16,779.12	\$17,880.00	\$18,238.00	\$18,603.00	\$18,975.00	\$19,355.00
50605	Licenses & Permits			\$563.62	\$750.00	\$762.12	\$750.00	\$765.00	\$780.00	\$796.00	\$812.00
50610	Miscellaneous Operating Cost			\$0.00	\$350.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50621	Operating Costs - Adult Programs			\$50,208.38	\$50,210.00	\$31,045.33	\$32,890.00	\$33,548.00	\$34,219.00	\$34,903.00	\$35,601.00
50622	Operating Costs - Children's Programs			\$45,253.53	\$45,200.00	\$44,933.03	\$47,000.00	\$47,940.00	\$48,899.00	\$49,877.00	\$50,875.00
50624	Operating Costs - Summer Camp			\$14,338.36	\$14,500.00	\$13,032.55	\$13,035.00	\$13,296.00	\$13,562.00	\$13,833.00	\$14,110.00
50626	Operating Costs - Facility			\$40,447.01	\$40,000.00	\$41,807.77	\$49,500.00	\$50,490.00	\$51,500.00	\$52,530.00	\$53,581.00
50626	Operating Costs - Facility			\$24,112.49	\$4,000.00	\$4,500.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50626	Operating Costs - Facility			\$3,010.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
50626	Operating Costs - Facility			\$8,819.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50626	Operating Costs - Facility			\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$2,304.04	\$2,000.00	\$2,289.21	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50655	Operating Costs - Special Events	SE19	Winter Carnival	\$0.00	\$500.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50655	Operating Costs - Special Events	SE3	PCC - Canada Day	\$5,919.65	\$6,500.00	\$7,322.96	\$7,500.00	\$7,650.00	\$7,803.00	\$7,959.00	\$8,118.00
50655	Operating Costs - Special Events	SE33	Move for Health Day	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events	SE34	Family Day Event	\$1,032.07	\$1,000.00	\$406.58	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50656	Operating Costs - Fitness Centre			\$23,096.54	\$28,000.00	\$31,059.27	\$30,000.00	\$30,600.00	\$31,212.00	\$31,836.00	\$32,473.00
50670	Service / Site Maintenance			\$36,244.67	\$33,500.00	\$39,039.48	\$34,000.00	\$34,680.00	\$35,374.00	\$36,081.00	\$36,803.00
50670	Service / Site Maintenance			\$0.00	\$6,445.00	\$8,931.00	\$1,590.00	\$1,622.00	\$1,654.00	\$1,687.00	\$1,721.00
50670	Service / Site Maintenance	SP57	Spray Park	\$0.00	\$1,000.00	\$1,617.25	\$1,700.00	\$1,734.00	\$1,769.00	\$1,804.00	\$1,840.00
50675	Tipping Fee Surcharge			\$0.00	\$100.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50690	Utilities - Hydro			\$51,897.71	\$55,500.00	\$48,054.43	\$52,700.00	\$53,754.00	\$54,829.00	\$55,926.00	\$57,045.00
50700	Utilities - Telephone			\$6,747.55	\$6,000.00	\$5,677.95	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50710	Utilities - Water & Sewer			\$14,109.35	\$15,168.00	\$14,582.63	\$15,749.00	\$16,064.00	\$16,385.00	\$16,713.00	\$17,047.00
50710	Utilities - Water & Sewer	SP57	Spray Park	\$9,654.05	\$10,378.00	\$11,285.84	\$12,189.00	\$12,433.00	\$12,682.00	\$12,936.00	\$13,195.00
51011	Non-Capitalized Equipment			\$0.00	\$1,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
51011	Non-Capitalized Equipment	CC2100	Pemberton & District Communi	\$1,170.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$8,500.00	\$0.00	\$10,500.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$3,550.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$9,144.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$128.31	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$1,210,299.75	\$1,236,546.00	\$1,187,602.16	\$1,306,676.00	\$1,331,003.00	\$1,310,775.00	\$1,330,942.00	\$1,351,516.00
99996	Fixed Asset Increase			\$4,055.84	\$0.00	\$0.00	\$0.00	\$60,000.00	\$75,000.00	\$75,000.00	\$75,000.00
99996	Fixed Asset Increase			\$9,995.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$35,894.48	\$100,500.00	\$105,059.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$18,344.38	\$26,000.00	\$25,684.28	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$30,000.00	\$29,484.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$15,000.00	\$14,919.30	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$36,750.00	\$0.00	\$36,750.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$42,500.00	\$42,500.00	\$42,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$22,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$110,789.70	\$250,750.00	\$217,646.87	\$108,750.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
52040	SLRD - Debt Charges - Principal			\$161,405.05	\$161,405.00	\$161,405.05	\$161,405.00	\$161,405.00	\$161,405.00	\$161,405.00	\$161,405.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex									
52050	SLRD - Debt Charges - Interest	\$240,118.08	\$139,742.00	\$139,741.86	\$139,742.00	\$139,742.00	\$139,742.00	\$139,742.00	\$139,742.00
52060	Short-term Debt Charges - Principal	\$0.00	\$6,000.00	\$4,459.24	\$9,026.00	\$9,276.00	\$6,722.00	\$0.00	\$0.00
52065	Short-term Debt Charges - Interest	\$0.00	\$365.00	\$344.26	\$574.00	\$324.00	\$73.00	\$0.00	\$0.00
Principal & Interest		\$401,523.13	\$307,512.00	\$305,950.41	\$310,747.00	\$310,747.00	\$307,942.00	\$301,147.00	\$301,147.00
53000	Transfer to Reserve (Provision)	\$50,000.00	\$78,709.00	\$78,709.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
53000	Transfer to Reserve (Provision)	\$0.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	\$2,000.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$52,000.00	\$104,709.00	\$104,709.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
50590	Depreciation/Amortization	(\$278,294.88)	(\$277,999.00)	(\$280,000.00)	(\$285,800.00)	(\$285,800.00)	(\$285,800.00)	(\$285,800.00)	(\$285,800.00)
Non-Taxable Expenses (Depreciation)		(\$278,294.88)	(\$277,999.00)	(\$280,000.00)	(\$285,800.00)	(\$285,800.00)	(\$285,800.00)	(\$285,800.00)	(\$285,800.00)
Total Expenses		\$1,496,317.70	\$1,621,518.00	\$1,535,908.44	\$1,515,373.00	\$1,505,950.00	\$1,482,917.00	\$1,496,289.00	\$1,516,863.00
Surplus/ (Deficit)		\$89,354.99	\$0.00	\$121,842.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment	\$96,989.00		\$133,198.00	\$208,198.00	\$283,198.00	\$358,198.00	\$433,198.00	\$508,198.00
30025	Reserve - Roof Repairs	\$0.00		\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
Reserves		\$96,989.00		\$158,198.00	\$233,198.00	\$308,198.00	\$383,198.00	\$458,198.00	\$533,198.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Meadows Fields	2106B						
40000 2106 Requisition		27,190	22,857	34,495	35,039	35,593	36,160

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS										
VILLAGE OF PEMBERTON		113,773,152	11,752	11,102	16,754	17,018	17,287	17,563		
ELECTORAL AREA C		120,475,537	15,438	11,755	17,741	18,021	18,306	18,597		
Requisition maximums		TOTAL	234,248,689	27,190	22,857	34,495	35,039	35,593	36,160	
	Dollar Maximun	\$	1,031,387							
Tax Rate (per \$1,000)	1.21750	\$	2,030,043	Est. Residential Tax rate /1,000	0.01371	0.00976	0.01473	0.01496	0.01519	0.01544

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2106B - Pemberton Meadows Fields								
Revenues								
40000	Requisition	\$23,321.00	\$27,190.00	\$27,190.00	\$27,190.00	\$22,857.00	-16%	
Requisitions		\$23,321.00	\$27,190.00	\$27,190.00	\$27,190.00	\$22,857.00	-16%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$0.00	\$0.00	\$49.37	\$73.53	\$110.00	50%	Interest earned on reserve balance
Fees & Other Revenues		\$0.00	\$0.00	\$49.37	\$73.53	\$110.00	50%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$5,234.25	\$7,384.00	\$7,383.92	\$7,383.92	\$11,107.00	50%	
Surplus Deficit Prior Year		\$5,234.25	\$7,384.00	\$7,383.92	\$7,383.92	\$11,107.00	50%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$28,555.25	\$34,574.00	\$34,623.29	\$34,647.45	\$34,074.00	84%	
Expenses								
50180	Travel	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50210	Communications	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50520	Consulting - Legal	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		Lease renewal / transfer
50580	Contracted Services	\$2,740.00	\$3,000.00	\$1,022.00	\$3,419.10	\$3,500.00		2% Garbage bin and portable toilet services
50630	Operating Supplies - Parts	\$337.61	\$300.00	\$0.00	\$160.50	\$300.00	87%	
50670	Service / Site Maintenance	\$12,355.00	\$18,124.00	\$9,895.00	\$11,575.00	\$18,124.00	57%	Sports fields landscaping and improvements; 2019 includes filling football standard field divots, remove broken wooden planter behind ball diamond
50710	Utilities - Water & Sewer	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	0%	
51011	Non-Capitalized Equipment	\$1,981.64	\$1,750.00	\$0.00	\$0.00	\$1,750.00		Purchase of garbage bin, carried fwd
53200	Time Allocation from Other Services	\$2,257.08	\$3,200.00	\$1,886.27	\$1,886.27	\$2,200.00	17%	PCC staff time spent on service
Operating Expenses		\$21,171.33	\$29,574.00	\$12,803.27	\$18,540.87	\$29,074.00	57%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Transfer Expenses		\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$21,171.33	\$34,574.00	\$17,803.27	\$23,540.87	\$34,074.00	57%	
Surplus/ (Deficit)		\$7,383.92	\$0.00	\$16,820.02	\$11,106.58	\$0.00		
30999	Operational Surplus reserve	\$0.00		\$5,000.00	\$5,000.00	\$10,000.00		
Reserves		\$0.00		\$5,000.00	\$5,000.00	\$10,000.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2106B - Pemberton Meadows Fields								
Revenues								
40000 Requisition	\$23,321.00	\$27,190.00	\$27,190.00	\$22,857.00	\$34,495.00	\$35,039.00	\$35,593.00	\$36,160.00
Requisitions	\$23,321.00	\$27,190.00	\$27,190.00	\$22,857.00	\$34,495.00	\$35,039.00	\$35,593.00	\$36,160.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$0.00	\$0.00	\$73.53	\$110.00	\$160.00	\$210.00	\$260.00	\$310.00
Fees & Other Revenues	\$0.00	\$0.00	\$73.53	\$110.00	\$160.00	\$210.00	\$260.00	\$310.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$5,234.25	\$7,384.00	\$7,383.92	\$11,107.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$5,234.25	\$7,384.00	\$7,383.92	\$11,107.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$28,555.25	\$34,574.00	\$34,647.45	\$34,074.00	\$34,655.00	\$35,249.00	\$35,853.00	\$36,470.00
Expenses								
50180 Travel	\$0.00	\$100.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50210 Communications	\$0.00	\$100.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50520 Consulting - Legal	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50580 Contracted Services	\$2,740.00	\$3,000.00	\$3,419.10	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50630 Operating Supplies - Parts	\$337.61	\$300.00	\$160.50	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50670 Service / Site Maintenance	\$12,355.00	\$18,124.00	\$11,575.00	\$18,124.00	\$18,486.00	\$18,856.00	\$19,233.00	\$19,618.00
50710 Utilities - Water & Sewer	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
51011 Non-Capitalized Equipment	\$1,981.64	\$1,750.00	\$0.00	\$1,750.00	\$1,785.00	\$1,821.00	\$1,857.00	\$1,894.00
53200 Time Allocation from Other Services	\$2,257.08	\$3,200.00	\$1,886.27	\$2,200.00	\$2,244.00	\$2,289.00	\$2,335.00	\$2,382.00
Operating Expenses	\$21,171.33	\$29,574.00	\$18,540.87	\$29,074.00	\$29,655.00	\$30,249.00	\$30,853.00	\$31,470.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Transfer Expenses	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$21,171.33	\$34,574.00	\$23,540.87	\$34,074.00	\$34,655.00	\$35,249.00	\$35,853.00	\$36,470.00
Surplus/ (Deficit)	\$7,383.92	\$0.00	\$11,106.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$0.00		\$5,000.00	\$10,000.00	\$15,000.00	\$20,000.00	\$25,000.00	\$30,000.00
Reserves	\$0.00		\$5,000.00	\$10,000.00	\$15,000.00	\$20,000.00	\$25,000.00	\$30,000.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Youth Centre 2106C	40000 2106 Requisition	117,500	127,510	157,304	158,722	160,000	142,209

REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
		<u>ASSESSMENTS</u>									
		VILLAGE OF PEMBERTON	113,773,152	50,786	61,931	76,402	77,090	77,711	69,070		
		ELECTORAL AREA C	120,475,537	66,714	65,579	80,902	81,632	82,289	73,139		
Requisition maximums		TOTAL	234,248,689	117,500	127,510	157,304	158,722	160,000	142,209		
Dollar Maximun		\$	1,031,387								
Tax Rate (per \$1,000)		1.21750	\$	2,030,043	Est. Residential Tax rate /1,000	0.05926	0.05443	0.06715	0.06776	0.06830	0.06071

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2106C - Pemberton Youth Centre										
Revenues										
40000	Requisition			\$77,499.00	\$117,500.00	\$117,500.00	\$117,500.00	\$127,510.00	9%	
Requisitions				\$77,499.00	\$117,500.00	\$117,500.00	\$117,500.00	\$127,510.00	9%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$46.13	\$10.00	\$71.41	\$89.96	\$100.00	11%	Interest on reserve balance
40300	Miscellaneous Revenue	SHTC1	Signall Hill Tai Chi	\$412.49	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40324	Youth Centre Revenue	YC10	Pemberton Valley Seniors Dine	\$0.00	\$0.00	\$0.00	\$308.00	\$0.00	-100%	Diner's club event revenue; see 50621 YC10 for corresponding exp
40325	Facility Rental Revenue			\$6,610.63	\$2,500.00	\$960.25	\$1,787.24	\$1,860.00	4%	Facility and DJ equipment rentals; Decreased rentals in 2018 due to free programming space for seniors
40327	Special Events Revenue	SE7	PCC -Youth Dance	\$752.08	\$800.00	\$582.42	\$582.42	\$590.00	1%	Youth Dance revenue
Fees & Other Revenues				\$7,821.33	\$3,310.00	\$1,614.08	\$2,767.62	\$2,550.00	-8%	
40705	Donations & Other Contributions			\$2,600.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 was Archery Tag donations
40705	Donations & Other Contributions	SE7	PCC -Youth Dance	\$1,500.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	Spirit of BC donation to Youth Dance
40970	Conditional Grants - Local Government	CC2100	Pemberton & District Communi	\$0.00	\$5,137.00	\$0.00	\$3,014.05	\$2,123.00	-30%	Rec Commission funds for YC events
40990	Conditional Grants - Non Governmental			\$0.00	\$0.00	\$600.00	\$600.00	\$0.00	-100%	ICBC grant for reflector purchase (offset by cost in 50625) Grant for identity wall -Community Foundation of Whistler (\$561
40990	Conditional Grants - Non Governmental			\$0.00	\$0.00	\$280.50	\$561.00	\$0.00	-100%	total grant, some staff time included as expense) Grant for table tennis purchase -Real Estate Assoc Whistler
40990	Conditional Grants - Non Governmental			\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	-100%	(offset by cost in 99996)
40990	Conditional Grants - Non Governmental	SE35	Plan-Y events - Youth Centre	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40990	Conditional Grants - Non Governmental	SE36	YC Give it a Try! 2018	\$0.00	\$0.00	\$1,625.00	\$1,625.00	\$0.00	-100%	BCRPA grant, offset by expenses in 50655 SE36
Grants				\$9,100.00	\$6,137.00	\$4,505.50	\$7,800.05	\$3,123.00	-60%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
41000	Proceeds from Borrowing			\$40,000.00	\$38,500.00	\$38,500.00	\$38,500.00	\$0.00	-100%	Short-term borrowing for renovations
Proceeds from Borrowing				\$40,000.00	\$38,500.00	\$38,500.00	\$38,500.00	\$0.00	-100%	
42000	Surplus Deficit -Available			(\$924.38)	\$7,199.00	\$7,318.08	\$7,318.08	\$30,609.00	318%	\$17,700 in principal payments carrying fwd, paid in Jan 2019; remainder of carry forward is savings in operating exp -staff
Surplus Deficit Prior Year				(\$924.38)	\$7,199.00	\$7,318.08	\$7,318.08	\$30,609.00	318%	wages & benefits
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$5,934.00	\$0.00	\$5,934.00	\$0.00	-100%	Transfer from Surplus reserve
Transfer Revenue				\$0.00	\$5,934.00	\$0.00	\$5,934.00	\$0.00	-100%	
Total Revenues				\$133,495.95	\$178,580.00	\$169,437.66	\$179,819.75	\$163,792.00	59%	
Expenses										
50110	Salaries			\$51,757.29	\$70,847.00	\$41,641.82	\$59,231.82	\$72,972.00	23%	3% increase for CPI at full complement; 2018 had less wages due to staff on leave at end of year.
50130	Benefits			\$12,456.74	\$17,214.00	\$6,858.42	\$10,538.55	\$14,630.00	39%	5% increase est. -most employees on pay in lieu of benefits
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$1,460.00		New Employer Health tax 1.95% of salaries & tax benefits
50160	Training			\$175.00	\$500.00	\$507.00	\$677.87	\$680.00	0%	BC Parks & Rec conference & youth work conference Accom, meals & mileage during BC Parks & Rec conf; travel for
50180	Travel			\$0.00	\$100.00	\$836.81	\$1,022.66	\$1,050.00	3%	picking up items for YC
50190	Advertising			\$836.00	\$250.00	\$792.00	\$924.00	\$1,000.00	8%	YC Coordinator and Program leader adverts
50240	Office Supplies			\$0.00	\$0.00	\$646.66	\$646.66	\$500.00	-23%	Bulletin board; easel whiteboard; monitor riser & stand
50276	Staff Retention			\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	0%	Staff Health & Wellness
50320	Security			\$324.00	\$350.00	\$420.00	\$420.00	\$450.00	7%	Increased monitoring fees Cloud backup & screen connect; 2019 also includes 7 mnths of
50410	Software			\$0.00	\$0.00	\$62.51	\$62.51	\$2,875.00	4499%	office 365, microsoft & adobe licenses
50440	Support Services			\$0.00	\$0.00	\$228.00	\$270.00	\$3,200.00	1085%	Includes 7 mnths VOP IT support & web hosting fees Increased costs for contracted cleaning; was previously time
50580	Contracted Services			\$260.00	\$270.00	\$439.92	\$1,468.08	\$5,300.00	261%	allocation from staff (53200); annual cost for cleaning \$5,000
50600	Insurance			\$529.78	\$543.00	\$564.94	\$564.94	\$590.00	4%	

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2106C - Pemberton Youth Centre										
50621	Operating Costs - Adult Programs			\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		Seniors programming costs
50621	Operating Costs - Adult Programs	YC10	Pemberton Valley Seniors Dine	\$0.00	\$0.00	\$0.00	\$280.50	\$0.00	-100%	Some Diner's club expenses
50625	Operating Costs - Youth Centre			\$4,665.18	\$5,400.00	\$4,570.93	\$5,271.66	\$8,600.00		63% Youth programming costs; increase in programs in 2019
50625	Operating Costs - Youth Centre	CC2100	Pemberton & District Communi	\$62.28	\$5,137.00	\$347.79	\$3,014.05	\$2,123.00	-30%	Rec Commission funds for YC events
50625	Operating Costs - Youth Centre	SE35	Plan-Y events - Youth Centre	\$494.06	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50626	Operating Costs - Facility			\$272.20	\$6,000.00	\$6,653.46	\$7,728.45	\$1,500.00	-81%	2018 includes \$6K for painting facility
50655	Operating Costs - Special Events	SE35	Plan-Y events - Youth Centre	\$0.00	\$500.00	\$0.00	\$94.44	\$0.00	-100%	Plan-Y events (staff wages is main offset of grant)
50655	Operating Costs - Special Events	SE36	YC Give it a Try! 2018	\$0.00	\$0.00	\$1,640.31	\$1,640.31	\$0.00	-100%	
50655	Operating Costs - Special Events	SE7	PCC -Youth Dance	\$1,947.65	\$2,000.00	\$1,503.60	\$1,503.60	\$2,000.00	33%	
50670	Service / Site Maintenance			\$0.00	\$0.00	\$3,567.75	\$3,567.75	\$2,705.00	-24%	2018 for exterior painting; 2019 for garden renewal
50690	Utilities - Hydro			\$4,591.19	\$4,816.00	\$2,525.15	\$4,028.15	\$4,270.00	6%	
50700	Utilities - Telephone			\$839.16	\$860.00	\$629.43	\$839.25	\$880.00	5%	
50710	Utilities - Water & Sewer			\$1,335.62	\$1,436.00	\$1,051.80	\$1,829.79	\$1,976.00	8%	
										Identity wall project offset by Whistler Community Foundation
50900	Special Projects	CC2106C	Pemberton Youth Centre	\$0.00	\$0.00	\$301.75	\$301.75	\$0.00	-100%	grant
53200	Time Allocation from Other Services	CC2106C	Pemberton Youth Centre	\$2,231.50	\$4,500.00	\$2,231.83	\$2,578.87	\$1,000.00	-61%	PCC staff time spent on service
Operating Expenses				\$83,277.65	\$121,223.00	\$78,521.88	\$109,005.66	\$132,261.00	21%	
99996	Fixed Asset Increase			\$42,809.24	\$38,500.00	\$38,961.01	\$38,961.01	\$0.00	-100%	2018 -flooring, furniture, office seating, new pool table
Capital Expenditures				\$42,809.24	\$38,500.00	\$38,961.01	\$38,961.01	\$0.00	-100%	
52060	Short-term Debt Charges - Principal			\$0.00	\$17,700.00	\$0.00	\$0.00	\$19,625.00		Principal payment on short-term financing
52065	Short-term Debt Charges - Interest			\$90.98	\$1,157.00	\$731.41	\$1,244.48	\$1,906.00	53%	Interest payment on short-term financing
Principal & Interest				\$90.98	\$18,857.00	\$731.41	\$1,244.48	\$21,531.00	1630%	
53000	Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Transfer to Capital & equipment reserve
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses				\$126,177.87	\$178,580.00	\$118,214.30	\$149,211.15	\$163,792.00	1551%	
Surplus/ (Deficit)				\$7,318.08	\$0.00	\$51,223.36	\$30,608.60	\$0.00		
30000	Capital & Equipment reserve			\$0.00		\$0.00	\$0.00	\$10,000.00		
30999	Operational Surplus reserve			\$5,934.00		\$5,934.00	\$0.00	\$0.00		
Reserves				\$5,934.00		\$5,934.00	\$0.00	\$10,000.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2106C - Pemberton Youth Centre											
Revenues											
40000	Requisition			\$77,499.00	\$117,500.00	\$117,500.00	\$127,510.00	\$157,304.00	\$158,722.00	\$160,000.00	\$142,209.00
Requisitions				\$77,499.00	\$117,500.00	\$117,500.00	\$127,510.00	\$157,304.00	\$158,722.00	\$160,000.00	\$142,209.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$46.13	\$10.00	\$89.96	\$100.00	\$200.00	\$300.00	\$400.00	\$500.00
40300	Miscellaneous Revenue	SHTC1	Signall Hill Tai Chi	\$412.49	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40324	Youth Centre Revenue	YC10	Pemberton Valley Seniors Dine	\$0.00	\$0.00	\$308.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40325	Facility Rental Revenue			\$6,610.63	\$2,500.00	\$1,787.24	\$1,860.00	\$1,897.00	\$1,935.00	\$1,974.00	\$2,013.00
40327	Special Events Revenue	SE7	PCC -Youth Dance	\$752.08	\$800.00	\$582.42	\$590.00	\$602.00	\$614.00	\$626.00	\$639.00
Fees & Other Revenues				\$7,821.33	\$3,310.00	\$2,767.62	\$2,550.00	\$2,699.00	\$2,849.00	\$3,000.00	\$3,152.00
40705	Donations & Other Contributions			\$2,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40705	Donations & Other Contributions	SE7	PCC -Youth Dance	\$1,500.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
40970	Conditional Grants - Local Government	CC2100	Pemberton & District Communi	\$0.00	\$5,137.00	\$3,014.05	\$2,123.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental			\$0.00	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental			\$0.00	\$0.00	\$561.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental			\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SE35	Plan-Y events - Youth Centre	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SE36	YC Give it a Try! 2018	\$0.00	\$0.00	\$1,625.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$9,100.00	\$6,137.00	\$7,800.05	\$3,123.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$40,000.00	\$38,500.00	\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$40,000.00	\$38,500.00	\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			(\$924.38)	\$7,199.00	\$7,318.08	\$30,609.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				(\$924.38)	\$7,199.00	\$7,318.08	\$30,609.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$5,934.00	\$5,934.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$5,934.00	\$5,934.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$133,495.95	\$178,580.00	\$179,819.75	\$163,792.00	\$161,003.00	\$162,571.00	\$164,000.00	\$146,361.00
Expenses											
50110	Salaries			\$51,757.29	\$70,847.00	\$59,231.82	\$72,972.00	\$74,431.00	\$75,920.00	\$77,438.00	\$78,987.00
50130	Benefits			\$12,456.74	\$17,214.00	\$10,538.55	\$14,630.00	\$14,923.00	\$15,221.00	\$15,525.00	\$15,836.00
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$1,460.00	\$1,489.00	\$1,519.00	\$1,549.00	\$1,580.00
50160	Training			\$175.00	\$500.00	\$677.87	\$680.00	\$694.00	\$708.00	\$722.00	\$736.00
50180	Travel			\$0.00	\$100.00	\$1,022.66	\$1,050.00	\$1,071.00	\$1,092.00	\$1,114.00	\$1,136.00
50190	Advertising			\$836.00	\$250.00	\$924.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50240	Office Supplies			\$0.00	\$0.00	\$646.66	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50276	Staff Retention			\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	\$1.00	\$2.00	\$3.00
50320	Security			\$324.00	\$350.00	\$420.00	\$450.00	\$459.00	\$468.00	\$477.00	\$487.00
50410	Software			\$0.00	\$0.00	\$62.51	\$2,875.00	\$2,933.00	\$2,992.00	\$3,052.00	\$3,113.00
50440	Support Services			\$0.00	\$0.00	\$270.00	\$3,200.00	\$2,754.00	\$2,299.00	\$1,835.00	\$1,362.00
50580	Contracted Services			\$260.00	\$270.00	\$1,468.08	\$5,300.00	\$5,406.00	\$5,514.00	\$5,624.00	\$5,736.00
50600	Insurance			\$529.78	\$543.00	\$564.94	\$590.00	\$602.00	\$614.00	\$626.00	\$639.00
50621	Operating Costs - Adult Programs			\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50622	Operating Costs - Adult Programs	YC10	Pemberton Valley Seniors Dine	\$0.00	\$0.00	\$280.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50625	Operating Costs - Youth Centre			\$4,665.18	\$5,400.00	\$5,271.66	\$8,600.00	\$8,772.00	\$8,947.00	\$9,126.00	\$9,309.00
50625	Operating Costs - Youth Centre	CC2100	Pemberton & District Communi	\$62.28	\$5,137.00	\$3,014.05	\$2,123.00	\$0.00	\$1.00	\$2.00	\$3.00
50625	Operating Costs - Youth Centre	SE35	Plan-Y events - Youth Centre	\$494.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50626	Operating Costs - Facility			\$272.20	\$6,000.00	\$7,728.45	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50655	Operating Costs - Special Events	SE35	Plan-Y events - Youth Centre	\$0.00	\$500.00	\$94.44	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events	SE36	YC Give it a Try! 2018	\$0.00	\$0.00	\$1,640.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2106C - Pemberton Youth Centre											
50655	Operating Costs - Special Events	SE7	PCC -Youth Dance	\$1,947.65	\$2,000.00	\$1,503.60	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50670	Service / Site Maintenance			\$0.00	\$0.00	\$3,567.75	\$2,705.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00
50690	Utilities - Hydro			\$4,591.19	\$4,816.00	\$4,028.15	\$4,270.00	\$4,355.00	\$4,442.00	\$4,531.00	\$4,622.00
50700	Utilities - Telephone			\$839.16	\$860.00	\$839.25	\$880.00	\$898.00	\$916.00	\$934.00	\$953.00
50710	Utilities - Water & Sewer			\$1,335.62	\$1,436.00	\$1,829.79	\$1,976.00	\$2,016.00	\$2,056.00	\$2,097.00	\$2,139.00
50900	Special Projects	CC2106C	Pemberton Youth Centre	\$0.00	\$0.00	\$301.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2106C	Pemberton Youth Centre	\$2,231.50	\$4,500.00	\$2,578.87	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
Operating Expenses				\$83,277.65	\$121,223.00	\$109,005.66	\$132,261.00	\$129,963.00	\$132,053.00	\$134,184.00	\$136,361.00
99996	Fixed Asset Increase			\$42,809.24	\$38,500.00	\$38,961.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$42,809.24	\$38,500.00	\$38,961.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52060	Short-term Debt Charges - Principal			\$0.00	\$17,700.00	\$0.00	\$19,625.00	\$19,625.00	\$19,625.00	\$19,625.00	\$0.00
52065	Short-term Debt Charges - Interest			\$90.98	\$1,157.00	\$1,244.48	\$1,906.00	\$1,415.00	\$893.00	\$191.00	\$0.00
Principal & Interest				\$90.98	\$18,857.00	\$1,244.48	\$21,531.00	\$21,040.00	\$20,518.00	\$19,816.00	\$0.00
53000	Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$126,177.87	\$178,580.00	\$149,211.15	\$163,792.00	\$161,003.00	\$162,571.00	\$164,000.00	\$146,361.00
Surplus/ (Deficit)				\$7,318.08	\$0.00	\$30,608.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Capital & Equipment reserve			\$0.00		\$0.00	\$10,000.00	\$20,000.00	\$30,000.00	\$40,000.00	\$50,000.00
30999	Operational Surplus reserve			\$5,934.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves				\$5,934.00		\$0.00	\$10,000.00	\$20,000.00	\$30,000.00	\$40,000.00	\$50,000.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Gates Lake Park		2106E						
40000	2106	Requisition	9,298	16,823	18,172	18,536	18,906	19,283
REQUISITION								
Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
ASSESSMENTS								
VILLAGE OF PEMBERTON		113,773,152	4,019	8,171	8,826	9,003	9,183	9,366
ELECTORAL AREA C		120,475,537	5,279	8,652	9,346	9,533	9,723	9,917
Requisition maximums		TOTAL	234,248,689	9,298	16,823	18,172	18,536	18,906
Dollar Maximun		\$ 1,031,387						
Tax Rate (per \$1,000)		1.21750 \$ 2,030,043	Est. Residential Tax rate /1,000	0.00469	0.00718	0.00776	0.00791	0.00807
								0.00823

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2106E - Gates Lake Park								
Revenues								
40000	Requisition	\$14,191.00	\$9,298.00	\$9,298.00	\$9,298.00	\$16,823.00	81%	
Requisitions		\$14,191.00	\$9,298.00	\$9,298.00	\$9,298.00	\$16,823.00	81%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$8,121.64	\$10,121.00	\$10,121.13	\$10,121.13	\$2,582.00	-74%	
Surplus Deficit Prior Year		\$8,121.64	\$10,121.00	\$10,121.13	\$10,121.13	\$2,582.00	-74%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$22,312.64	\$19,419.00	\$19,419.13	\$19,419.13	\$19,405.00	6%	
Expenses								
50180	Travel	\$0.00	\$150.00	\$125.96	\$330.19	\$350.00	6%	
50190	Advertising	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00		
50195	Meeting Costs	\$63.30	\$250.00	\$99.81	\$99.81	\$250.00	150%	
50580	Contracted Services	\$0.00	\$1,500.00	\$420.00	\$890.50	\$1,500.00	68%	For servicing pit toilet
50600	Insurance	\$235.74	\$75.00	\$0.00	\$0.00	\$75.00		Building demo'd in 2017, new picnic structure to insure 2019
50626	Operating Costs - Facility	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		
50670	Service / Site Maintenance	\$7,222.24	\$7,544.00	\$10,238.50	\$13,285.25	\$11,590.00	-13%	Snowclearing, tree removals (\$4,682 in 2018), landscaping
50690	Utilities - Hydro	\$71.71	\$250.00	\$25.22	\$83.90	\$240.00	186%	Hydro reconnected in 2018, full year showing in 2019
50700	Utilities - Telephone	\$1,074.56	\$0.00	\$0.00	\$0.00	\$0.00	0%	Telephone cancelled -building removed
53200	Time Allocation from Other Services	\$3,523.96	\$7,750.00	\$1,791.90	\$2,147.84	\$3,500.00	63%	Increased to 2017 level
Operating Expenses		\$12,191.51	\$19,419.00	\$12,701.39	\$16,837.49	\$19,405.00	15%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$12,191.51	\$19,419.00	\$12,701.39	\$16,837.49	\$19,405.00	15%	
Surplus/ (Deficit)		\$10,121.13	\$0.00	\$6,717.74	\$2,581.64	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2106E - Gates Lake Park								
Revenues								
40000 Requisition	\$14,191.00	\$9,298.00	\$9,298.00	\$16,823.00	\$18,172.00	\$18,536.00	\$18,906.00	\$19,283.00
Requisitions	\$14,191.00	\$9,298.00	\$9,298.00	\$16,823.00	\$18,172.00	\$18,536.00	\$18,906.00	\$19,283.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$8,121.64	\$10,121.00	\$10,121.13	\$2,582.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$8,121.64	\$10,121.00	\$10,121.13	\$2,582.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$22,312.64	\$19,419.00	\$19,419.13	\$19,405.00	\$18,172.00	\$18,536.00	\$18,906.00	\$19,283.00
Expenses								
50180 Travel	\$0.00	\$150.00	\$330.19	\$350.00	\$357.00	\$364.00	\$371.00	\$378.00
50190 Advertising	\$0.00	\$400.00	\$0.00	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50195 Meeting Costs	\$63.30	\$250.00	\$99.81	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50580 Contracted Services	\$0.00	\$1,500.00	\$890.50	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50600 Insurance	\$235.74	\$75.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50626 Operating Costs - Facility	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50670 Service / Site Maintenance	\$7,222.24	\$7,544.00	\$13,285.25	\$11,590.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50690 Utilities - Hydro	\$71.71	\$250.00	\$83.90	\$240.00	\$245.00	\$250.00	\$255.00	\$260.00
50700 Utilities - Telephone	\$1,074.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$3,523.96	\$7,750.00	\$2,147.84	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
Operating Expenses	\$12,191.51	\$19,419.00	\$16,837.49	\$19,405.00	\$18,172.00	\$18,536.00	\$18,906.00	\$19,283.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$12,191.51	\$19,419.00	\$16,837.49	\$19,405.00	\$18,172.00	\$18,536.00	\$18,906.00	\$19,283.00
Surplus/ (Deficit)	\$10,121.13	\$0.00	\$2,581.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Soccer Field		2106F						
40000	2106	Requisition	-	24,297	36,470	32,659	32,730	32,498

REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
		<u>ASSESSMENTS</u>									
		VILLAGE OF PEMBERTON	113,773,152	-	11,801	17,713	15,862	15,897	15,784		
		ELECTORAL AREA C	120,475,537	-	12,496	18,757	16,797	16,833	16,714		
Requisition maximums		TOTAL	234,248,689	-	24,297	36,470	32,659	32,730	32,498		
Dollar Maximun		\$	1,031,387								
Tax Rate (per \$1,000)		1.21750	\$	2,030,043	Est. Residential Tax rate /1,000	-	0.01037	0.01557	0.01394	0.01397	0.01387

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Soccer Field on Pemberton Farm Road East

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2106F - Pemberton Soccer Field								
Revenues								
40000	Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$24,297.00		
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$24,297.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$0.00	\$0.00	\$0.00	\$0.00	\$60.00		Interest earned on reserve balance
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$60.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
41000	Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$24,900.00		MFA Short-term 5-yr loan for grassmower and attachment
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$24,900.00	0%	
42000	Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$49,257.00	0%	
Expenses								
50180	Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50210	Communications	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00		
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$0.00	\$5,700.00		Mowing, fertilizing, aerating, garbage bins & portapotty services
50630	Operating Supplies - Parts	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00		Fertilizer, misc Supplies
50670	Service / Site Maintenance	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		Sports fields landscaping & improvements and signage
50690	Utilities - Hydro	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		
50710	Utilities - Water & Sewer	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		Irrigation/potable water
51011	Non-Capitalized Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$4,525.00		Purchase of garbage bin, fertilizer spreader, rental of aerator
53200	Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00		PCC staff time spent on service
Operating Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$18,975.00		
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$18,860.00		Grass Mower
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$6,040.00		Grass catcher attachment
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$24,900.00		
52065	Short-term Debt Charges - Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$382.00		Interest on Short-term 5-yr loan for grassmower & attachment
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$382.00	0%	
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		For future additonal maintenance to fields
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$49,257.00	0%	
Surplus/ (Deficit)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
30999	Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$5,000.00		
Reserves		\$0.00		\$0.00	\$0.00	\$5,000.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2106F - Pemberton Soccer Field								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$24,297.00	\$36,470.00	\$32,659.00	\$32,730.00	\$32,498.00
Requisitions	\$0.00	\$0.00	\$0.00	\$24,297.00	\$36,470.00	\$32,659.00	\$32,730.00	\$32,498.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$0.00	\$0.00	\$0.00	\$60.00	\$120.00	\$240.00	\$480.00	\$960.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$60.00	\$120.00	\$240.00	\$480.00	\$960.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000 Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$0.00	\$0.00	\$49,257.00	\$36,590.00	\$32,899.00	\$33,210.00	\$33,458.00
Expenses								
50180 Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210 Communications	\$0.00	\$0.00	\$0.00	\$250.00	\$500.00	\$510.00	\$520.00	\$530.00
50580 Contracted Services	\$0.00	\$0.00	\$0.00	\$5,700.00	\$7,586.00	\$7,738.00	\$7,893.00	\$8,051.00
50630 Operating Supplies - Parts	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50670 Service / Site Maintenance	\$0.00	\$0.00	\$0.00	\$500.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00
50690 Utilities - Hydro	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$1,500.00	\$1,530.00	\$1,561.00
50710 Utilities - Water & Sewer	\$0.00	\$0.00	\$0.00	\$500.00	\$510.00	\$1,500.00	\$1,530.00	\$1,561.00
51011 Non-Capitalized Equipment	\$0.00	\$0.00	\$0.00	\$4,525.00	\$510.00	\$520.00	\$530.00	\$541.00
53200 Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
Operating Expenses	\$0.00	\$0.00	\$0.00	\$18,975.00	\$19,746.00	\$22,111.00	\$22,552.00	\$23,004.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$18,860.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$6,040.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$24,900.00	\$6,000.00	\$0.00	\$0.00	\$0.00
52060 Short-term Debt Charges - Principal	\$0.00	\$0.00	\$0.00	\$0.00	\$4,980.00	\$4,980.00	\$4,980.00	\$4,980.00
52065 Short-term Debt Charges - Interest	\$0.00	\$0.00	\$0.00	\$382.00	\$864.00	\$808.00	\$678.00	\$474.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$382.00	\$5,844.00	\$5,788.00	\$5,658.00	\$5,454.00
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$0.00	\$0.00	\$49,257.00	\$36,590.00	\$32,899.00	\$33,210.00	\$33,458.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$0.00		\$0.00	\$5,000.00	\$10,000.00	\$15,000.00	\$20,000.00	\$25,000.00
Reserves	\$0.00		\$0.00	\$5,000.00	\$10,000.00	\$15,000.00	\$20,000.00	\$25,000.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Gold Bridge Community Complex

2107

40010 2107

Parcel Tax

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REQUISITION

Figures Used for Apportionment

"FOR REFERENCE PURPOSES ONLY"

Requisition maximums

Tax Rate/Dollar Limitation

No Requisition

Tax Rate

-	-	-	-	-	-

Jurisdiction

Debt Issue #

none

Basis of Apportionment

n/a

Service Mandate

A recreation complex in gold bridge that also houses the ambulance station and the post office.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2107 - Gold Bridge Community Complex									
Revenues									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40120	Rental Income		\$20,983.92	\$20,984.00	\$15,637.94	\$20,983.92	\$20,984.00	0%	
40220	Interest Earned on Investments		\$1,416.34	\$1,300.00	\$2,242.24	\$3,146.89	\$1,800.00	-43%	
Fees & Other Revenues			\$22,400.26	\$22,284.00	\$17,880.18	\$24,130.81	\$22,784.00	-6%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$10,199.78	\$7,926.00	\$8,076.33	\$8,076.33	\$16,245.00	101%	
Surplus Deficit Prior Year			\$10,199.78	\$7,926.00	\$8,076.33	\$8,076.33	\$16,245.00	101%	
44000	Transfer from Reserve		\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Estimate for replacing flooring in lobby, from capital reserve;
Transfer Revenue			\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		carried fwd
Total Revenues			\$32,600.04	\$50,210.00	\$25,956.51	\$32,207.14	\$59,029.00	96%	
Expenses									
50180	Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50190	Advertising		\$0.00	\$150.00	\$0.00	\$0.00	\$150.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$1,809.56	\$5,000.00	\$2,529.74	\$4,020.91	\$5,000.00	24%	Snow clearing and janitorial services
50590	Depreciation/Amortization		\$7,336.43	\$7,337.00	\$0.00	\$7,336.43	\$8,337.00	14%	
50600	Insurance		\$1,147.23	\$787.00	\$619.63	\$619.63	\$632.00	2%	
50650	Operating Supplies - Other		\$353.11	\$450.00	\$247.06	\$354.41	\$500.00	41%	Lamp, salt, fire extinguisher & other supplies
50670	Service / Site Maintenance		\$2,809.55	\$6,500.00	\$0.00	\$151.82	\$6,500.00	4181%	Landscaping & building maintenance
50690	Utilities - Hydro		\$3,893.09	\$4,100.00	\$4,042.48	\$4,925.42	\$5,220.00	6%	
51011	Non-Capitalized Equipment		\$377.63	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
51030	Contingency		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
53200	Time Allocation from Other Services	CC2107	\$2,266.54	\$3,923.00	\$532.92	\$639.74	\$3,500.00	447%	UES staff time on service
Operating Expenses			\$20,243.14	\$32,547.00	\$8,221.83	\$18,298.36	\$34,139.00	87%	
99996	Fixed Asset Increase		\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Estimate for replacing flooring in lobby, from capital reserve
Capital Expenditures			\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		carried fwd
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$9,617.00	\$5,000.00	\$5,000.00	\$5,000.00	\$13,227.00	165%	Transfer to capital reserve
53000	Transfer to Reserve (Provision)	SP94	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve
Transfer Expenses			\$11,617.00	\$5,000.00	\$5,000.00	\$5,000.00	\$13,227.00	165%	
50590	Depreciation/Amortization		(\$7,336.43)	(\$7,337.00)	\$0.00	(\$7,336.43)	(\$8,337.00)	14%	
Non-Taxable Expenses (Depreciation)			(\$7,336.43)	(\$7,337.00)	\$0.00	(\$7,336.43)	(\$8,337.00)	14%	
Total Expenses			\$24,523.71	\$50,210.00	\$13,221.83	\$15,961.93	\$59,029.00	265%	
Surplus/ (Deficit)			\$8,076.33	\$0.00	\$12,734.68	\$16,245.21	\$0.00		
30000	Reserve - Capital Works and Equipment		\$172,647.07		\$177,647.07	\$177,647.07	\$170,874.07		
30999	Operational Surplus reserve		\$9,583.00		\$9,583.00	\$9,583.00	\$9,583.00		
Reserves			\$182,230.07		\$187,230.07	\$187,230.07	\$180,457.07		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2107 - Gold Bridge Community Complex										
Revenues										
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120	Rental Income		\$20,983.92	\$20,984.00	\$20,983.92	\$20,984.00	\$20,984.00	\$20,984.00	\$20,984.00	\$20,984.00
40220	Interest Earned on Investments		\$1,416.34	\$1,300.00	\$3,146.89	\$1,800.00	\$1,820.00	\$1,840.00	\$1,855.00	\$1,870.00
Fees & Other Revenues			\$22,400.26	\$22,284.00	\$24,130.81	\$22,784.00	\$22,804.00	\$22,824.00	\$22,839.00	\$22,854.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		\$10,199.78	\$7,926.00	\$8,076.33	\$16,245.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$10,199.78	\$7,926.00	\$8,076.33	\$16,245.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$32,600.04	\$50,210.00	\$32,207.14	\$59,029.00	\$22,804.00	\$22,824.00	\$22,839.00	\$22,854.00
Expenses										
50180	Travel		\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190	Advertising		\$0.00	\$150.00	\$0.00	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$1,809.56	\$5,000.00	\$4,020.91	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50590	Depreciation/Amortization		\$7,336.43	\$7,337.00	\$7,336.43	\$8,337.00	\$8,337.00	\$8,337.00	\$8,337.00	\$8,337.00
50600	Insurance		\$1,147.23	\$787.00	\$619.63	\$632.00	\$645.00	\$658.00	\$671.00	\$684.00
50650	Operating Supplies - Other		\$353.11	\$450.00	\$354.41	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50670	Service / Site Maintenance		\$2,809.55	\$6,500.00	\$151.82	\$6,500.00	\$6,630.00	\$6,763.00	\$6,898.00	\$7,036.00
50690	Utilities - Hydro		\$3,893.09	\$4,100.00	\$4,925.42	\$5,220.00	\$5,324.00	\$5,430.00	\$5,539.00	\$5,650.00
51011	Non-Capitalized Equipment		\$377.63	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51030	Contingency		\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2107 Gold Bridge Community Complex	\$2,266.54	\$3,923.00	\$639.74	\$3,500.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
Operating Expenses			\$20,243.14	\$32,547.00	\$18,298.36	\$34,139.00	\$28,020.00	\$28,408.00	\$28,804.00	\$29,208.00
99996	Fixed Asset Increase		\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)		\$9,617.00	\$5,000.00	\$5,000.00	\$13,227.00	\$3,121.00	\$2,753.00	\$2,372.00	\$1,983.00
53000	Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$11,617.00	\$5,000.00	\$5,000.00	\$13,227.00	\$3,121.00	\$2,753.00	\$2,372.00	\$1,983.00
50590	Depreciation/Amortization		(\$7,336.43)	(\$7,337.00)	(\$7,336.43)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)
Non-Taxable Expenses (Depreciation)			(\$7,336.43)	(\$7,337.00)	(\$7,336.43)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)
Total Expenses			\$24,523.71	\$50,210.00	\$15,961.93	\$59,029.00	\$22,804.00	\$22,824.00	\$22,839.00	\$22,854.00
Surplus/ (Deficit)			\$8,076.33	\$0.00	\$16,245.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$172,647.07		\$177,647.07	\$170,874.07	\$173,995.07	\$176,748.07	\$179,120.07	\$181,103.07
30999	Operational Surplus reserve		\$9,583.00		\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00
Reserves			\$182,230.07		\$187,230.07	\$180,457.07	\$183,578.07	\$186,331.07	\$188,703.07	\$190,686.07

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Bralorne Museum CLSA	2200					
40010 2200 Parcel Tax		14,800	14,800	18,500	18,500	18,500

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ELECTORAL AREA A						
PARCEL TAX	Folios	759	14,800	14,800	18,500	18,500

Requistion maximums		*Est. Cost per Parcel	\$ 20.52	\$ 20.52	\$ 25.65	\$ 25.65	\$ 25.65	\$ 25.65
Dollar Maximun	\$ 14,800							
Tax Rate (per \$1,000)	none \$ -							

Jurisdiction	Bylaw 514/700/1154/1382
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the society that is responsible for the Bralorne Museum.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2200 - Bralorne Museum									
Revenues									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010	Parcel Tax		\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	0%	current maximum
Parcel Tax			\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40120	Rental Income		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	Rental income for storage agreement
40220	Interest Earned on Investments		\$7.36	\$0.00	\$0.02	\$0.03	\$0.00	-100%	
Fees & Other Revenues			\$107.36	\$100.00	\$100.02	\$100.03	\$100.00	0%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$52.83	(\$373.00)	(\$373.49)	(\$373.49)	\$56.00	-115%	
Surplus Deficit Prior Year			\$52.83	(\$373.00)	(\$373.49)	(\$373.49)	\$56.00	-115%	
43000	Transfers from Other Service	CC1000	\$5,000.00	\$0.00	\$53,000.00	\$53,000.00	\$0.00	-100%	Area A PILT reserve to Bralorne museum for professional services for old Mines office rehab.
43000	Transfers from Other Service	CC2901	\$0.00	\$2,242.23	\$430.68	\$2,430.68	\$0.00	-100%	Area A Select funds for 2017 legal costs for Asset Storage Agreement (430.68) & Additional ins & license fee (\$2,000)
44000	Transfer from Reserve		\$945.00	\$0.00	\$0.00	\$1.76	\$0.00	0%	Transferred small remainder
Transfer Revenue			\$5,945.00	\$2,242.23	\$53,430.68	\$55,432.44	\$0.00	-100%	
Total Revenues			\$20,905.19	\$16,769.23	\$67,957.21	\$69,958.98	\$14,956.00	-215%	
Expenses									
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$430.68	\$1,866.23	\$0.00	\$0.00	\$0.00	0%	For BPMS Asset Storage Agreement
50580	Contracted Services		\$5,945.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50610	Miscellaneous Operating Cost		\$14,653.00	\$14,653.00	\$14,653.00	\$14,653.00	\$14,706.00	0%	Funds to Bralorne Pioneer Museum, \$14,800 requested
50900	Special Project		\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00		Additional Ins and License fee from Area A Select
51012	Capital Grant		\$0.00	\$0.00	\$53,000.00	\$53,000.00	\$0.00	-100%	Area A PILT reserve to Bralorne museum for professional services for old Mines office rehab.
Operating Expenses			\$21,278.68	\$16,769.23	\$67,903.00	\$69,903.00	\$14,956.00	-79%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$21,278.68	\$16,769.23	\$67,903.00	\$69,903.00	\$14,956.00	-79%	
Surplus/ (Deficit)			(\$373.49)	\$0.00	\$54.21	\$55.98	\$0.00		
30115	Reserve - Moving & Collection Management		\$1.76		\$1.76	\$0.00	\$0.00		
Reserves			\$1.76		\$1.76	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2200 - Bralorne Museum								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00
Parcel Tax	\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
40220 Interest Earned on Investments	\$7.36	\$0.00	\$0.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$107.36	\$100.00	\$100.03	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$52.83	(\$373.00)	(\$373.49)	\$56.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$52.83	(\$373.00)	(\$373.49)	\$56.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$5,000.00	\$0.00	\$53,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$2,242.23	\$2,430.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$945.00	\$0.00	\$1.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$5,945.00	\$2,242.23	\$55,432.44	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$20,905.19	\$16,769.23	\$69,958.98	\$14,956.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$430.68	\$1,866.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services	\$5,945.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$14,653.00	\$14,653.00	\$14,653.00	\$14,706.00	\$18,350.00	\$18,350.00	\$18,350.00	\$18,350.00
50900 Special Project	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51012 Capital Grant	\$0.00	\$0.00	\$53,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$21,278.68	\$16,769.23	\$69,903.00	\$14,956.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$21,278.68	\$16,769.23	\$69,903.00	\$14,956.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Surplus/ (Deficit)	(\$373.49)	\$0.00	\$55.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30115 Reserve - Moving & Collection Management	\$1.76		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$1.76		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Heritage - Haylmore Property		2201							
40000	2201	Requisition		7,000	7,000	7,000	7,000	7,000	7,000
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
			<u>ASSESSMENTS</u>						
ELECTORAL AREA A			25,650,095	7,000	7,000	7,000	7,000	7,000	7,000
Requisition maximums			TOTAL	25,650,095	7,000	7,000	7,000	7,000	7,000
Dollar Maximun			\$	-					
Tax Rate (per \$1,000)			none	Est. Residential Tax rate /1,000	0.02828	0.02729	0.02729	0.02729	0.02729

Jurisdiction	Bylaw 791/792
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the designation, protection and conservation of Heritage Properties in Electoral Area A, and has designated the Haylmore Property as a Heritage Property to be protected and maintained by this service.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2201 - Heritage -Haylmore Property							
Revenues							
40000 Requisition	\$6,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	0%	
Requisitions	\$6,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments	\$5.29	\$5.00	\$8.20	\$11.49	\$6.00	-48%	Interest on reserve balance
Fees & Other Revenues	\$5.29	\$5.00	\$8.20	\$11.49	\$6.00	-48%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$6,259.29	\$931.00	\$931.20	\$931.20	(\$825.00)	-189%	
Surplus Deficit Prior Year	\$6,259.29	\$931.00	\$931.20	\$931.20	(\$825.00)	-189%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$12,264.58	\$7,936.00	\$7,939.40	\$7,942.69	\$6,181.00	-236%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$11,083.38	\$7,686.00	\$6,129.69	\$8,517.50	\$5,925.00	-30%	2018 over budget: rock wall restoration \$5,517.50 & wayfinding signage & e-commerce project \$3,000
Operating Expenses	\$11,333.38	\$7,936.00	\$6,379.69	\$8,767.50	\$6,175.00	-30%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$6.00	0%	Transfer interest to reserve
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$6.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$11,333.38	\$7,936.00	\$6,379.69	\$8,767.50	\$6,181.00	-30%	
Surplus/ (Deficit)	\$931.20	\$0.00	\$1,559.71	(\$824.81)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$681.01		\$681.01	\$681.01	\$687.01		
Reserves	\$681.01		\$681.01	\$681.01	\$687.01		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2201 - Heritage -Haylmore Property								
Revenues								
40000 Requisition	\$6,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Requisitions	\$6,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$5.29	\$5.00	\$11.49	\$6.00	\$6.00	\$7.00	\$7.00	\$7.00
Fees & Other Revenues	\$5.29	\$5.00	\$11.49	\$6.00	\$6.00	\$7.00	\$7.00	\$7.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$6,259.29	\$931.00	\$931.20	(\$825.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$6,259.29	\$931.00	\$931.20	(\$825.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$12,264.58	\$7,936.00	\$7,942.69	\$6,181.00	\$7,006.00	\$7,007.00	\$7,007.00	\$7,007.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$11,083.38	\$7,686.00	\$8,517.50	\$5,925.00	\$6,750.00	\$6,750.00	\$6,750.00	\$6,750.00
Operating Expenses	\$11,333.38	\$7,936.00	\$8,767.50	\$6,175.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$6.00	\$6.00	\$7.00	\$7.00	\$7.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$6.00	\$6.00	\$7.00	\$7.00	\$7.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$11,333.38	\$7,936.00	\$8,767.50	\$6,181.00	\$7,006.00	\$7,007.00	\$7,007.00	\$7,007.00
Surplus/ (Deficit)	\$931.20	\$0.00	(\$824.81)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$681.01		\$681.01	\$687.01	\$693.01	\$700.01	\$707.01	\$714.01
Reserves	\$681.01		\$681.01	\$687.01	\$693.01	\$700.01	\$707.01	\$714.01

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton & Dist.Museum & Archives	2202						
40000 2202	Requisition	116,900	135,157	115,915	118,675	129,020	132,815

REQUISITION	Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"						
	ASSESSMENTS						
	ELECTORAL AREA C	120,475,537	66,373	69,512	59,616	61,035	66,356
	VILLAGE OF PEMBERTON	113,773,152	50,527	65,645	56,299	57,640	62,664
	TOTAL	234,248,689	116,900	135,157	115,915	118,675	129,020
Requisition maximums							
Dollar Maximun	\$ 106,642						
Tax Rate (per \$1,000)	0.1193 \$ 198,919	Est. Residential Tax rate /1,000	0.05896	0.05770	0.04948	0.05066	0.05508
							0.05670

Jurisdiction	Bylaw 961/1390
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton and District Museum and Archives Society

Items of Significance

Received a 5 year budget from the Society. They have asked for the following:

	2019	2020	2021	2022	2023
operations	\$ 117,407	\$ 115,665	\$ 118,425	\$ 128,770	\$ 132,565
capital	\$ 17,500	\$ -	\$ -	\$ -	\$ -

The requisition request for operating in 2019 is anticipated to be \$117,407.

The operational request increase is due to wages for the increase in operating months (continuing through to 2022) and the increase of equipment maintenance and repair as part of asset management.

Capital:

The museum is requesting the remaining \$17,500 (50% was granted in 2018) of the \$35,000 used for 1/3 matching funding in grant applications for the restoration and moving of the Pemberton Stn School and the John Arn cabin that were gifted to the museum by SD48. Per the January 2018 PVUS resolution, the \$35,000 capital request has been divided into 2 years - 2018 & 2019.

The museum plans to move these buildings, concluding the build-out of the 1 acre site by the 2020 funding cycle. These heritage buildings are at risk of deteriorating beyond repair if they are not relocated soon.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2202 - Pemberton & Dist.Museum & Archives							
Revenues							
40000 Requisition	\$100,350.00	\$116,900.00	\$116,900.00	\$116,900.00	\$135,157.00	16%	
Requisitions	\$100,350.00	\$116,900.00	\$116,900.00	\$116,900.00	\$135,157.00	16%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$100,350.00	\$116,900.00	\$116,900.00	\$116,900.00	\$135,157.00	16%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$93,944.00	\$99,150.00	\$99,150.00	\$99,150.00	\$117,407.00	18%	As requested by Society
51012 Capital Grant	\$6,156.00	\$17,500.00	\$17,500.00	\$17,500.00	\$17,500.00	0%	As requested by Society-split between 2018 & 2019
Operating Expenses	\$100,350.00	\$116,900.00	\$116,900.00	\$116,900.00	\$135,157.00	16%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$100,350.00	\$116,900.00	\$116,900.00	\$116,900.00	\$135,157.00	16%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2202 - Pemberton & Dist. Museum & Archives								
Revenues								
40000 Requisition	\$100,350.00	\$116,900.00	\$116,900.00	\$135,157.00	\$115,915.00	\$118,675.00	\$129,020.00	\$132,815.00
Requisitions	\$100,350.00	\$116,900.00	\$116,900.00	\$135,157.00	\$115,915.00	\$118,675.00	\$129,020.00	\$132,815.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$100,350.00	\$116,900.00	\$116,900.00	\$135,157.00	\$115,915.00	\$118,675.00	\$129,020.00	\$132,815.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$93,944.00	\$99,150.00	\$99,150.00	\$117,407.00	\$115,665.00	\$118,425.00	\$128,770.00	\$132,565.00
51012 Capital Grant	\$6,156.00	\$17,500.00	\$17,500.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$100,350.00	\$116,900.00	\$116,900.00	\$135,157.00	\$115,915.00	\$118,675.00	\$129,020.00	\$132,815.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$100,350.00	\$116,900.00	\$116,900.00	\$135,157.00	\$115,915.00	\$118,675.00	\$129,020.00	\$132,815.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Area A Asset Preservation	2203						
40000 2202 Requisition		27,912	27,270	27,604	27,613	27,622	27,631

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
	ELECTORAL AREA A	25,650,095	27,912	27,270	27,604	27,613	27,622	27,631
Requisition maximums		TOTAL 25,650,095	27,912	27,270	27,604	27,613	27,622	27,631
Dollar Maximun	\$ 25,000							
Tax Rate (per \$1,000)	0.1431 \$ 28,380	Est. Residential Tax rate /1,000	0.11278	0.10632	0.10762	0.10765	0.10769	0.10772

Jurisdiction	Bylaw 1342
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial a contribution service for the protection, preservation and maintenance of Community Assets Amenities in Area A.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2203 - Area A Asset Preservation Service										
Revenues										
40000	Requisition			\$27,246.00	\$27,912.00	\$27,912.00	\$27,912.00	\$27,270.00	-2%	
Requisitions				\$27,246.00	\$27,912.00	\$27,912.00	\$27,912.00	\$27,270.00	-2%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$596.47	\$600.00	\$1,008.60	\$1,407.49	\$830.00	-41%	Interest earned on reserve balances
Fees & Other Revenues				\$596.47	\$600.00	\$1,008.60	\$1,407.49	\$830.00	-41%	
40960	Conditional Grants - Provincial			\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 BC Hydro gen. grant (\$3K) to Generator project reserve
Grants				\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available			(\$80.43)	(\$362.00)	(\$361.60)	(\$361.60)	\$195.00	-154%	
Surplus Deficit Prior Year				(\$80.43)	(\$362.00)	(\$361.60)	(\$361.60)	\$195.00	-154%	
43000	Transfers from Other Service	CC1000	General Government Services	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 Area A N PILT funding to Generator project reserve (\$6K) & Oil tank removals reserve (\$6K) as per Bd Res.
43000	Transfers from Other Service	CC1000	General Government Services	\$6,223.71	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 Area A CWF for oil tank replacements as per Bd res. From Bralorne community hall reserve for structural engineer's report
44000	Transfer from Reserve			\$0.00	\$4,673.00	\$4,672.50	\$4,672.50	\$0.00	-100%	Transfer from Generator project reserve for generator purchases, carried fwd
44000	Transfer from Reserve			\$0.00	\$9,000.00	\$0.00	\$0.00	\$9,000.00		Was for BRVCA building oil tank removal, from reserve, not needed
44000	Transfer from Reserve			\$1,108.26	\$4,891.74	\$0.00	\$0.00			
Transfer Revenue				\$19,331.97	\$18,564.74	\$4,672.50	\$4,672.50	\$9,000.00	93%	
Total Revenues				\$50,094.01	\$46,714.74	\$33,231.50	\$33,630.39	\$37,295.00	-105%	
Expenses										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering			\$0.00	\$4,673.00	\$4,672.50	\$4,672.50	\$0.00	-100%	
50600	Insurance			\$396.93	\$424.00	\$423.43	\$423.43	\$432.00	2%	
50610	Miscellaneous Operating Cost			\$26,916.00	\$26,916.00	\$26,916.00	\$26,916.00	\$26,913.00	0%	Funding as requested by BRVCA For generator purchase from Generator project reserve, carried fwd
50670	Service / Site Maintenance			\$6,223.71	\$9,000.00	\$0.00	\$0.00	\$9,000.00		Was for BRVCA building oil tank removal, from reserve, not needed
50670	Service / Site Maintenance			\$0.00	\$4,891.74	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP155	Bralorne Church Oil Tank Remo	\$1,108.26	\$0.00	\$0.00	\$0.00	\$0.00		
Operating Expenses				\$34,894.90	\$46,154.74	\$32,261.93	\$32,261.93	\$36,595.00	13%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)			\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve (Provision)			\$560.71	\$560.00	\$841.42	\$1,173.20	\$700.00	-40%	Transfer of interest, Bralorne community hall reserve
Transfer Expenses				\$15,560.71	\$560.00	\$841.42	\$1,173.20	\$700.00	-40%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses				\$50,455.61	\$46,714.74	\$33,103.35	\$33,435.13	\$37,295.00	-27%	
Surplus/ (Deficit)				(\$361.60)	\$0.00	\$128.15	\$195.26	\$0.00		
30116	Reserve - Bralorne Community Hall			\$72,498.46		\$68,667.38	\$68,999.16	\$69,699.16		
30128	Generator Project			\$9,000.00		\$9,000.00	\$9,000.00	\$0.00		
30129	Oil tank removals			\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74		
Reserves				\$86,390.20		\$82,559.12	\$82,890.90	\$74,590.90		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2203 - Area A Asset Preservation Service										
Revenues										
40000	Requisition		\$27,246.00	\$27,912.00	\$27,912.00	\$27,270.00	\$27,604.00	\$27,613.00	\$27,622.00	\$27,631.00
Requisitions			\$27,246.00	\$27,912.00	\$27,912.00	\$27,270.00	\$27,604.00	\$27,613.00	\$27,622.00	\$27,631.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$596.47	\$600.00	\$1,407.49	\$830.00	\$700.00	\$710.00	\$720.00	\$725.00
Fees & Other Revenues			\$596.47	\$600.00	\$1,407.49	\$830.00	\$700.00	\$710.00	\$720.00	\$725.00
40960	Conditional Grants - Provincial		\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		(\$80.43)	(\$362.00)	(\$361.60)	\$195.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$80.43)	(\$362.00)	(\$361.60)	\$195.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government Services	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government Services	\$6,223.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$4,673.00	\$4,672.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$9,000.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$1,108.26	\$4,891.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$19,331.97	\$18,564.74	\$4,672.50	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$50,094.01	\$46,714.74	\$33,630.39	\$37,295.00	\$28,304.00	\$28,323.00	\$28,342.00	\$28,356.00
Expenses										
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540	Consulting - Engineering		\$0.00	\$4,673.00	\$4,672.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance		\$396.93	\$424.00	\$423.43	\$432.00	\$441.00	\$450.00	\$459.00	\$468.00
50610	Miscellaneous Operating Cost		\$26,916.00	\$26,916.00	\$26,916.00	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00
50670	Service / Site Maintenance		\$6,223.71	\$9,000.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance		\$0.00	\$4,891.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP155 Bralorne Church Oil Tank Remo	\$1,108.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$34,894.90	\$46,154.74	\$32,261.93	\$36,595.00	\$27,604.00	\$27,613.00	\$27,622.00	\$27,631.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)		\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)		\$560.71	\$560.00	\$1,173.20	\$700.00	\$700.00	\$710.00	\$720.00	\$725.00
Transfer Expenses			\$15,560.71	\$560.00	\$1,173.20	\$700.00	\$700.00	\$710.00	\$720.00	\$725.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$50,455.61	\$46,714.74	\$33,435.13	\$37,295.00	\$28,304.00	\$28,323.00	\$28,342.00	\$28,356.00
Surplus/ (Deficit)			(\$361.60)	\$0.00	\$195.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30116	Reserve - Bralrone Community Hall		\$72,498.46		\$68,999.16	\$69,699.16	\$70,399.16	\$71,109.16	\$71,829.16	\$72,554.16
30128	Generator Project		\$9,000.00		\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30129	Oil tank removals		\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74
Reserves			\$86,390.20		\$82,890.90	\$74,590.90	\$75,290.90	\$76,000.90	\$76,720.90	\$77,445.90

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Upper Cheakamus Road Imp SA		2300						
40000	2300	Requisition	13,128	13,128	13,552	13,818	14,089	14,366

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>							
UPPER CHEAKAMUS ROAD IMPROVEMENT		2,109,800	13,128	13,128	13,552	13,818	14,089	14,366	
Requistion maximums		TOTAL	2,109,800	13,128	13,128	13,552	13,818	14,089	14,366
Dollar Maximun	\$		-						
Tax Rate (per \$1,000)	none	Est. Residential Tax rate /1,000	0.6433	0.6222	0.6423	0.6549	0.6678	0.6809	

Jurisdiction	Bylaw 149
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides road maintenance to the Upper Cheakamus road.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2300 - Upper Cheakamus Road Improvement									
Revenues									
40000	Requisition		\$8,000.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	0%	
Requisitions			\$8,000.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$21.10	\$0.00	\$11.54	\$16.17	\$9.00	-44%	Interest earned on reserve balance
Fees & Other Revenues			\$21.10	\$0.00	\$11.54	\$16.17	\$9.00	-44%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$226.65	(\$1,037.00)	(\$1,116.86)	(\$1,116.86)	\$5,899.00	-628%	
Surplus Deficit Prior Year			\$226.65	(\$1,037.00)	(\$1,116.86)	(\$1,116.86)	\$5,899.00	-628%	
44000	Transfer from Reserve	SP94	\$3,041.15	\$958.85	\$0.00	\$0.00	\$0.00	0%	Transfer from operational reserve (not needed in 2018)
Transfer Revenue			\$3,041.15	\$958.85	\$0.00	\$0.00	\$0.00	0%	
Total Revenues			\$11,288.90	\$13,049.85	\$12,022.68	\$12,027.31	\$19,036.00	-673%	
Expenses									
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$9,486.05	\$10,000.00	\$4,218.65	\$5,043.65	\$15,986.00	217%	Snowplowing, grading & dust control
53200	Time Allocation from Other Services	CC2300	\$2,669.71	\$2,799.85	\$834.37	\$834.37	\$2,800.00	236%	Staff time spent on service
Operating Expenses			\$12,405.76	\$13,049.85	\$5,303.02	\$6,128.02	\$19,036.00	211%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$12,405.76	\$13,049.85	\$5,303.02	\$6,128.02	\$19,036.00	211%	
Surplus/ (Deficit)			(\$1,116.86)	\$0.00	\$6,719.66	\$5,899.29	\$0.00		
30999	Operational Surplus reserve		\$958.85		\$958.85	\$958.85	\$958.85		
Reserves			\$958.85		\$958.85	\$958.85	\$958.85		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2300 - Upper Cheakamus Road Improvement										
Revenues										
40000 Requisition			\$8,000.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,552.00	\$13,818.00	\$14,089.00	\$14,366.00
Requisitions			\$8,000.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,552.00	\$13,818.00	\$14,089.00	\$14,366.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$21.10	\$0.00	\$16.17	\$9.00	\$9.00	\$9.00	\$9.00	\$9.00
Fees & Other Revenues			\$21.10	\$0.00	\$16.17	\$9.00	\$9.00	\$9.00	\$9.00	\$9.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$226.65	(\$1,037.00)	(\$1,116.86)	\$5,899.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$226.65	(\$1,037.00)	(\$1,116.86)	\$5,899.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$3,041.15	\$958.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$3,041.15	\$958.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$11,288.90	\$13,049.85	\$12,027.31	\$19,036.00	\$13,561.00	\$13,827.00	\$14,098.00	\$14,375.00
Expenses										
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$9,486.05	\$10,000.00	\$5,043.65	\$15,986.00	\$10,455.00	\$10,664.00	\$10,877.00	\$11,095.00
53200 Time Allocation from Other Services	CC2300	Upper Cheakamus Road Imp SA	\$2,669.71	\$2,799.85	\$834.37	\$2,800.00	\$2,856.00	\$2,913.00	\$2,971.00	\$3,030.00
Operating Expenses			\$12,405.76	\$13,049.85	\$6,128.02	\$19,036.00	\$13,561.00	\$13,827.00	\$14,098.00	\$14,375.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$12,405.76	\$13,049.85	\$6,128.02	\$19,036.00	\$13,561.00	\$13,827.00	\$14,098.00	\$14,375.00
Surplus/ (Deficit)			(\$1,116.86)	\$0.00	\$5,899.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve			\$958.85		\$958.85	\$958.85	\$958.85	\$958.85	\$958.85	\$958.85
Reserves			\$958.85		\$958.85	\$958.85	\$958.85	\$958.85	\$958.85	\$958.85

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2400 - Furry Creek Dyking-Drainage								
Revenues								
40000	Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Requisitions		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$1,264.14	\$1,264.00	\$1,977.11	\$2,770.96	\$1,160.00	-58%	Interest earned on reserve balances
Fees & Other Revenues		\$1,264.14	\$1,264.00	\$1,977.11	\$2,770.96	\$1,160.00	-58%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	(\$9,034.32)	\$7,150.00	\$7,150.17	\$7,150.17	\$12,649.00	77%	
Surplus Deficit Prior Year		(\$9,034.32)	\$7,150.00	\$7,150.17	\$7,150.17	\$12,649.00	77%	
43000	Transfers from Other Service	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
44000	Transfer from Reserve	\$8,648.74	\$52,911.00	\$0.00	\$0.00	\$52,911.00		2018 for dyke repair, carried fwd
Transfer Revenue		\$25,648.74	\$52,911.00	\$0.00	\$0.00	\$52,911.00		
Total Revenues		\$22,878.56	\$66,325.00	\$14,127.28	\$14,921.13	\$71,720.00	19%	
Expenses								
50180	Travel	\$0.00	\$75.00	\$0.00	\$0.00	\$75.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		For clearing of debris in outfalls, carried fwd
50670	Service / Site Maintenance	\$10,915.20	\$60,000.00	\$0.00	\$0.00	\$60,000.00		2018 for site maintenance & dyke repair, carried fwd
53200	Time Allocation from Other Services	\$1,063.19	\$4,000.00	\$2,022.43	\$2,022.43	\$4,000.00	98%	
Operating Expenses		\$12,228.39	\$66,325.00	\$2,272.43	\$2,272.43	\$66,325.00	2819%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$3,500.00	\$0.00	\$0.00	\$0.00	\$1,060.00		
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$4,335.00		
Transfer Expenses		\$3,500.00	\$0.00	\$0.00	\$0.00	\$5,395.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$15,728.39	\$66,325.00	\$2,272.43	\$2,272.43	\$71,720.00	2819%	
Surplus/ (Deficit)		\$7,150.17	\$0.00	\$11,854.85	\$12,648.70	\$0.00		
30000	Reserve - Capital Works and Equipment	\$158,496.02		\$158,496.02	\$158,496.02	\$106,645.02		
30999	Operational Surplus reserve	\$5,804.00		\$5,804.00	\$5,804.00	\$10,139.00		
Reserves		\$164,300.02		\$164,300.02	\$164,300.02	\$116,784.02		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2400 - Furry Creek Dyking-Drainage										
Revenues										
40000 Requisition			\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Requisitions			\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$1,264.14	\$1,264.00	\$2,770.96	\$1,160.00	\$1,160.00	\$1,150.00	\$1,142.00	\$1,132.00
Fees & Other Revenues			\$1,264.14	\$1,264.00	\$2,770.96	\$1,160.00	\$1,160.00	\$1,150.00	\$1,142.00	\$1,132.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			(\$9,034.32)	\$7,150.00	\$7,150.17	\$12,649.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$9,034.32)	\$7,150.00	\$7,150.17	\$12,649.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government Services	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve			\$8,648.74	\$52,911.00	\$0.00	\$52,911.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,877.00	\$1,941.00	\$2,004.00	\$2,069.00
Transfer Revenue			\$25,648.74	\$52,911.00	\$0.00	\$52,911.00	\$1,877.00	\$1,941.00	\$2,004.00	\$2,069.00
Total Revenues			\$22,878.56	\$66,325.00	\$14,921.13	\$71,720.00	\$8,037.00	\$8,091.00	\$8,146.00	\$8,201.00
Expenses										
50180 Travel			\$0.00	\$75.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$251.00	\$252.00	\$253.00
50580 Contracted Services			\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50670 Service / Site Maintenance			\$10,915.20	\$60,000.00	\$0.00	\$60,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
53200 Time Allocation from Other Services	CC2400	Furry Creek Dyking-Drainage LS	\$1,063.19	\$4,000.00	\$2,022.43	\$4,000.00	\$3,100.00	\$3,100.00	\$3,100.00	\$3,100.00
Operating Expenses			\$12,228.39	\$66,325.00	\$2,272.43	\$66,325.00	\$6,967.00	\$7,011.00	\$7,056.00	\$7,101.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)			\$3,500.00	\$0.00	\$0.00	\$1,060.00	\$1,070.00	\$1,080.00	\$1,090.00	\$1,100.00
53000 Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$4,335.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$3,500.00	\$0.00	\$0.00	\$5,395.00	\$1,070.00	\$1,080.00	\$1,090.00	\$1,100.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$15,728.39	\$66,325.00	\$2,272.43	\$71,720.00	\$8,037.00	\$8,091.00	\$8,146.00	\$8,201.00
Surplus/ (Deficit)			\$7,150.17	\$0.00	\$12,648.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$158,496.02		\$158,496.02	\$106,645.02	\$107,715.02	\$108,795.02	\$109,885.02	\$110,985.02
30999 Operational Surplus reserve			\$5,804.00		\$5,804.00	\$10,139.00	\$8,262.00	\$6,321.00	\$4,317.00	\$2,248.00
Reserves			\$164,300.02		\$164,300.02	\$116,784.02	\$115,977.02	\$115,116.02	\$114,202.02	\$113,233.02

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

40010 2401	Parcel Tax	2401	650	650	885	885	885	885

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS								
WALKERVILLE DYKING			483,143					
PARCEL TAX	Folios	8	650	650	885	885	885	885

Requistion maximums	Est. Cost per Parcel	\$ 85.52	\$ 85.52	\$ 116.43	\$ 116.43	\$ 116.43	\$ 116.43
Dollar Maximun		\$ 2,500					
Tax Rate (per \$1,000)		none					

Jurisdiction	Bylaw 650/1564
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides dyking and related drainage works to the portion of Electoral Area C known as Walkerville

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2401 - Walkerville Dyking-Drainage								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010 Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$650.00	0%	
Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$650.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments		\$214.40	\$215.00	\$338.31	\$474.72	\$290.00	-39%	Interest earned on reserve balances
Fees & Other Revenues		\$214.40	\$215.00	\$338.31	\$474.72	\$290.00	-39%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available		\$1,373.58	\$1,379.00	\$1,378.74	\$1,378.74	\$1,679.00	22%	
Surplus Deficit Prior Year		\$1,373.58	\$1,379.00	\$1,378.74	\$1,378.74	\$1,679.00	22%	
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$2,237.98	\$2,244.00	\$2,367.05	\$2,503.46	\$2,619.00	-17%	
Expenses								
50505 Admin Fee from General Government		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	
50580 Contracted Services		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
53200 Time Allocation from Other Services	CC2401 Walkerville Dyking-Drainage	\$60.24	\$500.00	\$80.32	\$80.32	\$500.00	523%	UES staff time spent on service
Operating Expenses		\$160.24	\$1,600.00	\$180.32	\$180.32	\$1,600.00	787%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$0.00	\$260.00		Transfer of interest to the reserve
53000 Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$699.00	\$644.00	\$644.00	\$644.00	\$759.00	18%	Transfer to operational surplus reserve
Transfer Expenses		\$699.00	\$644.00	\$644.00	\$644.00	\$1,019.00	58%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$859.24	\$2,244.00	\$824.32	\$824.32	\$2,619.00	846%	
Surplus/ (Deficit)		\$1,378.74	\$0.00	\$1,542.73	\$1,679.14	\$0.00		
30000 Reserve - Capital Works and Equipment		\$26,026.96		\$26,026.96	\$26,026.96	\$26,286.96		
30999 Operational Surplus reserve		\$1,559.00		\$2,203.00	\$2,203.00	\$2,962.00		
Reserves		\$27,585.96		\$28,229.96	\$28,229.96	\$29,248.96		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2401 - Walkerville Dyking-Drainage									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$885.00	\$885.00	\$885.00	\$885.00
Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$885.00	\$885.00	\$885.00	\$885.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$214.40	\$215.00	\$474.72	\$290.00	\$288.00	\$284.00	\$280.00	\$275.00
Fees & Other Revenues		\$214.40	\$215.00	\$474.72	\$290.00	\$288.00	\$284.00	\$280.00	\$275.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$1,373.58	\$1,379.00	\$1,378.74	\$1,679.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$1,373.58	\$1,379.00	\$1,378.74	\$1,679.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$692.00	\$699.00	\$705.00	\$713.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$692.00	\$699.00	\$705.00	\$713.00
Total Revenues		\$2,237.98	\$2,244.00	\$2,503.46	\$2,619.00	\$1,865.00	\$1,868.00	\$1,870.00	\$1,873.00
Expenses									
50505 Admin Fee from General Government		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
50580 Contracted Services		\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
53200 Time Allocation from Other Services	CC2401 Walkerville Dyking-Drainage	\$60.24	\$500.00	\$80.32	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Operating Expenses		\$160.24	\$1,600.00	\$180.32	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$260.00	\$265.00	\$268.00	\$270.00	\$273.00
53000 Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$699.00	\$644.00	\$644.00	\$759.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$699.00	\$644.00	\$644.00	\$1,019.00	\$265.00	\$268.00	\$270.00	\$273.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$859.24	\$2,244.00	\$824.32	\$2,619.00	\$1,865.00	\$1,868.00	\$1,870.00	\$1,873.00
Surplus/ (Deficit)		\$1,378.74	\$0.00	\$1,679.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$26,026.96		\$26,026.96	\$26,286.96	\$26,551.96	\$26,819.96	\$27,089.96	\$27,362.96
30999 Operational Surplus reserve		\$1,559.00		\$2,203.00	\$2,962.00	\$2,270.00	\$1,571.00	\$866.00	\$153.00
Reserves		\$27,585.96		\$28,229.96	\$29,248.96	\$28,821.96	\$28,390.96	\$27,955.96	\$27,515.96

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Whitecap Dev Bear Creek Dyking Dist LSA

2402

40010 2402	Parcel Tax	4,261	2,750	2,750	2,750	2,750	2,750

REQUISITION

Figures Used for Apportionment

"FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

WHITECAP BEAR CR FLOOD	220,830
PARCEL TAX	Folios 9

4,261	2,750	2,750	2,750	2,750	2,750	2,750

Requistion maximums	Est. Cost per Parcel	\$ 498.30	\$ 321.60	\$ 321.60	\$ 321.60	\$ 321.60	\$ 321.60
Dollar Maximun	\$ 2,750						
Tax Rate (per \$1,000)	\$ -						

Jurisdiction	Bylaw 719 / 1622
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides flood mitigation works and related drainage works and services to the portion of Electoral Area B known as Whitecap Development Bear Creek

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010	Parcel Tax	\$4,261.00	\$4,261.00	\$4,261.00	\$4,261.00	\$2,750.00	-35%	
Parcel Tax		\$4,261.00	\$4,261.00	\$4,261.00	\$4,261.00	\$2,750.00	-35%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$23.01	\$28.00	\$43.52	\$61.69	\$50.00	-19%	Interest earned on reserve balance
Fees & Other Revenues		\$23.01	\$28.00	\$43.52	\$61.69	\$50.00	-19%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	(\$1,000.99)	\$1,506.00	\$1,506.22	\$1,506.22	\$4,043.00	168%	
Surplus Deficit Prior Year		(\$1,000.99)	\$1,506.00	\$1,506.22	\$1,506.22	\$4,043.00	168%	
43000	Transfers from Other Service	\$19,850.85	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 Hydrogeological study from Area B Northern PILT reserve
Transfer Revenue		\$19,850.85	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$23,133.87	\$5,795.00	\$5,810.74	\$5,828.91	\$6,843.00	114%	
Expenses								
50180	Travel	\$15.74	\$50.00	\$0.00	\$0.00	\$50.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering	\$19,850.85	\$0.00	\$0.00	\$0.00	\$0.00	0%	2017 Hydrogeological study from Area B Northern PILT reserve
50580	Contracted Services	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance	\$0.00	\$2,495.00	\$0.00	\$0.00	\$3,243.00		For berm maintenance
53200	Time Allocation from Other Services	\$1,511.06	\$1,700.00	\$0.00	\$736.34	\$1,800.00	144%	
Operating Expenses		\$21,627.65	\$4,995.00	\$250.00	\$986.34	\$5,343.00	442%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$0.00	\$800.00	\$800.00	\$800.00	\$0.00	-100%	Transfer to capital works & equipment reserve
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00		Transfer to operational surplus reserve
Transfer Expenses		\$0.00	\$800.00	\$800.00	\$800.00	\$1,500.00	88%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$21,627.65	\$5,795.00	\$1,050.00	\$1,786.34	\$6,843.00	529%	
Surplus/ (Deficit)		\$1,506.22	\$0.00	\$4,760.74	\$4,042.57	\$0.00		
30000	Reserve - Capital Works and Equipment	\$2,960.12		\$3,760.12	\$3,760.12	\$3,760.12		
30999	Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$1,500.00		
Reserves		\$2,960.12		\$3,760.12	\$3,760.12	\$5,260.12		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$4,261.00	\$4,261.00	\$4,261.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Parcel Tax		\$4,261.00	\$4,261.00	\$4,261.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$23.01	\$28.00	\$61.69	\$50.00	\$49.00	\$46.00	\$42.00	\$39.00
Fees & Other Revenues		\$23.01	\$28.00	\$61.69	\$50.00	\$49.00	\$46.00	\$42.00	\$39.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$1,000.99)	\$1,506.00	\$1,506.22	\$4,043.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$1,000.99)	\$1,506.00	\$1,506.22	\$4,043.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$19,850.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$375.00	\$375.00	\$375.00	\$375.00
Transfer Revenue		\$19,850.85	\$0.00	\$0.00	\$0.00	\$375.00	\$375.00	\$375.00	\$375.00
Total Revenues		\$23,133.87	\$5,795.00	\$5,828.91	\$6,843.00	\$3,174.00	\$3,171.00	\$3,167.00	\$3,164.00
Expenses									
50180 Travel		\$15.74	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering		\$19,850.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance		\$0.00	\$2,495.00	\$0.00	\$3,243.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
53200 Time Allocation from Other Services	CC2402 Whitecap Dev Bear Creek Dyking	\$1,511.06	\$1,700.00	\$736.34	\$1,800.00	\$837.00	\$834.00	\$829.00	\$825.00
Operating Expenses		\$21,627.65	\$4,995.00	\$986.34	\$5,343.00	\$3,137.00	\$3,134.00	\$3,129.00	\$3,125.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)		\$0.00	\$800.00	\$800.00	\$0.00	\$37.00	\$37.00	\$38.00	\$39.00
53000 Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$800.00	\$800.00	\$1,500.00	\$37.00	\$37.00	\$38.00	\$39.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$21,627.65	\$5,795.00	\$1,786.34	\$6,843.00	\$3,174.00	\$3,171.00	\$3,167.00	\$3,164.00
Surplus/ (Deficit)		\$1,506.22	\$0.00	\$4,042.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$2,960.12		\$3,760.12	\$3,760.12	\$3,797.12	\$3,834.12	\$3,872.12	\$3,911.12
30999 Operational Surplus reserve		\$0.00		\$0.00	\$1,500.00	\$1,125.00	\$750.00	\$375.00	\$0.00
Reserves		\$2,960.12		\$3,760.12	\$5,260.12	\$4,922.12	\$4,584.12	\$4,247.12	\$3,911.12

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Lillooet-Area B Library CLSA			2500					
40000	2500	Requisition	224,800	224,377	229,740	236,231	242,851	249,604

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	DISTRICT OF LILLOOET	37,122,502	166,168	167,305	171,304	176,144	181,080	186,115
	ELECTORAL AREA B	12,663,478	58,632	57,072	58,436	60,087	61,771	63,489
Requisition maximums	TOTAL	49,785,980	224,800	224,377	229,740	236,231	242,851	249,604
Dollar Maximun	\$ 245,892							
Tax Rate (per \$1,000)	0.76518 \$ 302,866	Est. residential tax rate /\$1,000	0.49940	0.450683	0.461455	0.474493	0.487790	0.501354

Jurisdiction	Bylaw 679/1323/1508
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Lillooet and area Library Association to provide public library services within the District of Lillooet and Electoral Area B.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2500 - Lillooet - Area B Library							
Revenues							
40000 Requisition	\$218,800.00	\$224,800.00	\$224,800.00	\$224,800.00	\$224,377.00	0%	
Requisitions	\$218,800.00	\$224,800.00	\$224,800.00	\$224,800.00	\$224,377.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$218,800.00	\$224,800.00	\$224,800.00	\$224,800.00	\$224,377.00	0%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$213,550.00	\$224,550.00	\$224,550.00	\$224,550.00	\$224,127.00	0%	As requested by Library Assoc.
51012 Capital Grant	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses	\$218,800.00	\$224,800.00	\$224,800.00	\$224,800.00	\$224,377.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$218,800.00	\$224,800.00	\$224,800.00	\$224,800.00	\$224,377.00	0%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2500 - Lillooet - Area B Library								
Revenues								
40000 Requisition	\$218,800.00	\$224,800.00	\$224,800.00	\$224,377.00	\$229,740.00	\$236,231.00	\$242,851.00	\$249,604.00
Requisitions	\$218,800.00	\$224,800.00	\$224,800.00	\$224,377.00	\$229,740.00	\$236,231.00	\$242,851.00	\$249,604.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$218,800.00	\$224,800.00	\$224,800.00	\$224,377.00	\$229,740.00	\$236,231.00	\$242,851.00	\$249,604.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$213,550.00	\$224,550.00	\$224,550.00	\$224,127.00	\$229,490.00	\$235,981.00	\$242,601.00	\$249,354.00
51012 Capital Grant	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$218,800.00	\$224,800.00	\$224,800.00	\$224,377.00	\$229,740.00	\$236,231.00	\$242,851.00	\$249,604.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$218,800.00	\$224,800.00	\$224,800.00	\$224,377.00	\$229,740.00	\$236,231.00	\$242,851.00	\$249,604.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Area A Library		2501							
40000	2501	Requisition		22,837	22,923	23,382	23,850	24,327	24,814
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
			ASSESSMENTS						
ELECTORAL AREA A			25,650,095	22,837	22,923	23,382	23,850	24,327	24,814
Requisition maximums			TOTAL	25,650,095	22,837	22,923	23,382	23,850	24,327
Dollar Maximun									
Tax Rate (per \$1,000)			0.1766	\$	35,024	Est. residential tax rate /\$1,000	0.0923	0.0894	0.0912
							0.0930	0.0948	0.0967

Jurisdiction	Bylaw 598, 1108, 1512
Debt Issue #	none
Basis of Apportionment	Hosp L&I

Service Mandate

This service provides a financial contribution to the Lillooet and Area Library Association to provide public library services to Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2501 - Area A Library							
Revenues							
40000 Requisition	\$21,880.00	\$22,837.00	\$22,837.00	\$22,837.00	\$22,923.00	0%	
Requisitions	\$21,880.00	\$22,837.00	\$22,837.00	\$22,837.00	\$22,923.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$0.00	(\$7.00)	(\$6.50)	(\$6.50)	\$0.50	-108%	
Surplus Deficit Prior Year	\$0.00	(\$7.00)	(\$6.50)	(\$6.50)	\$0.50	-108%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$21,880.00	\$22,830.00	\$22,830.50	\$22,830.50	\$22,923.50	-107%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.50	0%	
50610 Miscellaneous Operating Cost	\$21,630.00	\$22,580.00	\$22,580.00	\$22,580.00	\$22,673.00	0%	As requested by Library Assoc.
50675 Tipping Fee Surcharge	\$6.50	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses	\$21,886.50	\$22,830.00	\$22,830.00	\$22,830.00	\$22,923.50	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$21,886.50	\$22,830.00	\$22,830.00	\$22,830.00	\$22,923.50	0%	
Surplus/ (Deficit)	(\$6.50)	\$0.00	\$0.50	\$0.50	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2501 - Area A Library								
Revenues								
40000 Requisition	\$21,880.00	\$22,837.00	\$22,837.00	\$22,923.00	\$23,382.00	\$23,850.00	\$24,327.00	\$24,814.00
Requisitions	\$21,880.00	\$22,837.00	\$22,837.00	\$22,923.00	\$23,382.00	\$23,850.00	\$24,327.00	\$24,814.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	(\$7.00)	(\$6.50)	\$0.50	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	(\$7.00)	(\$6.50)	\$0.50	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$21,880.00	\$22,830.00	\$22,830.50	\$22,923.50	\$23,382.00	\$23,850.00	\$24,327.00	\$24,814.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.50	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$21,630.00	\$22,580.00	\$22,580.00	\$22,673.00	\$23,132.00	\$23,600.00	\$24,077.00	\$24,564.00
50675 Tipping Fee Surcharge	\$6.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$21,886.50	\$22,830.00	\$22,830.00	\$22,923.50	\$23,382.00	\$23,850.00	\$24,327.00	\$24,814.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$21,886.50	\$22,830.00	\$22,830.00	\$22,923.50	\$23,382.00	\$23,850.00	\$24,327.00	\$24,814.00
Surplus/ (Deficit)	(\$6.50)	\$0.00	\$0.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Library LSA

2502

40000 2502	Requisition	332,836	358,715	365,125	365,896	373,442	380,487

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

VILLAGE OF PEMBERTON	113,773,152	143,860	174,226	177,339	177,713	181,378	184,800
ELECTORAL AREA C	120,475,537	188,976	184,489	187,786	188,183	192,064	195,687

Requisition maximums		TOTAL	234,248,689	332,836	358,715	365,125	365,896	373,442	380,487	
Dollar Maximun	\$		324,375							
Tax Rate (per \$1,000)	0.3829	\$	638,459	Est. Residential Tax rate /1,000	0.1679	0.1531	0.1559	0.1562	0.1594	0.1624

Jurisdiction	Bylaw 645, 1125 & 1407
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton & District Public Library Association to provide public library services to the Village of Pemberton and Electoral Area C.

Items of Significance

The library has requested \$358,465 for 2019 including \$2,500 transfer to reserves & \$49,948 for rent at the PCC.

2019 increase from 2018 budget includes:

\$7,000 in Wages & Benefits

\$5,000 in Accounting & Legal (for annual financial audit)

\$3,500 in Fundraising expenses

The increase to wages and benefits accommodates a 2.1% cost of living increase, and staff salary scale step increases.

The most significant increase is seen in Accounting & Legal expenses for the cost of an annual audit of the financial statements of the society.

5 year total operating expenses budget from the Library:

2019	2020	2021	2022	2023
\$ 412,244	\$ 421,204	\$ 427,779	\$ 436,133	\$ 443,990

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2502 - Pemberton Library								
Revenues								
40000	Requisition	\$322,083.00	\$332,836.00	\$332,836.00	\$332,836.00	\$358,715.00	8%	
Requisitions		\$322,083.00	\$332,836.00	\$332,836.00	\$332,836.00	\$358,715.00	8%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	(\$0.12)	\$0.00	(\$0.12)	(\$0.12)	(\$0.12)	0%	
Surplus Deficit Prior Year		(\$0.12)	\$0.00	(\$0.12)	(\$0.12)	(\$0.12)	0%	
43000	Transfers from Other Service	\$0.00	\$10,000.00	\$45,000.00	\$45,000.00	\$0.00	-100%	2018 -\$10K of Area C Amenity funds to offset the increase in requisition & \$35k amenity transfer for carpeting & painting as
Transfer Revenue		\$0.00	\$10,000.00	\$45,000.00	\$45,000.00	\$0.00	-100%	
Total Revenues		\$322,082.88	\$342,836.00	\$377,835.88	\$377,835.88	\$358,714.88	-92%	
Expenses								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$249.88	0%	
50610	Miscellaneous Operating Cost	\$272,057.00	\$291,593.00	\$291,593.00	\$291,593.00	\$306,017.00	5%	As requested by Society Transfer to library's capital reserve; additional \$35k in 2018 is amenity payment for carpeting & painting
51012	Capital Grant	\$2,000.00	\$2,500.00	\$37,500.00	\$37,500.00	\$2,500.00	-93%	
Operating Expenses		\$274,307.00	\$294,343.00	\$329,343.00	\$329,343.00	\$308,766.88	-6%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	\$47,776.00	\$48,493.00	\$48,493.00	\$48,493.00	\$49,948.00	3%	To PCC #2106 for rent
Transfer Expenses		\$47,776.00	\$48,493.00	\$48,493.00	\$48,493.00	\$49,948.00	3%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$322,083.00	\$342,836.00	\$377,836.00	\$377,836.00	\$358,714.88	-3%	
Surplus/ (Deficit)		(\$0.12)	\$0.00	(\$0.12)	(\$0.12)	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2502 - Pemberton Library								
Revenues								
40000 Requisition	\$322,083.00	\$332,836.00	\$332,836.00	\$358,715.00	\$365,125.00	\$365,896.00	\$373,442.00	\$380,487.00
Requisitions	\$322,083.00	\$332,836.00	\$332,836.00	\$358,715.00	\$365,125.00	\$365,896.00	\$373,442.00	\$380,487.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$0.12)	\$0.00	(\$0.12)	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.12)	\$0.00	(\$0.12)	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$10,000.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$10,000.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$322,082.88	\$342,836.00	\$377,835.88	\$358,714.88	\$365,125.00	\$365,896.00	\$373,442.00	\$380,487.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$249.88	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$272,057.00	\$291,593.00	\$291,593.00	\$306,017.00	\$311,428.00	\$311,180.00	\$317,687.00	\$323,672.00
51012 Capital Grant	\$2,000.00	\$2,500.00	\$37,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Operating Expenses	\$274,307.00	\$294,343.00	\$329,343.00	\$308,766.88	\$314,178.00	\$313,930.00	\$320,437.00	\$326,422.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$47,776.00	\$48,493.00	\$48,493.00	\$49,948.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00
Transfer Expenses	\$47,776.00	\$48,493.00	\$48,493.00	\$49,948.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$322,083.00	\$342,836.00	\$377,836.00	\$358,714.88	\$365,125.00	\$365,896.00	\$373,442.00	\$380,487.00
Surplus/ (Deficit)	(\$0.12)	\$0.00	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Whistler Library	2503					
40000 2503 Requisition		8,491	9,445	9,445	9,445	9,445

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
	WHISTLER LIBRARY	20,202,919	8,491	9,445	9,445	9,445	9,445	9,445
Requisition maximums		TOTAL 20,202,919	8,491	9,445	9,445	9,445	9,445	9,445
Dollar Maximun	\$ 5,488							
Tax Rate (per \$1,000)	0.0566 \$ 10,536	Est. Residential Tax rate /1,000	0.0486	0.0468	0.0468	0.0468	0.0468	0.0468

Jurisdiction	Bylaw 732/1212/1386
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Whistler Public Library to provide public library services to the RMOW and a portion of Electoral Area D.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2503 - Whistler Library							
Revenues							
40000 Requisition	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$9,445.00	11%	
Requisitions	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$9,445.00	11%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$9,445.00	11%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$6,153.00	\$8,241.00	\$8,241.00	\$8,241.00	\$9,195.00	12%	As requested by Whistler Library
Operating Expenses	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$9,445.00	11%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$9,445.00	11%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2503 - Whistler Library								
Revenues								
40000 Requisition	\$6,403.00	\$8,491.00	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00
Requisitions	\$6,403.00	\$8,491.00	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$6,403.00	\$8,491.00	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$6,153.00	\$8,241.00	\$8,241.00	\$9,195.00	\$9,195.00	\$9,195.00	\$9,195.00	\$9,195.00
Operating Expenses	\$6,403.00	\$8,491.00	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$6,403.00	\$8,491.00	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00	\$9,445.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Area A Cemetery Function		2600						
40000	2600	Requisition	1,250	1,250	1,250	1,250	1,250	1,250

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>								
ELECTORAL AREA A		25,650,095	1,250	1,250	1,250	1,250	1,250	1,250		
Requisition maximums		TOTAL	25,650,095	1,250	1,250	1,250	1,250	1,250		
Dollar Maximun	\$	1,250								
Tax Rate (per \$1,000)	0.0066	\$	1,309	Est. Residential Tax rate /1,000	0.0051	0.0049	0.0049	0.0049	0.0049	0.0049

Jurisdiction	SLP 22 Jan 87, Bylaw 1228/1509
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Bridge River Valley Cemetery Board to provide cemetery services to Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2600 - Area A Cemetery							
Revenues							
40000 Requisition	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	0%	
Requisitions	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	0%	
Expenses							
50610 Miscellaneous Operating Cost	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	0%	As Requested by BRVCA
Operating Expenses	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	0%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2600 - Area A Cemetery								
Revenues								
40000 Requisition	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Requisitions	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Expenses								
50610 Miscellaneous Operating Cost	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Operating Expenses	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Area C-Vill Pemberton Cemetery Function			2601							
40000	2601	Requisition		500	5,000	5,000	5,000	5,000	3,750	
REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
			<u>ASSESSMENTS</u>							
		VILLAGE OF PEMBERTON	113,773,152	216	2,428	2,428	2,428	2,428	1,821	
		ELECTORAL AREA C	120,475,537	284	2,572	2,572	2,572	2,572	1,929	
Requisition maximums		TOTAL	234,248,689	500	5,000	5,000	5,000	5,000	3,750	
Dollar Maximun		\$	5,000							
Tax Rate (per \$1,000)		\$	-	Est. Residential Tax rate /1,000	0.0003	0.0021	0.0021	0.0021	0.0021	0.0016

Jurisdiction	SLP 22 Jan 87 / bylaw 1559
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton Cemetery Board to provide cemetery services to the Village of Pemberton and Electoral Area C.

Items of Significance

New Fence expected to be needed; Fencing quote received for \$5,000 in 2017. Society is now requesting \$15,000 for fencing and \$1,500 for cemetery maintenance in 2019. Society has \$15K currently in GIC investments for the cemetery service.

Inspector has approved the new bylaw for \$5,000 maximum tax requisition.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2601 - Area C / Village of Pemberton Cemetery							
Revenues							
40000 Requisition	\$500.00	\$500.00	\$500.00	\$500.00	\$5,000.00	900%	
Requisitions	\$500.00	\$500.00	\$500.00	\$500.00	\$5,000.00	900%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$500.00	\$500.00	\$500.00	\$500.00	\$5,000.00	900%	
Expenses							
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00		
50610 Miscellaneous Operating Cost	\$500.00	\$500.00	\$500.00	\$500.00	\$1,500.00	200%	Submission received from the society, \$1,500 for operations
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$3,250.00		\$3,250 towards new fencing
Operating Expenses	\$500.00	\$500.00	\$500.00	\$500.00	\$5,000.00	900%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$500.00	\$500.00	\$500.00	\$500.00	\$5,000.00	900%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2601 - Area C / Village of Pemberton Cemetery								
Revenues								
40000 Requisition	\$500.00	\$500.00	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$3,750.00
Requisitions	\$500.00	\$500.00	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$3,750.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$500.00	\$500.00	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$3,750.00
Expenses								
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$500.00	\$500.00	\$500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$2,000.00
Operating Expenses	\$500.00	\$500.00	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$3,750.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$500.00	\$500.00	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$3,750.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Devine Water SA		2700					
40010 2700	Parcel Tax	12,772	13,310	15,263	15,639	16,020	16,410

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
DEVINE WATER SYSTEM		1,369,750						
PARCEL TAX		-	12,772	13,310	15,263	15,639	16,020	16,410
Folios		34						
Requistion maximums		*Est Cost per Parcel	\$ 395.37	\$ 412.02	\$ 472.48	\$ 484.12	\$ 495.91	\$ 507.99
Dollar Maximun	\$ -	*Includes Provincial fee of 5.25%						
Tax Rate (per \$1,000)	none							

Jurisdiction	Bylaw 195
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a water system to the community of Devine.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2700 - Devine Water									
Revenues									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010	Parcel Tax		\$11,964.00	\$12,772.00	\$12,772.00	\$12,772.00	\$13,310.00	4%	
Parcel Tax			\$11,964.00	\$12,772.00	\$12,772.00	\$12,772.00	\$13,310.00	4%	
40200	Water User Rates		\$3,471.30	\$3,430.00	\$3,428.80	\$3,445.90	\$3,445.00	0%	
Water & Sewer Rates			\$3,471.30	\$3,430.00	\$3,428.80	\$3,445.90	\$3,445.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$211.29	\$220.00	\$331.79	\$465.42	\$280.00	-40%	Interest earned on reserves
Fees & Other Revenues			\$211.29	\$220.00	\$331.79	\$465.42	\$280.00	-40%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$5,621.67	\$3,081.00	\$3,080.51	\$3,080.51	\$3,671.00	19%	
Surplus Deficit Prior Year			\$5,621.67	\$3,081.00	\$3,080.51	\$3,080.51	\$3,671.00	19%	
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$5,751.33	\$3,055.60	\$0.00	-100%	Installing fireboxes, from Area C Amenity funds as per Bd resol.
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$0.00	\$7,623.56	\$0.00	-100%	Devine Water Assessment from Area C Amenity funds
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$7,743.00	0%	Transfer from capital reserve for portion of portable generator
Transfer Revenue			\$0.00	\$0.00	\$5,751.33	\$10,679.16	\$7,743.00	-27%	
Total Revenues			\$21,268.26	\$19,503.00	\$25,364.43	\$30,442.99	\$28,449.00	-44%	
Expenses									
50180	Travel		\$0.00	\$40.00	\$0.00	\$0.00	\$0.00	0%	
50210	Communications		\$14.28	\$25.00	\$0.00	\$0.00	\$25.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering		\$0.00	\$0.00	\$1,562.50	\$7,623.56	\$0.00	-100%	Devine Water Assessment (from area C amenity funds)
50580	Contracted Services		\$5,335.00	\$6,000.00	\$2,986.22	\$5,597.44	\$6,250.00	12%	
50590	Depreciation/Amortization		\$5,670.60	\$5,028.00	\$0.00	\$5,670.60	\$6,337.00	12%	
50600	Insurance		\$21.53	\$23.00	\$22.54	\$22.54	\$24.00	6%	
50605	Licenses & Permits		\$370.00	\$450.00	\$248.99	\$248.99	\$300.00	20%	
50650	Operating Supplies - Other		\$61.41	\$600.00	\$35.54	\$35.54	\$500.00	1307%	
50670	Service / Site Maintenance		\$853.00	\$3,000.00	\$65.28	\$1,390.28	\$2,000.00	44%	
50690	Utilities - Hydro		\$1,618.17	\$1,900.00	\$875.71	\$1,004.11	\$1,300.00	29%	
50900	Special Projects	CC2700	\$0.00	\$0.00	\$4,188.83	\$3,055.60	\$0.00	-100%	
53200	Time Allocation from Other Services	CC2700	\$5,664.36	\$6,743.00	\$5,554.86	\$7,072.32	\$7,800.00	10%	Staff time spent on service
Operating Expenses			\$19,858.35	\$24,059.00	\$15,790.47	\$31,970.98	\$24,786.00	-22%	
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Portable generator
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$4,000.00	\$472.00	\$472.00	\$472.00	\$0.00	-100%	
53000	Transfer to Reserve (Provision)	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	Surplus Reserve
Transfer Expenses			\$4,000.00	\$472.00	\$472.00	\$472.00	\$0.00	-100%	
50590	Depreciation/Amortization		(\$5,670.60)	(\$5,028.00)	\$0.00	(\$5,670.60)	(\$6,337.00)	12%	
Non-Taxable Expenses (Depreciation)			(\$5,670.60)	(\$5,028.00)	\$0.00	(\$5,670.60)	(\$6,337.00)	12%	
Total Expenses			\$18,187.75	\$19,503.00	\$16,262.47	\$26,772.38	\$28,449.00	-111%	
Surplus/ (Deficit)			\$3,080.51	\$0.00	\$9,101.96	\$3,670.61	\$0.00		
30000	Reserve - Capital Works and Equipment		\$24,761.68		\$25,233.68	\$25,233.68	\$17,490.68		
30999	Operational Surplus reserve		\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00		
Reserves			\$27,184.68		\$27,656.68	\$27,656.68	\$19,913.68		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2700 - Devine Water									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$11,964.00	\$12,772.00	\$12,772.00	\$13,310.00	\$15,263.00	\$15,639.00	\$16,020.00	\$16,410.00
Parcel Tax		\$11,964.00	\$12,772.00	\$12,772.00	\$13,310.00	\$15,263.00	\$15,639.00	\$16,020.00	\$16,410.00
40200 Water User Rates		\$3,471.30	\$3,430.00	\$3,445.90	\$3,445.00	\$3,617.00	\$3,617.00	\$3,617.00	\$3,617.00
Water & Sewer Rates		\$3,471.30	\$3,430.00	\$3,445.90	\$3,445.00	\$3,617.00	\$3,617.00	\$3,617.00	\$3,617.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$211.29	\$220.00	\$465.42	\$280.00	\$280.00	\$280.00	\$280.00	\$280.00
Fees & Other Revenues		\$211.29	\$220.00	\$465.42	\$280.00	\$280.00	\$280.00	\$280.00	\$280.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$5,621.67	\$3,081.00	\$3,080.51	\$3,671.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$5,621.67	\$3,081.00	\$3,080.51	\$3,671.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$0.00	\$0.00	\$3,055.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$0.00	\$0.00	\$7,623.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$7,743.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$10,679.16	\$7,743.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$21,268.26	\$19,503.00	\$30,442.99	\$28,449.00	\$19,160.00	\$19,536.00	\$19,917.00	\$20,307.00
Expenses									
50180 Travel		\$0.00	\$40.00	\$0.00	\$0.00	\$0.00	\$1.00	\$2.00	\$3.00
50210 Communications		\$14.28	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering		\$0.00	\$0.00	\$7,623.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$5,335.00	\$6,000.00	\$5,597.44	\$6,250.00	\$6,375.00	\$6,503.00	\$6,633.00	\$6,766.00
50590 Depreciation/Amortization		\$5,670.60	\$5,028.00	\$5,670.60	\$6,337.00	\$6,337.00	\$6,337.00	\$6,337.00	\$6,337.00
50600 Insurance		\$21.53	\$23.00	\$22.54	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00
50605 Licenses & Permits		\$370.00	\$450.00	\$248.99	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50650 Operating Supplies - Other		\$61.41	\$600.00	\$35.54	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50670 Service / Site Maintenance		\$853.00	\$3,000.00	\$1,390.28	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50690 Utilities - Hydro		\$1,618.17	\$1,900.00	\$1,004.11	\$1,300.00	\$1,326.00	\$1,353.00	\$1,380.00	\$1,408.00
50900 Special Projects	CC2700 Devine Water SA	\$0.00	\$0.00	\$3,055.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2700 Devine Water SA	\$5,664.36	\$6,743.00	\$7,072.32	\$7,800.00	\$7,956.00	\$8,115.00	\$8,277.00	\$8,443.00
Operating Expenses		\$19,858.35	\$24,059.00	\$31,970.98	\$24,786.00	\$25,150.00	\$25,523.00	\$25,902.00	\$26,290.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)		\$4,000.00	\$472.00	\$472.00	\$0.00	\$347.00	\$350.00	\$352.00	\$354.00
53000 Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$4,000.00	\$472.00	\$472.00	\$0.00	\$347.00	\$350.00	\$352.00	\$354.00
50590 Depreciation/Amortization		(\$5,670.60)	(\$5,028.00)	(\$5,670.60)	(\$6,337.00)	(\$6,337.00)	(\$6,337.00)	(\$6,337.00)	(\$6,337.00)
Non-Taxable Expenses (Depreciation)		(\$5,670.60)	(\$5,028.00)	(\$5,670.60)	(\$6,337.00)	(\$6,337.00)	(\$6,337.00)	(\$6,337.00)	(\$6,337.00)
Total Expenses		\$18,187.75	\$19,503.00	\$26,772.38	\$28,449.00	\$19,160.00	\$19,536.00	\$19,917.00	\$20,307.00
Surplus/ (Deficit)		\$3,080.51	\$0.00	\$3,670.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$24,761.68		\$25,233.68	\$17,490.68	\$17,837.68	\$18,187.68	\$18,539.68	\$18,893.68
30999 Operational Surplus reserve		\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00
Reserves		\$27,184.68		\$27,656.68	\$19,913.68	\$20,260.68	\$20,610.68	\$20,962.68	\$21,316.68

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Furry Creek Water LSA		2701							
40000	2701	Requisition		109,681	114,584	125,062	127,084	129,171	131,282

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>						
FURRY CREEK WATER	26,644,300	109,681	114,584	125,062	127,084	129,171	131,282
Requistion maximums	TOTAL 26,644,300	109,681	114,584	125,062	127,084	129,171	131,282
Dollar Maximun	\$ 281,250						
Tax Rate (per \$1,000)	Est. Residential Tax rate /1,000	0.5123	0.4301	0.4694	0.4770	0.4848	0.4927

Jurisdiction	Bylaw 531/1620
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&l (Mun)/Hosp L&l (EA)

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within the Furry Creek area.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2701 - Furry Creek Water								
Revenues								
40000	Requisition	\$92,825.00	\$109,681.00	\$109,681.00	\$109,681.00	\$114,584.00	4%	
Requisitions		\$92,825.00	\$109,681.00	\$109,681.00	\$109,681.00	\$114,584.00	4%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$1,505.94	\$1,505.00	\$2,331.61	\$3,267.79	\$2,140.00	-35%	Interest earned on reserve balance
40300	Miscellaneous Revenue	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues		\$1,655.94	\$1,505.00	\$2,331.61	\$3,267.79	\$2,140.00	-35%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$37,220.66	\$8,917.00	\$8,917.17	\$8,917.17	\$23,679.00	166%	
Surplus Deficit Prior Year		\$37,220.66	\$8,917.00	\$8,917.17	\$8,917.17	\$23,679.00	166%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$131,701.60	\$120,103.00	\$120,929.78	\$121,865.96	\$140,403.00	136%	
Expenses								
50180	Travel	\$27.88	\$160.00	\$0.00	\$0.00	\$100.00		
50210	Communications	\$0.00	\$40.00	\$0.00	\$0.00	\$0.00	0%	
50320	Security	\$696.00	\$750.00	\$720.00	\$720.00	\$750.00	4%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$10,000.00	\$10,057.14	\$10,057.14	\$0.00	-100%	Deductible & courier charges
50540	Consulting - Engineering	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		For Acquirer monitoring plan
50540	Consulting - Engineering	\$3,831.60	\$18,200.00	\$2,851.76	\$2,851.76	\$18,200.00	538%	carried fwd
50580	Contracted Services	\$39,787.50	\$40,000.00	\$26,096.50	\$40,064.50	\$42,000.00	5%	
50590	Depreciation/Amortization	\$51,619.61	\$62,295.00	\$0.00	\$30,509.49	\$30,509.00	0%	
50600	Insurance	\$3,110.29	\$3,398.00	\$3,397.20	\$3,397.20	\$3,463.00	2%	Property & equipment insurance
50605	Licenses & Permits	\$382.24	\$505.00	\$272.66	\$272.66	\$500.00	83%	
50630	Operating Supplies - Parts	\$0.00	\$2,200.00	\$0.00	\$0.00	\$0.00	0%	
50640	Operating Supplies - Chemicals	\$2,846.86	\$3,000.00	\$1,589.19	\$2,338.28	\$3,000.00	28%	
50650	Operating Supplies - Other	\$945.26	\$1,000.00	\$1,836.63	\$1,882.27	\$2,000.00	6%	Includes a pocket colorimeter for \$713.93
50670	Service / Site Maintenance	\$23,667.60	\$10,000.00	\$101.15	\$761.15	\$10,000.00	1214%	Diesel for generator & excavating work
50690	Utilities - Hydro	\$11,488.86	\$11,000.00	\$10,566.85	\$12,544.87	\$13,200.00	5%	
50700	Utilities - Telephone	\$1,028.82	\$1,100.00	\$666.99	\$889.32	\$940.00	6%	
51011	Non-Capitalized Equipment	\$0.00	\$2,500.00	\$0.00	\$8,899.19	\$5,000.00	-44%	New well head in 2018; 2019 is roof for bldg & eye wash stn.
53200	Time Allocation from Other Services	\$14,721.52	\$16,000.00	\$8,620.95	\$13,258.82	\$16,000.00	21%	Staff time spent on service
Operating Expenses		\$154,404.04	\$182,398.00	\$67,027.02	\$128,696.65	\$150,912.00	17%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00		
Transfer Expenses		\$20,000.00	\$0.00	\$0.00	\$0.00	\$20,000.00		
50590	Depreciation/Amortization	(\$51,619.61)	(\$62,295.00)	\$0.00	(\$30,509.49)	(\$30,509.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$51,619.61)	(\$62,295.00)	\$0.00	(\$30,509.49)	(\$30,509.00)	0%	
Total Expenses		\$122,784.43	\$120,103.00	\$67,027.02	\$98,187.16	\$140,403.00	17%	
Surplus/ (Deficit)		\$8,917.17	\$0.00	\$53,902.76	\$23,678.80	\$0.00		
30000	Reserve - Capital Works and Equipment	\$193,758.56		\$193,758.56	\$193,758.56	\$213,758.56		
Reserves		\$193,758.56		\$193,758.56	\$193,758.56	\$213,758.56		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2701 - Furry Creek Water								
Revenues								
40000 Requisition	\$92,825.00	\$109,681.00	\$109,681.00	\$114,584.00	\$125,062.00	\$127,084.00	\$129,171.00	\$131,282.00
Requisitions	\$92,825.00	\$109,681.00	\$109,681.00	\$114,584.00	\$125,062.00	\$127,084.00	\$129,171.00	\$131,282.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,505.94	\$1,505.00	\$3,267.79	\$2,140.00	\$2,280.00	\$2,440.00	\$2,580.00	\$2,740.00
40300 Miscellaneous Revenue	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,655.94	\$1,505.00	\$3,267.79	\$2,140.00	\$2,280.00	\$2,440.00	\$2,580.00	\$2,740.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$37,220.66	\$8,917.00	\$8,917.17	\$23,679.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$37,220.66	\$8,917.00	\$8,917.17	\$23,679.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$131,701.60	\$120,103.00	\$121,865.96	\$140,403.00	\$127,342.00	\$129,524.00	\$131,751.00	\$134,022.00
Expenses								
50180 Travel	\$27.88	\$160.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50210 Communications	\$0.00	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50320 Security	\$696.00	\$750.00	\$720.00	\$750.00	\$765.00	\$780.00	\$796.00	\$812.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$0.00	\$10,000.00	\$10,057.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$3,831.60	\$18,200.00	\$2,851.76	\$18,200.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50580 Contracted Services	\$39,787.50	\$40,000.00	\$40,064.50	\$42,000.00	\$42,840.00	\$43,697.00	\$44,571.00	\$45,462.00
50590 Depreciation/Amortization	\$51,619.61	\$62,295.00	\$30,509.49	\$30,509.00	\$30,509.00	\$30,509.00	\$30,509.00	\$30,509.00
50600 Insurance	\$3,110.29	\$3,398.00	\$3,397.20	\$3,463.00	\$3,532.00	\$3,603.00	\$3,675.00	\$3,749.00
50605 Licenses & Permits	\$382.24	\$505.00	\$272.66	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50630 Operating Supplies - Parts	\$0.00	\$2,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50640 Operating Supplies - Chemicals	\$2,846.86	\$3,000.00	\$2,338.28	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50650 Operating Supplies - Other	\$945.26	\$1,000.00	\$1,882.27	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50670 Service / Site Maintenance	\$23,667.60	\$10,000.00	\$761.15	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50690 Utilities - Hydro	\$11,488.86	\$11,000.00	\$12,544.87	\$13,200.00	\$13,464.00	\$13,733.00	\$14,008.00	\$14,288.00
50700 Utilities - Telephone	\$1,028.82	\$1,100.00	\$889.32	\$940.00	\$959.00	\$978.00	\$998.00	\$1,018.00
51011 Non-Capitalized Equipment	\$0.00	\$2,500.00	\$8,899.19	\$5,000.00	\$3,000.00	\$3,001.00	\$3,002.00	\$3,003.00
53200 Time Allocation from Other Services CC2701 Furry Creek Water LSA	\$14,721.52	\$16,000.00	\$13,258.82	\$16,000.00	\$16,320.00	\$16,646.00	\$16,979.00	\$17,319.00
Operating Expenses	\$154,404.04	\$182,398.00	\$128,696.65	\$150,912.00	\$142,851.00	\$145,033.00	\$147,260.00	\$149,531.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
Transfer Expenses	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
50590 Depreciation/Amortization	(\$51,619.61)	(\$62,295.00)	(\$30,509.49)	(\$30,509.00)	(\$30,509.00)	(\$30,509.00)	(\$30,509.00)	(\$30,509.00)
Non-Taxable Expenses (Depreciation)	(\$51,619.61)	(\$62,295.00)	(\$30,509.49)	(\$30,509.00)	(\$30,509.00)	(\$30,509.00)	(\$30,509.00)	(\$30,509.00)
Total Expenses	\$122,784.43	\$120,103.00	\$98,187.16	\$140,403.00	\$127,342.00	\$129,524.00	\$131,751.00	\$134,022.00
Surplus/ (Deficit)	\$8,917.17	\$0.00	\$23,678.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$193,758.56		\$193,758.56	\$213,758.56	\$228,758.56	\$243,758.56	\$258,758.56	\$273,758.56
Reserves	\$193,758.56		\$193,758.56	\$213,758.56	\$228,758.56	\$243,758.56	\$258,758.56	\$273,758.56

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton North Water LSA		2702					
40010 2702	Parcel Tax						
		106,871	106,871	118,253	121,656	125,110	128,573

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PEMBERTON NORTH WATER PARCEL TAX	Folios	115	106,871	106,871	118,253	121,656	125,110	128,573

Requisition maximums		*Est Cost per Parcel	\$ 978.10	\$ 978.10	\$ 1,082.27	\$ 1,113.42	\$ 1,145.03	\$ 1,176.72
Dollar Maximun	\$ 73,000							
Tax Rate (per \$1,000)	3.0000 \$ 270,809							

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 420/497/729	RB1119
Debt Issue #	Issue 80, Bylaw 779	
Maturity date	03-Oct-23	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides water service to a defined portion of Electoral Area C known as Pemberton North.

Items of Significance

A renewable agreement for water purchase from Village of Pemberton is in place through 2018; extension for 5 yrs to 2023 made.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2702 - Pemberton North Water									
Revenues									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010	Parcel Tax		\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	0%	
Parcel Tax			\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	0%	
40200	Water User Rates		\$113,450.48	\$113,100.00	\$114,370.83	\$114,451.75	\$113,951.00	0%	
Water & Sewer Rates			\$113,450.48	\$113,100.00	\$114,370.83	\$114,451.75	\$113,951.00	0%	
40210	Connection Fees		\$400.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00		Placeholder for new connections; offsets with connection cost
Water & Sewer Connection Fees			\$400.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00		50585
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$2,185.84	\$215.00	\$3,384.26	\$4,743.10	\$3,170.00	-33%	Interest earned on reserves
Fees & Other Revenues			\$2,185.84	\$215.00	\$3,384.26	\$4,743.10	\$3,170.00	-33%	
40950	Conditional Grants - Federal		\$0.00	\$16,850.00	\$0.00	\$0.00	\$5,000.00	0%	50% FCM grant for water drop project; grant ext. to 2020; new amount as budget reduced
40960	Conditional Grants - Provincial		\$0.00	\$10,000.00	\$0.00	\$5,622.43	\$4,378.00	0%	Residential water conservation study grant (100% of 1st \$5K, 50% of next \$10K)
Grants			\$0.00	\$26,850.00	\$0.00	\$5,622.43	\$9,378.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$48,061.24	\$77,088.00	\$77,088.42	\$77,088.42	\$103,283.00	34%	
Surplus Deficit Prior Year			\$48,061.24	\$77,088.00	\$77,088.42	\$77,088.42	\$103,283.00	34%	
44000	Transfer from Reserve		\$0.00	\$139,754.91	\$0.00	\$0.00	\$0.00	0%	Was for Replacing old remaining pipe and adding meter from
44000	Transfer from Reserve	SP94	\$0.00	\$116,395.09	\$0.00	\$0.00	\$0.00	0%	reserves; moved to 2020
Transfer Revenue			\$0.00	\$256,150.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues			\$270,968.56	\$583,774.00	\$301,714.51	\$308,776.70	\$340,153.00	0%	
Expenses									
50195	Meeting Costs		\$0.00	\$250.00	\$0.00	\$0.00	\$250.00		
50210	Communications		\$7.91	\$25.00	\$0.00	\$0.00	\$25.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
50585	Water / Sewer Connections		\$0.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00		Placeholder; offsets with connection revenue 40210
50590	Depreciation/Amortization		\$48,905.49	\$57,306.00	\$0.00	\$48,905.49	\$48,905.00	0%	
50605	Licenses & Permits		\$170.00	\$200.00	\$411.09	\$411.09	\$425.00	3%	
50610	Miscellaneous Operating Cost		\$92,292.90	\$107,000.00	\$69,229.97	\$134,549.59	\$148,000.00	10%	2018 bulk water purchase very high consumption in Q2
50630	Operating Supplies - Parts		\$589.10	\$1,000.00	\$59.11	\$59.11	\$1,000.00	1592%	
50670	Service / Site Maintenance		\$3,064.00	\$15,000.00	\$756.00	\$2,736.00	\$10,000.00	265%	
50900	Special Projects	SP131	\$0.00	\$37,900.00	\$0.00	\$6,244.86	\$18,755.00	200%	Water conservation study (\$25K budget)
51030	Contingency		\$0.00	\$9,000.00	\$0.00	\$0.00	\$9,000.00	0%	
53200	Time Allocation from Other Services	CC2702	\$15,194.48	\$25,000.00	\$9,960.82	\$14,594.74	\$17,000.00	16%	Staff time spent on service
53200	Time Allocation from Other Services	SP131	\$49.65	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	U18	\$120.48	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses			\$160,644.01	\$258,431.00	\$80,666.99	\$207,750.88	\$259,110.00	25%	
99996	Fixed Asset Increase		\$0.00	\$336,000.00	\$0.00	\$0.00	\$0.00	0%	Was for replacing old remaining pipe and adding meter; moved to
Capital Expenditures			\$0.00	\$336,000.00	\$0.00	\$0.00	\$0.00	0%	2020
52040	SLRD - Debt Charges - Principal		\$26,008.62	\$26,009.00	\$0.00	\$26,008.62	\$26,009.00	0%	
52050	SLRD - Debt Charges - Interest		\$20,640.00	\$20,640.00	\$10,320.00	\$20,640.00	\$24,510.00	19%	Updated rate for MFA loan issue #80 in 2019 (increased to 2.85)
Principal & Interest			\$46,648.62	\$46,649.00	\$10,320.00	\$46,648.62	\$50,519.00	8%	
53000	Transfer to Reserve (Provision)		\$30,000.00	\$0.00	\$0.00	\$0.00	\$55,000.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve (Provision)	SP94	\$5,493.00	\$0.00	\$0.00	\$0.00	\$24,429.00	0%	Transfer to Operational surplus reserve
Transfer Expenses			\$35,493.00	\$0.00	\$0.00	\$0.00	\$79,429.00	0%	
50590	Depreciation/Amortization		(\$48,905.49)	(\$57,306.00)	\$0.00	(\$48,905.49)	(\$48,905.00)	0%	

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2702 - Pemberton North Water							
Non-Taxable Expenses (Depreciation)	(\$48,905.49)	(\$57,306.00)	\$0.00	(\$48,905.49)	(\$48,905.00)	0%	
Total Expenses	\$193,880.14	\$583,774.00	\$90,986.99	\$205,494.01	\$340,153.00	33%	
Surplus/ (Deficit)	\$77,088.42	\$0.00	\$210,727.52	\$103,282.69	\$0.00		
30000 Reserve - Capital Works and Equipment	\$152,754.91		\$152,754.91	\$152,754.91	\$207,754.91		
30999 Operational Surplus reserve	\$128,479.35		\$128,479.35	\$128,479.35	\$152,908.35		
Reserves	\$281,234.26		\$281,234.26	\$281,234.26	\$360,663.26		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2702 - Pemberton North Water											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$118,253.00	\$121,656.00	\$125,110.00	\$128,573.00
Parcel Tax				\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$118,253.00	\$121,656.00	\$125,110.00	\$128,573.00
40200	Water User Rates			\$113,450.48	\$113,100.00	\$114,451.75	\$113,951.00	\$113,951.00	\$113,951.00	\$113,951.00	\$113,951.00
Water & Sewer Rates				\$113,450.48	\$113,100.00	\$114,451.75	\$113,951.00	\$113,951.00	\$113,951.00	\$113,951.00	\$113,951.00
40210	Connection Fees			\$400.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
Water & Sewer Connection Fees				\$400.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$2,185.84	\$215.00	\$4,743.10	\$3,170.00	\$3,700.00	\$800.00	\$890.00	\$1,010.00
Fees & Other Revenues				\$2,185.84	\$215.00	\$4,743.10	\$3,170.00	\$3,700.00	\$800.00	\$890.00	\$1,010.00
40950	Conditional Grants - Federal			\$0.00	\$16,850.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial			\$0.00	\$10,000.00	\$5,622.43	\$4,378.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$0.00	\$26,850.00	\$5,622.43	\$9,378.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$48,061.24	\$77,088.00	\$77,088.42	\$103,283.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$48,061.24	\$77,088.00	\$77,088.42	\$103,283.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$139,754.91	\$0.00	\$0.00	\$0.00	\$224,000.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$116,395.09	\$0.00	\$0.00	\$0.00	\$76,000.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$256,150.00	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00
Total Revenues				\$270,968.56	\$583,774.00	\$308,776.70	\$340,153.00	\$239,404.00	\$539,907.00	\$243,451.00	\$247,034.00
Expenses											
50195	Meeting Costs			\$0.00	\$250.00	\$0.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50210	Communications			\$7.91	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50585	Water / Sewer Connections			\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
50590	Depreciation/Amortization			\$48,905.49	\$57,306.00	\$48,905.49	\$48,905.00	\$48,905.00	\$58,905.00	\$58,905.00	\$58,905.00
50605	Licenses & Permits			\$170.00	\$200.00	\$411.09	\$425.00	\$434.00	\$443.00	\$452.00	\$461.00
50610	Miscellaneous Operating Cost			\$92,292.90	\$107,000.00	\$134,549.59	\$148,000.00	\$150,960.00	\$153,979.00	\$157,059.00	\$160,200.00
50630	Operating Supplies - Parts			\$589.10	\$1,000.00	\$59.11	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50670	Service / Site Maintenance			\$3,064.00	\$15,000.00	\$2,736.00	\$10,000.00	\$5,100.00	\$5,202.00	\$3,060.00	\$3,121.00
50900	Special Projects	SP131	Water Conservation Study	\$0.00	\$37,900.00	\$6,244.86	\$18,755.00	\$0.00	\$0.00	\$0.00	\$0.00
51030	Contingency			\$0.00	\$9,000.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2702	Pemberton North Water LSA	\$15,194.48	\$25,000.00	\$14,594.74	\$17,000.00	\$17,340.00	\$17,687.00	\$15,257.00	\$15,602.00
53200	Time Allocation from Other Services	SP131	PNW Water metering	\$49.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	U18	Pemberton North Water Imp	\$120.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$160,644.01	\$258,431.00	\$207,750.88	\$259,110.00	\$227,790.00	\$241,293.00	\$239,837.00	\$243,420.00
99996	Fixed Asset Increase			\$0.00	\$336,000.00	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$336,000.00	\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$26,008.62	\$26,009.00	\$26,008.62	\$26,009.00	\$26,009.00	\$26,009.00	\$26,009.00	\$26,009.00
52050	SLRD - Debt Charges - Interest			\$20,640.00	\$20,640.00	\$20,640.00	\$24,510.00	\$24,510.00	\$24,510.00	\$24,510.00	\$24,510.00
Principal & Interest				\$46,648.62	\$46,649.00	\$46,648.62	\$50,519.00	\$50,519.00	\$50,519.00	\$50,519.00	\$50,519.00
53000	Transfer to Reserve (Provision)			\$30,000.00	\$0.00	\$0.00	\$55,000.00	\$10,000.00	\$7,000.00	\$12,000.00	\$12,000.00
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$5,493.00	\$0.00	\$0.00	\$24,429.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$35,493.00	\$0.00	\$0.00	\$79,429.00	\$10,000.00	\$7,000.00	\$12,000.00	\$12,000.00
50590	Depreciation/Amortization			(\$48,905.49)	(\$57,306.00)	(\$48,905.49)	(\$48,905.00)	(\$48,905.00)	(\$58,905.00)	(\$58,905.00)	(\$58,905.00)
Non-Taxable Expenses (Depreciation)				(\$48,905.49)	(\$57,306.00)	(\$48,905.49)	(\$48,905.00)	(\$48,905.00)	(\$58,905.00)	(\$58,905.00)	(\$58,905.00)

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2702 - Pemberton North Water								
Total Expenses	\$193,880.14	\$583,774.00	\$205,494.01	\$340,153.00	\$239,404.00	\$539,907.00	\$243,451.00	\$247,034.00
Surplus/ (Deficit)	\$77,088.42	\$0.00	\$103,282.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$152,754.91		\$152,754.91	\$207,754.91	\$217,754.91	\$754.91	\$12,754.91	\$24,754.91
30999 Operational Surplus reserve	\$128,479.35		\$128,479.35	\$152,908.35	\$152,908.35	\$76,908.35	\$76,908.35	\$76,908.35
Reserves	\$281,234.26		\$281,234.26	\$360,663.26	\$370,663.26	\$77,663.26	\$89,663.26	\$101,663.26

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Bralorne Water LSA	2703					
40010 2703 Parcel Tax		37,500	37,500	37,500	37,500	37,500

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

BRALORNE WATER LSA						
PARCEL TAX	Folios	100	37,500	37,500	37,500	37,500

Requistion maximums		*Est Cost per Parcel	\$ 394.69	\$ 394.69	\$ 394.69	\$ 394.69	\$ 394.69	\$ 394.69
Dollar Maximun	\$ 37,500							
Tax Rate (per \$1,000)	\$ -							

Jurisdiction	Bylaw 503/584/674/1383
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a water system to the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2703 - Bralorne Water									
<u>Revenues</u>									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax		\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Parcel Tax			\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
40200	Water User Rates		\$13,314.43	\$13,314.00	\$11,009.26	\$12,060.93	\$12,060.00	0%	2018 less metered revenue
Water & Sewer Rates			\$13,314.43	\$13,314.00	\$11,009.26	\$12,060.93	\$12,060.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$707.60	\$875.00	\$1,320.95	\$1,871.14	\$1,280.00	-32%	Interest earned on reserve balances
Fees & Other Revenues			\$707.60	\$875.00	\$1,320.95	\$1,871.14	\$1,280.00	-32%	
40960	Conditional Grants - Provincial	SP198	\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00	0%	Water System condition assessment grant
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$21,148.28	\$9,700.00	\$9,699.93	\$9,699.93	\$8,487.00	-13%	
Surplus Deficit Prior Year			\$21,148.28	\$9,700.00	\$9,699.93	\$9,699.93	\$8,487.00	-13%	
43000	Transfers from Other Service	CC1000	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area A Northern PILT fund allocations
44000	Transfer from Reserve		\$0.00	\$7,000.00	\$0.00	\$7,000.00	\$0.00	-100%	2018 hydrant replacement from capital reserve
Transfer Revenue			\$0.00	\$12,000.00	\$5,000.00	\$12,000.00	\$0.00	-100%	
Total Revenues			\$72,670.31	\$73,389.00	\$64,530.14	\$73,132.00	\$66,827.00	-144%	
<u>Expenses</u>									
50180	Travel		\$5.18	\$50.00	\$55.87	\$55.87	\$50.00	-11%	
50210	Communications		\$19.50	\$50.00	\$21.06	\$21.06	\$50.00	137%	
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$4,753.21	\$5,800.00	\$4,462.09	\$5,626.00	\$6,000.00	7%	
50590	Depreciation/Amortization		\$7,679.65	\$7,680.00	\$0.00	\$7,679.65	\$7,680.00	0%	
50600	Insurance		\$1,471.69	\$1,312.00	\$2,123.58	\$2,123.58	\$2,128.00	0%	
50605	Licenses & Permits		\$170.00	\$200.00	\$828.90	\$828.90	\$850.00	3%	Water permit & water license increased 2018
50630	Operating Supplies - Parts		\$161.20	\$500.00	\$0.00	\$0.00	\$500.00		
50650	Operating Supplies - Other		\$177.28	\$1,500.00	\$32.49	\$81.15	\$500.00	516%	
50660	Rental/Lease of Floor Space		\$660.00	\$800.00	\$726.00	\$726.00	\$800.00	10%	
50670	Service / Site Maintenance		\$2,379.21	\$11,000.00	\$4,406.03	\$6,724.90	\$10,299.00	53%	
50690	Utilities - Hydro		\$2,491.55	\$2,600.00	\$2,140.26	\$2,453.15	\$2,600.00	6%	
50700	Utilities - Telephone		\$1,070.54	\$1,200.00	\$640.72	\$965.41	\$1,100.00	14%	
50900	Special Projects	SP198	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Water System condition assessment some grant to offset
51011	Non-Capitalized Equipment		\$0.00	\$14,000.00	\$0.00	\$13,615.28	\$2,500.00	-82%	2018 hydrant replacements some capital reserve offset
51030	Contingency		\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC2703	\$8,067.02	\$8,800.00	\$5,962.03	\$8,347.01	\$9,200.00	10%	Staff time spent on service
Operating Expenses			\$29,356.03	\$58,242.00	\$21,649.03	\$49,497.96	\$54,507.00	10%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$36,294.00	\$20,327.00	\$20,327.00	\$20,327.00	\$20,000.00	-2%	Transfer to capital reserve
53000	Transfer to Reserve (Provision)	SP94	\$5,000.00	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	-100%	Transfer to operational surplus reserve
Transfer Expenses			\$41,294.00	\$22,827.00	\$22,827.00	\$22,827.00	\$20,000.00	-12%	
50590	Depreciation/Amortization		(\$7,679.65)	(\$7,680.00)	\$0.00	(\$7,679.65)	(\$7,680.00)	0%	
Non-Taxable Expenses (Depreciation)			(\$7,679.65)	(\$7,680.00)	\$0.00	(\$7,679.65)	(\$7,680.00)	0%	
Total Expenses			\$62,970.38	\$73,389.00	\$44,476.03	\$64,645.31	\$66,827.00	-2%	
Surplus/ (Deficit)			\$9,699.93	\$0.00	\$20,054.11	\$8,486.69	\$0.00		
30000	Reserve - Capital Works and Equipment		\$74,832.37		\$95,159.37	\$88,159.37	\$108,159.37		
30999	Operational Surplus reserve		\$16,210.00		\$18,710.00	\$18,710.00	\$18,710.00		
Reserves			\$91,042.37		\$113,869.37	\$106,869.37	\$126,869.37		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2703 - Bralorne Water									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Parcel Tax		\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
40200 Water User Rates		\$13,314.43	\$13,314.00	\$12,060.93	\$12,060.00	\$12,663.00	\$12,663.00	\$12,663.00	\$12,663.00
Water & Sewer Rates		\$13,314.43	\$13,314.00	\$12,060.93	\$12,060.00	\$12,663.00	\$12,663.00	\$12,663.00	\$12,663.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$707.60	\$875.00	\$1,871.14	\$1,280.00	\$1,450.00	\$1,620.00	\$1,770.00	\$1,940.00
Fees & Other Revenues		\$707.60	\$875.00	\$1,871.14	\$1,280.00	\$1,450.00	\$1,620.00	\$1,770.00	\$1,940.00
40960 Conditional Grants - Provincial	SP198 Bralorne Water System Condi	\$0.00	\$0.00	\$0.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$0.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$21,148.28	\$9,700.00	\$9,699.93	\$8,487.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$21,148.28	\$9,700.00	\$9,699.93	\$8,487.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$7,000.00	\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$12,000.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$72,670.31	\$73,389.00	\$73,132.00	\$66,827.00	\$51,613.00	\$51,783.00	\$51,933.00	\$52,103.00
Expenses									
50180 Travel		\$5.18	\$50.00	\$55.87	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50210 Communications		\$19.50	\$50.00	\$21.06	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$4,753.21	\$5,800.00	\$5,626.00	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50590 Depreciation/Amortization		\$7,679.65	\$7,680.00	\$7,679.65	\$7,680.00	\$7,680.00	\$7,680.00	\$7,680.00	\$7,680.00
50600 Insurance		\$1,471.69	\$1,312.00	\$2,123.58	\$2,128.00	\$2,171.00	\$2,214.00	\$2,258.00	\$2,303.00
50605 Licenses & Permits		\$170.00	\$200.00	\$828.90	\$850.00	\$867.00	\$884.00	\$902.00	\$920.00
50630 Operating Supplies - Parts		\$161.20	\$500.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50650 Operating Supplies - Other		\$177.28	\$1,500.00	\$81.15	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50660 Rental/Lease of Floor Space		\$660.00	\$800.00	\$726.00	\$800.00	\$816.00	\$832.00	\$849.00	\$866.00
50670 Service / Site Maintenance		\$2,379.21	\$11,000.00	\$6,724.90	\$10,299.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50690 Utilities - Hydro		\$2,491.55	\$2,600.00	\$2,453.15	\$2,600.00	\$2,652.00	\$2,705.00	\$2,759.00	\$2,814.00
50700 Utilities - Telephone		\$1,070.54	\$1,200.00	\$965.41	\$1,100.00	\$1,122.00	\$1,144.00	\$1,167.00	\$1,190.00
50900 Special Projects	SP198 Bralorne Water System Condi	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$1.00	\$2.00	\$3.00
51011 Non-Capitalized Equipment		\$0.00	\$14,000.00	\$13,615.28	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
51030 Contingency		\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2703 Bralorne Water LSA	\$8,067.02	\$8,800.00	\$8,347.01	\$9,200.00	\$9,384.00	\$9,572.00	\$9,763.00	\$9,958.00
Operating Expenses		\$29,356.03	\$58,242.00	\$49,497.96	\$54,507.00	\$41,874.00	\$42,552.00	\$43,245.00	\$43,952.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)		\$36,294.00	\$20,327.00	\$20,327.00	\$20,000.00	\$17,419.00	\$16,911.00	\$16,368.00	\$15,831.00
53000 Transfer to Reserve (Provision)	SP94 Surplus Reserve	\$5,000.00	\$2,500.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$41,294.00	\$22,827.00	\$22,827.00	\$20,000.00	\$17,419.00	\$16,911.00	\$16,368.00	\$15,831.00
50590 Depreciation/Amortization		(\$7,679.65)	(\$7,680.00)	(\$7,679.65)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)
Non-Taxable Expenses (Depreciation)		(\$7,679.65)	(\$7,680.00)	(\$7,679.65)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)
Total Expenses		\$62,970.38	\$73,389.00	\$64,645.31	\$66,827.00	\$51,613.00	\$51,783.00	\$51,933.00	\$52,103.00
Surplus/ (Deficit)		\$9,699.93	\$0.00	\$8,486.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$74,832.37		\$88,159.37	\$108,159.37	\$125,578.37	\$142,489.37	\$158,857.37	\$174,688.37
30999 Operational Surplus reserve		\$16,210.00		\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00
Reserves		\$91,042.37		\$106,869.37	\$126,869.37	\$144,288.37	\$161,199.37	\$177,567.37	\$193,398.37

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2705 - Britannia Beach Water										
Revenues										
40000	Requisition			\$142,327.00	\$148,217.00	\$148,217.00	\$148,217.00	\$153,222.00	3%	
Requisitions				\$142,327.00	\$148,217.00	\$148,217.00	\$148,217.00	\$153,222.00	3%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40200	Water User Rates			\$69,450.25	\$45,000.00	\$41,157.19	\$43,289.94	\$43,290.00	0%	2018 showed less metered revenue
Water & Sewer Rates				\$69,450.25	\$45,000.00	\$41,157.19	\$43,289.94	\$43,290.00	0%	
40210	Connection Fees			\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$1,222.13	\$1,280.00	\$1,990.93	\$2,799.00	\$1,770.00	-37%	
40300	Miscellaneous Revenue			\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues				\$1,372.13	\$1,280.00	\$1,990.93	\$2,799.00	\$1,770.00	-37%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available			(\$2,798.44)	\$21,255.00	\$27,367.34	\$27,367.34	\$28,359.00	4%	
Surplus Deficit Prior Year				(\$2,798.44)	\$21,255.00	\$27,367.34	\$27,367.34	\$28,359.00	4%	
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues				\$210,600.94	\$215,752.00	\$218,732.46	\$221,673.28	\$226,641.00	-30%	
Expenses										
50180	Travel			\$0.00	\$200.00	\$14.45	\$14.45	\$50.00	246%	
50210	Communications			\$15.85	\$50.00	\$8.60	\$8.60	\$50.00	481%	
50320	Security			\$661.00	\$700.00	\$600.00	\$600.00	\$700.00	17%	
50410	Software			\$44.03	\$0.00	\$189.31	\$189.31	\$0.00	-100%	2018 Remote access software
50440	Support Services			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering			\$0.00	\$13,000.00	\$9,109.07	\$9,109.07	\$6,400.00	-30%	Well head protection plan, project started in 2018 & carried fwd
50540	Consulting - Engineering			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		& new est. at \$15.5K
50540	Consulting - Engineering			\$0.00	\$18,200.00	\$0.00	\$0.00	\$25,000.00		Acquifer Monitoring Plan
50580	Contracted Services			\$48,696.00	\$52,000.00	\$37,890.00	\$48,624.00	\$52,000.00	7%	Acquifer monitoring, requirement for ground water license
50590	Depreciation/Amortization			\$185,874.73	\$185,875.00	\$0.00	\$185,874.74	\$185,875.00	0%	carried fwd & increased with new estimate
50600	Insurance			\$5,918.43	\$6,464.00	\$6,464.22	\$6,464.22	\$6,589.00	2%	Property & Equipment insurance
50605	Licenses & Permits			\$678.77	\$700.00	\$615.65	\$615.65	\$700.00	14%	
50640	Operating Supplies - Chemicals			\$29,298.65	\$29,300.00	\$14,911.15	\$18,620.72	\$25,000.00	34%	
50650	Operating Supplies - Other			\$8,080.70	\$8,000.00	\$11,496.16	\$14,818.51	\$10,000.00	-33%	2018 Includes water pump, heaters, water kits, diesel for generator & other operating supplies
50670	Service / Site Maintenance			\$14,356.45	\$16,000.00	\$13,852.88	\$25,874.87	\$17,000.00	-34%	2018 is \$9k fencing/hand railing replacement; extensive pump repairs; water line repair; PVC removal; road grading
50690	Utilities - Hydro			\$31,234.60	\$32,300.00	\$23,827.34	\$32,394.60	\$34,340.00	6%	
50700	Utilities - Telephone			\$4,092.82	\$4,300.00	\$3,218.48	\$4,106.78	\$4,300.00	5%	
50735	Recoverable Costs - Sub-division servicing	P25	Britannia Development Townsite	\$0.00	\$0.00	(\$3,515.00)	(\$3,515.00)	\$0.00	-100%	Correction of 2016 expenses as they related to BB Oceanfront Proj. (transferred to SP151 1200)
51011	Non-Capitalized Equipment			\$12,184.92	\$5,000.00	\$0.00	\$7,940.00	\$10,062.00	27%	2018 for replacement parts and UPS batteries
53200	Time Allocation from Other Services	CC2705	Britannia Water	\$17,721.38	\$19,088.00	\$14,229.27	\$17,198.76	\$19,000.00	10%	
Operating Expenses				\$359,108.33	\$391,627.00	\$133,161.58	\$369,189.28	\$402,516.00	9%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)			\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	0%	
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2705 - Britannia Beach Water							
Transfer Expenses	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	0%	
50590 Depreciation/Amortization	(\$185,874.73)	(\$185,875.00)	\$0.00	(\$185,874.74)	(\$185,875.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$185,874.73)	(\$185,875.00)	\$0.00	(\$185,874.74)	(\$185,875.00)	0%	
Total Expenses	\$183,233.60	\$215,752.00	\$143,161.58	\$193,314.54	\$226,641.00	9%	
Surplus/ (Deficit)	\$27,367.34	\$0.00	\$75,570.88	\$28,358.74	\$0.00		
30000 Reserve - Capital Works and Equipment	\$147,620.69		\$157,620.69	\$157,620.69	\$167,620.69		
30999 Operational Surplus reserve	\$9,622.00		\$9,622.00	\$9,622.00	\$9,622.00		
Reserves	\$157,242.69		\$167,242.69	\$167,242.69	\$177,242.69		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2705 - Britannia Beach Water									
Revenues									
40000 Requisition		\$142,327.00	\$148,217.00	\$148,217.00	\$153,222.00	\$158,418.00	\$162,185.00	\$166,029.00	\$169,952.00
Requisitions		\$142,327.00	\$148,217.00	\$148,217.00	\$153,222.00	\$158,418.00	\$162,185.00	\$166,029.00	\$169,952.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40200 Water User Rates		\$69,450.25	\$45,000.00	\$43,289.94	\$43,290.00	\$43,290.00	\$43,290.00	\$43,290.00	\$43,290.00
Water & Sewer Rates		\$69,450.25	\$45,000.00	\$43,289.94	\$43,290.00	\$43,290.00	\$43,290.00	\$43,290.00	\$43,290.00
40210 Connection Fees		\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$1,222.13	\$1,280.00	\$2,799.00	\$1,770.00	\$1,870.00	\$1,970.00	\$2,070.00	\$2,170.00
40300 Miscellaneous Revenue		\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$1,372.13	\$1,280.00	\$2,799.00	\$1,770.00	\$1,870.00	\$1,970.00	\$2,070.00	\$2,170.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$2,798.44)	\$21,255.00	\$27,367.34	\$28,359.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$2,798.44)	\$21,255.00	\$27,367.34	\$28,359.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$210,600.94	\$215,752.00	\$221,673.28	\$226,641.00	\$203,578.00	\$207,445.00	\$211,389.00	\$215,412.00
Expenses									
50180 Travel		\$0.00	\$200.00	\$14.45	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50210 Communications		\$15.85	\$50.00	\$8.60	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50320 Security		\$661.00	\$700.00	\$600.00	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50410 Software		\$44.03	\$0.00	\$189.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50440 Support Services		\$0.00	\$200.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering		\$0.00	\$13,000.00	\$9,109.07	\$6,400.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering		\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering		\$0.00	\$18,200.00	\$0.00	\$25,000.00	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00
50580 Contracted Services		\$48,696.00	\$52,000.00	\$48,624.00	\$52,000.00	\$53,040.00	\$54,101.00	\$55,183.00	\$56,287.00
50590 Depreciation/Amortization		\$185,874.73	\$185,875.00	\$185,874.74	\$185,875.00	\$185,875.00	\$185,875.00	\$185,875.00	\$185,875.00
50600 Insurance		\$5,918.43	\$6,464.00	\$6,464.22	\$6,589.00	\$6,721.00	\$6,855.00	\$6,992.00	\$7,132.00
50605 Licenses & Permits		\$678.77	\$700.00	\$615.65	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50640 Operating Supplies - Chemicals		\$29,298.65	\$29,300.00	\$18,620.72	\$25,000.00	\$25,500.00	\$26,010.00	\$26,530.00	\$27,061.00
50650 Operating Supplies - Other		\$8,080.70	\$8,000.00	\$14,818.51	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50670 Service / Site Maintenance		\$14,356.45	\$16,000.00	\$25,874.87	\$17,000.00	\$17,340.00	\$17,687.00	\$18,041.00	\$18,402.00
50690 Utilities - Hydro		\$31,234.60	\$32,300.00	\$32,394.60	\$34,340.00	\$35,027.00	\$35,728.00	\$36,443.00	\$37,172.00
50700 Utilities - Telephone		\$4,092.82	\$4,300.00	\$4,106.78	\$4,300.00	\$4,386.00	\$4,474.00	\$4,563.00	\$4,654.00
50735 Recoverable Costs - Sub-division servicing	P25	\$0.00	\$0.00	(\$3,515.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011 Non-Capitalized Equipment		\$12,184.92	\$5,000.00	\$7,940.00	\$10,062.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00
53200 Time Allocation from Other Services	CC2705	\$17,721.38	\$19,088.00	\$17,198.76	\$19,000.00	\$19,380.00	\$19,768.00	\$20,163.00	\$20,566.00
Operating Expenses		\$359,108.33	\$391,627.00	\$369,189.28	\$402,516.00	\$379,453.00	\$383,320.00	\$387,264.00	\$391,287.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)		\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
53000 Transfer to Reserve (Provision)	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
50590 Depreciation/Amortization		(\$185,874.73)	(\$185,875.00)	(\$185,874.74)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)
Non-Taxable Expenses (Depreciation)		(\$185,874.73)	(\$185,875.00)	(\$185,874.74)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2705 - Britannia Beach Water								
Total Expenses	\$183,233.60	\$215,752.00	\$193,314.54	\$226,641.00	\$203,578.00	\$207,445.00	\$211,389.00	\$215,412.00
Surplus/ (Deficit)	\$27,367.34	\$0.00	\$28,358.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$147,620.69		\$157,620.69	\$167,620.69	\$177,620.69	\$187,620.69	\$197,620.69	\$207,620.69
30999 Operational Surplus reserve	\$9,622.00		\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00
Reserves	\$157,242.69		\$167,242.69	\$177,242.69	\$187,242.69	\$197,242.69	\$207,242.69	\$217,242.69

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Gold Bridge Water			2706					
40000	2706	Requisition	22,877	23,877	26,554	27,253	27,969	28,696
40010	2706	Parcel Tax	5,000	5,000	5,000	5,000	5,000	5,000
			27,877	28,877	31,554	32,253	32,969	33,696

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

			<u>ASSESSMENTS</u>					
GOLDBRIDGE WATER		628,323	22,877	23,877	26,554	27,253	27,969	28,696
Est. Residential Tax rate /1,000			4.0945	3.8001	4.2262	4.3374	4.4514	4.5671
PARCEL TAX		Folios	70	5,000	5,000	5,000	5,000	5,000
*Est Cost per Parcel			\$ 75.18	\$ 75.18	\$ 75.18	\$ 75.18	\$ 75.18	\$ 75.18

Requistion maximums	
Dollar Maximun	\$ 27,877
Tax Rate (per \$1,000)	5.8321 \$ 29,903

Jurisdiction	Bylaw 1021/1229/1273/1410
Debt Issue #	Issue 105 Bylaw 1098
Maturity date	03-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within the Gold Bridge area within a portion of Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2706 - Gold Bridge Water								
Revenues								
40000	Requisition	\$23,263.00	\$22,877.00	\$22,877.00	\$22,877.00	\$23,877.00	4%	
Requisitions		\$23,263.00	\$22,877.00	\$22,877.00	\$22,877.00	\$23,877.00	4%	
40010	Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Parcel Tax		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
40200	Water User Rates	\$7,959.00	\$8,250.00	\$9,392.73	\$9,360.34	\$9,360.00	0%	2018 includes fix (increase) to SD 74 billing
Water & Sewer Rates		\$7,959.00	\$8,250.00	\$9,392.73	\$9,360.34	\$9,360.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$207.62	\$200.00	\$370.83	\$524.06	\$350.00	-33%	Interest earned on reserve
Fees & Other Revenues		\$207.62	\$200.00	\$370.83	\$524.06	\$350.00	-33%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	(\$2,737.64)	(\$3,964.00)	(\$3,964.10)	(\$3,964.10)	\$4,438.00	-212%	
Surplus Deficit Prior Year		(\$2,737.64)	(\$3,964.00)	(\$3,964.10)	(\$3,964.10)	\$4,438.00	-212%	
43000	Transfers from Other Service	\$10,000.00	\$9,080.00	\$9,080.00	\$9,080.00	\$0.00	-100%	Transfer from Northern PILT; \$4,080 to address deficit & \$5,000 to capital reserve
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue		\$10,000.00	\$9,080.00	\$9,080.00	\$9,080.00	\$0.00	-100%	
Total Revenues		\$43,691.98	\$41,443.00	\$42,756.46	\$42,877.30	\$43,025.00	-341%	
Expenses								
50180	Travel	\$0.00	\$30.00	\$16.90	\$16.90	\$25.00	48%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$6,667.99	\$7,426.00	\$6,232.12	\$7,922.32	\$8,500.00	7%	
50590	Depreciation/Amortization	\$55,094.63	\$55,351.00	\$0.00	\$55,094.63	\$55,095.00	0%	
50600	Insurance	\$1,327.22	\$1,551.00	\$1,997.07	\$1,997.07	\$1,999.00	0%	
50605	Licenses & Permits	\$370.00	\$370.00	\$269.00	\$269.00	\$370.00	38%	
50640	Operating Supplies - Chemicals	\$901.26	\$900.00	\$274.97	\$328.51	\$900.00	174%	
50650	Operating Supplies - Other	\$906.90	\$500.00	\$992.12	\$1,258.34	\$900.00	-28%	2018 includes pump head replacement of \$821
50670	Service / Site Maintenance	\$5,954.24	\$5,900.00	\$3,118.78	\$4,162.11	\$6,000.00	44%	2019 includes backflow preventer inspection of \$1.5K
50690	Utilities - Hydro	\$7,622.53	\$6,700.00	\$5,949.46	\$7,059.07	\$7,600.00	8%	
50700	Utilities - Telephone	\$1,240.71	\$1,300.00	\$884.37	\$1,342.16	\$1,420.00	6%	
53200	Time Allocation from Other Services	\$9,318.37	\$8,419.00	\$4,690.50	\$5,736.73	\$7,528.00	31%	Staff time spent on service
Operating Expenses		\$89,653.85	\$88,697.00	\$24,675.29	\$85,436.84	\$90,587.00	6%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
52040	SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.16	\$1,563.00	0%	Next rate re-set effective in year 2020; debt fully repaid in 2024
52050	SLRD - Debt Charges - Interest	\$1,533.70	\$1,534.00	\$766.85	\$1,533.70	\$1,534.00	0%	
Principal & Interest		\$3,096.86	\$3,097.00	\$2,330.01	\$3,096.86	\$3,097.00	0%	
53000	Transfer to Reserve (Provision)	\$10,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$4,436.00	-11%	
Transfer Expenses		\$10,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$4,436.00	-11%	
50590	Depreciation/Amortization	(\$55,094.63)	(\$55,351.00)	\$0.00	(\$55,094.63)	(\$55,095.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$55,094.63)	(\$55,351.00)	\$0.00	(\$55,094.63)	(\$55,095.00)	0%	
Total Expenses		\$47,656.08	\$41,443.00	\$32,005.30	\$38,439.07	\$43,025.00	-5%	
Surplus/ (Deficit)		(\$3,964.10)	\$0.00	\$10,751.16	\$4,438.23	\$0.00		
30000	Reserve - Capital Works and Equipment	\$26,713.84		\$31,713.84	\$31,713.84	\$36,149.84		
Reserves		\$26,713.84		\$31,713.84	\$31,713.84	\$36,149.84		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2706 - Gold Bridge Water								
Revenues								
40000 Requisition	\$23,263.00	\$22,877.00	\$22,877.00	\$23,877.00	\$26,554.00	\$27,253.00	\$27,969.00	\$28,696.00
Requisitions	\$23,263.00	\$22,877.00	\$22,877.00	\$23,877.00	\$26,554.00	\$27,253.00	\$27,969.00	\$28,696.00
40010 Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
40200 Water User Rates	\$7,959.00	\$8,250.00	\$9,360.34	\$9,360.00	\$9,360.00	\$9,360.00	\$9,360.00	\$9,360.00
Water & Sewer Rates	\$7,959.00	\$8,250.00	\$9,360.34	\$9,360.00	\$9,360.00	\$9,360.00	\$9,360.00	\$9,360.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$207.62	\$200.00	\$524.06	\$350.00	\$380.00	\$400.00	\$420.00	\$440.00
Fees & Other Revenues	\$207.62	\$200.00	\$524.06	\$350.00	\$380.00	\$400.00	\$420.00	\$440.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$2,737.64)	(\$3,964.00)	(\$3,964.10)	\$4,438.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$2,737.64)	(\$3,964.00)	(\$3,964.10)	\$4,438.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$10,000.00	\$9,080.00	\$9,080.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$10,000.00	\$9,080.00	\$9,080.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$43,691.98	\$41,443.00	\$42,877.30	\$43,025.00	\$41,294.00	\$42,013.00	\$42,749.00	\$43,496.00
Expenses								
50180 Travel	\$0.00	\$30.00	\$16.90	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$6,667.99	\$7,426.00	\$7,922.32	\$8,500.00	\$8,670.00	\$8,843.00	\$9,020.00	\$9,200.00
50590 Depreciation/Amortization	\$55,094.63	\$55,351.00	\$55,094.63	\$55,095.00	\$55,095.00	\$55,095.00	\$55,095.00	\$55,095.00
50600 Insurance	\$1,327.22	\$1,551.00	\$1,997.07	\$1,999.00	\$2,039.00	\$2,080.00	\$2,122.00	\$2,164.00
50605 Licenses & Permits	\$370.00	\$370.00	\$269.00	\$370.00	\$377.00	\$385.00	\$393.00	\$401.00
50640 Operating Supplies - Chemicals	\$901.26	\$900.00	\$328.51	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
50650 Operating Supplies - Other	\$906.90	\$500.00	\$1,258.34	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
50670 Service / Site Maintenance	\$5,954.24	\$5,900.00	\$4,162.11	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50690 Utilities - Hydro	\$7,622.53	\$6,700.00	\$7,059.07	\$7,600.00	\$7,752.00	\$7,907.00	\$8,065.00	\$8,226.00
50700 Utilities - Telephone	\$1,240.71	\$1,300.00	\$1,342.16	\$1,420.00	\$1,448.00	\$1,477.00	\$1,507.00	\$1,537.00
53200 Time Allocation from Other Services	\$9,318.37	\$8,419.00	\$5,736.73	\$7,528.00	\$7,679.00	\$7,833.00	\$7,990.00	\$8,150.00
Operating Expenses	\$89,653.85	\$88,697.00	\$85,436.84	\$90,587.00	\$91,292.00	\$92,011.00	\$92,747.00	\$93,494.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.00	\$1,563.00	\$1,563.00	\$1,563.00	\$1,563.00
52050 SLRD - Debt Charges - Interest	\$1,533.70	\$1,534.00	\$1,533.70	\$1,534.00	\$1,534.00	\$1,534.00	\$1,534.00	\$1,534.00
Principal & Interest	\$3,096.86	\$3,097.00	\$3,096.86	\$3,097.00	\$3,097.00	\$3,097.00	\$3,097.00	\$3,097.00
53000 Transfer to Reserve (Provision)	\$10,000.00	\$5,000.00	\$5,000.00	\$4,436.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Transfer Expenses	\$10,000.00	\$5,000.00	\$5,000.00	\$4,436.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
50590 Depreciation/Amortization	(\$55,094.63)	(\$55,351.00)	(\$55,094.63)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)
Non-Taxable Expenses (Depreciation)	(\$55,094.63)	(\$55,351.00)	(\$55,094.63)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)
Total Expenses	\$47,656.08	\$41,443.00	\$38,439.07	\$43,025.00	\$41,294.00	\$42,013.00	\$42,749.00	\$43,496.00
Surplus/ (Deficit)	(\$3,964.10)	\$0.00	\$4,438.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$26,713.84		\$31,713.84	\$36,149.84	\$38,149.84	\$40,149.84	\$42,149.84	\$44,149.84
Reserves	\$26,713.84		\$31,713.84	\$36,149.84	\$38,149.84	\$40,149.84	\$42,149.84	\$44,149.84

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

D'Arcy Water		2707					
40010 2707	Parcel Tax	29,000	29,000	31,327	31,610	31,900	32,195

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

D'ARCY WATER								
PARCEL TAX	Folios	40	29,000	29,000	31,327	31,610	31,900	32,195

Requistion maximums			*Est Cost per Parcel	\$ 763.06	\$ 763.06	\$ 824.29	\$ 831.74	\$ 839.37	\$ 847.13
Dollar Maximun	\$	52,350		*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	4.9815	\$	52,350						

Jurisdiction	Bylaw 1019/1617	
Debt Issue #	Issue 105, Bylaw 1097	
Maturity date	03-Jun-24	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within in a part of Electoral Area C known as D’Arcy.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2707 - D'Arcy Water								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010 Parcel Tax		\$28,000.00	\$29,000.00	\$29,000.00	\$29,000.00	\$29,000.00	0%	
Parcel Tax		\$28,000.00	\$29,000.00	\$29,000.00	\$29,000.00	\$29,000.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments		\$365.66	\$345.00	\$561.60	\$786.70	\$465.00	-41%	Interest earned on reserve balances
Fees & Other Revenues		\$365.66	\$345.00	\$561.60	\$786.70	\$465.00	-41%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available		(\$7,268.67)	\$1,801.00	\$1,801.43	\$1,801.43	\$1,670.00	-7%	
Surplus Deficit Prior Year		(\$7,268.67)	\$1,801.00	\$1,801.43	\$1,801.43	\$1,670.00	-7%	
43000 Transfers from Other Service	CC1000 General Government Services	\$7,000.00	\$0.00	\$7,933.57	\$9,066.80	\$0.00	-100%	2018 from Area C Amenity for fireboxes
44000 Transfer from Reserve		\$2,390.00	\$2,390.00	\$2,390.00	\$2,390.00	\$1,944.14	-19%	Transfer from Debt Proceeds reserve (final annual transfer)
Transfer Revenue		\$9,390.00	\$2,390.00	\$10,323.57	\$11,456.80	\$1,944.14	-83%	
Total Revenues		\$30,486.99	\$33,536.00	\$41,686.60	\$43,044.93	\$33,079.14	-131%	
Expenses								
50180 Travel		\$0.00	\$15.00	\$0.00	\$0.00	\$15.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$3,175.00	\$3,300.00	\$2,425.00	\$3,175.00	\$3,500.00	10%	
50590 Depreciation/Amortization		\$17,149.99	\$17,150.00	\$0.00	\$17,149.99	\$17,150.00	0%	
50605 Licenses & Permits		\$210.00	\$210.00	\$231.37	\$231.37	\$250.00	8%	
50610 Miscellaneous Operating Cost		\$5,374.35	\$5,800.00	\$2,531.25	\$5,985.90	\$6,000.00	0%	Bulk water purchases
50670 Service / Site Maintenance		\$115.96	\$500.00	\$63.60	\$308.60	\$500.00	62%	
50900 Special Projects	CC2707 D'Arcy Water	\$0.00	\$0.00	\$7,933.57	\$9,066.80	\$0.00	-100%	Devine water boxes, from Area C Amenity funds
51030 Contingency		\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,000.00		
53200 Time Allocation from Other Services	CC2707 D'Arcy Water	\$3,729.67	\$4,200.00	\$3,803.00	\$4,596.70	\$4,163.14	-9%	UES staff time spent on service, 2018 high due to firebox proj
Operating Expenses		\$30,004.97	\$32,925.00	\$17,237.79	\$40,764.36	\$32,828.14	-19%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
52040 SLRD - Debt Charges - Principal		\$7,990.58	\$7,991.00	\$7,990.58	\$7,990.58	\$7,991.00	0%	
52050 SLRD - Debt Charges - Interest		\$7,840.00	\$7,840.00	\$3,920.00	\$7,840.00	\$7,840.00	0%	Next rate re-set effective in year 2020; debt fully repaid in 2024
Principal & Interest		\$15,830.58	\$15,831.00	\$11,910.58	\$15,830.58	\$15,831.00	0%	
53000 Transfer to Reserve (Provision)		\$0.00	\$1,930.00	\$1,930.00	\$1,930.00	\$1,570.00	-19%	Transfer to capital reserve
Transfer Expenses		\$0.00	\$1,930.00	\$1,930.00	\$1,930.00	\$1,570.00	-19%	
50590 Depreciation/Amortization		(\$17,149.99)	(\$17,150.00)	\$0.00	(\$17,149.99)	(\$17,150.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$17,149.99)	(\$17,150.00)	\$0.00	(\$17,149.99)	(\$17,150.00)	0%	
Total Expenses		\$28,685.56	\$33,536.00	\$31,078.37	\$41,374.95	\$33,079.14	-38%	
Surplus/ (Deficit)		\$1,801.43	\$0.00	\$10,608.23	\$1,669.98	\$0.00		
30000 Reserve - Capital Works and Equipment		\$42,712.45		\$44,642.45	\$44,642.45	\$46,212.45		
30001 Reserve - Debt Proceeds		\$4,334.14		\$1,944.14	\$1,944.14	\$0.00		
Reserves		\$47,046.59		\$46,586.59	\$46,586.59	\$46,212.45		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2707 - D'Arcy Water									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$28,000.00	\$29,000.00	\$29,000.00	\$29,000.00	\$31,327.00	\$31,610.00	\$31,900.00	\$32,195.00
Parcel Tax		\$28,000.00	\$29,000.00	\$29,000.00	\$29,000.00	\$31,327.00	\$31,610.00	\$31,900.00	\$32,195.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$365.66	\$345.00	\$786.70	\$465.00	\$470.00	\$480.00	\$490.00	\$500.00
Fees & Other Revenues		\$365.66	\$345.00	\$786.70	\$465.00	\$470.00	\$480.00	\$490.00	\$500.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$7,268.67)	\$1,801.00	\$1,801.43	\$1,670.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$7,268.67)	\$1,801.00	\$1,801.43	\$1,670.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$7,000.00	\$0.00	\$9,066.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$2,390.00	\$2,390.00	\$2,390.00	\$1,944.14	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$9,390.00	\$2,390.00	\$11,456.80	\$1,944.14	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$30,486.99	\$33,536.00	\$43,044.93	\$33,079.14	\$31,797.00	\$32,090.00	\$32,390.00	\$32,695.00
Expenses									
50180 Travel		\$0.00	\$15.00	\$0.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$3,175.00	\$3,300.00	\$3,175.00	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50590 Depreciation/Amortization		\$17,149.99	\$17,150.00	\$17,149.99	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00
50605 Licenses & Permits		\$210.00	\$210.00	\$231.37	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50610 Miscellaneous Operating Cost		\$5,374.35	\$5,800.00	\$5,985.90	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50670 Service / Site Maintenance		\$115.96	\$500.00	\$308.60	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50900 Special Projects	CC2707 D'Arcy Water	\$0.00	\$0.00	\$9,066.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51030 Contingency		\$0.00	\$1,500.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2707 D'Arcy Water	\$3,729.67	\$4,200.00	\$4,596.70	\$4,163.14	\$4,246.00	\$4,331.00	\$4,418.00	\$4,506.00
Operating Expenses		\$30,004.97	\$32,925.00	\$40,764.36	\$32,828.14	\$32,116.00	\$32,409.00	\$32,709.00	\$33,014.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal		\$7,990.58	\$7,991.00	\$7,990.58	\$7,991.00	\$7,991.00	\$7,991.00	\$7,991.00	\$7,991.00
52050 SLRD - Debt Charges - Interest		\$7,840.00	\$7,840.00	\$7,840.00	\$7,840.00	\$7,840.00	\$7,840.00	\$7,840.00	\$7,840.00
Principal & Interest		\$15,830.58	\$15,831.00	\$15,830.58	\$15,831.00	\$15,831.00	\$15,831.00	\$15,831.00	\$15,831.00
53000 Transfer to Reserve (Provision)		\$0.00	\$1,930.00	\$1,930.00	\$1,570.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Transfer Expenses		\$0.00	\$1,930.00	\$1,930.00	\$1,570.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
50590 Depreciation/Amortization		(\$17,149.99)	(\$17,150.00)	(\$17,149.99)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Non-Taxable Expenses (Depreciation)		(\$17,149.99)	(\$17,150.00)	(\$17,149.99)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Total Expenses		\$28,685.56	\$33,536.00	\$41,374.95	\$33,079.14	\$31,797.00	\$32,090.00	\$32,390.00	\$32,695.00
Surplus/ (Deficit)		\$1,801.43	\$0.00	\$1,669.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$42,712.45		\$44,642.45	\$46,212.45	\$47,212.45	\$48,212.45	\$49,212.45	\$50,212.45
30001 Reserve - Debt Proceeds		\$4,334.14		\$1,944.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$47,046.59		\$46,586.59	\$46,212.45	\$47,212.45	\$48,212.45	\$49,212.45	\$50,212.45

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pinecrest Water	2709					
40010 2709 Parcel Tax	142,075	133,616	141,296	143,343	145,436	147,574

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
	PINECREST ESTATE WASTE WATER		4,282,590					
	PARCEL TAX	Folios	75	142,075	133,616	141,296	143,343	145,436
								147,574

Requistion maximums		*Est Cost per Parcel	\$ 1,993.79	\$ 1,875.08	\$ 1,982.85	\$ 2,011.58	\$ 2,040.95	\$ 2,070.96
Dollar Maximun	\$ 150,000							
Tax Rate (per \$1,000)	3.9343 \$ 168,490							

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 1418	
Debt Issue #		
Maturity date		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water to the community of Pinecrest.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2709 - Pinecrest Water								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010 Parcel Tax		\$129,150.00	\$142,075.00	\$142,075.00	\$142,075.00	\$133,616.00	-6%	
Parcel Tax		\$129,150.00	\$142,075.00	\$142,075.00	\$142,075.00	\$133,616.00	-6%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments		\$406.09	\$400.00	\$228.44	\$309.84	\$360.00	16%	Interest earned on reserve balance
Fees & Other Revenues		\$406.09	\$400.00	\$228.44	\$309.84	\$360.00	16%	
40705 Donations & Other Contributions		\$39,854.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants		\$39,854.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available		(\$16,680.49)	(\$21,185.00)	(\$33,069.55)	(\$33,069.55)	\$17,506.00	-153%	
Surplus Deficit Prior Year		(\$16,680.49)	(\$21,185.00)	(\$33,069.55)	(\$33,069.55)	\$17,506.00	-153%	
44000 Transfer from Reserve		\$0.00	\$0.00	\$11,902.29	\$11,902.29	\$0.00	-100%	Utilized for emergency leak repairs in 2017 as per Bd Res
Transfer Revenue		\$0.00	\$0.00	\$11,902.29	\$11,902.29	\$0.00	-100%	posted in 2018
Total Revenues		\$152,729.60	\$121,290.00	\$121,136.18	\$121,217.58	\$151,482.00	-243%	
Expenses								
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50210 Communications		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50320 Security		\$0.00	\$600.00	\$0.00	\$0.00	\$600.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal		\$3,933.43	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50540 Consulting - Engineering		\$3,105.00	\$0.00	\$0.00	\$0.00	\$10,000.00	0%	Potential feasibility study regarding system improvements
50580 Contracted Services		\$87,179.00	\$86,540.00	\$51,121.77	\$72,661.73	\$79,920.00	10%	
50590 Depreciation/Amortization		\$885.64	\$92,492.00	\$0.00	\$885.64	\$886.00	0%	
50600 Insurance		\$888.26	\$924.00	\$924.07	\$924.07	\$942.00	2%	Property & equipment insurance
50605 Licenses & Permits		\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	0%	
50640 Operating Supplies - Chemicals		\$2,772.49	\$2,700.00	\$1,968.72	\$2,397.54	\$2,700.00	13%	
50650 Operating Supplies - Other		\$4,794.57	\$4,800.00	\$6,005.55	\$6,303.95	\$6,000.00	-5%	2018 includes water filters for \$3,025
50670 Service / Site Maintenance		\$17,855.62	\$8,000.00	\$0.00	\$0.00	\$6,000.00		2019 includes cost to tie into HMI for remote access of \$3K
50690 Utilities - Hydro		\$6,151.78	\$5,406.00	\$4,840.15	\$7,506.17	\$8,000.00	7%	
50700 Utilities - Telephone		\$601.74	\$620.00	\$433.35	\$577.80	\$620.00	7%	
51011 Non-Capitalized Equipment		\$7,107.72	\$0.00	\$1,926.00	\$5,735.63	\$5,000.00	-13%	2018 is Lighting (\$1,926) and flowmeter (\$3,810)
53200 Time Allocation from Other Services	CC2709 Pinecrest Water	\$10,955.54	\$11,000.00	\$5,685.12	\$7,004.26	\$11,000.00	57%	
Operating Expenses		\$146,830.79	\$213,782.00	\$73,504.73	\$104,596.79	\$132,368.00	27%	
99996 Fixed Asset Increase		\$39,854.00	\$0.00	\$0.00	\$0.00	\$0.00		
Capital Expenditures		\$39,854.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000 Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		
50590 Depreciation/Amortization		(\$885.64)	(\$92,492.00)	\$0.00	(\$885.64)	(\$886.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$885.64)	(\$92,492.00)	\$0.00	(\$885.64)	(\$886.00)	0%	
Total Expenses		\$185,799.15	\$121,290.00	\$73,504.73	\$103,711.15	\$151,482.00	27%	
Surplus/ (Deficit)		(\$33,069.55)	\$0.00	\$47,631.45	\$17,506.43	\$0.00		
30000 Reserve - Capital Works and Equipment		\$28,749.00		\$16,846.71	\$16,846.71	\$36,846.71		
Reserves		\$28,749.00		\$16,846.71	\$16,846.71	\$36,846.71		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2709 - Pinecrest Water									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$129,150.00	\$142,075.00	\$142,075.00	\$133,616.00	\$141,296.00	\$143,343.00	\$145,436.00	\$147,574.00
Parcel Tax		\$129,150.00	\$142,075.00	\$142,075.00	\$133,616.00	\$141,296.00	\$143,343.00	\$145,436.00	\$147,574.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$406.09	\$400.00	\$309.84	\$360.00	\$570.00	\$770.00	\$970.00	\$1,170.00
Fees & Other Revenues		\$406.09	\$400.00	\$309.84	\$360.00	\$570.00	\$770.00	\$970.00	\$1,170.00
40705 Donations & Other Contributions		\$39,854.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$39,854.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$16,680.49)	(\$21,185.00)	(\$33,069.55)	\$17,506.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$16,680.49)	(\$21,185.00)	(\$33,069.55)	\$17,506.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$11,902.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$11,902.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$152,729.60	\$121,290.00	\$121,217.58	\$151,482.00	\$141,866.00	\$144,113.00	\$146,406.00	\$148,744.00
Expenses									
50180 Travel		\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50210 Communications		\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50320 Security		\$0.00	\$600.00	\$0.00	\$600.00	\$612.00	\$624.00	\$636.00	\$649.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal		\$3,933.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering		\$3,105.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$87,179.00	\$86,540.00	\$72,661.73	\$79,920.00	\$81,518.00	\$83,148.00	\$84,811.00	\$86,507.00
50590 Depreciation/Amortization		\$885.64	\$92,492.00	\$885.64	\$886.00	\$886.00	\$886.00	\$886.00	\$886.00
50600 Insurance		\$888.26	\$924.00	\$924.07	\$942.00	\$961.00	\$980.00	\$1,000.00	\$1,020.00
50605 Licenses & Permits		\$350.00	\$350.00	\$350.00	\$350.00	\$357.00	\$364.00	\$371.00	\$378.00
50640 Operating Supplies - Chemicals		\$2,772.49	\$2,700.00	\$2,397.54	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
50650 Operating Supplies - Other		\$4,794.57	\$4,800.00	\$6,303.95	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50670 Service / Site Maintenance		\$17,855.62	\$8,000.00	\$0.00	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50690 Utilities - Hydro		\$6,151.78	\$5,406.00	\$7,506.17	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50700 Utilities - Telephone		\$601.74	\$620.00	\$577.80	\$620.00	\$632.00	\$645.00	\$658.00	\$671.00
51011 Non-Capitalized Equipment		\$7,107.72	\$0.00	\$5,735.63	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
53200 Time Allocation from Other Services	CC2709 Pinecrest Water	\$10,955.54	\$11,000.00	\$7,004.26	\$11,000.00	\$9,180.00	\$9,180.00	\$9,180.00	\$9,180.00
Operating Expenses		\$146,830.79	\$213,782.00	\$104,596.79	\$132,368.00	\$122,752.00	\$124,999.00	\$127,292.00	\$129,630.00
99996 Fixed Asset Increase		\$39,854.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$39,854.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)		\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
50590 Depreciation/Amortization		(\$885.64)	(\$92,492.00)	(\$885.64)	(\$886.00)	(\$886.00)	(\$886.00)	(\$886.00)	(\$886.00)
Non-Taxable Expenses (Depreciation)		(\$885.64)	(\$92,492.00)	(\$885.64)	(\$886.00)	(\$886.00)	(\$886.00)	(\$886.00)	(\$886.00)
Total Expenses		\$185,799.15	\$121,290.00	\$103,711.15	\$151,482.00	\$141,866.00	\$144,113.00	\$146,406.00	\$148,744.00
Surplus/ (Deficit)		(\$33,069.55)	\$0.00	\$17,506.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$28,749.00		\$16,846.71	\$36,846.71	\$56,846.71	\$76,846.71	\$96,846.71	\$116,846.71
Reserves		\$28,749.00		\$16,846.71	\$36,846.71	\$56,846.71	\$76,846.71	\$96,846.71	\$116,846.71

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Bralorne Sewer LSA

2800

40000	2800	Requisition	-	-	-	-	-
40010	2800	Parcel Tax	25,750	31,250	78,464	78,464	78,464

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRALORNE SEWER LSA	755,329	-	-	-	-	-	-
Est. Residential Tax rate /1,000		-	-	-	-	-	-
BRALORNE SEWER LSA							
PARCEL TAX	Folios	95	25,750	31,250	78,464	78,464	78,464

Requisition maximums		*Est Cost per Parcel	\$ 285.28	\$ 346.22	\$ 869.30	\$ 869.30	\$ 869.30	\$ 869.30
Dollar Maximun	\$ 31,250		*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)								

Jurisdiction	Bylaw 585/1265/1405/1510
Debt Issue #	none
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a sewer system to the community of Bralorne.

Items of Significance

A complete upgrade of the Bralorne Community sewer system is currently underway.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2800 - Bralorne Sewer										
Revenues										
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010	Parcel Tax			\$25,000.00	\$25,750.00	\$25,750.00	\$25,750.00	\$31,250.00	21%	
Parcel Tax				\$25,000.00	\$25,750.00	\$25,750.00	\$25,750.00	\$31,250.00	21%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$462.81	\$315.00	\$743.72	\$1,044.72	\$300.00	-71%	Interest earned on reserve balances
40300	Miscellaneous Revenue			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	0%	
Fees & Other Revenues				\$462.81	\$10,315.00	\$743.72	\$1,044.72	\$10,300.00	886%	
40950	Conditional Grants - Federal	SP129	Gas Tax Strategic Priorities Gra	\$127,344.53	\$1,872,185.00	\$792,704.69	\$1,452,057.95	\$420,128.00	-71%	Grant for Bralorne sewer reconstruction (85%)
Grants				\$127,344.53	\$1,872,185.00	\$792,704.69	\$1,452,057.95	\$420,128.00	-71%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
41000	Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00		MFA 5-yr short-term borrowing for new sewer system
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$300,000.00	0%	
42000	Surplus Deficit -Available			(\$49,991.06)	\$7,268.00	\$7,268.42	\$7,268.42	(\$15,689.00)	-316%	
Surplus Deficit Prior Year				(\$49,991.06)	\$7,268.00	\$7,268.42	\$7,268.42	(\$15,689.00)	-316%	
43000	Transfers from Other Service	CC1000	General Government Services	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$20,000.00	300%	Transfer from Area A PILT reserve; per Board Res.
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$91,000.00		Area A Gas Tax funds for new sewer system; per Bd Res.
44000	Transfer from Reserve			\$0.00	\$20,000.00	\$0.00	\$0.00	\$58,297.41		Transfer from reserve for new sewer system; per Bd Res.
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	0%	To offset some costs as needed (items not eligible for grant)
Transfer Revenue				\$5,000.00	\$27,000.00	\$5,000.00	\$7,000.00	\$171,297.41	2347%	
Total Revenues				\$107,816.28	\$1,942,518.00	\$831,466.83	\$1,493,121.09	\$917,286.41	2867%	
Expenses										
50180	Travel			\$0.00	\$100.00	\$32.59	\$42.63	\$100.00	135%	
50190	Advertising			\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	0%	
50190	Advertising	SP129	Gas Tax Strategic Priorities Gra	\$0.00	\$0.00	\$460.49	\$3,357.36	\$2,301.00	-31%	Adverts for AAP, Public hearings, Assent vote notices
50195	Meeting Costs			\$99.02	\$0.00	\$0.00	\$0.00	\$205.00		Rental costs for sewer voting
50210	Communications			\$26.75	\$50.00	\$0.00	\$0.00	\$0.00		
50220	Courier			\$0.00	\$0.00	\$0.00	\$78.98	\$0.00	-100%	
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$6,624.48	\$5,000.00	\$1,464.42	\$1,464.42	\$1,500.00	2%	
50580	Contracted Services			\$1,817.29	\$2,600.00	\$1,595.85	\$2,082.94	\$3,117.00	50%	
50580	Contracted Services	SP129	Gas Tax Strategic Priorities Gra	\$0.00	\$0.00	\$490.00	\$595.00	\$500.00	-16%	Site inspections, deficiency checks
50590	Depreciation/Amortization			\$0.00	\$15,000.00	\$0.00	\$0.00	\$41,009.00		
50600	Insurance			\$639.51	\$633.00	\$78.27	\$78.27	\$880.00	1024%	
50605	Licenses & Permits			\$400.18	\$420.00	\$442.22	\$442.22	\$460.00	4%	
50610	Miscellaneous Operating Costs			\$0.00	\$0.00	\$0.00	\$0.00	\$958.00		Bralorne voting staff overtime
50650	Operating Supplies - Other			\$0.00	\$2,000.00	\$0.00	\$48.68	\$1,000.00	1954%	
50670	Service / Site Maintenance			\$0.00	\$5,000.00	\$0.00	\$0.00	\$1,000.00		
51030	Contingency			\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	CC2800	Bralorne Sewer LSA	\$6,053.97	\$6,500.00	\$9,190.48	\$9,669.40	\$10,640.00	10%	
53200	Time Allocation from Other Services	SP129	Gas Tax Strategic Priorities Gra	\$12,978.67	\$13,005.00	\$19,759.73	\$30,492.31	\$9,164.41	-70%	
Operating Expenses				\$28,889.87	\$52,583.00	\$33,764.05	\$48,602.21	\$73,084.41	50%	
99996	Fixed Asset Increase			\$0.00	\$30,000.00	\$0.00	\$5,400.00	\$461,000.00		Sewer construction not covered under grant
99996	Fixed Asset Increase	SP129	Gas Tax Strategic Priorities Gra	\$57,437.99	\$1,872,185.00	\$919,534.22	\$1,452,057.55	\$420,128.00	-71%	Sewer construction covered under grant
Capital Expenditures				\$57,437.99	\$1,902,185.00	\$919,534.22	\$1,457,457.55	\$881,128.00	-40%	
52065	Short-term Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$4,083.00		Interest payment on short-term financing
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$4,083.00	0%	
53000	Transfer to Reserve (Provision)			\$14,220.00	\$2,750.00	\$2,750.00	\$2,750.00	\$0.00	-100%	
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2800 - Bralorne Sewer							
Transfer Expenses	\$14,220.00	\$2,750.00	\$2,750.00	\$2,750.00	\$0.00	-100%	
50590 Depreciation/Amortization	\$0.00	(\$15,000.00)	\$0.00	\$0.00	(\$41,009.00)		
Non-Taxable Expenses (Depreciation)	\$0.00	(\$15,000.00)	\$0.00	\$0.00	(\$41,009.00)		
Total Expenses	\$100,547.86	\$1,942,518.00	\$956,048.27	\$1,508,809.76	\$917,286.41	-89%	
Surplus/ (Deficit)	\$7,268.42	\$0.00	(\$124,581.44)	(\$15,688.67)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$55,547.41		\$58,297.41	\$58,297.41	\$0.00		
30999 Operational Surplus reserve	\$4,000.00		\$4,000.00	\$2,000.00	\$0.00		
Reserves	\$59,547.41		\$62,297.41	\$60,297.41	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2800 - Bralorne Sewer											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$25,000.00	\$25,750.00	\$25,750.00	\$31,250.00	\$78,464.00	\$78,464.00	\$78,464.00	\$78,464.00
Parcel Tax				\$25,000.00	\$25,750.00	\$25,750.00	\$31,250.00	\$78,464.00	\$78,464.00	\$78,464.00	\$78,464.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$462.81	\$315.00	\$1,044.72	\$300.00	\$50.00	\$107.00	\$174.00	\$255.00
40300	Miscellaneous Revenue			\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$462.81	\$10,315.00	\$1,044.72	\$10,300.00	\$50.00	\$107.00	\$174.00	\$255.00
40950	Conditional Grants - Federal	SP129	Gas Tax Strategic Priorities Gra	\$127,344.53	\$1,872,185.00	\$1,452,057.95	\$420,128.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$127,344.53	\$1,872,185.00	\$1,452,057.95	\$420,128.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			(\$49,991.06)	\$7,268.00	\$7,268.42	(\$15,689.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				(\$49,991.06)	\$7,268.00	\$7,268.42	(\$15,689.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$5,000.00	\$5,000.00	\$5,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$20,000.00	\$0.00	\$58,297.41	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$5,000.00	\$27,000.00	\$7,000.00	\$171,297.41	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Total Revenues				\$107,816.28	\$1,942,518.00	\$1,493,121.09	\$917,286.41	\$98,514.00	\$98,571.00	\$98,638.00	\$98,719.00
Expenses											
50180	Travel			\$0.00	\$100.00	\$42.63	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50190	Advertising			\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190	Advertising	SP129	Gas Tax Strategic Priorities Gra	\$0.00	\$0.00	\$3,357.36	\$2,301.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs			\$99.02	\$0.00	\$0.00	\$205.00	\$209.00	\$213.00	\$217.00	\$221.00
50210	Communications			\$26.75	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00
50220	Courier			\$0.00	\$0.00	\$78.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$6,624.48	\$5,000.00	\$1,464.42	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$1,817.29	\$2,600.00	\$2,082.94	\$3,117.00	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00
50580	Contracted Services	SP129	Gas Tax Strategic Priorities Gra	\$0.00	\$0.00	\$595.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$0.00	\$15,000.00	\$0.00	\$41,009.00	\$41,009.00	\$41,009.00	\$41,009.00	\$41,009.00
50600	Insurance			\$639.51	\$633.00	\$78.27	\$880.00	\$898.00	\$916.00	\$934.00	\$953.00
50605	Licenses & Permits			\$400.18	\$420.00	\$442.22	\$460.00	\$469.00	\$478.00	\$488.00	\$498.00
50610	Miscellaneous Operating Costs			\$0.00	\$0.00	\$0.00	\$958.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00
50650	Operating Supplies - Other			\$0.00	\$2,000.00	\$48.68	\$1,000.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00
50670	Service / Site Maintenance			\$0.00	\$5,000.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
51030	Contingency			\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2800	Bralorne Sewer LSA	\$6,053.97	\$6,500.00	\$9,669.40	\$10,640.00	\$10,853.00	\$11,070.00	\$11,291.00	\$11,517.00
53200	Time Allocation from Other Services	SP129	Gas Tax Strategic Priorities Gra	\$12,978.67	\$13,005.00	\$30,492.31	\$9,164.41	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$28,889.87	\$52,583.00	\$48,602.21	\$73,084.41	\$66,360.00	\$66,861.00	\$67,372.00	\$67,894.00
99996	Fixed Asset Increase			\$0.00	\$30,000.00	\$5,400.00	\$461,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP129	Gas Tax Strategic Priorities Gra	\$57,437.99	\$1,872,185.00	\$1,452,057.55	\$420,128.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$57,437.99	\$1,902,185.00	\$1,457,457.55	\$881,128.00	\$0.00	\$0.00	\$0.00	\$0.00
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
52065	Short-term Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$4,083.00	\$8,163.00	\$7,019.00	\$5,565.00	\$3,749.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$4,083.00	\$68,163.00	\$67,019.00	\$65,565.00	\$63,749.00
53000	Transfer to Reserve (Provision)			\$14,220.00	\$2,750.00	\$2,750.00	\$0.00	\$5,000.00	\$5,700.00	\$6,710.00	\$8,085.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2800 - Bralorne Sewer								
53000 Transfer to Reserve (Provision) SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$14,220.00	\$2,750.00	\$2,750.00	\$0.00	\$5,000.00	\$5,700.00	\$6,710.00	\$8,085.00
50590 Depreciation/Amortization	\$0.00	(\$15,000.00)	\$0.00	(\$41,009.00)	(\$41,009.00)	(\$41,009.00)	(\$41,009.00)	(\$41,009.00)
Non-Taxable Expenses (Depreciation)	\$0.00	(\$15,000.00)	\$0.00	(\$41,009.00)	(\$41,009.00)	(\$41,009.00)	(\$41,009.00)	(\$41,009.00)
Total Expenses	\$100,547.86	\$1,942,518.00	\$1,508,809.76	\$917,286.41	\$98,514.00	\$98,571.00	\$98,638.00	\$98,719.00
Surplus/ (Deficit)	\$7,268.42	\$0.00	(\$15,688.67)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$55,547.41		\$58,297.41	\$0.00	\$5,000.00	\$10,700.00	\$17,410.00	\$25,495.00
30999 Operational Surplus reserve	\$4,000.00		\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$59,547.41		\$60,297.41	\$0.00	\$5,000.00	\$10,700.00	\$17,410.00	\$25,495.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Furry Creek Sewer LSA	2801						
40000 2801 Requisition		156,080	156,080	161,101	163,759	166,472	169,244

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	FURRY CREEK SEWER LSA	26,644,300	156,080	156,080	161,101	163,759	166,472	169,244
Requisition maximums		TOTAL 26,644,300	156,080	156,080	161,101	163,759	166,472	169,244
Dollar Maximun	\$ 281,250							
Tax Rate (per \$1,000)		Est. Residential Tax rate /1,000	0.7290	0.5858	0.6046	0.6146	0.6248	0.6352

Jurisdiction	Bylaw 532/1619
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the collection, conveyance, treatment and disposal of sewage for the community of Furry Creek.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2801 - Furry Creek Sewer								
Revenues								
40000	Requisition	\$143,890.00	\$156,080.00	\$156,080.00	\$156,080.00	\$156,080.00	0%	
Requisitions		\$143,890.00	\$156,080.00	\$156,080.00	\$156,080.00	\$156,080.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$933.49	\$952.00	\$1,458.27	\$2,044.93	\$1,760.00	-14%	Interest earned on reserve balance
Fees & Other Revenues		\$933.49	\$952.00	\$1,458.27	\$2,044.93	\$1,760.00	-14%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$34,759.87	\$3,809.00	\$3,821.86	\$3,821.86	\$51,896.00	1258%	
Surplus Deficit Prior Year		\$34,759.87	\$3,809.00	\$3,821.86	\$3,821.86	\$51,896.00	1258%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$179,583.36	\$160,841.00	\$161,360.13	\$161,946.79	\$209,736.00	1244%	
Expenses								
50180	Travel	\$0.00	\$75.00	\$0.00	\$0.00	\$75.00		
50320	Security	\$1,479.00	\$1,600.00	\$1,020.00	\$1,020.00	\$1,600.00	57%	
50410	Software	\$44.03	\$0.00	\$189.31	\$189.31	\$0.00	-100%	2018 Remote access software
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$61,178.38	\$62,000.00	\$34,262.50	\$51,477.85	\$62,000.00	20%	
50590	Depreciation/Amortization	\$67,907.12	\$67,907.00	\$0.00	\$67,907.14	\$67,907.00	0%	
50600	Insurance	\$2,503.69	\$2,670.00	\$2,669.34	\$2,669.34	\$2,722.00	2%	Property & equipment insurance
50605	Licenses & Permits	\$1,171.15	\$1,250.00	\$0.00	\$1,496.00	\$1,600.00	7%	
50630	Operating Supplies - Parts	\$3,354.33	\$3,500.00	\$0.00	\$0.00	\$0.00	0%	
50640	Operating Supplies - Chemicals	\$2,887.10	\$3,000.00	\$1,790.28	\$3,350.41	\$3,119.00	-7%	
50650	Operating Supplies - Other	\$350.00	\$500.00	\$2,111.85	\$2,295.57	\$5,000.00	118%	Signs, diesel & other supplies (combining 50630 with 50650)
50670	Service / Site Maintenance	\$28,829.98	\$23,000.00	\$7,167.40	\$9,688.40	\$19,259.00	99%	Average of last 2 yrs spend
50690	Utilities - Hydro	\$19,798.81	\$19,982.00	\$15,723.94	\$19,152.58	\$20,302.00	6%	
								Previously one line was double billed in error; received credit in
50700	Utilities - Telephone	\$4,594.02	\$4,700.00	\$3,798.09	\$3,686.45	\$4,334.00	18%	2018
51011	Non-Capitalized Equipment	\$7,681.90	\$8,000.00	\$0.00	\$3,262.07	\$6,000.00	84%	2018 is replacement parts; 2019 for Blower VFD
53200	Time Allocation from Other Services	\$13,846.11	\$14,000.00	\$7,444.55	\$10,198.34	\$14,000.00	37%	
Operating Expenses		\$215,875.62	\$212,434.00	\$76,427.26	\$176,643.46	\$208,168.00	18%	
99996	Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00	0%	For new PLC (programmable logic controller), carried fwd
Capital Expenditures		\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$27,793.00	\$1,314.00	\$1,314.00	\$1,314.00	\$54,475.00	4046%	Transfer to Capital reserve
Transfer Expenses		\$27,793.00	\$1,314.00	\$1,314.00	\$1,314.00	\$54,475.00	4046%	
50590	Depreciation/Amortization	(\$67,907.12)	(\$67,907.00)	\$0.00	(\$67,907.14)	(\$67,907.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$67,907.12)	(\$67,907.00)	\$0.00	(\$67,907.14)	(\$67,907.00)	0%	
Total Expenses		\$175,761.50	\$160,841.00	\$77,741.26	\$110,050.32	\$209,736.00	4064%	
Surplus/ (Deficit)		\$3,821.86	\$0.00	\$83,618.87	\$51,896.47	\$0.00		
30000	Reserve - Capital Works and Equipment	\$120,105.21		\$121,419.21	\$121,419.21	\$175,894.21		
Reserves		\$120,105.21		\$121,419.21	\$121,419.21	\$175,894.21		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2801 - Furry Creek Sewer								
Revenues								
40000 Requisition	\$143,890.00	\$156,080.00	\$156,080.00	\$156,080.00	\$161,101.00	\$163,759.00	\$166,472.00	\$169,244.00
Requisitions	\$143,890.00	\$156,080.00	\$156,080.00	\$156,080.00	\$161,101.00	\$163,759.00	\$166,472.00	\$169,244.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$933.49	\$952.00	\$2,044.93	\$1,760.00	\$1,960.00	\$2,160.00	\$2,360.00	\$2,560.00
Fees & Other Revenues	\$933.49	\$952.00	\$2,044.93	\$1,760.00	\$1,960.00	\$2,160.00	\$2,360.00	\$2,560.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$34,759.87	\$3,809.00	\$3,821.86	\$51,896.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$34,759.87	\$3,809.00	\$3,821.86	\$51,896.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$179,583.36	\$160,841.00	\$161,946.79	\$209,736.00	\$163,061.00	\$165,919.00	\$168,832.00	\$171,804.00
Expenses								
50180 Travel	\$0.00	\$75.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50320 Security	\$1,479.00	\$1,600.00	\$1,020.00	\$1,600.00	\$1,632.00	\$1,665.00	\$1,698.00	\$1,732.00
50410 Software	\$44.03	\$0.00	\$189.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$61,178.38	\$62,000.00	\$51,477.85	\$62,000.00	\$63,240.00	\$64,505.00	\$65,795.00	\$67,111.00
50590 Depreciation/Amortization	\$67,907.12	\$67,907.00	\$67,907.14	\$67,907.00	\$67,907.00	\$67,907.00	\$67,907.00	\$67,907.00
50600 Insurance	\$2,503.69	\$2,670.00	\$2,669.34	\$2,722.00	\$2,776.00	\$2,832.00	\$2,889.00	\$2,947.00
50605 Licenses & Permits	\$1,171.15	\$1,250.00	\$1,496.00	\$1,600.00	\$1,632.00	\$1,665.00	\$1,698.00	\$1,732.00
50630 Operating Supplies - Parts	\$3,354.33	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50640 Operating Supplies - Chemicals	\$2,887.10	\$3,000.00	\$3,350.41	\$3,119.00	\$3,181.00	\$3,245.00	\$3,310.00	\$3,376.00
50650 Operating Supplies - Other	\$350.00	\$500.00	\$2,295.57	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50670 Service / Site Maintenance	\$28,829.98	\$23,000.00	\$9,688.40	\$19,259.00	\$19,644.00	\$20,037.00	\$20,438.00	\$20,847.00
50690 Utilities - Hydro	\$19,798.81	\$19,982.00	\$19,152.58	\$20,302.00	\$20,708.00	\$21,122.00	\$21,544.00	\$21,975.00
50700 Utilities - Telephone	\$4,594.02	\$4,700.00	\$3,686.45	\$4,334.00	\$4,421.00	\$4,509.00	\$4,599.00	\$4,691.00
51011 Non-Capitalized Equipment	\$7,681.90	\$8,000.00	\$3,262.07	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
53200 Time Allocation from Other Services CC2801 Furry Creek Sewer LSA	\$13,846.11	\$14,000.00	\$10,198.34	\$14,000.00	\$14,280.00	\$14,566.00	\$14,857.00	\$15,154.00
Operating Expenses	\$215,875.62	\$212,434.00	\$176,643.46	\$208,168.00	\$210,968.00	\$213,826.00	\$216,739.00	\$219,711.00
99996 Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$27,793.00	\$1,314.00	\$1,314.00	\$54,475.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Transfer Expenses	\$27,793.00	\$1,314.00	\$1,314.00	\$54,475.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
50590 Depreciation/Amortization	(\$67,907.12)	(\$67,907.00)	(\$67,907.14)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)
Non-Taxable Expenses (Depreciation)	(\$67,907.12)	(\$67,907.00)	(\$67,907.14)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)
Total Expenses	\$175,761.50	\$160,841.00	\$110,050.32	\$209,736.00	\$163,061.00	\$165,919.00	\$168,832.00	\$171,804.00
Surplus/ (Deficit)	\$3,821.86	\$0.00	\$51,896.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$120,105.21		\$121,419.21	\$175,894.21	\$195,894.21	\$215,894.21	\$235,894.21	\$255,894.21
Reserves	\$120,105.21		\$121,419.21	\$175,894.21	\$195,894.21	\$215,894.21	\$235,894.21	\$255,894.21

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Britannia Beach Sewer

2802

40000 2802	Requisition	145,620	155,921	161,928	164,736	167,594	170,522

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRITANNIA BEACH SEWER	18,586,923	145,620	155,921	161,928	164,736	167,594	170,522

Requisition maximums		TOTAL	18,586,923	145,620	155,921	161,928	164,736	167,594	170,522	
Dollar Maximun	\$	195,312								
Tax Rate (per \$1,000)	1.1957	\$	217,975	Est. Residential Tax rate /1,000	0.7842	0.8389	0.8712	0.8863	0.9017	0.9174

Jurisdiction	Bylaw 950/1150/1193/1537	
Debt Issue #		
Maturity date		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides for the collection and treatment of sewage for the community of Britannia Beach.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2802 - Britannia Sewer									
Revenues									
40000	Requisition		\$141,379.00	\$145,620.00	\$145,620.00	\$145,620.00	\$155,921.00	7%	
Requisitions			\$141,379.00	\$145,620.00	\$145,620.00	\$145,620.00	\$155,921.00	7%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$570.37	\$750.00	\$1,130.69	\$1,606.43	\$1,100.00	-32%	Interest earned on reserve balance
Fees & Other Revenues			\$570.37	\$750.00	\$1,130.69	\$1,606.43	\$1,100.00	-32%	
40960	Conditional Grants - Provincial	SP143	\$31,562.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	RSP Gas Tax funds - Solar Array, previously bus shelters
Grants			\$31,562.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$44,172.64	\$17,746.00	\$19,506.18	\$19,506.18	(\$1,764.00)	-109%	
Surplus Deficit Prior Year			\$44,172.64	\$17,746.00	\$19,506.18	\$19,506.18	(\$1,764.00)	-109%	
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues			\$217,684.01	\$164,116.00	\$166,256.87	\$166,732.61	\$155,257.00	-133%	
Expenses									
50180	Travel		\$0.00	\$75.00	\$0.00	\$0.00	\$75.00		
50210	Communications		\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50320	Security		\$868.00	\$950.00	\$300.00	\$300.00	\$900.00	200%	
50410	Software		\$44.03	\$0.00	\$189.31	\$189.31	\$0.00	-100%	2018 Remote access software
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$55,174.29	\$56,500.00	\$39,065.78	\$66,097.31	\$66,000.00	0%	
50590	Depreciation/Amortization		\$160,721.95	\$162,897.00	\$0.00	\$149,791.10	\$149,791.00	0%	
50600	Insurance		\$6,835.50	\$7,288.00	\$7,287.57	\$7,287.57	\$7,429.00	2%	
50605	Licenses & Permits		\$906.18	\$1,050.00	\$906.18	\$906.18	\$1,050.00	16%	
50640	Operating Supplies - Chemicals		\$1,580.62	\$2,500.00	\$1,384.66	\$1,915.14	\$2,500.00	31%	
50650	Operating Supplies - Other		\$2,720.03	\$2,800.00	\$7,925.08	\$4,765.84	\$3,743.00	-21%	Operating supplies & parts
50670	Service / Site Maintenance		\$13,306.66	\$14,500.00	\$7,145.30	\$16,310.30	\$14,808.00	-9%	Sludge removal (increasing frequency/cost), cleaning catch
50690	Utilities - Hydro		\$15,722.05	\$18,000.00	\$11,830.92	\$16,521.84	\$17,513.00	6%	basins, pump rebuild & repairs and site maintenance
50700	Utilities - Telephone		\$2,459.61	\$2,600.00	\$1,451.78	\$2,067.96	\$2,264.00	9%	
51011	Non-Capitalized Equipment		\$2,715.66	\$11,000.00	\$0.00	\$13,324.02	\$12,200.00	-8%	2018 is Parts, Screen & assembly, PLC adapter & programming;
51030	Contingency		\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	0%	2019 for air valve actuator, water heater & install + \$5K for
53200	Time Allocation from Other Services	CC2802	\$14,444.17	\$16,500.00	\$9,012.04	\$12,968.29	\$16,500.00	27%	unexpected items
53200	Time Allocation from Other Services	SP143	\$7,780.60	\$0.00	\$515.26	\$515.26	\$0.00	-100%	
Operating Expenses			\$285,529.35	\$301,935.00	\$87,263.88	\$293,210.12	\$295,048.00	1%	
99996	Fixed Asset Increase		\$13,135.43	\$0.00	\$0.00	\$0.00	\$0.00	0%	
99996	Fixed Asset Increase	SP143	\$31,562.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Capital Expenditures			\$44,697.43	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$28,673.00	\$25,078.00	\$25,078.00	\$25,078.00	\$10,000.00	-60%	
Transfer Expenses			\$28,673.00	\$25,078.00	\$25,078.00	\$25,078.00	\$10,000.00	-60%	
50590	Depreciation/Amortization		(\$160,721.95)	(\$162,897.00)	\$0.00	(\$149,791.10)	(\$149,791.00)	0%	
Non-Taxable Expenses (Depreciation)			(\$160,721.95)	(\$162,897.00)	\$0.00	(\$149,791.10)	(\$149,791.00)	0%	
Total Expenses			\$198,177.83	\$164,116.00	\$112,341.88	\$168,497.02	\$155,257.00	-59%	
Surplus/ (Deficit)			\$19,506.18	\$0.00	\$53,914.99	(\$1,764.41)	\$0.00		
30000	Reserve - Capital Works and Equipment		\$73,384.71		\$98,462.71	\$98,462.71	\$108,462.71		
Reserves			\$73,384.71		\$98,462.71	\$98,462.71	\$108,462.71		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2802 - Britannia Sewer									
Revenues									
40000 Requisition		\$141,379.00	\$145,620.00	\$145,620.00	\$155,921.00	\$161,928.00	\$164,736.00	\$167,594.00	\$170,522.00
Requisitions		\$141,379.00	\$145,620.00	\$145,620.00	\$155,921.00	\$161,928.00	\$164,736.00	\$167,594.00	\$170,522.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$570.37	\$750.00	\$1,606.43	\$1,100.00	\$1,230.00	\$1,380.00	\$1,540.00	\$1,690.00
Fees & Other Revenues		\$570.37	\$750.00	\$1,606.43	\$1,100.00	\$1,230.00	\$1,380.00	\$1,540.00	\$1,690.00
40960 Conditional Grants - Provincial	SP143	\$31,562.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$31,562.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$44,172.64	\$17,746.00	\$19,506.18	(\$1,764.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$44,172.64	\$17,746.00	\$19,506.18	(\$1,764.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$217,684.01	\$164,116.00	\$166,732.61	\$155,257.00	\$163,158.00	\$166,116.00	\$169,134.00	\$172,212.00
Expenses									
50180 Travel		\$0.00	\$75.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50210 Communications		\$0.00	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50320 Security		\$868.00	\$950.00	\$300.00	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
50410 Software		\$44.03	\$0.00	\$189.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$55,174.29	\$56,500.00	\$66,097.31	\$66,000.00	\$67,320.00	\$68,666.00	\$70,039.00	\$71,440.00
50590 Depreciation/Amortization		\$160,721.95	\$162,897.00	\$149,791.10	\$149,791.00	\$149,791.00	\$149,791.00	\$149,791.00	\$149,791.00
50600 Insurance		\$6,835.50	\$7,288.00	\$7,287.57	\$7,429.00	\$7,578.00	\$7,730.00	\$7,885.00	\$8,043.00
50605 Licenses & Permits		\$906.18	\$1,050.00	\$906.18	\$1,050.00	\$1,071.00	\$1,092.00	\$1,114.00	\$1,136.00
50640 Operating Supplies - Chemicals		\$1,580.62	\$2,500.00	\$1,915.14	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50650 Operating Supplies - Other		\$2,720.03	\$2,800.00	\$4,765.84	\$3,743.00	\$3,818.00	\$3,894.00	\$3,972.00	\$4,051.00
50670 Service / Site Maintenance		\$13,306.66	\$14,500.00	\$16,310.30	\$14,808.00	\$15,104.00	\$15,406.00	\$15,714.00	\$16,028.00
50690 Utilities - Hydro		\$15,722.05	\$18,000.00	\$16,521.84	\$17,513.00	\$17,863.00	\$18,220.00	\$18,584.00	\$18,956.00
50700 Utilities - Telephone		\$2,459.61	\$2,600.00	\$2,067.96	\$2,264.00	\$2,309.00	\$2,355.00	\$2,402.00	\$2,450.00
51011 Non-Capitalized Equipment		\$2,715.66	\$11,000.00	\$13,324.02	\$12,200.00	\$12,444.00	\$12,693.00	\$12,947.00	\$13,206.00
51030 Contingency		\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2802	\$14,444.17	\$16,500.00	\$12,968.29	\$16,500.00	\$16,830.00	\$17,167.00	\$17,510.00	\$17,860.00
53200 Time Allocation from Other Services	SP143	\$7,780.60	\$0.00	\$515.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$285,529.35	\$301,935.00	\$293,210.12	\$295,048.00	\$297,949.00	\$300,907.00	\$303,925.00	\$307,003.00
99996 Fixed Asset Increase		\$13,135.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	SP143	\$31,562.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$44,697.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)		\$28,673.00	\$25,078.00	\$25,078.00	\$10,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
Transfer Expenses		\$28,673.00	\$25,078.00	\$25,078.00	\$10,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
50590 Depreciation/Amortization		(\$160,721.95)	(\$162,897.00)	(\$149,791.10)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)
Non-Taxable Expenses (Depreciation)		(\$160,721.95)	(\$162,897.00)	(\$149,791.10)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)
Total Expenses		\$198,177.83	\$164,116.00	\$168,497.02	\$155,257.00	\$163,158.00	\$166,116.00	\$169,134.00	\$172,212.00
Surplus/ (Deficit)		\$19,506.18	\$0.00	(\$1,764.41)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$73,384.71		\$98,462.71	\$108,462.71	\$123,462.71	\$138,462.71	\$153,462.71	\$168,462.71
Reserves		\$73,384.71		\$98,462.71	\$108,462.71	\$123,462.71	\$138,462.71	\$153,462.71	\$168,462.71

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pinecrest Sewer			2804					
40010 2804	Parcel Tax		269,391	234,530	207,452	209,867	212,333	214,853

REQUISITION

Figures Used for Apportionment

"FOR REFERENCE PURPOSES ONLY"

PINECREST ESTATE WASTE WATER		4,282,590						
PARCEL TAX	Folios	75	269,391	234,530	207,452	209,867	212,333	214,853

Requistion maximums		*Est Cost per Parcel	\$ 3,780.45	\$ 3,291.24	\$ 2,911.24	\$ 2,945.13	\$ 2,979.74	\$ 3,015.10
Dollar Maximun	\$ 440,000		*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	11.5400 \$ 494,211							

Jurisdiction	Bylaw 1415	
Debt Issue #	#145 & #146	
Maturity date	Apr 23, 2048 & Sep 19, 2048	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides for the collection and treatment of sewage for the community of Pinecrest.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2804 - Pinecrest Sewer										
Revenues										
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40010	Parcel Tax			\$264,109.00	\$269,391.00	\$269,391.00	\$269,391.00	\$234,530.00	-13%	
Parcel Tax				\$264,109.00	\$269,391.00	\$269,391.00	\$269,391.00	\$234,530.00	-13%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$2,227.08	\$3,120.00	\$4,644.96	\$6,615.13	\$4,570.00	-31%	
Fees & Other Revenues				\$2,227.08	\$3,120.00	\$4,644.96	\$6,615.13	\$4,570.00	-31%	
40960	Conditional Grants - Provincial	SP142	Pinecrest Estates Sewer Replac	\$448,445.02	\$1,208,575.00	\$1,276,230.98	\$1,208,574.98	\$0.00	-100%	
Grants				\$448,445.02	\$1,208,575.00	\$1,276,230.98	\$1,208,574.98	\$0.00	-100%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
41000	Proceeds from Borrowing			\$0.00	\$897,317.00	\$786,432.00	\$786,432.00	\$0.00	-100%	
Proceeds from Borrowing				\$0.00	\$897,317.00	\$786,432.00	\$786,432.00	\$0.00	-100%	
42000	Surplus Deficit -Available			\$20,226.70	(\$101,953.00)	(\$101,952.95)	(\$101,952.95)	(\$15,943.00)	-84%	
Surplus Deficit Prior Year				\$20,226.70	(\$101,953.00)	(\$101,952.95)	(\$101,952.95)	(\$15,943.00)	-84%	
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues				\$735,007.80	\$2,276,450.00	\$2,234,745.99	\$2,169,060.16	\$223,157.00	-328%	
Expenses										
50180	Travel	SP142	Pinecrest Estates Sewer Replac	\$0.00	\$0.00	\$27.67	\$27.67	\$30.00	8%	
50210	Communications			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50220	Courier			\$24.73	\$50.00	\$29.47	\$29.47	\$50.00	70%	
50320	Security			\$0.00	\$600.00	\$0.00	\$0.00	\$600.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$6,049.36	\$2,000.00	\$0.00	\$0.00	\$1,000.00		
50540	Consulting - Engineering			\$3,105.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50580	Contracted Services			\$54,718.00	\$56,000.00	\$51,469.75	\$90,747.56	\$72,733.00	-20%	High hours due to deficiencies of new plant and plant issues & repairs
50590	Depreciation/Amortization			\$0.00	\$63,858.00	\$0.00	\$5,263.98	\$63,168.00	1100%	
50600	Insurance			\$803.86	\$1,600.00	\$418.08	\$418.08	\$3,152.00	654%	Updated ins. cost for new system
50605	Licenses & Permits			\$246.33	\$350.00	\$169.23	\$169.23	\$274.00	62%	
50630	Operating Supplies - Parts			\$510.40	\$4,000.00	\$0.00	\$0.00	\$0.00	0%	Consolidated Operating supplies to 50650 (below)
50650	Operating Supplies - Other			\$881.32	\$2,000.00	\$1,514.03	\$2,230.74	\$3,000.00	34%	
50670	Service / Site Maintenance			\$27,890.94	\$15,000.00	\$5,719.53	\$8,327.01	\$10,000.00	20%	2018 is pump maintenance & repairs, and site maintenance
50690	Utilities - Hydro			\$7,291.51	\$9,500.00	\$6,151.12	\$11,364.80	\$13,070.00	15%	New hydro accounts added in 2018
50700	Utilities - Telephone			\$0.00	\$720.00	\$0.00	\$95.23	\$1,200.00	1160%	Started November 2018
51011	Non-Capitalized Equipment			\$7,340.20	\$0.00	\$0.00	\$9,398.60	\$9,000.00	-4%	2018 is new sewer grinder pump & install of concrete junction boxes; 2019 for 2 new grinder pumps
51030	Contingency			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	CC2804	Pinecrest Sewer	\$16,215.23	\$17,000.00	\$9,319.48	\$11,597.23	\$13,906.00	20%	
53200	Time Allocation from Other Services	SP111	Pinecrest Water / Sewer Feasib	\$148.94	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	SP142	Pinecrest Estates Sewer Replac	\$8,336.73	\$10,000.00	\$9,031.06	\$15,209.14	\$5,000.00	-67%	2019 staff time for new plant deficiencies
Operating Expenses				\$133,812.55	\$192,978.00	\$84,099.42	\$155,128.74	\$196,483.00	27%	
99996	Fixed Asset Increase	SP142	Pinecrest Estates Sewer Replac	\$540,295.20	\$2,014,042.00	\$0.00	\$1,895,031.11	\$0.00	-100%	
Capital Expenditures				\$540,295.20	\$2,014,042.00	\$0.00	\$1,895,031.11	\$0.00	-100%	
52000	Debt Issue Costs			\$0.00	\$0.00	\$7,864.32	\$7,864.32	\$0.00	-100%	
52040	SLRD - Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$16,530.00		
52050	SLRD - Debt Charges - Interest			\$0.00	\$12,020.00	\$0.00	\$11,025.00	\$24,816.00	125%	
Principal & Interest				\$0.00	\$12,020.00	\$7,864.32	\$18,889.32	\$41,346.00	119%	
53000	Transfer to Reserve (Provision)			\$162,853.00	\$121,218.00	\$121,218.00	\$121,218.00	\$48,496.00	-60%	
Transfer Expenses				\$162,853.00	\$121,218.00	\$121,218.00	\$121,218.00	\$48,496.00	-60%	

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2804 - Pinecrest Sewer							
50590 Depreciation/Amortization	\$0.00	(\$63,858.00)	\$0.00	(\$5,263.98)	(\$63,168.00)	1100%	
Non-Taxable Expenses (Depreciation)	\$0.00	(\$63,858.00)	\$0.00	(\$5,263.98)	(\$63,168.00)	1100%	
Total Expenses	\$836,960.75	\$2,276,400.00	\$213,181.74	\$2,185,003.19	\$223,157.00	1086%	
Surplus/ (Deficit)	(\$101,952.95)	\$50.00	\$2,021,564.25	(\$15,943.03)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$286,541.00		\$407,759.00	\$407,759.00	\$456,255.00		
Reserves	\$286,541.00		\$407,759.00	\$407,759.00	\$456,255.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2804 - Pinecrest Sewer											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$264,109.00	\$269,391.00	\$269,391.00	\$234,530.00	\$207,452.00	\$209,867.00	\$212,333.00	\$214,853.00
Parcel Tax				\$264,109.00	\$269,391.00	\$269,391.00	\$234,530.00	\$207,452.00	\$209,867.00	\$212,333.00	\$214,853.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$2,227.08	\$3,120.00	\$6,615.13	\$4,570.00	\$4,960.00	\$5,360.00	\$5,760.00	\$6,160.00
Fees & Other Revenues				\$2,227.08	\$3,120.00	\$6,615.13	\$4,570.00	\$4,960.00	\$5,360.00	\$5,760.00	\$6,160.00
40960	Conditional Grants - Provincial	SP142	Pinecrest Estates Sewer Replac	\$448,445.02	\$1,208,575.00	\$1,208,574.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$448,445.02	\$1,208,575.00	\$1,208,574.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$0.00	\$897,317.00	\$786,432.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$897,317.00	\$786,432.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$20,226.70	(\$101,953.00)	(\$101,952.95)	(\$15,943.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$20,226.70	(\$101,953.00)	(\$101,952.95)	(\$15,943.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$735,007.80	\$2,276,450.00	\$2,169,060.16	\$223,157.00	\$212,412.00	\$215,227.00	\$218,093.00	\$221,013.00
Expenses											
50180	Travel	SP142	Pinecrest Estates Sewer Replac	\$0.00	\$0.00	\$27.67	\$30.00	\$31.00	\$32.00	\$33.00	\$34.00
50210	Communications			\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220	Courier			\$24.73	\$50.00	\$29.47	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50320	Security			\$0.00	\$600.00	\$0.00	\$600.00	\$612.00	\$624.00	\$636.00	\$649.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$251.00	\$252.00	\$253.00
50520	Consulting - Legal			\$6,049.36	\$2,000.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50540	Consulting - Engineering			\$3,105.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$54,718.00	\$56,000.00	\$90,747.56	\$72,733.00	\$74,188.00	\$75,672.00	\$77,185.00	\$78,729.00
50590	Depreciation/Amortization			\$0.00	\$63,858.00	\$5,263.98	\$63,168.00	\$63,168.00	\$63,168.00	\$63,168.00	\$63,168.00
50600	Insurance			\$803.86	\$1,600.00	\$418.08	\$3,152.00	\$3,215.00	\$3,279.00	\$3,345.00	\$3,412.00
50605	Licenses & Permits			\$246.33	\$350.00	\$169.23	\$274.00	\$279.00	\$285.00	\$291.00	\$297.00
50630	Operating Supplies - Parts			\$510.40	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$881.32	\$2,000.00	\$2,230.74	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50670	Service / Site Maintenance			\$27,890.94	\$15,000.00	\$8,327.01	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50690	Utilities - Hydro			\$7,291.51	\$9,500.00	\$11,364.80	\$13,070.00	\$13,331.00	\$13,598.00	\$13,870.00	\$14,147.00
50700	Utilities - Telephone			\$0.00	\$720.00	\$95.23	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
51011	Non-Capitalized Equipment			\$7,340.20	\$0.00	\$9,398.60	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
51030	Contingency			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2804	Pinecrest Sewer	\$16,215.23	\$17,000.00	\$11,597.23	\$13,906.00	\$14,374.00	\$14,858.00	\$15,347.00	\$15,842.00
53200	Time Allocation from Other Services	SP111	Pinecrest Water / Sewer Feasib	\$148.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP142	Pinecrest Estates Sewer Replac	\$8,336.73	\$10,000.00	\$15,209.14	\$5,000.00	\$0.00	\$1.00	\$2.00	\$3.00
Operating Expenses				\$133,812.55	\$192,978.00	\$155,128.74	\$196,483.00	\$194,234.00	\$197,049.00	\$199,915.00	\$202,835.00
99996	Fixed Asset Increase	SP142	Pinecrest Estates Sewer Replac	\$540,295.20	\$2,014,042.00	\$1,895,031.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$540,295.20	\$2,014,042.00	\$1,895,031.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52000	Debt Issue Costs			\$0.00	\$0.00	\$7,864.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00
52050	SLRD - Debt Charges - Interest			\$0.00	\$12,020.00	\$11,025.00	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00
Principal & Interest				\$0.00	\$12,020.00	\$18,889.32	\$41,346.00	\$41,346.00	\$41,346.00	\$41,346.00	\$41,346.00
53000	Transfer to Reserve (Provision)			\$162,853.00	\$121,218.00	\$121,218.00	\$48,496.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
Transfer Expenses				\$162,853.00	\$121,218.00	\$121,218.00	\$48,496.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
50590	Depreciation/Amortization			\$0.00	(\$63,858.00)	(\$5,263.98)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2804 - Pinecrest Sewer								
Non-Taxable Expenses (Depreciation)	\$0.00	(\$63,858.00)	(\$5,263.98)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)
Total Expenses	\$836,960.75	\$2,276,400.00	\$2,185,003.19	\$223,157.00	\$212,412.00	\$215,227.00	\$218,093.00	\$221,013.00
Surplus/ (Deficit)	(\$101,952.95)	\$50.00	(\$15,943.03)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$286,541.00		\$407,759.00	\$456,255.00	\$496,255.00	\$536,255.00	\$576,255.00	\$616,255.00
Reserves	\$286,541.00		\$407,759.00	\$456,255.00	\$496,255.00	\$536,255.00	\$576,255.00	\$616,255.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Electoral Areas Special Services	2900					
40000 2900 Requisition		-	-	-	-	-

Service Mandate

This service provides funding by means of grants to assist in special services for Electoral Areas A, B, C and D.

Items of Significance

Allocations committed but not yet paid

Portal Identification	Area B	5,002.73
Portal Identification	Area C	10,000.00
Portal Identification	Area D	10,000.00
Total Allocations Committed but not paid		25,002.73

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2900 - Electoral Areas General Services								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$386.50	\$386.00	\$705.74	\$1,025.10	\$700.00	-32%	Interest earned on fund balance
Fees & Other Revenues		\$386.50	\$386.00	\$705.74	\$1,025.10	\$700.00	-32%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$43,477.38	\$54,672.00	\$54,671.59	\$54,671.59	\$66,504.00	22%	
Surplus Deficit Prior Year		\$43,477.38	\$54,672.00	\$54,671.59	\$54,671.59	\$66,504.00	22%	
43000	Transfers from Other Service	\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$10,808.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$10,808.00	0%	
Total Revenues		\$54,671.59	\$65,866.00	\$66,185.04	\$66,504.40	\$78,012.00	-10%	
Expenses								
51000	Electoral Areas/Select Services	\$0.00	\$65,866.00	\$0.00	\$0.00	\$78,012.00		
Operating Expenses		\$0.00	\$65,866.00	\$0.00	\$0.00	\$78,012.00		
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$0.00	\$65,866.00	\$0.00	\$0.00	\$78,012.00	0%	
Surplus/ (Deficit)		\$54,671.59	\$0.00	\$66,185.04	\$66,504.40	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2900 - Electoral Areas General Services								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$386.50	\$386.00	\$1,025.10	\$700.00	\$100.00	\$100.00	\$100.00	\$100.00
Fees & Other Revenues	\$386.50	\$386.00	\$1,025.10	\$700.00	\$100.00	\$100.00	\$100.00	\$100.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$43,477.38	\$54,672.00	\$54,671.59	\$66,504.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$43,477.38	\$54,672.00	\$54,671.59	\$66,504.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$10,807.71	\$10,808.00	\$10,807.71	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00
CC1000 General Government	\$10,807.71	\$10,808.00	\$10,807.71	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00
Transfer Revenue								
Total Revenues	\$54,671.59	\$65,866.00	\$66,504.40	\$78,012.00	\$10,908.00	\$10,908.00	\$10,908.00	\$10,908.00
Expenses								
51000 Electoral Areas/Select Services	\$0.00	\$65,866.00	\$0.00	\$78,012.00	\$10,908.00	\$10,908.00	\$10,908.00	\$10,908.00
Operating Expenses	\$0.00	\$65,866.00	\$0.00	\$78,012.00	\$10,908.00	\$10,908.00	\$10,908.00	\$10,908.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$65,866.00	\$0.00	\$78,012.00	\$10,908.00	\$10,908.00	\$10,908.00	\$10,908.00
Surplus/ (Deficit)	\$54,671.59	\$0.00	\$66,504.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Electoral Area A Select General Services	2901					
40000 2901 Requisition		-	-	-	-	-

Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area A.

Items of Significance

Allocations committed but not yet paid

2019 Appreciation Fund	500.00
Costs of cleaning up two illegal dumpsites & installing a new no dumping sign near Gold Bridge	2,000.00
Up to \$1,000 for printing and installation of signage that displays the No Firearms Discharge boundary	319.54
Total Allocations Committed but not paid	2,819.54

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2901 - Electoral Area A Select Services										
Revenues										
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$286.21	\$286.00	\$175.51	\$239.12	\$240.00	0%	Interest earned on fund balance
Fees & Other Revenues				\$286.21	\$286.00	\$175.51	\$239.12	\$240.00	0%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available			\$27,491.54	\$28,903.00	\$28,903.04	\$28,903.04	\$8,208.00	-72%	
Surplus Deficit Prior Year				\$27,491.54	\$28,903.00	\$28,903.04	\$28,903.04	\$8,208.00	-72%	
43000	Transfers from Other Service	CC1000	General Government	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue				\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
Total Revenues				\$79,114.37	\$80,526.00	\$80,415.17	\$80,478.78	\$59,785.00	-71%	
Expenses										
51000	Electoral Areas/Select Services			\$44,058.93	\$74,176.00	\$52,098.37	\$68,618.79	\$59,785.00	-13%	
51000	Electoral Areas/Select Services	SS9	McGilvray Trail - Area A, B & C	\$764.21	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	CC2901	Electoral Area A Select Gen Ser	\$921.66	\$0.00	\$30.52	\$30.52	\$0.00	-100%	Staff time -No Firearms Discharge signage
53200	Time Allocation from Other Services	SP176	Goldbridge - Outskirts Dump Sit	\$0.00	\$0.00	\$115.82	\$115.82	\$0.00	-100%	Staff time -Goldbridge Outskirts Dump Sites
53200	Time Allocation from Other Services	SS9	McGilvray Trail - Area A, B & C	\$1,102.51	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses				\$46,847.31	\$74,176.00	\$52,244.71	\$68,765.13	\$59,785.00	-13%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	CC2200	Bralorne Museum CLSA	\$0.00	\$0.00	\$430.68	\$430.68	\$0.00	-100%	BPMS Asset Storage Agreement costs
53100	Contribution To Other Services	SP167	SWPI CWPP Update Area A	\$0.00	\$6,350.00	\$0.00	\$3,075.46	\$0.00		25% portion for SWPI CWPP Update Area A (to Emergency Planning)
53100	Contribution To Other Services	SP98	Fuel Management - Area A- Gu	\$3,364.02	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses				\$3,364.02	\$6,350.00	\$430.68	\$3,506.14	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses				\$50,211.33	\$80,526.00	\$52,675.39	\$72,271.27	\$59,785.00	-113%	
Surplus/ (Deficit)				\$28,903.04	\$0.00	\$27,739.78	\$8,207.51	\$0.00		
Reserves				\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2901 - Electoral Area A Select Services											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$286.21	\$286.00	\$239.12	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00
Fees & Other Revenues				\$286.21	\$286.00	\$239.12	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$27,491.54	\$28,903.00	\$28,903.04	\$8,208.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$27,491.54	\$28,903.00	\$28,903.04	\$8,208.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Transfer Revenue				\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues				\$79,114.37	\$80,526.00	\$80,478.78	\$59,785.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Expenses											
51000 Electoral Areas/Select Services				\$44,058.93	\$74,176.00	\$68,618.79	\$59,785.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
51000 Electoral Areas/Select Services				SS9	McGilvray Trail - Area A, B & C	\$764.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				CC2901	Electoral Area A Select Gen Ser	\$921.66	\$0.00	\$30.52	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				SP176	Goldbridge - Outskirts Dump Sit	\$0.00	\$0.00	\$115.82	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				SS9	McGilvray Trail - Area A, B & C	\$1,102.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$46,847.31	\$74,176.00	\$68,765.13	\$59,785.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services				CC2200	Bralorne Museum CLSA	\$0.00	\$0.00	\$430.68	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services				SP167	SWPI CWPP Update Area A	\$0.00	\$6,350.00	\$3,075.46	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services				SP98	Fuel Management - Area A- Gu	\$3,364.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$3,364.02	\$6,350.00	\$3,506.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$50,211.33	\$80,526.00	\$72,271.27	\$59,785.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Surplus/ (Deficit)				\$28,903.04	\$0.00	\$8,207.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Electoral Area B Select General Services	2902					
40000 2902 Requisition		-	-	-	-	-

Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area B.

Items of Significance

Allocations committed but not yet paid

2019 Appreciation Fund	500.00
Traffic control costs on Smith Road in Pavilion Lake for a fuel mitigation controlled burn	1,000.00
Insurance and costs associated with the purchase of the 1999 Chevrolet Express van	2,408.00
Towards the remembrance of past Seton Valley Volunteer Fire Department Fire Chief Frank Richings	4,000.00
Total Allocations Committed but not paid	7,908.00

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2902 - Electoral Area B Select Services									
Revenues									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220 Interest Earned on Investments			\$502.42	\$502.00	\$498.04	\$625.91	\$350.00	-44%	Interest earned on fund balance
Fees & Other Revenues			\$502.42	\$502.00	\$498.04	\$625.91	\$350.00	-44%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available			\$62,230.24	\$54,874.00	\$54,873.80	\$54,873.80	\$24,842.00	-55%	
Surplus Deficit Prior Year			\$62,230.24	\$54,874.00	\$54,873.80	\$54,873.80	\$24,842.00	-55%	
43000 Transfers from Other Service			\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
CC1000 General Government			\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
Total Revenues			\$114,069.28	\$106,713.00	\$106,708.46	\$106,836.33	\$76,529.00	-99%	
Expenses									
51000 Electoral Areas/Select Services			\$57,328.76	\$106,713.00	\$69,379.92	\$81,994.12	\$76,529.00	-7%	
51000 Electoral Areas/Select Services			\$764.21	\$0.00	\$0.00	\$0.00	\$0.00	0%	SS9 McGilvray Trail - Area A, B & C
53200 Time Allocation from Other Services			\$1,102.51	\$0.00	\$0.00	\$0.00	\$0.00	0%	SS9 McGilvray Trail - Area A, B & C
Operating Expenses			\$59,195.48	\$106,713.00	\$69,379.92	\$81,994.12	\$76,529.00	-7%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100 Contribution To Other Services			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$59,195.48	\$106,713.00	\$69,379.92	\$81,994.12	\$76,529.00	-7%	
Surplus/ (Deficit)			\$54,873.80	\$0.00	\$37,328.54	\$24,842.21	\$0.00		
Reserves			\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2902 - Electoral Area B Select Services									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$502.42	\$502.00	\$625.91	\$350.00	\$240.00	\$240.00	\$240.00	\$240.00
Fees & Other Revenues		\$502.42	\$502.00	\$625.91	\$350.00	\$240.00	\$240.00	\$240.00	\$240.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$62,230.24	\$54,874.00	\$54,873.80	\$24,842.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$62,230.24	\$54,874.00	\$54,873.80	\$24,842.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues		\$114,069.28	\$106,713.00	\$106,836.33	\$76,529.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Expenses									
51000 Electoral Areas/Select Services		\$57,328.76	\$106,713.00	\$81,994.12	\$76,529.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
51000 Electoral Areas/Select Services		\$764.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services		\$1,102.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$59,195.48	\$106,713.00	\$81,994.12	\$76,529.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$59,195.48	\$106,713.00	\$81,994.12	\$76,529.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Surplus/ (Deficit)		\$54,873.80	\$0.00	\$24,842.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Electoral Area C Select General Services

2903

40000 2903 Requisition

- - - - -

Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area C.

Items of Significance

Allocations committed but not yet paid

2019 Appreciation Fund	500.00
Up to \$6,250 to the Pemberton & District Chamber of Commerce for their application under the Community and Economic Development funding stream for \$125,000	6,250.00
McGillivray Falls Recreation Retreat Ltd. - To purchase proper fire equipment & to carry out thinning & surface fuel removal in a perimeter around the residential area	5,000.00
Up to \$750 for SLRD staff time for the PWA's funding application to the Habitat Conservation Trust Foundation for PWA's Enhancement and Restoration Proposal	
2019-2020 - Seed Project	750.00
Up to \$2,000 be allocated for improved Anderson Lake Dock signage to cover costs of materials & staff time	2,000.00
Up to \$3,000 to cover the cost to print and install additional signage in Area C to deter illegal dumping	811.34
\$3,000 to cover the expenses associated with the yearly installation and removal of speed bumps in D'Arcy.	2,363.57
Total Allocations Committed but not paid	17,674.91

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2903 - Electoral Area C Select Services									
Revenues									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$827.43	\$827.00	\$659.64	\$913.64	\$580.00	-37%	Interest earned on fund balance
Fees & Other Revenues			\$827.43	\$827.00	\$659.64	\$913.64	\$580.00	-37%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$112,361.29	\$80,334.00	\$80,334.10	\$80,334.10	\$40,613.00	-49%	
Surplus Deficit Prior Year			\$112,361.29	\$80,334.00	\$80,334.10	\$80,334.10	\$40,613.00	-49%	
43000	Transfers from Other Service	CC1000 General Government	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue			\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
Total Revenues			\$164,525.34	\$132,498.00	\$132,330.36	\$132,584.36	\$92,530.00	-86%	
Expenses									
51000	Electoral Areas/Select Services		\$82,235.65	\$132,498.00	\$66,720.53	\$91,855.70	\$92,530.00	1%	
53200	Time Allocation from Other Services	SS10 Area C Illegal Dumping	\$853.06	\$0.00	\$115.82	\$115.82	\$0.00	-100%	
53200	Time Allocation from Other Services	SS9 McGilvray Trail - Area A, B & C	\$1,102.53	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses			\$84,191.24	\$132,498.00	\$66,836.35	\$91,971.52	\$92,530.00	1%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$84,191.24	\$132,498.00	\$66,836.35	\$91,971.52	\$92,530.00	1%	
Surplus/ (Deficit)			\$80,334.10	\$0.00	\$65,494.01	\$40,612.84	\$0.00		
Reserves			\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2903 - Electoral Area C Select Services											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$827.43	\$827.00	\$913.64	\$580.00	\$240.00	\$240.00	\$240.00	\$240.00
Fees & Other Revenues				\$827.43	\$827.00	\$913.64	\$580.00	\$240.00	\$240.00	\$240.00	\$240.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$112,361.29	\$80,334.00	\$80,334.10	\$40,613.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$112,361.29	\$80,334.00	\$80,334.10	\$40,613.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
CC1000 General Government				\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues				\$164,525.34	\$132,498.00	\$132,584.36	\$92,530.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Expenses											
51000 Electoral Areas/Select Services				\$82,235.65	\$132,498.00	\$91,855.70	\$92,530.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
53200 Time Allocation from Other Services				\$853.06	\$0.00	\$115.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$1,102.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$84,191.24	\$132,498.00	\$91,971.52	\$92,530.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$84,191.24	\$132,498.00	\$91,971.52	\$92,530.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Surplus/ (Deficit)				\$80,334.10	\$0.00	\$40,612.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023
Electoral Area D Select Gen Services	2904					
40000 2904 Requisition	-	-	-	-	-	-

Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area D.

Items of Significance

Allocations committed but not yet paid

2019 Appreciation Fund	500.00
Up to \$500 for costs regarding title searches/receipt of tenure information for properties accessed by the Jack Webster Bridge	500.00
For the new community assoc. in Paradise Valley to cover initial costs of establishing the association under the BC Societies Act	500.00
Total Allocations Committed but not paid	1,500.00

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 2904 - Electoral Area D Select Services								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$1,025.19	\$1,025.00	\$1,639.91	\$2,301.76	\$1,200.00	-48%	Interest earned on fund balance
Fees & Other Revenues		\$1,025.19	\$1,025.00	\$1,639.91	\$2,301.76	\$1,200.00	-48%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	\$121,653.88	\$133,403.00	\$133,403.18	\$133,403.18	\$138,128.00	4%	
Surplus Deficit Prior Year		\$121,653.88	\$133,403.00	\$133,403.18	\$133,403.18	\$138,128.00	4%	
43000	Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
Total Revenues		\$174,015.69	\$185,765.00	\$186,379.71	\$187,041.56	\$190,665.00	-44%	
Expenses								
51000	Electoral Areas/Select Services	\$40,548.58	\$185,765.00	\$33,913.09	\$48,913.09	\$190,665.00	290%	
53200	Time Allocation from Other Services	\$63.93	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Operating Expenses		\$40,612.51	\$185,765.00	\$33,913.09	\$48,913.09	\$190,665.00	290%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53100	Contribution To Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$40,612.51	\$185,765.00	\$33,913.09	\$48,913.09	\$190,665.00	290%	
Surplus/ (Deficit)		\$133,403.18	\$0.00	\$152,466.62	\$138,128.47	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 2904 - Electoral Area D Select Services									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$1,025.19	\$1,025.00	\$2,301.76	\$1,200.00	\$240.00	\$240.00	\$240.00	\$240.00
Fees & Other Revenues		\$1,025.19	\$1,025.00	\$2,301.76	\$1,200.00	\$240.00	\$240.00	\$240.00	\$240.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$121,653.88	\$133,403.00	\$133,403.18	\$138,128.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$121,653.88	\$133,403.00	\$133,403.18	\$138,128.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues		\$174,015.69	\$185,765.00	\$187,041.56	\$190,665.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Expenses									
51000 Electoral Areas/Select Services		\$40,548.58	\$185,765.00	\$48,913.09	\$190,665.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
53200 Time Allocation from Other Services		\$63.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$40,612.51	\$185,765.00	\$48,913.09	\$190,665.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$40,612.51	\$185,765.00	\$48,913.09	\$190,665.00	\$51,577.00	\$51,577.00	\$51,577.00	\$51,577.00
Surplus/ (Deficit)		\$133,403.18	\$0.00	\$138,128.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Electoral Areas Community Parks Service				3000							
40000	3000	Requisition			-	-	-	-	-	-	-
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"											
				<u>ASSESSMENTS</u>							
		ELECTORAL AREA A	25,650,095		-	-	-	-	-	-	-
		ELECTORAL AREA B	12,663,478		-	-	-	-	-	-	-
		ELECTORAL AREA C	120,475,537		-	-	-	-	-	-	-
		ELECTORAL AREA D	126,095,883		-	-	-	-	-	-	-
Requisition maximums		TOTAL	284,884,993		-	-	-	-	-	-	-
Dollar Maximum		\$	1,000								
Tax Rate (per \$1,000)		0.0025	\$	5,157	Est. Residential Tax Rate /1,000	-	-	-	-	-	-

Jurisdiction	Bylaw 649
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for community parks for Electoral Areas, A, B, C and D.

Items of Significance

Gates Lake Park (Area C), Riverside Park (Area C), Anderson Lake dock (Area C), Seton Park (Area B) & the old Bralorne Museum Property (Area A) are included here.

This service is expected to be split into 4 separate services in 2020; the statutory reserves will remain in the cost centre.

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3000 - Electoral Areas Community Parks Service										
Revenues										
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$222.09	\$222.00	\$253.49	\$355.28	\$300.00	-16%	Interest on reserve balances
40220	Interest Earned on Investments	SP13	Tyax Mountain Resort - Area A	\$144.28	\$2.00	\$1.61	\$2.26	\$2.00	-12%	Interest on reserve balance
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$247.34	\$247.00	\$378.99	\$528.68	\$250.00	-53%	Interest on reserve balance
Fees & Other Revenues				\$613.71	\$471.00	\$634.09	\$886.22	\$552.00	-38%	
40960	Conditional Grants - Provincial	SP163	Seton Park Project	\$0.00	\$10,000.00	\$10,000.00	\$77.29	\$9,923.00	12739%	2018 for Rural Dividend Grant for Seton Park
Grants				\$0.00	\$10,000.00	\$10,000.00	\$77.29	\$9,923.00	12739%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$6,135.08	\$2,772.00	\$2,771.99	\$2,771.99	\$2,676.00	-3%	
Surplus Deficit Prior Year				\$6,135.08	\$2,772.00	\$2,771.99	\$2,771.99	\$2,676.00	-3%	
43000	Transfers from Other Service	CC1000	General Government Services	(\$1,844.00)	\$0.00	\$0.00	\$0.00	\$0.00		EcoConnections remainder from Area C Amenity funds, correction to 2016 transfer
43000	Transfers from Other Service	CC1000	General Government Services	\$23,947.50	\$50,000.00	\$4,292.40	\$44,262.25	\$55,738.00	26%	2017 is Area C Amenity funds for Gates Lake building demo (in 50670); 2018-19 is Gas Tax CWF for covered picnic area (in 99996), increased \$50K to \$100K total in 2019
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		Area B Seton Park from Gas Tax CWF (Jan 2017 Bd res) to 3000; carried fwd
43000	Transfers from Other Service	CC1000	General Government Services	\$187,015.94	\$25,000.00	\$5,281.78	\$5,281.78	\$0.00	-100%	Gas Tax CWF Area C funds for Anderson Lake Dock construction; 2018 for boat launch
43000	Transfers from Other Service	CC1000	General Government Services	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	0%	Annual rent for Anderson Lake dock - paid through Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$249.80	\$249.80	\$265.00	6%	Anderson Lake dock insurance - paid through Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Texas Creek Park - paid through Gas Tax CWF Area B
44000	Transfer from Reserve			\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00		From Area A Parks reserve for purchase of Bralorne museum for community park
44000	Transfer from Reserve	SP163	Seton Park Project	\$0.00	\$0.00	\$1,376.98	\$2,321.86	\$5,000.00	115%	Seton Park time allocation out of Area B Park Fund
44000	Transfer from Reserve	SP194	Texas Creek Park	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Texas Cr Park time allocation out of Area B Park Fund
Transfer Revenue				\$254,619.44	\$375,500.00	\$11,700.96	\$52,615.69	\$386,503.00	635%	
Total Revenues				\$261,368.23	\$388,743.00	\$25,107.04	\$56,351.19	\$399,654.00	13332%	
Expenses										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$2,244.00	\$0.00	\$0.00	\$1,500.00		
50590	Depreciation/Amortization			(\$45,693.29)	\$13,190.00	\$0.00	\$6,300.40	\$15,925.00	153%	Depreciation correction in 2017 for Gates Lake Park land
50600	Insurance	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$249.80	\$249.80	\$265.00	6%	Anderson Lke dock ins, offset with Area C Amenity funds (43000)
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	0%	
50670	Service / Site Maintenance			\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC3000	Electoral Areas Community Par	\$438.68	\$500.00	\$201.50	\$201.50	\$1,226.00	508%	Staff time spent on service
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$0.00	\$0.00	\$1,376.98	\$2,321.86	\$5,000.00	115%	Seton Park time allocation out of Area B Park Fund
53200	Time Allocation from Other Services	SP194	Texas Creek Park	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Texas Cr Park time allocation out of Area B Park Fund
Operating Expenses				(\$19,504.61)	\$16,684.00	\$2,578.28	\$9,823.56	\$29,666.00	202%	
99996	Fixed Asset Increase			\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
99996	Fixed Asset Increase	CC2106E	Gates Lake Park	\$0.00	\$50,000.00	\$4,292.40	\$44,262.25	\$55,738.00	26%	Gates Lake Park covered picnic area, from Area C Gas Tax CWF Seton Park asset using Area B Gas Tax CWF & \$10K Rural
99996	Fixed Asset Increase	SP163	Seton Park Project	\$0.00	\$310,000.00	\$77.29	\$77.29	\$309,923.00	400887%	Dividend grant; 2018 sign costs

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3000 - Electoral Areas Community Parks Service										
99996	Fixed Asset Increase	SP194	Texas Creek Park	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Texas Creek Park using Gas Tax CWF Area B
99996	Fixed Asset Increase	SP72	Anderson Lake Dock	\$187,015.94	\$25,000.00	\$5,281.78	\$5,281.78	\$0.00	-100%	Anderson Lake Dock Boat Ramp costs
Capital Expenditures				\$232,015.94	\$385,000.00	\$9,651.47	\$49,621.32	\$385,661.00	677%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve (Provision)	SP13	Tyax Mountain Resort - Area A	\$144.28	\$2.00	\$1.61	\$2.26	\$2.00	-12%	
53000	Transfer to Reserve (Provision)	SP78	Area B Parks Fund	\$247.34	\$247.00	\$378.99	\$528.68	\$250.00	-53%	
Transfer Expenses				\$391.62	\$249.00	\$380.60	\$530.94	\$252.00	-53%	
50590	Depreciation/Amortization			\$45,693.29	(\$13,190.00)	\$0.00	(\$6,300.40)	(\$15,925.00)	153%	
Non-Taxable Expenses (Depreciation)				\$45,693.29	(\$13,190.00)	\$0.00	(\$6,300.40)	(\$15,925.00)	153%	
Total Expenses				\$258,596.24	\$388,743.00	\$12,610.35	\$53,675.42	\$399,654.00	979%	
Surplus/ (Deficit)				\$2,771.99	\$0.00	\$12,496.69	\$2,675.77	\$0.00		
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04	\$5,111.04	\$5,111.04		
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67		
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67		
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Specific	\$3,798.66		\$3,798.66	\$3,798.66	\$3,798.66		
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30	\$4,558.30	\$4,558.30		
30030	Reserve - Electoral Areas Community Parks	SP13	Tyax Mountain Resort - Area A	\$133.26		\$134.87	\$135.52	\$137.52		
30111	Reserve - Electoral Area B Parks Fund			\$31,979.68		\$30,981.69	\$30,186.50	\$20,436.50		
Reserves				\$53,178.28		\$52,181.90	\$51,387.36	\$41,639.36		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3000 - Electoral Areas Community Parks Service											
Revenues											
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$222.09	\$222.00	\$355.28	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
40220	Interest Earned on Investments	SP13	Tyax Mountain Resort - Area A	\$144.28	\$2.00	\$2.26	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$247.34	\$247.00	\$528.68	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Fees & Other Revenues				\$613.71	\$471.00	\$886.22	\$552.00	\$552.00	\$552.00	\$552.00	\$552.00
40960	Conditional Grants - Provincial	SP163	Seton Park Project	\$0.00	\$10,000.00	\$77.29	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$0.00	\$10,000.00	\$77.29	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$6,135.08	\$2,772.00	\$2,771.99	\$2,676.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$6,135.08	\$2,772.00	\$2,771.99	\$2,676.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	(\$1,844.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$23,947.50	\$50,000.00	\$44,262.25	\$55,738.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$187,015.94	\$25,000.00	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$249.80	\$265.00	\$273.00	\$281.00	\$289.00	\$298.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP163	Seton Park Project	\$0.00	\$0.00	\$2,321.86	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP194	Texas Creek Park	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$254,619.44	\$375,500.00	\$52,615.69	\$386,503.00	\$773.00	\$781.00	\$789.00	\$798.00
Total Revenues				\$261,368.23	\$388,743.00	\$56,351.19	\$399,654.00	\$1,325.00	\$1,333.00	\$1,341.00	\$1,350.00
Expenses											
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$2,244.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			(\$45,693.29)	\$13,190.00	\$6,300.40	\$15,925.00	\$15,925.00	\$15,925.00	\$15,925.00	\$15,925.00
50600	Insurance	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$249.80	\$265.00	\$273.00	\$281.00	\$289.00	\$298.00
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
50670	Service / Site Maintenance			\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3000	Electoral Areas Community Parks	\$438.68	\$500.00	\$201.50	\$1,226.00	\$50.00	\$50.00	\$50.00	\$50.00
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$0.00	\$0.00	\$2,321.86	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP194	Texas Creek Park	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				(\$19,504.61)	\$16,684.00	\$9,823.56	\$29,666.00	\$16,998.00	\$17,006.00	\$17,014.00	\$17,023.00
99996	Fixed Asset Increase			\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	CC2106E	Gates Lake Park	\$0.00	\$50,000.00	\$44,262.25	\$55,738.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP163	Seton Park Project	\$0.00	\$310,000.00	\$77.29	\$309,923.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP194	Texas Creek Park	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP72	Anderson Lake Dock	\$187,015.94	\$25,000.00	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$232,015.94	\$385,000.00	\$49,621.32	\$385,661.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)	SP13	Tyax Mountain Resort - Area A	\$144.28	\$2.00	\$2.26	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
53000	Transfer to Reserve (Provision)	SP78	Area B Parks Fund	\$247.34	\$247.00	\$528.68	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Transfer Expenses				\$391.62	\$249.00	\$530.94	\$252.00	\$252.00	\$252.00	\$252.00	\$252.00
50590	Depreciation/Amortization			\$45,693.29	(\$13,190.00)	(\$6,300.40)	(\$15,925.00)	(\$15,925.00)	(\$15,925.00)	(\$15,925.00)	(\$15,925.00)
Non-Taxable Expenses (Depreciation)				\$45,693.29	(\$13,190.00)	(\$6,300.40)	(\$15,925.00)	(\$15,925.00)	(\$15,925.00)	(\$15,925.00)	(\$15,925.00)

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3000 - Electoral Areas Community Parks Service											
Total Expenses				\$258,596.24	\$388,743.00	\$53,675.42	\$399,654.00	\$1,325.00	\$1,333.00	\$1,341.00	\$1,350.00
Surplus/ (Deficit)				\$2,771.99	\$0.00	\$2,675.77	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$0.00	\$0.00	\$0.00	\$0.00
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$0.00	\$0.00	\$0.00	\$0.00
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Specific	\$3,798.66		\$3,798.66	\$3,798.66	\$3,798.66	\$3,798.66	\$3,798.66	\$3,798.66
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30	\$4,558.30	\$1,519.43	\$1,519.43	\$1,519.43	\$1,519.43
30030	Reserve - Electoral Areas Community Park:SP13	Tyax Mountain Resort - Area A		\$133.26		\$135.52	\$137.52	\$139.52	\$141.52	\$143.52	\$145.52
30111	Reserve - Electoral Area B Parks Fund			\$31,979.68		\$30,186.50	\$20,436.50	\$1,435.90	\$1,685.90	\$1,935.90	\$2,185.90
Reserves				\$53,178.28		\$51,387.36	\$41,639.36	\$12,004.55	\$12,256.55	\$12,508.55	\$12,760.55

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Britannia Beach Parks and Trails

3001

40000 3001	Requisition	33,000	53,770	56,389	57,511	58,656	59,819

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRITANNIA BEACH PARKS & TRAILS	18,586,923	33,000	53,770	56,389	57,511	58,656	59,819

Requisition maximums		TOTAL	18,586,923	33,000	53,770	56,389	57,511	58,656	59,819	
Dollar Maximum	\$	75,000								
Tax Rate	0.4593	\$	62,827	Est. Residential Tax Rate /1,000	0.1779	0.2893	0.3034	0.3094	0.3156	0.3218

Jurisdiction	Bylaw 952/1538
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for community parks and trails within the Britannia Beach area.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3001 - Britannia Beach Parks and Trails										
Revenues										
40000	Requisition			\$30,396.00	\$33,000.00	\$33,000.00	\$33,000.00	\$53,770.00	63%	
Requisitions				\$30,396.00	\$33,000.00	\$33,000.00	\$33,000.00	\$53,770.00	63%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$525.79	\$526.00	\$814.09	\$1,140.97	\$600.00	-47%	
Fees & Other Revenues				\$525.79	\$526.00	\$814.09	\$1,140.97	\$600.00	-47%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available			\$14,831.15	\$10,736.00	\$10,735.88	\$10,735.88	(\$8,847.00)	-182%	
Surplus Deficit Prior Year				\$14,831.15	\$10,736.00	\$10,735.88	\$10,735.88	(\$8,847.00)	-182%	
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$1,149.17	\$18,499.66	\$2,500.00	-86%	Area D Amenity funds for trail upgrades -SP186 (up to \$21K) per Bd Res.
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Area D Amenity funds for trail impr. & bench install per Bd Res.
44000	Transfer from reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$10,540.00		Transfer from Operational surplus reserve
Transfer Revenue				\$0.00	\$0.00	\$1,149.17	\$18,499.66	\$18,040.00	-2%	
Total Revenues				\$45,752.94	\$44,262.00	\$45,699.14	\$63,376.51	\$63,563.00	-169%	
Expenses										
50180	Travel			\$0.00	\$50.00	\$0.00	\$17.23	\$50.00	190%	
50190	Advertising			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services			\$23,230.21	\$30,062.00	\$23,192.34	\$28,444.23	\$45,600.00	60%	Landscaping; additional areas in 2018
50580	Contracted Services			\$0.00	\$0.00	\$0.00	\$8,546.46	\$0.00	-100%	Planting at Goats & Mineral trails & trail repair
50580	Contracted Services			\$0.00	\$0.00	\$0.00	\$5,101.65	\$0.00	-100%	Trail lighting additions & repairs
50600	Insurance			\$0.00	\$0.00	\$0.00	\$0.00	\$23.00		
50605	Licenses & Permits			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50615	Miscellaneous Equipment			\$0.00	\$0.00	\$0.00	\$170.24	\$0.00	-100%	Equipment for park
50690	Utilities - Hydro			\$0.00	\$500.00	\$0.00	\$0.00	\$1,200.00		Hydro costs for new trail lighting
50900	Special Projects			\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	0%	2018 Budget was for potential gardens/compost
50900	Special Projects	SP186	BB Goat Ridge Trail Upgrades -	\$0.00	\$0.00	\$16,844.97	\$17,037.08	\$2,500.00	-85%	From Area D Amenity funds per Bd Res for trail upgrades
										From Area D Amenity funds for trail Impr. & bench install per Bd Res
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
53200	Time Allocation from Other Services	CC3001	Britannia Parks and Trails	\$6,333.85	\$7,000.00	\$7,266.32	\$11,194.02	\$8,000.00	-29%	UES time spent on service high due to trail lighting additions
53200	Time Allocation from Other Services	SP186	BB Goat Ridge Trail Upgrades -	\$0.00	\$0.00	\$1,149.17	\$1,462.58	\$0.00	-100%	UES time spent on trail upgrades, from Area D Amenity funds
Operating Expenses				\$29,814.06	\$44,262.00	\$48,702.80	\$72,223.49	\$63,023.00	-13%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$0.00	\$540.00		Transfer interest earned to Capital reserve
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$5,203.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	Transfer to Operational Surplus reserve
Transfer Expenses				\$5,203.00	\$0.00	\$0.00	\$0.00	\$540.00	0%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses				\$35,017.06	\$44,262.00	\$48,702.80	\$72,223.49	\$63,563.00	-13%	
Surplus/ (Deficit)				\$10,735.88	\$0.00	(\$3,003.66)	(\$8,846.98)	\$0.00		
30000	Reserve - Capital Works and Equipment			\$54,103.83		\$54,103.83	\$54,103.83	\$54,103.83		
30999	Operational Surplus reserve			\$13,548.00		\$13,548.00	\$13,548.00	\$3,008.00		
Reserves				\$67,651.83		\$67,651.83	\$67,651.83	\$57,111.83		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3001 - Britannia Beach Parks and Trails											
Revenues											
40000	Requisition			\$30,396.00	\$33,000.00	\$33,000.00	\$53,770.00	\$56,389.00	\$57,511.00	\$58,656.00	\$59,819.00
Requisitions				\$30,396.00	\$33,000.00	\$33,000.00	\$53,770.00	\$56,389.00	\$57,511.00	\$58,656.00	\$59,819.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$525.79	\$526.00	\$1,140.97	\$600.00	\$580.00	\$585.00	\$590.00	\$600.00
Fees & Other Revenues				\$525.79	\$526.00	\$1,140.97	\$600.00	\$580.00	\$585.00	\$590.00	\$600.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$14,831.15	\$10,736.00	\$10,735.88	(\$8,847.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$14,831.15	\$10,736.00	\$10,735.88	(\$8,847.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$18,499.66	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$10,540.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$18,499.66	\$18,040.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$45,752.94	\$44,262.00	\$63,376.51	\$63,563.00	\$56,969.00	\$58,096.00	\$59,246.00	\$60,419.00
Expenses											
50180	Travel			\$0.00	\$50.00	\$17.23	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190	Advertising			\$0.00	\$200.00	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$23,230.21	\$30,062.00	\$28,444.23	\$45,600.00	\$46,512.00	\$47,442.00	\$48,391.00	\$49,359.00
50580	Contracted Services			\$0.00	\$0.00	\$8,546.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$0.00	\$0.00	\$5,101.65	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance			\$0.00	\$0.00	\$0.00	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00
50605	Licenses & Permits			\$0.00	\$200.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50615	Miscellaneous Equipment			\$0.00	\$0.00	\$170.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro			\$0.00	\$500.00	\$0.00	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50900	Special Projects			\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP186	BB Goat Ridge Trail Upgrades -	\$0.00	\$0.00	\$17,037.08	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3001	Britannia Parks and Trails	\$6,333.85	\$7,000.00	\$11,194.02	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
53200	Time Allocation from Other Services	SP186	BB Goat Ridge Trail Upgrades -	\$0.00	\$0.00	\$1,462.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$29,814.06	\$44,262.00	\$72,223.49	\$63,023.00	\$56,424.00	\$57,546.00	\$58,691.00	\$59,859.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$540.00	\$545.00	\$550.00	\$555.00	\$560.00
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$5,203.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$5,203.00	\$0.00	\$0.00	\$540.00	\$545.00	\$550.00	\$555.00	\$560.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$35,017.06	\$44,262.00	\$72,223.49	\$63,563.00	\$56,969.00	\$58,096.00	\$59,246.00	\$60,419.00
Surplus/ (Deficit)				\$10,735.88	\$0.00	(\$8,846.98)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$54,103.83		\$54,103.83	\$54,103.83	\$54,648.83	\$55,198.83	\$55,753.83	\$56,313.83
30999	Operational Surplus reserve			\$13,548.00		\$13,548.00	\$3,008.00	\$3,008.00	\$3,008.00	\$3,008.00	\$3,008.00
Reserves				\$67,651.83		\$67,651.83	\$57,111.83	\$57,656.83	\$58,206.83	\$58,761.83	\$59,321.83

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Furry Creek Open Spaces	3002					
40000 3002 Requisition		55,000	55,000	58,000	58,000	60,000

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>					
FURRY CREEK OPEN SPACES	20,381,045	55,000	55,000	58,000	58,000	60,000

Requisition maximums	TOTAL	20,381,045	55,000	55,000	58,000	58,000	60,000	60,000
Dollar Maximum	\$	58,017						
Tax Rate	0.4112 \$	82,867	Est. Residential Tax Rate /1,000	0.3659	0.2699	0.2846	0.2846	0.2944

Jurisdiction	Bylaw 977, 1455, 1513
Debt Issue #	none
Basis of Apportionment	Gen Land Only (Mun)/Hosp Land Only

Service Mandate

This service provides for the maintaining of public open spaces within the Furry Creek area.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023		Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3002 - Furry Creek Open Spaces								
Revenues								
40000	Requisition	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	0%	
Requisitions		\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments	\$391.14	\$450.00	\$689.79	\$974.15	\$670.00	-31%	Interest earned on reserve balances
Fees & Other Revenues		\$391.14	\$450.00	\$689.79	\$974.15	\$670.00	-31%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available	(\$6,476.74)	\$16,553.00	\$16,553.49	\$16,553.49	\$15,944.00	-4%	
Surplus Deficit Prior Year		(\$6,476.74)	\$16,553.00	\$16,553.49	\$16,553.49	\$15,944.00	-4%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues		\$48,914.40	\$72,003.00	\$72,243.28	\$72,527.64	\$71,614.00	-35%	
Expenses								
50180	Travel	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50670	Service / Site Maintenance	\$27,153.51	\$53,000.00	\$20,096.63	\$38,519.63	\$53,000.00	38%	Garden Maintenance, landscaping & open spaces clean up; additional areas
51030	Contingency	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	0%	
53200	Time Allocation from Other Services	\$4,957.40	\$7,200.00	\$8,297.72	\$9,286.47	\$8,000.00	-14%	Staff time on service high due to scope of work modifications and RFP creation
Operating Expenses		\$32,360.91	\$63,475.00	\$28,644.35	\$48,056.10	\$64,275.00	34%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	\$0.00	\$0.00	\$0.00	\$0.00	\$340.00		Transfer to Capital reserve (interest earned)
53000	Transfer to Reserve (Provision)	\$0.00	\$8,528.00	\$8,528.00	\$8,528.00	\$6,999.00	-18%	Transfer to Operational Surplus reserve
Transfer Expenses		\$0.00	\$8,528.00	\$8,528.00	\$8,528.00	\$7,339.00	-14%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses		\$32,360.91	\$72,003.00	\$37,172.35	\$56,584.10	\$71,614.00	20%	
Surplus/ (Deficit)		\$16,553.49	\$0.00	\$35,070.93	\$15,943.54	\$0.00		
30000	Reserve - Capital Works and Equipment	\$34,391.24		\$34,391.24	\$34,391.24	\$34,731.24		
30999	Operational Surplus reserve	\$15,934.27		\$24,462.27	\$24,462.27	\$31,461.27		
Reserves		\$50,325.51		\$58,853.51	\$58,853.51	\$66,192.51		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3002 - Furry Creek Open Spaces										
Revenues										
40000 Requisition			\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$58,000.00	\$58,000.00	\$60,000.00	\$60,000.00
Requisitions			\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$58,000.00	\$58,000.00	\$60,000.00	\$60,000.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$391.14	\$450.00	\$974.15	\$670.00	\$620.00	\$570.00	\$520.00	\$470.00
Fees & Other Revenues			\$391.14	\$450.00	\$974.15	\$670.00	\$620.00	\$570.00	\$520.00	\$470.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			(\$6,476.74)	\$16,553.00	\$16,553.49	\$15,944.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$6,476.74)	\$16,553.00	\$16,553.49	\$15,944.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$4,226.00	\$5,525.00	\$4,849.00	\$6,197.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$4,226.00	\$5,525.00	\$4,849.00	\$6,197.00
Total Revenues			\$48,914.40	\$72,003.00	\$72,527.64	\$71,614.00	\$62,846.00	\$64,095.00	\$65,369.00	\$66,667.00
Expenses										
50180 Travel			\$0.00	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670 Service / Site Maintenance			\$27,153.51	\$53,000.00	\$38,519.63	\$53,000.00	\$54,060.00	\$55,141.00	\$56,244.00	\$57,369.00
51030 Contingency			\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC3002	Furry Creek Open Spaces	\$4,957.40	\$7,200.00	\$9,286.47	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
Operating Expenses			\$32,360.91	\$63,475.00	\$48,056.10	\$64,275.00	\$62,496.00	\$63,741.00	\$65,011.00	\$66,307.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)			\$0.00	\$0.00	\$0.00	\$340.00	\$350.00	\$354.00	\$358.00	\$360.00
53000 Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$0.00	\$8,528.00	\$8,528.00	\$6,999.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$0.00	\$8,528.00	\$8,528.00	\$7,339.00	\$350.00	\$354.00	\$358.00	\$360.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$32,360.91	\$72,003.00	\$56,584.10	\$71,614.00	\$62,846.00	\$64,095.00	\$65,369.00	\$66,667.00
Surplus/ (Deficit)			\$16,553.49	\$0.00	\$15,943.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$34,391.24		\$34,391.24	\$34,731.24	\$35,081.24	\$35,435.24	\$35,793.24	\$36,153.24
30999 Operational Surplus reserve			\$15,934.27		\$24,462.27	\$31,461.27	\$27,235.27	\$21,710.27	\$16,861.27	\$10,664.27
Reserves			\$50,325.51		\$58,853.51	\$66,192.51	\$62,316.51	\$57,145.51	\$52,654.51	\$46,817.51

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Pemberton Valley Recreational Trails Service	3003					
40000 3003 Requisition		55,951	62,500	62,444	62,444	62,444

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>							
	PEMBERTON VLLY REC TRL	24,513,155	11,595	11,079	11,069	11,069	11,069	11,069
	VILLAGE OF PEMBERTON	113,773,152	44,356	51,421	51,375	51,375	51,375	51,375
	.							
Requisition maximums		TOTAL 138,286,307	55,951	62,500	62,444	62,444	62,444	62,444
Dollar Maximum	\$ 62,500							
Tax Rate	none	Est. Residential Tax rate /1,000	0.0518	0.0452	0.0452	0.0452	0.0452	0.0452

Jurisdiction	Bylaw 1035/1565
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the servicing of recreational trails within the Village of Pemberton and the portion of Electoral Area C known as the Pemberton Valley.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3003 - Pemberton Valley Recreational Trails Service										
Revenues										
40000	Requisition			\$50,000.00	\$55,951.00	\$55,951.00	\$55,951.00	\$62,500.00	12%	
Requisitions				\$50,000.00	\$55,951.00	\$55,951.00	\$55,951.00	\$62,500.00	12%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments			\$275.37	\$100.00	\$405.82	\$546.27	\$100.00	-82%	Interest on reserve balances
Fees & Other Revenues				\$275.37	\$100.00	\$405.82	\$546.27	\$100.00	-82%	
40960	Conditional Grants - Provincial			\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	-100%	Provincial funding for updating master trail plan; Ended up
Grants				\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	-100%	being only \$15K and applicable to 2018.
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available			\$27,799.68	(\$13,615.00)	(\$15,845.73)	(\$15,845.73)	(\$4,151.00)	-74%	
Surplus Deficit Prior Year				\$27,799.68	(\$13,615.00)	(\$15,845.73)	(\$15,845.73)	(\$4,151.00)	-74%	
44000	Transfer from Reserve			\$3,952.50	\$15,000.00	\$0.00	\$0.00	\$15,000.00		From Capital reserve for surfacing of River's edge trail, carried fwd
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$13,173.00	\$0.00	\$13,173.00	\$0.00	-100%	Transfer from operational surplus reserve
Transfer Revenue				\$3,952.50	\$28,173.00	\$0.00	\$13,173.00	\$15,000.00	14%	
Total Revenues				\$82,027.55	\$85,609.00	\$55,511.09	\$68,824.54	\$73,449.00	-230%	
Expenses										
50180	Travel			\$0.00	\$50.00	\$0.00	\$0.00	\$0.00	0%	
50410	Software			\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$321.00	\$400.00	\$0.00	\$0.00	\$400.00		
50590	Depreciation/Amortization			\$3,551.51	\$4,700.00	\$0.00	\$3,551.51	\$4,700.00	32%	
50605	Licenses & Permits			\$0.00	\$300.00	\$250.00	\$250.00	\$0.00	-100%	Tenure application per Riverside Wetlands Park enhancements
50650	Operating Supplies - Other			\$128.40	\$500.00	\$98.50	\$306.34	\$500.00	63%	Trail signs and supplies
50670	Service / Site Maintenance			\$5,000.00	\$3,000.00	\$0.00	\$520.00	\$1,500.00	188%	Maintenance on Pemberton Valley Loop trail
50670	Service / Site Maintenance	SP69	Riverside Park Management	\$5,469.33	\$0.00	\$1,325.00	\$1,325.00	\$4,500.00	240%	2018 is Identify and assess archaeological resources - Puddle jumper PFR trail; 2019 includes Bioblitz
50900	Special Projects	CC3003	Pemberton Valley Recreational	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$20,000.00	33%	Core funding to PVTA
50900	Special Projects	SP148	Pemberton Valley Trails Plan U	\$15,398.25	\$26,679.00	\$30,832.37	\$32,262.87	\$0.00	-100%	Update to the trails management plan; some offset with provincial grants; includes meeting costs and advertisement
51011	Non-Capitalized Equipment			\$905.50	\$500.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Recreational	\$16,664.02	\$21,430.00	\$3,208.75	\$5,783.47	\$17,000.00	194%	Staff time spent on service
53200	Time Allocation from Other Services	SP106	Valley Loop Trail	\$2,502.73	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	SP148	Pemberton Valley Trails Plan U	\$3,523.28	\$0.00	\$14,208.48	\$16,728.16	\$4,239.00	-75%	Staff time on trails mgt plan
53200	Time Allocation from Other Services	SP69	Riverside Park Management	\$7,064.57	\$2,500.00	\$57.18	\$549.31	\$2,060.00	275%	
Operating Expenses				\$76,028.59	\$75,309.00	\$65,230.28	\$76,526.66	\$55,149.00	-28%	
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$25,396.20	\$15,000.00	\$0.00	\$0.00	\$15,000.00		For surfacing of River's Edge Trail (part of Valley Loop) from capital reserve, carried fwd
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00		For fencing at Ludeman's part of Valley Loop trail
Capital Expenditures				\$25,396.20	\$15,000.00	\$0.00	\$0.00	\$23,000.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50590	Depreciation/Amortization			(\$3,551.51)	(\$4,700.00)	\$0.00	(\$3,551.51)	(\$4,700.00)	32%	
Non-Taxable Expenses (Depreciation)				(\$3,551.51)	(\$4,700.00)	\$0.00	(\$3,551.51)	(\$4,700.00)	32%	
Total Expenses				\$97,873.28	\$85,609.00	\$65,230.28	\$72,975.15	\$73,449.00	4%	
Surplus/ (Deficit)				(\$15,845.73)	\$0.00	(\$9,719.19)	(\$4,150.61)	\$0.00		

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3003 - Pemberton Valley Recreational Trails Service							
30000 Reserve - Capital Works and Equipment	\$18,399.30		\$18,399.30	\$18,399.30	\$3,399.30		
30999 Operational Surplus reserve	\$15,323.75		\$15,323.75	\$2,150.75	\$2,150.75		
Reserves	\$33,723.05		\$33,723.05	\$20,550.05	\$5,550.05		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3003 - Pemberton Valley Recreational Trails Service											
Revenues											
40000	Requisition			\$50,000.00	\$55,951.00	\$55,951.00	\$62,500.00	\$62,444.00	\$62,444.00	\$62,444.00	\$62,444.00
Requisitions				\$50,000.00	\$55,951.00	\$55,951.00	\$62,500.00	\$62,444.00	\$62,444.00	\$62,444.00	\$62,444.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$275.37	\$100.00	\$546.27	\$100.00	\$50.00	\$50.00	\$50.00	\$50.00
Fees & Other Revenues				\$275.37	\$100.00	\$546.27	\$100.00	\$50.00	\$50.00	\$50.00	\$50.00
40960	Conditional Grants - Provincial			\$0.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$0.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$27,799.68	(\$13,615.00)	(\$15,845.73)	(\$4,151.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$27,799.68	(\$13,615.00)	(\$15,845.73)	(\$4,151.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$3,952.50	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$13,173.00	\$13,173.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$3,952.50	\$28,173.00	\$13,173.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$82,027.55	\$85,609.00	\$68,824.54	\$73,449.00	\$62,494.00	\$62,494.00	\$62,494.00	\$62,494.00
Expenses											
50180	Travel			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00
50410	Software			\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$321.00	\$400.00	\$0.00	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50590	Depreciation/Amortization			\$3,551.51	\$4,700.00	\$3,551.51	\$1,500.00	\$4,700.00	\$4,700.00	\$1,500.00	\$4,700.00
50605	Licenses & Permits			\$0.00	\$300.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$128.40	\$500.00	\$306.34	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50670	Service / Site Maintenance			\$5,000.00	\$3,000.00	\$520.00	\$1,500.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50670	Service / Site Maintenance	SP69	Riverside Park Management	\$5,469.33	\$0.00	\$1,325.00	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50900	Special Projects	CC3003	Pemberton Valley Recreational	\$15,000.00	\$15,000.00	\$15,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
50900	Special Projects	SP148	Pemberton Valley Trails Plan U	\$15,398.25	\$26,679.00	\$32,262.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$905.50	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Recreational	\$16,664.02	\$21,430.00	\$5,783.47	\$17,000.00	\$22,440.00	\$22,889.00	\$23,347.00	\$23,814.00
53200	Time Allocation from Other Services	SP106	Valley Loop Trail	\$2,502.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP148	Pemberton Valley Trails Plan U	\$3,523.28	\$0.00	\$16,728.16	\$4,239.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP69	Riverside Park Management	\$7,064.57	\$2,500.00	\$549.31	\$2,060.00	\$2,101.00	\$2,143.00	\$2,186.00	\$2,230.00
Operating Expenses				\$76,028.59	\$75,309.00	\$76,526.66	\$51,949.00	\$58,109.00	\$58,771.00	\$56,246.00	\$60,136.00
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$25,396.20	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$9,085.00	\$8,423.00	\$7,748.00	\$7,058.00
Capital Expenditures				\$25,396.20	\$15,000.00	\$0.00	\$23,000.00	\$9,085.00	\$8,423.00	\$7,748.00	\$7,058.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			(\$3,551.51)	(\$4,700.00)	(\$3,551.51)	(\$1,500.00)	(\$4,700.00)	(\$4,700.00)	(\$1,500.00)	(\$4,700.00)
Non-Taxable Expenses (Depreciation)				(\$3,551.51)	(\$4,700.00)	(\$3,551.51)	(\$1,500.00)	(\$4,700.00)	(\$4,700.00)	(\$1,500.00)	(\$4,700.00)
Total Expenses				\$97,873.28	\$85,609.00	\$72,975.15	\$73,449.00	\$62,494.00	\$62,494.00	\$62,494.00	\$62,494.00
Surplus/ (Deficit)				(\$15,845.73)	\$0.00	(\$4,150.61)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$18,399.30		\$18,399.30	\$3,399.30	\$3,399.30	\$3,399.30	\$3,399.30	\$3,399.30
30999	Operational Surplus reserve			\$15,323.75		\$2,150.75	\$2,150.75	\$2,150.75	\$2,150.75	\$2,150.75	\$2,150.75
Reserves				\$33,723.05		\$20,550.05	\$5,550.05	\$5,550.05	\$5,550.05	\$5,550.05	\$5,550.05

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Sea to Sky Trails

3004

40000 3004 Requisition

150,000

150,000

150,000

150,000

150,000

150,000

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

DISTRICT OF SQUAMISH	911,361,872	41,001	40,093	40,093	40,093	40,093	40,093
RESORT MUNICIPALITY OF WHISTLER	2,137,996,589	93,033	94,055	94,055	94,055	94,055	94,055
VILLAGE OF PEMBERTON	113,773,152	4,417	5,005	5,005	5,005	5,005	5,005
ELECTORAL AREA C	120,475,537	5,802	5,300	5,300	5,300	5,300	5,300
ELECTORAL AREA D	126,095,883	5,747	5,547	5,547	5,547	5,547	5,547

Requisition maximums

TOTAL

3,409,703,033

150,000

150,000

150,000

150,000

150,000

150,000

Dollar Maximums

\$ 150,000

Tax Rate

Est. Residential Tax rate /1,000

0.0052

0.0044

0.0044

0.0044

0.0044

0.0044

Jurisdiction

Bylaw 1006

Debt Issue #

none

Basis of Apportionment

Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the service of regional trails for recreational purposes within the Sea to Sky Corridor, being generally Electoral Area C, D, the Village of Pemberton, Resort Municipality of Whistler and District of Squamish.

Items of Significance

2019 Capital Projects

Friendship Trail = \$119,872

Rock Garden Trail (Soo Valley)- \$233,971; project is on hold awaiting grant funding

Nairn South- \$50,000; project on hold until link from Whistler is mostly complete

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3004 - Sea to Sky Trails									
Revenues									
40000	Requisition		\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	0%	
Requisitions			\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$1,376.80	\$1,757.00	\$2,538.44	\$3,593.40	\$2,400.00	-33%	Interest earned on reserve balance
Fees & Other Revenues			\$1,376.80	\$1,757.00	\$2,538.44	\$3,593.40	\$2,400.00	-33%	
40705	Donations & Other Contributions		\$0.00	\$120,000.00	\$120,000.00	\$120,000.00	\$0.00	-100%	WB foundation grant, Friendship trail
40960	Conditional Grants - Provincial		\$0.00	\$30,000.00	\$0.00	\$30,000.00	\$0.00		Gas Tax grant - Public transit infrastructure -2008; to be used for Hwy 99 trail (specific part of friendship trail); grant extended BikeBC CIPP grant for Friendship Trail (50% grant), grant ended Oct 31, 2018; eligible capital & project mgmt costs
40960	Conditional Grants - Provincial		\$0.00	\$71,343.00	\$0.00	\$11,035.00	\$0.00		BC Rural Dividend fund grant for Friendship Trail, matching expenses incurred
40960	Conditional Grants - Provincial		\$26,833.85	\$73,166.00	\$73,166.15	\$73,166.15	\$0.00	-100%	
Grants			\$26,833.85	\$294,509.00	\$193,166.15	\$234,201.15	\$0.00	-100%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$357,831.39	\$293,448.00	\$293,448.37	\$293,448.37	\$346,232.00	18%	
Surplus Deficit Prior Year			\$357,831.39	\$293,448.00	\$293,448.37	\$293,448.37	\$346,232.00	18%	
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues			\$536,042.04	\$739,714.00	\$639,152.96	\$681,242.92	\$498,632.00	-115%	
Expenses									
50180	Travel		\$0.00	\$150.00	\$0.00	\$0.00	\$150.00		
50190	Advertising		\$0.00	\$250.00	\$0.00	\$0.00	\$250.00		
50195	Meeting Costs		\$0.00	\$150.00	\$0.00	\$0.00	\$0.00	0%	
50210	Communications		\$0.00	\$400.00	\$0.00	\$0.00	\$400.00		
50410	Software		\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$551.38	\$3,000.00	\$1,833.82	\$1,833.82	\$2,000.00	9%	
50520	Consulting - Legal	SP45	\$523.90	\$0.00	\$0.00	\$0.00	\$0.00		
50540	Consulting - Engineering		\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		For surveying work
50590	Depreciation/Amortization		\$3,405.85	\$10,000.00	\$0.00	\$3,405.85	\$20,000.00	487%	
50650	Operating Supplies - Other		\$0.00	\$4,000.00	\$0.00	\$0.00	\$4,000.00		
50670	Service / Site Maintenance		\$0.00	\$2,000.00	\$17.46	\$29.20	\$2,000.00	6749%	2018 for work gloves & flagging tape
51011	Non-Capitalized Equipment		\$905.50	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	CC3004	\$11,696.95	\$13,000.00	\$1,860.58	\$2,766.09	\$13,000.00	370%	UES time spent on service
53200	Time Allocation from Other Services	SP141	\$790.34	\$0.00	\$0.00	\$0.00	\$3,900.00	0%	
53200	Time Allocation from Other Services	SP45	\$819.14	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53200	Time Allocation from Other Services	SP79	\$22,831.61	\$30,000.00	\$36,253.20	\$52,461.17	\$30,000.00	-43%	UES time spent on Friendship trail
Operating Expenses			\$42,024.67	\$68,200.00	\$40,215.06	\$60,746.13	\$80,950.00	33%	
99996	Fixed Asset Increase		\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00		Gas Tax grant, to be used for Hwy 99 trail (specific part of friendship trail) - contained in SP79 amount below
99996	Fixed Asset Increase	SP79	\$26,833.85	\$326,343.00	\$169,985.99	\$236,470.67	\$119,872.00	-49%	
99996	Fixed Asset Increase	SP91	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		On hold until link from Whistler is mostly complete
99996	Fixed Asset Increase	SP141	\$0.00	\$233,971.00	\$0.00	\$0.00	\$233,971.00		Awaiting grant funding, project on hold
Capital Expenditures			\$26,833.85	\$640,314.00	\$169,985.99	\$236,470.67	\$403,843.00	71%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)		\$177,141.00	\$41,200.00	\$41,200.00	\$41,200.00	\$33,839.00	-18%	Transfer to Operational Surplus reserve, to be used in future yrs

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3004 - Sea to Sky Trails							
Transfer Expenses	\$177,141.00	\$41,200.00	\$41,200.00	\$41,200.00	\$33,839.00	-18%	
50590 Depreciation/Amortization	(\$3,405.85)	(\$10,000.00)	\$0.00	(\$3,405.85)	(\$20,000.00)	487%	
Non-Taxable Expenses (Depreciation)	(\$3,405.85)	(\$10,000.00)	\$0.00	(\$3,405.85)	(\$20,000.00)	487%	
Total Expenses	\$242,593.67	\$739,714.00	\$251,401.05	\$335,010.95	\$498,632.00	573%	
Surplus/ (Deficit)	\$293,448.37	\$0.00	\$387,751.91	\$346,231.97	\$0.00		
30999 Operational Surplus reserve	\$177,141.00		\$218,341.00	\$218,341.00	\$252,180.00		
Reserves	\$177,141.00		\$218,341.00	\$218,341.00	\$252,180.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3004 - Sea to Sky Trails											
Revenues											
40000 Requisition				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Requisitions				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$1,376.80	\$1,757.00	\$3,593.40	\$2,400.00	\$1,400.00	\$400.00	\$40.00	\$0.00
Fees & Other Revenues				\$1,376.80	\$1,757.00	\$3,593.40	\$2,400.00	\$1,400.00	\$400.00	\$40.00	\$0.00
40705 Donations & Other Contributions				\$0.00	\$120,000.00	\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial				\$0.00	\$30,000.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial				\$0.00	\$71,343.00	\$11,035.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial				\$26,833.85	\$73,166.00	\$73,166.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$26,833.85	\$294,509.00	\$234,201.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$357,831.39	\$293,448.00	\$293,448.37	\$346,232.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$357,831.39	\$293,448.00	\$293,448.37	\$346,232.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00	\$52,180.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00	\$52,180.00	\$0.00
Total Revenues				\$536,042.04	\$739,714.00	\$681,242.92	\$498,632.00	\$251,400.00	\$250,400.00	\$202,220.00	\$150,000.00
Expenses											
50180 Travel				\$0.00	\$150.00	\$0.00	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50190 Advertising				\$0.00	\$250.00	\$0.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50195 Meeting Costs				\$0.00	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210 Communications				\$0.00	\$400.00	\$0.00	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50410 Software				\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal				\$551.38	\$3,000.00	\$1,833.82	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50520 Consulting - Legal				\$523.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering				\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization				\$3,405.85	\$10,000.00	\$10,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
50650 Operating Supplies - Other				\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50670 Service / Site Maintenance				\$0.00	\$2,000.00	\$29.20	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
51011 Non-Capitalized Equipment				\$905.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$11,696.95	\$13,000.00	\$2,766.09	\$13,000.00	\$47,838.00	\$48,795.00	\$49,771.00	\$50,766.00
53200 Time Allocation from Other Services				\$790.34	\$0.00	\$0.00	\$3,900.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$819.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$22,831.61	\$30,000.00	\$52,461.17	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$42,024.67	\$68,200.00	\$67,340.28	\$80,950.00	\$77,064.00	\$78,201.00	\$79,360.00	\$80,540.00
99996 Fixed Asset Increase				\$0.00	\$30,000.00	\$0.00	\$0.00	\$194,336.00	\$192,199.00	\$142,860.00	\$89,460.00
99996 Fixed Asset Increase				\$26,833.85	\$326,343.00	\$236,470.67	\$119,872.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase				\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase				\$0.00	\$233,971.00	\$0.00	\$233,971.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$26,833.85	\$640,314.00	\$236,470.67	\$403,843.00	\$194,336.00	\$192,199.00	\$142,860.00	\$89,460.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)				\$177,141.00	\$41,200.00	\$41,200.00	\$33,839.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$177,141.00	\$41,200.00	\$41,200.00	\$33,839.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization				(\$3,405.85)	(\$10,000.00)	(\$10,000.00)	(\$20,000.00)	(\$20,000.00)	(\$20,000.00)	(\$20,000.00)	(\$20,000.00)
Non-Taxable Expenses (Depreciation)				(\$3,405.85)	(\$10,000.00)	(\$10,000.00)	(\$20,000.00)	(\$20,000.00)	(\$20,000.00)	(\$20,000.00)	(\$20,000.00)

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3004 - Sea to Sky Trails								
Total Expenses	\$242,593.67	\$739,714.00	\$335,010.95	\$498,632.00	\$251,400.00	\$250,400.00	\$202,220.00	\$150,000.00
Surplus/ (Deficit)	\$293,448.37	\$0.00	\$346,231.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$177,141.00		\$218,341.00	\$252,180.00	\$152,180.00	\$52,180.00	\$0.00	\$0.00
Reserves	\$177,141.00		\$218,341.00	\$252,180.00	\$152,180.00	\$52,180.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Bridge River Valley Economic Dev.	3102					
40000 3102 Requisition		23,500	23,500	23,500	23,500	23,500

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
ELECTORAL AREA A		25,650,095	23,500	23,500	23,500	23,500	23,500	23,500
Requisition maximums	TOTAL	25,650,095	23,500	23,500	23,500	23,500	23,500	23,500
Tax Rate/Dollar Limitation	\$ 22,689							
Tax Rate (per \$1,000)	0.1244 \$ 24,672	Est. residential tax rate /\$1,000	0.0950	0.0916	0.0916	0.0916	0.0916	0.0916

Jurisdiction	Bylaw 958/1392
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service is to provide a financial contribution to the Bridge River Valley Economic Development Society.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3102 - Bridge River Valley Economic Development							
Revenues							
40000 Requisition	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Requisitions	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Revenues	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	0%	
Operating Expenses	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3102 - Bridge River Valley Economic Development								
Revenues								
40000 Requisition	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Requisitions	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00
Operating Expenses	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan	2018 Annual Budget	Proposed Budget 2019	Preliminary Budget 2020	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023

Regional Transit Planning & Infrastructure

3201

40000	3201	Requisition	-	-	-	-	-	-

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS									
DISTRICT OF SQUAMISH		911,361,872	-	-	-	-	-	-	-
RESORT MUNICIPALITY OF WHISTLER		2,137,996,589	-	-	-	-	-	-	-
DISTRICT OF LILLOOET		37,122,502	-	-	-	-	-	-	-
VILLAGE OF PEMBERTON		113,773,152	-	-	-	-	-	-	-
ELECTORAL AREA A		25,650,095	-	-	-	-	-	-	-
ELECTORAL AREA B		12,663,478	-	-	-	-	-	-	-
ELECTORAL AREA C		120,475,537	-	-	-	-	-	-	-
ELECTORAL AREA D		126,095,883	-	-	-	-	-	-	-
Requisition maximums		TOTAL	3,485,139,108	-	-	-	-	-	-
Tax Rate/Dollar Limitation									
Tax Rate (per \$1,000)	0.0050	\$	148,134	Est. Residential Tax rate /1,000	-	-	-	-	-

Jurisdiction	Bylaw 1069
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a regional transit planning and capital infrastructure service for the purpose of creating or improving public transit infrastructure.

Items of Significance

Squamish-Lillooet Regional District 2018 Q3 Statements, 2018 Forecast & Draft Financial Plan 2019-2023			Prior Full Year Actual (2017)	2018 Annual Budget	2018 Actual Jan - Sep	2018 Forecast to Dec 31	2019 Proposed Budget	% Change over 2018 Forecast	Notes
Exhibit 3201 - Regional Transit Planning & Infrastructure									
Revenues									
40000	Requisition		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40220	Interest Earned on Investments		\$583.88	\$583.00	\$904.02	\$1,267.00	\$350.00	-72%	Interest on reserve balances
Fees & Other Revenues			\$583.88	\$583.00	\$904.02	\$1,267.00	\$350.00	-72%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
42000	Surplus Deficit -Available		\$41,241.43	\$31,724.00	\$31,724.31	\$31,724.31	\$32,741.00	3%	
Surplus Deficit Prior Year			\$41,241.43	\$31,724.00	\$31,724.31	\$31,724.31	\$32,741.00	3%	
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	0%	Transfer from Operational surplus reserve for Sea to Sky corridor
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	0%	transit funding model/MOU as per Bd res.
Total Revenues			\$41,825.31	\$32,307.00	\$32,628.33	\$32,991.31	\$83,091.00	-69%	
Expenses									
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50900	Special Projects	SP114	\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00		Review of Area C contributing to Pemberton Valley Transit
50900	Special Projects	SP193	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		To engage someone to further the Sea to Sky Corridor Transit
53200	Time Allocation from Other Services	CC3201	\$0.00	\$7,057.00	\$0.00	\$0.00	\$7,841.00		funding model / MOU using reserve funds
Operating Expenses			\$250.00	\$32,307.00	\$250.00	\$250.00	\$83,091.00	33136%	
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
53000	Transfer to Reserve (Provision)	SP94	\$9,851.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Transfer Expenses			\$9,851.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
Total Expenses			\$10,101.00	\$32,307.00	\$250.00	\$250.00	\$83,091.00	33136%	
Surplus/ (Deficit)			\$31,724.31	\$0.00	\$32,378.33	\$32,741.31	\$0.00		
30000	Reserve - Capital Works and Equipment		\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00		
30999	Operational Surplus reserve		\$71,190.46		\$71,190.46	\$71,190.46	\$21,190.46		
Reserves			\$75,124.46		\$75,124.46	\$75,124.46	\$25,124.46		

Squamish-Lillooet Regional District 2019 - 2023 Financial Plan				Prior Full Year Actual (2017)	2018 Annual Budget	2018 Forecast to Dec 31	2019 Proposed Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget
Exhibit 3201 - Regional Transit Planning & Infrastructure											
Revenues											
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$583.88	\$583.00	\$1,267.00	\$350.00	\$200.00	\$140.00	\$90.00	\$40.00
Fees & Other Revenues				\$583.88	\$583.00	\$1,267.00	\$350.00	\$200.00	\$140.00	\$90.00	\$40.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$41,241.43	\$31,724.00	\$31,724.31	\$32,741.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$41,241.43	\$31,724.00	\$31,724.31	\$32,741.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$50,000.00	\$5,250.00	\$5,250.00	\$5,250.00	\$5,250.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$50,000.00	\$5,250.00	\$5,250.00	\$5,250.00	\$5,250.00
Total Revenues				\$41,825.31	\$32,307.00	\$32,991.31	\$83,091.00	\$5,450.00	\$5,390.00	\$5,340.00	\$5,290.00
Expenses											
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50900	Special Projects	SP114	Area C Contribution to Pemberton	\$0.00	\$25,000.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP193	Sea to Sky Corridor Transit fund	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3201	Regional Transit Planning & Cap	\$0.00	\$7,057.00	\$0.00	\$7,841.00	\$5,200.00	\$5,140.00	\$5,090.00	\$5,040.00
Operating Expenses				\$250.00	\$32,307.00	\$250.00	\$83,091.00	\$5,450.00	\$5,390.00	\$5,340.00	\$5,290.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$9,851.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$9,851.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$10,101.00	\$32,307.00	\$250.00	\$83,091.00	\$5,450.00	\$5,390.00	\$5,340.00	\$5,290.00
Surplus/ (Deficit)				\$31,724.31	\$0.00	\$32,741.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00
30999	Operational Surplus reserve			\$71,190.46		\$71,190.46	\$21,190.46	\$15,940.46	\$10,690.46	\$5,440.46	\$190.46
Reserves				\$75,124.46		\$75,124.46	\$25,124.46	\$19,874.46	\$14,624.46	\$9,374.46	\$4,124.46