



**SQUAMISH - LILLOOET**  
REGIONAL DISTRICT

**2021 – 2025 Financial Plan**

2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA / MUNICIPALITY - ALL SERVICES

CC	SERVICE DESCRIPTION	2021 Tax	2020 Tax	Change	Change	2021 Total	2020 Total	Variance	% Change	2021	2021	2021	2021	2021	2021	2021	2021	2021
		Rate	Rate		Cost per \$500K					DofS	RMOW	DofL	VofP	AREA A	AREA B	AREA C	AREA D	Parcel Tax
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	406,730	881,057	17,691	51,457	11,897	5,955	54,677	54,749	
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	n/a	n/a			75,000	75,000	0		15,000	15,000	3,750	3,750	3,750	15,000	15,000		
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	84,654	183,377	3,682	10,710	2,476	1,239	11,380	11,395	
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	0	0	0	0	0	0	0	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	0	0	0	0	0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>		<b>1,868,127</b>	<b>1,764,541</b>	<b>103,586</b>	<b>5.9%</b>	<b>506,384</b>	<b>1,079,435</b>	<b>25,123</b>	<b>65,917</b>	<b>18,123</b>	<b>10,944</b>	<b>81,057</b>	<b>81,144</b>	<b>0</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0						0	0	0	0	
1400	BUILDING INSPECTION SERVICES	0.0744	0.0591	0.0154	\$7.68	237,845	188,787	49,058	26.0%					22,232	11,128	102,175	102,310	
1500	ELECTIONS / UBCM	0.0091	0.0068	0.0023	\$1.14	29,000	21,714	7,286	33.6%					2,711	1,357	12,458	12,474	
1761	EMERGENCY PLANNING	0.0786	0.0742	0.0044	\$2.19	251,151	237,166	13,985	5.9%					23,476	11,750	107,891	108,033	
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0						0	0	0	0	
<b>Cost Centres- All Electoral Areas</b>		<b>0.1621</b>	<b>0.1401</b>	<b>0.0220</b>		<b>517,996</b>	<b>447,667</b>	<b>70,329</b>	<b>15.7%</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,419</b>	<b>24,234</b>	<b>222,524</b>	<b>222,818</b>	<b>0</b>
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0002	- 0.0000	-\$0.00	5,844	5,844	0	0.0%	1,614	3,497	70	204		24	217	217	
1702	PEMBERTON RESCUE SERVICE	0.0316	0.0359	- 0.0043	-\$2.15	84,268	90,044	-5,776	-6.4%				40,856			43,412		
1703	LILLOOET AREA RESCUE SERV CLSA	0.0570	0.0580	- 0.0010	-\$0.52	50,838	50,000	838	1.7%			25,308		17,014	8,516			
1704	AREA D SEARCH AND RESCUE	0.0140	0.0141	- 0.0001	-\$0.05	19,250	19,250	0	0.0%								19,250	
1705	PEMBERTON SEARCH AND RESCUE	0.0141	0.0150	- 0.0009	-\$0.45	37,500	37,500	0	0.0%				18,181			19,319		
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0									0	
1763	911 INTERIOR	0.0083	0.0058	0.0025	\$1.25	7,415	5,000	2,415	48.3%			3,691		2,482	1,242			
1764	911 SOUTH	0.0047	0.0047	0.0000	\$0.01	19,000	18,111	889	4.9%				6,077			6,457	6,466	
1902	LILLOOET AREA REFUSE GROUNDS	0.0635	0.0580	0.0055	\$2.73	56,645	50,000	6,645	13.3%			28,194		18,961	9,490			
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.0904	0.0904	- 0.0000	-\$0.00	61,314	60,533	781	1.3%					27,010				34,304
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.4703	0.5001	- 0.0298	-\$14.90	1,253,123	1,253,123	0	0.0%							645,567		
2200	BRALORNE MUSEUM (Parcel Tax)	-	-	-	\$0.00	18,500	18,500	0	0.0%									18,500
2201	HERITAGE -HAYLMORE PROPERTY	0.0234	0.0241	- 0.0007	-\$0.35	7,000	7,000	0	0.0%					7,000				
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0478	0.0508	- 0.0030	-\$1.51	127,286	127,286	0	0.0%				61,713			65,573		
2203	AREA A ASSET PRESERVATION	0.1145	0.0941	0.0204	\$10.22	34,200	27,282	6,918	25.4%					34,200				
2500	LILLOOET / AREA B LIBRARY	0.3810	0.3956	- 0.0146	-\$7.30	226,139	226,139	0	0.0%			169,189			56,950			
2501	AREA A LIBRARY	0.0784	0.0808	- 0.0023	-\$1.17	23,426	23,426	0	0.0%					23,426				
2502	PEMBERTON LIBRARY	0.1394	0.1483	- 0.0089	-\$4.44	371,506	371,610	-104	0.0%				180,119			191,387		
2600	AREA A CEMETERY FUNCTION	0.0045	0.0047	- 0.0002	-\$0.07	1,350	1,350	0	0.0%					1,350				
2601	AREA C/VILL PEMBERTON CEMETERY	0.0026	0.0011	0.0015	\$0.76	7,000	2,750	4,250	154.5%				3,394			3,606		
3004	SEA-TO-SKY TRAILS	0.0041	0.0042	- 0.0001	-\$0.06	150,000	150,000	0	0.0%	42,114	91,228		5,328			5,661	5,669	
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0970	0.0810	0.0159	\$7.97	28,962	23,500	5,462	23.2%					28,962				
<b>Cost Centres - 1 Or More Areas</b>		<b>1.6469</b>	<b>2.6670</b>	<b>-1.0201</b>		<b>2,590,566</b>	<b>2,568,248</b>	<b>22,318</b>	<b>0.9%</b>	<b>43,729</b>	<b>94,725</b>	<b>226,452</b>	<b>923,428</b>	<b>160,405</b>	<b>76,222</b>	<b>981,200</b>	<b>31,602</b>	<b>52,804</b>
1700	PEMBERTON FIRE PROTECTION	0.3969	0.4092	- 0.0123	-\$6.16	106,291	106,291	0	0.0%							106,291		
1706	LILLOOET FIRE PROTECTION	3.9818	3.9363	0.0455	\$22.76	3,465	3,474	-9	-0.3%						3,465			
1707	BRALORNE FIRE PROTECTION	1.3543	1.3554	- 0.0012	-\$0.58	29,757	29,071	686	2.4%					29,757				
1708	GARIBALDI FIRE PROTECTION	0.6016	0.4190	0.1826	\$91.31	139,128	99,000	40,128	40.5%								139,128	
1711	SETON PORT SHALALTH FIRE	0.5444	0.5106	0.0338	\$16.90	16,500	16,500	0	0.0%						16,500			
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	21,750	21,750	0	0.0%									21,750
1713	BIRKEN FIRE PROTECTION	0.5223	0.4373	0.0850	\$42.52	51,863	41,945	9,918	23.6%							51,863		
1714	HOWE SOUND EAST FIRE SERVICES	0.5317	0.4168	0.1149	\$57.43	392,279	311,378	80,901	26.0%								392,279	
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.4350	0.4702	- 0.0352	-\$17.62	25,018	25,018	0	0.0%							25,018		
1716	THE HEIGHTS FIRE PROTECTION	0.4046	0.4344	- 0.0299	-\$14.94	55,853	55,853	0	0.0%							55,853		
1717	WEDGEWOODS ESTATES FIRE PROTECTION	0.2322	0.4391	- 0.2069	-\$103.44	28,181	34,179	-5,998	-17.5%							28,181		
1800	GOLDBRIDGE STREET LIGHTING	0.3783	0.3775	0.0008	\$0.39	2,545	2,545	0	0.0%					2,545				
1801	BRALORNE STREET LIGHTING	0.2338	0.2395	- 0.0056	-\$2.82	4,491	4,491	0	0.0%					4,491				
1802	SETON STREET LIGHTING	0.2438	0.1990	0.0448	\$22.41	3,125	2,820	305	10.8%						3,125			
1803	D'ARCY STREET LIGHTING (Parcel Tax)	-	-	-	\$0.00	3,125	2,500	625	25.0%									3,125
1804	FURRY CREEK ST LIGHTING	0.0470	0.0489	- 0.0019	-\$0.95	13,828	13,828	0	0.0%								13,828	
1805	BRITANNIA BEACH STREET LIGHTING	0.0732	0.0659	0.0073	\$3.67	14,856	14,856	0	0.0%								14,856	
1900	PEMBERTON REFUSE	0.0995	0.1030	- 0.0035	-\$1.74	240,327	234,101	6,226	2.7%				128,589			111,738		
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE (Req. & Parcel Tax)	0.4870	0.4901	- 0.0030	-\$1.50	39,531	39,531	0	0.0%							8,281		31,250
1905	ANDERSON LAKE GARBAGE (Parcel Tax)	-	-	-	\$0.00	6,250	6,250	0	0.0%									6,250
1908	FURRY CREEK GARBAGE	0.2398	0.2310	0.0089	\$4.43	70,527	65,279	5,248	8.0%								70,527	
1909	BRITANNIA BEACH REFUSE	0.3912	0.3515	0.0397	\$19.83	78,844	78,844	0	0.0%								78,844	
2002	BRALORNE TELEVISION	0.1186	0.1949	- 0.0762	-\$38.12	2,970	4,771	-1,801	-37.7%					2,970				
2003	LILLOOET/CAMELSFOOT TV	0.0500	0.0540	- 0.0040	-\$1.99	26,150	27,065	-915	-3.4%			22,205			3,945			
2004	PEMBERTON TELEVISION	0.0253	0.0273	- 0.0019	-\$0.97	17,239	17,784	-545	-3.1%				13,499			3,740		

2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA / MUNICIPALITY - ALL SERVICES

CC	SERVICE DESCRIPTION	2021 Tax	2020 Tax	Change	Change	2021 Total	2020 Total	Variance	% Change	2021	2021	2021	2021	2021	2021	2021	2021	2021	
		Rate	Rate		Cost per \$500K					DofS	RMOW	DofL	VofP	AREA A	AREA B	AREA C	AREA D	Parcel Tax	
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0					0						
2102	BIRKEN RECREATION COMMISSION	0.0366	0.0339	0.0027	\$1.36	3,634	3,250	384	11.8%									3,634	
2104	LILLOOET DISTRICT REC CENTRE	0.1422	0.1441	- 0.0019	-\$0.96	2,877	2,886	-9	-0.3%						2,877				
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1391	0.1462	- 0.0071	-\$3.55	1,564,000	1,519,035	44,965	3.0%	1,420,059									143,941
2107	GOLD BRIDGE COMMUNITY COMPLEX (No requisition)	-	-	-	\$0.00	0	0	0											
2108	PEMBERTON & DISTRICT ARTS, CULTURE & RECREATION GF	0.0297	0.0254	0.0043	\$2.17	75,000	60,390	14,610	24.2%				38,375					36,625	
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT GRANT:	0.0198	0.0210	- 0.0012	-\$0.60	50,000	50,000	0	0.0%				25,583					24,417	
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.4510	0.5927	- 0.1417	-\$70.85	13,128	13,128	0	0.0%										13,128
2400	FURRY CREEK DYKING	0.0170	0.0177	- 0.0007	-\$0.34	5,000	5,000	0	0.0%										5,000
2401	WALKERVILLE DYKING (Parcel Tax)	-	-	-	\$0.00	735	650	85	13.1%										735
2402	WHITECAP BEAR CR FLOOD (Parcel Tax)	-	-	-	\$0.00	2,750	2,750	0	0.0%										2,750
2405	BRITANNIA BEACH DEBRIS FLOOD MITIGATION (Req & Parcel	6.0543	4.3577	1.6966	\$848.30	16,420	32,100	-15,680	-48.8%										13,136
2503	WHISTLER LIBRARY	0.0533	0.0459	0.0074	\$3.70	12,254	10,786	1,468	13.6%										12,254
2700	DEVINE WATER SYSTEM (Parcel Tax)	-	-	-	\$0.00	14,240	13,803	437	3.2%										14,240
2701	FURRY CREEK WATER	0.5141	0.4916	0.0225	\$11.26	151,189	138,943	12,246	8.8%										151,189
2702	PEMBERTON NORTH WATER (Parcel Tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%										106,871
2703	BRALORNE WATER LSA (Parcel Tax)	-	-	-	\$0.00	39,375	39,375	0	0.0%										39,375
2705	BRITANNIA BEACH WATER	0.8756	0.6794	0.1962	\$98.12	177,683	153,222	24,461	16.0%										177,683
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.6018	3.5686	0.0333	\$16.63	30,510	30,510	0	0.0%				25,510						5,000
2707	D'ARCY WATER (Parcel Tax)	-	-	-	\$0.00	30,700	30,097	603	2.0%										30,700
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	112,395	133,616	-21,221	-15.9%										112,395
2800	BRALORNE SEWER LSA (Parcel Tax)	-	-	-	\$0.00	43,159	31,250	11,909	38.1%										43,159
2801	FURRY CREEK SEWER LSA	0.6226	0.5854	0.0372	\$18.61	183,082	165,442	17,640	10.7%										183,082
2802	BRITANNIA BEACH SEWER	0.9570	0.7761	0.1809	\$90.46	194,196	175,030	19,166	11.0%										194,196
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	224,973	254,958	-29,985	-11.8%										224,973
3001	BRITANNIA BEACH PARKS & TRAILS	0.3304	0.2709	0.0595	\$29.76	67,053	61,098	5,955	9.7%										67,053
3002	FURRY CREEK OPEN SPACES	0.3469	0.3610	- 0.0141	-\$7.07	78,316	78,316	0	0.0%										78,316
3003	PEMBERTON VALLEY RECREATIONAL TRAILS	0.0397	0.0427	- 0.0030	-\$1.52	62,500	62,500	0	0.0%				51,261						11,239
<b>Cost Centres -Specified Areas</b>		<b>25.6239</b>	<b>24.3714</b>	<b>1.2526</b>		<b>4,655,933</b>	<b>4,434,130</b>	<b>221,803</b>	<b>5.0%</b>	<b>1,420,059</b>	<b>0</b>	<b>22,205</b>	<b>257,307</b>	<b>65,273</b>	<b>29,912</b>	<b>466,880</b>	<b>1,748,440</b>	<b>645,857</b>	
<b>FINAL TOTALS</b>		<b>27.4811</b>	<b>27.2251</b>	<b>0.2561</b>		<b>9,632,622</b>	<b>9,214,586</b>	<b>418,036</b>	<b>4.54%</b>	<b>1,970,172</b>	<b>1,174,159</b>	<b>273,780</b>	<b>1,246,653</b>	<b>292,221</b>	<b>141,312</b>	<b>1,751,661</b>	<b>2,084,003</b>	<b>698,661</b>	

2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA A

CC	DESCRIPTION	2021 Tax Rate	2020 Tax Rate	Change	Change Cost per \$500K	2021 Total	2020 Total	Variance	% Change	DOL	2021 AREA A	2020 AREA A	2021 Parcel Tax	2020 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	17,691	11,897	10,456			1,441	13.8%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	3,750	3,750			0	0.0%
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	3,682	2,476	2,917			-441	-15.1%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	0	132			-132	-100.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>	<b>\$0.78</b>	<b>1,868,127</b>	<b>1,764,541</b>	<b>103,586</b>	<b>5.9%</b>	<b>25,123</b>	<b>18,123</b>	<b>17,256</b>	<b>0</b>	<b>0</b>	<b>867</b>	<b>5.0%</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0744	0.0591	0.0154	\$7.68	237,845	188,787	49,058	26.0%		22,232	17,647			4,586	26.0%
1500	ELECTIONS UBCM	0.0091	0.0068	0.0023	\$1.14	29,000	21,714	7,286	33.6%		2,711	2,030			681	33.6%
1761	EMERGENCY PLANNING	0.0786	0.0742	0.0044	\$2.19	251,151	237,166	13,985	5.9%		23,476	22,169			1,307	5.9%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0			0	0			0	
<b>Cost Centres- All Electoral Areas</b>		<b>0.1621</b>	<b>0.1401</b>	<b>0.0220</b>	<b>\$11.01</b>	<b>517,996</b>	<b>447,667</b>	<b>70,329</b>	<b>15.7%</b>	<b>0</b>	<b>48,419</b>	<b>41,845</b>	<b>0</b>	<b>0</b>	<b>6,574</b>	<b>15.7%</b>
1703	LILLOOET AREA RESCUE SERVICE	0.0570	0.0580	- 0.0010	-\$0.52	50,838	50,000	838	1.7%	25,308	17,014	16,825			190	1.1%
1763	911 INTERIOR	0.0083	0.0058	0.0025	\$1.25	7,415	5,000	2,415	48.3%	3,691	2,482	1,683			799	47.5%
1902	LILLOOET AREA REFUSE GROUNDS	0.0635	0.0580	0.0055	\$2.73	56,645	50,000	6,645	13.3%	28,194	18,961	16,828			2,133	12.7%
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.0904	0.0904	- 0.0000	-\$0.00	61,314	60,533	781	1.3%		27,010	26,229	34,304	34,304	781	3.0%
2200	BRALORNE MUSEUM CLSA (Parcel Tax)	-	-	-	\$0.00	18,500	18,500	0	0.0%				18,500	18,500	0	0.0%
2201	HERITAGE -HAYLMORE PROPERTY	0.0234	0.0241	- 0.0007	-\$0.35	7,000	7,000	0	0.0%		7,000	7,000			0	0.0%
2203	AREA A ASSET PRESERVATION	0.1145	0.0941	0.0204	\$10.22	34,200	27,282	6,918	25.4%		34,200	27,282			6,918	25.4%
2501	AREA A LIBRARY	0.0784	0.0808	- 0.0023	-\$1.17	23,426	23,426	0	0.0%		23,426	23,426			0	0.0%
2600	AREA A CEMETERY FUNCTION	0.0045	0.0047	- 0.0001	-\$0.07	1,350	1,350	0	0.0%		1,350	1,350			0	0.0%
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0970	0.0810	0.0159	\$7.97	28,962	23,500	5,462	23.2%		28,962	23,500			5,462	23.2%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.5371</b>	<b>0.4970</b>	<b>0.0401</b>	<b>\$20.05</b>	<b>289,650</b>	<b>266,591</b>	<b>23,059</b>	<b>8.6%</b>	<b>57,192</b>	<b>160,405</b>	<b>144,122</b>	<b>52,804</b>	<b>52,804</b>	<b>16,283</b>	<b>11.3%</b>
1707	BRALORNE FIRE PROTECTION	1.3543	1.3554	- 0.0012	-\$0.58	29,757	29,071	686	2.4%		29,757	29,071			686	2.4%
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	21,750	21,750	0	0.0%				21,750	21,750	0	0.0%
1800	GOLDBRIDGE STREET LIGHTING	0.3783	0.3775	0.0008	\$0.39	2,545	2,545	0	0.0%		2,545	2,545			0	0.0%
1801	BRALORNE STREET LIGHTING	0.2338	0.2395	- 0.0056	-\$2.82	4,491	4,491	0	0.0%		4,491	4,491			0	0.0%
2002	BRALORNE TELEVISION	0.1186	0.1949	- 0.0762	-\$38.12	2,970	4,771	-1,801	-37.7%		2,970	4,771			-1,801	-37.7%
2107	GOLD BRIDGE COMMUNITY COMPLEX	-	-	-	\$0.00	0	0	0							0	
2703	BRALORNE WATER (Parcel Tax)	-	-	-	\$0.00	39,375	39,375	0	0.0%				39,375	39,375	0	0.0%
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.6018	3.5686	0.0333	\$16.63	30,510	30,510	0	0.0%		25,510	25,510	5,000	5,000	0	0.0%
2800	BRALORNE SEWER (Parcel Tax)	-	-	-	\$0.00	43,159	31,250	11,909	38.1%				43,159	31,250	11,909	38.1%
<b>Cost Centres -Specified Areas</b>		<b>5.6869</b>	<b>5.7359</b>	<b>-0.0490</b>	<b>-\$24.52</b>	<b>174,557</b>	<b>163,763</b>	<b>10,794</b>	<b>6.6%</b>	<b>0</b>	<b>65,273</b>	<b>66,388</b>	<b>109,284</b>	<b>97,375</b>	<b>10,794</b>	<b>10.6%</b>
<b>AREA A TOTALS</b>		<b>6.4342</b>	<b>6.4196</b>	<b>0.0146</b>	<b>\$7.32</b>	<b>2,850,330</b>	<b>2,642,562</b>	<b>207,768</b>	<b>7.86%</b>	<b>82,315</b>	<b>292,221</b>	<b>269,612</b>	<b>162,088</b>	<b>150,179</b>	<b>34,518</b>	<b>8.22%</b>

2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA B

CC	DESCRIPTION	2021 Tax Rate	2020 Tax Rate	Change	Change Cost per \$500K	2021 Total	2020 Total	Variance	% Change	DOL	2021 AREA B	2020 AREA B	2021 Parcel Tax	2020 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	17,691	5,955	5,127			827	16.1%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	3,750	3,750			0	0.0%
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	3,682	1,239	1,431			-191	-13.4%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	0	65			-65	-100.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>	<b>\$0.78</b>	<b>1,868,127</b>	<b>1,764,541</b>	<b>103,586</b>	<b>5.9%</b>	<b>25,123</b>	<b>10,944</b>	<b>10,373</b>	<b>0</b>	<b>0</b>	<b>571</b>	<b>5.5%</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0744	0.0591	0.0154	\$7.68	237,845	188,787	49,058	26.0%		11,128	8,832			2,295	26.0%
1500	ELECTIONS UBCM	0.0091	0.0068	0.0023	\$1.14	29,000	21,714	7,286	33.6%		1,357	1,016			341	33.6%
1761	EMERGENCY PLANNING	0.0786	0.0742	0.0044	\$2.19	251,151	237,166	13,985	5.9%		11,750	11,096			654	5.9%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0			0	0			0	
<b>Cost Centres- All Electoral Areas</b>		<b>0.1621</b>	<b>0.1401</b>	<b>0.0220</b>	<b>\$11.01</b>	<b>517,996</b>	<b>447,667</b>	<b>70,329</b>	<b>15.7%</b>	<b>0</b>	<b>24,234</b>	<b>20,944</b>	<b>0</b>	<b>0</b>	<b>3,290</b>	<b>15.7%</b>
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0002	- 0.0000	-\$0.00	5,844	5,844	0	0.0%	70	24	23			1	2.4%
1703	LILLOOET AREA RESCUE SERVICE	0.0570	0.0580	- 0.0010	-\$0.52	50,838	50,000	838	1.7%	25,308	8,516	8,250			266	3.2%
1763	911 INTERIOR	0.0083	0.0058	0.0025	\$1.25	7,415	5,000	2,415	48.3%	3,691	1,242	825			417	50.5%
1902	LILLOOET AREA REFUSE GROUNDS	0.0635	0.0580	0.0055	\$2.73	56,645	50,000	6,645	13.3%	28,194	9,490	8,252			1,238	15.0%
2500	LILLOOET / AREA B LIBRARY	0.3810	0.3956	- 0.0146	-\$7.30	226,139	226,139	0	0.0%	169,189	56,950	56,253			696	1.2%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.5099</b>	<b>0.5176</b>	<b>-0.0077</b>	<b>-\$3.85</b>	<b>346,881</b>	<b>336,983</b>	<b>9,898</b>	<b>2.9%</b>	<b>226,452</b>	<b>76,222</b>	<b>73,604</b>	<b>0</b>	<b>0</b>	<b>2,618</b>	<b>3.6%</b>
1706	LILLOOET FIRE PROTECTION	3.9818	3.9363	0.0455	\$22.76	3,465	3,474	-9	-0.3%		3,465	3,474			-9	-0.3%
1711	SETON PORTAGE SHALALTH FIRE PROTECTION	0.5444	0.5106	0.0338	\$16.90	16,500	16,500	0	0.0%		16,500	16,500			0	0.0%
1802	SETON STREET LIGHTING	0.2438	0.1990	0.0448	\$22.41	3,125	2,820	305	10.8%		3,125	2,820			305	10.8%
2003	LILLOOET/CAMELSFOOT TV & RADIO	0.0500	0.0540	- 0.0040	-\$1.99	26,150	27,065	-915	-3.4%	22,205	3,945	3,879			66	1.7%
2104	LILLOOET DISTRICT REC CENTRE	0.1422	0.1441	- 0.0019	-\$0.96	2,877	2,886	-9	-0.3%		2,877	2,886			-9	-0.3%
2402	WHITECAP BEAR CR FLOOD (Parcel Tax)	-	-	-	\$0.00	2,750	2,750	0	0.0%				2,750	2,750	0	0.0%
<b>Cost Centres -Specified Areas</b>		<b>4.9623</b>	<b>4.8440</b>	<b>0.1182</b>	<b>\$59.12</b>	<b>54,867</b>	<b>55,495</b>	<b>-628</b>	<b>-1.1%</b>	<b>22,205</b>	<b>29,912</b>	<b>29,559</b>	<b>2,750</b>	<b>2,750</b>	<b>353</b>	<b>1.2%</b>
<b>AREA B TOTALS</b>		<b>5.6824</b>	<b>5.5483</b>	<b>0.1341</b>	<b>\$67.06</b>	<b>2,787,871</b>	<b>2,604,686</b>	<b>183,185</b>	<b>7.03%</b>	<b>273,780</b>	<b>141,312</b>	<b>134,480</b>	<b>2,750</b>	<b>2,750</b>	<b>6,832</b>	<b>4.98%</b>

**2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA C**

CC	DESCRIPTION	2021 Tax Rate	2020 Tax Rate	Change	Change Cost per \$500K	2021 Total	2020 Total	Variance	% Change	VOP	2021 AREA C	2020 AREA C	2021 Parcel Tax	2020 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	51,457	54,677	47,297			7,380	15.6%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	15,000	15,000			0	0.0%
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	10,710	11,380	13,196			-1,816	-13.8%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	0	599			-599	-100.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>	<b>\$0.78</b>	<b>1,868,127</b>	<b>1,764,541</b>	<b>103,586</b>	<b>5.9%</b>	<b>65,917</b>	<b>81,057</b>	<b>76,091</b>	<b>0</b>	<b>0</b>	<b>4,965</b>	<b>6.5%</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0744	0.0591	0.0154	\$7.68	237,845	188,787	49,058	26.0%		102,175	81,100			21,075	26.0%
1500	ELECTIONS UBCM	0.0091	0.0068	0.0023	\$1.14	29,000	21,714	7,286	33.6%		12,458	9,328			3,130	33.6%
1761	EMERGENCY PLANNING	0.0786	0.0742	0.0044	\$2.19	251,151	237,166	13,985	5.9%		107,891	101,883			6,008	5.9%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0			0	0			0	
<b>Cost Centres- All Electoral Areas</b>		<b>0.1621</b>	<b>0.1401</b>	<b>0.0220</b>	<b>\$11.01</b>	<b>517,996</b>	<b>447,667</b>	<b>70,329</b>	<b>15.7%</b>	<b>0</b>	<b>222,524</b>	<b>192,312</b>	<b>0</b>	<b>0</b>	<b>30,212</b>	<b>15.7%</b>
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0002	- 0.0000	-\$0.00	5,844	5,844	0	0.0%	204	217	213			4	1.9%
1702	PEMBERTON RESCUE SERVICE	0.0316	0.0359	- 0.0043	-\$2.15	84,268	90,044	-5,776	-6.4%	40,856	43,412	47,140			-3,728	-7.9%
1705	PEMBERTON SEARCH AND RESCUE	0.0141	0.0150	- 0.0009	-\$0.45	37,500	37,500	0	0.0%	18,181	19,319	19,632			-313	-1.6%
1764	911 SOUTH	0.0047	0.0047	0.0000	\$0.01	19,000	18,111	889	4.9%	6,077	6,457	6,137			320	5.2%
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.4703	0.5001	- 0.0298	-\$14.90	1,253,123	1,253,123	0	0.0%	607,556	645,567	656,042			-10,475	-1.6%
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0478	0.0508	- 0.0030	-\$1.51	127,286	127,286	0	0.0%	61,713	65,573	66,637			-1,064	-1.6%
2502	PEMBERTON LIBRARY	0.1394	0.1483	- 0.0089	-\$4.44	371,506	371,610	-104	0.0%	180,119	191,387	194,547			-3,160	-1.6%
2601	AREA C/VILL PEMBERTON CEMETERY	0.0026	0.0011	0.0015	\$0.76	7,000	2,750	4,250	154.5%	3,394	3,606	1,440			2,166	150.5%
3004	SEA-TO-SKY TRAILS	0.0041	0.0042	- 0.0001	-\$0.06	150,000	150,000	0	0.0%	5,328	5,661	5,556			106	1.9%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.7149</b>	<b>0.7603</b>	<b>-0.0455</b>	<b>-\$22.73</b>	<b>2,055,527</b>	<b>2,056,268</b>	<b>-741</b>	<b>0.0%</b>	<b>923,428</b>	<b>981,200</b>	<b>997,345</b>	<b>0</b>	<b>0</b>	<b>-16,145</b>	<b>-1.6%</b>
1700	PEMBERTON FIRE PROTECTION	0.3969	0.4092	- 0.0123	-\$6.16	106,291	106,291	0	0.0%		106,291	106,291			0	0.0%
1713	BIRKEN FIRE PROTECTION	0.5223	0.4373	0.0850	\$42.52	51,863	41,945	9,918	23.6%		51,863	41,945			9,918	23.6%
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.4350	0.4702	- 0.0352	-\$17.62	25,018	25,018	0	0.0%		25,018	25,018			0	0.0%
1716	THE HEIGHTS FIRE PROTECTION	0.4046	0.4344	- 0.0299	-\$14.94	55,853	55,853	0	0.0%		55,853	55,853			0	0.0%
1717	WEDGEWOODS ESTATES FIRE PROTECTION	0.2322	0.4391	- 0.2069	-\$103.44	28,181	34,179	-5,998	-17.5%		28,181	34,179			-5,998	-17.5%
1803	D'ARCY STREET LIGHTING (parcel tax)	-	-	-	\$0.00	3,125	2,500	625	25.0%				3,125	2,500	625	25.0%
1900	PEMBERTON REFUSE GROUNDS	0.0995	0.1030	- 0.0035	-\$1.74	240,327	234,101	6,226	2.7%	128,589	111,738	111,113			625	0.6%
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE (parcel tax & r	0.4870	0.4901	- 0.0030	-\$1.50	39,531	39,531	0	0.0%		8,281	8,281	31,250	31,250	0	0.0%
1905	ANDERSON LAKE GARBAGE (parcel tax)	-	-	-	\$0.00	6,250	6,250	0	0.0%				6,250	6,250	0	0.0%
2004	PEMBERTON TELEVISION & RADIO	0.0253	0.0273	- 0.0019	-\$0.97	17,239	17,784	-545	-3.1%	13,499	3,740	3,984			-244	-6.1%
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0		0	0	0			0	
2108	PEMBERTON & DISTRICT ARTS, CULTURE & RECREATI	0.0297	0.0254	0.0043	\$2.17	75,000	60,390	14,610	24.2%	38,375	36,625	30,108			6,517	21.6%
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT G	0.0198	0.0210	- 0.0012	-\$0.60	50,000	50,000	0	0.0%	25,583	24,417	24,928			-511	-2.1%
2102	BIRKEN RECREATION COMMISSION	0.0366	0.0339	0.0027	\$1.36	3,634	3,250	384	11.8%		3,634	3,250			384	11.8%
2401	WALKERVILLE DYKING (parcel tax)	-	-	-	\$0.00	735	650	85	13.1%				735	650	85	13.1%
2700	DEVINE WATER SYSTEM (parcel tax)	-	-	-	\$0.00	14,240	13,803	437	3.2%				14,240	13,803	437	3.2%
2702	PEMBERTON NORTH WATER (parcel tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%				106,871	106,871	0	0.0%
2707	D'ARCY WATER (parcel tax)	-	-	-	\$0.00	30,700	30,097	603	2.0%				30,700	30,097	603	2.0%
3003	PEMBERTON VALLEY RECREATIONAL TRAILS	0.0397	0.0427	- 0.0030	-\$1.52	62,500	62,500	0	0.0%	51,261	11,239	11,494			-255	-2.2%
<b>Cost Centres -Specified Areas</b>		<b>2.7288</b>	<b>2.9337</b>	<b>-0.2049</b>	<b>-\$102.44</b>	<b>917,358</b>	<b>891,013</b>	<b>26,345</b>	<b>3.0%</b>	<b>257,307</b>	<b>466,880</b>	<b>456,445</b>	<b>193,171</b>	<b>191,421</b>	<b>12,185</b>	<b>1.9%</b>
<b>AREA C TOTALS</b>		<b>3.6539</b>	<b>3.8807</b>	<b>-0.2268</b>	<b>-\$113.39</b>	<b>5,359,008</b>	<b>5,159,489</b>	<b>199,519</b>	<b>3.87%</b>	<b>1,246,653</b>	<b>1,751,661</b>	<b>1,722,193</b>	<b>193,171</b>	<b>191,421</b>	<b>31,218</b>	<b>1.63%</b>

2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA D

CC	DESCRIPTION	2021 Tax Rate	2020 Tax Rate	Change	Change Cost per \$500K	2021 Total	2020 Total	Variance	% Change	DOS	2021 AREA D	2020 AREA D	2021 Parcel Tax	2020 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	406,730	54,749	49,238			5,511	11.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	15,000	15,000	15,000			0	0.0%
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	84,654	11,395	13,737			-2,342	-17.0%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	0	623			-623	-100.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>	<b>\$0.78</b>	<b>1,868,127</b>	<b>1,764,541</b>	<b>103,586</b>	<b>5.9%</b>	<b>506,384</b>	<b>81,144</b>	<b>78,598</b>	<b>0</b>	<b>0</b>	<b>2,546</b>	<b>3.2%</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0744	0.0591	0.0154	\$7.68	237,845	188,787	49,058	26.0%		102,310	81,207			21,102	26.0%
1500	ELECTIONS UBCM	0.0091	0.0068	0.0023	\$1.14	29,000	21,714	7,286	33.6%		12,474	9,340			3,134	33.6%
1761	EMERGENCY PLANNING	0.0786	0.0742	0.0044	\$2.19	251,151	237,166	13,985	5.9%		108,033	102,018			6,016	5.9%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0			0	0			0	
<b>Cost Centres- All Electoral Areas</b>		<b>0.1621</b>	<b>0.1401</b>	<b>0.0220</b>	<b>\$11.01</b>	<b>517,996</b>	<b>447,667</b>	<b>70,329</b>	<b>15.7%</b>	<b>0</b>	<b>222,818</b>	<b>192,565</b>	<b>0</b>	<b>0</b>	<b>30,252</b>	<b>15.7%</b>
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0002	- 0.0000	-\$0.00	5,844	5,844	0	0.0%	1,614	217	222			-4	-2.0%
1704	AREA D SEARCH AND RESCUE	0.0140	0.0141	- 0.0001	-\$0.05	19,250	19,250	0	0.0%		19,250	19,250			0	0.0%
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0			0	0			0	
1764	911 SOUTH	0.0047	0.0047	0.0000	\$0.01	19,000	18,111	889	4.9%		6,466	6,389			77	1.2%
3004	SEA-TO-SKY TRAILS	0.0041	0.0042	- 0.0001	-\$0.06	150,000	150,000	0	0.0%	42,114	5,669	5,784			-115	-2.0%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.0230</b>	<b>0.0232</b>	<b>-0.0002</b>	<b>-\$0.09</b>	<b>194,094</b>	<b>193,205</b>	<b>889</b>	<b>0.5%</b>	<b>43,729</b>	<b>31,602</b>	<b>31,644</b>	<b>0</b>	<b>0</b>	<b>-42</b>	<b>-0.1%</b>
1708	GARIBALDI FIRE PROTECTION	0.6016	0.4190	0.1826	\$91.31	139,128	99,000	40,128	40.5%		139,128	99,000			40,128	40.5%
1714	HOWE SOUND EAST FIRE SERVICES	0.5317	0.4168	0.1149	\$57.43	392,279	311,378	80,901	26.0%		392,279	311,378			80,901	26.0%
1804	FURRY CREEK STREET LIGHTING	0.0470	0.0489	- 0.0019	-\$0.95	13,828	13,828	0	0.0%		13,828	13,828			0	0.0%
1805	BRITANNIA BEACH STREET LIGHTING	0.0732	0.0659	0.0073	\$3.67	14,856	14,856	0	0.0%		14,856	14,856			0	0.0%
1908	FURRY CREEK REFUSE	0.2398	0.2310	0.0089	\$4.43	70,527	65,279	5,248	8.0%		70,527	65,279			5,248	8.0%
1909	BRITANNIA BEACH REFUSE	0.3912	0.3515	0.0397	\$19.83	78,844	78,844	0	0.0%		78,844	78,844			0	0.0%
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1391	0.1462	- 0.0071	-\$3.55	1,564,000	1,519,035	44,965	3.0%	1,420,059	143,941	150,536			-6,595	-4.4%
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.4510	0.5927	- 0.1417	-\$70.85	13,128	13,128	0	0.0%		13,128	13,128			0	0.0%
2400	FURRY CREEK DYKING	0.0170	0.0177	- 0.0007	-\$0.34	5,000	5,000	0	0.0%		5,000	5,000			0	0.0%
2405	BRITANNIA BEACH DEBRIS FLOOD MITIGATION (Req & Parcel Tax)	6.0543	4.3577	1.6966	\$848.30	16,420	32,100	-15,680	-48.8%		13,136	25,680	3,284	6,420	-15,680	-48.8%
2503	WHISTLER LIBRARY	0.0533	0.0459	0.0074	\$3.70	12,254	10,786	1,468	13.6%		12,254	10,786			1,468	13.6%
2701	FURRY CREEK WATER	0.5141	0.4916	0.0225	\$11.26	151,189	138,943	12,246	8.8%		151,189	138,943			12,246	8.8%
2705	BRITANNIA BEACH WATER	0.8756	0.6794	0.1962	\$98.12	177,683	153,222	24,461	16.0%		177,683	153,222			24,461	16.0%
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	112,395	133,616	-21,221	-15.9%				112,395	133,616	-21,221	-15.9%
2801	FURRY CREEK SEWER	0.6226	0.5854	0.0372	\$18.61	183,082	165,442	17,640	10.7%		183,082	165,442			17,640	10.7%
2802	BRITANNIA BEACH SEWER	0.9570	0.7761	0.1809	\$90.46	194,196	175,030	19,166	11.0%		194,196	175,030			19,166	11.0%
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	224,973	254,958	-29,985	-11.8%				224,973	254,958	-29,985	-11.8%
3001	BRITANNIA BEACH PARKS & TRAILS	0.3304	0.2709	0.0595	\$29.76	67,053	61,098	5,955	9.7%		67,053	61,098			5,955	9.7%
3002	FURRY CREEK OPEN SPACES	0.3469	0.3610	- 0.0141	-\$7.07	78,316	78,316	0	0.0%		78,316	78,316			0	0.0%
<b>Cost Centres -Specified Areas</b>		<b>12.2460</b>	<b>9.8578</b>	<b>2.3882</b>	<b>\$1,194.12</b>	<b>3,509,151</b>	<b>3,323,859</b>	<b>185,292</b>	<b>5.6%</b>	<b>1,420,059</b>	<b>1,748,440</b>	<b>1,560,366</b>	<b>340,652</b>	<b>394,994</b>	<b>133,732</b>	<b>-1.7%</b>
<b>AREA D TOTALS</b>		<b>12.4793</b>	<b>10.0676</b>	<b>2.4116</b>	<b>\$1,205.81</b>	<b>6,089,368</b>	<b>5,729,272</b>	<b>360,096</b>	<b>6.29%</b>	<b>1,970,172</b>	<b>2,084,003</b>	<b>1,863,173</b>	<b>340,652</b>	<b>394,994</b>	<b>166,488</b>	<b>7.37%</b>

2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - DISTRICT OF SQUAMISH

CC	DESCRIPTION	2021 Tax Rate	2020 Tax Rate	Change	Change Cost per \$500K	2021 Total	2020 Total	Variance	%	2021	2020	Difference	%
										DOS	DOS		Change
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	406,730	337,579	69,151	20.5%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	15,000	10,000	5,000	50.0%	15,000	15,000	0	0.0%
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	84,654	94,183	-9,529	-10.1%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	4,273	-4,273	-100.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>	<b>\$0.78</b>	<b>1,808,127</b>	<b>1,699,541</b>	<b>108,586</b>	<b>6.4%</b>	<b>506,384</b>	<b>451,034</b>	<b>55,350</b>	<b>12.3%</b>
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0002	- 0.0000	-\$0.00	5,844	5,844	0	0.0%	1,614	1,520	94	6.2%
3004	SEA-TO-SKY TRAILS	0.0041	0.0042	- 0.0001	-\$0.06	150,000	150,000	0	0.0%	42,114	39,654	2,460	6.2%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.0043</b>	<b>0.0044</b>	<b>-0.0001</b>	<b>-\$0.06</b>	<b>155,844</b>	<b>155,844</b>	<b>0</b>	<b>0.0%</b>	<b>43,729</b>	<b>41,174</b>	<b>2,555</b>	<b>6.2%</b>
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1391	0.1462	- 0.0071	-\$3.55	1,564,000	1,519,035	44,965	3.0%	1,420,059	1,368,499	51,560	3.8%
<b>Cost Centres -Specified Areas</b>		<b>0.1391</b>	<b>0.1462</b>	<b>-0.0071</b>	<b>-\$3.55</b>	<b>1,564,000</b>	<b>1,519,035</b>	<b>44,965</b>	<b>3.0%</b>	<b>1,420,059</b>	<b>1,368,499</b>	<b>51,560</b>	<b>3.8%</b>
<b>DISTRICT OF SQUAMISH TOTALS</b>		<b>0.1915</b>	<b>0.1971</b>	<b>-0.0057</b>	<b>-\$2.83</b>	<b>3,527,971</b>	<b>3,374,420</b>	<b>153,551</b>	<b>4.55%</b>	<b>1,970,172</b>	<b>1,860,708</b>	<b>109,464</b>	<b>5.88%</b>

2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - RESORT MUNICIPALITY OF WHISTLER

CC	DESCRIPTION	2021 Tax	2020 Tax	Change	Change	2021 Total	2020 Total	Variance	%	2021	2020	Difference	%
		Rate	Rate		Cost per \$500K								
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	881,057	799,817	81,240	10.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	15,000	15,000	0	0.0%	15,000	15,000	0	0.0%
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	183,377	223,146	-39,768	-17.8%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	10,123	-10,123	-100.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>	<b>\$0.78</b>	<b>1,808,127</b>	<b>1,704,541</b>	<b>103,586</b>	<b>6.1%</b>	<b>1,079,435</b>	<b>1,048,086</b>	<b>31,348</b>	<b>3.0%</b>
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0002	- 0.0000	-\$0.00	5,844	5,844	0	0.0%	3,497	3,602	-105	-2.9%
3004	SEA-TO-SKY TRAILS	0.0041	0.0042	- 0.0001	-\$0.06	150,000	150,000	0	0.0%	91,228	93,950	-2,723	-2.9%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.0043</b>	<b>0.0044</b>	<b>-0.0001</b>	<b>-\$0.06</b>	<b>155,844</b>	<b>155,844</b>	<b>0</b>	<b>0.0%</b>	<b>94,725</b>	<b>97,553</b>	<b>-2,828</b>	<b>-2.9%</b>
<b>RMOW TOTALS</b>		<b>0.0524</b>	<b>0.0510</b>	<b>0.0014</b>	<b>\$0.72</b>	<b>1,963,971</b>	<b>1,860,385</b>	<b>103,586</b>	<b>5.57%</b>	<b>1,174,159</b>	<b>1,145,639</b>	<b>28,521</b>	<b>2.49%</b>

**2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - DISTRICT OF LILLOOET**

CC	DESCRIPTION	2021 Tax Rate	2020 Tax Rate	Change	Change Cost per \$500K	2021 Total	2020 Total	Variance	% Change	2021	2020	Difference	% Change
										DOL	DOL		
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	17,691	15,485	2,206	14.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	3,750	3,750	0	0.0%	3,750	3,750	0	0.0%
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	3,682	4,320	-638	-14.8%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	196	-196	-100.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>	<b>\$0.78</b>	<b>1,796,877</b>	<b>1,693,291</b>	<b>103,586</b>	<b>6.1%</b>	<b>25,123</b>	<b>23,751</b>	<b>1,371</b>	<b>5.8%</b>
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0002	- 0.0000	-\$0.00	5,844	5,844	0	0.0%	70	70	0	0.7%
1703	LILLOOET AREA RESCUE SERVICE	0.0570	0.0580	- 0.0010	-\$0.52	50,838	50,000	838	1.7%	25,308	24,925	383	1.5%
1763	911 INTERIOR	0.0083	0.0058	0.0025	\$1.25	7,415	5,000	2,415	48.3%	3,691	2,492	1,199	48.1%
1902	LILLOOET AREA REFUSE GROUNDS	0.0635	0.0580	0.0055	\$2.73	56,645	50,000	6,645	13.3%	28,194	24,920	3,274	13.1%
2500	LILLOOET / AREA B LIBRARY	0.3810	0.3956	- 0.0146	-\$7.30	226,139	226,139	0	0.0%	169,189	169,886	-696	-0.4%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.5099</b>	<b>0.5176</b>	<b>-0.0077</b>	<b>-\$3.85</b>	<b>346,881</b>	<b>336,983</b>	<b>9,898</b>	<b>2.9%</b>	<b>226,452</b>	<b>222,293</b>	<b>4,159</b>	<b>1.9%</b>
2003	LILLOOET/CAMELSFOOT TV	0.0500	0.0540	- 0.0040	-\$1.99	26,150	27,065	-915	-3.4%	22,205	23,186	-981	-4.2%
<b>Cost Centres -Specified Areas</b>		<b>0.0500</b>	<b>0.0540</b>	<b>-0.0040</b>	<b>-\$1.99</b>	<b>26,150</b>	<b>27,065</b>	<b>-915</b>	<b>-3.4%</b>	<b>22,205</b>	<b>23,186</b>	<b>-981</b>	<b>-4.2%</b>
<b>DISTRICT OF LILLOOET TOTALS</b>		<b>0.6080</b>	<b>0.6182</b>	<b>-0.0101</b>	<b>-\$5.07</b>	<b>2,169,908</b>	<b>2,057,339</b>	<b>112,569</b>	<b>5.47%</b>	<b>273,780</b>	<b>269,230</b>	<b>4,550</b>	<b>1.69%</b>

2021 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - VILLAGE OF PEMBERTON

CC	DESCRIPTION	2021 Tax Rate	2020 Tax Rate	Change	Change Cost per \$500K	2021 Total	2020 Total	Variance	% Change	2021	2020	Difference	% Change
										VOP	VOP		
1000	GENERAL GOVERNMENT SERVICES	0.0398	0.0361	0.0038	\$1.89	1,484,213	1,308,046	176,167	13.5%	51,457	43,046	8,411	19.5%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	3,750	3,750	0	0.0%	3,750	3,750	0	0.0%
1200	LAND PLANNING & ZONING	0.0083	0.0101	- 0.0018	-\$0.88	308,914	364,939	-56,025	-15.4%	10,710	12,010	-1,300	-10.8%
1300	REGIONAL SOLID WASTE MANAGEMENT	-	0.0005	- 0.0005	-\$0.23	0	16,556	-16,556	-100.0%	0	545	-545	-100.0%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
<b>Cost Centres- All Regions</b>		<b>0.0481</b>	<b>0.0466</b>	<b>0.0016</b>	<b>\$0.78</b>	<b>1,796,877</b>	<b>1,693,291</b>	<b>103,586</b>	<b>6.1%</b>	<b>65,917</b>	<b>59,351</b>	<b>6,567</b>	<b>11.1%</b>
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0002	- 0.0000	-\$0.00	5,844	5,844	0	0.0%	204	194	10	5.4%
1702	PEMBERTON RESCUE SERVICE	0.0316	0.0359	- 0.0043	-\$2.15	84,268	90,044	-5,776	-6.4%	40,856	42,904	-2,048	-4.8%
1705	PEMBERTON SEARCH AND RESCUE	0.0141	0.0150	- 0.0009	-\$0.45	37,500	37,500	0	0.0%	18,181	17,868	313	1.8%
1764	911 SOUTH	0.0047	0.0047	0.0000	\$0.01	19,000	18,111	889	4.9%	6,077	5,585	492	8.8%
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.4703	0.5001	- 0.0298	-\$14.90	1,253,123	1,253,123	0	0.0%	607,556	597,081	10,475	1.8%
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0478	0.0508	- 0.0030	-\$1.51	127,286	127,286	0	0.0%	61,713	60,649	1,064	1.8%
2502	PEMBERTON LIBRARY	0.1394	0.1483	- 0.0089	-\$4.44	371,506	315,151	56,355	17.9%	180,119	177,063	3,056	1.7%
2601	AREA C/VILL PEMBERTON CEMETERY	0.0026	0.0011	0.0015	\$0.76	7,000	2,750	4,250	154.5%	3,394	1,310	2,084	159.0%
3004	SEA-TO-SKY TRAILS	0.0041	0.0042	- 0.0001	-\$0.06	150,000	150,000	0	0.0%	5,328	5,056	272	5.4%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.7149</b>	<b>0.7603</b>	<b>-0.0455</b>	<b>-\$22.73</b>	<b>2,055,527</b>	<b>1,999,809</b>	<b>55,718</b>	<b>2.8%</b>	<b>923,428</b>	<b>907,710</b>	<b>15,718</b>	<b>1.7%</b>
1900	PEMBERTON REFUSE GROUNDS	0.0995	0.1030	- 0.0035	-\$1.74	240,327	234,101	6,226	2.7%	128,589	122,988	5,601	4.6%
2004	PEMBERTON TELEVISION & RADIO	0.0253	0.0273	- 0.0019	-\$0.97	17,239	17,784	-545	-3.1%	13,499	13,800	-301	-2.2%
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0		0	0	0	
2108	PEMBERTON & DISRICT ARTS AND REC SERVICE	0.0297	0.0254	0.0043	\$2.17	75,000	60,390	14,610	24.2%	38,375	30,282	8,093	26.7%
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT	0.0198	0.0210	-0.0012	-\$0.60	50,000	50,000	0	0.0%	25,583	25,072	511	2.0%
3003	PEMBERTON VALLEY RECREATIONALTRAILS	0.0397	0.0427	- 0.0030	-\$1.52	62,500	62,500	0	0.0%	51,261	51,006	255	0.5%
<b>Cost Centres -Specified Areas</b>		<b>0.2141</b>	<b>0.2194</b>	<b>-0.0053</b>	<b>-\$2.66</b>	<b>445,066</b>	<b>424,775</b>	<b>20,291</b>	<b>4.8%</b>	<b>257,307</b>	<b>243,147</b>	<b>14,160</b>	<b>5.8%</b>
<b>VILLAGE OF PEMBERTON TOTALS</b>		<b>0.9771</b>	<b>1.0263</b>	<b>-0.0492</b>	<b>-\$24.62</b>	<b>4,297,470</b>	<b>4,117,875</b>	<b>179,595</b>	<b>4.36%</b>	<b>1,246,653</b>	<b>1,210,208</b>	<b>36,445</b>	<b>3.01%</b>

**ASSESSMENT FIGURES**

**2021 (Completed Roll)**

	CONVERTED LAND	CONVERTED IMPROVEMENTS	General L&I (Muni)/Hosp L&I (EA)	Converted Hosp Imp Only	Converted Hosp L&I	UNCONVERTED LAND	UNCONVERTED IMPROVEMENTS	NET TAXABLE VALUES	
DISTRICT OF LILLOOET	15,131,524	29,277,764	44,409,288	29,543,134	44,423,891	128,003,501	232,852,168	360,855,669	4.08%
DISTRICT OF SQUAMISH	747,490,812	273,540,598	1,021,031,410	280,281,198	1,027,398,813	6,253,943,823	2,311,441,128	8,565,384,951	9.72%
ELECTORAL AREA A	15,874,495	13,991,518	29,866,013	13,991,518	29,866,013	154,464,204	85,150,708	239,614,912	3.82%
ELECTORAL AREA B	8,520,444	6,427,846	14,948,290	6,427,846	14,948,290	72,508,389	49,995,472	122,503,861	6.42%
ELECTORAL AREA C	57,371,176	79,886,274	137,257,450	79,886,274	137,257,450	536,968,467	405,970,073	942,938,540	6.20%
ELECTORAL AREA D	83,839,407	53,598,950	137,438,357	53,598,950	137,438,357	790,497,729	291,812,200	1,082,309,929	1.61%
RESORT MUNICIPALITY OF WHISTLER	1,598,937,076	612,818,588	2,211,755,664	618,481,798	2,217,418,877	14,525,483,447	5,153,024,653	19,678,508,100	1.35%
VILLAGE OF PEMBERTON	83,910,605	45,265,294	129,175,899	45,536,754	128,719,296	683,230,136	345,549,394	1,028,779,530	9.43%
								32,020,895,492	3.94%

**CHANGE '21 over '20**

**2020 (Revised Roll)**

DISTRICT OF LILLOOET	14,627,851	28,317,482	42,945,333	28,580,962	42,961,990	124,292,413	222,404,290	346,696,703	18.10%
DISTRICT OF SQUAMISH	677,776,762	258,454,163	936,230,925	269,140,788	949,016,952	5,604,399,396	2,202,502,361	7,806,901,757	3.44%
ELECTORAL AREA A	14,984,040	14,015,512	28,999,552	14,015,512	28,999,552	145,573,949	85,231,262	230,805,211	16.48%
ELECTORAL AREA B	7,770,240	6,450,030	14,220,270	6,450,030	14,220,270	65,157,322	49,959,420	115,116,742	12.97%
ELECTORAL AREA C	53,519,975	77,652,455	131,172,430	77,652,455	131,172,430	499,307,202	388,597,980	887,905,182	13.58%
ELECTORAL AREA D	82,620,362	53,933,768	136,554,130	53,933,768	136,554,130	776,263,030	288,882,400	1,065,145,430	9.43%
RESORT MUNICIPALITY OF WHISTLER	1,620,279,003	597,911,360	2,218,190,363	603,557,770	2,223,836,775	14,556,819,139	4,858,836,391	19,415,655,530	3.43%
VILLAGE OF PEMBERTON	76,976,649	42,406,860	119,383,509	42,923,026	119,468,278	620,214,424	319,913,754	940,128,178	8.10%
								30,808,354,733	

**CHANGE '20 over '19**

**2019 (Final Roll)**

DISTRICT OF LILLOOET	11,403,842	25,611,159	37,015,001	25,874,709	37,091,832	95,563,495	198,004,837	293,568,332	13.32%
DISTRICT OF SQUAMISH	663,744,672	243,549,928	907,294,600	252,666,668	917,291,777	5,474,269,472	2,073,125,220	7,547,394,692	13.63%
ELECTORAL AREA A	12,434,917	13,197,898	25,632,815	13,197,898	25,632,815	120,587,758	77,564,999	198,152,757	4.11%
ELECTORAL AREA B	6,876,105	5,803,924	12,680,029	5,803,924	12,680,029	58,101,912	43,798,671	101,900,583	9.88%
ELECTORAL AREA C	45,194,426	74,532,463	119,726,889	74,532,463	119,726,889	419,406,316	362,313,885	781,720,201	9.12%
ELECTORAL AREA D	74,818,780	51,270,703	126,089,483	51,270,703	126,089,483	699,988,790	273,370,600	973,359,390	15.42%
RESORT MUNICIPALITY OF WHISTLER	1,554,914,768	575,495,399	2,130,410,167	581,090,639	2,136,005,409	14,077,457,922	4,694,191,693	18,771,649,615	17.51%
VILLAGE OF PEMBERTON	72,535,437	39,886,148	112,421,585	40,675,573	112,950,856	573,297,650	296,397,688	869,695,338	26.83%

**CHANGE '19 over '18**

**2018 (Final Roll)**

DISTRICT OF LILLOOET	9,688,662	23,585,201	33,273,863	23,858,691	33,414,963	80,434,397	178,627,876	259,062,273	14.61%
DISTRICT OF SQUAMISH	557,711,259	235,324,319	793,035,578	241,869,429	800,071,664	4,670,160,132	1,971,778,677	6,641,938,809	13.86%
ELECTORAL AREA A	12,333,133	12,416,673	24,749,806	12,416,673	24,749,806	119,818,696	70,512,608	190,331,304	0.30%
ELECTORAL AREA B	6,510,224	5,217,570	11,727,794	5,217,570	11,727,794	54,244,438	38,490,709	92,735,147	-1.52%
ELECTORAL AREA C	40,061,390	72,538,873	112,600,263	72,538,873	112,600,263	370,059,330	346,330,845	716,390,175	17.79%
ELECTORAL AREA D	61,352,407	50,049,654	111,402,061	50,049,654	111,402,061	577,355,590	265,991,450	843,347,040	6.13%
RESORT MUNICIPALITY OF WHISTLER	1,262,442,776	541,849,051	1,804,291,827	547,098,491	1,809,541,268	11,558,368,901	4,416,814,029	15,975,182,930	21.59%
VILLAGE OF PEMBERTON	50,578,359	35,160,455	85,738,814	36,221,865	86,358,438	417,689,834	268,011,076	685,700,910	21.68%

**CHANGE '18 over '17**

**2017 (Final Roll)**

DISTRICT OF LILLOOET	8,815,746	20,832,553	29,648,299	21,114,303	29,810,950	72,576,204	153,462,828	226,039,032	5.90%
DISTRICT OF SQUAMISH	477,299,403	218,097,002	695,396,405	224,877,452	702,501,748	4,018,737,390	1,814,694,046	5,833,431,436	38.38%
ELECTORAL AREA A	12,615,460	12,088,134	24,703,594	12,088,134	24,703,594	122,709,033	67,048,220	189,757,253	0.75%
ELECTORAL AREA B	6,001,812	6,926,131	12,927,943	6,926,131	12,927,943	51,278,017	42,884,123	94,162,140	7.84%
ELECTORAL AREA C	30,564,630	69,708,010	100,272,640	69,708,010	100,272,640	276,153,388	332,045,973	608,199,361	15.70%
ELECTORAL AREA D	56,868,022	49,787,795	106,655,817	49,787,795	106,655,817	535,812,181	258,853,552	794,665,733	24.65%
RESORT MUNICIPALITY OF WHISTLER	975,375,826	514,775,113	1,490,150,939	519,948,148	1,495,323,976	8,907,495,066	4,230,533,739	13,138,028,805	21.04%
VILLAGE OF PEMBERTON	37,909,038	33,421,608	71,330,646	34,654,483	72,403,447	311,300,838	252,249,175	563,550,013	23.86%

**CHANGE '17 over '16**

**2016 (Final Roll)**

DISTRICT OF LILLOOET	8,203,666	19,668,406	27,872,072	19,921,246	28,000,808	68,898,870	144,543,242	213,442,112	2.07%
DISTRICT OF SQUAMISH	312,844,210	199,755,073	512,599,283	204,145,123	516,762,824	2,587,360,718	1,628,209,299	4,215,570,017	18.88%
ELECTORAL AREA A	12,404,650	12,161,286	24,565,936	12,161,286	24,565,936	120,627,079	67,715,793	188,342,872	3.79%
ELECTORAL AREA B	5,933,235	4,417,858	10,351,093	4,417,858	10,351,093	51,866,330	35,449,013	87,315,343	3.95%
ELECTORAL AREA C	27,356,218	54,045,495	81,401,713	54,045,495	81,401,713	249,761,437	275,925,862	525,687,299	15.08%
ELECTORAL AREA D	42,648,684	46,922,471	89,571,155	46,922,471	89,571,155	398,135,654	239,397,520	637,533,174	11.16%
RESORT MUNICIPALITY OF WHISTLER	764,947,400	473,184,738	1,238,132,138	478,383,918	1,243,331,319	6,933,507,428	3,921,072,534	10,854,579,962	11.61%
VILLAGE OF PEMBERTON	27,829,193	31,288,587	59,117,780	32,396,357	59,998,451	217,994,337	236,976,962	454,971,299	6.49%

**CHANGE '16 over '15**

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	Annual Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**General Government Services 1000**

40000	1000	Requisition	1,308,046	1,484,213	2,236,359	2,286,333	2,340,463	2,395,695
-------	------	-------------	-----------	-----------	-----------	-----------	-----------	-----------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,021,031,410	337,579	406,730	612,846	626,541	641,375	656,510
RESORT MUNICIPALITY OF WHISTLER	2,211,755,664	799,817	881,057	1,327,546	1,357,211	1,389,344	1,422,131
DISTRICT OF LILLOOET	44,409,288	15,485	17,691	26,655	27,251	27,896	28,555
VILLAGE OF PEMBERTON	129,175,899	43,046	51,457	77,534	79,267	81,144	83,058
ELECTORAL AREA A	29,866,013	10,456	11,897	17,926	18,327	18,761	19,203
ELECTORAL AREA B	14,948,290	5,127	5,955	8,972	9,173	9,390	9,612
ELECTORAL AREA C	137,257,450	47,297	54,677	82,385	84,226	86,220	88,255
ELECTORAL AREA D	137,438,357	49,238	54,749	82,494	84,337	86,334	88,371

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>3,725,882,371</b>	<b>1,308,046</b>	<b>1,484,213</b>	<b>2,236,359</b>	<b>2,286,333</b>	<b>2,340,463</b>	<b>2,395,695</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation								
<b>Tax Rate</b>		<b>Est. Residential Tax rate /1,000</b>	<b>0.03606</b>	<b>0.03984</b>	<b>0.06002</b>	<b>0.06136</b>	<b>0.06282</b>	<b>0.06430</b>	

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

General Government Services (GGS) is responsible for the administration of the daily affairs of the Regional District. GGS includes the Regional Board, SLRD office, fleet of cars, administrative, communications and financial staff and provides training for employees that enhance the capacity to effectively deliver SLRD services. GGS supports the modernization of government operations and the provision of cost-effective services to consumers.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>									
<b>Revenues</b>									
40000	Requisition		\$1,155,397.00	\$1,308,046.00	\$1,308,046.00	\$1,308,046.00	\$1,484,213.00	13%	
<b>Requisitions</b>			<b>\$1,155,397.00</b>	<b>\$1,308,046.00</b>	<b>\$1,308,046.00</b>	<b>\$1,308,046.00</b>	<b>\$1,484,213.00</b>	<b>13%</b>	
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40060	Grant in Lieu of Taxes - Fed/Prov		\$2,082.37	\$2,000.00	\$949.92	\$949.92	\$950.00	0%	
40070	Grant in Lieu of Taxes - Municipalities		\$34,175.59	\$33,000.00	\$34,845.90	\$35,920.53	\$35,900.00	0%	
40090	Grant in Lieu of Taxes - BC Hydro		\$1,379,819.00	\$1,435,012.00	\$1,444,451.00	\$1,444,451.00	\$1,502,229.00	4%	2021 Estimated 4% increase
40100	Grant in Lieu of Taxes - BC Rail		\$10,497.20	\$8,000.00	\$0.00	\$11,161.07	\$8,000.00	-28%	BCR selling their properties (trend to continue)
<b>GILT</b>			<b>\$1,426,574.16</b>	<b>\$1,478,012.00</b>	<b>\$1,480,246.82</b>	<b>\$1,492,482.52</b>	<b>\$1,547,079.00</b>	<b>4%</b>	
40125	Special Events Permit Application Fees		\$800.00	\$800.00	\$0.00	\$0.00	\$800.00		No Special event permit fees in 2020
40220	Interest Earned on Investments		\$26,885.60	\$19,000.00	\$1,513.58	\$3,863.28	\$5,000.00	29%	Interest earned on operating funds low interest in 2020)
40220	Interest Earned on Investments	P9	\$551.68	\$420.00	\$79.59	\$91.92	\$100.00	9%	Interest earned on reserve balance
40220	Interest Earned on Investments	P10	\$6,884.51	\$6,500.00	\$2,493.42	\$2,668.33	\$2,500.00	-6%	Interest earned on reserve balance
40220	Interest Earned on Investments	P11	\$2,158.21	\$2,200.00	\$556.13	\$592.03	\$500.00	-16%	Interest earned on reserve balance
40220	Interest Earned on Investments	SP9	\$39,037.13	\$33,000.00	\$16,796.47	\$18,659.65	\$20,000.00	7%	Interest earned on reserve balance
40220	Interest Earned on Investments		\$5,827.18	\$4,200.00	\$4,308.96	\$4,665.23	\$5,000.00	7%	Interest earned on reserve balance
40220	Interest Earned on Investments		\$246.06	\$10.00	\$6.35	\$6.88	\$10.00	45%	Interest earned on reserve balance
40220	Interest Earned on Investments		\$2,033.93	\$1,500.00	\$1,182.49	\$1,366.83	\$1,500.00	10%	Interest earned on reserve balance
40220	Interest Earned on Investments		\$3,083.77	\$2,900.00	\$896.98	\$973.41	\$1,000.00	3%	Interest earned on reserve balance
40240	Time Allocation To Other Services		\$18,760.18	\$24,000.00	\$36,609.11	\$46,239.22	\$30,000.00	-35%	GG & due to Area A Election (in 1500)
40250	Overhead Recovery from Other Services		\$148,076.00	\$150,650.00	\$150,852.00	\$150,852.00	\$158,454.00	5%	Will be updated as other department's budgets are finalized
40260	Flat Rate Overhead Recovery from Other Services		\$20,850.38	\$21,850.00	\$19,450.00	\$21,950.00	\$21,950.00	0%	Includes Hospital District administration fee
40300	Miscellaneous Revenue		\$4,396.29	\$4,000.00	(\$768.75)	(\$99.76)	\$1,500.00	-1604%	returned; 2019 included Dir's buyouts of laptops
40650	Contributions from developers	P9	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Annual Area C amenity fund payment; transferred to reserve
40650	Contributions from developers	P10	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Annual Area C amenity fund payment; transferred to reserve
40650	Contributions from developers	P11	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	0%	Annual Area D amenity fund payment; transferred to reserve
<b>Fees &amp; Other Revenues</b>			<b>\$375,590.92</b>	<b>\$367,030.00</b>	<b>\$329,976.33</b>	<b>\$347,829.02</b>	<b>\$344,314.00</b>	<b>-1%</b>	
40910	Unconditional Grants - Provincial		\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	0%	Regional District Basic Grant
40950	Conditional Grants - Federal		\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		FCM MAMP potential grant for Asset Mgmt, carried fwd
40950	Conditional Grants - Federal	SP9	\$668,870.03	\$326,625.00	\$326,747.34	\$326,747.34	\$341,629.00	5%	Year 8 payment (2021) as per UBCM
40960	Conditional Grants - Provincial		\$1,162.00	\$1,100.00	\$1,162.00	\$1,162.00	\$1,162.00	0%	CARIP funding; received in July
40960	Conditional Grants - Provincial	SP138	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		Grant for 3rd annual Nukwantwal leadership gathering; 2019 application withdrawn; carrying budget forward
40960	Conditional Grants - Provincial	SP202	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Rural Dividend Grant - Housing in Area A
40960	Conditional Grants - Provincial	SP216	\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00		Rural Dividend Grant - Heritage Site Development (deferred revenue to 2021)
40960	Conditional Grants - Provincial	SP219	\$0.00	\$0.00	\$0.00	\$0.00	\$21,700.00		CEPF Grant for a virtual town hall system (50410 below)
40960	Conditional Grants - Provincial	SP222	\$0.00	\$0.00	\$0.00	\$0.00	\$390,898.00		Grant for the Jack Webster Bridge Replacement - Area D (includes the \$523 2020 grant sign expense in 50900)
40960	Conditional Grants - Provincial	SP230	\$0.00	\$0.00	\$0.00	\$502,000.00	\$0.00	-100%	COVID-19 Safe Restart Grant
40960	Conditional Grants - Provincial	SP231	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Grant for AM Gap Analysis and data review
40990	Conditional Grants - Non Governmental	S10	\$50,000.00	\$50,000.00	\$0.00	\$48,870.00	\$50,000.00	2%	NDIT grant -Economic Development Capacity Building
40990	Conditional Grants - Non Governmental	SP118	\$8,000.00	\$8,000.00	(\$1,904.76)	\$6,095.24	\$8,000.00	31%	NDIT grant writing support, offset is 50900 SP118; 2020 includes -\$1,904.76 2019 correction to grant receivable
40990	Conditional Grants - Non Governmental		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Potential NDIT grant for Local Government Internships (exp within 50110 \$45K, 50130 \$10K & 50160 \$5K, for a \$10K SLRD cost)

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
40990	Conditional Grants - Non Governmental	SP195	S2S Congress Planning	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
40990	Conditional Grants - Non Governmental	SP70	MIA risk mgmt grant	\$0.00	\$0.00	\$0.00	\$6,577.00	\$0.00	-100%	Lobby door and plexi glass install in office, offset 50900 SP70
<b>Grants</b>				<b>\$933,032.03</b>	<b>\$650,725.00</b>	<b>\$546,004.58</b>	<b>\$1,101,451.58</b>	<b>\$1,138,389.00</b>	<b>3%</b>	
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
41000	Proceeds from Borrowing	SP107	New office space	\$0.00	\$350,000.00	\$150,000.00	\$150,000.00	\$200,000.00	33%	Short-term borrowing for office reno (Jul 2018 Bd Res)
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$350,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$200,000.00</b>	<b>33%</b>	
42000	Surplus Deficit - Available			\$531,604.78	\$353,191.00	\$353,808.11	\$353,808.11	\$685,355.00	94%	
<b>Surplus Deficit Prior Year</b>				<b>\$531,604.78</b>	<b>\$353,191.00</b>	<b>\$353,808.11</b>	<b>\$353,808.11</b>	<b>\$685,355.00</b>	<b>94%</b>	
43000	Transfers from Other Service			\$19,251.66	\$22,609.00	\$22,608.00	\$22,608.00	\$19,297.00	-15%	Vehicle exp allocation from other departments
43000	Transfers from Other Service	CC2108	Pemberton and District Arts, Cu	\$0.00	\$356.00	\$356.00	\$356.00	\$0.00	-100%	Refund service establishment costs -Pemberton and District Arts and Rec. Grant Service
43000	Transfers from Other Service	CC2109	Pemberton and District Econom	\$0.00	\$356.00	\$356.00	\$356.00	\$0.00	-100%	Refund service establishment costs -Pemberton and District Ec. Dev. Grant Service
43000	Transfers from Other Service	CC2405	Britannia Beach Debris Flood Mi	\$0.00	\$1,541.00	\$1,541.00	\$1,541.00	\$0.00	-100%	Refund service establishment costs -BB Debris Flood Mit.
43000	Transfers from Other Service	CC2901	Electoral Area A Select Services	\$0.00	\$0.00	\$0.00	\$1,250.00	\$1,250.00	0%	Area A Select funds additional hours for NDIT Grant writing
43001	Transfers from Other Service	CC2902	Electoral Area B Select Services	\$0.00	\$0.00	\$0.00	\$1,250.00	\$1,250.00	0%	Area B Select funds additional hours for NDIT Grant writing
44000	Transfer from Reserve	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$92,196.81	\$136,953.00		COVID-19 Restart Grant used in General Government
44000	Transfer from Reserve	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$100,000.00	\$172,850.00		COVID-19 Restart Grant used in other services (offset with 53100 Transfer to other services)
44000	Transfer from Reserve			\$65,380.51	\$0.00	\$0.00	\$0.00	\$0.00		Various projects - combined p/y
44000	Transfer from Reserve			\$0.00	\$32,664.00	\$32,663.52	\$32,663.52	\$0.00	-100%	From vehicle reserve to replace the 2013 Prius, 2013 4Runner is in good condition so moved replacement to 2021
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$32,829.93	\$0.00	-100%	From vehicle reserve to replace 2016 Dodge Ram (trade-in), due to issues, for a 2021 Toyota Tundra
44000	Transfer from Reserve			\$0.00	\$50,000.00	\$0.00	\$25,000.00	\$25,000.00	0%	For new operational software -Tempest install and Unit 4 update (50410 & 50440); Tempest install started in 2020
44000	Transfer from Reserve			\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	0%	N. PILT reserve (Area A) for Bralorne Sewer, Bd res Jul 2018
44000	Transfer from Reserve			\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	N. PILT reserve (Area A) to Bralorne Pioneer Museum Society for collection management project, Bd Res Apr 2020
44000	Transfer from Reserve			\$0.00	\$0.00	\$22,144.00	\$22,144.00	\$0.00	-100%	N. PILT reserve (Area A) to BRVCA for Sunshine Mountain Recreation Site project, Bd Res Jun 2020
44000	Transfer from Reserve			\$0.00	\$0.00	\$6,945.00	\$6,945.00	\$5,055.00	-27%	Up to \$12K from N. PILT Reserve (Area A) for development of a plan to tie-in homes to Bralorne sewer, Bd Res May 2020; carried fwd remainder
44000	Transfer from Reserve			\$0.00	\$0.00	\$3,210.50	\$3,210.50	\$1,790.00	-44%	Up to \$5K N. PILT reserve (Area A) for Bralorne Sewer legal services, Bd Res Jun 2020; carried fwd remainder
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		N. PILT reserve (Area A) to Bralorne Sewer to reduce short-term loan, Bd Res Dec 2020
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$12,500.00		Up to \$12,500 N. PILT reserve (Area A) to BRVCA towards restoration of the Bralorne Pioneer Mines building, Bd Res Sep 2020
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$5,200.00		N. PILT reserve (Area A) to BRVCA for their financial statements review engagment, Bd res Dec 2020
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		N. PILT reserve (Area A) to GB transfer stn for waste audit; Bd res Feb 2021
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		N. PILT reserve (Area A) to BRVCA for required matching funds for NDIT - Marketing Program, Bd Res Jan 2021
44000	Transfer from Reserve			\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00		Up to \$30K N. PILT reserve (Area B) to Seton Valley FD -8 sets of turnout gear, Jul 2019 Bd res; carried fwd
44000	Transfer from Reserve			\$0.00	\$2,500.00	\$1,254.04	\$1,254.04	\$1,246.00	-1%	Up to \$2,500 N. PILT reserve (Area B) -Seton Valley FD bear proof metal garbage bin, Oct 2019 Bd res; carried fwd remainder

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>									
44000	Transfer from Reserve		\$0.00	\$0.00	\$1,125.00	\$1,125.00	\$0.00	-100%	N. PILT reserve (Area B) to Lillooet Fire Department towards a sprinkler protection unit trailer, Bd Res Apr 2020
44000	Transfer from Reserve		\$0.00	\$0.00	\$11,052.41	\$11,052.41	\$0.00	-100%	N. PILT reserve (Area B) to Ucwalmicw Centre Society for Organic Farm School Program, Bd Res Jun 2020
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$9,878.00	\$0.00		Up to \$10,082 of N. PILT reserve (Area B) to Lillooet Agriculture & Food Society for a virtual farmers market, Bd Res Apr 2020
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Up to \$50K of N. PILT reserve (Area B) for the development of 2 to 3 fuel management prescriptions, Bd Res Mar 2020
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00		N. PILT (Area B) to Lillooet Rescue society for upgrades to building & rescue vehicle, Bd Res Nov 2020
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$16,058.00	\$0.00		N. PILT (Area B) to DOL FD for Sprinkler Protection Unit Trailer, Bd Res Nov 2020
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		N. PILT (Area B) to DOL REC pool to support SWIMS, Bd Res Jan 2021
44000	Transfer from Reserve		\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,000.00		Up to \$21K S. PILT reserve -SORCA for Front Country Recreation Trails Master Plan, per Nov 2019 Bd Res; awaiting backup for costs
44000	Transfer from Reserve		\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	-100%	S. PILT reserve -Squamish Food Policy Council to implement the Squamish Valley Agricultural Plan
44000	Transfer from Reserve		\$0.00	\$0.00	\$140,000.00	\$140,000.00	\$0.00	-100%	S. PILT reserve to the Sea to Sky Community Service Society (SSCS) Youth Hub project, Bd Res Feb 2020
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		S. PILT reserve to District of Squamish / Area D Agricultural Plan for 2021; Bd Res Fan 2021
44000	Transfer from Reserve		\$0.00	\$370,000.00	\$0.00	\$0.00	\$370,000.00		Area C Amenity for VOP's 2nd natural grass soccer field & amenity building, Apr 2019 Bd res; carried fwd
44000	Transfer from Reserve		\$1,447.21	\$1,553.00	\$1,552.79	\$1,590.00	\$3,000.00		Area C Amenity (Wedgewood) for maintenance of the 89% Anderson Lake dock, Nov 2019 & Feb 2021 Bd res
44000	Transfer from Reserve		\$0.00	\$0.00	\$2,818.57	\$2,897.99	\$0.00	-100%	Area C Amenity (Wedgewood) \$3K towards two porta potties and associated fencing costs in Anderson Lake
44000	Transfer from Reserve	P9	\$450.00	\$500.00	\$450.00	\$450.00	\$500.00		11% Area C Amenity funds for D'arcy parking spot rental
44000	Transfer from Reserve	P9	\$53,827.00	\$40,004.00	\$0.00	\$0.00	\$0.00		Budget was for Area C Transit, 2020 is paid out of P10 at \$69,908; 2019 included 2017 top up to 33% (of \$14,988)
44000	Transfer from Reserve	P9	\$0.00	\$0.00	\$22,985.00	\$22,985.00	\$0.00	-100%	Area C Amenity funds for Pemberton Meadows Fire Association (offset is 50900 SP157)
44000	Transfer from Reserve	P9	\$0.00	\$0.00	\$0.00	\$4,093.50	\$0.00	-100%	Area C Amenity funds for repairs & maintenance of the Lillooet River early warning system, Bd Res May 2020
44000	Transfer from Reserve	P9	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	-100%	Area C Amenity funds to Ponderosa Strata Community for purchase of wildfire mgmt equipment, Bd Res Oct 2020
44000	Transfer from Reserve	P9	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00	-100%	Area C Amenity funds to Birken FD for Christmas activities
44000	Transfer from Reserve	P9	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		Area C Amenity funds to WATT Consulting Group (to cost centre 3201), Bd Res Dec 2020
44000	Transfer from Reserve	P10	\$31,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Prior years consolidated
44000	Transfer from Reserve	P10	\$254.97	\$265.00	\$265.73	\$265.73	\$275.00		Area C Amenity funds for Anderson Lake dock ins (offset is 3% 53100 CC3000)
44000	Transfer from Reserve	P10	\$0.00	\$0.00	\$52,431.00	\$69,908.00	\$69,908.00		Area C Amenity funds to VOP for Transit (offset is 53150); 0% source of funding for 2021 not confirmed
44000	Transfer from Reserve	P10	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area C Amenity funds to Lillooet Lake Estates -Fire fighting equipment (offset is 50900 P15), Bd Res Jun 2020
44000	Transfer from Reserve	P10	\$33,175.00	\$35,000.00	\$35,000.00	\$35,000.00	\$0.00	-100%	Area C Amenity funds to Pemberton Meadows Fire Assoc 2020 towards fire truck purchase (offset is 50900 SP157)
44000	Transfer from Reserve	P10	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	-100%	Area C Amenity funds for D'arcy Water (offset is 53100 CC2707), approval via budget

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	-100%	Area C Amenity for Pemberton cemetery steel fencing (offset is 53100 CC2601), Bd Res Mar 2020
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area C Amenity to Sea to Sky Hospice Society gazebo, Bd Res Jul 2020
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	-100%	Area C Amenity to VOP for new cold smoke training facility, Bd Res Jul 2020
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00	0%	Area C Amenity for Anderson Lake Dock annual rent (approval via budget)
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00	-100%	Area C Amenity for Devine Transfer station for removal of tires & extra metal collection, Bd Res Aug 2020
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$0.00	\$20,600.00		Up to \$20.6K Area C Amenity -Pemberton Museums school and cabin project, conditional on grant, Bd Res Aug 2020
44000	Transfer from Reserve	P11	Furry Creek Power	\$46,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Prior years consolidated
44000	Transfer from Reserve	P11	Furry Creek Power	\$1,580.00	\$0.00	\$530.00	\$530.00	\$0.00	-100%	Area D Amenity for wildfire fuel mgmt activities (offset is 53100 CC1761)
44000	Transfer from Reserve	P11	Furry Creek Power	\$2,500.00	\$17,500.00	\$17,500.00	\$17,500.00	\$0.00	-100%	Area D Amenity for Howe Sound E Fire training yard lighting, fencing & water stand pipe (offset is 53100 CC1714)
44000	Transfer from Reserve	P11	Furry Creek Power	\$839.93	\$4,160.00	\$3,462.22	\$7,450.15	\$10,000.00	34%	Area D Amenity for Brit Beach dock (offset 53100 CC3000); Feb 2021 Bd res
44000	Transfer from Reserve	P11	Furry Creek Power	\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$1,762.00		Area D Amenity remaining funds for BBVFA new carport construction, max \$37K; remainder carried fwd
44000	Transfer from Reserve	P11	Furry Creek Power	\$1,874.64	\$5,625.00	\$1,400.00	\$1,400.00	\$4,225.00	202%	Area D Amenity remaining funds for BB trails upgrades; remainder carried fwd
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$4,478.00	\$0.00	\$0.00	\$4,478.00		Area D Amenity remaining funds for Pinecrest / Black Tusk Bus Stop Shelter (up to \$5K); carried fwd
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area D Amenity to Sea to Sky Hospice Society gazebo, Bd Res Jul 2020
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Area D Amenity for Furry Creek Spit, Bd Res Feb 2020
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$129,892.85	\$0.00	\$0.00	\$0.00	\$0.00		Prior years consolidated
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		For Asset Mgmt software (50410) from all areas CWF Transfer from all areas CWF for the AM project SP231
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		(50900) - Prov grant revenue of \$10K also
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$10,000.00	\$10,256.54	\$10,256.54	\$0.00	-100%	Area A CWF for GB Water VFD, pump & motor (offset is 53100 CC2706)
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		Area B CWF for Seton Park, Bd Res Jan 2016
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00		Area B CWF for Texas Creek park; removed in 2021
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$162,978.00		Up to \$263,535 to DOL from Area B CWF for the energy efficiency project at the Rec Centre
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$148,762.00		Up to \$148,762 to DOL from Area B CWF for upgrade of the HVAC, Bd Res Nov 2020
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$175,000.00	\$175,000.00	\$175,000.00	\$0.00	-100%	Area C CWF VOP - Friendship Trail Bridge (offset is 53150)
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Area C CWF for One mile lake boardwalk; carried fwd
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00		Area C CWF to Gates Lake Park - Potable water (\$65K max); carried fwd
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00		Area C CWF Friendship Trail bridge off-ramp, Jun 2019 Bd res
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Area C CWF for Devine Transfer station infra.; carried fwd
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$150,000.00	\$0.00	-100%	Up to \$150K from Area D CWF for snow making equipment at Whistler Olympic Park
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00		Area D CWF for the Britannia Beach Playground project
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Area D CWF for the Squamish Public Library renovations; Bd Res Nov 2020
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00		Area D CWF for purchase and install 34 grinder pumps Pinecrest Sewer, Bd Res Nov 2020

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$48,285.00		Area D CWF to Ashlu Creek Foundation for community picnic shelter, Bd Res Nov 2020
44000	Transfer from Reserve	SP94	Surplus Reserve	\$17,887.71	\$82,112.00	\$0.00	\$0.00	\$82,122.00		Surplus reserve funds for recruitment & retention (50582) per Bd res; 2019 use was Planning Intern
44000	Transfer from Reserve	SP107	New office space	\$155,250.00	\$0.00	\$0.00	\$0.00	\$0.00		2019 transfer from reserve for office reno
44000	Transfer from Reserve	SP125	Lillooet Agricultural Food Societ	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00		0% Area B PILT for LAFS (offset is 50900 SP125)
44000	Transfer from Reserve	SP138	C2C Forum	\$0.00	\$11,000.00	\$0.00	\$0.00	\$11,000.00		Budgeted transfer from relationship building reserve, \$5K is for SP138 C2C Forum; carried fwd
<b>Transfer Revenue</b>				<b>\$649,739.58</b>	<b>\$1,602,095.00</b>	<b>\$693,907.32</b>	<b>\$1,164,545.12</b>	<b>\$2,565,396.00</b>	<b>120%</b>	
<b>Total Revenues</b>				<b>\$5,071,938.47</b>	<b>\$6,109,099.00</b>	<b>\$4,861,989.16</b>	<b>\$5,918,162.35</b>	<b>\$7,964,746.00</b>	<b>267%</b>	
<b>Expenses</b>										
50000	Regional Indemnities			\$105,481.55	\$107,132.00	\$77,616.78	\$107,924.47	\$108,788.00		1% With the 0.8% CPI increase
50010	Regional Meeting Fees & Travel Time			\$2,654.00	\$3,000.00	\$1,670.54	\$2,060.54	\$3,000.00		46% Regional meeting fees & travel for Alternates Regional meeting expenses including annual Christmas party
50020	Regional Expenses			\$31,996.78	\$32,000.00	\$3,084.48	\$2,749.48	\$32,000.00		1064% & \$3K for Board Tour
50030	Electoral Indemnities			\$123,910.77	\$126,513.00	\$91,083.57	\$127,179.16	\$128,197.00		1% With the 0.8% CPI increase
50040	Electoral Area Meeting Fees			\$1,122.00	\$3,000.00	\$975.00	\$975.00	\$3,000.00		208% Electoral meeting fees & travel for Alternates Electoral Directors meeting, internet and phone expenses &
50050	Electoral Area Expenses			\$29,684.40	\$34,575.00	\$9,654.09	\$11,813.67	\$34,575.00		193% \$4k for NEDIC meeting costs added 2021 with 0.8% CPI increase; full yr Accountant position (unfilled in 2020); Climate Action position shown as FT (July start); FT Communications Manager; approved new positions of Mang. of HR, Legislative Coord., Grant
50110	Salaries			\$950,277.40	\$1,102,038.00	\$705,984.91	\$1,016,416.63	\$1,406,174.00		28% Administrator; potential NDIT Intern (\$45K) Extra hours worked paid out to Manager's using COVID-19 Restart grant
50110	Salaries	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$38,435.34	\$36,642.00		Includes estimated 10% increase (based on 2021 Salaries) and estimated relocation expenses; plus potential \$10K for
50130	Benefits			\$205,838.38	\$266,137.00	\$181,721.19	\$237,728.57	\$418,146.00		76% NDIT intern (housing allow)
50131	Employer Health Tax			\$23,365.74	\$25,000.00	\$18,360.50	\$25,871.95	\$42,248.00		63% 1.95% of all remuneration & taxable benefits Includes OT from Area A Election (recovered in 40240); OT
50140	Overtime	CC1000	General Government Services	\$539.66	\$1,000.00	\$2,612.86	\$3,019.74	\$2,500.00		-17% also for IT work outside of office hours
50140	Overtime	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$217.14	\$217.14	\$0.00		Ineligible for task as before Prov task date of Mar 18, 2020 Increase due to increase in staffing & \$5K added for
50160	Training			\$13,056.34	\$22,500.00	\$8,209.57	\$12,332.62	\$24,500.00		99% potential NDIT intern training
50170	Dues/Subscriptions/Memberships			\$12,198.34	\$14,100.00	\$8,095.48	\$8,725.48	\$14,100.00		62%
50180	Travel			\$4,688.37	\$8,000.00	\$0.00	\$500.00	\$8,000.00		1500% Reduction in travel costs (2020) due to COVID-19
50190	Advertising			\$3,996.08	\$8,000.00	\$2,484.14	\$4,295.14	\$8,000.00		86% 2020 Includes 2 rounds of recruitment for Accountant pos.
50190	Advertising	SP207	AAP new Pemberton & District S	\$712.30	\$0.00	\$0.00	\$0.00	\$0.00		
50195	Meeting Costs			\$252.00	\$500.00	\$0.00	\$0.00	\$500.00		
50200	Bank Charges & Interest			\$10,296.23	\$13,000.00	\$6,248.95	\$8,364.14	\$12,000.00		43% Phones, internet, sat phones, in-reach, conf. calls, mobiles & after hours call center; Budget includes est. 3% increase; RD
50210	Communications			\$32,286.52	\$48,000.00	\$24,252.72	\$31,928.34	\$34,960.00		9% brochures (\$2K), carried fwd
50210	Communications	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$2,673.98	\$5,000.00		Conferencing Solutions using COVID19 restart grant Virtual town hall system using \$21K CEPF Grant and COVID19 Restart Grant
50210	Communications	SP219	UBCM Enhanced EOC Emergenc	\$0.00	\$0.00	\$0.00	\$0.00	\$71,000.00		
50220	Courier			\$630.53	\$700.00	\$133.46	\$304.43	\$700.00		130%
50240	Office Supplies			\$15,918.77	\$19,000.00	\$9,960.79	\$10,875.98	\$17,000.00		56% Supplies needed for COVID-19 (sanitizers, gloves, masks, face shields)
50240	Office Supplies	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$1,346.39	\$5,049.59	\$4,000.00		-21%
50250	Office Recycling			\$1,268.39	\$1,700.00	\$816.23	\$1,017.11	\$1,400.00		38%

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
50260	Office Rent & Maintenance			\$75,498.88	\$61,107.00	\$34,296.33	\$59,357.21	\$63,500.00	7%	2020 SLRD office rent still to be adjusted for new office reno split; 2021 budget includes SLRD office sign replacement
50260	Office Rent & Maintenance	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$428.40	\$1,000.00		Extra cleaning required for COVID-19
50270	Miscellaneous Office Expense			\$770.85	\$13,622.00	\$151.58	\$333.58	\$800.00	140%	2020 budget included office reno transition costs
50275	Staff Incentives			\$3,672.94	\$3,500.00	\$1,048.61	\$2,499.88	\$3,750.00	50%	
50276	Staff Retention			\$3,775.72	\$6,000.00	\$590.16	\$4,674.61	\$14,700.00	214%	Staff Health & Wellness benefit (2021 w/ full staff and doubled; one-time added benefit)
50280	Photocopier			\$8,111.36	\$8,350.00	\$5,943.13	\$7,363.84	\$8,345.00	13%	
50290	Postage			\$5,205.66	\$6,200.00	\$3,190.04	\$4,892.49	\$5,500.00	12%	
50300	Publications/Resources			\$133.46	\$2,000.00	\$162.47	\$375.77	\$2,000.00	432%	
50310	Records Management			\$6,779.82	\$7,000.00	\$5,580.00	\$5,580.00	\$7,000.00	25%	
50315	Asset Management			\$0.00	\$62,500.00	\$0.00	\$0.00	\$62,500.00		
50320	Security			\$450.00	\$580.00	\$620.00	\$480.00	\$580.00	21%	
50330	Vehicle Expense			\$8,331.73	\$13,000.00	\$4,207.62	\$5,180.82	\$10,000.00	93%	
50330	Vehicle Expense	V007	2013 Prius Hybrid	\$304.93	\$500.00	\$90.95	\$90.95	\$0.00	-100%	Traded-in in 2020 for 2019 Rav4 Hybrid Was to be traded in 2021, but no issues and should retain value, pushing trade to 2022
50330	Vehicle Expense	V008	2013 4Runner (Toyota)	\$1,289.89	\$2,700.00	\$833.68	\$1,018.75	\$2,700.00	165%	
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$143.40	\$2,100.00	\$32.51	\$203.71	\$2,500.00	1127%	
50330	Vehicle Expense	V010	2016 Dodge Ram	\$6,119.50	\$4,000.00	\$2,841.79	\$3,179.08	\$0.00	-100%	Traded-in in 2020 for 2021 Toyota Tundra due to issues
50330	Vehicle Expense	V012	2019 Toyota Rav4 Hybrid LE	\$0.00	\$1,500.00	\$50.44	\$108.20	\$2,000.00	1748%	
50330	Vehicle Expense	V013	2021 Toyota Tundra	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00		
50400	Hardware			\$25,540.69	\$40,000.00	\$23,800.11	\$16,948.95	\$20,000.00	18%	2020 budget included new server, but posted as capital (account 99996)
50400	Hardware	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$132.41	\$20,712.35	\$20,000.00	-3%	Hardware so staff can work from home using COVID restart Grant; 2021 for additional laptops
50410	Software			\$24,603.23	\$303,000.00	\$23,977.71	\$46,850.29	\$162,937.00	248%	2020 includes support for staff intranet using Covid restart grant (\$9,680.01); 2021 shows \$21K for staff intranet development using Covid restart
50415	Website			\$6,330.00	\$24,200.00	\$14,580.01	\$16,680.01	\$29,410.00	76%	
50430	Board Computer Expense			\$4,923.05	\$2,500.00	\$535.85	\$535.85	\$2,500.00	367%	2021 includes: Unit4 annual fee; Unit4 fix est. at \$50K; Tempest annual fee and Project Lead, and data migration for implementation; Disaster recovery cloud storage;
50440	Support Services			\$94,721.34	\$139,069.00	\$69,387.45	\$76,234.69	\$174,027.00	128%	outsourced IT support; \$6K for livestreaming/archiving costs
50510	Consulting - Accounting/Audit			\$16,531.99	\$17,572.00	\$0.00	\$18,000.00	\$22,000.00	22%	New RFP required for 2021 external audit services
50520	Consulting - Legal			\$10,795.32	\$30,000.00	\$12,784.48	\$20,658.67	\$30,000.00	45%	
50520	Consulting - Legal	SP107	New office space	\$1,755.51	\$0.00	\$0.00	\$0.00	\$0.00		
50570	Consulting - Other			\$6,106.04	\$5,000.00	\$3,543.29	\$5,065.28	\$6,000.00	18%	Records management work
50570	Consulting - Other			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		Employee handbook update carried forward
50570	Consulting - Other			\$0.00	\$50,000.00	\$52,977.37	\$52,977.37	\$0.00	-100%	Executive Search firm for CAO
50582	Recruitment & retention			\$17,887.71	\$82,112.00	\$0.00	\$0.00	\$82,112.00		For retention & recruitment; Jan 2019 Bd res; carried fwd
50590	Depreciation/Amortization			\$15,837.23	\$60,000.00	\$0.00	\$60,000.00	\$60,000.00	0%	Depreciation posted at year-end
50600	Insurance			\$31,587.19	\$34,000.00	\$33,505.36	\$33,505.36	\$38,505.00	15%	2021 increase is MIABC liability ins
50600	Insurance	V007	2013 Prius Hybrid	\$1,984.00	\$1,211.00	\$2,421.00	\$2,421.00	\$0.00	-100%	Traded-in in 2020 for 2019 Rav4 Hybrid
50600	Insurance	V008	2013 4Runner (Toyota)	\$2,091.00	\$2,550.00	\$2,550.00	\$2,550.00	\$2,884.00	13%	
50600	Insurance	V009	2014 Rav4 (Toyota)	\$1,812.00	\$2,208.00	\$2,208.00	\$2,208.00	\$2,513.00	14%	
50600	Insurance	V010	2016 Dodge Ram	\$2,311.00	\$2,823.00	\$2,823.00	\$2,823.00	\$0.00	-100%	Traded-in in 2020 for 2021 Toyota Tundra
50600	Insurance	V012	2019 Toyota Rav4 Hybrid LE	\$0.00	\$2,500.00	\$180.00	\$249.00	\$2,933.00	1078%	
50600	Insurance	V013	2021 Toyota Tundra	\$0.00	\$0.00	\$0.00	\$0.00	\$3,500.00		
50610	Miscellaneous Operating Cost			\$96.75	\$0.00	\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
50660	Rental/Lease of Floor Space			\$450.00	\$500.00	\$450.00	\$450.00	\$450.00		0% Parking licence at Anderson Lk dock- Area C Amenity funds
50690	Utilities - Hydro			\$15,915.58	\$15,000.00	\$10,903.32	\$16,218.69	\$17,000.00		5%
50900	Special Projects	CC1000	General Government Services	\$42,500.00	\$0.00	\$0.00	\$0.00	\$0.00		PY consolidated
50900	Special Projects	CC1000	General Government Services	\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,000.00		S. PILT funds to SORCA; awaiting backup
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$140,000.00	\$140,000.00	\$0.00		-100% S. PILT to Sea to Sky Community Service Youth Hub proj
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00		-100% Area C Amenity to VOP for new cold smoke training facility
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00		Area C Amenity funds to Ponderosa Strata Community for purchase of wildfire mgmt equip.
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00		-100% Area C Amenity funds to Birken FD for Christmas activities
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$48,285.00		Area D CWF to Ashlu Creek Foundation for community picnic shelter, Bd Res Nov 2020
50900	Special Projects	CC1200	Land Planning & Zoning	\$0.00	\$0.00	\$11,052.41	\$0.00	\$0.00		Area B PILT to Ucwalmicw Center Society (misposted, was to be moved to 1200 see 53100)
50900	Special Projects	CC2405	Britannia Beach Debris Flood Mit	\$1,540.50	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	P15	Lillooet Lake Estates	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00		-100% Area C Amenity to Lillooet Lake Estates -Fire fighting equip.
50900	Special Projects	S10	Northern SLRD Economic Develo	\$50,181.20	\$78,062.00	\$0.00	\$48,870.00	\$79,192.00		62% NDIT grant -Economic Development Capacity Building
50900	Special Projects	S11	SLRD Jackets	\$1,024.86	\$1,500.00	\$0.00	\$0.00	\$1,500.00		
50900	Special Projects	S13	Climate Action Carbon Offsets	(\$2,000.00)	\$2,000.00	\$0.00	\$0.00	\$2,000.00		Carbon offsets est. -2019 shows reversal of prev. accrual
50900	Special Projects	SP12	Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$7,045.00	\$7,150.00		1%
50900	Special Projects	SP42	Climate Action Plan	\$0.00	\$0.00	\$300.00	\$600.00	\$320.00		SmartTool license / CGRT Services 2019 posted in 2020 (late billing)
50900	Special Projects	SP70	MIA risk mgmt grant	\$0.00	\$0.00	\$6,577.00	\$6,577.00	\$0.00		-47% Lobby door and plexi glass at office using Risk mgmt Grant
50900	Special Projects	SP104	Crimestoppers Grant	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00		-100% from MIA
50900	Special Projects	SP109	Boundary expansion work	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00		0%
50900	Special Projects	SP118	NDIT Grant writing support	\$8,000.00	\$8,000.00	\$0.00	\$10,500.00	\$10,500.00		Potential boundary expansion reviews; carried fwd BRVCA grant writing support, offsets with 40990 SP118 & 43000 CC2902 (Area A select for additional hours)
50900	Special Projects	SP125	Lillooet Agricultural Food Societ	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00		0% Area B PILT reserve to LAFS for operations
50900	Special Projects	SP125	Lillooet Agricultural Food Societ	\$0.00	\$0.00	\$0.00	\$9,878.00	\$0.00		Area B PILT reserve to LAFS - virtual farmers market Formerly SIBAC; Did not request funds since 2018; they were reviewing funding options in 2019
50900	Special Projects	SP126	BC Rural Centre Grant	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		3rd annual Nukwantwal leadership gathering, incl grant of \$5K + \$5K relationship building reserve; carried fwd
50900	Special Projects	SP138	C2C Forum	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		Area C Amenity -2020 purchase of Freightliner pumper truck (\$35K) & operational contribution (\$22,985)
50900	Special Projects	SP157	Pemberton Meadows Fire Assoc	\$33,175.00	\$35,000.00	\$57,985.00	\$57,985.00	\$0.00		-100%
50900	Special Projects	SP171	Board Orientation	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP172	Relationship Building	\$0.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00		From relationship building reserve for continuing first nations relationships; carried fwd
50900	Special Projects	SP173	50 year anniversary	\$6.29	\$17,660.00	\$3,190.87	\$3,190.87	\$5,000.00		57% 2020 includes SLRD entrance cabinet; reduced carry fwd
50900	Special Projects	SP183	Black Tusk Utility handover	\$12.60	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP189	Squamish Public Library grant	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP195	S2S Congress Planning	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP202	Rural Dividend - Housing in Area	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00		-100% Rural Dividend - Housing in Area A
50900	Special Projects	SP206	Sea to Sky Soils infrastructure pr	(\$796.03)	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP215	SFPC-Implementation of the Sq	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$40,000.00		Southern (Area D) PILT funds for implementation of Ag Plan - 100% Bd Res Jan 2020 & Jan 2021
50900	Special Projects	SP216	Rural Dividend - Heritage Protoc	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Rural Dividend Grant - Heritage Site Development (deferred revenue to 2021)
50900	Special Projects	SP221	Community Energy & Climate Ac	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		Community Energy & Climate Action Plan work (was in Planning in 2020)
50900	Special Projects	SP222	Jack Webster Bridge Replaceme	\$0.00	\$0.00	\$522.85	\$522.85	\$0.00		Jack Webster bridge 2020 Prov grant sign (offset with 40960); remaining posted in 99996 - Fixed asset increase
50900	Special Projects	SP231	Asset Management Gap Analysis	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		AM Gap Analysis & data review, using \$10K Prov grant & \$10K CWF

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
51011	Non-Capitalized Equipment			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Was for audio/livestreaming equip; moved to 50210 (virtual town hall proj)
51011	Non-Capitalized Equipment			\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00		Budget was fireproof filing cabinets; used for office reno Area C&D Amenity to Sea to Sky Hospice Society gazebo, Bd
51012	Capital Grant			\$58,580.51	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Res Jul 2020
51040	Bad Debts			\$2,137.37	\$0.00	\$0.00	\$0.00	\$0.00		
53150	Contribution To Other Governments			\$44,773.66	\$53,163.00	\$53,162.95	\$53,162.95	\$61,945.00	17%	DOL PILT allocation as per policy, funds sent in July
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$162,978.00		Up to \$263,535 to DOL from Area B CWF for energy efficiency at the Rec Centre
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$148,762.00		Up to \$148,762 to DOL from Area B CWF for upgrade of the HVAC; agreement still to be completed
53150	Contribution To Other Governments			\$53,827.00	\$40,004.00	\$52,431.00	\$69,908.00	\$69,908.00	0%	Area C Transit funds to VOP; 2021 costs unknown
53150	Contribution To Other Governments			\$14,220.67	\$14,221.00	\$14,220.67	\$14,220.67	\$14,221.00	0%	Squamish Library Funds as per policy, sent in July
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Area D CWF for the Squamish Public Library renovations Area C CWF to VOP Friendship Trail bridge (\$175); budget includes carry forward of Off Ramp (\$25K)& Second Soccer
53150	Contribution To Other Governments			\$0.00	\$570,000.00	\$175,000.00	\$175,000.00	\$395,000.00	126%	Field (\$370K)
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Budget for VOP -One mile lake boardwalk; Area C CWF
53200	Time Allocation from Other Services	CC1000	General Government Services	\$53,784.76	\$60,000.00	\$50,479.42	\$60,750.91	\$70,896.00	17%	Increased time expense (other depts) for projects in GG Est. time expense due to COVID19 additional protocols, policies and admin work other depts
53200	Time Allocation from Other Services	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00		
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$2,888.62	\$3,000.00	\$2,920.56	\$4,088.72	\$4,000.00	-2%	2 vehicle replacements in 2020
53200	Time Allocation from Other Services	S12	Special Events Time Allocation	\$0.00	\$1,500.00	\$0.00	\$0.00	\$880.00		
53200	Time Allocation from Other Services	SP107	New office space	\$120.46	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP183	Black Tusk Utility handover	\$3,192.40	\$0.00	\$146.36	\$344.91	\$0.00	-100%	
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$0.00	\$4,478.00	\$0.00	\$0.00	\$4,478.00		Pinecrest / Black Tusk bus stop shelter -Area D Amenity
53200	Time Allocation from Other Services	SP221	Community Energy & Climate Ac	\$0.00	\$0.00	\$79.42	\$79.42	\$4,000.00	4937%	Community Energy & Climate Action Plan work
<b>Operating Expenses</b>				<b>\$2,409,757.19</b>	<b>\$3,944,037.00</b>	<b>\$2,118,040.97</b>	<b>\$2,910,038.60</b>	<b>\$4,682,091.00</b>	<b>61%</b>	
99996	Fixed Asset Increase			\$38,273.45	\$1,727.00	\$1,566.23	\$1,566.23	\$5,000.00	219%	Additional office furniture; 2021 for building dept desks & shelving
99996	Fixed Asset Increase	SP107	New office space	\$315,598.45	\$108,043.00	\$42,023.30	\$112,043.00	\$0.00	-100%	For office renos
99996	Fixed Asset Increase	V012	2019 Toyota Rav4 Hybrid LE	\$0.00	\$32,664.00	\$32,663.52	\$32,663.52	\$0.00	-100%	New 2019 Rav4 -funding from vehicle reserve
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$12,339.48	\$0.00	-100%	New Host server
99996	Fixed Asset Increase	SP222	Jack Webster Bridge Replaceme	\$0.00	\$0.00	\$0.00	\$0.00	\$390,375.00		Jack Webster Bridge replacement -Area D, 100% Prov grant
<b>Capital Expenditures</b>				<b>\$353,871.90</b>	<b>\$142,434.00</b>	<b>\$76,253.05</b>	<b>\$158,612.23</b>	<b>\$395,375.00</b>	<b>149%</b>	
52040	SLRD - Debt Charges - Principal			\$53,766.58	\$53,767.00	\$53,766.58	\$53,766.58	\$53,767.00	0%	Principal on MFA loan for office reno
52050	SLRD - Debt Charges - Interest			\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	0%	Interest on MFA loan for office reno
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00		Short-term borrowing Principal
52065	Short-term Debt Charges - Interest			\$0.00	\$5,366.00	\$219.24	\$680.21	\$5,000.00	635%	Short-term borrowing Interest
<b>Principal &amp; Interest</b>				<b>\$85,766.58</b>	<b>\$91,133.00</b>	<b>\$85,985.82</b>	<b>\$86,446.79</b>	<b>\$160,767.00</b>	<b>86%</b>	
53000	Transfer to Reserve			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$60,000.00	20%	2021 transfer to capital (\$30K) & vehicle (\$30K) reserves
53000	Transfer to Reserve			\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	0%	Transfer to Board Orientation reserve as per Bd request
53000	Transfer to Reserve	P9	Miller Creek Power	\$40,551.68	\$40,420.00	\$74.00	\$40,091.92	\$40,100.00	0%	Annual amenity & interest transfer
53000	Transfer to Reserve	P10	Rutherford Creek Power	\$46,884.51	\$46,500.00	\$2,459.97	\$42,668.33	\$42,500.00	0%	Annual amenity & interest transfer
53000	Transfer to Reserve	P11	Furry Creek Power	\$18,158.21	\$18,200.00	\$556.13	\$16,592.03	\$16,500.00	-1%	Annual amenity & interest transfer
53000	Transfer to Reserve	SP9	Gas Tax Community Works Fund	\$707,907.16	\$359,625.00	\$16,796.47	\$345,406.99	\$361,629.00	5%	Annual amenity & interest transfer
53000	Transfer to Reserve		Electoral Area C Recreation	\$5,827.18	\$4,200.00	\$4,308.96	\$4,665.23	\$5,000.00	7%	Interest transfer
53000	Transfer to Reserve		Carbon Neutral	\$246.06	\$10.00	\$6.35	\$6.88	\$10.00	45%	Interest transfer
53000	Transfer to Reserve		BC Hydro PILT increase North	\$181,128.55	\$214,152.00	\$213,834.31	\$214,018.65	\$249,281.00	16%	Annual allocation (per PILT policy) & interest
53000	Transfer to Reserve		BC Hydro PILT increase South	\$67,267.47	\$80,330.00	\$78,326.95	\$78,403.38	\$92,297.00	18%	Annual allocation (per PILT policy) & interest
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$114,000.00		Transfer to surplus reserve
53000	Transfer to Reserve	SP230	COVID-19 Safe Restart Grant	\$0.00	\$0.00	\$0.00	\$502,000.00	\$0.00	-100%	COVID-19 restart grant to reserve

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
53100	Contribution To Other Services			\$559,583.40	\$559,583.00	\$559,583.40	\$559,583.40	\$559,583.00		0% BC Hydro PILT allocation -as per Policy
53100	Contribution To Other Services			\$0.00	\$0.00	\$0.00	\$100,000.00	\$172,850.00		73% COVID-19 Restart Grant used in other services
53100	Contribution To Other Services	CC1200	Land Planning & Zoning	\$0.00	\$0.00	\$11,052.41	\$11,052.41	\$0.00		-100% Area B PILT -Ucwalmicw Centre Society Organic farm school
53100	Contribution To Other Services	CC1703	Lillooet Area Rescue Serv	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00		-100% Area B PILT -fixes to rescue vehicle
53100	Contribution To Other Services	CC1706	Fire Protection Lillooet LSA	\$1,500.00	\$0.00	\$1,125.00	\$17,183.00	\$0.00		-100% Area B PILT -Lillooet FD sprinkler protection unit trailer N. PILT reserve (Area B) to Seton Valley FD- bear-proof
53100	Contribution To Other Services	CC1711	Fire Protection Seton-Shalth LSA	\$0.00	\$32,500.00	\$1,254.04	\$1,254.04	\$31,246.00		2392% garbage bin, \$1,246 & Up to \$30K for turnout gear
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Services	\$37,738.10	\$19,262.00	\$17,500.01	\$17,500.01	\$1,762.00		-90% Area D Amenity, \$17.5K for Bbfd training yard
53100	Contribution To Other Services	CC1761	Emergency Planning	\$1,580.00	\$0.00	\$530.00	\$530.00	\$0.00		-100% Area D Amenity for Fuel Management projects Area C Amenity funds for repairs & maintenance of the
53100	Contribution To Other Services	CC1761	Emergency Planning	\$0.00	\$0.00	\$0.00	\$4,093.50	\$0.00		-100% Lillooet River early warning system
53100	Contribution To Other Services	CC1761	Emergency Planning	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Up to \$50K Area B N PILT -wildfire fuel mgmt projects
53100	Contribution To Other Services	CC1904	D'Arcy Dev-Birkenhead Refuse L	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Area C CWF for Devine Transfer station infra.; carried fwd
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Area A PILT for waste audit at GB transfer station
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Centre	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Area B PILT funds to DOL for pool to support SWIMS
53100	Contribution To Other Services	CC2200	Bralorne Museum CLSA	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$12,500.00		150% Area A PILT for Bralorne museum
53100	Contribution To Other Services	CC2202	Pemberton & Dist.Museum & A	\$0.00	\$0.00	\$0.00	\$0.00	\$20,600.00		Area C Amenity -Pemberton Museum school & cabin
53100	Contribution To Other Services	CC2601	Area C-Vill Pemberton Cemetery	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00		-100% Area C Amenity for fencing around cemetery
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$0.00	\$10,000.00	\$10,256.54	\$10,256.54	\$0.00		-100% Area A Gas Tax CWF for GB water VFD, pump & motor
53100	Contribution To Other Services	CC2707	D'Arcy Water	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00		-100% Area C Amenity funds for D'arcy water
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$20,000.00	\$20,000.00	\$30,155.50	\$30,155.50	\$76,845.00		155% Area A PILT for Bralorne sewer; multiple Bd Res's
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area A CWF for new treatment plant (2019)
53100	Contribution To Other Services	CC2804	Pinecrest Sewer	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00		Area D CWF for purchase and install 34 grinder pumps
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$38,892.85	\$0.00	\$0.00	\$0.00	\$0.00		2019 Area C CWF funds for Gates Lk picnic space from
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00		Area C CWF to Gates Lake Community Park - Potable water
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$0.00	\$0.00	\$2,818.57	\$2,897.99	\$0.00		-100% Area C Amenity -portapotties & fencing Anderson Lake Park
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00		0% Area C Amenity -Anderson Lake Dock Annual rent
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$254.97	\$265.00	\$265.73	\$265.73	\$275.00		3% Area C Amenity -Anderson Lake Dock insurance
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$1,447.21	\$1,553.00	\$1,552.79	\$1,590.00	\$3,000.00		89% Area C Amenity -Anderson Lake Dock maintenance
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		Area B Gas Tax CWF -Area B Seton Park
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$839.93	\$4,160.00	\$3,942.85	\$7,450.15	\$10,000.00		34% Area D Amenity for Britannia Beach dock staff time
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00		Area B CWF for Texas Creek Park; removed in 2021
53100	Contribution To Other Services	CC3001	Britannia Parks and Trails	\$1,874.64	\$5,625.00	\$1,400.00	\$1,400.00	\$4,225.00		202% Area D Amenity remaining funds for BB trails upgrades
53100	Contribution To Other Services	CC3001	Britannia Parks and Trails	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00		Area D CWF for the Britannia Beach Playground project
53100	Contribution To Other Services	CC3002	Furry Creek Open Spaces	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Area D Amenity for Furry Creek Spit renovation
53100	Contribution To Other Services	CC3102	Bridge River Valley Economic De	\$0.00	\$0.00	\$0.00	\$0.00	\$5,200.00		Area A PILT for BRVCA - FS review engagement
53100	Contribution To Other Services	CC3102	Bridge River Valley Economic De	\$0.00	\$0.00	\$22,144.00	\$22,144.00	\$0.00		-100% Area A PILT for BRVCA - Sunshine Mountain rec site
53100	Contribution To Other Services	CC3102	Bridge River Valley Economic De	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Area A PILT for BRVCA - NDIT Marketing program
53100	Contribution To Other Services	CC3201	Regional Transit Planning & Infra	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		Area C Amenity funds to WATT Consulting Group
<b>Transfer Expenses</b>				<b>\$1,884,571.92</b>	<b>\$1,991,495.00</b>	<b>\$1,077,943.98</b>	<b>\$2,137,709.68</b>	<b>\$2,786,513.00</b>	<b>30%</b>	
50590	Depreciation/Amortization			(\$15,837.23)	(\$60,000.00)	\$0.00	(\$60,000.00)	(\$60,000.00)		0%
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$15,837.23)</b>	<b>(\$60,000.00)</b>	<b>\$0.00</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>0%</b>	
<b>Total Expenses</b>				<b>\$4,718,130.36</b>	<b>\$6,109,099.00</b>	<b>\$3,358,223.82</b>	<b>\$5,232,807.30</b>	<b>\$7,964,746.00</b>	<b>326%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$353,808.11</b>	<b>\$0.00</b>	<b>\$1,503,765.34</b>	<b>\$685,355.05</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$91,414.97		\$121,414.97	\$96,414.97	\$101,414.97		
30008	Reserve - COVID-19 Safe Restart Grant			\$0.00		\$0.00	\$309,803.19	\$0.19		
30010	Reserve - Equipment Replacement			\$65,689.39		\$65,689.39	\$65,689.39	\$65,689.39		
30020	Reserve - Vehicle Replacement			\$88,984.21		\$76,320.69	\$43,490.76	\$73,490.76		
30040	Reserve - Amenities Fund	P9	Miller Creek Power	\$9,741.20		\$26,352.34	\$15,804.62	\$53,404.62		
30040	Reserve - Amenities Fund	P10	Rutherford Creek Power	\$361,347.70		\$264,110.94	\$244,842.30	\$196,059.30		
30040	Reserve - Amenities Fund	P11	Furry Creek Power	\$50,596.53		\$32,917.05	\$44,158.56	\$14,418.56		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
---	--	--	--	-------------------------------	--------------------	-----------------------	-------------------------	-------------------------	-----------------------------	-------

**Exhibit 1000 - General Government Services**

30041	Reserve - Trust Agreement Fund	P11	Furry Creek Power	\$27,248.83		\$17,111.59	\$18,398.68	\$4,173.68		
30090	Reserve - Gas Tax Agreement Community Works			\$2,237,983.04		\$2,069,522.97	\$2,248,133.49	\$1,313,127.49		
30100	Reserve - Electoral Area C Recreational Facilities			\$537,098.59		\$537,036.52	\$537,275.83	\$169,275.83		
30120	Reserve - Carbon Neutral			\$790.05		\$796.40	\$796.93	\$806.93		
30125	Reserve - BC Hydro PILT increase North			\$170,816.98		\$288,921.86	\$255,168.68	\$273,658.68		
30126	Reserve - BC Hydro PILT increase South			\$196,876.52		\$115,203.46	\$115,279.90	\$146,576.90		
30127	Reserve - Relationship Building			\$11,054.93		\$11,054.93	\$11,054.93	\$54.93		
30130	Reserve - Board Orientation			\$3,000.00		\$6,000.00	\$6,000.00	\$9,000.00		
30999	Operational Surplus reserve			\$275,955.97		\$275,955.97	\$275,955.97	\$307,833.97		2 months of 2021 est. operating exp, as per reserve guidelines =483,300
<b>Reserves</b>				<b>\$4,128,598.91</b>		<b>\$3,908,409.08</b>	<b>\$4,288,268.20</b>	<b>\$2,728,986.20</b>		

	2020 Opening Balance	2020 PILT allocation	2020 Usage	2020 interest allocation - Est.	2020 Forecast to Dec 31st	2021 Budget
<b>Reserve Balance - BC Hydro PILT increase North divided by area</b>	<b>\$170,816.98</b>	<b>\$212,651.82</b>	<b>(\$129,666.95)</b>	<b>\$1,366.83</b>	<b>\$255,168.68</b>	<b>\$273,658.68</b>
- Electoral Area A	\$63,877.71	\$106,325.91	(\$57,299.50)	\$608.04	\$113,512.15	\$133,607.65
- Electoral Area B	\$106,939.27	\$106,325.91	(\$72,367.45)	\$758.79	\$141,656.52	\$140,051.02
- District of Lillooet payments	\$0.00	\$53,162.95	\$0.00	\$0.00	\$0.00	\$61,945.22

*Sent directly to DOL, not placed in reserve*

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>												
<b>Revenues</b>												
40000 Requisition				\$1,155,397.00	\$1,308,046.00	\$1,308,046.00	\$1,308,046.00	\$1,484,213.00	\$2,236,359.00	\$2,286,333.00	\$2,340,463.00	\$2,395,695.00
<b>Requisitions</b>				<b>\$1,155,397.00</b>	<b>\$1,308,046.00</b>	<b>\$1,308,046.00</b>	<b>\$1,308,046.00</b>	<b>\$1,484,213.00</b>	<b>\$2,236,359.00</b>	<b>\$2,286,333.00</b>	<b>\$2,340,463.00</b>	<b>\$2,395,695.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40060 Grant in Lieu of Taxes - Fed/Prov				\$2,082.37	\$2,000.00	\$949.92	\$949.92	\$950.00	\$950.00	\$950.00	\$950.00	\$950.00
40070 Grant in Lieu of Taxes - Municipalities				\$34,175.59	\$33,000.00	\$34,845.90	\$35,920.53	\$35,900.00	\$35,900.00	\$35,900.00	\$35,900.00	\$35,900.00
40090 Grant in Lieu of Taxes - BC Hydro				\$1,379,819.00	\$1,435,012.00	\$1,444,451.00	\$1,444,451.00	\$1,502,229.00	\$1,562,318.00	\$1,624,811.00	\$1,689,803.00	\$1,757,396.00
40100 Grant in Lieu of Taxes - BC Rail				\$10,497.20	\$8,000.00	\$0.00	\$11,161.07	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
<b>GILT</b>				<b>\$1,426,574.16</b>	<b>\$1,478,012.00</b>	<b>\$1,480,246.82</b>	<b>\$1,492,482.52</b>	<b>\$1,547,079.00</b>	<b>\$1,607,168.00</b>	<b>\$1,669,661.00</b>	<b>\$1,734,653.00</b>	<b>\$1,802,246.00</b>
40125 Special Events Permit Application Fees				\$800.00	\$800.00	\$0.00	\$0.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00
40220 Interest Earned on Investments				\$26,885.60	\$19,000.00	\$1,513.58	\$3,863.28	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
40220 Interest Earned on Investments P9 Miller Creek Power				\$551.68	\$420.00	\$79.59	\$91.92	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
40220 Interest Earned on Investments P10 Rutherford Creek Power				\$6,884.51	\$6,500.00	\$2,493.42	\$2,668.33	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
40220 Interest Earned on Investments P11 Furry Creek Power				\$2,158.21	\$2,200.00	\$556.13	\$592.03	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
40220 Interest Earned on Investments SP9 Gas Tax Community Works Fund				\$39,037.13	\$33,000.00	\$16,796.47	\$18,659.65	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00
40220 Interest Earned on Investments Electoral Area C Recreation Facility				\$5,827.18	\$4,200.00	\$4,308.96	\$4,665.23	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
40220 Interest Earned on Investments Carbon Neutral				\$246.06	\$10.00	\$6.35	\$6.88	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
40220 Interest Earned on Investments BC Hydro PILT increase North				\$2,033.93	\$1,500.00	\$1,182.49	\$1,366.83	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
40220 Interest Earned on Investments BC Hydro PILT increase South				\$3,083.77	\$2,900.00	\$896.98	\$973.41	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
40240 Time Allocation To Other Services				\$18,760.18	\$24,000.00	\$36,609.11	\$46,239.22	\$30,000.00	\$30,600.00	\$31,212.00	\$31,836.00	\$32,473.00
40250 Overhead Recovery from Other Services				\$148,076.00	\$150,650.00	\$150,852.00	\$150,852.00	\$158,454.00	\$161,623.00	\$164,855.00	\$168,152.00	\$171,515.00
40260 Flat Rate Overhead Recovery from Other Services				\$20,850.38	\$21,850.00	\$19,450.00	\$21,950.00	\$21,950.00	\$21,950.00	\$21,950.00	\$21,950.00	\$21,950.00
40300 Miscellaneous Revenue				\$4,396.29	\$4,000.00	(\$768.75)	(\$99.76)	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
40650 Contributions from developers P9 Miller Creek Power				\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
40650 Contributions from developers P10 Rutherford Creek Power				\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
40650 Contributions from developers P11 Furry Creek Power				\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00
<b>Fees &amp; Other Revenues</b>				<b>\$375,590.92</b>	<b>\$367,030.00</b>	<b>\$329,976.33</b>	<b>\$347,829.02</b>	<b>\$344,314.00</b>	<b>\$348,825.00</b>	<b>\$353,426.00</b>	<b>\$358,118.00</b>	<b>\$362,905.00</b>
40910 Unconditional Grants - Provincial				\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
40950 Conditional Grants - Federal				\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40950 Conditional Grants - Federal SP9 Gas Tax Community Works Fund				\$668,870.03	\$326,625.00	\$326,747.34	\$326,747.34	\$341,629.00	\$341,757.00	\$356,919.00	\$356,919.00	\$356,919.00
40960 Conditional Grants - Provincial				\$1,162.00	\$1,100.00	\$1,162.00	\$1,162.00	\$1,162.00	\$1,162.00	\$1,162.00	\$1,162.00	\$1,162.00
40960 Conditional Grants - Provincial SP138 C2C Forum				\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP202 Rural Dividend - Housing in Area				\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP216 Rural Dividend - Heritage Protocol				\$0.00	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP219 UBCM Enhanced EOC Emergency				\$0.00	\$0.00	\$0.00	\$0.00	\$21,700.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP222 Jack Webster Bridge Replacement				\$0.00	\$0.00	\$0.00	\$0.00	\$390,898.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP230 COVID-19 Safe Restart Grant				\$0.00	\$0.00	\$0.00	\$502,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP231 Asset Management Gap Analysis				\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental S10 Northern SLRD Economic Development				\$50,000.00	\$50,000.00	\$0.00	\$48,870.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
40990 Conditional Grants - Non Governmental SP118 NDIT Grant writing support				\$8,000.00	\$8,000.00	(\$1,904.76)	\$6,095.24	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
40990 Conditional Grants - Non Governmental Potential NDIT Intern				\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental SP195 S2S Congress Planning				\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental SP70 MIA risk mgmt grant				\$0.00	\$0.00	\$0.00	\$6,577.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$933,032.03</b>	<b>\$650,725.00</b>	<b>\$546,004.58</b>	<b>\$1,101,451.58</b>	<b>\$1,138,389.00</b>	<b>\$600,919.00</b>	<b>\$616,081.00</b>	<b>\$616,081.00</b>	<b>\$616,081.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
41000 Proceeds from Borrowing SP107 New office space				\$0.00	\$350,000.00	\$150,000.00	\$150,000.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$350,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$200,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>												
42000 Surplus Deficit -Available				\$531,604.78	\$353,191.00	\$353,808.11	\$353,808.11	\$685,355.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$531,604.78</b>	<b>\$353,191.00</b>	<b>\$353,808.11</b>	<b>\$353,808.11</b>	<b>\$685,355.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service			\$19,251.66	\$22,609.00	\$22,608.00	\$22,608.00	\$19,297.00	\$19,683.00	\$20,077.00	\$20,479.00	\$20,889.00
43000	Transfers from Other Service	CC2108	Pemberton and District Arts, Cu	\$0.00	\$356.00	\$356.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2109	Pemberton and District Econom	\$0.00	\$356.00	\$356.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2405	Britannia Beach Debris Flood Mi	\$0.00	\$1,541.00	\$1,541.00	\$1,541.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2901	Electoral Area A Select Services	\$0.00	\$0.00	\$0.00	\$1,250.00	\$1,250.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2902	Electoral Area B Select Services	\$0.00	\$0.00	\$0.00	\$1,250.00	\$1,250.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$92,196.81	\$136,953.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$100,000.00	\$172,850.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$65,380.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$32,664.00	\$32,663.52	\$32,663.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$32,829.93	\$0.00	\$85,000.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$50,000.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$22,144.00	\$22,144.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$6,945.00	\$6,945.00	\$5,055.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$3,210.50	\$3,210.50	\$1,790.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$12,500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$5,200.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$2,500.00	\$1,254.04	\$1,254.04	\$1,246.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$1,125.00	\$1,125.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$11,052.41	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$9,878.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$16,058.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$140,000.00	\$140,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$370,000.00	\$0.00	\$0.00	\$370,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$1,447.21	\$1,553.00	\$1,552.79	\$1,590.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$2,818.57	\$2,897.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9	Miller Creek Power	\$450.00	\$500.00	\$450.00	\$450.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
44000	Transfer from Reserve	P9	Miller Creek Power	\$53,827.00	\$40,004.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$0.00	\$22,985.00	\$22,985.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$0.00	\$0.00	\$4,093.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$31,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$254.97	\$265.00	\$265.73	\$265.73	\$275.00	\$300.00	\$300.00	\$300.00	\$300.00
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$52,431.00	\$69,908.00	\$69,908.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$33,175.00	\$35,000.00	\$35,000.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>											
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$0.00	\$20,600.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$46,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$1,580.00	\$0.00	\$530.00	\$530.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$2,500.00	\$17,500.00	\$17,500.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$839.93	\$4,160.00	\$3,462.22	\$7,450.15	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$1,762.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$1,874.64	\$5,625.00	\$1,400.00	\$1,400.00	\$4,225.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$4,478.00	\$0.00	\$0.00	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$129,892.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$10,000.00	\$10,256.54	\$10,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$162,978.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$148,762.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$175,000.00	\$175,000.00	\$175,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$48,285.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$17,887.71	\$82,112.00	\$0.00	\$0.00	\$82,122.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP107 New office space	\$155,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP125 Lillooet Agricultural Food Societ	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP138 C2C Forum	\$0.00	\$11,000.00	\$0.00	\$0.00	\$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>			<b>\$649,739.58</b>	<b>\$1,602,095.00</b>	<b>\$693,907.32</b>	<b>\$1,164,545.12</b>	<b>\$2,565,396.00</b>	<b>\$128,983.00</b>	<b>\$44,377.00</b>	<b>\$24,779.00</b>	<b>\$25,189.00</b>
<b>Total Revenues</b>			<b>\$5,071,938.47</b>	<b>\$6,109,099.00</b>	<b>\$4,861,989.16</b>	<b>\$5,918,162.35</b>	<b>\$7,964,746.00</b>	<b>\$4,922,254.00</b>	<b>\$4,969,878.00</b>	<b>\$5,074,094.00</b>	<b>\$5,202,116.00</b>
<b>Expenses</b>											
50000	Regional Indemnities		\$105,481.55	\$107,132.00	\$77,616.78	\$107,924.47	\$108,788.00	\$110,964.00	\$113,183.00	\$115,447.00	\$117,756.00
50010	Regional Meeting Fees & Travel Time		\$2,654.00	\$3,000.00	\$1,670.54	\$2,060.54	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50020	Regional Expenses		\$31,996.78	\$32,000.00	\$3,084.48	\$2,749.48	\$32,000.00	\$32,640.00	\$33,293.00	\$33,959.00	\$34,638.00
50030	Electoral Indemnities		\$123,910.77	\$126,513.00	\$91,083.57	\$127,179.16	\$128,197.00	\$130,761.00	\$133,376.00	\$136,044.00	\$138,765.00
50040	Electoral Area Meeting Fees		\$1,122.00	\$3,000.00	\$975.00	\$975.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50050	Electoral Area Expenses		\$29,684.40	\$34,575.00	\$9,654.09	\$11,813.67	\$34,575.00	\$35,267.00	\$35,972.00	\$36,691.00	\$37,425.00
50110	Salaries		\$950,277.40	\$1,102,038.00	\$705,984.91	\$1,016,416.63	\$1,406,174.00	\$1,585,946.00	\$1,617,665.00	\$1,650,018.00	\$1,683,018.00
50110	Salaries		\$0.00	\$0.00	\$0.00	\$38,435.34	\$36,642.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits		\$205,838.38	\$266,137.00	\$181,721.19	\$237,728.57	\$418,146.00	\$469,532.00	\$478,923.00	\$488,501.00	\$498,271.00
50131	Employer Health Tax		\$23,365.74	\$25,000.00	\$18,360.50	\$25,871.95	\$42,248.00	\$51,099.00	\$52,121.00	\$53,163.00	\$54,226.00
50140	Overtime	CC1000 General Government Services	\$539.66	\$1,000.00	\$2,612.86	\$3,019.74	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50140	Overtime	SP214 2020 Covid19 Response	\$0.00	\$0.00	\$217.14	\$217.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training		\$13,056.34	\$22,500.00	\$8,209.57	\$12,332.62	\$24,500.00	\$24,990.00	\$25,490.00	\$26,000.00	\$26,520.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>												
50170	Dues/Subscriptions/Memberships			\$12,198.34	\$14,100.00	\$8,095.48	\$8,725.48	\$14,100.00	\$14,382.00	\$14,670.00	\$14,963.00	\$15,262.00
50180	Travel			\$4,688.37	\$8,000.00	\$0.00	\$500.00	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50190	Advertising			\$3,996.08	\$8,000.00	\$2,484.14	\$4,295.14	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50190	Advertising	SP207	AAP new Pemberton & District S	\$712.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs			\$252.00	\$500.00	\$0.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50200	Bank Charges & Interest			\$10,296.23	\$13,000.00	\$6,248.95	\$8,364.14	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
50210	Communications			\$32,286.52	\$48,000.00	\$24,252.72	\$31,928.34	\$34,960.00	\$35,659.00	\$36,372.00	\$37,099.00	\$37,841.00
50210	Communications	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$2,673.98	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications	SP219	UBCM Enhanced EOC Emergenc	\$0.00	\$0.00	\$0.00	\$0.00	\$71,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier			\$630.53	\$700.00	\$133.46	\$304.43	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50240	Office Supplies			\$15,918.77	\$19,000.00	\$9,960.79	\$10,875.98	\$17,000.00	\$17,340.00	\$17,687.00	\$18,041.00	\$18,402.00
50240	Office Supplies	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$1,346.39	\$5,049.59	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50250	Office Recycling			\$1,268.39	\$1,700.00	\$816.23	\$1,017.11	\$1,400.00	\$1,428.00	\$1,457.00	\$1,486.00	\$1,516.00
50260	Office Rent & Maintenance			\$75,498.88	\$61,107.00	\$34,296.33	\$59,357.21	\$63,500.00	\$64,770.00	\$66,065.00	\$67,386.00	\$68,734.00
50260	Office Rent & Maintenance	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$428.40	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50270	Miscellaneous Office Expense			\$770.85	\$13,622.00	\$151.58	\$333.58	\$800.00	\$816.00	\$832.00	\$849.00	\$866.00
50275	Staff Incentives			\$3,672.94	\$3,500.00	\$1,048.61	\$2,499.88	\$3,750.00	\$3,825.00	\$3,902.00	\$3,980.00	\$4,060.00
50276	Staff Retention			\$3,775.72	\$6,000.00	\$590.16	\$4,674.61	\$14,700.00	\$9,100.00	\$9,100.00	\$9,100.00	\$9,100.00
50280	Photocopier			\$8,111.36	\$8,350.00	\$5,943.13	\$7,363.84	\$8,345.00	\$8,517.00	\$8,687.00	\$8,861.00	\$9,038.00
50290	Postage			\$5,205.66	\$6,200.00	\$3,190.04	\$4,892.49	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
50300	Publications/Resources			\$133.46	\$2,000.00	\$162.47	\$375.77	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50310	Records Management			\$6,779.82	\$7,000.00	\$5,580.00	\$5,580.00	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50315	Asset Management			\$0.00	\$62,500.00	\$0.00	\$0.00	\$62,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50320	Security			\$450.00	\$580.00	\$620.00	\$480.00	\$580.00	\$592.00	\$604.00	\$616.00	\$628.00
50330	Vehicle Expense			\$8,331.73	\$13,000.00	\$4,207.62	\$5,180.82	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50330	Vehicle Expense	V007	2013 Prius Hybrid	\$304.93	\$500.00	\$90.95	\$90.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V008	2013 4Runner (Toyota)	\$1,289.89	\$2,700.00	\$833.68	\$1,018.75	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$143.40	\$2,100.00	\$32.51	\$203.71	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50330	Vehicle Expense	V010	2016 Dodge Ram	\$6,119.50	\$4,000.00	\$2,841.79	\$3,179.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V012	2019 Toyota Rav4 Hybrid LE	\$0.00	\$1,500.00	\$50.44	\$108.20	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50330	Vehicle Expense	V013	2021 Toyota Tundra	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50400	Hardware			\$25,540.69	\$40,000.00	\$23,800.11	\$16,948.95	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00
50400	Hardware	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$132.41	\$20,712.35	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$24,603.23	\$303,000.00	\$23,977.71	\$46,850.29	\$162,937.00	\$30,000.00	\$30,600.00	\$31,212.00	\$31,836.00
50415	Website			\$6,330.00	\$24,200.00	\$14,580.01	\$16,680.01	\$29,410.00	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00
50430	Board Computer Expense			\$4,923.05	\$2,500.00	\$535.85	\$535.85	\$2,500.00	\$4,000.00	\$2,500.00	\$2,550.00	\$2,601.00
50440	Support Services			\$94,721.34	\$139,069.00	\$69,387.45	\$76,234.69	\$174,027.00	\$70,000.00	\$71,400.00	\$72,828.00	\$74,285.00
50510	Consulting - Accounting/Audit			\$16,531.99	\$17,572.00	\$0.00	\$18,000.00	\$22,000.00	\$22,440.00	\$22,889.00	\$23,347.00	\$23,814.00
50520	Consulting - Legal			\$10,795.32	\$30,000.00	\$12,784.48	\$20,658.67	\$30,000.00	\$30,600.00	\$31,212.00	\$31,836.00	\$32,473.00
50520	Consulting - Legal	SP107	New office space	\$1,755.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$6,106.04	\$5,000.00	\$3,543.29	\$5,065.28	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50570	Consulting - Other			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$0.00	\$50,000.00	\$52,977.37	\$52,977.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50582	Recruitment & retention			\$17,887.71	\$82,112.00	\$0.00	\$0.00	\$82,112.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$15,837.23	\$60,000.00	\$0.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
50600	Insurance			\$31,587.19	\$34,000.00	\$33,505.36	\$33,505.36	\$38,505.00	\$39,275.00	\$40,061.00	\$40,862.00	\$41,679.00
50600	Insurance	V007	2013 Prius Hybrid	\$1,984.00	\$1,211.00	\$2,421.00	\$2,421.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V008	2013 4Runner (Toyota)	\$2,091.00	\$2,550.00	\$2,550.00	\$2,550.00	\$2,884.00	\$2,942.00	\$3,001.00	\$3,061.00	\$3,122.00
50600	Insurance	V009	2014 Rav4 (Toyota)	\$1,812.00	\$2,208.00	\$2,208.00	\$2,208.00	\$2,513.00	\$2,563.00	\$2,614.00	\$2,666.00	\$2,719.00
50600	Insurance	V010	2016 Dodge Ram	\$2,311.00	\$2,823.00	\$2,823.00	\$2,823.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V012	2019 Toyota Rav4 Hybrid LE	\$0.00	\$2,500.00	\$180.00	\$249.00	\$2,933.00	\$2,992.00	\$3,052.00	\$3,113.00	\$3,175.00
50600	Insurance	V013	2021 Toyota Tundra	\$0.00	\$0.00	\$0.00	\$0.00	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50610	Miscellaneous Operating Cost			\$96.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50660	Rental/Lease of Floor Space			\$450.00	\$500.00	\$450.00	\$450.00	\$450.00	\$500.00	\$500.00	\$500.00	\$500.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>												
50690	Utilities - Hydro			\$15,915.58	\$15,000.00	\$10,903.32	\$16,218.69	\$17,000.00	\$17,340.00	\$17,687.00	\$18,041.00	\$18,402.00
50900	Special Projects	CC1000	General Government Services	\$42,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$140,000.00	\$140,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$48,285.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1200	Land Planning & Zoning	\$0.00	\$0.00	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC2405	Britannia Beach Debris Flood M	\$1,540.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	P15	Lillooet Lake Estates	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S10	Northern SLRD Economic Develo	\$50,181.20	\$78,062.00	\$0.00	\$48,870.00	\$79,192.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
50900	Special Projects	S11	SLRD Jackets	\$1,024.86	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50900	Special Projects	S13	Climate Action Carbon Offsets	(\$2,000.00)	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP12	Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$7,045.00	\$7,150.00	\$7,150.00	\$7,150.00	\$7,150.00	\$7,150.00
50900	Special Projects	SP42	Climate Action Plan	\$0.00	\$0.00	\$300.00	\$600.00	\$320.00	\$326.00	\$333.00	\$340.00	\$347.00
50900	Special Projects	SP70	MIA risk mgmt grant	\$0.00	\$0.00	\$6,577.00	\$6,577.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP104	Crimestoppers Grant	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
50900	Special Projects	SP109	Boundary expansion work	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP118	NDIT Grant writing support	\$8,000.00	\$8,000.00	\$0.00	\$10,500.00	\$10,500.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
50900	Special Projects	SP125	Lillooet Agricultural Food Societ	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP125	Lillooet Agricultural Food Societ	\$0.00	\$0.00	\$0.00	\$9,878.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP126	BC Rural Centre Grant	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50900	Special Projects	SP138	C2C Forum	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP157	Pemberton Meadows Fire Assoc	\$33,175.00	\$35,000.00	\$57,985.00	\$57,985.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP171	Board Orientation	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP172	Relationship Building	\$0.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP173	50 year anniversary	\$6.29	\$17,660.00	\$3,190.87	\$3,190.87	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP183	Black Tusk Utility handover	\$12.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP189	Squamish Public Library grant	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP195	S2S Congress Planning	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP202	Rural Dividend - Housing in Area	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP206	Sea to Sky Soils infrastructure pt	(\$796.03)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP215	SFPC-Implementation of the Sq	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP216	Rural Dividend - Heritage Protoc	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP221	Community Energy & Climate Ac	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP222	Jack Webster Bridge Replaceme	\$0.00	\$0.00	\$522.85	\$522.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP231	Asset Management Gap Analysis	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51012	Capital Grant			\$58,580.51	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51040	Bad Debts			\$2,137.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$44,773.66	\$53,163.00	\$53,162.95	\$53,162.95	\$61,945.00	\$71,079.00	\$80,578.00	\$90,457.00	\$100,731.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$162,978.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$148,762.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$53,827.00	\$40,004.00	\$52,431.00	\$69,908.00	\$69,908.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$14,220.67	\$14,221.00	\$14,220.67	\$14,220.67	\$14,221.00	\$14,221.00	\$14,221.00	\$14,221.00	\$14,221.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$570,000.00	\$175,000.00	\$175,000.00	\$395,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1000	General Government Services	\$53,784.76	\$60,000.00	\$50,479.42	\$60,750.91	\$70,896.00	\$72,314.00	\$70,896.00	\$70,896.00	\$70,896.00
53201	Time Allocation from Other Services	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$2,888.62	\$3,000.00	\$2,920.56	\$4,088.72	\$4,000.00	\$4,080.00	\$4,000.00	\$4,000.00	\$4,000.00
53200	Time Allocation from Other Services	S12	Special Events Time Allocation	\$0.00	\$1,500.00	\$0.00	\$0.00	\$880.00	\$1,204.00	\$1,167.00	\$1,160.00	\$1,153.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>												
53200	Time Allocation from Other Services	SP107	New office space	\$120.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP183	Black Tusk Utility handover	\$3,192.40	\$0.00	\$146.36	\$344.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$0.00	\$4,478.00	\$0.00	\$0.00	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP221	Community Energy & Climate Ac	\$0.00	\$0.00	\$79.42	\$79.42	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
<b>Operating Expenses</b>				<b>\$2,409,757.19</b>	<b>\$3,944,037.00</b>	<b>\$2,118,040.97</b>	<b>\$2,910,038.60</b>	<b>\$4,682,091.00</b>	<b>\$3,232,092.00</b>	<b>\$3,296,936.00</b>	<b>\$3,366,402.00</b>	<b>\$3,437,457.00</b>
99996	Fixed Asset Increase			\$38,273.45	\$1,727.00	\$1,566.23	\$1,566.23	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP107	New office space	\$315,598.45	\$108,043.00	\$42,023.30	\$112,043.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	V012	2019 Toyota Rav4 Hybrid LE	\$0.00	\$32,664.00	\$32,663.52	\$32,663.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$12,339.48	\$0.00	\$85,000.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP222	Jack Webster Bridge Replaceme	\$0.00	\$0.00	\$0.00	\$0.00	\$390,375.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$353,871.90</b>	<b>\$142,434.00</b>	<b>\$76,253.05</b>	<b>\$158,612.23</b>	<b>\$395,375.00</b>	<b>\$85,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52040	SLRD - Debt Charges - Principal			\$53,766.58	\$53,767.00	\$53,766.58	\$53,766.58	\$53,767.00	\$53,767.00	\$53,767.00	\$53,767.00	\$53,767.00
52050	SLRD - Debt Charges - Interest			\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00
52065	Short-term Debt Charges - Interest			\$0.00	\$5,366.00	\$219.24	\$680.21	\$5,000.00	\$4,000.00	\$3,000.00	\$2,000.00	\$1,000.00
<b>Principal &amp; Interest</b>				<b>\$85,766.58</b>	<b>\$91,133.00</b>	<b>\$85,985.82</b>	<b>\$86,446.79</b>	<b>\$160,767.00</b>	<b>\$159,767.00</b>	<b>\$158,767.00</b>	<b>\$157,767.00</b>	<b>\$156,767.00</b>
53000	Transfer to Reserve			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
53000	Transfer to Reserve			\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
53000	Transfer to Reserve	P9	Miller Creek Power	\$40,551.68	\$40,420.00	\$74.00	\$40,091.92	\$40,100.00	\$40,102.00	\$40,104.00	\$40,106.00	\$40,108.00
53000	Transfer to Reserve	P10	Rutherford Creek Power	\$46,884.51	\$46,500.00	\$2,459.97	\$42,668.33	\$42,500.00	\$42,550.00	\$42,601.00	\$42,653.00	\$42,706.00
53000	Transfer to Reserve	P11	Furry Creek Power	\$18,158.21	\$18,200.00	\$556.13	\$16,592.03	\$16,500.00	\$16,510.00	\$16,520.00	\$16,530.00	\$16,541.00
53000	Transfer to Reserve	SP9	Gas Tax Community Works Fund	\$707,907.16	\$359,625.00	\$16,796.47	\$345,406.99	\$361,629.00	\$362,157.00	\$377,727.00	\$378,143.00	\$378,567.00
53000	Transfer to Reserve		Electoral Area C Recreation	\$5,827.18	\$4,200.00	\$4,308.96	\$4,665.23	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
53000	Transfer to Reserve		Carbon Neutral	\$246.06	\$10.00	\$6.35	\$6.88	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
53000	Transfer to Reserve		BC Hydro PILT increase North	\$181,128.55	\$214,152.00	\$213,834.31	\$214,018.65	\$249,281.00	\$285,845.00	\$323,872.00	\$363,418.00	\$404,546.00
53000	Transfer to Reserve		BC Hydro PILT increase South	\$67,267.47	\$80,330.00	\$78,326.95	\$78,403.38	\$92,297.00	\$106,738.00	\$121,756.00	\$137,376.00	\$153,619.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$114,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP230	COVID-19 Safe Restart Grant	\$0.00	\$0.00	\$0.00	\$502,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services			\$559,583.40	\$559,583.00	\$559,583.40	\$559,583.40	\$559,583.00	\$559,583.00	\$559,583.00	\$559,583.00	\$559,583.00
53100	Contribution To Other Services			\$0.00	\$0.00	\$0.00	\$100,000.00	\$172,850.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1200	Land Planning & Zoning	\$0.00	\$0.00	\$11,052.41	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1703	Lillooet Area Rescue Serv	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1706	Fire Protection Lillooet LSA	\$1,500.00	\$0.00	\$1,125.00	\$17,183.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1711	Fire Protection Seton-Shalth LSA	\$0.00	\$32,500.00	\$1,254.04	\$1,254.04	\$31,246.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Services	\$37,738.10	\$19,262.00	\$17,500.01	\$17,500.01	\$1,762.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1761	Emergency Planning	\$1,580.00	\$0.00	\$530.00	\$530.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1761	Emergency Planning	\$0.00	\$0.00	\$0.00	\$4,093.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1761	Emergency Planning	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1904	D'Arcy Dev-Birkenhead Refuse L	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Centre	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2200	Bralorne Museum CLSA	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$12,500.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2202	Pemberton & Dist.Museum & A	\$0.00	\$0.00	\$0.00	\$0.00	\$20,600.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2601	Area C-Vill Pemberton Cemetery	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$0.00	\$10,000.00	\$10,256.54	\$10,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2707	D'Arcy Water	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$20,000.00	\$20,000.00	\$30,155.50	\$30,155.50	\$76,845.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2804	Pincrest Sewer	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$38,892.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Park	\$0.00	\$0.00	\$2,818.57	\$2,897.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>											
53100	Contribution To Other Services	CC3000	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
53100	Contribution To Other Services	CC3000	\$254.97	\$265.00	\$265.73	\$265.73	\$275.00	\$300.00	\$300.00	\$300.00	\$300.00
53100	Contribution To Other Services	CC3000	\$1,447.21	\$1,553.00	\$1,552.79	\$1,590.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
53100	Contribution To Other Services	CC3000	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	\$839.93	\$4,160.00	\$3,942.85	\$7,450.15	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3001	\$1,874.64	\$5,625.00	\$1,400.00	\$1,400.00	\$4,225.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3001	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3002	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102	\$0.00	\$0.00	\$0.00	\$0.00	\$5,200.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102	\$0.00	\$0.00	\$22,144.00	\$22,144.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3201	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>			<b>\$1,884,571.92</b>	<b>\$1,991,495.00</b>	<b>\$1,077,943.98</b>	<b>\$2,137,709.68</b>	<b>\$2,786,513.00</b>	<b>\$1,505,395.00</b>	<b>\$1,574,175.00</b>	<b>\$1,609,925.00</b>	<b>\$1,667,892.00</b>
50590	Depreciation/Amortization		(\$15,837.23)	(\$60,000.00)	\$0.00	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>			<b>(\$15,837.23)</b>	<b>(\$60,000.00)</b>	<b>\$0.00</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>
<b>Total Expenses</b>			<b>\$4,718,130.36</b>	<b>\$6,109,099.00</b>	<b>\$3,358,223.82</b>	<b>\$5,232,807.30</b>	<b>\$7,964,746.00</b>	<b>\$4,922,254.00</b>	<b>\$4,969,878.00</b>	<b>\$5,074,094.00</b>	<b>\$5,202,116.00</b>
<b>Surplus/ (Deficit)</b>			<b>\$353,808.11</b>	<b>\$0.00</b>	<b>\$1,503,765.34</b>	<b>\$685,355.05</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment		\$91,414.97		\$121,414.97	\$96,414.97	\$101,414.97	\$131,414.97	\$161,414.97	\$191,414.97	\$221,414.97
30008	Reserve - COVID-19 Safe Restart Grant		\$0.00		\$0.00	\$309,803.19	\$0.19	\$0.19	\$0.19	\$0.19	\$0.19
30010	Reserve - Equipment Replacement		\$65,689.39		\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39
30020	Reserve - Vehicle Replacement		\$88,984.21		\$76,320.69	\$43,490.76	\$73,490.76	\$18,490.76	\$48,490.76	\$78,490.76	\$108,490.76
30040	Reserve - Amenities Fund	P9	\$9,741.20		\$26,352.34	\$15,804.62	\$53,404.62	\$93,006.62	\$132,610.62	\$172,216.62	\$211,824.62
30040	Reserve - Amenities Fund	P10	\$361,347.70		\$264,110.94	\$244,842.30	\$196,059.30	\$237,809.30	\$279,610.30	\$321,463.30	\$363,369.30
30040	Reserve - Amenities Fund	P11	\$50,596.53		\$32,917.05	\$44,158.56	\$14,418.56	\$30,928.56	\$47,448.56	\$63,978.56	\$80,519.56
30041	Reserve - Trust Agreement Fund	P11	\$27,248.83		\$17,111.59	\$18,398.68	\$4,173.68	\$4,173.68	\$4,173.68	\$4,173.68	\$4,173.68
30090	Reserve - Gas Tax Agreement Community Works		\$2,237,983.04		\$2,069,522.97	\$2,248,133.49	\$1,313,127.49	\$1,675,284.49	\$2,053,011.49	\$2,431,154.49	\$2,809,721.49
30100	Reserve - Electoral Area C Recreational Facilities		\$537,098.59		\$537,036.52	\$537,275.83	\$169,275.83	\$171,375.83	\$173,577.83	\$175,883.83	\$178,295.83
30120	Reserve - Carbon Neutral		\$790.05		\$796.40	\$796.93	\$806.93	\$816.93	\$826.93	\$836.93	\$846.93
30125	Reserve - BC Hydro PILT increase North		\$170,816.98		\$288,921.86	\$255,168.68	\$273,658.68	\$539,503.68	\$843,375.68	\$1,206,793.68	\$1,611,339.68
30126	Reserve - BC Hydro PILT increase South		\$196,876.52		\$115,203.46	\$115,279.90	\$146,576.90	\$253,314.90	\$375,070.90	\$512,446.90	\$666,065.90
30127	Reserve - Relationship Building		\$11,054.93		\$11,054.93	\$11,054.93	\$54.93	\$54.93	\$54.93	\$54.93	\$54.93
30130	Reserve - Board Orientation		\$3,000.00		\$6,000.00	\$6,000.00	\$9,000.00	\$12,000.00	\$15,000.00	\$18,000.00	\$21,000.00
30999	Operational Surplus reserve		\$275,955.97		\$275,955.97	\$275,955.97	\$307,833.97	\$307,833.97	\$307,833.97	\$307,833.97	\$307,833.97
<b>Reserves</b>			<b>\$4,128,598.91</b>		<b>\$3,908,409.08</b>	<b>\$4,288,268.20</b>	<b>\$2,728,986.20</b>	<b>\$3,541,698.20</b>	<b>\$4,508,190.20</b>	<b>\$5,550,432.20</b>	<b>\$6,650,641.20</b>

	2020 Opening Balance	2020 PILT allocation	2020 Usage	2020 interest allocation - Est.	2020 Forecast to Dec 31st	2021 Budget
<b>Reserve Balance - BC Hydro PILT increase North divided by area</b>	<b>\$170,816.98</b>	<b>\$212,651.82</b>	<b>(\$129,666.95)</b>	<b>\$1,366.83</b>	<b>\$255,168.68</b>	<b>\$273,658.68</b>
- Electoral Area A	\$63,877.71	\$106,325.91	(\$57,299.50)	\$608.04	\$113,512.15	\$133,607.65
- Electoral Area B	\$106,939.27	\$106,325.91	(\$72,367.45)	\$758.79	\$141,656.52	\$140,051.02
- District of Lillooet payments	\$0.00	\$53,162.95	\$0.00	\$0.00	\$0.00	\$61,945.22

**General Government Reserve Account Balances**

			Transfer to Reserves - Interest income (40220)				
Description	2020 Forecast	2021	2022	2023	2024	2025	
30000 1000	Capital Works & Equipment Reserve	-	-	-	-	-	
30008 1000	COVID-19 Safe Restart Grant	-	-	-	-	-	
30010 1000	Equipment Replacement reserve	-	-	-	-	-	
30020 1000	Vehicle Replacement reserve	-	-	-	-	-	
30040 1000 P9	Amenities Fund	91.92	100.00	102.00	104.00	106.00	
30040 1000 P10	Amenities Fund	2,668.33	2,500.00	2,550.00	2,601.00	2,653.00	
30040 1000 P11	Amenities Fund	592.03	500.00	510.00	520.00	530.00	
30041 1000 P11	Trust Agreement Fund	-	-	-	-	-	
30090 1000	Gas Tax Community Works	18,659.65	20,000.00	20,400.00	20,808.00	21,224.00	
30100 1000	Reserve - Electoral Area C Recreational Facilities	4,665.23	5,000.00	5,100.00	5,202.00	5,306.00	
30120 1000	Reserve - Carbon Neutral	6.88	10.00	10.00	10.00	10.00	
30125 1000	Reserve - BC Hydro PILT increase North	1,366.83	1,500.00	1,530.00	1,561.00	1,592.00	
30126 1000	Reserve - BC Hydro PILT increase South	973.41	1,000.00	1,020.00	1,040.00	1,061.00	
30127 1000	Reserve - Relationship Building	-	-	-	-	-	
30130 1000	Reserve - Board Orientation	-	-	-	-	-	
30999 1000	Reserve - Operational Surplus	-	-	-	-	-	
<b>TOTAL</b>		<b>29,024.28</b>	<b>30,610.00</b>	<b>31,222.00</b>	<b>31,846.00</b>	<b>32,482.00</b>	<b>33,131.00</b>

			Transfer to Reserves - Other				
Description	2020 (Forecast)	2021	2022	2023	2024	2025	
30000 1000	Capital Works & Equipment Reserve	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00
30008 1000	COVID-19 Safe Restart Grant	502,000.00	-	-	-	-	-
30010 1000	Equipment Replacement reserve	-	-	-	-	-	-
30020 1000	Vehicle Replacement reserve	20,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00
30040 1000 P9	Amenities Fund	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
30040 1000 P10	Amenities Fund	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
30040 1000 P11	Amenities Fund	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00
30041 1000 P11	Trust Agreement Fund	-	-	-	-	-	-
30090 1000	Gas Tax Community Works	326,747.34	341,629.00	341,757.00	356,919.00	356,919.00	356,919.00
30100 1000	Reserve - Electoral Area C Recreational Facilities	-	-	-	-	-	-
30120 1000	Reserve - Carbon Neutral	-	-	-	-	-	-
30125 1000	Reserve - BC Hydro PILT increase North	212,651.82	247,781.00	284,315.00	322,311.00	361,826.00	402,922.00
30126 1000	Reserve - BC Hydro PILT increase South	77,429.97	91,297.00	105,718.00	120,716.00	136,315.00	152,537.00
30127 1000	Reserve - Relationship Building	-	-	-	-	-	-
30130 1000	Reserve - Board Orientation	3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
30999 1000	Reserve - Operational Surplus	-	\$114,000.00	-	-	-	-
<b>TOTAL</b>		<b>1,267,829.13</b>	<b>953,707.00</b>	<b>890,790.00</b>	<b>958,946.00</b>	<b>1,014,060.00</b>	<b>1,071,378.00</b>

<b>44000 1000</b>	<b>TOTAL TRANSFERRED TO RESERVES</b>	<b>1,296,853.41</b>	<b>984,317.00</b>	<b>922,012.00</b>	<b>990,792.00</b>	<b>1,046,542.00</b>	<b>1,104,509.00</b>
-------------------	--------------------------------------	---------------------	-------------------	-------------------	-------------------	---------------------	---------------------

			Transfer from Reserves				
Description	2020 (Forecast)	2021	2022	2023	2024	2025	
30000 1000	Capital Works & Equipment Reserve	25,000.00	25,000.00	-	-	-	-
30008 1000	COVID-19 Safe Restart Grant	192,196.81	309,803.00	-	-	-	-
30010 1000	Equipment Replacement reserve	-	-	-	-	-	-
30020 1000	Vehicle Replacement reserve	65,493.45	-	\$85,000.00	-	-	-
30040 1000 P9	Amenities Fund	34,028.50	2,500.00	500.00	500.00	500.00	500.00
30040 1000 P10	Amenities Fund	159,173.73	91,283.00	\$800.00	\$800.00	\$800.00	\$800.00
30040 1000 P11	Amenities Fund	23,030.00	46,240.00	-	-	-	-
30041 1000 P11	Trust Agreement Fund	8,850.15	14,225.00	-	-	-	-
30090 1000	Gas Tax Community Works	335,256.54	1,296,635.00	-	-	-	-
30100 1000	Reserve - Electoral Area C Recreational Facilities	4,487.99	373,000.00	3,000	3,000	3,000	3,000
30120 1000	Reserve - Carbon Neutral	-	-	-	-	-	-
30125 1000	Reserve - BC Hydro PILT increase North	129,666.95	230,791.00	20,000	20,000	-	-
30126 1000	Reserve - BC Hydro PILT increase South	160,000.00	61,000.00	-	-	-	-
30127 1000	Reserve - Relationship Building	-	11,000.00	-	-	-	-
30130 1000	Reserve - Board Orientation	-	-	-	-	-	-
30999 1000	Reserve - Operational Surplus	-	82,122.00	-	-	-	-
<b>53000 1000</b>	<b>TOTAL TRANSFERRED FROM RESERVES</b>	<b>1,137,184.12</b>	<b>2,543,599.00</b>	<b>109,300.00</b>	<b>24,300.00</b>	<b>4,300.00</b>	<b>4,300.00</b>

		2020 Opening Balance	Ending Reserve Balances					
			2020 (Forecast)	2021	2022	2023	2024	2025
30000 1000	Capital Works & Equipment Reserve	\$91,414.97	\$96,414.97	\$101,414.97	\$131,414.97	\$161,414.97	\$191,414.97	\$221,414.97
30008 1000	COVID-19 Safe Restart Grant	\$0.00	\$309,803.19	\$0.19	\$0.19	\$0.19	\$0.19	\$0.19
30010 1000	Equipment Replacement reserve	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39
30020 1000	Vehicle Replacement reserve	\$88,984.21	\$43,490.76	\$73,490.76	\$18,490.76	\$48,490.76	\$78,490.76	\$108,490.76
30040 1000 P9	Amenities Fund	\$9,741.20	\$15,804.62	\$53,404.62	\$93,006.62	\$132,610.62	\$172,216.62	\$211,824.62
30040 1000 P10	Amenities Fund	\$361,347.70	\$244,842.30	\$196,059.30	\$237,809.30	\$279,610.30	\$321,463.30	\$363,369.30
30040 1000 P11	Amenities Fund	\$50,596.53	\$44,158.56	\$14,418.56	\$30,928.56	\$47,448.56	\$63,978.56	\$80,519.56
30041 1000 P11	Trust Agreement Fund	\$27,248.83	\$18,398.68	\$4,173.68	\$4,173.68	\$4,173.68	\$4,173.68	\$4,173.68
30090 1000	Gas Tax Community Works	\$2,237,983.04	\$2,248,133.49	\$1,313,127.49	\$1,675,284.49	\$2,053,011.49	\$2,431,154.49	\$2,809,721.49
30100 1000	Reserve - Electoral Area C Recreational Facilities	\$537,098.59	\$537,275.83	\$169,275.83	\$171,375.83	\$173,577.83	\$175,883.83	\$178,295.83
30120 1000	Reserve - Carbon Neutral	\$790.05	\$796.93	\$806.93	\$816.93	\$826.93	\$836.93	\$846.93
30125 1000	Reserve - BC Hydro PILT increase North	\$170,816.98	\$255,168.68	\$273,658.68	\$539,503.68	\$843,375.68	\$1,206,793.68	\$1,611,339.68
30126 1000	Reserve - BC Hydro PILT increase South	\$196,876.52	\$115,279.90	\$146,576.90	\$253,314.90	\$375,070.90	\$512,446.90	\$666,065.90
30127 1000	Reserve - Relationship Building	\$11,054.93	\$11,054.93	\$54.93	\$54.93	\$54.93	\$54.93	\$54.93
30130 1000	Reserve - Board Orientation	\$3,000.00	\$6,000.00	\$9,000.00	\$12,000.00	\$15,000.00	\$18,000.00	\$21,000.00
30999 1000	Reserve - Operational Surplus	\$275,955.97	\$275,955.97	\$307,833.97	\$307,833.97	\$307,833.97	\$307,833.97	\$307,833.97
<b>TOTAL</b>		<b>4,128,598.91</b>	<b>4,288,268.20</b>	<b>\$2,728,986.20</b>	<b>\$3,541,698.20</b>	<b>\$4,508,190.20</b>	<b>\$5,550,432.20</b>	<b>\$6,650,641.20</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>Annual Budget 2021</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Regional Invasive Species Management and Contrc      1010**

40000 1000      Requisition	75,000	75,000	75,000	75,000	75,000	75,000
-----------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,021,031,410	15,000	15,000	15,000	15,000	15,000	15,000
RESORT MUNICIPALITY OF WHISTLER	2,211,755,664	15,000	15,000	15,000	15,000	15,000	15,000
DISTRICT OF LILLOOET	44,409,288	3,750	3,750	3,750	3,750	3,750	3,750
VILLAGE OF PEMBERTON	129,175,899	3,750	3,750	3,750	3,750	3,750	3,750
ELECTORAL AREA A	29,866,013	3,750	3,750	3,750	3,750	3,750	3,750
ELECTORAL AREA B	14,948,290	3,750	3,750	3,750	3,750	3,750	3,750
ELECTORAL AREA C	137,257,450	15,000	15,000	15,000	15,000	15,000	15,000
ELECTORAL AREA D	137,438,357	15,000	15,000	15,000	15,000	15,000	15,000

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>3,725,882,371</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
-----------------------------	--------------	----------------------	---------------	---------------	---------------	---------------	---------------	---------------	---------------

Tax Rate/Dollar Limitation	\$ 75,000
Tax Rate	

Jurisdiction	Bylaw 1541
Debt Issue #	none
Basis of Apportionment	Fixed Proportion Formula

**Service Mandate**

To provide for the service of invasive species management and control within the Squamish-Lillooet Regional District.  
The Regional Board may enter into contracts with external parties to provide invasive species management and control within the service area.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1010 - Regional Invasive Species Mgmt &amp; Control</b>								
<b>Revenues</b>								
40000 Requisition		\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	0%	
<b>Requisitions</b>		<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>0%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	CC1000 General Government Services	\$1,435.19	\$1,435.00	\$1,435.19	\$1,435.19	\$1,435.00	0%	
<b>Surplus Deficit Prior Year</b>		<b>\$1,435.19</b>	<b>\$1,435.00</b>	<b>\$1,435.19</b>	<b>\$1,435.19</b>	<b>\$1,435.00</b>	<b>0%</b>	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>		<b>\$76,435.19</b>	<b>\$76,435.00</b>	<b>\$76,435.19</b>	<b>\$76,435.19</b>	<b>\$76,435.00</b>	<b>0%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	0%	Contracts for invasive species management
53200 Time Allocation from Other Services	CC1010 Regional Invasive Species Mgmt	\$0.00	\$1,435.00	\$0.00	\$0.00	\$1,435.00		Staff time spent on service
<b>Operating Expenses</b>		<b>\$75,000.00</b>	<b>\$76,435.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$76,435.00</b>	<b>2%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$75,000.00</b>	<b>\$76,435.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$76,435.00</b>	<b>2%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$1,435.19</b>	<b>\$0.00</b>	<b>\$1,435.19</b>	<b>\$1,435.19</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>Annual Budget 2021</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Land Planning & Zoning 1200**

40000 1200 Requisition	364,939	308,914	524,224	540,926	557,964	575,341
------------------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,021,031,410	94,183	84,654	143,657	148,234	152,903	157,665
RESORT MUNICIPALITY OF WHISTLER	2,211,755,664	223,146	183,377	311,189	321,104	331,218	341,534
DISTRICT OF LILLOOET	44,409,288	4,320	3,682	6,248	6,447	6,650	6,858
VILLAGE OF PEMBERTON	129,175,899	12,010	10,710	18,175	18,754	19,345	19,947
ELECTORAL AREA A	29,866,013	2,917	2,476	4,202	4,336	4,473	4,612
ELECTORAL AREA B	14,948,290	1,431	1,239	2,103	2,170	2,239	2,308
ELECTORAL AREA C	137,257,450	13,196	11,380	19,312	19,927	20,555	21,195
ELECTORAL AREA D	137,438,357	13,737	11,395	19,337	19,953	20,582	21,223

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>3,725,882,371</b>	<b>364,939</b>	<b>308,914</b>	<b>524,224</b>	<b>540,926</b>	<b>557,964</b>	<b>575,341</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	<b>Est. Residential Tax rate /1,000</b>	<b>0.01006</b>	<b>0.00829</b>	<b>0.01407</b>	<b>0.01452</b>	<b>0.01498</b>	<b>0.01544</b>	

<b>Jurisdiction</b>	729 748
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service oversees and administers to the scientific, aesthetic, and orderly disposition of land, resources, facilities and services with a view to securing the physical, economic and social efficiency, health and well-being of urban and rural communities within the boundaries of the SLRD, and the designation of permitted uses for land within mapped zones in accordance with Municipal, Regional and Provincial regulations.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1200 - Land Planning &amp; Zoning</b>										
<b>Revenues</b>										
40000	Requisition			\$341,518.00	\$364,939.00	\$364,939.00	\$364,939.00	\$308,914.00	-15%	
<b>Requisitions</b>				<b>\$341,518.00</b>	<b>\$364,939.00</b>	<b>\$364,939.00</b>	<b>\$364,939.00</b>	<b>\$308,914.00</b>	<b>-15%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40121	Rezone-Development Application Fees			\$138,510.20	\$29,500.00	\$18,589.00	\$23,389.00	\$24,000.00		2019 includes Fine Peace (\$70,200), 28165 Yukon (\$24,500),
40130	Agricultural Land Commission Appeal Fees			\$1,800.00	\$900.00	\$0.00	\$0.00	\$900.00		3% BODC multiple DP's (\$13,753)
40140	Bylaw Enforcement fees			\$7,575.00	\$6,658.00	\$1,200.00	\$1,725.00	\$5,300.00		Carried fwd estimate
40220	Interest Earned on Investments			\$3,342.77	\$3,100.00	\$1,429.34	\$1,547.73	\$1,560.00		207% Avg of last 4 years
40240	Time Allocation To Other Services			\$4,500.83	\$15,000.00	\$893.90	\$893.90	\$10,610.00		1% 1087% Planning staff time recovery for work in other services
40300	Miscellaneous Revenue			\$75.00	\$0.00	\$0.00	\$8,977.50	\$0.00		2019 is for letter of comfort issued; 2020 from PVDD for ArcGIS work done by SLRD staff
<b>Fees &amp; Other Revenues</b>				<b>\$155,803.80</b>	<b>\$55,158.00</b>	<b>\$22,112.24</b>	<b>\$36,533.13</b>	<b>\$42,370.00</b>	<b>16%</b>	
40700	Contribution from Other Governments	SP174	Area D/DOS Agr. Plan	\$12,160.06	\$2,840.00	\$2,839.94	\$2,839.94	\$0.00		-100% DOS contribution (25%) for Area D/DOS Ag. Plan (50900 SP174)
40960	Conditional Grants - Provincial	SP192	Housing Needs Assessment	\$47,730.03	\$8,270.00	\$8,269.97	\$8,186.02	\$0.00		-100% Rural Dividend fund- 80% grant for Housing needs assessment
40960	Conditional Grants - Provincial	SP200	Pemberton Valley Ag Land Use Inv	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Pemberton Valley Ag. Land-use inventory 50% Grant
40990	Conditional Grants - Non Governmenta	SP174	Area D/DOS Agr. Plan	\$24,320.13	\$5,680.00	\$5,679.87	\$5,679.87	\$0.00		Investment Agriculture Foundation of BC (50%) grant for Area D/DOS Ag. Plan (50900 SP174).
<b>Grants</b>				<b>\$89,210.22</b>	<b>\$16,790.00</b>	<b>\$16,789.78</b>	<b>\$16,705.83</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			\$369,007.46	\$559,931.00	\$559,931.47	\$559,931.47	\$535,964.00	-4%	
<b>Surplus Deficit Prior Year</b>				<b>\$369,007.46</b>	<b>\$559,931.00</b>	<b>\$559,931.47</b>	<b>\$559,931.47</b>	<b>\$535,964.00</b>	<b>-4%</b>	
43000	Transfers from Other Service	CC1000	General Government Services	\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.30	\$324,231.00		0% PILT funds transfer as per policy
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$11,052.41	\$0.00		Area B Pilt to Ucwalmicw Center Society for Organic Farm Program (50900)
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00		COVID19 Restart grant for Online engagement tool (50410)
<b>Transfer Revenue</b>				<b>\$324,231.30</b>	<b>\$324,231.00</b>	<b>\$324,231.30</b>	<b>\$335,283.71</b>	<b>\$328,731.00</b>	<b>-2%</b>	
<b>Total Revenues</b>				<b>\$1,279,770.78</b>	<b>\$1,321,049.00</b>	<b>\$1,288,003.79</b>	<b>\$1,313,393.14</b>	<b>\$1,215,979.00</b>	<b>-106%</b>	
<b>Expenses</b>										
50110	Salaries			\$371,790.60	\$519,088.00	\$308,163.32	\$421,188.73	\$532,750.00		0.8% increase for CPI + compensation increases; Sr Develop. 26% Planner added in 2020, continuing into 2021
50130	Benefits			\$72,384.18	\$111,168.00	\$60,220.77	\$81,852.13	\$119,520.00		Includes estimated 10% increase (based on 2021 Salaries) and 46% potential relocation expenses
50131	Employer Health Tax			\$8,138.29	\$11,000.00	\$5,961.58	\$8,325.75	\$11,831.00		42% 1.95% of all remuneration & taxable benefits
50140	Overtime	CC1200	Land Planning & Zoning	\$712.50	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50160	Training			\$6,570.50	\$11,000.00	\$2,025.86	\$3,014.21	\$11,000.00		265%
50170	Dues/Subscriptions/Memberships			\$1,719.43	\$2,890.00	\$3,005.06	\$3,005.06	\$3,500.00		16% Increase in dues and memberships
50180	Travel			\$6,101.80	\$9,000.00	\$836.82	\$836.82	\$9,000.00		976%
50190	Advertising			\$10,339.43	\$18,000.00	\$7,556.56	\$8,607.71	\$18,000.00		\$2500 budget added for affordable housing regulation updates for all EA's in 2020; carried fwd to 2021
50195	Meeting Costs			\$1,246.15	\$4,500.00	\$117.73	\$117.73	\$4,500.00		3722% in 2020; carried fwd to 2021
50210	Communications			\$1,519.83	\$2,500.00	\$574.23	\$1,015.89	\$2,500.00		146%
50220	Courier			\$0.00	\$50.00	\$48.88	\$110.91	\$150.00		35%

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1200 - Land Planning &amp; Zoning</b>										
50230	Mapping & Land Data			\$4,579.60	\$9,000.00	\$6,022.01	\$6,022.01	\$9,000.00		ArcGIS renewal, budget includes contingent amount in case 49% mapping support needed
50240	Office Supplies			\$0.00	\$0.00	\$1,073.89	\$1,073.89	\$2,000.00		86% Storage shelving purchased in 2020 Land Title searches, Adobe in-design subsc., and misc office
50270	Miscellaneous Office Expense			\$1,167.07	\$1,250.00	\$275.24	\$498.29	\$1,250.00		151% exp.
50275	Staff Incentives			\$590.67	\$1,200.00	\$230.13	\$562.18	\$1,200.00		113% Staff Health & Wellness benefit (2021 w/ full staff and doubled; one-time added benefit)
50276	Staff Retention			\$2,400.15	\$2,450.00	\$995.00	\$2,196.58	\$5,600.00		155%
50300	Publications/Resources			\$865.00	\$1,500.00	\$1,588.38	\$1,588.38	\$2,000.00		26% Planning legal and legislation publications
50410	Software			\$846.55	\$5,000.00	\$0.00	\$0.00	\$5,000.00		Software for Online engagement (\$4,500) 7% of budget (recoverable project costs (50730) & associated added staff time (53200) not included) to GG
50500	Overhead from General Government			\$64,038.00	\$69,449.00	\$69,449.00	\$69,449.00	\$66,696.00		-4%
50520	Consulting - Legal			\$8,512.75	\$18,500.00	\$5,820.58	\$8,650.71	\$18,500.00		114%
50530	Consulting - Legal/Bylaw Enforcement			\$763.00	\$5,000.00	\$1,455.76	\$3,639.30	\$5,000.00		37%
50570	Consulting - Other			\$6,226.51	\$7,000.00	\$6,574.86	\$5,076.85	\$7,000.00		38% Records Mgmt work
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$3,020.00	\$0.00		-100% Planning GIS tech contracted services 2020 Budget includes \$60K for short-term rental injunction
50575	Bylaw Enforcement Expenses			\$1,990.68	\$65,000.00	\$1,173.60	\$1,724.41	\$65,000.00		3669% costs (Bd res Nov 2018) carried fwd 2019 for reversal of cheques that were lost & issued twice
50580	Contracted Services	P33	Area C Zoning Review	(\$3,169.81)	\$0.00	\$0.00	\$0.00	\$0.00		
50730	Recoverable Costs - Land Use	P1	Taicheng Lands/Tiger Bay	\$0.00	\$183,312.00	\$17,406.27	\$53,060.46	\$128,572.00		142% Taicheng Lands/Tiger Bay Dev. carry-forward
50730	Recoverable Costs - Land Use	SP151	Britannia Oceanfront	\$12,186.88	\$1,190.00	\$5,148.73	\$6,273.93	\$2,915.00		-54% Britannia Oceanfront Dev. carry-fwd; corrected in 2021
50730	Recoverable Costs - Land Use	SP199	Fine Peace at Furry Creek	\$311.60	\$67,771.00	\$21,193.05	\$26,643.05	\$39,365.00		48% Fine Peace Dev. covered by fees in revenue 2019
50730	Recoverable Costs - Land Use	SP213	WedgeWood affordable Housing	\$0.00	\$0.00	\$1,088.15	\$1,088.15	\$0.00		-100% Fees received in 2019 of \$24,500
50900	Special Projects	CC1200	Land Planning & Zoning	\$0.00	\$0.00	\$0.00	\$11,052.41	\$0.00		Area B Pilt to Ucwalmicw Center Society -Organic Farm Prog. Public engagement expenses
50900	Special Projects	SP33	Area C OCP & Zoning Review	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		
50900	Special Projects	SP110	Planning LUC work	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		
50900	Special Projects	SP135	ALC Ag. Land Zoning Amendments	\$65.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		To align all 4 areas (adv. & mtg costs)
50900	Special Projects	SP174	Area D/DOS Agr. Plan	\$48,640.26	\$13,360.00	\$12,676.57	\$12,676.57	\$0.00		-100% Area D/DOS Ag. Plan; 50% grant, 25% DOS & 25% SLRD funds
50900	Special Projects	SP192	Housing Needs Assessment	\$54,698.69	\$15,301.00	\$9,415.50	\$9,415.50	\$0.00		-100% Housing needs assessment; Rural dividend 80% grant offset
50900	Special Projects	SP200	Pemberton Valley Ag Land Use Inv	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP220	Natural Hazard Policy Creation	\$0.00	\$70,000.00	\$0.00	\$0.00	\$70,000.00		Carrying forward budget
50900	Special Projects	SP221	Community Energy & Climate Actio	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00		Moved to General Government CC1000
50900	Special Projects	SP223	Climate Adaptation Assessment	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Carrying forward budget
53200	Time Allocation from Other Services	CC1200	Land Planning & Zoning	\$13,471.62	\$25,365.00	\$10,503.22	\$14,608.60	\$20,000.00		37% Mostly transfer from building department for share of costs
53200	Time Allocation from Other Services	P1	Taicheng Lands/Tiger Bay	\$1,564.98	\$0.00	\$925.52	\$1,680.01	\$0.00		-100% Other departments staff time on development project P1
53200	Time Allocation from Other Services	P25	Britannia Development Townsite &	\$347.50	\$0.00	\$435.20	\$435.20	\$0.00		-100% Other departments staff time on development project P25
53200	Time Allocation from Other Services	SP151	Britannia Oceanfront	\$1,335.84	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP199	Fine Peace at Furry Creek	\$2,117.72	\$0.00	\$1,048.43	\$1,763.21	\$0.00		-100% Other departments staff time on development project SP199
<b>Operating Expenses</b>				<b>\$714,072.97</b>	<b>\$1,313,844.00</b>	<b>\$563,009.90</b>	<b>\$770,273.63</b>	<b>\$1,209,849.00</b>	<b>57%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$193.49	\$140.00	\$84.00	\$90.98	\$100.00		10% Interest on Traffic Calming Measures-IRCD reserve
53100	Contribution To Other Services	CC1000	General Government Services	\$5,572.85	\$7,065.00	\$7,065.00	\$7,065.00	\$6,030.00		-15% Vehicle expense transferred to General Gov't-1000
<b>Transfer Expenses</b>				<b>\$5,766.34</b>	<b>\$7,205.00</b>	<b>\$7,149.00</b>	<b>\$7,155.98</b>	<b>\$6,130.00</b>	<b>-14%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$719,839.31</b>	<b>\$1,321,049.00</b>	<b>\$570,158.90</b>	<b>\$777,429.61</b>	<b>\$1,215,979.00</b>	<b>43%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$559,931.47</b>	<b>\$0.00</b>	<b>\$717,844.89</b>	<b>\$535,963.53</b>	<b>\$0.00</b>		
30118	Reserve - Traffic Calming Measures (IRCD)			\$10,449.38		\$10,533.38	\$10,540.36	\$10,640.36		
30999	Operational Surplus reserve			\$167,997.00		\$167,997.00	\$167,997.00	\$167,997.00		2 months of 2021 est. operating exp, as per reserve guidelines =152,200
<b>Reserves</b>				<b>\$178,446.38</b>		<b>\$178,530.38</b>	<b>\$178,537.36</b>	<b>\$178,637.36</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1200 - Land Planning &amp; Zoning</b>												
<b>Revenues</b>												
40000 Requisition				\$341,518.00	\$364,939.00	\$364,939.00	\$364,939.00	\$308,914.00	\$524,224.00	\$540,926.00	\$557,964.00	\$575,341.00
<b>Requisitions</b>				<b>\$341,518.00</b>	<b>\$364,939.00</b>	<b>\$364,939.00</b>	<b>\$364,939.00</b>	<b>\$308,914.00</b>	<b>\$524,224.00</b>	<b>\$540,926.00</b>	<b>\$557,964.00</b>	<b>\$575,341.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40121 Rezone-Development Application Fees				\$138,510.20	\$29,500.00	\$18,589.00	\$23,389.00	\$24,000.00	\$24,480.00	\$24,970.00	\$25,469.00	\$25,978.00
40130 Agricultural Land Commission Appeal Fees				\$1,800.00	\$900.00	\$0.00	\$0.00	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
40140 Bylaw Enforcement fees				\$7,575.00	\$6,658.00	\$1,200.00	\$1,725.00	\$5,300.00	\$5,406.00	\$5,514.00	\$5,624.00	\$5,736.00
40220 Interest Earned on Investments				\$3,342.77	\$3,100.00	\$1,429.34	\$1,547.73	\$1,560.00	\$1,591.00	\$1,623.00	\$1,655.00	\$1,688.00
40240 Time Allocation To Other Services				\$4,500.83	\$15,000.00	\$893.90	\$893.90	\$10,610.00	\$10,822.00	\$11,038.00	\$11,259.00	\$11,484.00
40300 Miscellaneous Revenue				\$75.00	\$0.00	\$0.00	\$8,977.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>				<b>\$155,803.80</b>	<b>\$55,158.00</b>	<b>\$22,112.24</b>	<b>\$36,533.13</b>	<b>\$42,370.00</b>	<b>\$43,217.00</b>	<b>\$44,081.00</b>	<b>\$44,962.00</b>	<b>\$45,860.00</b>
40700 Contribution from Other Governments SP174 Area D/DOS Agr. Plan				\$12,160.06	\$2,840.00	\$2,839.94	\$2,839.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP192 Housing Needs Assessment				\$47,730.03	\$8,270.00	\$8,269.97	\$8,186.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP200 Pemberton Valley Ag Land Use Inv				\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmenta SP174 Area D/DOS Agr. Plan				\$24,320.13	\$5,680.00	\$5,679.87	\$5,679.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$89,210.22</b>	<b>\$16,790.00</b>	<b>\$16,789.78</b>	<b>\$16,705.83</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available				\$369,007.46	\$559,931.00	\$559,931.47	\$559,931.47	\$535,964.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$369,007.46</b>	<b>\$559,931.00</b>	<b>\$559,931.47</b>	<b>\$559,931.47</b>	<b>\$535,964.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service CC1000 General Government Services				\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.30	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00
43000 Transfers from Other Service CC1000 General Government Services				\$0.00	\$0.00	\$0.00	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government Services				\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$324,231.30</b>	<b>\$324,231.00</b>	<b>\$324,231.30</b>	<b>\$335,283.71</b>	<b>\$328,731.00</b>	<b>\$324,231.00</b>	<b>\$324,231.00</b>	<b>\$324,231.00</b>	<b>\$324,231.00</b>
<b>Total Revenues</b>				<b>\$1,279,770.78</b>	<b>\$1,321,049.00</b>	<b>\$1,288,003.79</b>	<b>\$1,313,393.14</b>	<b>\$1,215,979.00</b>	<b>\$891,672.00</b>	<b>\$909,238.00</b>	<b>\$927,157.00</b>	<b>\$945,432.00</b>
<b>Expenses</b>												
50110 Salaries				\$371,790.60	\$519,088.00	\$308,163.32	\$421,188.73	\$532,750.00	\$543,405.00	\$554,273.00	\$565,358.00	\$576,665.00
50130 Benefits				\$72,384.18	\$111,168.00	\$60,220.77	\$81,852.13	\$119,520.00	\$121,910.00	\$124,348.00	\$126,835.00	\$129,372.00
50131 Employer Health Tax				\$8,138.29	\$11,000.00	\$5,961.58	\$8,325.75	\$11,831.00	\$12,068.00	\$12,309.00	\$12,555.00	\$12,806.00
50140 Overtime CC1200 Land Planning & Zoning				\$712.50	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50160 Training				\$6,570.50	\$11,000.00	\$2,025.86	\$3,014.21	\$11,000.00	\$11,220.00	\$11,444.00	\$11,673.00	\$11,906.00
50170 Dues/Subscriptions/Memberships				\$1,719.43	\$2,890.00	\$3,005.06	\$3,005.06	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50180 Travel				\$6,101.80	\$9,000.00	\$836.82	\$836.82	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50190 Advertising				\$10,339.43	\$18,000.00	\$7,556.56	\$8,607.71	\$18,000.00	\$18,360.00	\$18,727.00	\$19,102.00	\$19,484.00
50195 Meeting Costs				\$1,246.15	\$4,500.00	\$117.73	\$117.73	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50210 Communications				\$1,519.83	\$2,500.00	\$574.23	\$1,015.89	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50220 Courier				\$0.00	\$50.00	\$48.88	\$110.91	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50230 Mapping & Land Data				\$4,579.60	\$9,000.00	\$6,022.01	\$6,022.01	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50240 Office Supplies				\$0.00	\$0.00	\$1,073.89	\$1,073.89	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50270 Miscellaneous Office Expense				\$1,167.07	\$1,250.00	\$275.24	\$498.29	\$1,250.00	\$1,275.00	\$1,301.00	\$1,327.00	\$1,354.00
50275 Staff Incentives				\$590.67	\$1,200.00	\$230.13	\$562.18	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50276 Staff Retention				\$2,400.15	\$2,450.00	\$995.00	\$2,196.58	\$5,600.00	\$2,500.00	\$2,501.00	\$2,502.00	\$2,503.00
50300 Publications/Resources				\$865.00	\$1,500.00	\$1,588.38	\$1,588.38	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50410 Software				\$846.55	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50500 Overhead from General Government				\$64,038.00	\$69,449.00	\$69,449.00	\$69,449.00	\$66,696.00	\$57,624.00	\$58,759.00	\$59,917.00	\$61,098.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1200 - Land Planning &amp; Zoning</b>												
50520	Consulting - Legal			\$8,512.75	\$18,500.00	\$5,820.58	\$8,650.71	\$18,500.00	\$18,870.00	\$19,247.00	\$19,632.00	\$20,025.00
50530	Consulting - Legal/Bylaw Enforcement			\$763.00	\$5,000.00	\$1,455.76	\$3,639.30	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50570	Consulting - Other			\$6,226.51	\$7,000.00	\$6,574.86	\$5,076.85	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$3,020.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50575	Bylaw Enforcement Expenses			\$1,990.68	\$65,000.00	\$1,173.60	\$1,724.41	\$65,000.00	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00
50580	Contracted Services	P33	Area C Zoning Review	(\$3,169.81)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	P1	Taicheng Lands/Tiger Bay	\$0.00	\$183,312.00	\$17,406.27	\$53,060.46	\$128,572.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP151	Britannia Oceanfront	\$12,186.88	\$1,190.00	\$5,148.73	\$6,273.93	\$2,915.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP199	Fine Peace at Furry Creek	\$311.60	\$67,771.00	\$21,193.05	\$26,643.05	\$39,365.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP213	WedgeWood affordable Housing	\$0.00	\$0.00	\$1,088.15	\$1,088.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1200	Land Planning & Zoning	\$0.00	\$0.00	\$0.00	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP33	Area C OCP & Zoning Review	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP110	Planning LUC work	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
50900	Special Projects	SP135	ALC Ag. Land Zoning Amendments	\$65.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP174	Area D/DOS Agr. Plan	\$48,640.26	\$13,360.00	\$12,676.57	\$12,676.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP192	Housing Needs Assessment	\$54,698.69	\$15,301.00	\$9,415.50	\$9,415.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP200	Pemberton Valley Ag Land Use Inv	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP220	Natural Hazard Policy Creation	\$0.00	\$70,000.00	\$0.00	\$0.00	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP221	Community Energy & Climate Actio	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP223	Climate Adaptation Assessment	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1200	Land Planning & Zoning	\$13,471.62	\$25,365.00	\$10,503.22	\$14,608.60	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00
53200	Time Allocation from Other Services	P1	Taicheng Lands/Tiger Bay	\$1,564.98	\$0.00	\$925.52	\$1,680.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	P25	Britannia Development Townsite &	\$347.50	\$0.00	\$435.20	\$435.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP151	Britannia Oceanfront	\$1,335.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP199	Fine Peace at Furry Creek	\$2,117.72	\$0.00	\$1,048.43	\$1,763.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$714,072.97</b>	<b>\$1,313,844.00</b>	<b>\$563,009.90</b>	<b>\$770,273.63</b>	<b>\$1,209,849.00</b>	<b>\$885,419.00</b>	<b>\$902,860.00</b>	<b>\$920,652.00</b>	<b>\$938,797.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$193.49	\$140.00	\$84.00	\$90.98	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
53100	Contribution To Other Services	CC1000	General Government Services	\$5,572.85	\$7,065.00	\$7,065.00	\$7,065.00	\$6,030.00	\$6,151.00	\$6,274.00	\$6,399.00	\$6,527.00
<b>Transfer Expenses</b>				<b>\$5,766.34</b>	<b>\$7,205.00</b>	<b>\$7,149.00</b>	<b>\$7,155.98</b>	<b>\$6,130.00</b>	<b>\$6,253.00</b>	<b>\$6,378.00</b>	<b>\$6,505.00</b>	<b>\$6,635.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$719,839.31</b>	<b>\$1,321,049.00</b>	<b>\$570,158.90</b>	<b>\$777,429.61</b>	<b>\$1,215,979.00</b>	<b>\$891,672.00</b>	<b>\$909,238.00</b>	<b>\$927,157.00</b>	<b>\$945,432.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$559,931.47</b>	<b>\$0.00</b>	<b>\$717,844.89</b>	<b>\$535,963.53</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30118	Reserve - Traffic Calming Measures (IRCD)			\$10,449.38		\$10,533.38	\$10,540.36	\$10,640.36	\$10,742.36	\$10,846.36	\$10,952.36	\$11,060.36
30999	Operational Surplus reserve			\$167,997.00		\$167,997.00	\$167,997.00	\$167,997.00	\$167,997.00	\$167,997.00	\$167,997.00	\$167,997.00
<b>Reserves</b>				<b>\$178,446.38</b>		<b>\$178,530.38</b>	<b>\$178,537.36</b>	<b>\$178,637.36</b>	<b>\$178,739.36</b>	<b>\$178,843.36</b>	<b>\$178,949.36</b>	<b>\$179,057.36</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>Annual Budget 2021</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Regional Growth Strategy 1201**

40000 1201 Requisition	5,844	5,844	6,000	6,200	6,300	6,400
------------------------	-------	-------	-------	-------	-------	-------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,021,031,410	1,520	1,614	1,658	1,713	1,740	1,768
RESORT MUNICIPALITY OF WHISTLER	2,211,755,664	3,602	3,497	3,590	3,710	3,770	3,830
DISTRICT OF LILLOOET	44,409,288	70	70	72	74	76	77
VILLAGE OF PEMBERTON	129,175,899	194	204	210	217	220	224
ELECTORAL AREA B	14,948,290	23	24	24	25	25	26
ELECTORAL AREA C	137,257,450	213	217	223	230	234	238
ELECTORAL AREA D	137,438,357	222	217	223	231	234	238

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>3,696,016,358</b>	<b>5,844</b>	<b>5,844</b>	<b>6,000</b>	<b>6,200</b>	<b>6,300</b>	<b>6,400</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000	0.00016	0.00016	0.00016	0.00017	0.00017	0.00017	

<b>Jurisdiction</b>	729 748
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service is to provide for a strategy for land use decision making at the regional level that will contribute to improved livability in communities and the region as a whole; to ensure the quality of life for the region's residents is improved as a result of growth and development; and to establish a strategic framework that will be used to enable sustainable growth.

**Items of Significance**

Carry-forward of project expenses that were not able to be completed in 2020.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1201 - Regional Growth Strategy</b>								
<b>Revenues</b>								
40000	Requisition	\$31,511.00	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00	0%	
<b>Requisitions</b>		<b>\$31,511.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$591.39	\$700.00	\$427.90	\$463.40	\$465.00	0%	Interest on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$591.39</b>	<b>\$700.00</b>	<b>\$427.90</b>	<b>\$463.40</b>	<b>\$465.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$12,016.93	\$32,711.00	\$32,710.53	\$32,710.53	\$18,306.00	-44%	
<b>Surplus Deficit Prior Year</b>		<b>\$12,016.93</b>	<b>\$32,711.00</b>	<b>\$32,710.53</b>	<b>\$32,710.53</b>	<b>\$18,306.00</b>	<b>-44%</b>	
44000	Transfer from Reserve	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		For First Nations consultation from Squamish Nation funds; no meetings in 2019 or 2020
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$2,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,000.00</b>		
<b>Total Revenues</b>		<b>\$44,119.32</b>	<b>\$41,255.00</b>	<b>\$38,982.43</b>	<b>\$39,017.93</b>	<b>\$26,615.00</b>	<b>-44%</b>	
<b>Expenses</b>								
50180	Travel	\$234.07	\$300.00	\$0.00	\$0.00	\$300.00		
50195	Meeting Costs	\$0.00	\$4,000.00	\$0.00	\$0.00	\$4,000.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		For RGS amendments; carried fwd
50580	Contracted Services	\$0.00	\$8,000.00	\$0.00	\$0.00	\$9,000.00		RGS Monitoring; carried fwd
53200	Time Allocation from Other Services	\$4,500.83	\$7,000.00	\$893.90	\$893.90	\$7,000.00	683%	Planning chargeback for RGS work
<b>Operating Expenses</b>		<b>\$4,984.90</b>	<b>\$21,550.00</b>	<b>\$1,143.90</b>	<b>\$1,143.90</b>	<b>\$22,550.00</b>	<b>1871%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$345.89	\$300.00	\$150.15	\$162.64	\$165.00	1%	Interest earned transferred to Squamish Nation Funds
53000	Transfer to Reserve	\$6,078.00	\$19,405.00	\$19,405.00	\$19,405.00	\$3,900.00	-80%	Transfer to Surplus reserve -used in future to offset
<b>Transfer Expenses</b>		<b>\$6,423.89</b>	<b>\$19,705.00</b>	<b>\$19,555.15</b>	<b>\$19,567.64</b>	<b>\$4,065.00</b>	<b>-79%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$11,408.79</b>	<b>\$41,255.00</b>	<b>\$20,699.05</b>	<b>\$20,711.54</b>	<b>\$26,615.00</b>	<b>1792%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$32,710.53</b>	<b>\$0.00</b>	<b>\$18,283.38</b>	<b>\$18,306.39</b>	<b>\$0.00</b>		
30113	Reserve - Squamish Nation funds	\$18,679.48		\$18,829.63	\$18,842.12	\$17,007.12		
30999	Operational Surplus reserve	\$15,279.00		\$34,684.00	\$34,684.00	\$38,584.00		2 months of 2021 est. operating exp, as per reserve guidelines =3,592
<b>Reserves</b>		<b>\$33,958.48</b>		<b>\$53,513.63</b>	<b>\$53,526.12</b>	<b>\$55,591.12</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1201 - Regional Growth Strategy</b>												
<b>Revenues</b>												
40000	Requisition			\$31,511.00	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00	\$6,000.00	\$6,200.00	\$6,300.00	\$6,400.00
<b>Requisitions</b>				<b>\$31,511.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$6,000.00</b>	<b>\$6,200.00</b>	<b>\$6,300.00</b>	<b>\$6,400.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$591.39	\$700.00	\$427.90	\$463.40	\$465.00	\$460.00	\$450.00	\$440.00	\$430.00
<b>Fees &amp; Other Revenues</b>				<b>\$591.39</b>	<b>\$700.00</b>	<b>\$427.90</b>	<b>\$463.40</b>	<b>\$465.00</b>	<b>\$460.00</b>	<b>\$450.00</b>	<b>\$440.00</b>	<b>\$430.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available			\$12,016.93	\$32,711.00	\$32,710.53	\$32,710.53	\$18,306.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$12,016.93</b>	<b>\$32,711.00</b>	<b>\$32,710.53</b>	<b>\$32,710.53</b>	<b>\$18,306.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000	Transfer from Reserve			\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,941.00	\$5,011.00	\$5,187.00	\$5,367.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$2,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,000.00</b>	<b>\$6,941.00</b>	<b>\$7,011.00</b>	<b>\$7,187.00</b>	<b>\$7,367.00</b>
<b>Total Revenues</b>				<b>\$44,119.32</b>	<b>\$41,255.00</b>	<b>\$38,982.43</b>	<b>\$39,017.93</b>	<b>\$26,615.00</b>	<b>\$13,401.00</b>	<b>\$13,661.00</b>	<b>\$13,927.00</b>	<b>\$14,197.00</b>
<b>Expenses</b>												
50180	Travel			\$234.07	\$300.00	\$0.00	\$0.00	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50195	Meeting Costs			\$0.00	\$4,000.00	\$0.00	\$0.00	\$4,000.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50580	Contracted Services			\$0.00	\$8,000.00	\$0.00	\$0.00	\$9,000.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00
53200	Time Allocation from Other Services	CC1201	Regional Growth Strategy - Gen	\$4,500.83	\$7,000.00	\$893.90	\$893.90	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
<b>Operating Expenses</b>				<b>\$4,984.90</b>	<b>\$21,550.00</b>	<b>\$1,143.90</b>	<b>\$1,143.90</b>	<b>\$22,550.00</b>	<b>\$13,236.00</b>	<b>\$13,496.00</b>	<b>\$13,762.00</b>	<b>\$14,032.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$345.89	\$300.00	\$150.15	\$162.64	\$165.00	\$165.00	\$165.00	\$165.00	\$165.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$6,078.00	\$19,405.00	\$19,405.00	\$19,405.00	\$3,900.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$6,423.89</b>	<b>\$19,705.00</b>	<b>\$19,555.15</b>	<b>\$19,567.64</b>	<b>\$4,065.00</b>	<b>\$165.00</b>	<b>\$165.00</b>	<b>\$165.00</b>	<b>\$165.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$11,408.79</b>	<b>\$41,255.00</b>	<b>\$20,699.05</b>	<b>\$20,711.54</b>	<b>\$26,615.00</b>	<b>\$13,401.00</b>	<b>\$13,661.00</b>	<b>\$13,927.00</b>	<b>\$14,197.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$32,710.53</b>	<b>\$0.00</b>	<b>\$18,283.38</b>	<b>\$18,306.39</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30113	Reserve - Squamish Nation funds			\$18,679.48		\$18,829.63	\$18,842.12	\$17,007.12	\$15,172.12	\$13,337.12	\$11,502.12	\$9,667.12
30999	Operational Surplus reserve			\$15,279.00		\$34,684.00	\$34,684.00	\$38,584.00	\$29,743.00	\$24,732.00	\$19,545.00	\$14,178.00
<b>Reserves</b>				<b>\$33,958.48</b>		<b>\$53,513.63</b>	<b>\$53,526.12</b>	<b>\$55,591.12</b>	<b>\$44,915.12</b>	<b>\$38,069.12</b>	<b>\$31,047.12</b>	<b>\$23,845.12</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Civic Addressing**

**1202**

40000 1202 Requisition

- - - - -

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	-	-	-	-	-
ELECTORAL AREA B	14,948,290	-	-	-	-	-
ELECTORAL AREA C	137,257,450	-	-	-	-	-
ELECTORAL AREA D	137,438,357	-	-	-	-	-

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>319,510,110</b>	-	-	-
<b>Tax Rate/Dollar Limitation</b>	No Limitation					
<b>Tax Rate</b>		Est. Residential Tax rate /1,000		-	-	-

<b>Jurisdiction</b>	Bylaw1123
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for civic addressing which regulates the numbering of buildings within the boundaries of Electoral Areas A, B, C and D.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1202 - Civic Addressing</b>							
<b>Revenues</b>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$282.77	\$220.00	\$120.79	\$130.80	\$130.00	-1%	Interest on reserve balance
<b>Fees &amp; Other Revenues</b>	\$282.77	\$220.00	\$120.79	\$130.80	\$130.00	-1%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$9,256.01	\$9,289.00	\$9,288.78	\$9,288.78	\$9,170.00	-1%	
<b>Surplus Deficit Prior Year</b>	\$9,256.01	\$9,289.00	\$9,288.78	\$9,288.78	\$9,170.00	-1%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	\$9,538.78	\$9,509.00	\$9,409.57	\$9,419.58	\$9,300.00	-2%	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$0.00	\$6,759.00	\$0.00	\$0.00	\$6,760.00		Mapping / Civic Addressing updates; carried fwd
53200 Time Allocation from Other Services CC1202 Civic Addressing	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,290.00		Planning chargeback for civic addressing work
<b>Operating Expenses</b>	\$250.00	\$9,509.00	\$250.00	\$250.00	\$9,300.00	3620%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	\$250.00	\$9,509.00	\$250.00	\$250.00	\$9,300.00	3620%	
<b>Surplus/ (Deficit)</b>	\$9,288.78	\$0.00	\$9,159.57	\$9,169.58	\$0.00		
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00	\$15,084.00	\$15,084.00		
<b>Reserves</b>	\$15,084.00		\$15,084.00	\$15,084.00	\$15,084.00		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1202 - Civic Addressing</b>									
<b>Revenues</b>									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$282.77	\$220.00	\$120.79	\$130.80	\$130.00	\$131.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>	<b>\$282.77</b>	<b>\$220.00</b>	<b>\$120.79</b>	<b>\$130.80</b>	<b>\$130.00</b>	<b>\$131.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$9,256.01	\$9,289.00	\$9,288.78	\$9,288.78	\$9,170.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$9,256.01</b>	<b>\$9,289.00</b>	<b>\$9,288.78</b>	<b>\$9,288.78</b>	<b>\$9,170.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,084.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,084.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$9,538.78</b>	<b>\$9,509.00</b>	<b>\$9,409.57</b>	<b>\$9,419.58</b>	<b>\$9,300.00</b>	<b>\$15,215.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services	\$0.00	\$6,759.00	\$0.00	\$0.00	\$6,760.00	\$10,000.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services      CC1202 Civic Addressing	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,290.00	\$4,965.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$250.00</b>	<b>\$9,509.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$9,300.00</b>	<b>\$15,215.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>	<b>\$250.00</b>	<b>\$9,509.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$9,300.00</b>	<b>\$15,215.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$9,288.78</b>	<b>\$0.00</b>	<b>\$9,159.57</b>	<b>\$9,169.58</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00	\$15,084.00	\$15,084.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserves</b>	<b>\$15,084.00</b>		<b>\$15,084.00</b>	<b>\$15,084.00</b>	<b>\$15,084.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>



Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1300 - Regional Solid Waste Management</b>										
<b>Revenues</b>										
40000	Requisition			\$0.00	\$16,556.00	\$16,556.00	\$16,556.00	\$0.00	-100%	Requisition started in 2020 as expanded services, removed
<b>Requisitions</b>				<b>\$0.00</b>	<b>\$16,556.00</b>	<b>\$16,556.00</b>	<b>\$16,556.00</b>	<b>\$0.00</b>	<b>-100%</b>	2021 due to large surplus carry-forward
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$2,439.63	\$2,250.00	\$1,365.92	\$1,479.03	\$1,422.00	-4%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$135,569.75	\$129,000.00	\$134,870.94	\$134,870.94	\$130,000.00	-4%	Solid Waste Fee based on \$4.50 /tonne of waste dumped from DOS, RMOW & Lillooet Landfill -estimated
40300	Miscellaneous Revenue			\$0.00	\$0.00	\$0.00	\$233.75	\$0.00		Admin fee charge for SLRD work on Sea to Sky Soils proj SP206
<b>Fees &amp; Other Revenues</b>				<b>\$138,009.38</b>	<b>\$131,250.00</b>	<b>\$136,236.86</b>	<b>\$136,583.72</b>	<b>\$131,422.00</b>	<b>-4%</b>	
40960	Conditional Grants - Provincial	SP206	Sea to Sky Soils infrastructure proj	\$0.00	\$0.00	\$0.00	\$318,308.00	\$437,908.00		Prov BC OIP Grant -Sea to Sky Soils expansion project
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$318,308.00</b>	<b>\$437,908.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available			\$100,681.34	\$97,371.00	\$97,370.92	\$97,370.92	\$148,948.00	53%	
<b>Surplus Deficit Prior Year</b>				<b>\$100,681.34</b>	<b>\$97,371.00</b>	<b>\$97,370.92</b>	<b>\$97,370.92</b>	<b>\$148,948.00</b>	<b>53%</b>	
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$16,557.00	\$0.00	\$0.00	\$0.00		Transfer from Surplus reserve not needed
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$10,425.00		Transfer from Feasibility reserveTo Lillooet Landfill for Compost Feasibility study (Nov 2020 Bd Res)
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$16,557.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,425.00</b>		
<b>Total Revenues</b>				<b>\$238,690.72</b>	<b>\$261,734.00</b>	<b>\$250,163.78</b>	<b>\$568,818.64</b>	<b>\$728,703.00</b>	<b>-51%</b>	
<b>Expenses</b>										
50160	Training			\$511.14	\$2,500.00	\$1,700.00	\$1,700.00	\$2,500.00	47%	2020 for Landfill operations training
50170	Dues/Subscriptions/Memberships			\$1,375.00	\$2,000.00	\$1,723.40	\$1,723.40	\$2,000.00	16%	SIWMA, Recycling council of BC & BC Product Stewardship council membership fees
50170	Dues/Subscriptions/Memberships	U19	Recycling	\$1,280.00	\$1,350.00	\$1,280.00	\$1,280.00	\$1,350.00	5%	Recycling council of BC -recycling hotline (increase in cost)
50180	Travel			\$926.52	\$1,200.00	\$0.00	\$0.00	\$1,200.00		
50190	Advertising			\$314.50	\$500.00	\$0.00	\$589.05	\$500.00	-15%	Xmas tree recycling/removal ads
50210	Communications			\$0.00	\$570.00	\$0.00	\$0.00	\$570.00		System for tracking solid waste by category (per IT Study); carried fwd
50410	Software			\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$800.00	\$0.00	\$0.00	\$800.00		
50580	Contracted Services			\$14,000.00	\$10,000.00	\$12,500.00	\$12,500.00	\$15,000.00	20%	Zero Waste Educator contract fees
50650	Operating Supplies - Other			\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50900	Special Projects	SP89	Solid Waste & Resource Recovery	\$439.83	\$2,500.00	\$0.00	\$0.00	\$3,000.00		SWRMP -minor (Pemberton TS) & major (Squamish Landfill) anticipated
50900	Special Projects	SP108	Diversion Campaign	\$26,051.47	\$26,600.00	\$800.52	\$1,033.95	\$25,600.00	2376%	Diversion project with focus on organics & single-use plastics
50900	Special Projects	SP136	Zero waste initiatives	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		
50900	Special Projects	SP137	Illegal dumping	\$600.00	\$20,000.00	\$935.60	\$935.60	\$25,000.00	2572%	2020 for installing no dumping signs; Illegal dumping strategy consultations & education campaign (outreach & materials)
50900	Special Projects	SP175	Wildlife Attractants Education/Man	\$0.00	\$20,000.00	\$15,118.78	\$15,118.78	\$20,000.00	32%	WildSafe BC Coordinator
50900	Special Projects	SP206	Sea to Sky Soils infrastructure proj	\$0.00	\$0.00	\$0.00	\$318,308.00	\$437,908.00	38%	Prov BC OIP Grant -Sea to Sky Soils infra costs claimed
50900	Special Projects		Area A Feasibility Study - diversion	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		New Project as per Bd Res Feb 2021; Area A diversion options for organics

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1300 - Regional Solid Waste Management</b>										
53200	Time Allocation from Other Services	CC1300	Regional Solid Waste Management	\$52,052.93	\$165,000.00	\$43,505.62	\$65,568.02	\$165,000.00		UES Chargeback for time on service; includes new FT
53200	Time Allocation from Other Services	SP108	Diversion Campaign	\$3,957.41	\$0.00	\$0.00	\$0.00	\$0.00	152%	Communications coordinator
<b>Operating Expenses</b>				<b>\$101,758.80</b>	<b>\$260,870.00</b>	<b>\$77,813.92</b>	<b>\$419,006.80</b>	<b>\$718,278.00</b>	<b>71%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	SP94	Surplus Reserve	\$39,561.00	\$864.00	\$864.00	\$864.00	\$0.00	-100%	Transfer to Surplus reserve
53100	Contribution to Other Services	CC1902	Lillooet Landfill	\$0.00	\$0.00	\$0.00	\$0.00	\$10,425.00		To Lillooet Landfill for Compost Feasibility study from Feasibility reserve (Nov 2020 Bd Res)
<b>Transfer Expenses</b>				<b>\$39,561.00</b>	<b>\$864.00</b>	<b>\$864.00</b>	<b>\$864.00</b>	<b>\$10,425.00</b>	<b>1107%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$141,319.80</b>	<b>\$261,734.00</b>	<b>\$78,677.92</b>	<b>\$419,870.80</b>	<b>\$728,703.00</b>	<b>1178%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$97,370.92</b>	<b>\$0.00</b>	<b>\$171,485.86</b>	<b>\$148,947.84</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00		
30060	Reserve - Feasibility Studies			\$23,812.01		\$23,812.01	\$23,812.01	\$13,387.01		
30999	Operational Surplus reserve			\$132,940.00		\$133,804.00	\$133,804.00	\$133,804.00		2 months of 2021 est. operating exp, as per reserve guidelines =40,895
<b>Reserves</b>				<b>\$169,702.01</b>		<b>\$170,566.01</b>	<b>\$170,566.01</b>	<b>\$160,141.01</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1300 - Regional Solid Waste Management</b>												
<b>Revenues</b>												
40000	Requisition			\$0.00	\$16,556.00	\$16,556.00	\$16,556.00	\$0.00	\$59,172.00	\$68,130.00	\$77,167.00	\$86,284.00
<b>Requisitions</b>				<b>\$0.00</b>	<b>\$16,556.00</b>	<b>\$16,556.00</b>	<b>\$16,556.00</b>	<b>\$0.00</b>	<b>\$59,172.00</b>	<b>\$68,130.00</b>	<b>\$77,167.00</b>	<b>\$86,284.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$2,439.63	\$2,250.00	\$1,365.92	\$1,479.03	\$1,422.00	\$1,478.00	\$1,478.00	\$1,478.00	\$1,478.00
40230	Dumping/Tipping Fees			\$135,569.75	\$129,000.00	\$134,870.94	\$134,870.94	\$130,000.00	\$130,000.00	\$130,000.00	\$130,000.00	\$130,000.00
40300	Miscellaneous Revenue			\$0.00	\$0.00	\$0.00	\$233.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>				<b>\$138,009.38</b>	<b>\$131,250.00</b>	<b>\$136,236.86</b>	<b>\$136,583.72</b>	<b>\$131,422.00</b>	<b>\$131,478.00</b>	<b>\$131,478.00</b>	<b>\$131,478.00</b>	<b>\$131,478.00</b>
40960	Conditional Grants - Provincial	SP206	Sea to Sky Soils infrastructure pro	\$0.00	\$0.00	\$0.00	\$318,308.00	\$437,908.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$318,308.00</b>	<b>\$437,908.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$100,681.34	\$97,371.00	\$97,370.92	\$97,370.92	\$148,948.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$100,681.34</b>	<b>\$97,371.00</b>	<b>\$97,370.92</b>	<b>\$97,370.92</b>	<b>\$148,948.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$16,557.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$25,000.00	\$20,000.00	\$15,000.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$16,557.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,425.00</b>	<b>\$30,000.00</b>	<b>\$25,000.00</b>	<b>\$20,000.00</b>	<b>\$15,000.00</b>
<b>Total Revenues</b>				<b>\$238,690.72</b>	<b>\$261,734.00</b>	<b>\$250,163.78</b>	<b>\$568,818.64</b>	<b>\$728,703.00</b>	<b>\$220,650.00</b>	<b>\$224,608.00</b>	<b>\$228,645.00</b>	<b>\$232,762.00</b>
<b>Expenses</b>												
50160	Training			\$511.14	\$2,500.00	\$1,700.00	\$1,700.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50170	Dues/Subscriptions/Memberships			\$1,375.00	\$2,000.00	\$1,723.40	\$1,723.40	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50170	Dues/Subscriptions/Memberships	U19	Recycling	\$1,280.00	\$1,350.00	\$1,280.00	\$1,280.00	\$1,350.00	\$1,377.00	\$1,405.00	\$1,433.00	\$1,462.00
50180	Travel			\$926.52	\$1,200.00	\$0.00	\$0.00	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50190	Advertising			\$314.50	\$500.00	\$0.00	\$589.05	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50210	Communications			\$0.00	\$570.00	\$0.00	\$0.00	\$570.00	\$581.00	\$593.00	\$605.00	\$617.00
50410	Software			\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$800.00	\$0.00	\$0.00	\$800.00	\$816.00	\$832.00	\$849.00	\$866.00
50580	Contracted Services			\$14,000.00	\$10,000.00	\$12,500.00	\$12,500.00	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50650	Operating Supplies - Other			\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50900	Special Projects	SP89	Solid Waste & Resource Recovery	\$439.83	\$2,500.00	\$0.00	\$0.00	\$3,000.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
50900	Special Projects	SP108	Diversion Campaign	\$26,051.47	\$26,600.00	\$800.52	\$1,033.95	\$25,600.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
50900	Special Projects	SP136	Zero waste initiatives	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50900	Special Projects	SP137	Illegal dumping	\$600.00	\$20,000.00	\$935.60	\$935.60	\$25,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
50900	Special Projects	SP175	Wildlife Attractants Education/Ma	\$0.00	\$20,000.00	\$15,118.78	\$15,118.78	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP206	Sea to Sky Soils infrastructure pro	\$0.00	\$0.00	\$0.00	\$318,308.00	\$437,908.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		Area A Feasibility Study - diversion	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1300	Regional Solid Waste Management	\$52,052.93	\$165,000.00	\$43,505.62	\$65,568.02	\$165,000.00	\$168,300.00	\$171,666.00	\$175,099.00	\$178,601.00
53200	Time Allocation from Other Services	SP108	Diversion Campaign	\$3,957.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$101,758.80</b>	<b>\$260,870.00</b>	<b>\$77,813.92</b>	<b>\$419,006.80</b>	<b>\$718,278.00</b>	<b>\$220,650.00</b>	<b>\$224,608.00</b>	<b>\$228,645.00</b>	<b>\$232,762.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	SP94	Surplus Reserve	\$39,561.00	\$864.00	\$864.00	\$864.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1300 - Regional Solid Waste Management</b>									
53100 Contribution to Other Services CC1902 Lillooet Landfill	\$0.00	\$0.00	\$0.00	\$0.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$39,561.00</b>	<b>\$864.00</b>	<b>\$864.00</b>	<b>\$864.00</b>	<b>\$10,425.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$141,319.80</b>	<b>\$261,734.00</b>	<b>\$78,677.92</b>	<b>\$419,870.80</b>	<b>\$728,703.00</b>	<b>\$220,650.00</b>	<b>\$224,608.00</b>	<b>\$228,645.00</b>	<b>\$232,762.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$97,370.92</b>	<b>\$0.00</b>	<b>\$171,485.86</b>	<b>\$148,947.84</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00
30060 Reserve - Feasibility Studies	\$23,812.01		\$23,812.01	\$23,812.01	\$13,387.01	\$13,387.01	\$13,387.01	\$13,387.01	\$13,387.01
30999 Operational Surplus reserve	\$132,940.00		\$133,804.00	\$133,804.00	\$133,804.00	\$103,804.00	\$78,804.00	\$58,804.00	\$43,804.00
<b>Reserves</b>	<b>\$169,702.01</b>		<b>\$170,566.01</b>	<b>\$170,566.01</b>	<b>\$160,141.01</b>	<b>\$130,141.01</b>	<b>\$105,141.01</b>	<b>\$85,141.01</b>	<b>\$70,141.01</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	Annual Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Utilities & Environmental Services**

**1300A**

40000 1300A Requisition

- - - - -

**Service Mandate**

The Utilities & Environmental Services department is responsible for the ongoing services of all the street lighting sites, refuse sites, dyking & drainage sites, Regional solid waste management service, water and sewer services, the Gold Bridge community complex, the upper Cheakamus road, the SLRD office maintenance and all parks and trails services.

**Items of Significance**

- All of the costs to run this department, including training, travel and administration, are allocated out to all the services that benefit from this department via an overhead rate based on budgeted expenses for the department that is added on to their time allocations.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1300A - Utilities &amp; Environmental Services Dept</b>										
<b>Revenues</b>										
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40240 Time Allocation To Other Services				\$453,790.14	\$627,075.00	\$399,988.24	\$569,821.22	\$702,950.00	23%	
<b>Fees &amp; Other Revenues</b>				<b>\$453,790.14</b>	<b>\$627,075.00</b>	<b>\$399,988.24</b>	<b>\$569,821.22</b>	<b>\$702,950.00</b>	<b>23%</b>	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available				(\$1,290.78)	\$0.00	\$0.04	\$0.04	\$3,105.00	7762400%	
<b>Surplus Deficit Prior Year</b>				<b>(\$1,290.78)</b>	<b>\$0.00</b>	<b>\$0.04</b>	<b>\$0.04</b>	<b>\$3,105.00</b>	<b>7762400%</b>	
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$3,407.27	\$3,345.00	-2%	COVID-19 Restart Grant used for SP214 items below
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,407.27</b>	<b>\$3,345.00</b>		
<b>Total Revenues</b>				<b>\$452,499.36</b>	<b>\$627,075.00</b>	<b>\$399,988.28</b>	<b>\$573,228.53</b>	<b>\$709,400.00</b>	<b>7762423%</b>	
<b>Expenses</b>										
50110 Salaries				\$318,424.67	\$436,711.00	\$291,027.91	\$415,291.19	\$484,930.00	17%	Includes 0.8% increase for CPI & FT SW Comm. Coord. position; 2020 included increased hours for Parks & Trails
50110 Salaries				\$0.00	\$0.00	\$0.00	\$3,344.68	\$3,345.00		Coord -continued into 2021
50130 Benefits				\$70,591.48	\$110,496.00	\$67,237.34	\$87,618.21	\$129,239.00	48%	COVID-19 Restart Grant used for OT paid out to Managers and estimated relocation expenses
50131 Employer Health Tax				\$7,110.60	\$9,500.00	\$5,645.34	\$7,982.13	\$10,851.00	36%	1.95% of all remuneration & taxable benefits
50140 Overtime				\$0.00	\$0.00	\$731.40	\$731.40	\$0.00	-100%	Area A Election OT recovered from GG above (within 40240)
50160 Training				\$2,046.27	\$5,500.00	\$0.00	\$0.00	\$5,500.00		
50170 Dues/Subscriptions/Memberships				\$903.15	\$2,000.00	\$404.00	\$904.00	\$2,000.00	121%	ASTTBC, EOCP, BCWWA memberships
50180 Travel				\$2,615.01	\$4,500.00	\$57.02	\$212.36	\$4,500.00	2019%	BCWWA conference and other travel
50180 Travel				\$0.00	\$0.00	\$0.00	\$37.59	\$0.00	-100%	Taking COVID19 signs to transfer stations
50190 Advertising				\$3,535.50	\$2,600.00	\$0.00	\$924.00	\$2,600.00	181%	Recruitment advertisements
50210 Communications				\$480.00	\$1,000.00	\$497.60	\$726.80	\$1,000.00	38%	Mobile phone expenses
50210 Communications				\$0.00	\$0.00	\$0.00	\$25.00	\$0.00	-100%	Home phone expense reimbursement -working from home
50270 Miscellaneous Office Expense				\$768.79	\$1,200.00	\$370.81	\$692.38	\$1,200.00	73%	Supples for Dept
50275 Staff Incentives				\$776.83	\$500.00	\$0.00	\$0.00	\$500.00		
50276 Staff Retention				\$1,492.50	\$2,500.00	\$1,040.00	\$2,432.90	\$6,000.00	147%	Staff Health & Wellness benefit (2021 w/ full staff and doubled; one-time added benefit)
50300 Publications/Resources				\$346.68	\$400.00	\$347.75	\$347.75	\$400.00	15%	Autocad renewal
50410 Software				\$0.00	\$1,000.00	\$0.00	\$0.00	\$4,000.00		For a GIS basic license carried fwd & Pacweigh software support and training (new 2021)
50500 Overhead from General Government				\$37,220.00	\$40,453.00	\$40,453.00	\$40,453.00	\$45,655.00	13%	7% of budget to GG
50570 Consulting - Other				\$361.68	\$1,650.00	\$787.69	\$1,287.69	\$1,650.00	28%	Records management work (contract started Nov 2019)
50650 Operating Supplies - Other				\$0.00	\$0.00	\$0.00	\$47.85	\$0.00		Tool box supplies for UES
<b>Operating Expenses</b>				<b>\$446,673.16</b>	<b>\$620,010.00</b>	<b>\$408,599.86</b>	<b>\$563,058.93</b>	<b>\$703,370.00</b>	<b>25%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53100 Contribution To Other Services				\$5,826.16	\$7,065.00	\$7,065.00	\$7,065.00	\$6,030.00	-15%	Vehicle expense transferred to General Gov't-1000
<b>Transfer Expenses</b>				<b>\$5,826.16</b>	<b>\$7,065.00</b>	<b>\$7,065.00</b>	<b>\$7,065.00</b>	<b>\$6,030.00</b>	<b>-15%</b>	

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1300A - Utilities &amp; Environmental Services Dept</b>							
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	\$452,499.32	\$627,075.00	\$415,664.86	\$570,123.93	\$709,400.00	10%	
<b>Surplus/ (Deficit)</b>	\$0.04	\$0.00	(\$15,676.58)	\$3,104.60	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1300A - Utilities &amp; Environmental Services Dept</b>												
<b>Revenues</b>												
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40240 Time Allocation To Other Services				\$453,790.14	\$627,075.00	\$399,988.24	\$569,821.22	\$702,950.00	\$717,057.00	\$731,338.00	\$745,904.00	\$760,762.00
<b>Fees &amp; Other Revenues</b>				<b>\$453,790.14</b>	<b>\$627,075.00</b>	<b>\$399,988.24</b>	<b>\$569,821.22</b>	<b>\$702,950.00</b>	<b>\$717,057.00</b>	<b>\$731,338.00</b>	<b>\$745,904.00</b>	<b>\$760,762.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available				(\$1,290.78)	\$0.00	\$0.04	\$0.04	\$3,105.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>(\$1,290.78)</b>	<b>\$0.00</b>	<b>\$0.04</b>	<b>\$0.04</b>	<b>\$3,105.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$3,407.27	\$3,345.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,407.27</b>	<b>\$3,345.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$452,499.36</b>	<b>\$627,075.00</b>	<b>\$399,988.28</b>	<b>\$573,228.53</b>	<b>\$709,400.00</b>	<b>\$717,057.00</b>	<b>\$731,338.00</b>	<b>\$745,904.00</b>	<b>\$760,762.00</b>
<b>Expenses</b>												
50110 Salaries				\$318,424.67	\$436,711.00	\$291,027.91	\$415,291.19	\$484,930.00	\$494,629.00	\$504,522.00	\$514,612.00	\$524,904.00
50110 Salaries				\$0.00	\$0.00	\$0.00	\$3,344.68	\$3,345.00	\$0.00	\$1.00	\$2.00	\$3.00
50130 Benefits				\$70,591.48	\$110,496.00	\$67,237.34	\$87,618.21	\$129,239.00	\$131,824.00	\$134,460.00	\$137,149.00	\$139,892.00
50131 Employer Health Tax				\$7,110.60	\$9,500.00	\$5,645.34	\$7,982.13	\$10,851.00	\$11,068.00	\$11,289.00	\$11,515.00	\$11,745.00
50140 Overtime				\$0.00	\$0.00	\$731.40	\$731.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160 Training				\$2,046.27	\$5,500.00	\$0.00	\$0.00	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
50170 Dues/Subscriptions/Memberships				\$903.15	\$2,000.00	\$404.00	\$904.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50180 Travel				\$2,615.01	\$4,500.00	\$57.02	\$212.36	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50180 Travel				\$0.00	\$0.00	\$0.00	\$37.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190 Advertising				\$3,535.50	\$2,600.00	\$0.00	\$924.00	\$2,600.00	\$2,652.00	\$2,705.00	\$2,759.00	\$2,814.00
50210 Communications				\$480.00	\$1,000.00	\$497.60	\$726.80	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50210 Communications				\$0.00	\$0.00	\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50270 Miscellaneous Office Expense				\$768.79	\$1,200.00	\$370.81	\$692.38	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50275 Staff Incentives				\$776.83	\$500.00	\$0.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50276 Staff Retention				\$1,492.50	\$2,500.00	\$1,040.00	\$2,432.90	\$6,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
50300 Publications/Resources				\$346.68	\$400.00	\$347.75	\$347.75	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50410 Software				\$0.00	\$1,000.00	\$0.00	\$0.00	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50500 Overhead from General Government				\$37,220.00	\$40,453.00	\$40,453.00	\$40,453.00	\$45,655.00	\$46,568.00	\$47,499.00	\$48,449.00	\$49,418.00
50570 Consulting - Other				\$361.68	\$1,650.00	\$787.69	\$1,287.69	\$1,650.00	\$1,683.00	\$1,717.00	\$1,751.00	\$1,786.00
50650 Operating Supplies - Other				\$0.00	\$0.00	\$0.00	\$47.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$446,673.16</b>	<b>\$620,010.00</b>	<b>\$408,599.86</b>	<b>\$563,058.93</b>	<b>\$703,370.00</b>	<b>\$710,906.00</b>	<b>\$725,064.00</b>	<b>\$739,505.00</b>	<b>\$754,235.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53100 Contribution To Other Services				\$5,826.16	\$7,065.00	\$7,065.00	\$7,065.00	\$6,030.00	\$6,151.00	\$6,274.00	\$6,399.00	\$6,527.00
<b>Transfer Expenses</b>				<b>\$5,826.16</b>	<b>\$7,065.00</b>	<b>\$7,065.00</b>	<b>\$7,065.00</b>	<b>\$6,030.00</b>	<b>\$6,151.00</b>	<b>\$6,274.00</b>	<b>\$6,399.00</b>	<b>\$6,527.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$452,499.32</b>	<b>\$627,075.00</b>	<b>\$415,664.86</b>	<b>\$570,123.93</b>	<b>\$709,400.00</b>	<b>\$717,057.00</b>	<b>\$731,338.00</b>	<b>\$745,904.00</b>	<b>\$760,762.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
Exhibit 1300A - Utilities & Environmental Services Dept									
Surplus/ (Deficit)	\$0.04	\$0.00	(\$15,676.58)	\$3,104.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Building Inspection Serv. ESA**

**1400**

40000 1400 Requisition	188,787	237,845	332,643	339,246	345,984	352,856
------------------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	17,647	22,232	31,094	31,711	32,341	32,983
ELECTORAL AREA B	14,948,290	8,832	11,128	15,563	15,872	16,187	16,508
ELECTORAL AREA C	137,257,450	81,100	102,175	142,899	145,736	148,630	151,582
ELECTORAL AREA D	137,438,357	81,207	102,310	143,088	145,928	148,826	151,782

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>319,510,110</b>	<b>188,787</b>	<b>237,845</b>	<b>332,643</b>	<b>339,246</b>	<b>345,984</b>	<b>352,856</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000		0.05909	0.07444	0.10411	0.10618	0.10829	0.11044

<b>Jurisdiction</b>	Bylaw 421
<b>Debt Issue #</b>	None
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides Building Inspection services for Electoral Areas A, B, C and D.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1400 - Building Inspection Services</b>									
<b>Revenues</b>									
40000	Requisition		\$134,010.00	\$188,787.00	\$188,787.00	\$188,787.00	\$237,845.00	26%	
<b>Requisitions</b>			<b>\$134,010.00</b>	<b>\$188,787.00</b>	<b>\$188,787.00</b>	<b>\$188,787.00</b>	<b>\$237,845.00</b>	<b>26%</b>	
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40170	Building Permit Application Processing Fees		\$37,774.74	\$48,000.00	\$44,800.00	\$57,300.00	\$47,516.00	-17%	Used avg from last 3 yrs
40180	Building Permits Issued		\$187,339.10	\$190,000.00	\$137,436.02	\$179,161.02	\$188,883.00	5%	Used avg from last 3 yrs (minus large development permits)
40185	L TSA Fees		\$4,250.00	\$4,617.00	\$2,235.00	\$2,880.00	\$3,965.00	38%	Used avg from last 3 yrs
40190	Building Permit Renewal/Reactivation		\$5,650.00	\$6,900.00	\$5,130.00	\$7,630.00	\$7,133.00	-7%	Used avg from last 3 yrs
40220	Interest Earned on Investments		\$3,038.45	\$2,700.00	\$1,184.66	\$1,282.76	\$1,000.00	-22%	Interest on reserve balances
40240	Time Allocation To Other Services		\$13,471.62	\$14,500.00	\$9,562.60	\$13,667.98	\$14,500.00	6%	
40300	Miscellaneous Revenue		\$413.60	\$300.00	\$350.82	\$441.82	\$420.00	-5%	Copies of building plans
<b>Fees &amp; Other Revenues</b>			<b>\$251,937.51</b>	<b>\$267,017.00</b>	<b>\$200,699.10</b>	<b>\$262,363.58</b>	<b>\$263,417.00</b>	<b>0%</b>	
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available		\$163,935.82	\$78,253.00	\$78,253.34	\$78,253.34	\$86,331.00	10%	
<b>Surplus Deficit Prior Year</b>			<b>\$163,935.82</b>	<b>\$78,253.00</b>	<b>\$78,253.34</b>	<b>\$78,253.34</b>	<b>\$86,331.00</b>	<b>10%</b>	
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$0.00	\$113.22	\$750.00		Transfer from COVID restart grant for SP214 expenses
44000	Transfer from Reserve		\$15,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00		Transfer from Insurance claim reserve for recent claims
44000	Transfer from Reserve	SP94	\$0.00	\$18,011.00	\$0.00	\$0.00	\$4,927.00		Transfer from Surplus reserve
<b>Transfer Revenue</b>			<b>\$15,000.00</b>	<b>\$18,011.00</b>	<b>\$0.00</b>	<b>\$10,113.22</b>	<b>\$5,677.00</b>		
<b>Total Revenues</b>			<b>\$564,883.33</b>	<b>\$552,068.00</b>	<b>\$467,739.44</b>	<b>\$539,517.14</b>	<b>\$593,270.00</b>	<b>37%</b>	
<b>Expenses</b>									
50110	Salaries		\$304,067.54	\$325,055.00	\$212,768.71	\$285,868.35	\$361,100.00	26%	Chief Building Official vacant for part of 2020; 0.8% increase for CPI and new position added for 6 mos -Building Clerk and PT contract for Building Official
50130	Benefits		\$61,518.29	\$72,341.00	\$46,334.32	\$60,142.11	\$86,500.00	44%	Includes estimated 10% increase (based on 2021 Salaries) and estimated relocation expenses
50131	Employer Health Tax		\$6,479.24	\$7,500.00	\$4,159.75	\$5,753.93	\$7,766.00	35%	1.95% of all remuneration & taxable benefits
50140	Overtime		\$2,943.72	\$4,500.00	\$1,303.85	\$1,303.85	\$3,000.00	130%	
50160	Training		\$3,368.31	\$4,500.00	\$0.00	\$847.65	\$4,500.00	431%	
50170	Dues/Subscriptions/Memberships		\$2,633.73	\$2,750.00	\$2,691.12	\$3,332.65	\$3,340.00	0%	Building Officials Assoc dues
50180	Travel		\$10,484.46	\$12,750.00	\$3,899.93	\$5,069.03	\$12,750.00	152%	
50190	Advertising		\$425.00	\$1,600.00	\$198.00	\$1,811.00	\$1,600.00	-12%	
50210	Communications		\$815.59	\$1,200.00	\$324.49	\$467.79	\$1,200.00	157%	Mobile phone expenses
50220	Courier		\$225.25	\$260.00	\$70.55	\$109.81	\$250.00	128%	
50240	Office Supplies		\$382.03	\$1,000.00	\$859.00	\$992.32	\$1,000.00	1%	
50270	Miscellaneous Office Expense		\$6,207.21	\$6,400.00	\$3,286.97	\$4,561.11	\$5,000.00	10%	Land Title searches thru MyL TSA some recovery in rev 40185; scanning of building plans, 2019 purchased desktop scanners
50270	Miscellaneous Office Expense	SP214	\$0.00	\$0.00	\$21.38	\$38.32	\$250.00	552%	PPE added for pandemic response
50275	Staff Incentives		\$466.88	\$400.00	\$124.99	\$295.99	\$400.00	35%	
50276	Staff Retention		\$1,652.35	\$1,750.00	\$1,000.00	\$1,500.00	\$4,500.00	200%	Staff Health & Wellness benefit (2021 w/ full staff and doubled; one-time added benefit)
50300	Publications/Resources		(\$1,312.04)	\$1,200.00	\$673.70	\$673.70	\$1,200.00	78%	2019 is credit due to Prov of BC refund for building code publications purchased in previous years
50410	Software		\$0.00	\$37,500.00	\$0.00	\$22,662.60	\$31,297.00	38%	Building permit module- Tempest impl. (50% charged to GG)

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1400 - Building Inspection Services</b>										
50440	Support Services			\$0.00	\$17,500.00	\$0.00	\$0.00	\$0.00		Budget moved above (50410 Software)
50500	Overhead from General Government			\$32,648.00	\$32,056.00	\$32,056.00	\$32,056.00	\$36,370.00	13%	
50520	Consulting - Legal			\$4,256.96	\$4,500.00	\$1,754.80	\$6,758.18	\$4,717.00	-30%	
50520	Consulting - Legal	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$74.90	\$74.90	\$500.00	568%	Building inspections during COVID legal expense
50530	Consulting - Legal/Bylaw Enforcement			\$40,424.38	\$10,241.00	\$9,612.03	\$11,704.62	\$20,000.00	71%	Legal for building bylaw enforcement
53200	Time Allocation from Other Services	CC1400	Building Inspection Serv. ESA	\$0.00	\$0.00	\$96.83	\$96.83	\$0.00	-100%	Time charged to Building Dept from other departments
<b>Operating Expenses</b>				<b>\$477,686.90</b>	<b>\$545,003.00</b>	<b>\$321,311.32</b>	<b>\$446,120.74</b>	<b>\$587,240.00</b>	<b>32%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	SP94	Surplus Reserve	\$2,357.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve for use in future
53100	Contribution To Other Services	CC1000	General Government Services	\$6,586.09	\$7,065.00	\$7,065.00	\$7,065.00	\$6,030.00	-15%	Vehicle expense transferred to GG
<b>Transfer Expenses</b>				<b>\$8,943.09</b>	<b>\$7,065.00</b>	<b>\$7,065.00</b>	<b>\$7,065.00</b>	<b>\$6,030.00</b>	<b>-15%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$486,629.99</b>	<b>\$552,068.00</b>	<b>\$328,376.32</b>	<b>\$453,185.74</b>	<b>\$593,270.00</b>	<b>17%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$78,253.34</b>	<b>\$0.00</b>	<b>\$139,363.12</b>	<b>\$86,331.40</b>	<b>\$0.00</b>		
30070	Reserve - Insurance Claims			\$44,836.45		\$44,836.45	\$34,836.45	\$34,836.45		
30999	Operational Surplus reserve			\$103,094.77		\$103,094.77	\$103,094.77	\$98,167.77		2 months of 2021 est. operating exp, as per reserve guidelines =98,167
<b>Reserves</b>				<b>\$147,931.22</b>		<b>\$147,931.22</b>	<b>\$137,931.22</b>	<b>\$133,004.22</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1400 - Building Inspection Services</b>												
<b>Revenues</b>												
40000 Requisition				\$134,010.00	\$188,787.00	\$188,787.00	\$188,787.00	\$237,845.00	\$332,643.00	\$339,246.00	\$345,984.00	\$352,856.00
<b>Requisitions</b>				<b>\$134,010.00</b>	<b>\$188,787.00</b>	<b>\$188,787.00</b>	<b>\$188,787.00</b>	<b>\$237,845.00</b>	<b>\$332,643.00</b>	<b>\$339,246.00</b>	<b>\$345,984.00</b>	<b>\$352,856.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40170 Building Permit Application Processing Fees				\$37,774.74	\$48,000.00	\$44,800.00	\$57,300.00	\$47,516.00	\$48,466.00	\$49,435.00	\$50,424.00	\$51,432.00
40180 Building Permits Issued				\$187,339.10	\$190,000.00	\$137,436.02	\$179,161.02	\$188,883.00	\$192,661.00	\$196,514.00	\$200,444.00	\$204,453.00
40185 LTSA Fees				\$4,250.00	\$4,617.00	\$2,235.00	\$2,880.00	\$3,965.00	\$4,044.00	\$4,125.00	\$4,208.00	\$4,292.00
40190 Building Permit Renewal/Reactivation				\$5,650.00	\$6,900.00	\$5,130.00	\$7,630.00	\$7,133.00	\$7,276.00	\$7,422.00	\$7,570.00	\$7,721.00
40220 Interest Earned on Investments				\$3,038.45	\$2,700.00	\$1,184.66	\$1,282.76	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
40240 Time Allocation To Other Services				\$13,471.62	\$14,500.00	\$9,562.60	\$13,667.98	\$14,500.00	\$14,790.00	\$15,086.00	\$15,388.00	\$15,696.00
40300 Miscellaneous Revenue				\$413.60	\$300.00	\$350.82	\$441.82	\$420.00	\$428.00	\$437.00	\$446.00	\$455.00
<b>Fees &amp; Other Revenues</b>				<b>\$251,937.51</b>	<b>\$267,017.00</b>	<b>\$200,699.10</b>	<b>\$262,363.58</b>	<b>\$263,417.00</b>	<b>\$268,685.00</b>	<b>\$274,059.00</b>	<b>\$279,541.00</b>	<b>\$285,131.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available				\$163,935.82	\$78,253.00	\$78,253.34	\$78,253.34	\$86,331.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$163,935.82</b>	<b>\$78,253.00</b>	<b>\$78,253.34</b>	<b>\$78,253.34</b>	<b>\$86,331.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$113.22	\$750.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$15,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$18,011.00	\$0.00	\$0.00	\$4,927.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$15,000.00</b>	<b>\$18,011.00</b>	<b>\$0.00</b>	<b>\$10,113.22</b>	<b>\$5,677.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$564,883.33</b>	<b>\$552,068.00</b>	<b>\$467,739.44</b>	<b>\$539,517.14</b>	<b>\$593,270.00</b>	<b>\$601,328.00</b>	<b>\$613,305.00</b>	<b>\$625,525.00</b>	<b>\$637,987.00</b>
<b>Expenses</b>												
50110 Salaries				\$304,067.54	\$325,055.00	\$212,768.71	\$285,868.35	\$361,100.00	\$398,658.00	\$406,631.00	\$414,764.00	\$423,059.00
50130 Benefits				\$61,518.29	\$72,341.00	\$46,334.32	\$60,142.11	\$86,500.00	\$88,230.00	\$89,995.00	\$91,795.00	\$93,631.00
50131 Employer Health Tax				\$6,479.24	\$7,500.00	\$4,159.75	\$5,753.93	\$7,766.00	\$7,921.00	\$8,079.00	\$8,241.00	\$8,406.00
50140 Overtime				\$2,943.72	\$4,500.00	\$1,303.85	\$1,303.85	\$3,000.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50160 Training				\$3,368.31	\$4,500.00	\$0.00	\$847.65	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50170 Dues/Subscriptions/Memberships				\$2,633.73	\$2,750.00	\$2,691.12	\$3,332.65	\$3,340.00	\$3,407.00	\$3,475.00	\$3,545.00	\$3,616.00
50180 Travel				\$10,484.46	\$12,750.00	\$3,899.93	\$5,069.03	\$12,750.00	\$13,005.00	\$13,265.00	\$13,530.00	\$13,801.00
50190 Advertising				\$425.00	\$1,600.00	\$198.00	\$1,811.00	\$1,600.00	\$1,632.00	\$1,665.00	\$1,698.00	\$1,732.00
50210 Communications				\$815.59	\$1,200.00	\$324.49	\$467.79	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50220 Courier				\$225.25	\$260.00	\$70.55	\$109.81	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50240 Office Supplies				\$382.03	\$1,000.00	\$859.00	\$992.32	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50270 Miscellaneous Office Expense				\$6,207.21	\$6,400.00	\$3,286.97	\$4,561.11	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50270 Miscellaneous Office Expense				\$0.00	\$0.00	\$21.38	\$38.32	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50275 Staff Incentives				\$466.88	\$400.00	\$124.99	\$295.99	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50276 Staff Retention				\$1,652.35	\$1,750.00	\$1,000.00	\$1,500.00	\$4,500.00	\$2,250.00	\$2,250.00	\$2,250.00	\$2,250.00
50300 Publications/Resources				(\$1,312.04)	\$1,200.00	\$673.70	\$673.70	\$1,200.00	\$816.00	\$832.00	\$849.00	\$866.00
50410 Software				\$0.00	\$37,500.00	\$0.00	\$22,662.60	\$31,297.00	\$0.00	\$0.00	\$0.00	\$0.00
50440 Support Services				\$0.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50500 Overhead from General Government				\$32,648.00	\$32,056.00	\$32,056.00	\$32,056.00	\$36,370.00	\$38,937.00	\$39,712.00	\$40,504.00	\$41,310.00
50520 Consulting - Legal				\$4,256.96	\$4,500.00	\$1,754.80	\$6,758.18	\$4,717.00	\$4,774.00	\$4,870.00	\$4,968.00	\$5,069.00
50520 Consulting - Legal				\$0.00	\$0.00	\$74.90	\$74.90	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50530 Consulting - Legal/Bylaw Enforcement				\$40,424.38	\$10,241.00	\$9,612.03	\$11,704.62	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1400 - Building Inspection Services</b>									
53200 Time Allocation from Other Services CC1400 Building Inspection Serv. ESA	\$0.00	\$0.00	\$96.83	\$96.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$477,686.90</b>	<b>\$545,003.00</b>	<b>\$321,311.32</b>	<b>\$446,120.74</b>	<b>\$587,240.00</b>	<b>\$595,177.00</b>	<b>\$607,031.00</b>	<b>\$619,126.00</b>	<b>\$631,460.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve SP94 Surplus Reserve	\$2,357.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services CC1000 General Government Services	\$6,586.09	\$7,065.00	\$7,065.00	\$7,065.00	\$6,030.00	\$6,151.00	\$6,274.00	\$6,399.00	\$6,527.00
<b>Transfer Expenses</b>	<b>\$8,943.09</b>	<b>\$7,065.00</b>	<b>\$7,065.00</b>	<b>\$7,065.00</b>	<b>\$6,030.00</b>	<b>\$6,151.00</b>	<b>\$6,274.00</b>	<b>\$6,399.00</b>	<b>\$6,527.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$486,629.99</b>	<b>\$552,068.00</b>	<b>\$328,376.32</b>	<b>\$453,185.74</b>	<b>\$593,270.00</b>	<b>\$601,328.00</b>	<b>\$613,305.00</b>	<b>\$625,525.00</b>	<b>\$637,987.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$78,253.34</b>	<b>\$0.00</b>	<b>\$139,363.12</b>	<b>\$86,331.40</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30070 Reserve - Insurance Claims	\$44,836.45		\$44,836.45	\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45
30999 Operational Surplus reserve	\$103,094.77		\$103,094.77	\$103,094.77	\$98,167.77	\$98,167.77	\$98,167.77	\$98,167.77	\$98,167.77
<b>Reserves</b>	<b>\$147,931.22</b>		<b>\$147,931.22</b>	<b>\$137,931.22</b>	<b>\$133,004.22</b>	<b>\$133,004.22</b>	<b>\$133,004.22</b>	<b>\$133,004.22</b>	<b>\$133,004.22</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Elections UBCM**

**1500**

40000 1500 Requisition	21,714	29,000	38,277	38,277	38,277	38,277
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	2,030	2,711	3,578	3,578	3,578	3,578
ELECTORAL AREA B	14,948,290	1,016	1,357	1,791	1,791	1,791	1,791
ELECTORAL AREA C	137,257,450	9,328	12,458	16,443	16,443	16,443	16,443
ELECTORAL AREA D	137,438,357	9,340	12,474	16,465	16,465	16,465	16,465

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>319,510,110</b>	<b>21,714</b>	<b>29,000</b>	<b>38,277</b>	<b>38,277</b>	<b>38,277</b>	<b>38,277</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000	0.00680	0.00908	0.01198	0.01198	0.01198	0.01198	

<b>Jurisdiction</b>	729 748
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

The Annual UBCM fees and conference as well as the elections expenses are covered with this service.

**Items of Significance**

UBCM dues are based on rural Electoral Area populations.  
 2019 - 2020 shows Electoral Area A Elections expenses  
 Next elections are taking place in 2022, which shows an increase for Elections expenses including training and legal expenses  
 Cost of election depends on how many (1-4) elections are required.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021							Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1500 - Elections / UBCM</b>													
<b>Revenues</b>													
40000	Requisition						\$17,000.00	\$21,714.00	\$21,714.00	\$21,714.00	\$29,000.00	34%	
<b>Requisitions</b>							<b>\$17,000.00</b>	<b>\$21,714.00</b>	<b>\$21,714.00</b>	<b>\$21,714.00</b>	<b>\$29,000.00</b>	<b>34%</b>	
<b>Parcel Tax</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments						\$562.56	\$300.00	\$110.40	\$117.06	\$117.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>							<b>\$562.56</b>	<b>\$300.00</b>	<b>\$110.40</b>	<b>\$117.06</b>	<b>\$117.00</b>	<b>0%</b>	
<b>Grants</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available						(\$27,376.50)	\$885.00	\$884.60	\$884.60	\$3,279.00	271%	
<b>Surplus Deficit Prior Year</b>							<b>(\$27,376.50)</b>	<b>\$885.00</b>	<b>\$884.60</b>	<b>\$884.60</b>	<b>\$3,279.00</b>	<b>271%</b>	
44000	Transfer from Reserve						\$25,607.50	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Transfer from reserve for Area A by-election
<b>Transfer Revenue</b>							<b>\$25,607.50</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>							<b>\$15,793.56</b>	<b>\$32,899.00</b>	<b>\$32,709.00</b>	<b>\$32,715.66</b>	<b>\$32,396.00</b>	<b>204%</b>	
<b>Expenses</b>													
50060	UBCM Expenses						\$4,796.60	\$20,000.00	\$1,050.00	\$1,050.00	\$15,000.00	1329%	
50070	UBCM Dues						\$2,700.63	\$2,700.00	\$2,649.86	\$2,649.86	\$2,750.00	4%	
50080	Elections - Advertisement/Court of Revision	SP208	Area A By-election '19/'20				\$1,528.58	\$3,200.00	\$3,844.81	\$3,844.81	\$0.00	-100%	Area A Director voting in 2020 -adverts, venue, supplies
50090	Elections - Travel Expense	SP208	Area A By-election '19/'20				\$0.00	\$1,262.00	\$2,100.80	\$2,100.80	\$0.00	-100%	Area A Director voting in 2020 -staff travel costs
50505	Admin Fee from General Government						\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	SP208	Area A By-election '19/'20				\$914.85	\$487.00	\$1,559.43	\$1,559.43	\$0.00	-100%	
53200	Time Allocation from Other Services	SP208	Area A By-election '19/'20				\$642.30	\$5,000.00	\$17,981.46	\$17,981.46	\$0.00	-100%	Staff time spent working Area A Director voting
<b>Operating Expenses</b>							<b>\$10,832.96</b>	<b>\$32,899.00</b>	<b>\$29,436.36</b>	<b>\$29,436.36</b>	<b>\$18,000.00</b>	<b>-39%</b>	
<b>Capital Expenditures</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve						\$4,076.00	\$0.00	\$0.00	\$0.00	\$14,396.00		Transfer to Elections reserve for use in future years
<b>Transfer Expenses</b>							<b>\$4,076.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,396.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>							<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>							<b>\$14,908.96</b>	<b>\$32,899.00</b>	<b>\$29,436.36</b>	<b>\$29,436.36</b>	<b>\$32,396.00</b>	<b>-39%</b>	
<b>Surplus/ (Deficit)</b>							<b>\$884.60</b>	<b>\$0.00</b>	<b>\$3,272.64</b>	<b>\$3,279.30</b>	<b>\$0.00</b>		
30080	Reserve - Elections - UBCM						\$20,054.39		\$10,054.39	\$10,054.39	\$24,450.39		
<b>Reserves</b>							<b>\$20,054.39</b>		<b>\$10,054.39</b>	<b>\$10,054.39</b>	<b>\$24,450.39</b>		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1500 - Elections / UBCM</b>									
<b>Revenues</b>									
40000 Requisition	\$17,000.00	\$21,714.00	\$21,714.00	\$21,714.00	\$29,000.00	\$38,277.00	\$38,277.00	\$38,277.00	\$38,277.00
<b>Requisitions</b>	<b>\$17,000.00</b>	<b>\$21,714.00</b>	<b>\$21,714.00</b>	<b>\$21,714.00</b>	<b>\$29,000.00</b>	<b>\$38,277.00</b>	<b>\$38,277.00</b>	<b>\$38,277.00</b>	<b>\$38,277.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$562.56	\$300.00	\$110.40	\$116.89	\$117.00	\$136.00	\$137.00	\$138.00	\$139.00
<b>Fees &amp; Other Revenues</b>	<b>\$562.56</b>	<b>\$300.00</b>	<b>\$110.40</b>	<b>\$116.89</b>	<b>\$117.00</b>	<b>\$136.00</b>	<b>\$137.00</b>	<b>\$138.00</b>	<b>\$139.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit - Available	(\$27,376.50)	\$885.00	\$884.60	\$884.60	\$3,279.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>(\$27,376.50)</b>	<b>\$885.00</b>	<b>\$884.60</b>	<b>\$884.60</b>	<b>\$3,279.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$25,607.50	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$23,787.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$25,607.50</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$23,787.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$15,793.56</b>	<b>\$32,899.00</b>	<b>\$32,709.00</b>	<b>\$32,715.49</b>	<b>\$32,396.00</b>	<b>\$62,200.00</b>	<b>\$38,414.00</b>	<b>\$38,415.00</b>	<b>\$38,416.00</b>
<b>Expenses</b>									
50060 UBCM Expenses	\$4,796.60	\$20,000.00	\$1,050.00	\$1,050.00	\$15,000.00	\$15,000.00	\$16,000.00	\$16,000.00	\$17,000.00
50070 UBCM Dues	\$2,700.63	\$2,700.00	\$2,649.86	\$2,649.86	\$2,750.00	\$2,750.00	\$2,800.00	\$2,800.00	\$2,850.00
50080 Elections - Advertisement/Court of Revision SP208 Area A By-election '19/'20	\$1,528.58	\$3,200.00	\$3,844.81	\$3,844.81	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00
50090 Elections - Travel Expense SP208 Area A By-election '19/'20	\$0.00	\$1,262.00	\$2,100.80	\$2,100.80	\$0.00	\$2,200.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal SP208 Area A By-election '19/'20	\$914.85	\$487.00	\$1,559.43	\$1,559.43	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services SP208 Area A By-election '19/'20	\$642.30	\$5,000.00	\$17,981.46	\$17,981.46	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$10,832.96</b>	<b>\$32,899.00</b>	<b>\$29,436.36</b>	<b>\$29,436.36</b>	<b>\$18,000.00</b>	<b>\$62,200.00</b>	<b>\$18,800.00</b>	<b>\$18,800.00</b>	<b>\$19,850.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$4,076.00	\$0.00	\$0.00	\$0.00	\$14,396.00	\$0.00	\$19,614.00	\$19,615.00	\$18,566.00
<b>Transfer Expenses</b>	<b>\$4,076.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,396.00</b>	<b>\$0.00</b>	<b>\$19,614.00</b>	<b>\$19,615.00</b>	<b>\$18,566.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$14,908.96</b>	<b>\$32,899.00</b>	<b>\$29,436.36</b>	<b>\$29,436.36</b>	<b>\$32,396.00</b>	<b>\$62,200.00</b>	<b>\$38,414.00</b>	<b>\$38,415.00</b>	<b>\$38,416.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$884.60</b>	<b>\$0.00</b>	<b>\$3,272.64</b>	<b>\$3,279.13</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30080 Reserve - Elections - UBCM	\$20,054.39		\$10,054.39	\$10,054.39	\$24,450.39	\$663.39	\$20,277.39	\$39,892.39	\$58,458.39
<b>Reserves</b>	<b>\$20,054.39</b>		<b>\$10,054.39</b>	<b>\$10,054.39</b>	<b>\$24,450.39</b>	<b>\$663.39</b>	<b>\$20,277.39</b>	<b>\$39,892.39</b>	<b>\$58,458.39</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Fire Protection Pemberton SA 1700**

40000	1700	Requisition	106,291	106,291	106,291	106,291	106,291	106,291
-------	------	-------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

PEMBERTON FIRE PROTECTION	26,778,361	106,291	106,291	106,291	106,291	106,291	106,291
---------------------------	------------	---------	---------	---------	---------	---------	---------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>26,778,361</b>	<b>106,291</b>	<b>106,291</b>	<b>106,291</b>	<b>106,291</b>	<b>106,291</b>
-----------------------------	--------------	-------------------	----------------	----------------	----------------	----------------	----------------

<b>Tax Rate/Dollar Limitation</b>	No Limitation
-----------------------------------	---------------

<b>Tax Rate</b>	Est. Residential Tax rate /1,000	0.4092	0.3969	0.3969	0.3969	0.3969	0.3969
-----------------	----------------------------------	--------	--------	--------	--------	--------	--------

<b>Jurisdiction</b>	Bylaw 10/654
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Converted Hosp L&I

**Service Mandate**

This service has the purpose of providing fire protection to the community of Pemberton.

**Items of Significance**

This is a shared service with 1715 & 1716 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1700 - Fire Protection Pemberton</b>							
<b>Revenues</b>							
40000 Requisition	\$101,527.00	\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00	0%	
<b>Requisitions</b>	<b>\$101,527.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>-100%</b>	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$101,527.26</b>	<b>\$106,291.00</b>	<b>\$106,291.26</b>	<b>\$106,291.26</b>	<b>\$106,291.00</b>	<b>-100%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$101,277.00	\$106,041.00	\$106,041.00	\$106,041.00	\$75,052.00	-29%	Operating costs to VOP; 2021 request lower
<b>Operating Expenses</b>	<b>\$101,527.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$75,302.00</b>	<b>-29%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$30,989.00		Transfer funds to Operational reserve to be used to offset future requisitions
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$30,989.00</b>		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$101,527.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>-29%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>		
30999 Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$30,989.00		
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1700 - Fire Protection Pemberton</b>									
<u><b>Revenues</b></u>									
40000 Requisition	\$101,527.00	\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00
<b>Requisitions</b>	<b>\$101,527.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$38,072.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$38,072.00</b>
<b>Total Revenues</b>	<b>\$101,527.26</b>	<b>\$106,291.00</b>	<b>\$106,291.26</b>	<b>\$106,291.26</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$144,363.00</b>
<u><b>Expenses</b></u>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$101,277.00	\$106,041.00	\$106,041.00	\$106,041.00	\$75,052.00	\$98,612.00	\$102,697.00	\$103,173.00	\$144,113.00
<b>Operating Expenses</b>	<b>\$101,527.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$75,302.00</b>	<b>\$98,862.00</b>	<b>\$102,947.00</b>	<b>\$103,423.00</b>	<b>\$144,363.00</b>
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$30,989.00	\$7,429.00	\$3,344.00	\$2,868.00	\$0.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$30,989.00</b>	<b>\$7,429.00</b>	<b>\$3,344.00</b>	<b>\$2,868.00</b>	<b>\$0.00</b>
SP94 Surplus Reserve									
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>	<b>\$101,527.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$106,291.00</b>	<b>\$144,363.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$30,989.00	\$38,418.00	\$41,762.00	\$44,630.00	\$6,558.00
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$30,989.00</b>	<b>\$38,418.00</b>	<b>\$41,762.00</b>	<b>\$44,630.00</b>	<b>\$6,558.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pemberton Fire Rescue Service 1702**

40000 1702 Requisition	90,044	84,268	92,572	94,418	96,301	98,222
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	42,904	40,856	44,882	45,777	46,690	47,621
ELECTORAL AREA C	137,257,450	47,140	43,412	47,690	48,641	49,611	50,601

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>266,433,349</b>	<b>90,044</b>	<b>84,268</b>	<b>92,572</b>	<b>94,418</b>	<b>96,301</b>	<b>98,222</b>
Dollar Maximun \$ 61,240								
Tax Rate 0.0749 \$ 147,682	Est. Residential Tax rate /1,000		0.0359	0.0316	0.0347	0.0354	0.0361	0.0369

Jurisdiction	Bylaws 715/889/1142
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

**Service Mandate**

This service provides a financial contribution to the Village of Pemberton for the purpose of providing rescue services within the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1702 - Pemberton Rescue Service</b>							
<b>Revenues</b>							
40000 Requisition	\$88,111.00	\$90,044.00	\$90,044.00	\$90,044.00	\$84,268.00	-6%	
<b>Requisitions</b>	<b>\$88,111.00</b>	<b>\$90,044.00</b>	<b>\$90,044.00</b>	<b>\$90,044.00</b>	<b>\$84,268.00</b>	<b>-6%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$417.88)	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>	<b>(\$417.88)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$87,693.12</b>	<b>\$90,044.00</b>	<b>\$90,044.00</b>	<b>\$90,044.00</b>	<b>\$84,268.00</b>	<b>-6%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$87,861.00	\$89,794.00	\$89,794.00	\$89,794.00	\$84,018.00	-6%	Funds to VOP; increased 0.8% (CPI) reduced for surplus and includes 2,500 for mini repeater
53200 Time Allocation from Other Services CC1702 Pemberton Rescue Service	(\$417.88)	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>	<b>\$87,693.12</b>	<b>\$90,044.00</b>	<b>\$90,044.00</b>	<b>\$90,044.00</b>	<b>\$84,268.00</b>	<b>-6%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$87,693.12</b>	<b>\$90,044.00</b>	<b>\$90,044.00</b>	<b>\$90,044.00</b>	<b>\$84,268.00</b>	<b>-6%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		





Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1703 - Lillooet Area Rescue Service</b>							
<b>Revenues</b>							
40000 Requisition	\$40,250.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,838.00	2%	
<b>Requisitions</b>	<b>\$40,250.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,838.00</b>	<b>2%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	-100%	Area B N PILT reserve to upgrade heating in building, install new front window & replace transmission in rescue vehicle
CC1000 General Government Services	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00		
<b>Total Revenues</b>	<b>\$40,250.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$58,000.00</b>	<b>\$50,838.00</b>	<b>2%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$22,517.00	13%	As requested by the Society
51012 Capital Grant	\$20,000.00	\$29,750.00	\$29,750.00	\$29,750.00	\$28,071.00	-6%	2021 to secure funding to purchase current building
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00		Area B N PILT reserve to upgrade heating in building, install new front window & replace transmission in rescue vehicle
<b>Operating Expenses</b>	<b>\$40,250.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$58,000.00</b>	<b>\$50,838.00</b>	<b>-12%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$40,250.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$58,000.00</b>	<b>\$50,838.00</b>	<b>-12%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Area D Search And Rescue**

**1704**

40000 1704	Requisition	19,250	19,250	21,250	21,250	21,250	21,250
------------	-------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA D	137,438,357	19,250	19,250	21,250	21,250	21,250	21,250
------------------	-------------	--------	--------	--------	--------	--------	--------

<b>TOTAL</b>	<b>137,438,357</b>	<b>19,250</b>	<b>19,250</b>	<b>21,250</b>	<b>21,250</b>	<b>21,250</b>	<b>21,250</b>
--------------	--------------------	---------------	---------------	---------------	---------------	---------------	---------------

<b>Requisition maximums</b>	
Dollar Maximun	\$ 8,000
Tax Rate (per \$1,000)	<b>0.0740</b> \$ 80,091

Est. Residential Tax rate /1,000	0.0141	0.0140	0.0155	0.0155	0.0155	0.0155
----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 603/1654
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution for search and rescue services within Electoral Area D

**Items of Significance**

Service adjustment in 2020 to allow the contributions to be paid directly to the Area D search & rescue societies

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1704 - Electoral Area D Search and Rescue</b>							
<b>Revenues</b>							
40000 Requisition	\$0.00	\$19,250.00	\$19,250.00	\$19,250.00	\$19,250.00	0%	
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$19,250.00</b>	<b>\$19,250.00</b>	<b>\$19,250.00</b>	<b>\$19,250.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,000.00</b>		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$19,250.00</b>	<b>\$19,250.00</b>	<b>\$19,250.00</b>	<b>\$21,250.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$0.00	\$19,000.00	\$0.00	\$17,000.00	\$21,000.00	24%	Contribution to Area D Search & Rescue Societies
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$19,250.00</b>	<b>\$250.00</b>	<b>\$17,250.00</b>	<b>\$21,250.00</b>	<b>23%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$19,250.00</b>	<b>\$250.00</b>	<b>\$17,250.00</b>	<b>\$21,250.00</b>	<b>23%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$19,000.00</b>	<b>\$2,000.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pemberton Search And Rescue**

**1705**

40000 1705 Requisition	37,500	37,500	37,500	37,500	37,500	37,500
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	17,868	18,181	18,181	18,181	18,181	18,181
ELECTORAL AREA C	137,257,450	19,632	19,319	19,319	19,319	19,319	19,319

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>266,433,349</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>	<b>37,500</b>
Dollar Maximun	\$	48,698							
Tax Rate (per \$1,000)	0.05450	\$	107,459	Est. Residential Tax rate /1,000	0.0150	0.0141	0.0141	0.0141	0.0141

Jurisdiction	Bylaw 691/978/1391
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

**Service Mandate**

This service provides a financial contribution to the Pemberton and District Search and Rescue Society to provide search and rescue services to the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1705 - Pemberton Search And Rescue</b>							
<u>Revenues</u>							
40000 Requisition	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
<b>Requisitions</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>0%</b>	
<u>Expenses</u>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	0%	As requested by Pemberton SAR
<b>Operating Expenses</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Fire Protection Lillooet LSA**

**1706**

40000 1706 Requisition	3,474	3,465	6,458	3,064	3,084	2,904
------------------------	-------	-------	-------	-------	-------	-------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

LILLOOET FIRE PROTECTION	87,021	3,474	3,465	6,458	3,064	3,084	2,904
--------------------------	--------	-------	-------	-------	-------	-------	-------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>87,021</b>	<b>3,474</b>	<b>3,465</b>	<b>6,458</b>	<b>3,064</b>	<b>3,084</b>	<b>2,904</b>
-----------------------------	--------------	---------------	--------------	--------------	--------------	--------------	--------------	--------------

Dollar Maximum	\$ 52,000
----------------	-----------

Tax Rate (per \$1,000) <b>none</b>	Est. Residential Tax rate /1,000	3.9363	3.9818	7.4212	3.5210	3.5440	3.3371
------------------------------------	----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 11/452
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution for the purpose of providing fire protection for the District of Lillooet.

**Items of Significance**

This service area is the parcels of land not within the District of Lillooet boundary.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1706 - Fire Protection Lillooet</b>							
<b>Revenues</b>							
40000 Requisition	\$4,655.00	\$3,474.00	\$3,474.00	\$3,474.00	\$3,465.00	0%	
<b>Requisitions</b>	<b>\$4,655.00</b>	<b>\$3,474.00</b>	<b>\$3,474.00</b>	<b>\$3,474.00</b>	<b>\$3,465.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000 Transfers from Other Service      CC1000 General Government Services	\$1,500.00	\$0.00	\$1,125.00	\$17,183.00	\$0.00	-100%	Area B PILT funds; 2020 for Sprinkler Protection unit
<b>Transfer Revenue</b>	<b>\$1,500.00</b>	<b>\$0.00</b>	<b>\$1,125.00</b>	<b>\$17,183.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>	<b>\$6,155.00</b>	<b>\$3,474.00</b>	<b>\$4,599.00</b>	<b>\$20,657.00</b>	<b>\$3,465.00</b>	<b>-100%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$5,546.00	\$2,932.00	\$2,932.00	\$2,932.00	\$2,971.00	1%	Requested from District of Lillooet for operations
51012 Capital Grant	\$359.00	\$292.00	\$292.00	\$17,475.00	\$244.00	-99%	Requested from District of Lillooet for capital replacements
<b>Operating Expenses</b>	<b>\$6,155.00</b>	<b>\$3,474.00</b>	<b>\$3,474.00</b>	<b>\$20,657.00</b>	<b>\$3,465.00</b>	<b>-83%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$6,155.00</b>	<b>\$3,474.00</b>	<b>\$3,474.00</b>	<b>\$20,657.00</b>	<b>\$3,465.00</b>	<b>-83%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,125.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Fire Protection Bralorne SA 1707**

40000 1707 Requisition	29,071	29,757	32,045	35,045	35,945	37,545
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRALORNE FIRE PROTECTION	2,197,258	29,071	29,757	32,045	35,045	35,945	37,545
--------------------------	-----------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>2,197,258</b>	<b>29,071</b>	<b>29,757</b>	<b>32,045</b>	<b>35,045</b>	<b>35,945</b>	<b>37,545</b>	
Dollar Maximun	\$ 100,000								
Tax Rate (per \$1,000)	7.0064	\$ 131,877	Est. Residential Tax rate /1,000	1.3554	1.3543	1.4584	1.5949	1.6359	1.7087

Jurisdiction	Bylaw 69/127/198/312 & converted by Bylaw 1558
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides fire protection for the community of Bralorne.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1707 - Fire Protection Bralorne</b>								
<b>Revenues</b>								
40000	Requisition	\$29,124.00	\$29,071.00	\$29,071.00	\$29,071.00	\$29,757.00	2%	
<b>Requisitions</b>		<b>\$29,124.00</b>	<b>\$29,071.00</b>	<b>\$29,071.00</b>	<b>\$29,071.00</b>	<b>\$29,757.00</b>	<b>2%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$542.93	\$400.00	\$235.57	\$255.17	\$260.00	2%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$542.93</b>	<b>\$400.00</b>	<b>\$235.57</b>	<b>\$255.17</b>	<b>\$260.00</b>	<b>2%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$2,245.48	\$1,759.00	\$1,758.57	\$1,758.57	\$1,788.00	2%	
<b>Surplus Deficit Prior Year</b>		<b>\$2,245.48</b>	<b>\$1,759.00</b>	<b>\$1,758.57</b>	<b>\$1,758.57</b>	<b>\$1,788.00</b>	<b>2%</b>	
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$31,912.41</b>	<b>\$31,230.00</b>	<b>\$31,065.14</b>	<b>\$31,084.74</b>	<b>\$31,805.00</b>	<b>6%</b>	
<b>Expenses</b>								
50335	Radio Expense	\$492.00	\$0.00	\$0.00	\$0.00	\$0.00		Radio license -transferred to Society for 2020 and into future
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600	Insurance	\$432.07	\$0.00	\$0.00	\$0.00	\$0.00		Property & equip. ins -Society to maintain 2020 into future
50610	Miscellaneous Operating Cost	\$28,300.00	\$28,800.00	\$28,800.00	\$28,800.00	\$30,100.00	5%	Funds as requested by Society
53200	Time Allocation from Other Services	\$154.02	\$1,800.00	\$0.00	\$0.00	\$1,200.00		Emergency management Staff time spent on service
<b>Operating Expenses</b>		<b>\$29,628.09</b>	<b>\$30,850.00</b>	<b>\$29,050.00</b>	<b>\$29,050.00</b>	<b>\$31,550.00</b>	<b>9%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$525.75	\$380.00	\$228.23	\$247.22	\$255.00	3%	Transfer to capital reserve (interest on capital reserve)
<b>Transfer Expenses</b>		<b>\$525.75</b>	<b>\$380.00</b>	<b>\$228.23</b>	<b>\$247.22</b>	<b>\$255.00</b>	<b>3%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$30,153.84</b>	<b>\$31,230.00</b>	<b>\$29,278.23</b>	<b>\$29,297.22</b>	<b>\$31,805.00</b>	<b>12%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$1,758.57</b>	<b>\$0.00</b>	<b>\$1,786.91</b>	<b>\$1,787.52</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$28,392.75		\$28,620.98	\$28,639.97	\$28,894.97		
30999	Operational Surplus reserve	\$916.44		\$916.44	\$916.44	\$916.44		
<b>Reserves</b>		<b>\$29,309.19</b>		<b>\$29,537.42</b>	<b>\$29,556.41</b>	<b>\$29,811.41</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1707 - Fire Protection Bralorne</b>									
<b>Revenues</b>									
40000 Requisition	\$29,124.00	\$29,071.00	\$29,071.00	\$29,071.00	\$29,757.00	\$32,045.00	\$35,045.00	\$35,945.00	\$37,545.00
<b>Requisitions</b>	<b>\$29,124.00</b>	<b>\$29,071.00</b>	<b>\$29,071.00</b>	<b>\$29,071.00</b>	<b>\$29,757.00</b>	<b>\$32,045.00</b>	<b>\$35,045.00</b>	<b>\$35,945.00</b>	<b>\$37,545.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$542.93	\$400.00	\$235.57	\$255.17	\$260.00	\$260.00	\$260.00	\$260.00	\$260.00
<b>Fees &amp; Other Revenues</b>	<b>\$542.93</b>	<b>\$400.00</b>	<b>\$235.57</b>	<b>\$255.17</b>	<b>\$260.00</b>	<b>\$260.00</b>	<b>\$260.00</b>	<b>\$260.00</b>	<b>\$260.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$2,245.48	\$1,759.00	\$1,758.57	\$1,758.57	\$1,788.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$2,245.48</b>	<b>\$1,759.00</b>	<b>\$1,758.57</b>	<b>\$1,758.57</b>	<b>\$1,788.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$31,912.41</b>	<b>\$31,230.00</b>	<b>\$31,065.14</b>	<b>\$31,084.74</b>	<b>\$31,805.00</b>	<b>\$32,305.00</b>	<b>\$35,305.00</b>	<b>\$36,205.00</b>	<b>\$37,805.00</b>
<b>Expenses</b>									
50335 Radio Expense	\$492.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$432.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$28,300.00	\$28,800.00	\$28,800.00	\$28,800.00	\$30,100.00	\$30,600.00	\$33,600.00	\$34,500.00	\$36,100.00
53200 Time Allocation from Other Services CC1707 Fire Protection Bralorne SA	\$154.02	\$1,800.00	\$0.00	\$0.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00
<b>Operating Expenses</b>	<b>\$29,628.09</b>	<b>\$30,850.00</b>	<b>\$29,050.00</b>	<b>\$29,050.00</b>	<b>\$31,550.00</b>	<b>\$32,050.00</b>	<b>\$35,050.00</b>	<b>\$35,950.00</b>	<b>\$37,550.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$525.75	\$380.00	\$228.23	\$247.22	\$255.00	\$255.00	\$255.00	\$255.00	\$255.00
<b>Transfer Expenses</b>	<b>\$525.75</b>	<b>\$380.00</b>	<b>\$228.23</b>	<b>\$247.22</b>	<b>\$255.00</b>	<b>\$255.00</b>	<b>\$255.00</b>	<b>\$255.00</b>	<b>\$255.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$30,153.84</b>	<b>\$31,230.00</b>	<b>\$29,278.23</b>	<b>\$29,297.22</b>	<b>\$31,805.00</b>	<b>\$32,305.00</b>	<b>\$35,305.00</b>	<b>\$36,205.00</b>	<b>\$37,805.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$1,758.57</b>	<b>\$0.00</b>	<b>\$1,786.91</b>	<b>\$1,787.52</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$28,392.75		\$28,620.98	\$28,639.97	\$28,894.97	\$29,149.97	\$29,404.97	\$29,659.97	\$29,914.97
30999 Operational Surplus reserve	\$916.44		\$916.44	\$916.44	\$916.44	\$916.44	\$916.44	\$916.44	\$916.44
<b>Reserves</b>	<b>\$29,309.19</b>		<b>\$29,537.42</b>	<b>\$29,556.41</b>	<b>\$29,811.41</b>	<b>\$30,066.41</b>	<b>\$30,321.41</b>	<b>\$30,576.41</b>	<b>\$30,831.41</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Fire Protection Garibaldi SA**

**1708**

40000	1708	Requisition	99,000	139,128	150,418	151,622	152,860	154,133
-------	------	-------------	--------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

GARIBALDI FIRE PROTECTION SA	23,124,458	99,000	139,128	150,418	151,622	152,860	154,133
------------------------------	------------	--------	---------	---------	---------	---------	---------

<b>TOTAL</b>	<b>23,124,458</b>	<b>99,000</b>	<b>139,128</b>	<b>150,418</b>	<b>151,622</b>	<b>152,860</b>	<b>154,133</b>
--------------	-------------------	---------------	----------------	----------------	----------------	----------------	----------------

Requisition maximums
Tax Rate/Dollar Limitation
Tax Rate

No limitation

Est. Residential Tax rate /1,000	0.4190	0.6016	0.6505	0.6557	0.6610	0.6665
----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 97	
Debt Issue #	Issue 124, BL 1255	
Maturity date	8-Apr-38	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides fire protection for the community of Garibaldi.

**Items of Significance**

The service is now a full fire department of the SLRD.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1708 - Fire Protection Garibaldi</b>								
<b>Revenues</b>								
40000	Requisition	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$139,128.00	41%	
<b>Requisitions</b>		<b>\$99,000.00</b>	<b>\$99,000.00</b>	<b>\$99,000.00</b>	<b>\$99,000.00</b>	<b>\$139,128.00</b>	<b>41%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40120	Rental Income	\$6,014.48	\$6,600.00	\$4,384.63	\$6,000.02	\$7,000.00	17%	Rental of residence in new fire hall to volunteer firefighter, offsets with salaries & benefits
40220	Interest Earned on Investments	\$2,347.27	\$2,300.00	\$1,769.01	\$1,915.51	\$2,515.00	31%	Interest earned on reserve balances
40300	Miscellaneous Revenue	\$3,565.84	\$0.00	\$0.00	\$0.00	\$0.00		Remaining funds from GVFD (funded through taxation)
<b>Fees &amp; Other Revenues</b>		<b>\$11,927.59</b>	<b>\$8,900.00</b>	<b>\$6,153.64</b>	<b>\$7,915.53</b>	<b>\$9,515.00</b>	<b>20%</b>	
40705	Donations & Other Contributions	\$0.00	\$42,000.00	\$42,000.00	\$42,000.00	\$0.00	-100%	2020 to purchase safety equipment for first line firefighters from Area D Select funds
<b>Grants</b>		<b>\$0.00</b>	<b>\$42,000.00</b>	<b>\$42,000.00</b>	<b>\$42,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$134,867.48	\$63,979.00	\$63,978.79	\$63,978.79	\$20,220.00	-68%	
<b>Surplus Deficit Prior Year</b>		<b>\$134,867.48</b>	<b>\$63,979.00</b>	<b>\$63,978.79</b>	<b>\$63,978.79</b>	<b>\$20,220.00</b>	<b>-68%</b>	
43000	Transfers from Other service	\$0.00	\$0.00	\$0.00	\$498.27	\$500.00		COVID19 Restart grant for response, recovery costs (SP214)
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$498.27</b>	<b>\$500.00</b>		
<b>Total Revenues</b>		<b>\$245,795.07</b>	<b>\$213,879.00</b>	<b>\$211,132.43</b>	<b>\$213,392.59</b>	<b>\$169,363.00</b>	<b>-108%</b>	
<b>Expenses</b>								
50110	Salaries	\$2,228.42	\$3,300.00	\$1,638.42	\$2,283.33	\$3,300.00	45%	Inresidence salary & Fire Chief honorarium
50130	Benefits	\$6,493.16	\$10,216.00	\$4,683.30	\$6,816.56	\$10,216.00	50%	Corresponding benefits
50131	Employer Health Tax	\$158.92	\$200.00	\$117.09	\$239.18	\$355.00	48%	
50160	Training	\$4,074.51	\$7,000.00	\$0.00	\$240.00	\$7,000.00	2817%	
50170	Dues/Subscriptions/Memberships	\$140.00	\$400.00	\$200.00	\$200.00	\$200.00	0%	
50180	Travel	\$2,591.13	\$3,000.00	\$80.45	\$80.45	\$3,000.00	3629%	
50220	Courier	\$39.50	\$100.00	\$0.00	\$10.00	\$100.00	900%	
50240	Office Supplies	\$471.20	\$500.00	\$95.98	\$428.34	\$500.00	17%	
50310	Records Management	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		For future software/app, carried fwd
50330	Vehicle Expense	\$12,190.24	\$12,000.00	\$13,454.26	\$15,336.79	\$13,000.00	-15%	2020 includes \$11.7 K maintenance to 1995 Ford 350
50335	Radio Expense	\$734.00	\$1,000.00	\$4,139.20	\$4,139.20	\$7,600.00	84%	Radios, chargers and radio licenses (5 new budgeted in 2021)
50410	Software	\$0.00	\$0.00	\$2,898.00	\$2,898.00	\$500.00	-83%	Training software
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
50582	Recruitment & retention	\$8,069.22	\$8,100.00	\$0.00	\$9,328.97	\$9,500.00	2%	Volunteer Fire fighter attendee payments
50590	Depreciation/Amortization	\$36,672.33	\$39,500.00	\$0.00	\$42,315.29	\$42,315.00	0%	
50600	Insurance	\$6,667.78	\$7,774.00	\$7,768.29	\$7,768.29	\$8,362.00	8%	Property, equipment & ICBC insurance, life & injury
50605	Licenses & Permits	\$230.00	\$0.00	\$0.00	\$0.00	\$0.00		Building Application Fee-Garibaldi Fire Hall Renovation
50610	Miscellaneous Operating Cost	\$352.00	\$356.00	\$232.20	\$309.60	\$400.00	29%	WCB costs for all volunteer fire fighters
50630	Operating Supplies - Parts	\$3,735.09	\$4,000.00	\$64.74	\$64.74	\$0.00	-100%	
50650	Operating Supplies - Other	\$3,890.49	\$4,000.00	\$4,198.18	\$6,840.23	\$8,000.00	17%	Combining both 50630 & 50650 in 2021 Budget
50650	Operating Supplies - Other	\$0.00	\$0.00	\$498.27	\$498.27	\$500.00		Covid19 supplies - disposable gloves,masks and hand sanitizer
50670	Service / Site Maintenance	\$391.30	\$2,000.00	\$1,240.55	\$1,250.75	\$2,000.00	60%	Snowclearing & firehall site maintenance
50690	Utilities - Hydro	\$4,049.33	\$4,400.00	\$3,719.77	\$4,858.38	\$5,100.00	5%	Hydro for main building & suite
50700	Utilities - Telephone	\$1,512.20	\$1,660.00	\$1,429.87	\$1,807.67	\$1,900.00	5%	
51011	Non-Capitalized Equipment	\$6,302.10	\$5,000.00	\$6,647.53	\$6,647.53	\$6,500.00	-2%	2020 =Facemasks, carbon cylinder, washer, fog machine

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1708 - Fire Protection Garibaldi</b>								
53200	Time Allocation from Other Services CC1708 Fire Protection Garibaldi SA	\$958.61	\$2,500.00	\$1,762.80	\$2,278.14	\$2,600.00	14%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$102,201.53</b>	<b>\$120,756.00</b>	<b>\$55,118.90</b>	<b>\$116,889.71</b>	<b>\$136,698.00</b>	<b>17%</b>	
99996	Fixed Asset Increase	\$5,652.70	\$14,347.00	\$0.00	\$0.00	\$0.00		Firehall upgrade of residence; carried fwd remainder
99996	Fixed Asset Increase	\$0.00	\$42,000.00	\$42,322.18	\$42,322.18	\$0.00	-100%	Safety equip. for first line firefighters -from Area D Select funds
<b>Capital Expenditures</b>		<b>\$5,652.70</b>	<b>\$56,347.00</b>	<b>\$42,322.18</b>	<b>\$42,322.18</b>	<b>\$0.00</b>	<b>-100%</b>	
52040	SLRD - Debt Charges - Principal	\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.38	\$10,805.00	0%	
52050	SLRD - Debt Charges - Interest	\$14,175.00	\$14,175.00	\$7,087.50	\$14,175.00	\$14,175.00	0%	New rate Apr 2023
<b>Principal &amp; Interest</b>		<b>\$24,980.38</b>	<b>\$24,980.00</b>	<b>\$17,892.88</b>	<b>\$24,980.38</b>	<b>\$24,980.00</b>	<b>0%</b>	
53000	Transfer to Reserve	\$80,554.00	\$51,296.00	\$51,296.00	\$51,296.00	\$50,000.00	-3%	Transfers to Capital reserve
53000	Transfer to Reserve	\$5,100.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve
<b>Transfer Expenses</b>		<b>\$85,654.00</b>	<b>\$51,296.00</b>	<b>\$51,296.00</b>	<b>\$51,296.00</b>	<b>\$50,000.00</b>	<b>-3%</b>	
50590	Depreciation/Amortization	(\$36,672.33)	(\$39,500.00)	\$0.00	(\$42,315.29)	(\$42,315.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$36,672.33)</b>	<b>(\$39,500.00)</b>	<b>\$0.00</b>	<b>(\$42,315.29)</b>	<b>(\$42,315.00)</b>	<b>0%</b>	
<b>Total Expenses</b>		<b>\$181,816.28</b>	<b>\$213,879.00</b>	<b>\$166,629.96</b>	<b>\$193,172.98</b>	<b>\$169,363.00</b>	<b>-86%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$63,978.79</b>	<b>\$0.00</b>	<b>\$44,502.47</b>	<b>\$20,219.61</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$145,814.35		\$197,110.35	\$197,110.35	\$247,110.35		
30999	Operational Surplus reserve	\$23,791.00		\$23,791.00	\$23,791.00	\$23,791.00		
<b>Reserves</b>		<b>\$169,605.35</b>		<b>\$220,901.35</b>	<b>\$220,901.35</b>	<b>\$270,901.35</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1708 - Fire Protection Garibaldi</b>												
<b>Revenues</b>												
40000	Requisition			\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$139,128.00	\$150,418.00	\$151,622.00	\$152,860.00	\$154,133.00
<b>Requisitions</b>				<b>\$99,000.00</b>	<b>\$99,000.00</b>	<b>\$99,000.00</b>	<b>\$99,000.00</b>	<b>\$139,128.00</b>	<b>\$150,418.00</b>	<b>\$151,622.00</b>	<b>\$152,860.00</b>	<b>\$154,133.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40120	Rental Income			\$6,014.48	\$6,600.00	\$4,384.63	\$6,000.02	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
40220	Interest Earned on Investments			\$2,347.27	\$2,300.00	\$1,769.01	\$1,915.51	\$2,515.00	\$3,015.00	\$3,515.00	\$4,015.00	\$4,515.00
40300	Miscellaneous Revenue			\$3,565.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>				<b>\$11,927.59</b>	<b>\$8,900.00</b>	<b>\$6,153.64</b>	<b>\$7,915.53</b>	<b>\$9,515.00</b>	<b>\$10,015.00</b>	<b>\$10,515.00</b>	<b>\$11,015.00</b>	<b>\$11,515.00</b>
40705	Donations & Other Contributions			\$0.00	\$42,000.00	\$42,000.00	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$42,000.00</b>	<b>\$42,000.00</b>	<b>\$42,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$134,867.48	\$63,979.00	\$63,978.79	\$63,978.79	\$20,220.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$134,867.48</b>	<b>\$63,979.00</b>	<b>\$63,978.79</b>	<b>\$63,978.79</b>	<b>\$20,220.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other service			\$0.00	\$0.00	\$0.00	\$498.27	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$498.27</b>	<b>\$500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$245,795.07</b>	<b>\$213,879.00</b>	<b>\$211,132.43</b>	<b>\$213,392.59</b>	<b>\$169,363.00</b>	<b>\$160,433.00</b>	<b>\$162,137.00</b>	<b>\$163,875.00</b>	<b>\$165,648.00</b>
<b>Expenses</b>												
50110	Salaries			\$2,228.42	\$3,300.00	\$1,638.42	\$2,283.33	\$3,300.00	\$3,366.00	\$3,433.00	\$3,502.00	\$3,572.00
50130	Benefits			\$6,493.16	\$10,216.00	\$4,683.30	\$6,816.56	\$10,216.00	\$10,420.00	\$10,628.00	\$10,841.00	\$11,058.00
50131	Employer Health Tax			\$158.92	\$200.00	\$117.09	\$239.18	\$355.00	\$362.00	\$369.00	\$376.00	\$384.00
50160	Training			\$4,074.51	\$7,000.00	\$0.00	\$240.00	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50170	Dues/Subscriptions/Memberships			\$140.00	\$400.00	\$200.00	\$200.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50180	Travel			\$2,591.13	\$3,000.00	\$80.45	\$80.45	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50220	Courier			\$39.50	\$100.00	\$0.00	\$10.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50240	Office Supplies			\$471.20	\$500.00	\$95.98	\$428.34	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50310	Records Management			\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense			\$12,190.24	\$12,000.00	\$13,454.26	\$15,336.79	\$13,000.00	\$13,260.00	\$13,525.00	\$13,796.00	\$14,072.00
50335	Radio Expense			\$734.00	\$1,000.00	\$4,139.20	\$4,139.20	\$7,600.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50410	Software			\$0.00	\$0.00	\$2,898.00	\$2,898.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50582	Recruitment & retention			\$8,069.22	\$8,100.00	\$0.00	\$9,328.97	\$9,500.00	\$9,690.00	\$9,884.00	\$10,082.00	\$10,284.00
50590	Depreciation/Amortization			\$36,672.33	\$39,500.00	\$0.00	\$42,315.29	\$42,315.00	\$42,315.00	\$42,315.00	\$42,315.00	\$42,315.00
50600	Insurance			\$6,667.78	\$7,774.00	\$7,768.29	\$7,768.29	\$8,362.00	\$8,529.00	\$8,700.00	\$8,874.00	\$9,051.00
50605	Licenses & Permits			\$230.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost			\$352.00	\$356.00	\$232.20	\$309.60	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50630	Operating Supplies - Parts			\$3,735.09	\$4,000.00	\$64.74	\$64.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$3,890.49	\$4,000.00	\$4,198.18	\$6,840.23	\$8,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$498.27	\$498.27	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$391.30	\$2,000.00	\$1,240.55	\$1,250.75	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50690	Utilities - Hydro			\$4,049.33	\$4,400.00	\$3,719.77	\$4,858.38	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00	\$5,520.00
50700	Utilities - Telephone			\$1,512.20	\$1,660.00	\$1,429.87	\$1,807.67	\$1,900.00	\$1,938.00	\$1,977.00	\$2,017.00	\$2,057.00
51011	Non-Capitalized Equipment			\$6,302.10	\$5,000.00	\$6,647.53	\$6,647.53	\$6,500.00	\$6,630.00	\$6,763.00	\$6,898.00	\$7,036.00
53200	Time Allocation from Other Services	CC1708	Fire Protection Garibaldi SA	\$958.61	\$2,500.00	\$1,762.80	\$2,278.14	\$2,600.00	\$2,652.00	\$2,705.00	\$2,759.00	\$2,814.00

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1708 - Fire Protection Garibaldi</b>									
<b>Operating Expenses</b>	<b>\$102,201.53</b>	<b>\$120,756.00</b>	<b>\$55,118.90</b>	<b>\$116,889.71</b>	<b>\$136,698.00</b>	<b>\$127,768.00</b>	<b>\$129,472.00</b>	<b>\$131,210.00</b>	<b>\$132,983.00</b>
99996 Fixed Asset Increase	\$5,652.70	\$14,347.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$42,000.00	\$42,322.18	\$42,322.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$5,652.70</b>	<b>\$56,347.00</b>	<b>\$42,322.18</b>	<b>\$42,322.18</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52040 SLRD - Debt Charges - Principal	\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.38	\$10,805.00	\$10,805.00	\$10,805.00	\$10,805.00	\$10,805.00
52050 SLRD - Debt Charges - Interest	\$14,175.00	\$14,175.00	\$7,087.50	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00
<b>Principal &amp; Interest</b>	<b>\$24,980.38</b>	<b>\$24,980.00</b>	<b>\$17,892.88</b>	<b>\$24,980.38</b>	<b>\$24,980.00</b>	<b>\$24,980.00</b>	<b>\$24,980.00</b>	<b>\$24,980.00</b>	<b>\$24,980.00</b>
53000 Transfer to Reserve	\$80,554.00	\$51,296.00	\$51,296.00	\$51,296.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53000 Transfer to Reserve	\$5,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$85,654.00</b>	<b>\$51,296.00</b>	<b>\$51,296.00</b>	<b>\$51,296.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>
50590 Depreciation/Amortization	(\$36,672.33)	(\$39,500.00)	\$0.00	(\$42,315.29)	(\$42,315.00)	(\$42,315.00)	(\$42,315.00)	(\$42,315.00)	(\$42,315.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$36,672.33)</b>	<b>(\$39,500.00)</b>	<b>\$0.00</b>	<b>(\$42,315.29)</b>	<b>(\$42,315.00)</b>	<b>(\$42,315.00)</b>	<b>(\$42,315.00)</b>	<b>(\$42,315.00)</b>	<b>(\$42,315.00)</b>
<b>Total Expenses</b>	<b>\$181,816.28</b>	<b>\$213,879.00</b>	<b>\$166,629.96</b>	<b>\$193,172.98</b>	<b>\$169,363.00</b>	<b>\$160,433.00</b>	<b>\$162,137.00</b>	<b>\$163,875.00</b>	<b>\$165,648.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$63,978.79</b>	<b>\$0.00</b>	<b>\$44,502.47</b>	<b>\$20,219.61</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$145,814.35		\$197,110.35	\$197,110.35	\$247,110.35	\$297,110.35	\$347,110.35	\$397,110.35	\$447,110.35
30999 Operational Surplus reserve	\$23,791.00		\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00
<b>Reserves</b>	<b>\$169,605.35</b>		<b>\$220,901.35</b>	<b>\$220,901.35</b>	<b>\$270,901.35</b>	<b>\$320,901.35</b>	<b>\$370,901.35</b>	<b>\$420,901.35</b>	<b>\$470,901.35</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Seton/Shalalth Fire Protection**

**1711**

40000	Requisition		16,500	16,500	16,756	17,474	18,208	18,955
-------	-------------	--	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

SETON PORT SHALALTH FIRE	3,030,624	16,500	16,500	16,756	17,474	18,208	18,955
--------------------------	-----------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>3,030,624</b>	<b>16,500</b>	<b>16,500</b>	<b>16,756</b>	<b>17,474</b>	<b>18,208</b>	<b>18,955</b>
-----------------------------	--	--------------	------------------	---------------	---------------	---------------	---------------	---------------	---------------

Dollar Maximun		\$	20,000
----------------	--	----	--------

Tax Rate (per \$1,000)		0.9732	\$	21,088
------------------------	--	--------	----	--------

Est. Residential Tax rate /1,000	0.5106	0.5444	0.5529	0.5766	0.6008	0.6254
----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 480 /1225/1401/1641
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a fire service for the community of Seton Portage/Shalalth.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1711 - Fire Protection Seton-Shalth</b>										
<b>Revenues</b>										
40000	Requisition			\$12,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00	0%	
<b>Requisitions</b>				<b>\$12,500.00</b>	<b>\$16,500.00</b>	<b>\$16,500.00</b>	<b>\$16,500.00</b>	<b>\$16,500.00</b>	<b>0%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40120	Rental Income			\$13,559.27	\$12,037.00	\$9,028.08	\$12,037.44	\$12,037.00	0%	Ambulance station rent. 2019 includes \$1,522 additional catch up amt from Sept 2017, due to new agreement
40220	Interest Earned on Investments			\$549.07	\$400.00	\$243.51	\$263.68	\$264.00	0%	
40300	Miscellaneous Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$5,407.00		Remaining funds from Seton Valley VFD Society
<b>Fees &amp; Other Revenues</b>				<b>\$14,108.34</b>	<b>\$12,437.00</b>	<b>\$9,271.59</b>	<b>\$12,301.12</b>	<b>\$17,708.00</b>	<b>44%</b>	
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			\$2,707.24	(\$886.00)	(\$886.05)	(\$886.05)	(\$6,257.00)	606%	
<b>Surplus Deficit Prior Year</b>				<b>\$2,707.24</b>	<b>(\$886.00)</b>	<b>(\$886.05)</b>	<b>(\$886.05)</b>	<b>(\$6,257.00)</b>	<b>606%</b>	
43000	Transfers from Other Service	CC1000	General Government Services	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	\$7,110.00	0%	BC Hydro PILT allocation
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00		For self-contained breathing apparatuses & turn out gear from Area B PILT funds; carried fwd but for Fire Hall maintenance
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$2,500.00	\$1,254.04	\$1,254.04	\$0.00	-100%	For bear proof bin purchase from Area B PILT funds
<b>Transfer Revenue</b>				<b>\$7,110.34</b>	<b>\$39,610.00</b>	<b>\$8,364.38</b>	<b>\$8,364.38</b>	<b>\$37,110.00</b>	<b>344%</b>	
<b>Total Revenues</b>				<b>\$36,425.92</b>	<b>\$67,661.00</b>	<b>\$33,249.92</b>	<b>\$36,279.45</b>	<b>\$65,061.00</b>	<b>994%</b>	
<b>Expenses</b>										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$5,000.00	\$975.80	\$2,202.73	\$0.00	-100%	
50590	Depreciation/Amortization			\$1,830.53	\$1,831.00	\$0.00	\$1,830.53	\$1,831.00	0%	
50600	Insurance			\$518.78	\$398.00	\$397.29	\$397.29	\$411.00	3%	Property ins. (Society pays for equip & contents 2020 and on)
50610	Miscellaneous Operating Cost			\$32,551.00	\$24,113.00	\$13,500.00	\$18,000.00	\$18,000.00	0%	Contracted cost for fire protection services
50650	Operating Supplies - Other			\$0.00	\$2,500.00	\$1,254.04	\$1,305.37	\$2,500.00	92%	Bulbs for fire hall; bear proof bin from Area B PILT funds
50670	Service / Site Maintenance			\$0.00	\$0.00	\$0.00	\$7,271.57	\$32,500.00	347%	2020 is facia and sofit repair; 2021 using Area B PILT for repairs
50690	Utilities - Hydro			\$0.00	\$3,000.00	\$5,488.47	\$6,491.50	\$6,900.00	6%	Hydro for firehall (covered by society prior to 2020)
										Was for self-contained breathing apparatuses & turn out gear from Area B PILT funds; moved to fire hall maintenance (50670)
51012	Capital Grant			\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC1711	Fire Protection Seton-Shalth LSA	\$1,992.19	\$2,000.00	\$3,187.08	\$6,218.37	\$2,500.00	-60%	
<b>Operating Expenses</b>				<b>\$37,142.50</b>	<b>\$69,092.00</b>	<b>\$25,052.68</b>	<b>\$43,967.36</b>	<b>\$64,892.00</b>	<b>48%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$2,000.00	\$400.00	\$400.00	\$400.00	\$2,000.00	400%	Transfer to Capital reserve
<b>Transfer Expenses</b>				<b>\$2,000.00</b>	<b>\$400.00</b>	<b>\$400.00</b>	<b>\$400.00</b>	<b>\$2,000.00</b>	<b>400%</b>	
50590	Depreciation/Amortization			(\$1,830.53)	(\$1,831.00)	\$0.00	(\$1,830.53)	(\$1,831.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$1,830.53)</b>	<b>(\$1,831.00)</b>	<b>\$0.00</b>	<b>(\$1,830.53)</b>	<b>(\$1,831.00)</b>	<b>0%</b>	
<b>Total Expenses</b>				<b>\$37,311.97</b>	<b>\$67,661.00</b>	<b>\$25,452.68</b>	<b>\$42,536.83</b>	<b>\$65,061.00</b>	<b>448%</b>	
<b>Surplus/ (Deficit)</b>				<b>(\$886.05)</b>	<b>\$0.00</b>	<b>\$7,797.24</b>	<b>(\$6,257.38)</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1711 - Fire Protection Seton-Shalth</b>							
30000 Reserve - Capital Works and Equipment	\$30,007.99		\$30,407.99	\$30,407.99	\$32,407.99		
<b>Reserves</b>	<b>\$30,007.99</b>		<b>\$30,407.99</b>	<b>\$30,407.99</b>	<b>\$32,407.99</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1711 - Fire Protection Seton-Shalth</b>												
<b>Revenues</b>												
40000	Requisition			\$12,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,756.00	\$17,474.00	\$18,208.00	\$18,955.00
<b>Requisitions</b>				<b>\$12,500.00</b>	<b>\$16,500.00</b>	<b>\$16,500.00</b>	<b>\$16,500.00</b>	<b>\$16,500.00</b>	<b>\$16,756.00</b>	<b>\$17,474.00</b>	<b>\$18,208.00</b>	<b>\$18,955.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40120	Rental Income			\$13,559.27	\$12,037.00	\$9,028.08	\$12,037.44	\$12,037.00	\$12,037.00	\$12,037.00	\$12,037.00	\$12,037.00
40220	Interest Earned on Investments			\$549.07	\$400.00	\$243.51	\$263.68	\$264.00	\$264.00	\$264.00	\$264.00	\$264.00
40300	Miscellaneous Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$5,407.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
<b>Fees &amp; Other Revenues</b>				<b>\$14,108.34</b>	<b>\$12,437.00</b>	<b>\$9,271.59</b>	<b>\$12,301.12</b>	<b>\$17,708.00</b>	<b>\$17,301.00</b>	<b>\$17,301.00</b>	<b>\$17,301.00</b>	<b>\$17,301.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available			\$2,707.24	(\$886.00)	(\$886.05)	(\$886.05)	(\$6,257.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$2,707.24</b>	<b>(\$886.00)</b>	<b>(\$886.05)</b>	<b>(\$886.05)</b>	<b>(\$6,257.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Services	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$2,500.00	\$1,254.04	\$1,254.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$7,110.34</b>	<b>\$39,610.00</b>	<b>\$8,364.38</b>	<b>\$8,364.38</b>	<b>\$37,110.00</b>	<b>\$7,110.00</b>	<b>\$7,110.00</b>	<b>\$7,110.00</b>	<b>\$7,110.00</b>
<b>Total Revenues</b>				<b>\$36,425.92</b>	<b>\$67,661.00</b>	<b>\$33,249.92</b>	<b>\$36,279.45</b>	<b>\$65,061.00</b>	<b>\$41,167.00</b>	<b>\$41,885.00</b>	<b>\$42,619.00</b>	<b>\$43,366.00</b>
<b>Expenses</b>												
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$5,000.00	\$975.80	\$2,202.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$1,830.53	\$1,831.00	\$0.00	\$1,830.53	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00
50600	Insurance			\$518.78	\$398.00	\$397.29	\$411.00	\$419.00	\$427.00	\$436.00	\$436.00	\$445.00
50610	Miscellaneous Operating Cost			\$32,551.00	\$24,113.00	\$13,500.00	\$18,000.00	\$18,000.00	\$18,360.00	\$18,727.00	\$19,102.00	\$19,484.00
50650	Operating Supplies - Other			\$0.00	\$2,500.00	\$1,254.04	\$1,305.37	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50670	Service / Site Maintenance			\$0.00	\$0.00	\$0.00	\$7,271.57	\$32,500.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00
50690	Utilities - Hydro			\$0.00	\$3,000.00	\$5,488.47	\$6,491.50	\$6,900.00	\$7,038.00	\$7,179.00	\$7,323.00	\$7,469.00
51012	Capital Grant			\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1711	Fire Protection Seton-Shalth LSA	\$1,992.19	\$2,000.00	\$3,187.08	\$6,218.37	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
<b>Operating Expenses</b>				<b>\$37,142.50</b>	<b>\$69,092.00</b>	<b>\$25,052.68</b>	<b>\$43,967.36</b>	<b>\$64,892.00</b>	<b>\$37,998.00</b>	<b>\$38,716.00</b>	<b>\$39,450.00</b>	<b>\$40,197.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$2,000.00	\$400.00	\$400.00	\$400.00	\$2,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
<b>Transfer Expenses</b>				<b>\$2,000.00</b>	<b>\$400.00</b>	<b>\$400.00</b>	<b>\$400.00</b>	<b>\$2,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>
50590	Depreciation/Amortization			(\$1,830.53)	(\$1,831.00)	\$0.00	(\$1,830.53)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$1,830.53)</b>	<b>(\$1,831.00)</b>	<b>\$0.00</b>	<b>(\$1,830.53)</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>
<b>Total Expenses</b>				<b>\$37,311.97</b>	<b>\$67,661.00</b>	<b>\$25,452.68</b>	<b>\$42,536.83</b>	<b>\$65,061.00</b>	<b>\$41,167.00</b>	<b>\$41,885.00</b>	<b>\$42,619.00</b>	<b>\$43,366.00</b>
<b>Surplus/ (Deficit)</b>				<b>(\$886.05)</b>	<b>\$0.00</b>	<b>\$7,797.24</b>	<b>(\$6,257.38)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$30,007.99		\$30,407.99	\$30,407.99	\$32,407.99	\$37,407.99	\$42,407.99	\$47,407.99	\$52,407.99
<b>Reserves</b>				<b>\$30,007.99</b>		<b>\$30,407.99</b>	<b>\$30,407.99</b>	<b>\$32,407.99</b>	<b>\$37,407.99</b>	<b>\$42,407.99</b>	<b>\$47,407.99</b>	<b>\$52,407.99</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Fire Protection Gun Lake CLSA**

**1712**

40010 1712 Parcel Tax	21,750	21,750	21,750	21,750	22,152	22,152
-----------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

GUN LAKE FIRE PROTECTION	12,378,002
PARCEL TAX	<b>Folios 290</b>

<b>*Est. Cost per Parcel</b>	\$ 78.94	\$ 78.94	\$ 78.94	\$ 78.94	\$ 80.40	\$ 80.40
------------------------------	----------	----------	----------	----------	----------	----------

\*Includes Provincial fee of 5.25%

<b>Requisition maximums</b>	
Dollar Maximun	\$ 21,750
Tax Rate (per \$1,000)	

Jurisdiction	Bylaw 559/1143/1381/1604
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution for fire protection for the community of Gun Lake.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1712 - Fire Protection Gun Lake</b>							
<b>Revenues</b>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	0%	Current Maximum (last increase 2019)
Parcel Tax	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$50.44	\$2.00	\$1.69	\$1.69	\$199.00	11675%	
Surplus Deficit Prior Year	\$50.44	\$2.00	\$1.69	\$1.69	\$199.00	11675%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$21,800.44</b>	<b>\$21,752.00</b>	<b>\$21,751.69</b>	<b>\$21,751.69</b>	<b>\$21,949.00</b>	<b>11675%</b>	
<b>Expenses</b>							
50190 Advertising	\$1,372.42	\$0.00	\$0.00	\$0.00	\$0.00		2019 was Advertising for the AAP
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$126.33	\$127.00	\$127.83	\$127.83	\$132.00	3%	Property insurance
50610 Miscellaneous Operating Cost	\$11,860.00	\$12,300.00	\$12,300.00	\$12,300.00	\$12,300.00	0%	Funds sent to Society, as requested
51012 Capital Grant	\$8,190.00	\$8,875.00	\$8,875.00	\$8,875.00	\$9,067.00	2%	Transfer to society's capital reserve (reduced due to max req.)
53200 Time Allocation from Other Services CC1712 Fire Protection Gun Lake CLSA	\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		Staff time spent on service
<b>Operating Expenses</b>	<b>\$21,798.75</b>	<b>\$21,752.00</b>	<b>\$21,552.83</b>	<b>\$21,552.83</b>	<b>\$21,949.00</b>	<b>2%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$21,798.75</b>	<b>\$21,752.00</b>	<b>\$21,552.83</b>	<b>\$21,552.83</b>	<b>\$21,949.00</b>	<b>2%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$1.69</b>	<b>\$0.00</b>	<b>\$198.86</b>	<b>\$198.86</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Fire Protection Birken LSA 1713**

40000 1713 Requisition	41,945	51,863	53,057	53,352	53,547	53,743
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

		<u>ASSESSMENTS</u>						
	BIRKEN FIRE PROTECTION	9,928,794	41,945	51,863	35,942	35,954	35,966	35,979
	<b>TOTAL</b>	<b>9,928,794</b>	<b>41,945</b>	<b>51,863</b>	<b>35,942</b>	<b>35,954</b>	<b>35,966</b>	<b>35,979</b>

<b>Requisition maximums</b>	
Dollar Maximun	\$ 38,513
Tax Rate (per \$1,000)	0.6716 \$ 66,507

Est. Residential Tax rate /1,000	0.4373	0.5223	0.5344	0.5373	0.5393	0.5413
----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 684/1144/1384
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Birken Fire Protection Society for the purpose of providing fire protection and suppression for the Birken and Area community.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1713 - Fire Protection Birken</b>							
<b>Revenues</b>							
40000 Requisition	\$37,172.00	\$41,945.00	\$41,945.00	\$41,945.00	\$51,863.00	24%	
<b>Requisitions</b>	<b>\$37,172.00</b>	<b>\$41,945.00</b>	<b>\$41,945.00</b>	<b>\$41,945.00</b>	<b>\$51,863.00</b>	<b>24%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$2,076.84	\$1,800.00	\$879.01	\$945.38	\$960.00	2%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$2,076.84</b>	<b>\$1,800.00</b>	<b>\$879.01</b>	<b>\$945.38</b>	<b>\$960.00</b>	<b>2%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$17,714.85	\$2,623.00	\$2,623.28	\$2,623.28	\$799.00	-70%	
<b>Surplus Deficit Prior Year</b>	<b>\$17,714.85</b>	<b>\$2,623.00</b>	<b>\$2,623.28</b>	<b>\$2,623.28</b>	<b>\$799.00</b>	<b>-70%</b>	
44000 Transfer from Reserve	\$0.00	\$17,335.00	\$17,334.96	\$17,334.96	\$0.00	-100%	2020 is Capital reserve funds for equipment & turnout gear
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$17,335.00</b>	<b>\$17,334.96</b>	<b>\$17,334.96</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>	<b>\$56,963.69</b>	<b>\$63,703.00</b>	<b>\$62,782.25</b>	<b>\$62,848.62</b>	<b>\$53,622.00</b>	<b>-144%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590 Depreciation/Amortization	\$1,126.18	\$1,126.00	\$0.00	\$1,126.18	\$1,126.00	0%	
50600 Insurance	\$431.39	\$448.00	\$447.82	\$447.82	\$402.00	-10%	
50605 Licenses & Permits	\$70.00	\$1,070.00	\$70.00	\$70.00	\$1,070.00	1429%	Estimated \$1,000 for tenure fees, carried forward
50610 Miscellaneous Operating Cost	\$40,000.00	\$42,000.00	\$42,000.00	\$42,000.00	\$49,900.00	19%	Funds sent to Society (Requested \$49,900 in 2021)
51012 Capital Grant	\$0.00	\$17,335.00	\$17,334.96	\$17,334.96	\$0.00	-100%	2020 is for equipment & turnout gear from capital reserve
53200 Time Allocation from Other Services CC1713 Fire Protection Birken LSA	\$154.02	\$800.00	\$147.24	\$147.24	\$200.00	36%	Emergency management Staff time spent on service
<b>Operating Expenses</b>	<b>\$42,031.59</b>	<b>\$63,029.00</b>	<b>\$60,250.02</b>	<b>\$61,376.20</b>	<b>\$52,948.00</b>	<b>-14%</b>	
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$13,435.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	0%	Transfer to Capital reserve
<b>Transfer Expenses</b>	<b>\$13,435.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>0%</b>	
50590 Depreciation/Amortization	(\$1,126.18)	(\$1,126.00)	\$0.00	(\$1,126.18)	(\$1,126.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$1,126.18)</b>	<b>(\$1,126.00)</b>	<b>\$0.00</b>	<b>(\$1,126.18)</b>	<b>(\$1,126.00)</b>	<b>0%</b>	
<b>Total Expenses</b>	<b>\$54,340.41</b>	<b>\$63,703.00</b>	<b>\$62,050.02</b>	<b>\$62,050.02</b>	<b>\$53,622.00</b>	<b>-14%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$2,623.28</b>	<b>\$0.00</b>	<b>\$732.23</b>	<b>\$798.60</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$115,613.58		\$100,078.62	\$100,078.62	\$101,878.62		
<b>Reserves</b>	<b>\$115,613.58</b>		<b>\$100,078.62</b>	<b>\$100,078.62</b>	<b>\$101,878.62</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1713 - Fire Protection Birken</b>									
<b>Revenues</b>									
40000 Requisition	\$37,172.00	\$41,945.00	\$41,945.00	\$41,945.00	\$51,863.00	\$53,057.00	\$53,352.00	\$53,547.00	\$53,743.00
<b>Requisitions</b>	<b>\$37,172.00</b>	<b>\$41,945.00</b>	<b>\$41,945.00</b>	<b>\$41,945.00</b>	<b>\$51,863.00</b>	<b>\$53,057.00</b>	<b>\$53,352.00</b>	<b>\$53,547.00</b>	<b>\$53,743.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$2,076.84	\$1,800.00	\$879.01	\$945.38	\$960.00	\$978.00	\$996.00	\$1,014.00	\$1,032.00
<b>Fees &amp; Other Revenues</b>	<b>\$2,076.84</b>	<b>\$1,800.00</b>	<b>\$879.01</b>	<b>\$945.38</b>	<b>\$960.00</b>	<b>\$978.00</b>	<b>\$996.00</b>	<b>\$1,014.00</b>	<b>\$1,032.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$17,714.85	\$2,623.00	\$2,623.28	\$2,623.28	\$799.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$17,714.85</b>	<b>\$2,623.00</b>	<b>\$2,623.28</b>	<b>\$2,623.28</b>	<b>\$799.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$17,335.00	\$17,334.96	\$17,334.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$17,335.00</b>	<b>\$17,334.96</b>	<b>\$17,334.96</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$56,963.69</b>	<b>\$63,703.00</b>	<b>\$62,782.25</b>	<b>\$62,848.62</b>	<b>\$53,622.00</b>	<b>\$54,035.00</b>	<b>\$54,348.00</b>	<b>\$54,561.00</b>	<b>\$54,775.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$1,126.18	\$1,126.00	\$0.00	\$1,126.18	\$1,126.00	\$1,126.18	\$1,126.18	\$1,126.18	\$1,126.18
50600 Insurance	\$431.39	\$448.00	\$447.82	\$447.82	\$402.00	\$410.00	\$418.00	\$426.00	\$435.00
50605 Licenses & Permits	\$70.00	\$1,070.00	\$70.00	\$70.00	\$1,070.00	\$71.00	\$72.00	\$73.00	\$74.00
50610 Miscellaneous Operating Cost	\$40,000.00	\$42,000.00	\$42,000.00	\$42,000.00	\$49,900.00	\$51,300.00	\$51,600.00	\$51,800.00	\$52,000.00
51012 Capital Grant	\$0.00	\$17,335.00	\$17,334.96	\$17,334.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services CC1713 Fire Protection Birken LSA	\$154.02	\$800.00	\$147.24	\$147.24	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
<b>Operating Expenses</b>	<b>\$42,031.59</b>	<b>\$63,029.00</b>	<b>\$60,250.02</b>	<b>\$61,376.20</b>	<b>\$52,948.00</b>	<b>\$53,361.18</b>	<b>\$53,674.18</b>	<b>\$53,887.18</b>	<b>\$54,101.18</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$13,435.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00
<b>Transfer Expenses</b>	<b>\$13,435.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>
50590 Depreciation/Amortization	(\$1,126.18)	(\$1,126.00)	\$0.00	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	(\$1,126.18)	(\$1,126.18)	(\$1,126.18)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$1,126.18)</b>	<b>(\$1,126.00)</b>	<b>\$0.00</b>	<b>(\$1,126.18)</b>	<b>(\$1,126.00)</b>	<b>(\$1,126.18)</b>	<b>(\$1,126.18)</b>	<b>(\$1,126.18)</b>	<b>(\$1,126.18)</b>
<b>Total Expenses</b>	<b>\$54,340.41</b>	<b>\$63,703.00</b>	<b>\$62,050.02</b>	<b>\$62,050.02</b>	<b>\$53,622.00</b>	<b>\$54,035.00</b>	<b>\$54,348.00</b>	<b>\$54,561.00</b>	<b>\$54,775.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$2,623.28</b>	<b>\$0.00</b>	<b>\$732.23</b>	<b>\$798.60</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$115,613.58		\$100,078.62	\$100,078.62	\$101,878.62	\$103,678.62	\$105,478.62	\$107,278.62	\$109,078.62
<b>Reserves</b>	<b>\$115,613.58</b>		<b>\$100,078.62</b>	<b>\$100,078.62</b>	<b>\$101,878.62</b>	<b>\$103,678.62</b>	<b>\$105,478.62</b>	<b>\$107,278.62</b>	<b>\$109,078.62</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Howe Sound East Fire Services**

**1714**

40000 1714	Requisition		311,378	392,279	437,535	437,535	447,301	447,301
------------	-------------	--	---------	---------	---------	---------	---------	---------

**REQUISITION**    **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

HOWE SOUND EAST FIRE SERVICES	73,782,038	311,378	392,279	437,535	437,535	447,301	447,301
-------------------------------	------------	---------	---------	---------	---------	---------	---------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>73,782,038</b>	<b>311,378</b>	<b>392,279</b>	<b>437,535</b>	<b>437,535</b>	<b>447,301</b>	<b>447,301</b>
Dollar Maximun	\$ 245,500								
Tax Rate (per \$1,000)	0.9526 \$ 560,825	Est. Residential Tax rate /1,000	0.4168	0.5317	0.5930	0.5930	0.6062	0.6062	

Jurisdiction	Bylaw 1032/1145/1543
Debt Issue #	Issue #105 Bylaw 1072
Maturity date	3-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the operation of a fire protection service for a defined Area within Electoral Area D, being the communities of Britannia Beach and Furry Creek.

**Items of Significance**

The capital expense of \$1,200,000 within 2021 is to replace Engine 2 (the Quint) with a proposed 25 year long-term borrowing. There is potential that this capital purchase may be offset by other sources of funds, but not displayed as such at this time.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1714 - Howe Sound East Fire Services</b>										
<b>Revenues</b>										
40000	Requisition			\$293,730.00	\$311,378.00	\$311,378.00	\$311,378.00	\$392,279.00	26%	
<b>Requisitions</b>				<b>\$293,730.00</b>	<b>\$311,378.00</b>	<b>\$311,378.00</b>	<b>\$311,378.00</b>	<b>\$392,279.00</b>	<b>26%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40080	Grant in Lieu of Taxes - Other			\$2,547.41	\$2,338.00	\$2,338.17	\$2,338.17	\$3,352.00	43%	BB Mining Museum PILT for fire service
<b>GILT</b>				<b>\$2,547.41</b>	<b>\$2,338.00</b>	<b>\$2,338.17</b>	<b>\$2,338.17</b>	<b>\$3,352.00</b>	<b>43%</b>	
40220	Interest Earned on Investments			\$1,467.09	\$1,400.00	\$1,314.79	\$1,423.67	\$2,202.00	55%	Interest on reserve balances
40300	Miscellaneous Revenue			\$19.89	\$0.00	\$9.00	\$9.00	\$0.00	-100%	
<b>Fees &amp; Other Revenues</b>				<b>\$1,486.98</b>	<b>\$1,400.00</b>	<b>\$1,323.79</b>	<b>\$1,432.67</b>	<b>\$2,202.00</b>	<b>54%</b>	
40705	Donations & Other Contributions			\$45,000.00	\$40,000.00	\$36,576.00	\$36,576.00	\$0.00	-100%	2020 is Area D Select funds for SCBA sets & face masks
40705	Donations & Other Contributions			\$0.00	\$0.00	\$10,770.12	\$10,770.12	\$0.00	-100%	BBFVD contribution for Training yard improvements
<b>Grants</b>				<b>\$45,000.00</b>	<b>\$40,000.00</b>	<b>\$47,346.12</b>	<b>\$47,346.12</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
41000	Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$1,200,000.00		Replace Engine 2 (the Quint) with Long-Term borrowing
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,200,000.00</b>		
42000	Surplus Deficit -Available			\$15,817.58	\$29,024.00	\$29,024.20	\$29,024.20	\$42,083.00	45%	
<b>Surplus Deficit Prior Year</b>				<b>\$15,817.58</b>	<b>\$29,024.00</b>	<b>\$29,024.20</b>	<b>\$29,024.20</b>	<b>\$42,083.00</b>	<b>45%</b>	
43000	Transfers from Other Service	CC1000	General Government Services	\$2,500.00	\$17,500.00	\$17,500.00	\$17,500.00	\$0.00	-100%	Area D Amenity funds -training yard improvements (act 99996)
43000	Transfers from Other Service	CC1000	General Government Services	\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$0.00		Area D Amenity for carport & site works (99996), Jun '19 Bd res.
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$2,120.27	\$2,450.00		COVID19 Restart grant for SP214 costs
44000	Transfer from Reserve			\$4,399.32	\$0.00	\$0.00	\$0.00	\$0.00		From training reserve to cover training expenses (50160)
<b>Transfer Revenue</b>				<b>\$42,137.42</b>	<b>\$19,262.00</b>	<b>\$17,500.00</b>	<b>\$19,620.27</b>	<b>\$2,450.00</b>	<b>-88%</b>	
<b>Total Revenues</b>				<b>\$400,719.39</b>	<b>\$403,402.00</b>	<b>\$408,910.28</b>	<b>\$411,139.43</b>	<b>\$1,642,366.00</b>	<b>-19%</b>	
<b>Expenses</b>										
50110	Salaries			\$41,711.38	\$42,629.00	\$30,249.39	\$42,695.67	\$44,080.00	3%	
50130	Benefits			\$6,916.14	\$7,068.00	\$4,902.52	\$6,884.09	\$7,159.00	4%	
50131	Employer Health Tax			\$907.46	\$935.00	\$642.62	\$895.69	\$935.00	4%	
50160	Training			\$13,360.88	\$13,500.00	\$8,475.12	\$8,625.09	\$13,500.00	57%	
50170	Dues/Subscriptions/Memberships			\$0.00	\$500.00	\$150.00	\$150.00	\$500.00	233%	
50180	Travel			\$3,330.72	\$6,000.00	\$932.44	\$932.44	\$4,000.00	329%	
50190	Advertising			\$0.00	\$250.00	\$0.00	\$0.00	\$0.00		
50195	Meeting Costs			\$31.90	\$50.00	\$0.00	\$0.00	\$50.00		
50200	Bank Charges & Interest			\$0.00	\$75.00	\$0.00	\$0.00	\$0.00		
50210	Communications			\$0.00	\$100.00	\$641.01	\$641.01	\$500.00	-22%	
50210	Communications	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$130.40	\$130.40	\$300.00	130%	Zoom conferencing costs recovered via Covid restart grant
50220	Courier			\$39.50	\$50.00	\$0.00	\$17.81	\$50.00		
50240	Office Supplies			\$1,575.62	\$1,000.00	\$1,400.83	\$1,400.83	\$1,500.00	7%	
50240	Office Supplies	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$520.88	\$520.88	\$550.00	6%	Covid19 response costs - hand sanitizer, disposable masks
50300	Publications/Resources			\$0.00	\$0.00	\$86.30	\$86.30	\$0.00	-100%	Book -fire professional qualifications
50310	Records Management			\$0.00	\$1,300.00	\$0.00	\$0.00	\$1,300.00		For future software/app, carrying fwd
50320	Security			\$600.00	\$700.00	\$450.00	\$691.29	\$725.00	5%	
50330	Vehicle Expense			\$23,429.86	\$30,000.00	\$8,987.12	\$9,935.18	\$20,000.00	101%	Fuel, repairs & maintenance; 2019 includes rebuild of engine 1
50335	Radio Expense			\$3,964.87	\$6,000.00	\$1,461.19	\$1,461.19	\$6,000.00	311%	Radios, pagers & radio licenses
50410	Software			\$225.87	\$1,000.00	\$220.18	\$322.83	\$500.00	55%	Fire station software
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$54.57	\$1,000.00	\$0.00	\$0.00	\$1,000.00		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1714 - Howe Sound East Fire Services</b>										
50580	Contracted Services			\$1,149.72	\$2,500.00	\$1,509.30	\$1,592.40	\$2,500.00		57% Garbage pickup and cleaning services
50580	Contracted Services	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$360.00	\$360.00	\$400.00		11% Covid19 response costs - sanitizing firehall
50582	Recruitment & retention			\$48,095.30	\$54,985.00	\$54,984.50	\$54,984.50	\$60,940.00		11% Annual contribution
50590	Depreciation/Amortization			\$66,899.31	\$70,867.00	\$0.00	\$72,714.88	\$133,535.00		84%
50600	Insurance			\$12,352.10	\$13,904.00	\$13,806.13	\$13,806.13	\$14,545.00		5% ICBC, property & equip., on-duty disability & off-duty ins
50605	Licenses & Permits			\$639.75	\$0.00	\$0.00	\$0.00	\$0.00		2019 is building permit & survey work for carport
50610	Miscellaneous Operating Cost			\$365.49	\$375.00	\$462.81	\$495.36	\$550.00		11% WCB payments
50630	Operating Supplies - Parts			\$2,515.84	\$2,800.00	\$0.00	\$0.00	\$0.00		
50650	Operating Supplies - Other			\$9,659.78	\$10,000.00	\$10,062.38	\$12,343.20	\$12,800.00		4% Combining 50630 & 50650 in 2021 budget
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$1,108.99	\$1,108.99	\$1,200.00		8% Covid supplies (gloves, face shields, reusable masks)
50670	Service / Site Maintenance			\$7,343.87	\$8,000.00	\$2,005.00	\$2,627.82	\$9,000.00		242% 2021 budget includes new radio repeater
50690	Utilities - Hydro			\$5,009.69	\$5,260.00	\$3,249.98	\$4,988.45	\$5,260.00		5%
50700	Utilities - Telephone			\$2,526.96	\$2,700.00	\$1,923.40	\$2,564.53	\$2,700.00		5%
										2020 includes carbon cylinders, workbench, cabinet, thermal imaging camera, hats, boots, poly tank fire pumps, turnout gear, hard hats; 2021 budget includes 5 SCBA and assoc equipment
51011	Non-Capitalized Equipment			\$16,895.27	\$28,000.00	\$15,517.06	\$29,658.81	\$68,975.00		133%
53200	Time Allocation from Other Services	CC1714	Howe Sound East Fire Services	\$977.58	\$2,500.00	\$3,003.19	\$3,224.05	\$3,600.00		12%
<b>Operating Expenses</b>				<b>\$270,829.43</b>	<b>\$314,298.00</b>	<b>\$167,492.74</b>	<b>\$276,109.82</b>	<b>\$418,904.00</b>	<b>52%</b>	
99996	Fixed Asset Increase			\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$0.00		New carport for truck
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$16,410.00		Compressor upgrade
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$1,200,000.00		Replace Engine 2 (the Quint) using LT borrowing
										Training yard improvements (lighting, fencing, water standpipe)
99996	Fixed Asset Increase			\$2,500.00	\$17,500.00	\$28,376.75	\$28,376.75	\$0.00		-100% from Area D amenity reserve and BBVFD Society contributions
99996	Fixed Asset Increase			\$0.00	\$40,000.00	\$36,576.00	\$36,576.00	\$0.00		-100% SCBA sets & face masks from Area D Select funds
<b>Capital Expenditures</b>				<b>\$37,738.10</b>	<b>\$59,262.00</b>	<b>\$64,952.75</b>	<b>\$64,952.75</b>	<b>\$1,216,410.00</b>	<b>1773%</b>	
52000	Debt Issue Costs			\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00		Debt Issue costs
52040	SLRD - Debt Charges - Principal			\$34,958.77	\$34,959.00	\$34,958.77	\$34,958.77	\$34,959.00		0%
52050	SLRD - Debt Charges - Interest			\$25,025.00	\$15,750.00	\$7,875.00	\$15,750.00	\$15,750.00		0% New interest rate of 2.25% (from 4.9%) effective Dec 2019
<b>Principal &amp; Interest</b>				<b>\$59,983.77</b>	<b>\$50,709.00</b>	<b>\$42,833.77</b>	<b>\$50,708.77</b>	<b>\$62,709.00</b>	<b>24%</b>	
53000	Transfer to Reserve			\$70,043.20	\$50,000.00	\$50,000.00	\$50,000.00	\$37,878.00		-24% Transfer to capital & equip. reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Transfer to operational surplus reserve to be used in future yrs
<b>Transfer Expenses</b>				<b>\$70,043.20</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$77,878.00</b>	<b>56%</b>	
50590	Depreciation/Amortization			(\$66,899.31)	(\$70,867.00)	\$0.00	(\$72,714.88)	(\$133,535.00)		84%
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$66,899.31)</b>	<b>(\$70,867.00)</b>	<b>\$0.00</b>	<b>(\$72,714.88)</b>	<b>(\$133,535.00)</b>	<b>84%</b>	
<b>Total Expenses</b>				<b>\$371,695.19</b>	<b>\$403,402.00</b>	<b>\$325,279.26</b>	<b>\$369,056.46</b>	<b>\$1,642,366.00</b>	<b>1988%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$29,024.20</b>	<b>\$0.00</b>	<b>\$83,631.02</b>	<b>\$42,082.97</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$114,181.50		\$164,181.50	\$164,181.50	\$202,059.50		
39999	Operational Surplus Reserve			\$0.00		\$0.00	\$0.00	\$40,000.00		
<b>Reserves</b>				<b>\$114,181.50</b>		<b>\$164,181.50</b>	<b>\$164,181.50</b>	<b>\$202,059.50</b>		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1714 - Howe Sound East Fire Services</b>												
50520	Consulting - Legal			\$54.57	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50580	Contracted Services			\$1,149.72	\$2,500.00	\$1,509.30	\$1,592.40	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50580	Contracted Services	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$360.00	\$360.00	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00
50582	Recruitment & retention			\$48,095.30	\$54,985.00	\$54,984.50	\$54,984.50	\$60,940.00	\$62,159.00	\$63,402.00	\$64,670.00	\$65,963.00
50590	Depreciation/Amortization			\$66,899.31	\$70,867.00	\$0.00	\$72,714.88	\$133,535.00	\$133,535.00	\$133,535.00	\$133,535.00	\$133,535.00
50600	Insurance			\$12,352.10	\$13,904.00	\$13,806.13	\$13,806.13	\$14,545.00	\$14,836.00	\$15,133.00	\$15,436.00	\$15,745.00
50605	Licenses & Permits			\$639.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost			\$365.49	\$375.00	\$462.81	\$495.36	\$550.00	\$561.00	\$572.00	\$583.00	\$595.00
50630	Operating Supplies - Parts			\$2,515.84	\$2,800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$9,659.78	\$10,000.00	\$10,062.38	\$12,343.20	\$12,800.00	\$12,934.00	\$13,195.00	\$13,461.00	\$13,733.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$1,108.99	\$1,108.99	\$1,200.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$7,343.87	\$8,000.00	\$2,005.00	\$2,627.82	\$9,000.00	\$8,160.00	\$8,160.00	\$8,160.00	\$8,160.00
50690	Utilities - Hydro			\$5,009.69	\$5,260.00	\$3,249.98	\$4,988.45	\$5,260.00	\$5,365.00	\$5,472.00	\$5,581.00	\$5,693.00
50700	Utilities - Telephone			\$2,526.96	\$2,700.00	\$1,923.40	\$2,564.53	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
51011	Non-Capitalized Equipment			\$16,895.27	\$28,000.00	\$15,517.06	\$29,658.81	\$68,975.00	\$30,600.00	\$30,600.00	\$30,600.00	\$30,600.00
53200	Time Allocation from Other Services	CC1714	Howe Sound East Fire Services	\$977.58	\$2,500.00	\$3,003.19	\$3,224.05	\$3,600.00	\$3,672.00	\$3,745.00	\$3,820.00	\$3,896.00
<b>Operating Expenses</b>				<b>\$270,829.43</b>	<b>\$314,298.00</b>	<b>\$167,492.74</b>	<b>\$276,109.82</b>	<b>\$418,904.00</b>	<b>\$381,212.00</b>	<b>\$385,386.00</b>	<b>\$389,642.00</b>	<b>\$393,988.00</b>
99996	Fixed Asset Increase			\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$16,410.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$2,500.00	\$17,500.00	\$28,376.75	\$28,376.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$40,000.00	\$36,576.00	\$36,576.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$37,738.10</b>	<b>\$59,262.00</b>	<b>\$64,952.75</b>	<b>\$64,952.75</b>	<b>\$1,216,410.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52000	Debt Issue Costs			\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$34,958.77	\$34,959.00	\$34,958.77	\$34,958.77	\$34,959.00	\$34,959.00	\$34,959.00	\$34,959.00	\$0.00
52050	SLRD - Debt Charges - Interest			\$25,025.00	\$15,750.00	\$7,875.00	\$15,750.00	\$15,750.00	\$15,750.00	\$15,750.00	\$7,875.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35,131.00	\$35,131.00	\$35,131.00	\$35,131.00
52050	SLRD - Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$27,000.00	\$27,000.00	\$27,000.00	\$27,000.00
<b>Principal &amp; Interest</b>				<b>\$59,983.77</b>	<b>\$50,709.00</b>	<b>\$42,833.77</b>	<b>\$50,708.77</b>	<b>\$62,709.00</b>	<b>\$112,840.00</b>	<b>\$112,840.00</b>	<b>\$104,965.00</b>	<b>\$62,131.00</b>
53000	Transfer to Reserve			\$70,043.20	\$50,000.00	\$50,000.00	\$50,000.00	\$37,878.00	\$100,000.00	\$100,000.00	\$100,000.00	\$135,093.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$70,043.20</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$77,878.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>	<b>\$135,093.00</b>
50590	Depreciation/Amortization			(\$66,899.31)	(\$70,867.00)	\$0.00	(\$72,714.88)	(\$133,535.00)	(\$133,535.00)	(\$133,535.00)	(\$133,535.00)	(\$133,535.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$66,899.31)</b>	<b>(\$70,867.00)</b>	<b>\$0.00</b>	<b>(\$72,714.88)</b>	<b>(\$133,535.00)</b>	<b>(\$133,535.00)</b>	<b>(\$133,535.00)</b>	<b>(\$133,535.00)</b>	<b>(\$133,535.00)</b>
<b>Total Expenses</b>				<b>\$371,695.19</b>	<b>\$403,402.00</b>	<b>\$325,279.26</b>	<b>\$369,056.46</b>	<b>\$1,642,366.00</b>	<b>\$460,517.00</b>	<b>\$464,691.00</b>	<b>\$461,072.00</b>	<b>\$457,677.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$29,024.20</b>	<b>\$0.00</b>	<b>\$83,631.02</b>	<b>\$42,082.97</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$114,181.50		\$164,181.50	\$164,181.50	\$202,059.50	\$302,059.50	\$402,059.50	\$502,059.50	\$637,152.50
39999	Operational Surplus Reserve			\$0.00		\$0.00	\$0.00	\$40,000.00	\$23,960.00	\$4,746.00	\$0.00	\$0.00
<b>Reserves</b>				<b>\$114,181.50</b>		<b>\$164,181.50</b>	<b>\$164,181.50</b>	<b>\$242,059.50</b>	<b>\$326,019.50</b>	<b>\$406,805.50</b>	<b>\$502,059.50</b>	<b>\$637,152.50</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pemberton Meadows Fire Protection 1715**

40000	1715	Requisition	25,018	25,018	25,018	25,018	25,018	25,018
-------	------	-------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

PEMBERTON MEADOWS FIRE PROTECTION	5,751,553	25,018	25,018	25,018	25,018	25,018	25,018	25,018
-----------------------------------	-----------	--------	--------	--------	--------	--------	--------	--------

<b>TOTAL</b>	<b>5,751,553</b>	<b>25,018</b>	<b>25,018</b>	<b>25,018</b>	<b>25,018</b>	<b>25,018</b>	<b>25,018</b>	<b>25,018</b>
--------------	------------------	---------------	---------------	---------------	---------------	---------------	---------------	---------------

<b>Requisition maximums</b>	
<b>Tax Rate/Dollar Limitation</b>	
<b>Tax Rate</b>	0.8062    \$    45,099

Est. Residential Tax rate /1,000	0.4702	0.4350	0.4350	0.4350	0.4350	0.4350	0.4350
----------------------------------	--------	--------	--------	--------	--------	--------	--------

<b>Jurisdiction</b>	Bylaw 1082/1387
<b>Debt Issue #</b>	
<b>Basis of Apportionment</b>	Converted Hosp L&I

**Service Mandate**

This service provides for the operation of a fire protection service for a defined Area within Electoral Area C known as the community of Pemberton Meadows.

**Items of Significance**

This is a shared service with 1700 & 1716 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1715 - Pemberton Meadows Fire Protection</b>							
<b>Revenues</b>							
40000 Requisition	\$24,446.00	\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00	0%	
<b>Requisitions</b>	<b>\$24,446.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>-100%</b>	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$24,446.26</b>	<b>\$25,018.00</b>	<b>\$25,018.26</b>	<b>\$25,018.26</b>	<b>\$25,018.00</b>	<b>-100%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$24,196.00	\$24,768.00	\$24,768.00	\$24,768.00	\$18,221.00	-26%	Operating costs to VOP
<b>Operating Expenses</b>	<b>\$24,446.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$18,471.00</b>	<b>-26%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$6,547.00		Transfer funds to Operational reserve to be used to offset future requisitions
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,547.00</b>		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$24,446.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>-26%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>		
39999 Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$6,547.00		
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,547.00</b>		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1715 - Pemberton Meadows Fire Protection</b>									
<b>Revenues</b>									
40000 Requisition	\$24,446.00	\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00
<b>Requisitions</b>	<b>\$24,446.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Fees &amp; Other Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$164.00	\$280.00	\$10,219.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$164.00</b>	<b>\$280.00</b>	<b>\$10,219.00</b>
<b>Total Revenues</b>	<b>\$24,446.26</b>	<b>\$25,018.00</b>	<b>\$25,018.26</b>	<b>\$25,018.26</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,182.00</b>	<b>\$25,298.00</b>	<b>\$35,237.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$24,196.00	\$24,768.00	\$24,768.00	\$24,768.00	\$18,221.00	\$23,940.00	\$24,932.00	\$25,048.00	\$34,987.00
<b>Operating Expenses</b>	<b>\$24,446.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$18,471.00</b>	<b>\$24,190.00</b>	<b>\$25,182.00</b>	<b>\$25,298.00</b>	<b>\$35,237.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$6,547.00	\$828.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,547.00</b>	<b>\$828.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$24,446.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,018.00</b>	<b>\$25,182.00</b>	<b>\$25,298.00</b>	<b>\$35,237.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
39999 Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$6,547.00	\$7,375.00	\$7,375.00	\$7,375.00	\$7,375.00
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,547.00</b>	<b>\$7,375.00</b>	<b>\$7,375.00</b>	<b>\$7,375.00</b>	<b>\$7,375.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**The Heights Fire Protection**

**1716**

40000	1716	Requisition	55,853	55,853	55,853	55,853	55,853	68,081
-------	------	-------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

THE HEIGHTS FIRE PROTECTION	13,805,489	55,853	55,853	55,853	55,853	55,853	55,853	68,081
-----------------------------	------------	--------	--------	--------	--------	--------	--------	--------

<b>TOTAL</b>	<b>13,805,489</b>	<b>55,853</b>	<b>55,853</b>	<b>55,853</b>	<b>55,853</b>	<b>55,853</b>	<b>55,853</b>	<b>68,081</b>
--------------	-------------------	---------------	---------------	---------------	---------------	---------------	---------------	---------------

Requisition maximums
Tax Rate/Dollar Limitation
Tax Rate <b>0.9047</b> \$                    115,546

Est. Residential Tax rate /1,000	0.4344	0.4046	0.4046	0.4046	0.4046	0.4046	0.4931
----------------------------------	--------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 1083/1388
Debt Issue #	
Basis of Apportionment	Converted Hosp L&I

**Service Mandate**

This service provides for the operation of a fire protection service for a defined Area within Electoral Area C being the communities of Walkerville, Reid Road and Owl Ridge and environs.

**Items of Significance**

This is a shared service with 1700 & 1715 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1716 - Pemberton Heights Fire Protection</b>							
<b>Revenues</b>							
40000 Requisition	\$51,415.00	\$55,853.00	\$55,853.00	\$55,853.00	\$55,853.00	0%	
<b>Requisitions</b>	<b>\$51,415.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>-100%</b>	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$51,415.26</b>	<b>\$55,853.00</b>	<b>\$55,853.26</b>	<b>\$55,853.26</b>	<b>\$55,853.00</b>	<b>-100%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$51,165.00	\$55,603.00	\$55,603.00	\$55,603.00	\$41,599.00	-25%	Operating costs to VOP
<b>Operating Expenses</b>	<b>\$51,415.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$41,849.00</b>	<b>-25%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$14,004.00		Transfer funds to Operational reserve to be used to offset future requisitions
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,004.00</b>		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$51,415.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>-25%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>		
39999 Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$14,004.00		
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,004.00</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1716 - Pemberton Heights Fire Protection</b>									
<b>Revenues</b>									
40000 Requisition	\$51,415.00	\$55,853.00	\$55,853.00	\$55,853.00	\$55,853.00	\$55,853.00	\$55,853.00	\$55,853.00	\$68,081.00
<b>Requisitions</b>	<b>\$51,415.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$68,081.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,319.00	\$1,583.00	\$12,047.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,319.00</b>	<b>\$1,583.00</b>	<b>\$12,047.00</b>
<b>Total Revenues</b>	<b>\$51,415.26</b>	<b>\$55,853.00</b>	<b>\$55,853.26</b>	<b>\$55,853.26</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$57,172.00</b>	<b>\$57,436.00</b>	<b>\$80,128.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$51,165.00	\$55,603.00	\$55,603.00	\$55,603.00	\$41,599.00	\$54,658.00	\$56,922.00	\$57,186.00	\$79,878.00
<b>Operating Expenses</b>	<b>\$51,415.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$41,849.00</b>	<b>\$54,908.00</b>	<b>\$57,172.00</b>	<b>\$57,436.00</b>	<b>\$80,128.00</b>
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$14,004.00	\$945.00	\$0.00	\$0.00	\$0.00
SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$14,004.00	\$945.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,004.00</b>	<b>\$945.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>	<b>\$51,415.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$55,853.00</b>	<b>\$57,172.00</b>	<b>\$57,436.00</b>	<b>\$80,128.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.26</b>	<b>\$0.26</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
39999 Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$14,004.00	\$14,949.00	\$13,630.00	\$12,047.00	\$0.00
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,004.00</b>	<b>\$14,949.00</b>	<b>\$13,630.00</b>	<b>\$12,047.00</b>	<b>\$0.00</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**WedgeWoods Estates Fire Protection 1717**

40000 1717 Requisition	34,179	28,181	30,307	30,908	31,521	32,146
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

WEDGEWOODS FIRE PROTECTION	12,134,955	34,179	28,181	30,307	30,908	31,521	32,146
----------------------------	------------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>12,134,955</b>	<b>34,179</b>	<b>28,181</b>	<b>30,307</b>	<b>30,908</b>	<b>31,521</b>	<b>32,146</b>
Tax Rate/Dollar Limitation	\$ 70,000								
Tax Rate	1.02875 \$ 122,608	Est. Residential Tax rate /1,000	0.4391	0.2322	0.2497	0.2547	0.2598	0.2649	

Jurisdiction	Bylaw 1646
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution for fire prevention services to the WedgeWoods Estates community

**Items of Significance**

New Service effective in 2020. RMOW contracted to perform service.

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 1717 - WedgeWoods Estates Fire Protection and Suppression</b>							
<b>Revenues</b>							
40000 Requisition	\$0.00	\$34,179.00	\$34,179.00	\$34,179.21	\$28,181.00	-18%	
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$34,179.00</b>	<b>\$34,179.00</b>	<b>\$34,179.21</b>	<b>\$28,181.00</b>	<b>-18%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$16,537.00		
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$16,537.00</b>		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$34,179.00</b>	<b>\$34,179.00</b>	<b>\$34,179.21</b>	<b>\$44,718.00</b>	<b>-18%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$0.00	\$31,679.00	\$17,392.00	\$17,392.00	\$29,468.00	69%	Contribution to RMOW for operations
51030 Contingency	\$0.00	\$2,250.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$34,179.00</b>	<b>\$17,642.00</b>	<b>\$17,642.00</b>	<b>\$29,718.00</b>	<b>68%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Transfer funds to Operational Surplus Reserve for future yrs
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,000.00</b>		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$34,179.00</b>	<b>\$17,642.00</b>	<b>\$17,642.00</b>	<b>\$44,718.00</b>	<b>68%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$16,537.00</b>	<b>\$16,537.21</b>	<b>\$0.00</b>		
39999 Operational Surplus Reserve	\$0.00		\$0.00	\$0.00	\$15,000.00		
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,000.00</b>		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1717 - WedgeWoods Estates Fire Protection and Suppression Revenues</b>									
40000 Requisition	\$0.00	\$34,179.00	\$34,179.00	\$34,179.21	\$28,181.00	\$30,307.00	\$30,908.00	\$31,521.00	\$32,146.00
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$34,179.00</b>	<b>\$34,179.00</b>	<b>\$34,179.21</b>	<b>\$28,181.00</b>	<b>\$30,307.00</b>	<b>\$30,908.00</b>	<b>\$31,521.00</b>	<b>\$32,146.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Fees &amp; Other Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$16,537.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$16,537.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$34,179.00</b>	<b>\$34,179.00</b>	<b>\$34,179.21</b>	<b>\$44,718.00</b>	<b>\$30,307.00</b>	<b>\$30,908.00</b>	<b>\$31,521.00</b>	<b>\$32,146.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$0.00	\$31,679.00	\$17,392.00	\$17,392.00	\$29,468.00	\$30,057.00	\$30,658.00	\$31,271.00	\$31,896.00
51030 Contingency	\$0.00	\$2,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$34,179.00</b>	<b>\$17,642.00</b>	<b>\$17,642.00</b>	<b>\$29,718.00</b>	<b>\$30,307.00</b>	<b>\$30,908.00</b>	<b>\$31,521.00</b>	<b>\$32,146.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$34,179.00</b>	<b>\$17,642.00</b>	<b>\$17,642.00</b>	<b>\$44,718.00</b>	<b>\$30,307.00</b>	<b>\$30,908.00</b>	<b>\$31,521.00</b>	<b>\$32,146.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$16,537.00</b>	<b>\$16,537.21</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
39999 Operational Surplus Reserve	\$0.00		\$0.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Nuisance & Disturbances Reg.Control 1760**

40000 1760 Requisition	-	-	-	-	-	-
------------------------	---	---	---	---	---	---

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA D	137,438,357	-	-	-	-	-
------------------	-------------	---	---	---	---	---

<b>TOTAL</b>	<b>137,438,357</b>	-	-	-	-	-
--------------	--------------------	---	---	---	---	---

Requisition maximums	
Tax Rate/Dollar Limitation	No Limitation
Tax Rate	

Est. Residential Tax rate /1,000	-	-	-	-	-	-
----------------------------------	---	---	---	---	---	---

Jurisdiction	Bylaw 954
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the control and regulation of nuisances and disturbances in the entirety of Electoral Area D.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1760 - Nuisance &amp; Disturbances Reg. Control</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$265.35	\$100.00	\$113.35	\$122.74	\$123.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$265.35</b>	<b>\$100.00</b>	<b>\$113.35</b>	<b>\$122.74</b>	<b>\$123.00</b>	<b>0%</b>	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		(\$66.58)	(\$51.00)	(\$51.23)	(\$51.23)	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>		<b>(\$66.58)</b>	<b>(\$51.00)</b>	<b>(\$51.23)</b>	<b>(\$51.23)</b>	<b>\$0.00</b>	<b>-100%</b>	
44000 Transfer from Reserve		\$0.00	\$14,154.76	\$0.00	\$178.49	\$13,976.27		Will transfer funds as needed
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$14,154.76</b>	<b>\$0.00</b>	<b>\$178.49</b>	<b>\$13,976.27</b>		
<b>Total Revenues</b>		<b>\$198.77</b>	<b>\$14,203.76</b>	<b>\$62.12</b>	<b>\$250.00</b>	<b>\$14,099.27</b>	<b>-100%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	-100%	
50520 Consulting - Legal		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50610 Miscellaneous Operating Cost		\$0.00	\$10,105.00	\$0.00	\$0.00	\$10,105.00		Whistle cessation project carried fwd
53200 Time Allocation from Other Services	CC1760 Nuisance & Disturbances Regula	\$0.00	\$2,848.76	\$0.00	\$0.00	\$2,994.27		
<b>Operating Expenses</b>		<b>\$250.00</b>	<b>\$14,203.76</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$14,099.27</b>	<b>5540%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$250.00</b>	<b>\$14,203.76</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$14,099.27</b>	<b>5540%</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$51.23)</b>	<b>\$0.00</b>	<b>(\$187.88)</b>	<b>\$0.00</b>	<b>\$0.00</b>		
30999 Operational Surplus reserve		\$14,154.76		\$14,154.76	\$13,976.27	\$0.00		
<b>Reserves</b>		<b>\$14,154.76</b>		<b>\$14,154.76</b>	<b>\$13,976.27</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1760 - Nuisance &amp; Disturbances Reg. Control</b>									
<b>Revenues</b>									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$265.35	\$100.00	\$113.35	\$122.74	\$123.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>	<b>\$265.35</b>	<b>\$100.00</b>	<b>\$113.35</b>	<b>\$122.74</b>	<b>\$123.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$66.58)	(\$51.00)	(\$51.23)	(\$51.23)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>(\$66.58)</b>	<b>(\$51.00)</b>	<b>(\$51.23)</b>	<b>(\$51.23)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$14,154.76	\$0.00	\$178.49	\$13,976.27	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$14,154.76</b>	<b>\$0.00</b>	<b>\$178.49</b>	<b>\$13,976.27</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$198.77</b>	<b>\$14,203.76</b>	<b>\$62.12</b>	<b>\$250.00</b>	<b>\$14,099.27</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$0.00	\$10,105.00	\$0.00	\$0.00	\$10,105.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services CC1760 Nuisance & Disturbances Regula	\$0.00	\$2,848.76	\$0.00	\$0.00	\$2,994.27	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$250.00</b>	<b>\$14,203.76</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$14,099.27</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>	<b>\$250.00</b>	<b>\$14,203.76</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$14,099.27</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Surplus/ (Deficit)</b>	<b>(\$51.23)</b>	<b>\$0.00</b>	<b>(\$187.88)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve	\$14,154.76		\$14,154.76	\$13,976.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserves</b>	<b>\$14,154.76</b>		<b>\$14,154.76</b>	<b>\$13,976.27</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Emergency Planning 1761**

40000 1761	Requisition		237,166	251,151	264,666	304,801	310,813	316,946
------------	-------------	--	---------	---------	---------	---------	---------	---------

**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	22,169	23,476	24,739	28,491	29,053	29,626
ELECTORAL AREA B	14,948,290	11,096	11,750	12,382	14,260	14,541	14,828
ELECTORAL AREA C	137,257,450	101,883	107,891	113,697	130,939	133,521	136,156
ELECTORAL AREA D	137,438,357	102,018	108,033	113,847	131,111	133,697	136,335

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>319,510,110</b>	<b>237,166</b>	<b>251,151</b>	<b>264,666</b>	<b>304,801</b>	<b>310,813</b>	<b>316,946</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation								
<b>Tax Rate</b>		Est. Residential Tax rate /1,000	0.0742	0.0786	0.0828	0.0954	0.0973	0.0992	

Jurisdiction	Bylaw 921
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for emergency and disaster planning and management for Electoral Areas A, B, C and D.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1761 - Emergency Planning</b>									
<b>Revenues</b>									
40000	Requisition		\$225,091.00	\$237,166.00	\$237,166.00	\$237,166.00	\$251,151.00	6%	
<b>Requisitions</b>			<b>\$225,091.00</b>	<b>\$237,166.00</b>	<b>\$237,166.00</b>	<b>\$237,166.00</b>	<b>\$251,151.00</b>	<b>6%</b>	
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40125	Special Events Permit Application Fees		\$900.00	\$1,000.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$2,123.83	\$1,600.00	\$717.24	\$780.52	\$780.00	0%	Interest earned on reserve balances
40240	Time Allocation To Other Services		\$4,019.97	\$3,000.00	\$6,485.40	\$8,252.28	\$8,800.00	7%	Staff time spent on other services (Fire protection, 911)
40300	Miscellaneous Revenue		\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Placeholder for EMBC tasks
40300	Miscellaneous Revenue	PEP1-20 Task #205598 Storm February	\$0.00	\$0.00	\$3,165.09	\$3,165.09	\$0.00	-100%	
40300	Miscellaneous Revenue	PEP2-20 Task #210287 Squamish Valley F	\$0.00	\$0.00	\$20,660.90	\$20,917.70	\$0.00	-100%	
40300	Miscellaneous Revenue	SP214 2020 Covid19 Response	\$0.00	\$0.00	\$102,670.19	\$102,670.19	\$0.00	-100%	
40300	Miscellaneous Revenue	SP226 Task#212886 - Debris flow hazar	\$0.00	\$0.00	\$2,749.79	\$2,749.79	\$0.00	-100%	
<b>Fees &amp; Other Revenues</b>			<b>\$7,043.80</b>	<b>\$105,600.00</b>	<b>\$136,448.61</b>	<b>\$138,535.57</b>	<b>\$109,580.00</b>	<b>-21%</b>	
40960	Conditional Grants - Provincial	Volunteer and composite fire de	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00		Was potential proj/grant-Volunteer & composite fire departments
40960	Conditional Grants - Provincial	SP139 Fire Smart Grant	\$4,204.41	\$0.00	\$0.00	\$0.00	\$0.00		UBCM Grant for Community Fire Smarting
40960	Conditional Grants - Provincial	SP149 Upper Squamish Valley Flood Pla	\$4,532.50	\$0.00	\$0.00	\$0.00	\$0.00		Grant for Upper Squamish Valley Flood Plain Mapping
40960	Conditional Grants - Provincial	SP178 SWPI Fuel Management Area B -	\$12,007.31	\$3,668.00	\$1,377.94	\$1,377.94	\$0.00	-100%	Texas Creek (75% grant, 25% reserve funds)
40960	Conditional Grants - Provincial	SP179 Fuel Mgmt Operational Treatme	\$136,539.45	\$88,205.00	\$12,537.00	\$12,537.00	\$0.00	-100%	Operational treatment Area B Texas Ck (90% grant, 10% reserve)
40960	Conditional Grants - Provincial	SP180 Fuel Mgmt Operational Treatme	\$101,362.95	\$86,075.00	\$61,196.63	\$72,212.63	\$4,500.00	-94%	Operational treatment Area B Fountain Villy (90% grant, 10% reserve)
40960	Conditional Grants - Provincial	SP182 Emergency Operations Centre G	(\$3,011.65)	\$0.00	\$0.00	\$0.00	\$0.00		2019 Correction to grant accrual for EOC equipment/materials; 100% UBCM funding
40960	Conditional Grants - Provincial	SP190 SLRD - Identification & Risk-Base	\$378,363.46	\$113,373.00	\$110,987.79	\$110,987.79	\$0.00	-100%	SLRD Flood Risk Prioritization, 100% fed grant thru NDMP
40960	Conditional Grants - Provincial	SP191 Fuel Management prescriptions	\$4,740.00	\$0.00	\$1,050.00	\$1,050.00	\$0.00	-100%	SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity funds)
40960	Conditional Grants - Provincial	SP196 Pemberton Valley Evacuation Ro	\$21,137.52	\$5,427.00	\$3,827.50	\$3,827.50	\$0.00	-100%	CEPF Evacuation Route Planning for Pemb. Valley (100% grant)
40960	Conditional Grants - Provincial	SP197 EOC Communications Equipment	\$10,709.95	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP201 Lillooet River Floodplain Flood M	\$75,000.00	\$75,000.00	\$0.00	\$22,944.01	\$0.00	-100%	CEPF Lillooet River Floodplain Flood Mit. Planning (100% grant)
40960	Conditional Grants - Provincial	SP209 CRI Grant 2019/20 Training	\$18,666.64	\$36,666.70	\$13,999.98	\$13,999.98	\$10,083.00	-28%	CRI Grant 2019/20 Fire suppression & Safety Training
40960	Conditional Grants - Provincial	SP210 CRI Grant 2019/20 FireSmart	\$1,922.24	\$5,674.54	\$10,087.50	\$20,855.31	\$1,472.00	-93%	CRI Grant 2019/20 Firesmarting
40960	Conditional Grants - Provincial	CRI Grant 2020/21 FireSmart	\$0.00	\$45,000.00	\$0.00	\$0.00	\$0.00		Potential proj/grant-CRI 2020/21 FireSmart
40960	Conditional Grants - Provincial	SP211 Landslide monitoring at Mt Curri	\$0.00	\$0.00	\$25,000.00	\$52,000.00	\$48,000.00	-8%	CEPF Mnt Currie Landslide Monitoring, 100% grant funded
40960	Conditional Grants - Provincial	SP212 Lillooet River Sediment Removal	\$0.00	\$750,000.00	\$648,935.44	\$648,935.44	\$101,065.00	-84%	CEPF 2020 Lillooet River Structural Flood Mitigation
40960	Conditional Grants - Provincial	SP217 Rural Dividend - Business case M	\$0.00	\$0.00	\$10,000.00	\$749.88	\$9,250.00	1134%	Rural Dividend 100% grant - Developing business case for sale of Mt Meager landslide sediment from Lillooet River
40960	Conditional Grants - Provincial	SP219 UBCM Enhanced EOC Emergency	\$0.00	\$25,000.00	\$3,300.00	\$3,300.00	\$0.00	-100%	CEPF 2020 EOC Emergency mapping-Virtual meeting system grant of \$21K moved to 1000; 100% grant funded
40960	Conditional Grants - Provincial	SP228 UBCM Upper Paradise Valley Flo	\$0.00	\$150,000.00	\$0.00	\$0.00	\$150,000.00		CEPF 2020 Flood Risk Assessment, Flood Mapping and Flood Mitigation Planning (Paradise Valley)
40960	Conditional Grants - Provincial	TBA	\$0.00	\$0.00	\$0.00	\$0.00	\$1,037,500.00		Potential grants applied for in 2020
40960	Conditional Grants - Provincial	TBA	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00		Potential grants to be applied for in 2021
<b>Grants</b>			<b>\$766,174.78</b>	<b>\$1,434,089.24</b>	<b>\$902,299.78</b>	<b>\$964,777.48</b>	<b>\$1,861,870.00</b>	<b>93%</b>	
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available		(\$432.24)	\$7,650.00	\$1,518.20	\$1,518.20	\$12,658.00	734%	Due to savings in 2020 travel expenses and more time allocation

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1761 - Emergency Planning</b>										
<b>Surplus Deficit Prior Year</b>				<b>(\$432.24)</b>	<b>\$7,650.00</b>	<b>\$1,518.20</b>	<b>\$1,518.20</b>	<b>\$12,658.00</b>	<b>734%</b>	revenue from other services than budgeted
43000	Transfers from Other Service	CC1000	General Government Services	\$1,580.00	\$0.00	(\$1,050.00)	(\$1,050.00)	\$0.00	-100%	SP191 - SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity funds); 2020 is correction for transfer of P11
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$4,093.50	\$0.00	-100%	2020 Lillooet River early warning system maintenance
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$2,673.05	\$500.00	-100%	SP230 -Covid restart grant -Costs not covered under task
43000	Transfers from Other Service	CC2900	General Select Services	\$0.00	\$0.00	\$0.00	\$0.00	\$16,118.00	-100%	Funds from General Select, Bd res Jan 2021
44000	Transfer from Reserve			\$0.00	\$14,902.00	\$0.00	\$0.00	\$0.00	-100%	Transfer from Emergency Planning reserve (as needed)
44000	Transfer from Reserve	SP178	SWPI Fuel Management Area B	\$4,002.44	\$1,223.00	(\$540.69)	(\$540.69)	\$0.00	-100%	Transfer from Area B Wildfire equip & fuel mit. reserve for SP178 (75% grant, 25% reserve)
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Treatme	\$15,171.05	\$9,801.00	(\$9,315.00)	(\$9,315.00)	\$0.00	-100%	Transfer from Area B Wildfire equip & fuel mit. reserve for SP179 (90% grant, 10% reserve); 2020 is reduction for in-kind amt
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatme	\$11,262.55	\$9,564.00	\$6,799.62	\$8,023.63	\$500.00	-94%	Transfer from Area B Wildfire equip & fuel mit. reserve for SP180 (90% grant, 10% reserve)
44000	Transfer from Reserve		Area B wildfire mitigation projec	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	-100%	Area B potential wildfire fuel mgmt using Area B Wildfire reserve
<b>Transfer Revenue</b>				<b>\$32,016.04</b>	<b>\$35,490.00</b>	<b>(\$4,106.07)</b>	<b>\$3,884.49</b>	<b>\$67,118.00</b>	<b>1628%</b>	
<b>Total Revenues</b>				<b>\$1,029,893.38</b>	<b>\$1,819,995.24</b>	<b>\$1,273,326.52</b>	<b>\$1,345,881.73</b>	<b>\$2,302,377.00</b>	<b>2440%</b>	
<b>Expenses</b>										
50110	Salaries			\$154,358.44	\$169,791.00	\$122,013.81	\$170,998.92	\$178,998.00	5%	0.8% increase for CPI included
50110	Salaries	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$24,089.88	\$24,089.88	\$0.00	-100%	Contracted work claimed under task
50110	Salaries	SP230	COVID-19 Safe Restart Grant	\$0.00	\$0.00	\$1,136.46	\$1,136.46	\$0.00	-100%	Time spent before task number received, using covid restart grant
50130	Benefits			\$31,564.07	\$37,970.00	\$27,259.02	\$34,575.47	\$43,989.00	27%	
50130	Benefits	PEP2-20	Task #210287 Squamish Valley F	\$0.00	\$0.00	\$0.00	\$15.47	\$0.00	-100%	Claimed under task
50130	Benefits	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$5,562.41	\$5,562.41	\$0.00	-100%	Contracted work claimed under task
50130	Benefits	SP230	COVID-19 Safe Restart Grant	\$0.00	\$0.00	\$1,460.09	\$1,460.09	\$0.00	-100%	Time spent before task number received, using covid restart grant
50131	Employer Health Tax			\$3,359.53	\$3,900.00	\$2,838.74	\$3,772.21	\$4,581.00	21%	
50131	Employer Health Tax	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$550.93	\$550.93	\$0.00	-100%	Contracted work claimed under task
50131	Employer Health Tax	PEP2-20	Task #210287 Squamish Valley F	\$0.00	\$0.00	\$0.00	\$2.82	\$0.00	-100%	Claimed under task
50140	Overtime	PEP1-20	Task #205598 Storm February	\$0.00	\$0.00	\$3,165.09	\$3,165.09	\$0.00	-100%	OT claimed under task
50140	Overtime	PEP2-20	Task #210287 Squamish Valley F	\$0.00	\$0.00	\$9,505.02	\$9,505.02	\$0.00	-100%	OT claimed under task
50140	Overtime	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$39,809.89	\$39,809.89	\$0.00	-100%	OT claimed under task
50140	Overtime	SP226	Task#212886 - Debris flow hazar	\$0.00	\$0.00	\$2,749.79	\$2,749.79	\$0.00	-100%	OT claimed under task
50160	Training			\$1,437.25	\$3,500.00	\$2,689.40	\$2,689.40	\$3,500.00	30%	Emergency preparedness conf & other training
50180	Travel			\$4,514.77	\$4,300.00	\$144.55	\$144.55	\$4,300.00	2875%	
50180	Travel	S20	Fire Services	\$274.92	\$0.00	\$0.00	\$0.00	\$0.00	-100%	
50190	Advertising			\$810.20	\$500.00	\$180.20	\$180.20	\$500.00	177%	2019 includes job adverts for Emerg. Mgmt. Tech.
50210	Communications			\$1,777.93	\$2,100.00	\$686.94	\$2,447.94	\$2,500.00	2%	
50220	Courier			\$24.56	\$50.00	\$0.00	\$0.00	\$50.00		
50240	Office Supplies			\$0.00	\$0.00	\$425.33	\$645.07	\$1,000.00	55%	Flagging tape, pouches, and other supplies
50240	Office Supplies	SP230	COVID-19 Safe Restart Grant	\$0.00	\$0.00	\$76.50	\$76.50	\$500.00	554%	Supplies related to Covid-19 not covered under task
50276	Staff Retention			\$833.33	\$1,000.00	\$0.00	\$1,000.00	\$2,500.00	150%	Staff Health & Wellness benefit (doubled one-time 2021)
50400	Hardware			\$0.00	\$0.00	\$566.29	\$566.29	\$1,500.00	165%	EOC laptops
50440	Support Services			\$138.95	\$275.00	\$220.00	\$337.50	\$500.00	48%	Backup cloud storage costs for offsite PCs
50500	Overhead from General Government			\$8,337.00	\$8,894.00	\$8,894.00	\$8,894.00	\$9,544.00	7%	3.5% of budgeted operating expenses, not incl project work and Fire Services Manager (fully clearing)
50520	Consulting - Legal			\$732.53	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50580	Contracted Services			\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	0%	Contribution Red Cross ESS (VOP, DOS & DOL)
50650	Operating Supplies - Other			\$6,755.33	\$8,000.00	\$6,420.00	\$6,420.00	\$7,000.00	9%	ePact renewal (\$6,420) & other supplies
50700	Utilities - Telephone			\$135.23	\$0.00	\$0.00	\$0.00	\$0.00	-100%	2019 For EOC phone line at the PCC
50900	Special Projects		Volunteer and composite fire de	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	-100%	Was potential proj/grant-Volunteer & composite fire departments
50900	Special Projects	CC1761	Emergency Planning	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	-100%	Placeholder for EMBC task expenses
50900	Special Projects	PEP2-20	Task #210287 Squamish Valley F	\$0.00	\$0.00	\$11,394.39	\$11,394.39	\$0.00	-100%	
50900	Special Projects	S20	Fire Services	\$0.00	\$14,225.00	\$0.00	\$0.00	\$14,225.00	-100%	Fire services meeting expenses; carried fwd remainder

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1761 - Emergency Planning</b>										
50900	Special Projects	SP139	Fire Smart Grant	\$4,204.41	\$0.00	\$0.00	\$0.00	\$0.00		UBCM 2018/19 grant for Community Fire Smarting
50900	Special Projects	SP149	Upper Squamish Valley Flood Pla	\$4,532.50	\$0.00	\$0.00	\$0.00	\$0.00		Upper Squamish Valley Flood Plain Mapping SWPI fuel mgmt prescriptions for Area B Pavilion Lk & Texas Ck
50900	Special Projects	SP178	SWPI Fuel Management Area B -	\$16,009.75	\$4,892.00	\$837.25	\$837.25	\$0.00	-100%	(75% grant, 25% reserve)
50900	Special Projects	SP179	Fuel Mgmt Operational Treatme	\$151,710.50	\$98,005.00	\$3,222.00	\$3,222.00	\$0.00	-100%	Operational treatment Area B Texas Ck (90% grant 10% reserve)
50900	Special Projects	SP180	Fuel Mgmt Operational Treatme	\$112,625.50	\$95,639.00	\$67,996.25	\$80,236.25	\$5,000.00	-94%	Operational treatmt. Area B Fountain Val. (90% grant 10% reserve)
50900	Special Projects	SP190	SLRD - Identification & Risk-Base	\$377,763.46	\$113,373.00	\$110,990.54	\$110,990.54	\$0.00	-100%	SLRD Flood Risk Prioritization, 100% fed grant thru NDMP SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity)
50900	Special Projects	SP191	Fuel Management prescriptions	\$6,320.00	\$0.00	\$0.00	\$0.00	\$0.00		CEPF Evacuation Route Planning for Pemberton Valley -25K grant;
50900	Special Projects	SP196	Pemberton Valley Evacuation Ro	\$21,137.52	\$5,427.00	\$3,827.50	\$3,827.50	\$0.00	-100%	VOP also has their own 25K grant
50900	Special Projects	SP197	EOC Communications Equipment	\$10,709.95	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP201	Lillooet River Floodplain Flood M	\$75,000.00	\$75,000.00	\$0.00	\$22,944.01	\$0.00	-100%	CEPF Lillooet River Floodplain Flood Mitigation Planning (100% up to 150K) CRI Grant 2019/20 Fire suppression & Safety Training; some grant 8% funding shifted to SP210 in 2020 (approved)
50900	Special Projects	SP209	CRI Grant 2019/20 Training	\$23,333.30	\$36,666.70	\$9,333.32	\$9,333.32	\$10,083.00	-93%	CRI Grant 2019/20 FireSmarting
50900	Special Projects	SP210	CRI Grant 2019/20 FireSmart	\$1,922.24	\$5,674.54	\$10,087.50	\$20,855.31	\$1,472.00	-8%	CEPF Mnt Currie Landslide Monitoring, 100% grant funded
50900	Special Projects	SP211	Landslide monitoring at Mt Curri	\$0.00	\$0.00	\$25,000.00	\$52,000.00	\$48,000.00	-84%	CEPF 2020 Lillooet River Structural Flood Mitigation, 100% grant
50900	Special Projects	SP212	Lillooet River Sediment Removal	\$0.00	\$750,000.00	\$648,935.44	\$648,935.44	\$101,065.00	-100%	
50900	Special Projects	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$32,657.26	\$32,657.26	\$0.00		
50900	Special Projects	SP217	Rural Dividend -Business case M	\$0.00	\$0.00	\$749.88	\$749.88	\$9,250.00		Rural Dividend 100% grant - Developing business case for sale of 1134% Mt Meager landslide sediment from Lillooet River CEPF 2020 EOC Emergency mapping-Virtual meeting system grant
50900	Special Projects	SP219	UBCM Enhanced EOC Emergency	\$0.00	\$25,000.00	\$3,300.00	\$3,300.00	\$0.00	-100%	of \$21K moved to 1000; 100% grant funded CEPF 2020 Flood Risk Assessment, Flood Mapping and Flood Mitigation Planning (Paradise Valley) 100% grant funded
50900	Special Projects	SP228	UBCM Upper Paradise Valley Flo	\$0.00	\$150,000.00	\$0.00	\$0.00	\$150,000.00		
50900	Special Projects	SP229	Lillooet River Early Warning syste	\$0.00	\$0.00	\$0.00	\$4,093.50	\$0.00	-100%	2020 Lillooet River early warning system maintenance
50900	Special Projects		Area B wildfire mitigation projec	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Area B potential wildfire fuel mgmt using Area B Wildfire reserve
50900	Special Projects		TBA	\$0.00	\$0.00	\$0.00	\$0.00	\$1,037,500.00		Potential grants applied for in 2020
50900	Special Projects		TBA	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00		Potential grants to be applied for in 2021
53200	Time Allocation from Other Services	CC1761	Emergency Planning	\$391.33	\$2,500.00	\$195.15	\$195.15	\$1,053.00	440%	
<b>Operating Expenses</b>				<b>\$1,025,714.50</b>	<b>\$1,817,682.24</b>	<b>\$1,188,970.82</b>	<b>\$1,331,367.70</b>	<b>\$2,294,610.00</b>	<b>72%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$1,394.12	\$900.00	\$405.52	\$442.98	\$443.00	0%	Interest earned on Area B fuel Mitigation reserve Transfer to Emergency Planning reserve from General Select, Bd res Jan 2021
53000	Transfer to Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$6,118.00		
53100	Contribution To Other Services	CC1000	General Government Services	\$1,266.56	\$1,413.00	\$1,413.00	\$1,413.00	\$1,206.00	-15%	
<b>Transfer Expenses</b>				<b>\$2,660.68</b>	<b>\$2,313.00</b>	<b>\$1,818.52</b>	<b>\$1,855.98</b>	<b>\$7,767.00</b>	<b>318%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$1,028,375.18</b>	<b>\$1,819,995.24</b>	<b>\$1,190,789.34</b>	<b>\$1,333,223.68</b>	<b>\$2,302,377.00</b>	<b>391%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$1,518.20</b>	<b>\$0.00</b>	<b>\$82,537.18</b>	<b>\$12,658.05</b>	<b>\$0.00</b>		
30004	Reserve - Emergency Planning			\$38,926.00		\$38,926.00	\$38,926.00	\$45,044.00		2 months of 2021 est. operating exp, as per reserve guidelines =45,044
30112	Reserve - Area B Wildfire Equipment and Fuel Mitigation			\$52,995.62		\$56,457.21	\$55,270.67	\$5,213.67		
<b>Reserves</b>				<b>\$91,921.62</b>		<b>\$95,383.21</b>	<b>\$94,196.67</b>	<b>\$50,257.67</b>		

Exhibit 1761 - Emergency Planning Project Listing (Revenues & Expenses)				2019 Actuals	2020 Forecast	2021 Preliminary Budget	Notes
40300	Miscellaneous Revenue	PEP1-20	Task #205598 Storm February	\$0.00	\$3,165.09	\$0.00	Task #205598 Storm February
50140	Overtime	PEP1-20	Task #205598 Storm February	\$0.00	\$3,165.09	\$0.00	
<b>PEP1-20</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40300	Miscellaneous Revenue	PEP2-20	Task #210287 Squamish Valley Fire (V30067)	\$0.00	\$20,917.70	\$0.00	Task #210287 Squamish Valley Fire (V30067)
50130	Benefits	PEP2-18	Task #210287 Squamish Valley Fire (V30067)	\$0.00	\$15.47	\$0.00	
50131	Employer Health Tax	PEP2-19	Task #210287 Squamish Valley Fire (V30067)	\$0.00	\$2.82	\$0.00	
50140	Overtime	PEP2-20	Task #210287 Squamish Valley Fire (V30067)	\$0.00	\$9,505.02	\$0.00	
50900	Special Projects	PEP2-20	Task #210287 Squamish Valley Fire (V30067)	\$0.00	\$11,394.39	\$0.00	
<b>PEP2-20</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP139	Fire Smart Grant	\$4,204.41	\$0.00	\$0.00	UBCM 2018/19 grant for Community Fire Smarting
50900	Special Projects	SP139	Fire Smart Grant	\$4,204.41	\$0.00	\$0.00	
<b>SP139</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP149	Upper Squamish Valley Flood Plain Mapping	\$4,532.50	\$0.00	\$0.00	Grant for Upper Squamish Valley Flood Plain Mapping
50900	Special Projects	SP149	Upper Squamish Valley Flood Plain Mapping	\$4,532.50	\$0.00	\$0.00	
<b>SP149</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek	\$12,007.31	\$1,377.94	\$0.00	SWPI fuel management prescriptions for Area B Pavilion Lake & Texas Creek
44000	Transfer from Reserve	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek	\$4,002.44	(\$540.69)	\$0.00	(75% grant, 25% reserve funds)
50900	Special Projects	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek	\$16,009.75	\$837.25	\$0.00	
<b>SP178</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP179	Fuel Mgmt Operational Treatment Area B- Texas Creek Rd	\$136,539.45	\$12,537.00	\$0.00	Operational treatment Area B Texas Ck (90% grant, 10% reserve)
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Treatment Area B- Texas Creek Rd	\$15,171.05	(\$9,315.00)	\$0.00	
50900	Special Projects	SP179	Fuel Mgmt Operational Treatment Area B- Texas Creek Rd	\$151,710.50	\$3,222.00	\$0.00	
<b>SP179</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP180	Fuel Mgmt Operational Treatment Area B- Fountain Valley	\$101,362.95	\$72,212.63	\$4,500.00	Operational treatment Area B Fountain Vly (90% grant, 10% reserve)
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatment Area B- Fountain Valley	\$11,262.55	\$8,023.63	\$500.00	
50900	Special Projects	SP180	Fuel Mgmt Operational Treatment Area B- Fountain Valley	\$112,625.50	\$80,236.25	\$5,000.00	
<b>SP180</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP190	SLRD - Identification & Risk-Based Prioritization of Flood Hazards	\$378,363.46	\$110,987.79	\$0.00	SLRD Flood Risk Prioritization, 100% fed grant thru NDMP
50900	Special Projects	SP190	SLRD - Identification & Risk-Based Prioritization of Flood Hazards	\$377,763.46	\$110,990.54	\$0.00	
<b>SP190</b>				<b>\$600.00</b>	<b>(\$2.75)</b>	<b>\$0.00</b>	<b>2019 correction for 2018 reports that are eligible; 2020 small variance</b>
40960	Conditional Grants - Provincial	SP191	Fuel Management prescriptions - Area D Britannia	\$4,740.00	\$1,050.00	\$0.00	SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity
43000	Transfers from Other Service	SP191	General Government Services	\$1,580.00	(\$1,050.00)	\$0.00	funds)
50900	Special Projects	SP191	Fuel Management prescriptions - Area D Britannia	\$6,320.00	\$0.00	\$0.00	
<b>SP191</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP196	Pemberton Valley Evacuation Route Planning 2018 UBCM	\$21,137.52	\$3,827.50	\$0.00	CEPF Evacuation Route Planning for Pemberton Valley -25K grant; VOP also
50900	Special Projects	SP196	Pemberton Valley Evacuation Route Planning 2018 UBCM	\$21,137.52	\$3,827.50	\$0.00	has their own 25K grant
<b>SP196</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP197	EOC Communications Equipment - UBCM	\$10,709.95	\$0.00	\$0.00	
50900	Special Projects	SP197	EOC Communications Equipment - UBCM	\$10,709.95	\$0.00	\$0.00	
<b>SP197</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP201	Lillooet River Floodplain Flood Mitigation Planning (CEPF)	\$75,000.00	\$22,944.01	\$0.00	CEPF Lillooet River Floodplain Flood Mit. Planning (100% grant)
50900	Special Projects	SP201	Lillooet River Floodplain Flood Mitigation Planning (CEPF)	\$75,000.00	\$22,944.01	\$0.00	CEPF Lillooet River Floodplain Flood Mitigation Planning (100% up to 150K)
<b>SP201</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP209	CRI Grant 2019/20 Training	\$18,666.64	\$13,999.98	\$10,083.00	CRI Grant 2019/20 Fire suppression & Safety Training
50900	Special Projects	SP209	CRI Grant 2019/20 Training	\$23,333.30	\$9,333.32	\$10,083.00	
<b>SP209</b>				<b>(\$4,666.66)</b>	<b>\$4,666.66</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP210	CRI Grant 2019/20 FireSmart	\$1,922.24	\$20,855.31	\$1,472.00	CRI Grant 2019/20 Firesmarting
50900	Special Projects	SP210	CRI Grant 2019/20 FireSmart	\$1,922.24	\$20,855.31	\$1,472.00	
<b>SP210</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP211	Landslide monitoring at Mt Currie-UBCM	\$0.00	\$52,000.00	\$48,000.00	CEPF Mnt Currie Landslide Monitoring, 100% grant funded
50900	Special Projects	SP211	Landslide monitoring at Mt Currie-UBCM	\$0.00	\$52,000.00	\$48,000.00	
<b>SP211</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP212	Lillooet River Sediment Removal-UBCM	\$0.00	\$648,935.44	\$101,065.00	CEPF 2020 Lillooet River Structural Flood Mitigation

<b>Exhibit 1761 - Emergency Planning Project Listing (Revenues &amp; Expenses)</b>				<b>2019 Actuals</b>	<b>2020 Forecast</b>	<b>2021 Preliminary Budget</b>	<b>Notes</b>
50900	Special Projects	SP212	Lillooet River Sediment Removal-UBCM	\$0.00	\$648,935.44	\$101,065.00	
<b>SP212</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40300	Miscellaneous Revenue	SP214	2020 Covid19 Response	\$0.00	\$102,670.19	\$0.00	2020 Covid19 Response
50110	Salaries	SP214	2020 Covid19 Response	\$0.00	\$24,089.88	\$0.00	Contracted work claimed under task
50130	Benefits	SP214	2020 Covid19 Response	\$0.00	\$5,562.41	\$0.00	Contracted work claimed under task
50131	Employer Health Tax	SP214	2020 Covid19 Response	\$0.00	\$550.93	\$0.00	Contracted work claimed under task
50140	Overtime	SP214	2020 Covid19 Response	\$0.00	\$39,809.89	\$0.00	
50900	Special Projects	SP214	2020 Covid19 Response	\$0.00	\$32,657.26	\$0.00	
<b>SP214</b>				<b>\$0.00</b>	<b>(\$0.18)</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP217	Rural Dividend - Business case Mt Meager sediments (COVID19 Recovery)	\$0.00	\$749.88	\$9,250.00	Rural Dividend 100% grant - Developing business case for sale of Mt Meager
50900	Special Projects	SP217	Rural Dividend -Business case Mt Meager sediments (COVID19 Recovery)	\$0.00	\$749.88	\$9,250.00	landslide sediment from Lillooet River
<b>SP217</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP219	UBCM Enhanced EOC Emergency Public Communication	\$0.00	\$3,300.00	\$0.00	CEPF 2020 EOC -Virtual meeting system, 100% grant funded
50900	Special Projects	SP219	UBCM Enhanced EOC Emergency Public Communication	\$0.00	\$3,300.00	\$0.00	
<b>SP219</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40300	Miscellaneous Revenue	SP226	Task#212886 - Debris flow hazard McCullough Drainage LLE	\$0.00	\$2,749.79	\$0.00	Task#212886 - Debris flow hazard McCullough Drainage LLE
50140	Overtime	SP226	Task#212886 - Debris flow hazard McCullough Drainage LLE	\$0.00	\$2,749.79	\$0.00	
<b>SP226</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial	SP228	UBCM Upper Paradise Valley Flood risk assess.&flood hazard mapping	\$0.00	\$0.00	\$150,000.00	CEPF 2020 Flood Risk Assessment, Flood Mapping and Flood Mitigation
50900	Special Projects	SP228	UBCM Upper Paradise Valley Flood risk assess.&flood hazard mapping	\$0.00	\$0.00	\$150,000.00	Planning (Paradise Valley)
<b>SP228</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
43000	Transfers from Other Service	SP229	General Government Services	\$0.00	\$4,093.50	\$0.00	2020 Lillooet River early warning system maintenance
50900	Special Projects	SP229	Lillooet River Early Warning system	\$0.00	\$4,093.50	\$0.00	
<b>SP229</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$1,037,500.00	Potential grants applied for in 2020
50900	Special Projects			\$0.00	\$0.00	\$1,037,500.00	
<b>TBA</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$500,000.00	Potential grants to be applied for in 2021
50900	Special Projects			\$0.00	\$0.00	\$500,000.00	
<b>TBA</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	
44000	Transfer from Reserve		Area B wildfire mitigation project	\$0.00	\$0.00	\$50,000.00	Potential Area B wildfire mitigation project
50900	Special Projects			\$0.00	\$0.00	\$50,000.00	
				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1761 - Emergency Planning</b>												
44000	Transfer from Reserve	SP178	SWPI Fuel Management Area B -	\$4,002.44	\$1,223.00	(\$540.69)	(\$540.69)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Treatme	\$15,171.05	\$9,801.00	(\$9,315.00)	(\$9,315.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatme	\$11,262.55	\$9,564.00	\$6,799.62	\$8,023.63	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		Area B wildfire mitigation projec	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$32,016.04</b>	<b>\$35,490.00</b>	<b>(\$4,106.07)</b>	<b>\$3,884.49</b>	<b>\$67,118.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$1,029,893.38</b>	<b>\$1,819,995.24</b>	<b>\$1,273,326.52</b>	<b>\$1,345,881.73</b>	<b>\$2,302,377.00</b>	<b>\$448,463.50</b>	<b>\$455,327.00</b>	<b>\$462,329.00</b>	<b>\$469,473.00</b>
<b>Expenses</b>												
50110	Salaries			\$154,358.44	\$169,791.00	\$122,013.81	\$170,998.92	\$178,998.00	\$182,578.00	\$186,230.00	\$189,955.00	\$193,754.00
50110	Salaries			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$53,082.50	\$54,144.00	\$55,227.00	\$56,332.00
50110	Salaries	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$24,089.88	\$24,089.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	SP230	COVID-19 Safe Restart Grant	\$0.00	\$0.00	\$1,136.46	\$1,136.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits			\$31,564.07	\$37,970.00	\$27,259.02	\$34,575.47	\$43,989.00	\$44,869.00	\$45,766.00	\$46,681.00	\$47,615.00
50130	Benefits			\$0.00	\$0.00	\$0.00	\$15.47	\$0.00	\$18,454.00	\$18,823.00	\$19,199.00	\$19,583.00
50130	Benefits	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$5,562.41	\$5,562.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits	SP230	COVID-19 Safe Restart Grant	\$0.00	\$0.00	\$1,460.09	\$1,460.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax			\$3,359.53	\$3,900.00	\$2,838.74	\$3,772.21	\$4,581.00	\$4,673.00	\$4,766.00	\$4,861.00	\$4,958.00
50131	Employer Health Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,922.00	\$1,960.00	\$1,999.00	\$2,039.00
50131	Employer Health Tax	PEP2-20	Task #210287 Squamish Valley F	\$0.00	\$0.00	\$0.00	\$2.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$550.93	\$550.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP1-20	Task #205598 Storm February	\$0.00	\$0.00	\$3,165.09	\$3,165.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP2-20	Task #210287 Squamish Valley F	\$0.00	\$0.00	\$9,505.02	\$9,505.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$39,809.89	\$39,809.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	SP226	Task#212886 - Debris flow hazar	\$0.00	\$0.00	\$2,749.79	\$2,749.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training			\$1,437.25	\$3,500.00	\$2,689.40	\$2,689.40	\$3,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50180	Travel			\$4,514.77	\$4,300.00	\$144.55	\$144.55	\$4,300.00	\$4,386.00	\$4,474.00	\$4,563.00	\$4,654.00
50180	Travel	S20	Fire Services	\$274.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190	Advertising			\$810.20	\$500.00	\$180.20	\$180.20	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50210	Communications			\$1,777.93	\$2,100.00	\$686.94	\$2,447.94	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50220	Courier			\$24.56	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50240	Office Supplies			\$0.00	\$0.00	\$425.33	\$645.07	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50240	Office Supplies	SP230	COVID-19 Safe Restart Grant	\$0.00	\$0.00	\$76.50	\$76.50	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50276	Staff Retention			\$833.33	\$1,000.00	\$0.00	\$1,000.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50400	Hardware			\$0.00	\$0.00	\$566.29	\$566.29	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50440	Support Services			\$138.95	\$275.00	\$220.00	\$337.50	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50500	Overhead from General Government			\$8,337.00	\$8,894.00	\$8,894.00	\$8,894.00	\$9,544.00	\$9,258.00	\$9,439.00	\$9,625.00	\$9,814.00
50520	Consulting - Legal			\$732.53	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50580	Contracted Services			\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50650	Operating Supplies - Other			\$6,755.33	\$8,000.00	\$6,420.00	\$6,420.00	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50700	Utilities - Telephone			\$135.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		Volunteer and composite fire de	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1761	Emergency Planning	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
50900	Special Projects	PEP2-20	Task #210287 Squamish Valley F	\$0.00	\$0.00	\$11,394.39	\$11,394.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S20	Fire Services	\$0.00	\$14,225.00	\$0.00	\$0.00	\$14,225.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP139	Fire Smart Grant	\$4,204.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP149	Upper Squamish Valley Flood Pla	\$4,532.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP178	SWPI Fuel Management Area B -	\$16,009.75	\$4,892.00	\$837.25	\$837.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP179	Fuel Mgmt Operational Treatme	\$151,710.50	\$98,005.00	\$3,222.00	\$3,222.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP180	Fuel Mgmt Operational Treatme	\$112,625.50	\$95,639.00	\$67,996.25	\$80,236.25	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP190	SLRD - Identification & Risk-Base	\$377,763.46	\$113,373.00	\$110,990.54	\$110,990.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP191	Fuel Management prescriptions	\$6,320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP196	Pemberton Valley Evacuation Ro	\$21,137.52	\$5,427.00	\$3,827.50	\$3,827.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP197	EOC Communications Equipment	\$10,709.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP201	Lillooet River Floodplain Flood M	\$75,000.00	\$75,000.00	\$0.00	\$22,944.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1761 - Emergency Planning</b>											
50900	Special Projects	SP209	\$23,333.30	\$36,666.70	\$9,333.32	\$9,333.32	\$10,083.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP210	\$1,922.24	\$5,674.54	\$10,087.50	\$20,855.31	\$1,472.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP211	\$0.00	\$0.00	\$25,000.00	\$52,000.00	\$48,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP212	\$0.00	\$750,000.00	\$648,935.44	\$648,935.44	\$101,065.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP214	\$0.00	\$0.00	\$32,657.26	\$32,657.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP217	\$0.00	\$0.00	\$749.88	\$749.88	\$9,250.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP219	\$0.00	\$25,000.00	\$3,300.00	\$3,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP228	\$0.00	\$150,000.00	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP229	\$0.00	\$0.00	\$0.00	\$4,093.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$0.00	\$1,037,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1761	\$391.33	\$2,500.00	\$195.15	\$195.15	\$1,053.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
<b>Operating Expenses</b>			<b>\$1,025,714.50</b>	<b>\$1,817,682.24</b>	<b>\$1,188,970.82</b>	<b>\$1,331,367.70</b>	<b>\$2,294,610.00</b>	<b>\$447,223.50</b>	<b>\$454,062.00</b>	<b>\$461,039.00</b>	<b>\$468,157.00</b>
<b>Capital Expenditures</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve		\$1,394.12	\$900.00	\$405.52	\$442.98	\$443.00	\$10.00	\$10.00	\$10.00	\$10.00
53000	Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$6,118.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1000	\$1,266.56	\$1,413.00	\$1,413.00	\$1,413.00	\$1,206.00	\$1,230.00	\$1,255.00	\$1,280.00	\$1,306.00
<b>Transfer Expenses</b>			<b>\$2,660.68</b>	<b>\$2,313.00</b>	<b>\$1,818.52</b>	<b>\$1,855.98</b>	<b>\$7,767.00</b>	<b>\$1,240.00</b>	<b>\$1,265.00</b>	<b>\$1,290.00</b>	<b>\$1,316.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>			<b>\$1,028,375.18</b>	<b>\$1,819,995.24</b>	<b>\$1,190,789.34</b>	<b>\$1,333,223.68</b>	<b>\$2,302,377.00</b>	<b>\$448,463.50</b>	<b>\$455,327.00</b>	<b>\$462,329.00</b>	<b>\$469,473.00</b>
<b>Surplus/ (Deficit)</b>			<b>\$1,518.20</b>	<b>\$0.00</b>	<b>\$82,537.18</b>	<b>\$12,658.05</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30004	Reserve - Emergency Planning		\$38,926.00		\$38,926.00	\$38,926.00	\$45,044.00	\$45,044.00	\$45,044.00	\$45,044.00	\$45,044.00
30112	Reserve - Area B Wildfire Equipment and Fuel Mitigation		\$52,995.62		\$56,457.21	\$55,270.67	\$5,213.67	\$5,223.67	\$5,233.67	\$5,243.67	\$5,253.67
<b>Reserves</b>			<b>\$91,921.62</b>		<b>\$95,383.21</b>	<b>\$94,196.67</b>	<b>\$50,257.67</b>	<b>\$50,267.67</b>	<b>\$50,277.67</b>	<b>\$50,287.67</b>	<b>\$50,297.67</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**911 Interior**

**1763**

40000 1763 Requisition	5,000	7,415	7,784	7,356	7,356	7,356
------------------------	-------	-------	-------	-------	-------	-------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF LILLOOET	44,409,288	2,492	3,691	3,874	3,661	3,661	3,661
ELECTORAL AREA A	29,866,013	1,683	2,482	2,606	2,462	2,462	2,462
ELECTORAL AREA B	14,948,290	825	1,242	1,304	1,232	1,232	1,232

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>89,223,591</b>	<b>5,000</b>	<b>7,415</b>	<b>7,784</b>	<b>7,356</b>	<b>7,356</b>	<b>7,356</b>
<b>Tax Rate/Dollar Limitation</b> unlimited								
<b>Tax Rate</b>	Est. Residential Tax rate /1,000	0.006	0.008	0.009	0.008	0.008	0.008	

<b>Jurisdiction</b>	Bylaw 1033
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a 911 call answer service for the District of Lillooet, and Electoral Areas A, B.

**Items of Significance**

Miscellaneous revenue (40300) is the Telus Call Answer Levy.

The capital reserve is for upgrading to VOIP from PSTN and to Next Generation of MSAT and also for renewal of equipment.

2022 shows \$50K from capital reserve for the upgrade (placeholder, amount needed currently unknown).

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1763 - 911 Interior</b>								
<b>Revenues</b>								
40000	Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$7,415.00	48%	
<b>Requisitions</b>		<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$7,415.00</b>	<b>48%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$3,145.29	\$2,400.00	\$1,369.99	\$1,488.15	\$1,500.00	1%	Interest earned on reserves
40300	Miscellaneous Revenue	\$18,358.62	\$16,500.00	\$20,686.31	\$10,397.67	\$14,100.00	36%	911 levy received; 2020 includes a reduction due to Telus remittance error of -\$13,840 (over remitted 2019-2020)
<b>Fees &amp; Other Revenues</b>		<b>\$21,503.91</b>	<b>\$18,900.00</b>	<b>\$22,056.30</b>	<b>\$11,885.82</b>	<b>\$15,600.00</b>	<b>31%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$4,486.84	\$9,655.00	\$9,654.63	\$9,654.63	(\$158.00)	-102%	
<b>Surplus Deficit Prior Year</b>		<b>\$4,486.84</b>	<b>\$9,655.00</b>	<b>\$9,654.63</b>	<b>\$9,654.63</b>	<b>(\$158.00)</b>	<b>-102%</b>	
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$30,990.75</b>	<b>\$33,555.00</b>	<b>\$36,710.93</b>	<b>\$26,540.45</b>	<b>\$22,857.00</b>	<b>-22%</b>	
<b>Expenses</b>								
50210	Communications	\$1,843.71	\$2,400.00	\$2,821.94	\$3,258.50	\$3,350.00	3%	Satellite communications
50300	Publications/Resources	\$0.00	\$0.00	\$150.00	\$150.00	\$150.00	0%	ABC911 Provider Membership Fee
50335	Radio Expense	\$106.00	\$110.00	\$108.34	\$108.34	\$112.00	3%	Radio license fee
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$12,771.00	\$13,225.00	\$10,465.00	\$10,465.00	\$11,618.00	11%	RD of Central Okanagan / Surrey (2021 is avg last 2 yrs)
50590	Depreciation/Amortization	\$8,544.73	\$9,322.00	\$0.00	\$8,544.73	\$9,322.00	9%	
50600	Insurance	\$383.00	\$385.00	\$384.58	\$384.58	\$386.00	0%	Property & Equipment insurance
50670	Service / Site Maintenance	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		
50690	Utilities - Hydro	\$135.30	\$150.00	\$99.20	\$133.05	\$141.00	6%	
50700	Utilities - Telephone	\$3,103.59	\$3,300.00	\$2,459.97	\$3,214.47	\$3,350.00	4%	
51030	Contingency	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	\$231.03	\$1,500.00	\$0.00	\$0.00	\$800.00		CC1763 911 Interior Staff time spent on service
<b>Operating Expenses</b>		<b>\$27,368.36</b>	<b>\$34,142.00</b>	<b>\$16,739.03</b>	<b>\$26,508.67</b>	<b>\$30,979.00</b>	<b>17%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$2,512.49	\$8,735.00	\$8,735.00	\$8,735.00	\$1,200.00	-86%	Transfer to capital reserve
<b>Transfer Expenses</b>		<b>\$2,512.49</b>	<b>\$8,735.00</b>	<b>\$8,735.00</b>	<b>\$8,735.00</b>	<b>\$1,200.00</b>	<b>-86%</b>	
50590	Depreciation/Amortization	(\$8,544.73)	(\$9,322.00)	\$0.00	(\$8,544.73)	(\$9,322.00)	9%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$8,544.73)</b>	<b>(\$9,322.00)</b>	<b>\$0.00</b>	<b>(\$8,544.73)</b>	<b>(\$9,322.00)</b>	<b>9%</b>	
<b>Total Expenses</b>		<b>\$21,336.12</b>	<b>\$33,555.00</b>	<b>\$25,474.03</b>	<b>\$26,698.94</b>	<b>\$22,857.00</b>	<b>-60%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$9,654.63</b>	<b>\$0.00</b>	<b>\$11,236.90</b>	<b>(\$158.49)</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$135,685.49		\$144,420.49	\$144,420.49	\$145,620.49		
30999	Operational Surplus reserve	\$33,756.37		\$33,756.37	\$33,756.37	\$33,756.37		
<b>Reserves</b>		<b>\$169,441.86</b>		<b>\$178,176.86</b>	<b>\$178,176.86</b>	<b>\$179,376.86</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1763 - 911 Interior</b>										
<b>Revenues</b>										
40000	Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$7,415.00	\$7,784.00	\$7,356.00	\$7,356.00	\$7,356.00
<b>Requisitions</b>		<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$7,415.00</b>	<b>\$7,784.00</b>	<b>\$7,356.00</b>	<b>\$7,356.00</b>	<b>\$7,356.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$3,145.29	\$2,400.00	\$1,369.99	\$1,488.15	\$1,500.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
40300	Miscellaneous Revenue	\$18,358.62	\$16,500.00	\$20,686.31	\$10,397.67	\$14,100.00	\$14,100.00	\$14,100.00	\$14,100.00	\$14,100.00
<b>Fees &amp; Other Revenues</b>		<b>\$21,503.91</b>	<b>\$18,900.00</b>	<b>\$22,056.30</b>	<b>\$11,885.82</b>	<b>\$15,600.00</b>	<b>\$15,100.00</b>	<b>\$15,100.00</b>	<b>\$15,100.00</b>	<b>\$15,100.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available	\$4,486.84	\$9,655.00	\$9,654.63	\$9,654.63	(\$158.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$4,486.84</b>	<b>\$9,655.00</b>	<b>\$9,654.63</b>	<b>\$9,654.63</b>	<b>(\$158.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$30,990.75</b>	<b>\$33,555.00</b>	<b>\$36,710.93</b>	<b>\$26,540.45</b>	<b>\$22,857.00</b>	<b>\$72,884.00</b>	<b>\$22,456.00</b>	<b>\$22,456.00</b>	<b>\$22,456.00</b>
<b>Expenses</b>										
50210	Communications	\$1,843.71	\$2,400.00	\$2,821.94	\$3,258.50	\$3,350.00	\$3,417.00	\$3,350.00	\$3,350.00	\$3,350.00
50300	Publications/Resources	\$0.00	\$0.00	\$150.00	\$150.00	\$150.00	\$153.00	\$150.00	\$150.00	\$150.00
50335	Radio Expense	\$106.00	\$110.00	\$108.34	\$108.34	\$112.00	\$114.00	\$112.00	\$112.00	\$112.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services	\$12,771.00	\$13,225.00	\$10,465.00	\$10,465.00	\$11,618.00	\$11,850.00	\$11,618.00	\$11,618.00	\$11,618.00
50590	Depreciation/Amortization	\$8,544.73	\$9,322.00	\$0.00	\$8,544.73	\$8,545.00	\$8,878.00	\$8,878.00	\$8,878.00	\$8,878.00
50600	Insurance	\$383.00	\$385.00	\$384.58	\$384.58	\$386.00	\$394.00	\$386.00	\$386.00	\$386.00
50670	Service / Site Maintenance	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,530.00	\$1,500.00	\$1,500.00	\$1,500.00
50690	Utilities - Hydro	\$135.30	\$150.00	\$99.20	\$133.05	\$141.00	\$143.00	\$140.00	\$140.00	\$140.00
50700	Utilities - Telephone	\$3,103.59	\$3,300.00	\$2,459.97	\$3,214.47	\$3,350.00	\$3,417.00	\$3,350.00	\$3,350.00	\$3,350.00
51030	Contingency	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	\$231.03	\$1,500.00	\$0.00	\$0.00	\$800.00	\$816.00	\$800.00	\$800.00	\$800.00
<b>Operating Expenses</b>		<b>\$27,368.36</b>	<b>\$34,142.00</b>	<b>\$16,739.03</b>	<b>\$26,508.67</b>	<b>\$30,202.00</b>	<b>\$30,962.00</b>	<b>\$30,534.00</b>	<b>\$30,534.00</b>	<b>\$30,534.00</b>
99996	Fixed Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	\$2,512.49	\$8,735.00	\$8,735.00	\$8,735.00	\$1,200.00	\$800.00	\$800.00	\$800.00	\$800.00
<b>Transfer Expenses</b>		<b>\$2,512.49</b>	<b>\$8,735.00</b>	<b>\$8,735.00</b>	<b>\$8,735.00</b>	<b>\$1,200.00</b>	<b>\$800.00</b>	<b>\$800.00</b>	<b>\$800.00</b>	<b>\$800.00</b>
50590	Depreciation/Amortization	(\$8,544.73)	(\$9,322.00)	\$0.00	(\$8,544.73)	(\$8,545.00)	(\$8,878.00)	(\$8,878.00)	(\$8,878.00)	(\$8,878.00)
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$8,544.73)</b>	<b>(\$9,322.00)</b>	<b>\$0.00</b>	<b>(\$8,544.73)</b>	<b>(\$8,545.00)</b>	<b>(\$8,878.00)</b>	<b>(\$8,878.00)</b>	<b>(\$8,878.00)</b>	<b>(\$8,878.00)</b>
<b>Total Expenses</b>		<b>\$21,336.12</b>	<b>\$33,555.00</b>	<b>\$25,474.03</b>	<b>\$26,698.94</b>	<b>\$22,857.00</b>	<b>\$72,884.00</b>	<b>\$22,456.00</b>	<b>\$22,456.00</b>	<b>\$22,456.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$9,654.63</b>	<b>\$0.00</b>	<b>\$11,236.90</b>	<b>(\$158.49)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment	\$135,685.49		\$144,420.49	\$144,420.49	\$145,620.49	\$96,420.49	\$97,220.49	\$98,020.49	\$98,820.49
30999	Operational Surplus reserve	\$33,756.37		\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37
<b>Reserves</b>		<b>\$169,441.86</b>		<b>\$178,176.86</b>	<b>\$178,176.86</b>	<b>\$179,376.86</b>	<b>\$130,176.86</b>	<b>\$130,976.86</b>	<b>\$131,776.86</b>	<b>\$132,576.86</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**911 South**

**1764**

40000 1764 Requisition	18,111	19,000	21,510	25,219	30,299	31,213
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA C	137,257,450	6,137	6,457	7,310	8,571	10,297	10,608
ELECTORAL AREA D	137,438,357	6,389	6,466	7,320	8,582	10,311	10,622
VILLAGE OF PEMBERTON	129,175,899	5,585	6,077	6,880	8,066	9,691	9,983

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>403,871,706</b>	<b>18,111</b>	<b>19,000</b>	<b>21,510</b>	<b>25,219</b>	<b>30,299</b>	<b>31,213</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000	0.0047	0.0047	0.0053	0.0062	0.0075	0.0077	

<b>Jurisdiction</b>	Bylaw 1099
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the operation of a 911 Emergency Call Response service with the Village of Pemberton and Electoral Areas C and D.

**Items of Significance**

Miscellaneous revenue (40300) is the Telus & Shaw 911 Call Answer Levy.  
 Communications (50210) is the Advertising campaign to educate constituents.  
 Contract Services (50580) is PPSAP (Primary Public Safety Answering Point) & SPSAP (Secondary Public Safety Answering Point). Contracted to E-Comm for principle call taking and fire dispatch.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1764 - 911 South</b>								
<b>Revenues</b>								
40000	Requisition	\$15,300.00	\$18,111.00	\$18,111.00	\$18,111.00	\$19,000.00	5%	
<b>Requisitions</b>		<b>\$15,300.00</b>	<b>\$18,111.00</b>	<b>\$18,111.00</b>	<b>\$18,111.00</b>	<b>\$19,000.00</b>	<b>5%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$1,250.67	\$1,200.00	\$635.21	\$687.82	\$650.00	-5%	Interest earned on reserves
40300	Miscellaneous Revenue	\$20,288.17	\$19,000.00	\$18,857.29	\$12,322.97	\$15,600.00	27%	911 levy received; 2020 includes a reduction due to Telus remittance error of -\$10,491 (over remitted 2019-2020)
<b>Fees &amp; Other Revenues</b>		<b>\$21,538.84</b>	<b>\$20,200.00</b>	<b>\$19,492.50</b>	<b>\$13,010.79</b>	<b>\$16,250.00</b>	<b>25%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$43,226.61	\$3,539.00	\$3,539.02	\$3,539.02	(\$4,009.00)	-213%	
<b>Surplus Deficit Prior Year</b>		<b>\$43,226.61</b>	<b>\$3,539.00</b>	<b>\$3,539.02</b>	<b>\$3,539.02</b>	<b>(\$4,009.00)</b>	<b>-213%</b>	
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$18,164.00		SP94 Transfer from Surplus reserve
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$18,164.00</b>		
<b>Total Revenues</b>		<b>\$80,065.45</b>	<b>\$41,850.00</b>	<b>\$41,142.52</b>	<b>\$34,660.81</b>	<b>\$49,405.00</b>	<b>-183%</b>	
<b>Expenses</b>								
50210	Communications	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		Advertising campaign to educate constituents; carried fwd
50300	Publications/Resources	\$0.00	\$0.00	\$150.00	\$150.00	\$150.00	0%	BC 9-1-1 charge (new)
50335	Radio Expense	\$624.00	\$1,000.00	\$637.77	\$637.77	\$1,000.00	57%	Garibaldi & Birken; carried fwd
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$29,510.00	\$30,900.00	\$23,550.00	\$31,420.00	\$33,305.00	6%	Ecomm call answering & fire dispatch services
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Potential additional costs for tool up to NextGen911 & the new collective agreement for dispatch workers
50590	Depreciation/Amortization	\$5,095.26	\$5,096.00	\$0.00	\$5,096.00	\$5,096.00	0%	
50670	Service / Site Maintenance	\$2,466.35	\$0.00	\$0.00	\$0.00	\$0.00		Birken FD 911 replace of backup batteries and repeater
50700	Utilities - Telephone	\$8,349.05	\$7,200.00	\$4,684.73	\$6,212.52	\$7,200.00	16%	2019 included additional work on Birken FD 911 line of \$1,100
53200	Time Allocation from Other Services	\$231.03	\$1,500.00	\$0.00	\$0.00	\$1,500.00		CC1764 911 South Staff time on service
<b>Operating Expenses</b>		<b>\$46,525.69</b>	<b>\$46,946.00</b>	<b>\$29,272.50</b>	<b>\$43,766.29</b>	<b>\$54,501.00</b>	<b>25%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$35,096.00	\$0.00	\$0.00	\$0.00	\$0.00		SP94 Surplus Reserve
<b>Transfer Expenses</b>		<b>\$35,096.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
50590	Depreciation/Amortization	(\$5,095.26)	(\$5,096.00)	\$0.00	(\$5,096.00)	(\$5,096.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$5,095.26)</b>	<b>(\$5,096.00)</b>	<b>\$0.00</b>	<b>(\$5,096.00)</b>	<b>(\$5,096.00)</b>	<b>0%</b>	
<b>Total Expenses</b>		<b>\$76,526.43</b>	<b>\$41,850.00</b>	<b>\$29,272.50</b>	<b>\$38,670.29</b>	<b>\$49,405.00</b>	<b>25%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$3,539.02</b>	<b>\$0.00</b>	<b>\$11,870.02</b>	<b>(\$4,009.48)</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$25,000.00		\$25,000.00	\$25,000.00	\$25,000.00		
30999	Operational Surplus reserve	\$54,321.44		\$54,321.44	\$54,321.44	\$36,157.44		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
Exhibit 1764 - 911 South Reserves	\$79,321.44		\$79,321.44	\$79,321.44	\$61,157.44		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1764 - 911 South</b>												
<b>Revenues</b>												
40000	Requisition			\$15,300.00	\$18,111.00	\$18,111.00	\$18,111.00	\$19,000.00	\$21,510.00	\$25,219.00	\$30,299.00	\$31,213.00
<b>Requisitions</b>				<b>\$15,300.00</b>	<b>\$18,111.00</b>	<b>\$18,111.00</b>	<b>\$18,111.00</b>	<b>\$19,000.00</b>	<b>\$21,510.00</b>	<b>\$25,219.00</b>	<b>\$30,299.00</b>	<b>\$31,213.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$1,250.67	\$1,200.00	\$635.21	\$687.82	\$650.00	\$40.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue			\$20,288.17	\$19,000.00	\$18,857.29	\$12,322.97	\$15,600.00	\$15,600.00	\$15,600.00	\$15,600.00	\$15,600.00
<b>Fees &amp; Other Revenues</b>				<b>\$21,538.84</b>	<b>\$20,200.00</b>	<b>\$19,492.50</b>	<b>\$13,010.79</b>	<b>\$16,250.00</b>	<b>\$15,640.00</b>	<b>\$15,600.00</b>	<b>\$15,600.00</b>	<b>\$15,600.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$43,226.61	\$3,539.00	\$3,539.02	\$3,539.02	(\$4,009.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$43,226.61</b>	<b>\$3,539.00</b>	<b>\$3,539.02</b>	<b>\$3,539.02</b>	<b>(\$4,009.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000	Transfer from Reserve	SP94		\$0.00	\$0.00	\$0.00	\$0.00	\$18,164.00	\$31,974.00	\$4,183.44	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$18,164.00</b>	<b>\$56,974.00</b>	<b>\$4,183.44</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$80,065.45</b>	<b>\$41,850.00</b>	<b>\$41,142.52</b>	<b>\$34,660.81</b>	<b>\$49,405.00</b>	<b>\$94,124.00</b>	<b>\$45,002.44</b>	<b>\$45,899.00</b>	<b>\$46,813.00</b>
<b>Expenses</b>												
50210	Communications			\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50300	Publications/Resources			\$0.00	\$0.00	\$150.00	\$150.00	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50335	Radio Expense			\$624.00	\$1,000.00	\$637.77	\$637.77	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$251.00	\$252.00	\$253.00
50580	Contracted Services			\$29,510.00	\$30,900.00	\$23,550.00	\$31,420.00	\$33,305.00	\$33,971.00	\$34,650.00	\$35,343.00	\$36,050.00
50580	Contracted Services			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$5,095.26	\$5,096.00	\$0.00	\$5,096.00	\$5,096.00	\$5,096.00	\$5,096.00	\$5,096.00	\$5,096.00
50670	Service / Site Maintenance			\$2,466.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50700	Utilities - Telephone			\$8,349.05	\$7,200.00	\$4,684.73	\$6,212.52	\$7,200.00	\$7,200.00	\$7,344.00	\$7,491.00	\$7,641.00
53200	Time Allocation from Other Services	CC1764 911 South		\$231.03	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.44	\$1,593.00	\$1,625.00
<b>Operating Expenses</b>				<b>\$46,525.69</b>	<b>\$46,946.00</b>	<b>\$29,272.50</b>	<b>\$43,766.29</b>	<b>\$54,501.00</b>	<b>\$49,220.00</b>	<b>\$50,098.44</b>	<b>\$50,995.00</b>	<b>\$51,909.00</b>
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	SP94 Surplus Reserve		\$35,096.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$35,096.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
50590	Depreciation/Amortization			(\$5,095.26)	(\$5,096.00)	\$0.00	(\$5,096.00)	(\$5,096.00)	(\$5,096.00)	(\$5,096.00)	(\$5,096.00)	(\$5,096.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$5,095.26)</b>	<b>(\$5,096.00)</b>	<b>\$0.00</b>	<b>(\$5,096.00)</b>	<b>(\$5,096.00)</b>	<b>(\$5,096.00)</b>	<b>(\$5,096.00)</b>	<b>(\$5,096.00)</b>	<b>(\$5,096.00)</b>
<b>Total Expenses</b>				<b>\$76,526.43</b>	<b>\$41,850.00</b>	<b>\$29,272.50</b>	<b>\$38,670.29</b>	<b>\$49,405.00</b>	<b>\$94,124.00</b>	<b>\$45,002.44</b>	<b>\$45,899.00</b>	<b>\$46,813.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$3,539.02</b>	<b>\$0.00</b>	<b>\$11,870.02</b>	<b>(\$4,009.48)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$25,000.00		\$25,000.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
30999	Operational Surplus reserve			\$54,321.44		\$54,321.44	\$54,321.44	\$36,157.44	\$4,183.44	\$0.00	\$0.00	\$0.00
<b>Reserves</b>				<b>\$79,321.44</b>		<b>\$79,321.44</b>	<b>\$79,321.44</b>	<b>\$61,157.44</b>	<b>\$4,183.44</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Gold Bridge Street Lighting SA**

**1800**

40000 1800 Requisition	2,545	2,545	2,597	2,665	2,734	2,806
------------------------	-------	-------	-------	-------	-------	-------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

GOLDBRIDGE STREET LIGHT	672,770	2,545	2,545	2,597	2,665	2,734	2,806
-------------------------	---------	-------	-------	-------	-------	-------	-------

<b>TOTAL</b>	<b>672,770</b>	<b>2,545</b>	<b>2,545</b>	<b>2,597</b>	<b>2,665</b>	<b>2,734</b>	<b>2,806</b>
--------------	----------------	--------------	--------------	--------------	--------------	--------------	--------------

Requisition maximums	
Tax Rate/Dollar Limitation	No Limitation
Tax Rate	

Est. Residential tax rate /\$1,000	0.3775	0.3783	0.3860	0.3961	0.4064	0.4171
------------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 40
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for a defined area of the Gold Bridge Townsite.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1800 - Gold Bridge Street Lighting</b>								
<b>Revenues</b>								
40000	Requisition	\$2,525.00	\$2,545.00	\$2,545.00	\$2,545.00	\$2,545.00	0%	
<b>Requisitions</b>		<b>\$2,525.00</b>	<b>\$2,545.00</b>	<b>\$2,545.00</b>	<b>\$2,545.00</b>	<b>\$2,545.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$72.16	\$50.00	\$32.14	\$34.80	\$41.00	18%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$72.16</b>	<b>\$50.00</b>	<b>\$32.14</b>	<b>\$34.80</b>	<b>\$41.00</b>	<b>18%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$272.05	\$230.00	\$230.09	\$230.09	\$122.00	-47%	
<b>Surplus Deficit Prior Year</b>		<b>\$272.05</b>	<b>\$230.00</b>	<b>\$230.09</b>	<b>\$230.09</b>	<b>\$122.00</b>	<b>-47%</b>	
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$2,869.21</b>	<b>\$2,825.00</b>	<b>\$2,807.23</b>	<b>\$2,809.89</b>	<b>\$2,708.00</b>	<b>-29%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690	Utilities - Hydro	\$2,112.12	\$2,225.00	\$1,576.80	\$2,100.60	\$1,910.00	-9%	Reduced due to light count correction in 2021
53200	Time Allocation from Other Services	\$100.00	\$250.00	\$33.00	\$237.69	\$270.00	14%	Staff time spent on service
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$228.00		
<b>Operating Expenses</b>		<b>\$2,462.12</b>	<b>\$2,725.00</b>	<b>\$1,859.80</b>	<b>\$2,588.29</b>	<b>\$2,658.00</b>	<b>3%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$177.00	\$100.00	\$100.00	\$100.00	\$50.00	-50%	Transfer to capital & equipment reserve
<b>Transfer Expenses</b>		<b>\$177.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$50.00</b>	<b>-50%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$2,639.12</b>	<b>\$2,825.00</b>	<b>\$1,959.80</b>	<b>\$2,688.29</b>	<b>\$2,708.00</b>	<b>-47%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$230.09</b>	<b>\$0.00</b>	<b>\$847.43</b>	<b>\$121.60</b>	<b>\$0.00</b>		
<b>Reserves</b>		<b>\$3,913.00</b>		<b>\$4,013.00</b>	<b>\$4,013.00</b>	<b>\$4,063.00</b>		
30000	Reserve - Capital Works and Equipment	\$3,913.00		\$4,013.00	\$4,013.00	\$4,063.00		
<b>Reserves</b>		<b>\$3,913.00</b>		<b>\$4,013.00</b>	<b>\$4,013.00</b>	<b>\$4,063.00</b>		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1800 - Gold Bridge Street Lighting</b>									
<b>Revenues</b>									
40000 Requisition	\$2,525.00	\$2,545.00	\$2,545.00	\$2,545.00	\$2,545.00	\$2,597.00	\$2,665.00	\$2,734.00	\$2,806.00
<b>Requisitions</b>	<b>\$2,525.00</b>	<b>\$2,545.00</b>	<b>\$2,545.00</b>	<b>\$2,545.00</b>	<b>\$2,545.00</b>	<b>\$2,597.00</b>	<b>\$2,665.00</b>	<b>\$2,734.00</b>	<b>\$2,806.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$72.16	\$50.00	\$32.14	\$34.80	\$41.00	\$42.00	\$43.00	\$44.00	\$45.00
<b>Fees &amp; Other Revenues</b>	<b>\$72.16</b>	<b>\$50.00</b>	<b>\$32.14</b>	<b>\$34.80</b>	<b>\$41.00</b>	<b>\$42.00</b>	<b>\$43.00</b>	<b>\$44.00</b>	<b>\$45.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit - Available	\$272.05	\$230.00	\$230.09	\$230.09	\$122.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$272.05</b>	<b>\$230.00</b>	<b>\$230.09</b>	<b>\$230.09</b>	<b>\$122.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$2,869.21</b>	<b>\$2,825.00</b>	<b>\$2,807.23</b>	<b>\$2,809.89</b>	<b>\$2,708.00</b>	<b>\$2,639.00</b>	<b>\$2,708.00</b>	<b>\$2,778.00</b>	<b>\$2,851.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$2,112.12	\$2,225.00	\$1,576.80	\$2,100.60	\$1,910.00	\$2,018.00	\$2,079.00	\$2,141.00	\$2,205.00
53200 Time Allocation from Other Services CC1800 Gold Bridge Street Lighting SA	\$100.00	\$250.00	\$33.00	\$237.69	\$270.00	\$271.00	\$279.00	\$287.00	\$296.00
51030 Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$228.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$2,462.12</b>	<b>\$2,725.00</b>	<b>\$1,859.80</b>	<b>\$2,588.29</b>	<b>\$2,658.00</b>	<b>\$2,539.00</b>	<b>\$2,608.00</b>	<b>\$2,678.00</b>	<b>\$2,751.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$177.00	\$100.00	\$100.00	\$100.00	\$50.00	\$100.00	\$100.00	\$100.00	\$100.00
<b>Transfer Expenses</b>	<b>\$177.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$50.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$2,639.12</b>	<b>\$2,825.00</b>	<b>\$1,959.80</b>	<b>\$2,688.29</b>	<b>\$2,708.00</b>	<b>\$2,639.00</b>	<b>\$2,708.00</b>	<b>\$2,778.00</b>	<b>\$2,851.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$230.09</b>	<b>\$0.00</b>	<b>\$847.43</b>	<b>\$121.60</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$3,913.00		\$4,013.00	\$4,013.00	\$4,063.00	\$4,163.00	\$4,263.00	\$4,363.00	\$4,463.00
<b>Reserves</b>	<b>\$3,913.00</b>		<b>\$4,013.00</b>	<b>\$4,013.00</b>	<b>\$4,063.00</b>	<b>\$4,163.00</b>	<b>\$4,263.00</b>	<b>\$4,363.00</b>	<b>\$4,463.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Bralorne Street Lighting SA**

**1801**

40000	1801	Requisition	4,491	4,491	4,491	4,503	4,630	4,760
-------	------	-------------	-------	-------	-------	-------	-------	-------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRALORNE STREET LIGHTING	1,920,693	4,491	4,491	4,491	4,503	4,630	4,760
--------------------------	-----------	-------	-------	-------	-------	-------	-------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>1,920,693</b>	<b>4,491</b>	<b>4,491</b>	<b>4,491</b>	<b>4,503</b>	<b>4,630</b>	<b>4,760</b>
-----------------------------	--	--------------	------------------	--------------	--------------	--------------	--------------	--------------	--------------

<b>Tax Rate/Dollar Limitation</b>	No Limitation
-----------------------------------	---------------

<b>Tax Rate</b>	<b>Est. Residential tax rate /\$1,000</b>	0.2395	0.2338	0.2338	0.2344	0.2411	0.2478
-----------------	---	--------	--------	--------	--------	--------	--------

<b>Jurisdiction</b>	Bylaw 169
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of Bralorne.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1801 - Bralorne Street Lighting</b>								
<b>Revenues</b>								
40000	Requisition	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	0%	
<b>Requisitions</b>		<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$154.36	\$110.00	\$72.84	\$78.88	\$90.00	14%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$154.36</b>	<b>\$110.00</b>	<b>\$72.84</b>	<b>\$78.88</b>	<b>\$90.00</b>	<b>14%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$517.68	\$516.00	\$516.21	\$516.21	\$148.00	-71%	
<b>Surplus Deficit Prior Year</b>		<b>\$517.68</b>	<b>\$516.00</b>	<b>\$516.21</b>	<b>\$516.21</b>	<b>\$148.00</b>	<b>-71%</b>	
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$5,163.04</b>	<b>\$5,117.00</b>	<b>\$5,080.05</b>	<b>\$5,086.09</b>	<b>\$4,729.00</b>	<b>-57%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690	Utilities - Hydro	\$3,754.83	\$4,000.00	\$2,803.20	\$3,734.40	\$3,420.00	-8%	
53200	Time Allocation from Other Services	\$100.00	\$200.00	\$82.49	\$287.18	\$330.00	15%	Staff time spent on service
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$529.00		
<b>Operating Expenses</b>		<b>\$4,104.83</b>	<b>\$4,450.00</b>	<b>\$3,135.69</b>	<b>\$4,271.58</b>	<b>\$4,529.00</b>	<b>6%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$200.00	\$110.00	\$110.00	\$110.00	\$100.00	-9%	Transfer to capital reserve
53000	Transfer to Reserve	\$342.00	\$557.00	\$557.00	\$557.00	\$100.00	-82%	Transfer to operational surplus reserve for use in future yrs
<b>Transfer Expenses</b>		<b>\$542.00</b>	<b>\$667.00</b>	<b>\$667.00</b>	<b>\$667.00</b>	<b>\$200.00</b>	<b>-70%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$4,646.83</b>	<b>\$5,117.00</b>	<b>\$3,802.69</b>	<b>\$4,938.58</b>	<b>\$4,729.00</b>	<b>-64%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$516.21</b>	<b>\$0.00</b>	<b>\$1,277.36</b>	<b>\$147.51</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$7,706.07		\$7,816.07	\$7,816.07	\$7,916.07		
30999	Operational Surplus reserve	\$723.00		\$1,280.00	\$1,280.00	\$1,380.00		
<b>Reserves</b>		<b>\$8,429.07</b>		<b>\$9,096.07</b>	<b>\$9,096.07</b>	<b>\$9,296.07</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1801 - Bralorne Street Lighting</b>									
<b>Revenues</b>									
40000 Requisition	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,503.00	\$4,630.00	\$4,760.00
<b>Requisitions</b>	<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>\$4,491.00</b>	<b>\$4,503.00</b>	<b>\$4,630.00</b>	<b>\$4,760.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$154.36	\$110.00	\$72.84	\$78.88	\$90.00	\$93.00	\$95.00	\$96.00	\$97.00
<b>Fees &amp; Other Revenues</b>	<b>\$154.36</b>	<b>\$110.00</b>	<b>\$72.84</b>	<b>\$78.88</b>	<b>\$90.00</b>	<b>\$93.00</b>	<b>\$95.00</b>	<b>\$96.00</b>	<b>\$97.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$517.68	\$516.00	\$516.21	\$516.21	\$148.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$517.68</b>	<b>\$516.00</b>	<b>\$516.21</b>	<b>\$516.21</b>	<b>\$148.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$5,163.04</b>	<b>\$5,117.00</b>	<b>\$5,080.05</b>	<b>\$5,086.09</b>	<b>\$4,729.00</b>	<b>\$4,584.00</b>	<b>\$4,598.00</b>	<b>\$4,726.00</b>	<b>\$4,857.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$3,754.83	\$4,000.00	\$2,803.20	\$3,734.40	\$3,420.00	\$3,784.00	\$3,898.00	\$4,015.00	\$4,135.00
53200 Time Allocation from Other Services CC1801 Bralorne Street Lighting SA	\$100.00	\$200.00	\$82.49	\$287.18	\$330.00	\$340.00	\$350.00	\$361.00	\$372.00
51030 Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$529.00	\$110.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$4,104.83</b>	<b>\$4,450.00</b>	<b>\$3,135.69</b>	<b>\$4,271.58</b>	<b>\$4,529.00</b>	<b>\$4,484.00</b>	<b>\$4,498.00</b>	<b>\$4,626.00</b>	<b>\$4,757.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$200.00	\$110.00	\$110.00	\$110.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$342.00	\$557.00	\$557.00	\$557.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$542.00</b>	<b>\$667.00</b>	<b>\$667.00</b>	<b>\$667.00</b>	<b>\$200.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$4,646.83</b>	<b>\$5,117.00</b>	<b>\$3,802.69</b>	<b>\$4,938.58</b>	<b>\$4,729.00</b>	<b>\$4,584.00</b>	<b>\$4,598.00</b>	<b>\$4,726.00</b>	<b>\$4,857.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$516.21</b>	<b>\$0.00</b>	<b>\$1,277.36</b>	<b>\$147.51</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$7,706.07		\$7,816.07	\$7,816.07	\$7,916.07	\$8,016.07	\$8,116.07	\$8,216.07	\$8,316.07
30999 Operational Surplus reserve	\$723.00		\$1,280.00	\$1,280.00	\$1,380.00	\$1,380.00	\$1,380.00	\$1,380.00	\$1,380.00
<b>Reserves</b>	<b>\$8,429.07</b>		<b>\$9,096.07</b>	<b>\$9,096.07</b>	<b>\$9,296.07</b>	<b>\$9,396.07</b>	<b>\$9,496.07</b>	<b>\$9,596.07</b>	<b>\$9,696.07</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Seton Street Lighting LSA 1802**

40000 1802	Requisition		2,820	3,125	3,180	3,264	3,351	3,440
------------	-------------	--	-------	-------	-------	-------	-------	-------

**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

SETON STREET LIGHTING	1,281,699	2,820	3,125	3,180	3,264	3,351	3,440
-----------------------	-----------	-------	-------	-------	-------	-------	-------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>1,281,699</b>	<b>2,820</b>	<b>3,125</b>	<b>3,180</b>	<b>3,264</b>	<b>3,351</b>	<b>3,440</b>
Dollar Maximun	\$ 3,125								
Tax Rate (per \$1,000)	<b>0.0000</b>	\$ -	<b>Est. Residential tax rate /\$1,000</b>	0.1990	0.2438	0.2481	0.2547	0.2614	0.2684

Jurisdiction	Bylaw 318/570/1226/1402/1505
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of Seton.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1802 - Seton Street Lighting</b>							
<b>Revenues</b>							
40000 Requisition	\$2,778.00	\$2,820.00	\$2,820.00	\$2,820.00	\$3,125.00	11%	Current maximum
<b>Requisitions</b>	<b>\$2,778.00</b>	<b>\$2,820.00</b>	<b>\$2,820.00</b>	<b>\$2,820.00</b>	<b>\$3,125.00</b>	<b>11%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$32.11	\$20.00	\$14.89	\$16.12	\$20.00	24%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>	<b>\$32.11</b>	<b>\$20.00</b>	<b>\$14.89</b>	<b>\$16.12</b>	<b>\$20.00</b>	<b>24%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit - Available	\$158.90	\$122.00	\$122.20	\$122.20	\$226.00	85%	
<b>Surplus Deficit Prior Year</b>	<b>\$158.90</b>	<b>\$122.00</b>	<b>\$122.20</b>	<b>\$122.20</b>	<b>\$226.00</b>	<b>85%</b>	
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$2,969.01</b>	<b>\$2,962.00</b>	<b>\$2,957.09</b>	<b>\$2,958.32</b>	<b>\$3,371.00</b>	<b>120%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690 Utilities - Hydro	\$2,346.81	\$2,495.00	\$1,752.00	\$2,334.00	\$2,921.00	25%	Added charge is update to outdated light count in 2021
53200 Time Allocation from Other Services CC1802 Seton Street Lighting LSA	\$100.00	\$125.00	\$16.50	\$56.21	\$100.00	78%	Staff time spent on service
<b>Operating Expenses</b>	<b>\$2,696.81</b>	<b>\$2,870.00</b>	<b>\$2,018.50</b>	<b>\$2,640.21</b>	<b>\$3,271.00</b>	<b>24%</b>	
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$150.00	\$92.00	\$92.00	\$92.00	\$100.00	9%	Transfer to Capital reserve
<b>Transfer Expenses</b>	<b>\$150.00</b>	<b>\$92.00</b>	<b>\$92.00</b>	<b>\$92.00</b>	<b>\$100.00</b>	<b>9%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>	<b>\$2,846.81</b>	<b>\$2,962.00</b>	<b>\$2,110.50</b>	<b>\$2,732.21</b>	<b>\$3,371.00</b>	<b>33%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$122.20</b>	<b>\$0.00</b>	<b>\$846.59</b>	<b>\$226.11</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$1,767.00		\$1,859.00	\$1,859.00	\$1,959.00		
<b>Reserves</b>	<b>\$1,767.00</b>		<b>\$1,859.00</b>	<b>\$1,859.00</b>	<b>\$1,959.00</b>		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1802 - Seton Street Lighting</b>									
<b>Revenues</b>									
40000 Requisition	\$2,778.00	\$2,820.00	\$2,820.00	\$2,820.00	\$3,125.00	\$3,180.00	\$3,264.00	\$3,351.00	\$3,440.00
<b>Requisitions</b>	<b>\$2,778.00</b>	<b>\$2,820.00</b>	<b>\$2,820.00</b>	<b>\$2,820.00</b>	<b>\$3,125.00</b>	<b>\$3,180.00</b>	<b>\$3,264.00</b>	<b>\$3,351.00</b>	<b>\$3,440.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$32.11	\$20.00	\$14.89	\$16.12	\$20.00	\$21.00	\$22.00	\$23.00	\$24.00
<b>Fees &amp; Other Revenues</b>	<b>\$32.11</b>	<b>\$20.00</b>	<b>\$14.89</b>	<b>\$16.12</b>	<b>\$20.00</b>	<b>\$21.00</b>	<b>\$22.00</b>	<b>\$23.00</b>	<b>\$24.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$158.90	\$122.00	\$122.20	\$122.20	\$226.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$158.90</b>	<b>\$122.00</b>	<b>\$122.20</b>	<b>\$122.20</b>	<b>\$226.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$2,969.01</b>	<b>\$2,962.00</b>	<b>\$2,957.09</b>	<b>\$2,958.32</b>	<b>\$3,371.00</b>	<b>\$3,201.00</b>	<b>\$3,286.00</b>	<b>\$3,374.00</b>	<b>\$3,464.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$2,346.81	\$2,495.00	\$1,752.00	\$2,334.00	\$2,921.00	\$2,748.00	\$2,830.00	\$2,915.00	\$3,002.00
53200 Time Allocation from Other Services CC1802 Seton Street Lighting LSA	\$100.00	\$125.00	\$16.50	\$56.21	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
<b>Operating Expenses</b>	<b>\$2,696.81</b>	<b>\$2,870.00</b>	<b>\$2,018.50</b>	<b>\$2,640.21</b>	<b>\$3,271.00</b>	<b>\$3,101.00</b>	<b>\$3,186.00</b>	<b>\$3,274.00</b>	<b>\$3,364.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$150.00	\$92.00	\$92.00	\$92.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
<b>Transfer Expenses</b>	<b>\$150.00</b>	<b>\$92.00</b>	<b>\$92.00</b>	<b>\$92.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$2,846.81</b>	<b>\$2,962.00</b>	<b>\$2,110.50</b>	<b>\$2,732.21</b>	<b>\$3,371.00</b>	<b>\$3,201.00</b>	<b>\$3,286.00</b>	<b>\$3,374.00</b>	<b>\$3,464.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$122.20</b>	<b>\$0.00</b>	<b>\$846.59</b>	<b>\$226.11</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$1,767.00		\$1,859.00	\$1,859.00	\$1,959.00	\$2,059.00	\$2,159.00	\$2,259.00	\$2,359.00
<b>Reserves</b>	<b>\$1,767.00</b>		<b>\$1,859.00</b>	<b>\$1,859.00</b>	<b>\$1,959.00</b>	<b>\$2,059.00</b>	<b>\$2,159.00</b>	<b>\$2,259.00</b>	<b>\$2,359.00</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**D'Arcy Street Lighting LSA**

**1803**

40010 1803 Parcel Tax

2,500      3,125      3,125      3,125      3,125      3,125

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PARCEL TAX

Folios      44

Est. Cost per Parcel

\$ 59.80	\$ 74.75	\$ 74.75	\$ 74.75	\$ 74.75	\$ 74.75
----------	----------	----------	----------	----------	----------

Includes 5.25% Provincial fee

**Requisition maximums**

Dollar Maximun	\$ 3,125
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaws 379/483/580/1511
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of D'Arcy.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1803 - D'Arcy Street Lighting</b>								
<u>Revenues</u>								
Requisitions								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax	\$2,778.00	\$2,500.00	\$2,500.00	\$2,500.00	\$3,125.00	25%	Current maximum
	<b>Parcel Tax</b>	<b>\$2,778.00</b>	<b>\$2,500.00</b>	<b>\$2,500.00</b>	<b>\$2,500.00</b>	<b>\$3,125.00</b>	<b>25%</b>	
Water & Sewer Rates								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$86.65	\$75.00	\$47.15	\$51.06	\$51.00	0%	Interest earned on reserve balances
	<b>Fees &amp; Other Revenues</b>	<b>\$86.65</b>	<b>\$75.00</b>	<b>\$47.15</b>	<b>\$51.06</b>	<b>\$51.00</b>	<b>0%</b>	
Grants								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$146.81	\$819.00	\$819.21	\$819.21	(\$19.00)	-102%	
	<b>Surplus Deficit Prior Year</b>	<b>\$146.81</b>	<b>\$819.00</b>	<b>\$819.21</b>	<b>\$819.21</b>	<b>(\$19.00)</b>	<b>-102%</b>	
Transfer Revenue								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
	<b>Total Revenues</b>	<b>\$3,011.46</b>	<b>\$3,394.00</b>	<b>\$3,366.36</b>	<b>\$3,370.27</b>	<b>\$3,157.00</b>	<b>-77%</b>	
<u>Expenses</u>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690	Utilities - Hydro	\$1,642.25	\$1,800.00	\$1,226.40	\$1,633.80	\$2,577.00	58%	Added charge is update to outdated light count in 2021
53200	Time Allocation from Other Services	\$100.00	\$150.00	\$16.50	\$311.55	\$330.00	6%	Staff time spent on service
	<b>Operating Expenses</b>	<b>\$1,992.25</b>	<b>\$2,200.00</b>	<b>\$1,492.90</b>	<b>\$2,195.35</b>	<b>\$3,157.00</b>	<b>44%</b>	
Capital Expenditures								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$200.00	\$1,194.00	\$1,194.00	\$1,194.00	\$0.00	-100%	Transfer to Operating Surplus reserve
	<b>Transfer Expenses</b>	<b>\$200.00</b>	<b>\$1,194.00</b>	<b>\$1,194.00</b>	<b>\$1,194.00</b>	<b>\$0.00</b>	<b>-100%</b>	
Non-Taxable Expenses (Depreciation)								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
	<b>Total Expenses</b>	<b>\$2,192.25</b>	<b>\$3,394.00</b>	<b>\$2,686.90</b>	<b>\$3,389.35</b>	<b>\$3,157.00</b>	<b>-56%</b>	
	<b>Surplus/ (Deficit)</b>	<b>\$819.21</b>	<b>\$0.00</b>	<b>\$679.46</b>	<b>(\$19.08)</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$4,396.03		\$4,396.03	\$4,396.03	\$4,396.03		
30999	Operational Surplus reserve	\$298.16		\$1,492.16	\$1,492.16	\$1,492.16		
	<b>Reserves</b>	<b>\$4,694.19</b>		<b>\$5,888.19</b>	<b>\$5,888.19</b>	<b>\$5,888.19</b>		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Furry Creek Street Lighting 1804**

40000 1804 Requisition	13,828	13,828	14,753	15,125	15,322	15,649
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

FURRY CREEK ST LIGHT	29,406,769	13,828	13,828	14,753	15,125	15,322	15,649
----------------------	------------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>29,406,769</b>	<b>13,828</b>	<b>13,828</b>	<b>14,753</b>	<b>15,125</b>	<b>15,322</b>	<b>15,649</b>
-----------------------------	--------------	-------------------	---------------	---------------	---------------	---------------	---------------	---------------

Dollar Maximun	\$	12,000
----------------	----	--------

Tax Rate (per \$1,000)	0.3000	\$	87,005
------------------------	--------	----	--------

Est. Residential tax rate /\$1,000	0.0489	0.0470	0.0502	0.0514	0.0521	0.0532
------------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 657
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of Furry Creek.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1804 - Furry Creek Street Lighting</b>								
<b>Revenues</b>								
40000	Requisition	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	0%	
<b>Requisitions</b>		<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$1,612.24	\$1,200.00	\$723.89	\$783.85	\$900.00	15%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$1,612.24</b>	<b>\$1,200.00</b>	<b>\$723.89</b>	<b>\$783.85</b>	<b>\$900.00</b>	<b>15%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$3,013.17	\$3,747.00	\$3,746.78	\$3,746.78	\$5,544.00	48%	
<b>Surplus Deficit Prior Year</b>		<b>\$3,013.17</b>	<b>\$3,747.00</b>	<b>\$3,746.78</b>	<b>\$3,746.78</b>	<b>\$5,544.00</b>	<b>48%</b>	
44000	Transfer from Reserve	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00		2020 Budget was for improvement light posts (sheet metal)
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$18,453.41</b>	<b>\$23,775.00</b>	<b>\$18,298.67</b>	<b>\$18,358.63</b>	<b>\$20,272.00</b>	<b>63%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$3,083.66	\$4,000.00	\$1,849.65	\$2,174.65	\$4,000.00	84%	Bulb changes and lighting maintenance
50670	Service / Site Maintenance	\$446.04	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50690	Utilities - Hydro	\$6,734.01	\$7,000.00	\$4,992.87	\$6,651.24	\$7,912.00	19%	Added charge is update to outdated light count in 2021
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$3,110.00		
53200	Time Allocation from Other Services	\$1,781.92	\$3,000.00	\$148.03	\$214.03	\$2,000.00	834%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$12,295.63</b>	<b>\$15,250.00</b>	<b>\$7,240.55</b>	<b>\$9,289.92</b>	<b>\$18,272.00</b>	<b>97%</b>	
99996	Fixed Asset Increase	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00		Was for improvements to light posts from reserve
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$2,411.00	\$2,000.00	\$2,000.00	\$2,000.00	\$1,000.00	-50%	Transfer to capital reserve
53000	Transfer to Reserve	\$0.00	\$1,525.00	\$1,525.00	\$1,525.00	\$1,000.00	-34%	Transfer to operational surplus reserve
<b>Transfer Expenses</b>		<b>\$2,411.00</b>	<b>\$3,525.00</b>	<b>\$3,525.00</b>	<b>\$3,525.00</b>	<b>\$2,000.00</b>	<b>-43%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$14,706.63</b>	<b>\$23,775.00</b>	<b>\$10,765.55</b>	<b>\$12,814.92</b>	<b>\$20,272.00</b>	<b>53%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$3,746.78</b>	<b>\$0.00</b>	<b>\$7,533.12</b>	<b>\$5,543.71</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$85,372.63		\$87,372.63	\$87,372.63	\$88,372.63		
30999	Operational Surplus reserve	\$1,497.51		\$3,022.51	\$3,022.51	\$4,022.51		
<b>Reserves</b>		<b>\$86,870.14</b>		<b>\$90,395.14</b>	<b>\$90,395.14</b>	<b>\$92,395.14</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1804 - Furry Creek Street Lighting</b>									
<b>Revenues</b>									
40000 Requisition	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$14,753.00	\$15,125.00	\$15,322.00	\$15,649.00
<b>Requisitions</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$14,753.00</b>	<b>\$15,125.00</b>	<b>\$15,322.00</b>	<b>\$15,649.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$1,612.24	\$1,200.00	\$723.89	\$783.85	\$900.00	\$930.00	\$940.00	\$950.00	\$960.00
<b>Fees &amp; Other Revenues</b>	<b>\$1,612.24</b>	<b>\$1,200.00</b>	<b>\$723.89</b>	<b>\$783.85</b>	<b>\$900.00</b>	<b>\$930.00</b>	<b>\$940.00</b>	<b>\$950.00</b>	<b>\$960.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit - Available	\$3,013.17	\$3,747.00	\$3,746.78	\$3,746.78	\$5,544.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$3,013.17</b>	<b>\$3,747.00</b>	<b>\$3,746.78</b>	<b>\$3,746.78</b>	<b>\$5,544.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$18,453.41</b>	<b>\$23,775.00</b>	<b>\$18,298.67</b>	<b>\$18,358.63</b>	<b>\$20,272.00</b>	<b>\$15,683.00</b>	<b>\$16,065.00</b>	<b>\$16,272.00</b>	<b>\$16,609.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$3,083.66	\$4,000.00	\$1,849.65	\$2,174.65	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50670 Service / Site Maintenance	\$446.04	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50690 Utilities - Hydro	\$6,734.01	\$7,000.00	\$4,992.87	\$6,651.24	\$7,912.00	\$7,273.00	\$7,491.00	\$7,716.00	\$7,947.00
51030 Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$3,110.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services CC1804 Furry Creek - Street Lighting	\$1,781.92	\$3,000.00	\$148.03	\$214.03	\$2,000.00	\$2,060.00	\$2,122.00	\$2,000.00	\$2,000.00
<b>Operating Expenses</b>	<b>\$12,295.63</b>	<b>\$15,250.00</b>	<b>\$7,240.55</b>	<b>\$9,289.92</b>	<b>\$18,272.00</b>	<b>\$14,683.00</b>	<b>\$15,065.00</b>	<b>\$15,272.00</b>	<b>\$15,609.00</b>
99996 Fixed Asset Increase	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$2,411.00	\$2,000.00	\$2,000.00	\$2,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$1,525.00	\$1,525.00	\$1,525.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$2,411.00</b>	<b>\$3,525.00</b>	<b>\$3,525.00</b>	<b>\$3,525.00</b>	<b>\$2,000.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$14,706.63</b>	<b>\$23,775.00</b>	<b>\$10,765.55</b>	<b>\$12,814.92</b>	<b>\$20,272.00</b>	<b>\$15,683.00</b>	<b>\$16,065.00</b>	<b>\$16,272.00</b>	<b>\$16,609.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$3,746.78</b>	<b>\$0.00</b>	<b>\$7,533.12</b>	<b>\$5,543.71</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$85,372.63		\$87,372.63	\$87,372.63	\$88,372.63	\$89,372.63	\$90,372.63	\$91,372.63	\$92,372.63
30999 Operational Surplus reserve	\$1,497.51		\$3,022.51	\$3,022.51	\$4,022.51	\$4,022.51	\$4,022.51	\$4,022.51	\$4,022.51
<b>Reserves</b>	<b>\$86,870.14</b>		<b>\$90,395.14</b>	<b>\$90,395.14</b>	<b>\$92,395.14</b>	<b>\$93,395.14</b>	<b>\$94,395.14</b>	<b>\$95,395.14</b>	<b>\$96,395.14</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Britannia Beach Street Lighting 1805**

40000 1805 Requisition	14,856	14,856	15,850	16,211	16,582	16,964
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BRITANNIA BEACH STREET LIGHTING	20,292,064	14,856	14,856	15,850	16,211	16,582	16,964
---------------------------------	------------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>20,292,064</b>	<b>14,856</b>	<b>14,856</b>	<b>15,850</b>	<b>16,211</b>	<b>16,582</b>	<b>16,964</b>
Dollar Maximun	\$ 20,000							
Tax Rate (per \$1,000)	0.1225 \$ 24,696	Est. Residential tax rate /\$1,000	0.0659	0.0732	0.0781	0.0799	0.0817	0.0836

Jurisdiction	Bylaw 951/1146/1385/1539
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of Britannia Beach

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1805 - Britannia Beach Street Lighting</b>							
<b>Revenues</b>							
40000 Requisition	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	0%	
<b>Requisitions</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>0%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$183.09	\$150.00	\$103.62	\$112.20	\$160.00	43%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>	<b>\$183.09</b>	<b>\$150.00</b>	<b>\$103.62</b>	<b>\$112.20</b>	<b>\$160.00</b>	<b>43%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	(\$205.58)	\$2,537.00	\$2,536.81	\$2,536.81	\$1,947.00	-23%	
<b>Surplus Deficit Prior Year</b>	<b>(\$205.58)</b>	<b>\$2,537.00</b>	<b>\$2,536.81</b>	<b>\$2,536.81</b>	<b>\$1,947.00</b>	<b>-23%</b>	
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$14,833.51</b>	<b>\$17,543.00</b>	<b>\$17,496.43</b>	<b>\$17,505.01</b>	<b>\$16,963.00</b>	<b>19%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$1,646.45	\$3,200.00	\$2,394.10	\$3,109.10	\$3,200.00	3%	Bulb installations & electrical maintenance
50590 Depreciation/Amortization	\$544.11	\$545.00	\$0.00	\$544.11	\$545.00	0%	
50690 Utilities - Hydro	\$8,869.59	\$9,300.00	\$6,576.30	\$8,760.60	\$7,549.00	-14%	BB trail lights to be charged to BB Parks and Trails (3001)
51030 Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$1,664.00		
53200 Time Allocation from Other Services CC1805 Britannia Street Lighting	\$1,030.66	\$1,800.00	\$329.68	\$445.18	\$1,800.00	304%	Staff time on service
<b>Operating Expenses</b>	<b>\$12,340.81</b>	<b>\$15,095.00</b>	<b>\$9,550.08</b>	<b>\$13,108.99</b>	<b>\$15,008.00</b>	<b>14%</b>	
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$500.00	\$2,993.00	\$2,993.00	\$2,993.00	\$2,500.00	-16%	Transfer to capital reserve
<b>Transfer Expenses</b>	<b>\$500.00</b>	<b>\$2,993.00</b>	<b>\$2,993.00</b>	<b>\$2,993.00</b>	<b>\$2,500.00</b>	<b>-16%</b>	
50590 Depreciation/Amortization	(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$545.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$544.11)</b>	<b>(\$545.00)</b>	<b>\$0.00</b>	<b>(\$544.11)</b>	<b>(\$545.00)</b>	<b>0%</b>	
<b>Total Expenses</b>	<b>\$12,296.70</b>	<b>\$17,543.00</b>	<b>\$12,543.08</b>	<b>\$15,557.88</b>	<b>\$16,963.00</b>	<b>-2%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$2,536.81</b>	<b>\$0.00</b>	<b>\$4,953.35</b>	<b>\$1,947.13</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$9,946.35		\$12,939.35	\$12,939.35	\$15,439.35		
<b>Reserves</b>	<b>\$9,946.35</b>		<b>\$12,939.35</b>	<b>\$12,939.35</b>	<b>\$15,439.35</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1805 - Britannia Beach Street Lighting</b>									
<b>Revenues</b>									
40000 Requisition	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	\$15,850.00	\$16,211.00	\$16,582.00	\$16,964.00
<b>Requisitions</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$15,850.00</b>	<b>\$16,211.00</b>	<b>\$16,582.00</b>	<b>\$16,964.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$183.09	\$150.00	\$103.62	\$112.20	\$160.00	\$170.00	\$190.00	\$210.00	\$230.00
<b>Fees &amp; Other Revenues</b>	<b>\$183.09</b>	<b>\$150.00</b>	<b>\$103.62</b>	<b>\$112.20</b>	<b>\$160.00</b>	<b>\$170.00</b>	<b>\$190.00</b>	<b>\$210.00</b>	<b>\$230.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$205.58)	\$2,537.00	\$2,536.81	\$2,536.81	\$1,947.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>(\$205.58)</b>	<b>\$2,537.00</b>	<b>\$2,536.81</b>	<b>\$2,536.81</b>	<b>\$1,947.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>	<b>\$14,833.51</b>	<b>\$17,543.00</b>	<b>\$17,496.43</b>	<b>\$17,505.01</b>	<b>\$16,963.00</b>	<b>\$16,020.00</b>	<b>\$16,401.00</b>	<b>\$16,792.00</b>	<b>\$17,194.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$1,646.45	\$3,200.00	\$2,394.10	\$3,109.10	\$3,200.00	\$3,264.00	\$3,329.00	\$3,396.00	\$3,464.00
50590 Depreciation/Amortization	\$544.11	\$545.00	\$0.00	\$544.11	\$545.00	\$545.00	\$545.00	\$545.00	\$545.00
50690 Utilities - Hydro	\$8,869.59	\$9,300.00	\$6,576.30	\$8,760.60	\$7,549.00	\$8,652.00	\$8,912.00	\$9,179.00	\$9,454.00
51030 Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$1,664.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$1,030.66	\$1,800.00	\$329.68	\$445.18	\$1,800.00	\$1,854.00	\$1,910.00	\$1,967.00	\$2,026.00
CC1805 Britannia Street Lighting									
<b>Operating Expenses</b>	<b>\$12,340.81</b>	<b>\$15,095.00</b>	<b>\$9,550.08</b>	<b>\$13,108.99</b>	<b>\$15,008.00</b>	<b>\$14,565.00</b>	<b>\$14,946.00</b>	<b>\$15,337.00</b>	<b>\$15,739.00</b>
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$500.00	\$2,993.00	\$2,993.00	\$2,993.00	\$2,500.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
<b>Transfer Expenses</b>	<b>\$500.00</b>	<b>\$2,993.00</b>	<b>\$2,993.00</b>	<b>\$2,993.00</b>	<b>\$2,500.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>
50590 Depreciation/Amortization	(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$544.11)</b>	<b>(\$545.00)</b>	<b>\$0.00</b>	<b>(\$544.11)</b>	<b>(\$545.00)</b>	<b>(\$545.00)</b>	<b>(\$545.00)</b>	<b>(\$545.00)</b>	<b>(\$545.00)</b>
<b>Total Expenses</b>	<b>\$12,296.70</b>	<b>\$17,543.00</b>	<b>\$12,543.08</b>	<b>\$15,557.88</b>	<b>\$16,963.00</b>	<b>\$16,020.00</b>	<b>\$16,401.00</b>	<b>\$16,792.00</b>	<b>\$17,194.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$2,536.81</b>	<b>\$0.00</b>	<b>\$4,953.35</b>	<b>\$1,947.13</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$9,946.35		\$12,939.35	\$12,939.35	\$15,439.35	\$17,439.35	\$19,439.35	\$21,439.35	\$23,439.35
<b>Reserves</b>	<b>\$9,946.35</b>		<b>\$12,939.35</b>	<b>\$12,939.35</b>	<b>\$15,439.35</b>	<b>\$17,439.35</b>	<b>\$19,439.35</b>	<b>\$21,439.35</b>	<b>\$23,439.35</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pemberton Refuse Grounds LSA**

**1900**

40000	1900	Requisition	234,101	240,327	285,186	291,355	300,189	306,683
-------	------	-------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	122,988	128,589	152,591	155,892	160,618	164,093
PEMBERTON REFUSE	112,248,347	111,113	111,738	132,595	135,463	139,571	142,590
<b>TOTAL</b>	<b>241,424,246</b>	<b>234,101</b>	<b>240,327</b>	<b>285,186</b>	<b>291,355</b>	<b>300,189</b>	<b>306,683</b>

<b>Requisition maximums</b>										
Dollar Maximun	\$	160,000								
Tax Rate (per \$1,000)	0.25440	\$	439,402	<b>Est. Residential Tax rate /1,000</b>	0.1030	0.0995	0.1181	0.1207	0.1243	0.1270

Jurisdiction	SE Bylaw 568/957/1003
Debt Issue #	LA Bylaw 1567/1640
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides refuse disposal for the Village of Pemberton and a defined area of Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1900 - Pemberton Refuse Grounds</b>										
<b>Revenues</b>										
40000	Requisition			\$220,121.00	\$234,101.00	\$234,101.00	\$234,101.00	\$240,327.00	3%	
<b>Requisitions</b>				<b>\$220,121.00</b>	<b>\$234,101.00</b>	<b>\$234,101.00</b>	<b>\$234,101.00</b>	<b>\$240,327.00</b>	<b>3%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$4,617.38	\$700.00	\$1,945.21	\$2,104.29	\$900.00	-57%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$79,708.00	\$73,700.00	\$77,255.00	\$102,917.00	\$83,436.00	-19%	Avg of last 3 years
40235	Recycling Revenue			\$27,812.02	\$23,100.00	\$16,445.09	\$27,161.15	\$24,448.00	-10%	Avg of last 3 years
<b>Fees &amp; Other Revenues</b>				<b>\$112,137.40</b>	<b>\$97,500.00</b>	<b>\$95,645.30</b>	<b>\$132,182.44</b>	<b>\$108,784.00</b>	<b>-18%</b>	
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
41000	Proceeds from Borrowing			\$0.00	\$1,175,000.00	\$0.00	\$500,000.00	\$1,486,353.00	197%	For new Pemberton Transfer Station, LA bylaws 1640 & 1661
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$1,175,000.00</b>	<b>\$0.00</b>	<b>\$500,000.00</b>	<b>\$1,486,353.00</b>	<b>197%</b>	(new)
42000	Surplus Deficit -Available			\$4,103.54	\$70,534.00	\$59,558.33	\$59,558.33	\$577,337.00	869%	Surplus mainly due to advance borrowing of \$500K for new site
<b>Surplus Deficit Prior Year</b>				<b>\$4,103.54</b>	<b>\$70,534.00</b>	<b>\$59,558.33</b>	<b>\$59,558.33</b>	<b>\$577,337.00</b>	<b>869%</b>	construction
43000	Transfer from Other services	CC1000	General Government Services	\$0.00	\$0.00	\$2,494.78	\$2,522.60	\$500.00		Covid Restart grant for extra hours and supplies SP214
44000	Transfer from Reserve			\$0.00	\$193,169.00	\$10,603.85	\$21,207.70	\$185,277.00	774%	Transfer from reserve from Debt proceeds for new Transfer strn See below U5 Special project expense (50900); 2020 includes \$731.67 for 2019 expense
44100	Transfer from Landfill Closure liability	U5	Pemberton Landfill Closure	\$5,025.74	\$5,000.00	\$731.67	\$7,197.93	\$5,500.00	-24%	
<b>Transfer Revenue</b>				<b>\$5,025.74</b>	<b>\$198,169.00</b>	<b>\$13,830.30</b>	<b>\$30,928.23</b>	<b>\$191,277.00</b>	<b>518%</b>	
<b>Total Revenues</b>				<b>\$341,387.68</b>	<b>\$1,775,304.00</b>	<b>\$403,134.93</b>	<b>\$956,770.00</b>	<b>\$2,604,078.00</b>	<b>1570%</b>	
<b>Expenses</b>										
50180	Travel			\$0.00	\$0.00	\$153.40	\$379.96	\$400.00	5%	Staff travel costs
50190	Advertising			\$0.00	\$1,000.00	\$0.00	\$1,442.31	\$1,100.00	-24%	Advertising 2020 for AAP and Disposal Notice
50210	Communications			\$0.00	\$0.00	\$0.00	\$381.45	\$0.00		Recycling brochure
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$2,500.00	\$0.00	\$167.52	\$2,000.00		
50570	Consulting - Other			\$11,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00		2019 was appraisal fees \$3K & feasibility study \$8K for new site; 2020 was for consulting for new site
50570	Consulting - Other			\$0.00	\$11,500.00	\$0.00	\$11,500.00	\$0.00		Waste audit
50580	Contracted Services			\$232,048.05	\$289,000.00	\$213,653.01	\$283,720.23	\$305,500.00	8%	2019 includes reversal of double posted entry in 2018 of \$11,539
50580	Contracted Services	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$2,415.31	\$2,415.31	\$0.00		Extra hours due to covid-19 response
50580	Contracted Services	U21	Composting Operations	\$2,562.25	\$3,000.00	\$3,859.60	\$5,313.00	\$5,600.00	5%	
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	\$8,931.00		
50605	Licenses & Permits			\$0.00	\$0.00	\$200.00	\$200.00	\$0.00	-100%	Old Pemberton landfill replacement license
50610	Miscellaneous Operating Cost			\$454.03	\$455.00	\$454.03	\$454.03	\$455.00	0%	Property taxes on industrial park land
50650	Operating Supplies - Other			\$422.65	\$3,500.00	\$1,055.09	\$1,027.27	\$3,500.00	241%	For signs and supplies
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$79.47	\$107.29	\$500.00	366%	Supplies due to Covid-19 -disinfectant wipes etc.
50690	Utilities - Hydro			\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		Hydro for new site, carried fwd
50900	Special Projects	U5	Pemberton Landfill Closure	\$5,757.41	\$5,000.00	\$2,357.06	\$6,466.26	\$5,500.00	-15%	Monitoring old landfill (from landfill closure reserve - 44100) UES time spent on service, high in 2020 due to servicing and invoicing issues
53200	Time Allocation from Other Services	CC1900	Pemberton Refuse Grounds LSA	\$13,957.83	\$15,000.00	\$13,022.99	\$19,824.55	\$18,000.00	-9%	
53200	Time Allocation from Other Services	SP165	Pemberton Transfer Station - Ne	\$0.00	\$20,000.00	\$3,454.77	\$6,194.76	\$15,000.00	142%	UES time spent on new site
<b>Operating Expenses</b>				<b>\$266,452.22</b>	<b>\$361,205.00</b>	<b>\$240,954.73</b>	<b>\$339,843.94</b>	<b>\$371,736.00</b>	<b>9%</b>	
99996	Fixed Asset Increase	SP165	Pemberton Transfer Station - Ne	\$0.00	\$1,375,000.00	\$21,271.84	\$21,271.84	\$2,143,434.00	9976%	For new Pemberton Transfer Station

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1900 - Pemberton Refuse Grounds</b>								
<b>Capital Expenditures</b>		\$0.00	\$1,375,000.00	\$21,271.84	\$21,271.84	\$2,143,434.00	9976%	
52000	Debt Issue Costs	\$0.00	\$11,750.00	\$0.00	\$5,000.00	\$14,864.00	197%	1% Debt issue costs
52040	SLRD - Debt Charges - Principal	\$4,203.85	\$4,204.00	\$4,203.85	\$4,203.85	\$17,019.00	305%	
52050	SLRD - Debt Charges - Interest	\$6,400.00	\$22,145.00	\$6,400.00	\$6,400.00	\$23,956.00	274%	
<b>Principal &amp; Interest</b>		\$10,603.85	\$38,099.00	\$10,603.85	\$15,603.85	\$55,839.00	258%	
53000	Transfer to Reserve	\$3,773.28	\$0.00	\$1,584.62	\$1,713.84	\$1,000.00	-42%	Interest transfer to Debt Proceeds reserve
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Transfer to Capital reserve
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Transfer to Operational Surplus reserve
53100	Contribution To Other Services	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	Transfer of Recycling revenue to Devine transfer station
<b>Transfer Expenses</b>		\$4,773.28	\$1,000.00	\$2,584.62	\$2,713.84	\$42,000.00	1448%	
50590	Depreciation/Amortization	\$0.00	\$0.00	\$0.00	\$0.00	(\$8,931.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		\$0.00	\$0.00	\$0.00	\$0.00	(\$8,931.00)		
<b>Total Expenses</b>		\$281,829.35	\$1,775,304.00	\$275,415.04	\$379,433.47	\$2,604,078.00	11691%	
<b>Surplus/ (Deficit)</b>		\$59,558.33	\$0.00	\$127,719.89	\$577,336.53	\$0.00		
30000	Reserve - Capital Works and Equipment	\$45,028.07		\$45,028.07	\$45,028.07	\$65,028.07		
30001	Reserve - Debt Proceeds	\$203,773.28		\$194,754.05	\$184,279.42	\$2.00		
30999	Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$20,000.00		
<b>Reserves</b>		\$248,801.35		\$239,782.12	\$229,307.49	\$85,030.07		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1900 - Pemberton Refuse Grounds</b>												
<b>Revenues</b>												
40000	Requisition			\$220,121.00	\$234,101.00	\$234,101.00	\$234,101.00	\$240,327.00	\$285,186.00	\$291,355.00	\$300,189.00	\$306,683.00
<b>Requisitions</b>				<b>\$220,121.00</b>	<b>\$234,101.00</b>	<b>\$234,101.00</b>	<b>\$234,101.00</b>	<b>\$240,327.00</b>	<b>\$285,186.00</b>	<b>\$291,355.00</b>	<b>\$300,189.00</b>	<b>\$306,683.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$4,617.38	\$700.00	\$1,945.21	\$2,104.29	\$900.00	\$1,005.00	\$1,228.00	\$1,501.00	\$1,835.00
40230	Dumping/Tipping Fees			\$79,708.00	\$73,700.00	\$77,255.00	\$102,917.00	\$83,436.00	\$85,105.00	\$86,807.00	\$88,543.00	\$90,314.00
40235	Recycling Revenue			\$27,812.02	\$23,100.00	\$16,445.09	\$27,161.15	\$24,448.00	\$24,937.00	\$25,436.00	\$25,945.00	\$26,464.00
<b>Fees &amp; Other Revenues</b>				<b>\$112,137.40</b>	<b>\$97,500.00</b>	<b>\$95,645.30</b>	<b>\$132,182.44</b>	<b>\$108,784.00</b>	<b>\$111,047.00</b>	<b>\$113,471.00</b>	<b>\$115,989.00</b>	<b>\$118,613.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
41000	Proceeds from Borrowing			\$0.00	\$1,175,000.00	\$0.00	\$500,000.00	\$1,486,353.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$1,175,000.00</b>	<b>\$0.00</b>	<b>\$500,000.00</b>	<b>\$1,486,353.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$4,103.54	\$70,534.00	\$59,558.33	\$59,558.33	\$577,337.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$4,103.54</b>	<b>\$70,534.00</b>	<b>\$59,558.33</b>	<b>\$59,558.33</b>	<b>\$577,337.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfer from Other services	CC1000	General Government Services	\$0.00	\$0.00	\$2,494.78	\$2,522.60	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$193,169.00	\$10,603.85	\$21,207.70	\$185,277.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$5,000.00	\$2,500.00	\$2,500.00
44100	Transfer from Landfill Closure liability	U5	Pemberton Landfill Closure	\$5,025.74	\$5,000.00	\$731.67	\$7,197.93	\$5,500.00	\$5,665.00	\$5,835.00	\$6,010.00	\$6,190.00
<b>Transfer Revenue</b>				<b>\$5,025.74</b>	<b>\$198,169.00</b>	<b>\$13,830.30</b>	<b>\$30,928.23</b>	<b>\$191,277.00</b>	<b>\$15,665.00</b>	<b>\$10,835.00</b>	<b>\$8,510.00</b>	<b>\$8,690.00</b>
<b>Total Revenues</b>				<b>\$341,387.68</b>	<b>\$1,775,304.00</b>	<b>\$403,134.93</b>	<b>\$956,770.00</b>	<b>\$2,604,078.00</b>	<b>\$411,898.00</b>	<b>\$415,661.00</b>	<b>\$424,688.00</b>	<b>\$433,986.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$0.00	\$153.40	\$379.96	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
50190	Advertising			\$0.00	\$1,000.00	\$0.00	\$1,442.31	\$1,100.00	\$500.00	\$515.00	\$530.00	\$546.00
50210	Communications			\$0.00	\$0.00	\$0.00	\$381.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$2,500.00	\$0.00	\$167.52	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$11,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$0.00	\$11,500.00	\$0.00	\$11,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$232,048.05	\$289,000.00	\$213,653.01	\$283,720.23	\$305,500.00	\$250,000.00	\$257,500.00	\$265,225.00	\$273,182.00
50580	Contracted Services			\$0.00	\$0.00	\$2,415.31	\$2,415.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	U21	Composting Operations	\$2,562.25	\$3,000.00	\$3,859.60	\$5,313.00	\$5,600.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	\$8,931.00	\$72,157.00	\$72,157.00	\$72,157.00	\$72,157.00
50600	Insurance			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00
50605	Licenses & Permits			\$0.00	\$0.00	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost			\$454.03	\$455.00	\$454.03	\$454.03	\$455.00	\$455.00	\$455.00	\$455.00	\$455.00
50650	Operating Supplies - Other			\$422.65	\$3,500.00	\$1,055.09	\$1,027.27	\$3,500.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$79.47	\$107.29	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service Site Maintenance			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,400.00	\$3,502.00	\$3,607.00	\$3,715.00
50690	Utilities - Hydro			\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$3,100.00	\$3,193.00	\$3,289.00	\$3,388.00
50700	Utilities - Telephone			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00
50900	Special Projects	U5	Pemberton Landfill Closure	\$5,757.41	\$5,000.00	\$2,357.06	\$6,466.26	\$5,500.00	\$5,665.00	\$5,835.00	\$6,010.00	\$6,190.00
53200	Time Allocation from Other Services	CC1900	Pemberton Refuse Grounds LSA	\$13,957.83	\$15,000.00	\$13,022.99	\$19,824.55	\$18,000.00	\$18,540.00	\$19,096.00	\$19,669.00	\$20,259.00
53200	Time Allocation from Other Services	SP165	Pemberton Transfer Station - Ne	\$0.00	\$20,000.00	\$3,454.77	\$6,194.76	\$15,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$266,452.22</b>	<b>\$361,205.00</b>	<b>\$240,954.73</b>	<b>\$339,843.94</b>	<b>\$371,736.00</b>	<b>\$369,979.00</b>	<b>\$373,742.00</b>	<b>\$382,769.00</b>	<b>\$392,067.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1900 - Pemberton Refuse Grounds</b>												
99996	Fixed Asset Increase	SP165	Pemberton Transfer Station - Ne	\$0.00	\$1,375,000.00	\$21,271.84	\$21,271.84	\$2,143,434.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$1,375,000.00</b>	<b>\$21,271.84</b>	<b>\$21,271.84</b>	<b>\$2,143,434.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52000	Debt Issue Costs			\$0.00	\$11,750.00	\$0.00	\$5,000.00	\$14,864.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$4,203.85	\$4,204.00	\$4,203.85	\$4,203.85	\$17,019.00	\$55,114.00	\$55,114.00	\$55,114.00	\$55,114.00
52050	SLRD - Debt Charges - Interest			\$6,400.00	\$22,145.00	\$6,400.00	\$6,400.00	\$23,956.00	\$36,962.00	\$36,962.00	\$36,962.00	\$36,962.00
<b>Principal &amp; Interest</b>				<b>\$10,603.85</b>	<b>\$38,099.00</b>	<b>\$10,603.85</b>	<b>\$15,603.85</b>	<b>\$55,839.00</b>	<b>\$92,076.00</b>	<b>\$92,076.00</b>	<b>\$92,076.00</b>	<b>\$92,076.00</b>
53000	Transfer to Reserve			\$3,773.28	\$0.00	\$1,584.62	\$1,713.84	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
53000	Transfer to Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1904	DArcy Dev-Birkenhead Refuse L	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
<b>Transfer Expenses</b>				<b>\$4,773.28</b>	<b>\$1,000.00</b>	<b>\$2,584.62</b>	<b>\$2,713.84</b>	<b>\$42,000.00</b>	<b>\$22,000.00</b>	<b>\$22,000.00</b>	<b>\$22,000.00</b>	<b>\$22,000.00</b>
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	(\$8,931.00)	(\$72,157.00)	(\$72,157.00)	(\$72,157.00)	(\$72,157.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$8,931.00)</b>	<b>(\$72,157.00)</b>	<b>(\$72,157.00)</b>	<b>(\$72,157.00)</b>	<b>(\$72,157.00)</b>
<b>Total Expenses</b>				<b>\$281,829.35</b>	<b>\$1,775,304.00</b>	<b>\$275,415.04</b>	<b>\$379,433.47</b>	<b>\$2,604,078.00</b>	<b>\$411,898.00</b>	<b>\$415,661.00</b>	<b>\$424,688.00</b>	<b>\$433,986.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$59,558.33</b>	<b>\$0.00</b>	<b>\$127,719.89</b>	<b>\$577,336.53</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$45,028.07		\$45,028.07	\$45,028.07	\$65,028.07	\$85,028.07	\$105,028.07	\$125,028.07	\$145,028.07
30001	Reserve - Debt Proceeds			\$203,773.28		\$194,754.05	\$184,279.42	\$2.00	\$0.00	\$0.00	\$0.00	\$0.00
30999	Operational Surplus reserve			\$0.00		\$0.00	\$0.00	\$20,000.00	\$10,000.00	\$5,000.00	\$2,500.00	\$0.00
<b>Reserves</b>				<b>\$248,801.35</b>		<b>\$239,782.12</b>	<b>\$229,307.49</b>	<b>\$85,030.07</b>	<b>\$95,028.07</b>	<b>\$110,028.07</b>	<b>\$127,528.07</b>	<b>\$145,028.07</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Lillooet Area Refuse Ground LSA**

**1902**

40000 1902	Requisition		50,000	56,645	65,323	68,237	68,292	68,335
------------	-------------	--	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF LILLOOET	44,409,288	24,920	28,194	32,513	33,964	33,991	34,012
ELECTORAL AREA A	29,866,013	16,828	18,961	21,866	22,841	22,860	22,874
ELECTORAL AREA B	14,948,290	8,252	9,490	10,944	11,432	11,441	11,449

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>89,223,591</b>	<b>50,000</b>	<b>56,645</b>	<b>65,323</b>	<b>68,237</b>	<b>68,292</b>	<b>68,335</b>
Dollar Maximun	\$ 100,000								
Tax Rate (per \$1,000)		<b>Est. Residential Tax rate /1,000</b>	0.05803	0.06349	0.07321	0.07648	0.07654	0.07659	

Jurisdiction	Bylaw 508/624/1703
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides refuse disposal for the District of Lillooet, Electoral Area A & Electoral Area B

**Items of Significance**

2021 includes an estimate for the Design, Operational & Closure Plan for the landfill of \$50,000 as required by the new Landfill Criteria with a transfer from operational reserve of \$25,000 to offset

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1902 - Lillooet Area Refuse Ground</b>										
<b>Revenues</b>										
40000	Requisition			\$46,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$56,645.00	13%	
<b>Requisitions</b>				<b>\$46,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$56,645.00</b>	<b>13%</b>	
<b>Parcel Tax</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Rates</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$8,816.84	\$6,600.00	\$4,093.76	\$4,432.78	\$5,000.00	13%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$245,640.77	\$245,600.00	\$191,157.15	\$269,737.44	\$245,600.00	-9%	
40230	Dumping/Tipping Fees	CC1906	Area A Refuse Grounds LSA	\$11,737.39	\$12,400.00	\$8,596.51	\$10,733.30	\$10,200.00	-5%	Area A refuse tipping fee surcharge
40235	Recycling Revenue			\$45,282.94	\$40,620.00	\$31,507.29	\$49,421.85	\$45,600.00	-8%	
40300	Miscellaneous Revenue			\$1,920.00	\$0.00	\$510.00	\$510.00	\$510.00	0%	BCUOMA -to offset PPE re Covid19 (\$300) & BCUOMA return used oil collection program (\$210 for Jan-June 2020)
<b>Fees &amp; Other Revenues</b>				<b>\$313,397.94</b>	<b>\$305,220.00</b>	<b>\$235,864.71</b>	<b>\$334,835.37</b>	<b>\$306,910.00</b>	<b>-8%</b>	
<b>Grants</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40800	Sales of Capital Assets			(\$4,790.10)	\$0.00	\$0.00	\$0.00	\$0.00		Loss on sale of brush chipper (purchased larger chipper 99996)
<b>Sales of Capital Assets</b>				<b>(\$4,790.10)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available			\$100,627.05	\$76,166.00	\$63,795.61	\$63,795.61	\$113,561.00	78%	
<b>Surplus Deficit Prior Year</b>				<b>\$100,627.05</b>	<b>\$76,166.00</b>	<b>\$63,795.61</b>	<b>\$63,795.61</b>	<b>\$113,561.00</b>	<b>78%</b>	
43000	Transfer from Other services	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$271.20	\$500.00		Covid Restart grant for supplies SP214
43000	Transfer from Other services	CC1300	Regional Solid Waste Managem	\$0.00	\$0.00	\$0.00	\$0.00	\$10,425.00		Lillooet Landfill Compost Feasibility study from 1300 Feasibility reserve (Nov 2020 Bd Res)
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$271.20</b>	<b>\$10,925.00</b>		
<b>Total Revenues</b>				<b>\$455,234.89</b>	<b>\$431,386.00</b>	<b>\$349,660.32</b>	<b>\$448,902.18</b>	<b>\$488,041.00</b>	<b>83%</b>	
<b>Expenses</b>										
50180	Travel			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50190	Advertising			\$226.55	\$500.00	\$0.00	\$124.51	\$350.00		
50200	Bank Charges & Interest			\$1,385.39	\$1,500.00	\$1,159.70	\$1,588.47	\$1,640.00	3%	CC & Debit processing fees
50210	Communications			\$0.00	\$0.00	\$0.00	\$381.45	\$400.00	5%	Recycling brochure for Lillooet refuse
50220	Courier			\$80.97	\$100.00	\$0.00	\$93.69	\$100.00	7%	
50240	Office Supplies			\$143.18	\$200.00	\$95.60	\$95.60	\$200.00	109%	
50410	Software			\$0.00	\$0.00	\$0.00	\$340.62	\$1,707.00		Pacweigh RWA renewal
50440	Support Services			\$855.09	\$1,200.00	\$227.50	\$392.50	\$500.00	27%	PC backup - cloud storage
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50540	Consulting - Engineering			\$2,961.32	\$15,000.00	\$1,394.77	\$5,774.62	\$15,000.00	160%	Landfill monitoring; 2020 includes airspace survey & ground water monitoring
50540	Consulting - Engineering			\$6,686.00	\$8,300.00	\$0.00	\$4,397.02	\$8,300.00	89%	Annual report requirement
50540	Consulting - Engineering	SP232	Design Operation and Closure P	\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00		DOCP (Design Operation and Closure Plan) 5 yr requirement
50580	Contracted Services			\$115,987.92	\$151,000.00	\$96,303.66	\$128,903.66	\$136,000.00	6%	
50580	Contracted Services	U19	Recycling	\$17,375.00	\$17,900.00	\$18,810.00	\$25,110.00	\$24,000.00	-4%	2020 increase is for hours spent on recycling
50580	Contracted Services	U21	Composting Operations	\$14,600.00	\$15,100.00	\$10,582.00	\$11,512.00	\$12,300.00	7%	
50590	Depreciation/Amortization			\$43,760.43	\$50,008.00	\$0.00	\$43,760.43	\$50,000.00	14%	
50600	Insurance			\$837.35	\$837.00	\$836.01	\$836.01	\$852.00	2%	Property & equipment ins
50605	Licenses & Permits			\$350.03	\$870.00	\$362.11	\$861.20	\$870.00	1%	
50650	Operating Supplies - Other			\$10,486.43	\$9,000.00	\$4,192.76	\$8,590.02	\$9,000.00	5%	Includes fuel & operating supplies

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1902 - Lillooet Area Refuse Ground</b>										
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$77.04	\$271.20	\$500.00	84%	Supplies due to Covid-19 -disinfectant wipes etc. recovered above via Restart grant
50650	Operating Supplies - Other	U19	Recycling	\$39.81	\$450.00	\$0.00	\$40.00	\$300.00	650%	
50650	Operating Supplies - Other	U21	Composting Operations	\$147.84	\$150.00	\$67.41	\$67.41	\$150.00	123%	
50670	Service / Site Maintenance			\$9,376.00	\$12,000.00	\$0.00	\$4,049.48	\$16,500.00	307%	Additional added in 2021 as scale broke down at end of Jan 2021
50670	Service / Site Maintenance	U21	Composting Operations	\$0.00	\$1,500.00	\$0.00	\$540.00	\$1,500.00	178%	
50675	Tipping Fee Surcharge			\$13,959.77	\$12,632.00	\$12,631.50	\$12,631.50	\$13,000.00	3%	Annual Solid Waste Services, SLRD bylaw 976-2005 to CC1300
50690	Utilities - Hydro			\$2,902.93	\$3,100.00	\$2,149.50	\$3,026.80	\$3,350.00	11%	
50700	Utilities - Telephone			\$1,869.43	\$2,200.00	\$1,793.52	\$2,396.57	\$2,480.00	3%	
50900	Special Projects			\$0.00	\$14,000.00	\$0.00	\$14,916.08	\$0.00	-100%	Waste audit to assist in prioritizing communications
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$10,425.00		Lillooet Landfill Compost Feasibility study (Nov 2020 Bd Res)
51011	Non-Capitalized Equipment			\$0.00	\$2,000.00	\$0.00	\$1,819.00	\$2,000.00	10%	2020 is gas sensor
53200	Time Allocation from Other Services	CC1902	Lillooet Area Refuse Ground LSA	\$36,528.77	\$34,000.00	\$19,901.61	\$29,934.78	\$34,000.00	14%	UES time spent on service
<b>Operating Expenses</b>				<b>\$280,810.21</b>	<b>\$354,997.00</b>	<b>\$170,834.69</b>	<b>\$302,704.62</b>	<b>\$391,874.00</b>	<b>29%</b>	
99996	Fixed Asset Increase			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Downgradient monitoring well; carried fwd
99996	Fixed Asset Increase			\$58,417.50	\$0.00	\$0.00	\$0.00	\$0.00		2019 new brush chipper
<b>Capital Expenditures</b>				<b>\$58,417.50</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
51015	Transfer to Landfill Closure			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	As per landfill regulations
53000	Transfer to Reserve			\$44,472.00	\$24,897.00	\$24,897.00	\$24,897.00	\$44,667.00	79%	Transfer to capital reserve
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds LSA	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	0%	Contribution to GB transfer station MMBC recycling revenue
<b>Transfer Expenses</b>				<b>\$95,972.00</b>	<b>\$76,397.00</b>	<b>\$76,397.00</b>	<b>\$76,397.00</b>	<b>\$96,167.00</b>	<b>26%</b>	
50590	Depreciation/Amortization			(\$43,760.43)	(\$50,008.00)	\$0.00	(\$43,760.43)	(\$50,000.00)	14%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$43,760.43)</b>	<b>(\$50,008.00)</b>	<b>\$0.00</b>	<b>(\$43,760.43)</b>	<b>(\$50,000.00)</b>	<b>14%</b>	
<b>Total Expenses</b>				<b>\$391,439.28</b>	<b>\$431,386.00</b>	<b>\$247,231.69</b>	<b>\$335,341.19</b>	<b>\$488,041.00</b>	<b>70%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$63,795.61</b>	<b>\$0.00</b>	<b>\$102,428.63</b>	<b>\$113,560.99</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$436,302.98		\$461,199.98	\$461,199.98	\$505,866.98		
30999	Operational Surplus reserve			\$50,000.00		\$50,000.00	\$50,000.00	\$50,000.00		
<b>Reserves</b>				<b>\$486,302.98</b>		<b>\$511,199.98</b>	<b>\$511,199.98</b>	<b>\$555,866.98</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1902 - Lillooet Area Refuse Ground</b>												
<b>Revenues</b>												
40000	Requisition			\$46,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$56,645.00	\$65,323.00	\$68,237.00	\$68,292.00	\$68,335.00
<b>Requisitions</b>				<b>\$46,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$56,645.00</b>	<b>\$65,323.00</b>	<b>\$68,237.00</b>	<b>\$68,292.00</b>	<b>\$68,335.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$8,816.84	\$6,600.00	\$4,093.76	\$4,432.78	\$5,000.00	\$5,250.00	\$5,300.00	\$5,800.00	\$6,300.00
40230	Dumping/Tipping Fees			\$245,640.77	\$245,600.00	\$191,157.15	\$269,737.44	\$245,600.00	\$250,512.00	\$255,522.00	\$260,632.00	\$265,845.00
40230	Dumping/Tipping Fees	CC1906	Area A Refuse Grounds LSA	\$11,737.39	\$12,400.00	\$8,596.51	\$10,733.30	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00	\$11,040.00
40235	Recycling Revenue			\$45,282.94	\$40,620.00	\$31,507.29	\$49,421.85	\$45,600.00	\$46,512.00	\$47,442.00	\$48,391.00	\$49,359.00
40300	Miscellaneous Revenue			\$1,920.00	\$0.00	\$510.00	\$510.00	\$510.00	\$520.00	\$530.00	\$541.00	\$552.00
<b>Fees &amp; Other Revenues</b>				<b>\$313,397.94</b>	<b>\$305,220.00</b>	<b>\$235,864.71</b>	<b>\$334,835.37</b>	<b>\$306,910.00</b>	<b>\$313,198.00</b>	<b>\$319,406.00</b>	<b>\$326,188.00</b>	<b>\$333,096.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40800	Sales of Capital Assets			(\$4,790.10)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Sales of Capital Assets</b>				<b>(\$4,790.10)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$100,627.05	\$76,166.00	\$63,795.61	\$63,795.61	\$113,561.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$100,627.05</b>	<b>\$76,166.00</b>	<b>\$63,795.61</b>	<b>\$63,795.61</b>	<b>\$113,561.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfer from Other services	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$271.20	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfer from Other services	CC1300	Regional Solid Waste Managem	\$0.00	\$0.00	\$0.00	\$0.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$271.20</b>	<b>\$10,925.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$455,234.89</b>	<b>\$431,386.00</b>	<b>\$349,660.32</b>	<b>\$448,902.18</b>	<b>\$488,041.00</b>	<b>\$378,521.00</b>	<b>\$387,643.00</b>	<b>\$394,480.00</b>	<b>\$401,431.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50190	Advertising			\$226.55	\$500.00	\$0.00	\$124.51	\$350.00	\$357.00	\$364.00	\$371.00	\$378.00
50200	Bank Charges & Interest			\$1,385.39	\$1,500.00	\$1,159.70	\$1,588.47	\$1,640.00	\$1,673.00	\$1,706.00	\$1,740.00	\$1,775.00
50210	Communications			\$0.00	\$0.00	\$0.00	\$381.45	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50220	Courier			\$80.97	\$100.00	\$0.00	\$93.69	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50240	Office Supplies			\$143.18	\$200.00	\$95.60	\$95.60	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50410	Software			\$0.00	\$0.00	\$0.00	\$340.62	\$1,707.00	\$1,639.00	\$1,672.00	\$1,705.00	\$1,739.00
50440	Support Services			\$855.09	\$1,200.00	\$227.50	\$392.50	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50540	Consulting - Engineering			\$2,961.32	\$15,000.00	\$1,394.77	\$5,774.62	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50540	Consulting - Engineering			\$6,686.00	\$8,300.00	\$0.00	\$4,397.02	\$8,300.00	\$8,466.00	\$8,635.00	\$8,808.00	\$8,984.00
50540	Consulting - Engineering	SP232	Design Operation and Closure P	\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$115,987.92	\$151,000.00	\$96,303.66	\$128,903.66	\$136,000.00	\$138,720.00	\$141,494.00	\$144,324.00	\$147,210.00
50580	Contracted Services	U19	Recycling	\$17,375.00	\$17,900.00	\$18,810.00	\$25,110.00	\$24,000.00	\$24,480.00	\$24,970.00	\$25,469.00	\$25,978.00
50580	Contracted Services	U21	Composting Operations	\$14,600.00	\$15,100.00	\$10,582.00	\$11,512.00	\$12,300.00	\$12,546.00	\$12,797.00	\$13,053.00	\$13,314.00
50590	Depreciation/Amortization			\$43,760.43	\$50,008.00	\$0.00	\$43,760.43	\$50,000.00	\$51,040.00	\$53,706.67	\$53,706.67	\$53,706.67
50600	Insurance			\$837.35	\$837.00	\$836.01	\$836.01	\$852.00	\$869.00	\$886.00	\$904.00	\$922.00
50605	Licenses & Permits			\$350.03	\$870.00	\$362.11	\$861.20	\$870.00	\$887.00	\$905.00	\$923.00	\$941.00
50650	Operating Supplies - Other			\$10,486.43	\$9,000.00	\$4,192.76	\$8,590.02	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$77.04	\$271.20	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other	U19	Recycling	\$39.81	\$450.00	\$0.00	\$40.00	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50650	Operating Supplies - Other	U21	Composting Operations	\$147.84	\$150.00	\$67.41	\$67.41	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50670	Service / Site Maintenance			\$9,376.00	\$12,000.00	\$0.00	\$4,049.48	\$16,500.00	\$11,220.00	\$11,444.00	\$11,673.00	\$11,906.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1902 - Lillooet Area Refuse Ground</b>												
50670	Service / Site Maintenance	U21	Composting Operations	\$0.00	\$1,500.00	\$0.00	\$540.00	\$1,500.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00
50675	Tipping Fee Surcharge			\$13,959.77	\$12,632.00	\$12,631.50	\$12,631.50	\$13,000.00	\$13,260.00	\$13,525.00	\$13,796.00	\$14,072.00
50690	Utilities - Hydro			\$2,902.93	\$3,100.00	\$2,149.50	\$3,026.80	\$3,350.00	\$3,417.00	\$3,485.00	\$3,555.00	\$3,626.00
50700	Utilities - Telephone			\$1,869.43	\$2,200.00	\$1,793.52	\$2,396.57	\$2,480.00	\$2,530.00	\$2,581.00	\$2,633.00	\$2,686.00
50900	Special Projects			\$0.00	\$14,000.00	\$0.00	\$14,916.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$2,000.00	\$0.00	\$1,819.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
53200	Time Allocation from Other Services	CC1902	Lillooet Area Refuse Ground LSA	\$36,528.77	\$34,000.00	\$19,901.61	\$29,934.78	\$34,000.00	\$34,680.00	\$35,374.00	\$36,081.00	\$36,803.00
<b>Operating Expenses</b>				<b>\$280,810.21</b>	<b>\$354,997.00</b>	<b>\$170,834.69</b>	<b>\$302,704.62</b>	<b>\$391,874.00</b>	<b>\$337,461.00</b>	<b>\$345,849.67</b>	<b>\$351,686.67</b>	<b>\$357,637.67</b>
99996	Fixed Asset Increase			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$58,417.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,600.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$58,417.50</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$15,600.00</b>	<b>\$40,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
51015	Transfer to Landfill Closure			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53000	Transfer to Reserve			\$44,472.00	\$24,897.00	\$24,897.00	\$24,897.00	\$44,667.00	\$25,000.00	\$4,000.00	\$45,000.00	\$46,000.00
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds LSA	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
<b>Transfer Expenses</b>				<b>\$95,972.00</b>	<b>\$76,397.00</b>	<b>\$76,397.00</b>	<b>\$76,397.00</b>	<b>\$96,167.00</b>	<b>\$76,500.00</b>	<b>\$55,500.00</b>	<b>\$96,500.00</b>	<b>\$97,500.00</b>
50590	Depreciation/Amortization			(\$43,760.43)	(\$50,008.00)	\$0.00	(\$43,760.43)	(\$50,000.00)	(\$51,040.00)	(\$53,706.67)	(\$53,706.67)	(\$53,706.67)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$43,760.43)</b>	<b>(\$50,008.00)</b>	<b>\$0.00</b>	<b>(\$43,760.43)</b>	<b>(\$50,000.00)</b>	<b>(\$51,040.00)</b>	<b>(\$53,706.67)</b>	<b>(\$53,706.67)</b>	<b>(\$53,706.67)</b>
<b>Total Expenses</b>				<b>\$391,439.28</b>	<b>\$431,386.00</b>	<b>\$247,231.69</b>	<b>\$335,341.19</b>	<b>\$488,041.00</b>	<b>\$378,521.00</b>	<b>\$387,643.00</b>	<b>\$394,480.00</b>	<b>\$401,431.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$63,795.61</b>	<b>\$0.00</b>	<b>\$102,428.63</b>	<b>\$113,560.99</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$436,302.98		\$461,199.98	\$461,199.98	\$505,866.98	\$530,866.98	\$534,866.98	\$579,866.98	\$625,866.98
30999	Operational Surplus reserve			\$50,000.00		\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
<b>Reserves</b>				<b>\$486,302.98</b>		<b>\$511,199.98</b>	<b>\$511,199.98</b>	<b>\$555,866.98</b>	<b>\$580,866.98</b>	<b>\$584,866.98</b>	<b>\$629,866.98</b>	<b>\$675,866.98</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**D'Arcy Dev-Birkenhead Refuse LSA**

**1904**

40000 1904	Requisition	8,281	8,281	10,351	10,351	10,351	10,351
40010 1904	Parcel Tax	31,250	31,250	39,063	39,063	39,063	39,063

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BIRKENHEAD LK REFUSE	1,700,247	8,281	8,281	10,351	10,351	10,351	10,351
<b>Est. Residential Tax rate /1,000</b>		0.4901	0.4870	0.6088	0.6088	0.6088	0.6088
D'ARCY DEVINE REFUSE	16,565,237						
PARCEL TAX E (LSA9)	<b>Folios 359</b>	31,250	31,250	39,063	39,063	39,063	39,063
	<b>*Est. Cost per Parcel</b>	\$ 93.71	\$ 91.62	\$ 114.52	\$ 114.52	\$ 114.52	\$ 114.52

\*Includes Provincial fee of 5.25%

**Requisition maximums**

Dollar Maximun	\$ 31,250	D'Arcy Devine
Tax Rate (per \$1,000)	none	
Dollar Maximun	\$ 8,281	Birkenhead Lake
Tax Rate (per \$1,000)	none	

Jurisdiction	Bylaw 566/484/567/1155/1156/1506/1507	Bylaw 1507 is Birkenhead; Bylaw 1506 is D'Arcy/Devine
Debt Issue #		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides refuse disposal for a defined area in Electoral Area C including the communities of Birkenhead Lake, D'arcy, Devine, Blackwater Lake Road and Spetch Creek.

**Items of Significance**



Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1904 - DArcy Devine Birkenhead Refuse</b>							
53000 Transfer to Reserve	\$3,500.00	\$5,828.00	\$5,828.00	\$5,828.00	\$0.00	-100%	Transfer to capital reserve
53000 Transfer to Reserve SP94 Surplus Reserve	\$991.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve
<b>Transfer Expenses</b>	<b>\$4,491.00</b>	<b>\$5,828.00</b>	<b>\$5,828.00</b>	<b>\$5,828.00</b>	<b>\$0.00</b>	<b>-100%</b>	
50590 Depreciation/Amortization	(\$3,333.07)	(\$10,000.00)	\$0.00	(\$3,333.07)	(\$6,666.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$3,333.07)</b>	<b>(\$10,000.00)</b>	<b>\$0.00</b>	<b>(\$3,333.07)</b>	<b>(\$6,666.00)</b>		
<b>Total Expenses</b>	<b>\$53,594.32</b>	<b>\$162,478.00</b>	<b>\$63,915.43</b>	<b>\$83,065.36</b>	<b>\$170,756.00</b>	<b>-104%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$10,347.00</b>	<b>\$0.00</b>	<b>(\$1,324.51)</b>	<b>(\$16,916.83)</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$10,113.06		\$15,941.06	\$15,941.06	\$15,941.06		
30999 Operational Surplus reserve	\$4,266.00		\$4,266.00	\$4,266.00	\$0.00		
<b>Reserves</b>	<b>\$14,379.06</b>		<b>\$20,207.06</b>	<b>\$20,207.06</b>	<b>\$15,941.06</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1904 - DArcy Devine Birkenhead Refuse</b>												
<b>Revenues</b>												
40000	Requisition			\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$10,351.00	\$10,351.00	\$10,351.00	\$10,351.00
<b>Requisitions</b>				<b>\$8,281.00</b>	<b>\$8,281.00</b>	<b>\$8,281.00</b>	<b>\$8,281.00</b>	<b>\$8,281.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>
40010	Parcel Tax			\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00
<b>Parcel Tax</b>				<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$239.32	\$200.00	\$161.82	\$175.22	\$160.00	\$175.00	\$175.00	\$175.00	\$175.00
40230	Dumping/Tipping Fees			\$5,186.00	\$5,400.00	\$5,551.10	\$7,448.10	\$10,055.00	\$10,256.00	\$10,461.00	\$10,670.00	\$10,883.00
40705	Donations & Other Contributions			\$0.00	\$0.00	\$0.00	\$0.00	\$19,311.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>				<b>\$5,425.32</b>	<b>\$5,600.00</b>	<b>\$5,712.92</b>	<b>\$7,623.32</b>	<b>\$29,526.00</b>	<b>\$10,431.00</b>	<b>\$10,636.00</b>	<b>\$10,845.00</b>	<b>\$11,058.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$13,235.00	\$10,347.00	\$10,347.00	\$10,347.00	(\$16,917.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$13,235.00</b>	<b>\$10,347.00</b>	<b>\$10,347.00</b>	<b>\$10,347.00</b>	<b>(\$16,917.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$1,500.00	\$7,150.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$147.21	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1900	Pemberton Refuse Grounds LSA	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
43000	Transfers from Other Service	CC1905	Anderson Lake Refuse LSA	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$7,563.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$4,266.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$5,750.00</b>	<b>\$107,000.00</b>	<b>\$7,000.00</b>	<b>\$8,647.21</b>	<b>\$118,616.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$8,563.00</b>
<b>Total Revenues</b>				<b>\$63,941.32</b>	<b>\$162,478.00</b>	<b>\$62,590.92</b>	<b>\$66,148.53</b>	<b>\$170,756.00</b>	<b>\$66,845.00</b>	<b>\$67,050.00</b>	<b>\$67,259.00</b>	<b>\$69,035.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$0.00	\$644.28	\$720.98	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50210	Communications			\$0.00	\$0.00	\$0.00	\$467.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$2,632.00	\$5,000.00	\$0.00	\$0.00	\$6,900.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$26,056.38	\$30,000.00	\$28,706.09	\$39,227.89	\$38,500.00	\$39,270.00	\$40,055.00	\$40,856.00	\$41,673.00
50580	Contracted Services	U19	Recycling	\$5,600.00	\$6,000.00	\$7,150.00	\$9,200.00	\$9,200.00	\$9,384.00	\$9,572.00	\$9,763.00	\$9,958.00
50590	Depreciation/Amortization			\$3,333.07	\$10,000.00	\$0.00	\$3,333.07	\$6,666.00	\$6,666.00	\$6,666.00	\$6,666.00	\$6,666.00
50600	Insurance			\$675.58	\$850.00	\$507.57	\$507.57	\$546.00	\$557.00	\$568.00	\$579.00	\$591.00
50605	Licenses and permits			\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$500.11	\$700.00	\$325.90	\$308.77	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$79.47	\$147.21	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50670	Service / Site Maintenance			\$4,251.07	\$4,000.00	\$2,736.20	\$3,556.20	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50690	Utilities - Hydro			\$845.84	\$900.00	\$859.56	\$1,203.23	\$1,260.00	\$1,285.00	\$1,311.00	\$1,337.00	\$1,364.00
50700	Utilities - Telephone			\$857.21	\$950.00	\$649.38	\$865.75	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
53200	Time Allocation from Other Services	CC1904	DArcy Dev-Birkenhead Refuse L	\$7,435.13	\$8,000.00	\$16,178.98	\$20,782.24	\$8,000.00	\$8,160.00	\$8,323.00	\$8,267.00	\$8,432.00
<b>Operating Expenses</b>				<b>\$52,436.39</b>	<b>\$66,650.00</b>	<b>\$58,087.43</b>	<b>\$80,570.43</b>	<b>\$77,422.00</b>	<b>\$71,539.00</b>	<b>\$72,831.00</b>	<b>\$73,925.00</b>	<b>\$75,265.00</b>
99996	Fixed Asset Increase			\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$3,500.00	\$5,828.00	\$5,828.00	\$5,828.00	\$0.00	\$1,972.00	\$885.00	\$0.00	\$436.00

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 1904 - DArcy Devine Birkenhead Refuse</b>									
53000 Transfer to Reserve SP94 Surplus Reserve	\$991.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$4,491.00</b>	<b>\$5,828.00</b>	<b>\$5,828.00</b>	<b>\$5,828.00</b>	<b>\$0.00</b>	<b>\$1,972.00</b>	<b>\$885.00</b>	<b>\$0.00</b>	<b>\$436.00</b>
50590 Depreciation/Amortization	(\$3,333.07)	(\$10,000.00)	\$0.00	(\$3,333.07)	(\$6,666.00)	(\$6,666.00)	(\$6,666.00)	(\$6,666.00)	(\$6,666.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$3,333.07)</b>	<b>(\$10,000.00)</b>	<b>\$0.00</b>	<b>(\$3,333.07)</b>	<b>(\$6,666.00)</b>	<b>(\$6,666.00)</b>	<b>(\$6,666.00)</b>	<b>(\$6,666.00)</b>	<b>(\$6,666.00)</b>
<b>Total Expenses</b>	<b>\$53,594.32</b>	<b>\$162,478.00</b>	<b>\$63,915.43</b>	<b>\$83,065.36</b>	<b>\$170,756.00</b>	<b>\$66,845.00</b>	<b>\$67,050.00</b>	<b>\$67,259.00</b>	<b>\$69,035.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$10,347.00</b>	<b>\$0.00</b>	<b>(\$1,324.51)</b>	<b>(\$16,916.83)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$10,113.06		\$15,941.06	\$15,941.06	\$15,941.06	\$17,913.06	\$18,798.06	\$18,798.06	\$19,234.06
30999 Operational Surplus reserve	\$4,266.00		\$4,266.00	\$4,266.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserves</b>	<b>\$14,379.06</b>		<b>\$20,207.06</b>	<b>\$20,207.06</b>	<b>\$15,941.06</b>	<b>\$17,913.06</b>	<b>\$18,798.06</b>	<b>\$18,798.06</b>	<b>\$19,234.06</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Anderson Lake Refuse LSA**

**1905**

40010 1905 Parcel Tax	6,250	6,250	6,250	6,250	6,250	7,813
-----------------------	-------	-------	-------	-------	-------	-------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

ANDERSON LAKE GARBAGE	2,112,268					
PARCEL TAX H (LSA16)	<b>Folios 117</b>	6,250	6,250	6,250	6,250	7,813

Requisition maximums	
Dollar Maximun	\$ 6,250
Tax Rate (per \$1,000)	none

<b>Est. Cost per Parcel</b>	<b>\$ 56.22</b>	<b>\$ 56.22</b>	<b>\$ 56.22</b>	<b>\$ 56.22</b>	<b>\$ 56.22</b>	<b>\$ 70.28</b>
-----------------------------	-----------------	-----------------	-----------------	-----------------	-----------------	-----------------

\*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 499 /1322 /1408 /1659
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides refuse disposal for the Anderson Lake area.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1905 - Anderson Lake Refuse</b>							
<b>Revenues</b>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	0%	
Parcel Tax	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00	-100%	
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$4,999.89</b>	<b>\$6,250.00</b>	<b>\$6,249.89</b>	<b>\$6,249.89</b>	<b>\$6,250.00</b>	<b>-100%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	0%	
Transfer Expenses	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	0%	CC1904 Darcy Dev-Birkenhead Refuse LS
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$5,000.00</b>	<b>\$6,250.00</b>	<b>\$6,250.00</b>	<b>\$6,250.00</b>	<b>\$6,250.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>(\$0.11)</b>	<b>\$0.00</b>	<b>(\$0.11)</b>	<b>(\$0.11)</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Area A Refuse Grounds LSA**

**1906**

40000 1906	Requisition	26,229	27,010	34,709	35,480	36,777	38,103
40010 1906	Parcel Tax	34,304	34,304	35,400	35,400	35,400	35,400
		60,533	61,314	70,109	70,880	72,177	73,503

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	26,229	27,010	34,709	35,480	36,777	38,103
<b>Est. Residential Tax rate /1,000</b>		0.0904	0.0904	0.1162	0.1188	0.1231	0.1276
PARCEL TAX	<b>Folios</b>	<b>769</b>	34,304	34,304	35,400	35,400	35,400
	<b>Est. Cost per Parcel</b>		<b>\$ 47.20</b>	<b>\$ 46.95</b>	<b>\$ 48.45</b>	<b>\$ 48.45</b>	<b>\$ 48.45</b>

\*Includes Provincial fee of 5.25%

<b>Requisition maximums</b>	
Dollar Maximun	\$ 93,750
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaw 139/512/607/1404/1655	
Debt Issue #	none	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides refuse disposal for Electoral Area A.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1906 - Area A Refuse Grounds</b>										
<b>Revenues</b>										
40000	Requisition			\$24,980.00	\$26,229.00	\$26,229.00	\$26,229.00	\$27,010.00	3%	
<b>Requisitions</b>				<b>\$24,980.00</b>	<b>\$26,229.00</b>	<b>\$26,229.00</b>	<b>\$26,229.00</b>	<b>\$27,010.00</b>	<b>3%</b>	
40010	Parcel Tax			\$34,304.00	\$34,304.00	\$34,304.00	\$34,304.00	\$34,304.00	0%	
<b>Parcel Tax</b>				<b>\$34,304.00</b>	<b>\$34,304.00</b>	<b>\$34,304.00</b>	<b>\$34,304.00</b>	<b>\$34,304.00</b>	<b>0%</b>	
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$1,195.01	\$900.00	\$557.79	\$603.99	\$604.00	0%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$11,879.00	\$11,000.00	\$6,282.50	\$12,488.50	\$12,184.00	-2%	2021 is avg of last 2 yrs
40300	Miscellaneous Revenue			\$2,111.20	\$0.00	\$300.00	\$2,516.76	\$0.00	-100%	2019 BC Used Oil Mgmt Assoc refund for waste oil collected
<b>Fees &amp; Other Revenues</b>				<b>\$15,185.21</b>	<b>\$11,900.00</b>	<b>\$7,140.29</b>	<b>\$15,609.25</b>	<b>\$12,788.00</b>	<b>-18%</b>	
40705	Donations & Other Contributions			\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	0%	Boralex donation for new recycling trailer (\$5K ea 2020 & 2021;
<b>Grants</b>				<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>0%</b>	\$10K total)
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available			\$8,129.61	\$18,842.00	\$18,991.97	\$18,991.97	\$15,413.00	-19%	
<b>Surplus Deficit Prior Year</b>				<b>\$8,129.61</b>	<b>\$18,842.00</b>	<b>\$18,991.97</b>	<b>\$18,991.97</b>	<b>\$15,413.00</b>	<b>-19%</b>	
43000	Transfer from Other services	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$7.78	\$500.00	6327%	Covid Restart grant for supplies SP214
43000	Transfer from Other services	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		N PILT reserve for waste audit (50900); Feb 2021 Bd Res
43000	Transfers from Other Service	CC1902	Lillooet Area Refuse Ground LSA	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	0%	Transfer from Lillooet Landfill for recycling revenue
44000	Transfer from Reserve			\$0.00	\$12,000.00	\$0.00	\$0.00	\$6,500.00		For structure for recycling (99996); carried fwd and reduced
<b>Transfer Revenue</b>				<b>\$1,500.00</b>	<b>\$13,500.00</b>	<b>\$1,500.00</b>	<b>\$1,507.78</b>	<b>\$13,500.00</b>	<b>795%</b>	
<b>Total Revenues</b>				<b>\$84,098.82</b>	<b>\$109,775.00</b>	<b>\$88,165.26</b>	<b>\$101,642.00</b>	<b>\$108,015.00</b>	<b>761%</b>	
<b>Expenses</b>										
50190	Advertising			\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		Advertisements for new bylaw, carried fwd
50210	Communications			\$0.00	\$3,000.00	\$0.00	\$381.45	\$3,000.00	686%	For new guides & communications for new bylaw; carried fwd
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services			\$38,612.14	\$42,400.00	\$26,642.52	\$38,951.68	\$42,400.00	9%	
50580	Contracted Services	U19	Recycling	\$4,400.00	\$4,600.00	\$3,667.08	\$4,887.72	\$7,000.00	43%	
50590	Depreciation/Amortization			\$3,321.07	\$4,145.00	\$0.00	\$3,321.07	\$4,145.00	25%	
50600	Insurance			\$1,283.69	\$1,229.00	\$1,208.99	\$1,208.99	\$3,044.00	152%	Property & equipment, ICBC ins for trailers & liability ins, w/ adj % split in 2021
50605	Licenses & Permits			\$200.34	\$250.00	\$0.00	\$200.34	\$225.00	12%	Permit #15648 GBTS Septic Trench
50650	Operating Supplies - Other			\$1,002.20	\$1,000.00	\$478.90	\$2,024.26	\$1,000.00	-51%	2020 includes parts to repair trailer
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$7.78	\$500.00	6327%	Supplies due to Covid-19 -disinfectant wipes etc. recovered above via Restart grant
50650	Operating Supplies - Other	U19	Recycling	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00		
50670	Service / Site Maintenance			\$2,975.44	\$4,900.00	\$1,688.55	\$2,665.06	\$4,500.00	69%	Snowplowing, sanding, weed whacking & other site maintenance
50675	Tipping Fee Surcharge			\$11,737.39	\$12,400.00	\$8,596.51	\$10,733.30	\$10,200.00	-5%	To Lillooet Landfill -1902
50690	Utilities - Hydro			\$482.62	\$500.00	\$41.96	(\$81.07)	\$500.00	-717%	2020 includes corrections for prev billing estimates (solar panels)
50700	Utilities - Telephone			\$0.00	\$2,440.00	\$328.07	\$642.16	\$1,440.00	124%	Phone line w/ internet in office building
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Waste audit to assist in prioritizing communications
53200	Time Allocation from Other Services	CC1906	Area A Refuse Grounds LSA	\$4,163.03	\$8,000.00	\$2,991.04	\$5,843.90	\$8,000.00	37%	
<b>Operating Expenses</b>				<b>\$68,427.92</b>	<b>\$86,014.00</b>	<b>\$45,893.62</b>	<b>\$71,036.64</b>	<b>\$92,104.00</b>	<b>30%</b>	
99996	Fixed Asset Increase			\$0.00	\$22,000.00	\$0.00	\$0.00	\$6,500.00		Structure for recycling from capital reserve, reduced & carried fwd
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$12,607.90	\$0.00	-100%	Cargo Trailer for GBTS, using \$10K Boralex donation (2020 & 2021)

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1906 - Area A Refuse Grounds</b>							
Capital Expenditures	\$0.00	\$22,000.00	\$0.00	\$12,607.90	\$6,500.00	-48%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$4,514.00	\$4,514.00	\$4,514.00	\$10,000.00	122%	Transfer to Capital reserve
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$1,392.00	\$1,392.00	\$1,392.00	\$3,556.00	155%	Transfer to Operational Surplus reserve
Transfer Expenses	\$0.00	\$5,906.00	\$5,906.00	\$5,906.00	\$13,556.00	130%	
50590 Depreciation/Amortization	(\$3,321.07)	(\$4,145.00)	\$0.00	(\$3,321.07)	(\$4,145.00)	25%	
Non-Taxable Expenses (Depreciation)	(\$3,321.07)	(\$4,145.00)	\$0.00	(\$3,321.07)	(\$4,145.00)	25%	
<b>Total Expenses</b>	<b>\$65,106.85</b>	<b>\$109,775.00</b>	<b>\$51,799.62</b>	<b>\$86,229.47</b>	<b>\$108,015.00</b>	<b>136%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$18,991.97</b>	<b>\$0.00</b>	<b>\$36,365.64</b>	<b>\$15,412.53</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$58,770.48		\$63,284.48	\$63,284.48	\$66,784.48		
30999 Operational Surplus reserve	\$4,977.00		\$6,369.00	\$6,369.00	\$9,925.00		
<b>Reserves</b>	<b>\$63,747.48</b>		<b>\$69,653.48</b>	<b>\$69,653.48</b>	<b>\$76,709.48</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1906 - Area A Refuse Grounds</b>												
<b>Revenues</b>												
40000	Requisition			\$24,980.00	\$26,229.00	\$26,229.00	\$26,229.00	\$27,010.00	\$34,709.00	\$35,480.00	\$39,277.00	\$39,277.00
<b>Requisitions</b>				<b>\$24,980.00</b>	<b>\$26,229.00</b>	<b>\$26,229.00</b>	<b>\$26,229.00</b>	<b>\$27,010.00</b>	<b>\$34,709.00</b>	<b>\$35,480.00</b>	<b>\$39,277.00</b>	<b>\$39,277.00</b>
40010	Parcel Tax			\$34,304.00	\$34,304.00	\$34,304.00	\$34,304.00	\$34,304.00	\$35,400.00	\$35,400.00	\$37,900.00	\$37,900.00
<b>Parcel Tax</b>				<b>\$34,304.00</b>	<b>\$34,304.00</b>	<b>\$34,304.00</b>	<b>\$34,304.00</b>	<b>\$34,304.00</b>	<b>\$35,400.00</b>	<b>\$35,400.00</b>	<b>\$37,900.00</b>	<b>\$37,900.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$1,195.01	\$900.00	\$557.79	\$603.99	\$604.00	\$654.00	\$704.00	\$754.00	\$804.00
40230	Dumping/Tipping Fees			\$11,879.00	\$11,000.00	\$6,282.50	\$12,488.50	\$12,184.00	\$12,428.00	\$12,677.00	\$12,931.00	\$13,190.00
40300	Miscellaneous Revenue			\$2,111.20	\$0.00	\$300.00	\$2,516.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>				<b>\$15,185.21</b>	<b>\$11,900.00</b>	<b>\$7,140.29</b>	<b>\$15,609.25</b>	<b>\$12,788.00</b>	<b>\$13,082.00</b>	<b>\$13,381.00</b>	<b>\$13,685.00</b>	<b>\$13,994.00</b>
40705	Donations & Other Contributions			\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available			\$8,129.61	\$18,842.00	\$18,991.97	\$18,991.97	\$15,413.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$8,129.61</b>	<b>\$18,842.00</b>	<b>\$18,991.97</b>	<b>\$18,991.97</b>	<b>\$15,413.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfer from Other services	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$7.78	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfer from Other services	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1902	Lillooet Area Refuse Ground LSA	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
44000	Transfer from Reserve			\$0.00	\$12,000.00	\$0.00	\$0.00	\$6,500.00	\$0.00	\$0.00	\$0.00	\$0.00
44001	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$1,500.00</b>	<b>\$13,500.00</b>	<b>\$1,500.00</b>	<b>\$1,507.78</b>	<b>\$13,500.00</b>	<b>\$6,500.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>
<b>Total Revenues</b>				<b>\$84,098.82</b>	<b>\$109,775.00</b>	<b>\$88,165.26</b>	<b>\$101,642.00</b>	<b>\$108,015.00</b>	<b>\$89,691.00</b>	<b>\$85,761.00</b>	<b>\$92,362.00</b>	<b>\$92,671.00</b>
<b>Expenses</b>												
50190	Advertising			\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$255.00	\$260.00	\$265.00	\$270.00
50210	Communications			\$0.00	\$3,000.00	\$0.00	\$381.45	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$38,612.14	\$42,400.00	\$26,642.52	\$38,951.68	\$42,400.00	\$43,248.00	\$44,113.00	\$44,995.00	\$45,895.00
50580	Contracted Services	U19	Recycling	\$4,400.00	\$4,600.00	\$3,667.08	\$4,887.72	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50590	Depreciation/Amortization			\$3,321.07	\$4,145.00	\$0.00	\$3,321.07	\$4,145.00	\$4,145.00	\$4,145.00	\$4,145.00	\$4,145.00
50600	Insurance			\$1,283.69	\$1,229.00	\$1,208.99	\$1,208.99	\$3,044.00	\$3,105.00	\$3,167.00	\$3,230.00	\$3,295.00
50605	Licenses & Permits			\$200.34	\$250.00	\$0.00	\$200.34	\$225.00	\$230.00	\$235.00	\$240.00	\$245.00
50650	Operating Supplies - Other			\$1,002.20	\$1,000.00	\$478.90	\$2,024.26	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$7.78	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other	U19	Recycling	\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00
50670	Service / Site Maintenance			\$2,975.44	\$4,900.00	\$1,688.55	\$2,665.06	\$4,500.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00
50675	Tipping Fee Surcharge			\$11,737.39	\$12,400.00	\$8,596.51	\$10,733.30	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00	\$11,040.00
50690	Utilities - Hydro			\$482.62	\$500.00	\$41.96	(\$81.07)	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50700	Utilities - Telephone			\$0.00	\$2,440.00	\$328.07	\$642.16	\$1,440.00	\$1,469.00	\$1,498.00	\$1,528.00	\$1,559.00
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$7,500.00	\$0.00	\$5,000.00	\$0.00
53200	Time Allocation from Other Services	CC1906	Area A Refuse Grounds LSA	\$4,163.03	\$8,000.00	\$2,991.04	\$5,843.90	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
<b>Operating Expenses</b>				<b>\$68,427.92</b>	<b>\$86,014.00</b>	<b>\$45,893.62</b>	<b>\$71,036.64</b>	<b>\$92,104.00</b>	<b>\$90,836.00</b>	<b>\$84,906.00</b>	<b>\$91,507.00</b>	<b>\$88,142.00</b>
99996	Fixed Asset Increase			\$0.00	\$22,000.00	\$0.00	\$0.00	\$6,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$12,607.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$22,000.00</b>	<b>\$0.00</b>	<b>\$12,607.90</b>	<b>\$6,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1906 - Area A Refuse Grounds</b>									
<b>Principal &amp; Interest</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$4,514.00	\$4,514.00	\$4,514.00	\$10,000.00	\$3,000.00	\$5,000.00	\$5,000.00	\$8,674.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$1,392.00	\$1,392.00	\$1,392.00	\$3,556.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	\$0.00	\$5,906.00	\$5,906.00	\$5,906.00	\$13,556.00	\$3,000.00	\$5,000.00	\$5,000.00	\$8,674.00
50590 Depreciation/Amortization	(\$3,321.07)	(\$4,145.00)	\$0.00	(\$3,321.07)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)
<b>Non-Taxable Expenses (Depreciation)</b>	(\$3,321.07)	(\$4,145.00)	\$0.00	(\$3,321.07)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)
<b>Total Expenses</b>	\$65,106.85	\$109,775.00	\$51,799.62	\$86,229.47	\$108,015.00	\$89,691.00	\$85,761.00	\$92,362.00	\$92,671.00
<b>Surplus/ (Deficit)</b>	\$18,991.97	\$0.00	\$36,365.64	\$15,412.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$58,770.48		\$63,284.48	\$63,284.48	\$66,784.48	\$69,784.48	\$74,784.48	\$79,784.48	\$88,458.48
30999 Operational Surplus reserve	\$4,977.00		\$6,369.00	\$6,369.00	\$9,925.00	\$4,925.00	\$4,925.00	\$4,925.00	\$4,925.00
<b>Reserves</b>	\$63,747.48		\$69,653.48	\$69,653.48	\$76,709.48	\$74,709.48	\$79,709.48	\$84,709.48	\$93,383.48

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Furry Creek Refuse Disposal LSA**

**1908**

40000 1908	Requisition	65,279	70,527	78,966	80,743	87,557	89,408
------------	-------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

FURRY CREEK GARBAGE	29,406,769	65,279	70,527	78,966	80,743	87,557	89,408
---------------------	------------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>29,406,769</b>	<b>65,279</b>	<b>70,527</b>	<b>78,966</b>	<b>80,743</b>	<b>87,557</b>	<b>89,408</b>
-----------------------------	--------------	-------------------	---------------	---------------	---------------	---------------	---------------	---------------

Dollar Maximun	\$	187,500
----------------	----	---------

Tax Rate (per \$1,000)	<b>Est. Residential Tax rate /1,000</b>	0.2310	0.2398	0.2685	0.2746	0.2977	0.3040
------------------------	---	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 530/1618
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides solid waste disposal for Furry Creek.

**Items of Significance**

Contract costs reflect service charges for curbside garbage, recycling and organics pick ups.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1908 - Furry Creek Refuse Disposal</b>									
<b>Revenues</b>									
40000	Requisition		\$58,514.00	\$65,279.00	\$65,279.00	\$65,279.00	\$70,527.00	8%	
<b>Requisitions</b>			<b>\$58,514.00</b>	<b>\$65,279.00</b>	<b>\$65,279.00</b>	<b>\$65,279.00</b>	<b>\$70,527.00</b>	<b>8%</b>	
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments		\$783.13	\$600.00	\$338.35	\$366.47	\$367.00	0%	
40235	Recycling Revenue		\$5,061.12	\$5,058.00	\$2,950.71	\$5,080.39	\$5,080.00	0%	
<b>Fees &amp; Other Revenues</b>			<b>\$5,844.25</b>	<b>\$5,658.00</b>	<b>\$3,289.06</b>	<b>\$5,446.86</b>	<b>\$5,447.00</b>	<b>0%</b>	
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available		\$19,653.75	\$16,863.00	\$16,863.00	\$16,863.00	\$13,696.00	-19%	
<b>Surplus Deficit Prior Year</b>			<b>\$19,653.75</b>	<b>\$16,863.00</b>	<b>\$16,863.00</b>	<b>\$16,863.00</b>	<b>\$13,696.00</b>	<b>-19%</b>	
<b>Transfer Revenue</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>			<b>\$84,012.00</b>	<b>\$87,800.00</b>	<b>\$85,431.06</b>	<b>\$87,588.86</b>	<b>\$89,670.00</b>	<b>-11%</b>	
<b>Expenses</b>									
50180	Travel		\$0.00	\$50.00	\$21.24	\$53.10	\$50.00	-6%	
50190	Advertising	SP147 Curbside Organics Project -BB &	\$442.40	\$0.00	\$0.00	\$0.00	\$0.00		Advertisement for curbside organics collection
50195	Meeting Costs		\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		
50195	Meeting Costs	SP147 Curbside Organics Project -BB &	\$162.50	\$0.00	\$0.00	\$0.00	\$0.00		Meeting room cost for organics collection
50410	Software		\$63.29	\$0.00	\$62.85	\$62.85	\$100.00	59%	Recollect App
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$45,339.69	\$51,419.00	\$31,732.00	\$41,990.56	\$46,800.00	11%	Curbside collection costs; 2021 added glass collection
50580	Contracted Services	SP147 Curbside Organics Project -BB &	\$13,112.21	\$24,581.00	\$18,083.73	\$23,235.32	\$31,200.00	34%	2021 Curbside organics collection; increased to weekly in summer
50650	Operating Supplies - Other		\$235.40	\$0.00	\$0.00	\$0.00	\$0.00		2019 are for signs
50670	Service / Site Maintenance		\$445.63	\$3,000.00	\$0.00	\$1,771.75	\$3,000.00	69%	2020 is waste audit; 2021 is for recycling audit
51030	Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC1908 Furry Creek Refuse Disp LSA	\$4,856.86	\$7,500.00	\$4,199.86	\$6,270.34	\$7,500.00	20%	Staff time on service
53200	Time Allocation from Other Services	SP147 Curbside Organics Project -BB &	\$1,690.45	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>			<b>\$66,598.43</b>	<b>\$87,300.00</b>	<b>\$54,349.68</b>	<b>\$73,633.92</b>	<b>\$89,400.00</b>	<b>21%</b>	
<b>Capital Expenditures</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve		\$550.57	\$500.00	\$239.00	\$258.89	\$270.00	4%	Transfer to Capital reserve (interest)
53000	Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operational surplus reserve
<b>Transfer Expenses</b>			<b>\$550.57</b>	<b>\$500.00</b>	<b>\$239.00</b>	<b>\$258.89</b>	<b>\$270.00</b>	<b>4%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>			<b>\$67,149.00</b>	<b>\$87,800.00</b>	<b>\$54,588.68</b>	<b>\$73,892.81</b>	<b>\$89,670.00</b>	<b>26%</b>	
<b>Surplus/ (Deficit)</b>			<b>\$16,863.00</b>	<b>\$0.00</b>	<b>\$30,842.38</b>	<b>\$13,696.05</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment		\$29,733.04		\$29,972.04	\$29,991.93	\$30,261.93		
30999	Operational Surplus reserve		\$12,405.89		\$12,405.89	\$12,405.89	\$12,405.89		
<b>Reserves</b>			<b>\$42,138.93</b>		<b>\$42,377.93</b>	<b>\$42,397.82</b>	<b>\$42,667.82</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1908 - Furry Creek Refuse Disposal</b>												
<b>Revenues</b>												
40000	Requisition			\$58,514.00	\$65,279.00	\$65,279.00	\$65,279.00	\$70,527.00	\$78,966.00	\$80,743.00	\$87,557.00	\$89,408.00
<b>Requisitions</b>				<b>\$58,514.00</b>	<b>\$65,279.00</b>	<b>\$65,279.00</b>	<b>\$65,279.00</b>	<b>\$70,527.00</b>	<b>\$78,966.00</b>	<b>\$80,743.00</b>	<b>\$87,557.00</b>	<b>\$89,408.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$783.13	\$600.00	\$338.35	\$366.47	\$367.00	\$367.00	\$367.00	\$367.00	\$367.00
40235	Recycling Revenue			\$5,061.12	\$5,058.00	\$2,950.71	\$5,080.39	\$5,080.00	\$5,080.00	\$5,080.00	\$5,080.00	\$5,080.00
<b>Fees &amp; Other Revenues</b>				<b>\$5,844.25</b>	<b>\$5,658.00</b>	<b>\$3,289.06</b>	<b>\$5,446.86</b>	<b>\$5,447.00</b>	<b>\$5,447.00</b>	<b>\$5,447.00</b>	<b>\$5,447.00</b>	<b>\$5,447.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$19,653.75	\$16,863.00	\$16,863.00	\$16,863.00	\$13,696.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$19,653.75</b>	<b>\$16,863.00</b>	<b>\$16,863.00</b>	<b>\$16,863.00</b>	<b>\$13,696.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$84,012.00</b>	<b>\$87,800.00</b>	<b>\$85,431.06</b>	<b>\$87,588.86</b>	<b>\$89,670.00</b>	<b>\$89,413.00</b>	<b>\$91,190.00</b>	<b>\$93,004.00</b>	<b>\$94,855.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$50.00	\$21.24	\$53.10	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190	Advertising	SP147	Curbside Organics Project -BB &	\$442.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs			\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195	Meeting Costs	SP147	Curbside Organics Project -BB &	\$162.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$63.29	\$0.00	\$62.85	\$62.85	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$251.00	\$252.00	\$253.00
50580	Contracted Services			\$45,339.69	\$51,419.00	\$31,732.00	\$41,990.56	\$46,800.00	\$47,736.00	\$48,690.00	\$49,664.00	\$50,658.00
50580	Contracted Services	SP147	Curbside Organics Project -BB &	\$13,112.21	\$24,581.00	\$18,083.73	\$23,235.32	\$31,200.00	\$31,824.00	\$32,460.00	\$33,109.00	\$33,771.00
50650	Operating Supplies - Other			\$235.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$445.63	\$3,000.00	\$0.00	\$1,771.75	\$3,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
51030	Contingency			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1908	Furry Creek Refuse Disp LSA	\$4,856.86	\$7,500.00	\$4,199.86	\$6,270.34	\$7,500.00	\$7,650.00	\$7,803.00	\$7,959.00	\$8,118.00
53200	Time Allocation from Other Services	SP147	Curbside Organics Project -BB &	\$1,690.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$66,598.43</b>	<b>\$87,300.00</b>	<b>\$54,349.68</b>	<b>\$73,633.92</b>	<b>\$89,400.00</b>	<b>\$89,143.00</b>	<b>\$90,920.00</b>	<b>\$92,734.00</b>	<b>\$94,585.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$550.57	\$500.00	\$239.00	\$258.89	\$270.00	\$270.00	\$270.00	\$270.00	\$270.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$550.57</b>	<b>\$500.00</b>	<b>\$239.00</b>	<b>\$258.89</b>	<b>\$270.00</b>	<b>\$270.00</b>	<b>\$270.00</b>	<b>\$270.00</b>	<b>\$270.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$67,149.00</b>	<b>\$87,800.00</b>	<b>\$54,588.68</b>	<b>\$73,892.81</b>	<b>\$89,670.00</b>	<b>\$89,413.00</b>	<b>\$91,190.00</b>	<b>\$93,004.00</b>	<b>\$94,855.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$16,863.00</b>	<b>\$0.00</b>	<b>\$30,842.38</b>	<b>\$13,696.05</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$29,733.04		\$29,972.04	\$29,991.93	\$30,261.93	\$30,531.93	\$30,801.93	\$31,071.93	\$31,341.93
30999	Operational Surplus reserve			\$12,405.89		\$12,405.89	\$12,405.89	\$12,405.89	\$7,405.89	\$2,405.89	\$2,405.89	\$2,405.89
<b>Reserves</b>				<b>\$42,138.93</b>		<b>\$42,377.93</b>	<b>\$42,397.82</b>	<b>\$42,667.82</b>	<b>\$37,937.82</b>	<b>\$33,207.82</b>	<b>\$33,477.82</b>	<b>\$33,747.82</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Britannia Beach Refuse**

**1909**

40000	1909	Requisition	78,844	78,844	93,192	95,269	102,388	104,549
-------	------	-------------	--------	--------	--------	--------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRITANNIA BEACH REFUSE	20,154,784	78,844	78,844	93,192	95,269	102,388	104,549
------------------------	------------	--------	--------	--------	--------	---------	---------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>20,154,784</b>	<b>78,844</b>	<b>78,844</b>	<b>93,192</b>	<b>95,269</b>	<b>102,388</b>	<b>104,549</b>
Dollar Maximun	\$ 35,000								
Tax Rate (per \$1,000)	0.7676 \$ 153,692	Est. Residential Tax rate /1,000	0.3515	0.3912	0.4624	0.4727	0.5080	0.5187	

Jurisdiction	Bylaw 1030/1540
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides solid waste disposal for Britannia Beach.

**Items of Significance**

Contract costs reflect service charges for curbside garbage, recycling and organics pick ups.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 1909 - Britannia Beach Refuse</b>									
<b>Revenues</b>									
40000	Requisition		\$73,500.00	\$78,844.00	\$78,844.00	\$78,844.00	\$78,844.00	0%	
<b>Requisitions</b>			<b>\$73,500.00</b>	<b>\$78,844.00</b>	<b>\$78,844.00</b>	<b>\$78,844.00</b>	<b>\$78,844.00</b>	<b>0%</b>	
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments		\$503.98	\$400.00	\$236.54	\$256.16	\$256.00	0%	
40235	Recycling Revenue		\$5,707.45	\$5,704.00	\$3,327.47	\$5,729.10	\$5,729.00	0%	
<b>Fees &amp; Other Revenues</b>			<b>\$6,211.43</b>	<b>\$6,104.00</b>	<b>\$3,564.01</b>	<b>\$5,985.26</b>	<b>\$5,985.00</b>	<b>0%</b>	
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available		\$17,464.99	\$15,794.00	\$15,793.74	\$15,793.74	\$20,948.00	33%	
<b>Surplus Deficit Prior Year</b>			<b>\$17,464.99</b>	<b>\$15,794.00</b>	<b>\$15,793.74</b>	<b>\$15,793.74</b>	<b>\$20,948.00</b>	<b>33%</b>	
<b>Transfer Revenue</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>			<b>\$97,176.42</b>	<b>\$100,742.00</b>	<b>\$98,201.75</b>	<b>\$100,623.00</b>	<b>\$105,777.00</b>	<b>33%</b>	
<b>Expenses</b>									
50180	Travel		\$0.00	\$50.00	\$21.24	\$46.02	\$50.00	9%	
50190	Advertising	SP147 Curbside Organics Project -BB &	\$442.40	\$0.00	\$0.00	\$0.00	\$0.00		Advertisement for curbside organics collection
50195	Meeting Costs		\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		
50195	Meeting Costs	SP147 Curbside Organics Project -BB &	\$162.50	\$0.00	\$0.00	\$0.00	\$0.00		Meeting room cost for organics collection
50410	Software		\$71.61	\$0.00	\$70.88	\$70.88	\$100.00	41%	Recollect App
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$49,495.82	\$57,104.00	\$34,206.44	\$44,682.41	\$54,000.00	21%	Curbside collection costs; 2021 includes added glass depot test Curbside organics collection; increased to weekly in summer
50580	Contracted Services	SP147 Curbside Organics Project -BB &	\$14,526.54	\$29,038.00	\$19,322.80	\$26,214.39	\$35,700.00	36%	2021
50650	Operating Supplies - Other		\$235.39	\$0.00	\$0.00	\$0.00	\$0.00		2019 are for signs
50670	Service / Site Maintenance		\$1,962.43	\$5,000.00	\$940.00	\$2,711.75	\$5,000.00	84%	2021 Includes recycling audit
51030	Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$1,577.00		
53200	Time Allocation from Other Services	CC1909 Britannia Refuse	\$5,441.20	\$8,500.00	\$3,733.49	\$5,606.28	\$8,500.00	52%	Staff time on service
53200	Time Allocation from Other Services	SP147 Curbside Organics Project -BB &	\$1,690.45	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>			<b>\$74,278.34</b>	<b>\$100,442.00</b>	<b>\$58,544.85</b>	<b>\$79,581.73</b>	<b>\$105,677.00</b>	<b>33%</b>	
<b>Capital Expenditures</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve		\$199.34	\$300.00	\$86.54	\$93.74	\$100.00	7%	Transfer to Capital reserve (interest)
53000	Transfer to Reserve	SP94 Surplus Reserve	\$6,905.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operational surplus reserve
<b>Transfer Expenses</b>			<b>\$7,104.34</b>	<b>\$300.00</b>	<b>\$86.54</b>	<b>\$93.74</b>	<b>\$100.00</b>	<b>7%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>			<b>\$81,382.68</b>	<b>\$100,742.00</b>	<b>\$58,631.39</b>	<b>\$79,675.47</b>	<b>\$105,777.00</b>	<b>39%</b>	
<b>Surplus/ (Deficit)</b>			<b>\$15,793.74</b>	<b>\$0.00</b>	<b>\$39,570.36</b>	<b>\$20,947.53</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment		\$10,765.34		\$10,851.88	\$10,859.08	\$10,959.08		
30999	Operational Surplus reserve		\$18,731.00		\$18,731.00	\$18,731.00	\$18,731.00		
<b>Reserves</b>			<b>\$29,496.34</b>		<b>\$29,582.88</b>	<b>\$29,590.08</b>	<b>\$29,690.08</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 1909 - Britannia Beach Refuse</b>												
<b>Revenues</b>												
40000 Requisition				\$73,500.00	\$78,844.00	\$78,844.00	\$78,844.00	\$78,844.00	\$93,192.00	\$95,269.00	\$102,388.00	\$104,549.00
<b>Requisitions</b>				<b>\$73,500.00</b>	<b>\$78,844.00</b>	<b>\$78,844.00</b>	<b>\$78,844.00</b>	<b>\$78,844.00</b>	<b>\$93,192.00</b>	<b>\$95,269.00</b>	<b>\$102,388.00</b>	<b>\$104,549.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments				\$503.98	\$400.00	\$236.54	\$256.16	\$256.00	\$256.00	\$256.00	\$256.00	\$256.00
40235 Recycling Revenue				\$5,707.45	\$5,704.00	\$3,327.47	\$5,729.10	\$5,729.00	\$5,729.00	\$5,729.00	\$5,729.00	\$5,729.00
<b>Fees &amp; Other Revenues</b>				<b>\$6,211.43</b>	<b>\$6,104.00</b>	<b>\$3,564.01</b>	<b>\$5,985.26</b>	<b>\$5,985.00</b>	<b>\$5,985.00</b>	<b>\$5,985.00</b>	<b>\$5,985.00</b>	<b>\$5,985.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available				\$17,464.99	\$15,794.00	\$15,793.74	\$15,793.74	\$20,948.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$17,464.99</b>	<b>\$15,794.00</b>	<b>\$15,793.74</b>	<b>\$15,793.74</b>	<b>\$20,948.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$97,176.42</b>	<b>\$100,742.00</b>	<b>\$98,201.75</b>	<b>\$100,623.00</b>	<b>\$105,777.00</b>	<b>\$104,177.00</b>	<b>\$106,254.00</b>	<b>\$108,373.00</b>	<b>\$110,534.00</b>
<b>Expenses</b>												
50180 Travel				\$0.00	\$50.00	\$21.24	\$46.02	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190 Advertising				\$442.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195 Meeting Costs				\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195 Meeting Costs				\$162.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410 Software				\$71.61	\$0.00	\$70.88	\$70.88	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$251.00	\$252.00	\$253.00
50580 Contracted Services				\$49,495.82	\$57,104.00	\$34,206.44	\$44,682.41	\$54,000.00	\$55,080.00	\$56,182.00	\$57,306.00	\$58,452.00
50580 Contracted Services				\$14,526.54	\$29,038.00	\$19,322.80	\$26,214.39	\$35,700.00	\$36,414.00	\$37,142.00	\$37,885.00	\$38,643.00
50650 Operating Supplies - Other				\$235.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance				\$1,962.43	\$5,000.00	\$940.00	\$2,711.75	\$5,000.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00
51030 Contingency				\$0.00	\$0.00	\$0.00	\$0.00	\$1,577.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$5,441.20	\$8,500.00	\$3,733.49	\$5,606.28	\$8,500.00	\$8,670.00	\$8,843.00	\$9,020.00	\$9,200.00
53200 Time Allocation from Other Services				\$1,690.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$74,278.34</b>	<b>\$100,442.00</b>	<b>\$58,544.85</b>	<b>\$79,581.73</b>	<b>\$105,677.00</b>	<b>\$104,077.00</b>	<b>\$106,154.00</b>	<b>\$108,273.00</b>	<b>\$110,434.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve				\$199.34	\$300.00	\$86.54	\$93.74	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
53000 Transfer to Reserve				\$6,905.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$7,104.34</b>	<b>\$300.00</b>	<b>\$86.54</b>	<b>\$93.74</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$81,382.68</b>	<b>\$100,742.00</b>	<b>\$58,631.39</b>	<b>\$79,675.47</b>	<b>\$105,777.00</b>	<b>\$104,177.00</b>	<b>\$106,254.00</b>	<b>\$108,373.00</b>	<b>\$110,534.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$15,793.74</b>	<b>\$0.00</b>	<b>\$39,570.36</b>	<b>\$20,947.53</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment				\$10,765.34		\$10,851.88	\$10,859.08	\$10,959.08	\$11,059.08	\$11,159.08	\$11,259.08	\$11,359.08
30999 Operational Surplus reserve				\$18,731.00		\$18,731.00	\$18,731.00	\$18,731.00	\$18,731.00	\$18,731.00	\$18,731.00	\$18,731.00
<b>Reserves</b>				<b>\$29,496.34</b>		<b>\$29,582.88</b>	<b>\$29,590.08</b>	<b>\$29,690.08</b>	<b>\$29,790.08</b>	<b>\$29,890.08</b>	<b>\$29,990.08</b>	<b>\$30,090.08</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Bralorne Television LSA**

**2002**

40000 2002	Requisition	4,771	2,970	2,971	2,971	2,971	2,971
------------	-------------	-------	-------	-------	-------	-------	-------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BRALORNE TELEVISION	2,503,487	4,771	2,970	2,971	2,971	2,971	2,971
---------------------	-----------	-------	-------	-------	-------	-------	-------

<b>Requisition maximums</b>							
Dollar Maximun	\$ 5,469						
Tax Rate (per \$1,000)	\$ -						
	<b>TOTAL</b>	<b>2,503,487</b>	<b>4,771</b>	<b>2,970</b>	<b>2,971</b>	<b>2,971</b>	<b>2,971</b>
	<b>Est. Residential Tax rate /1,000</b>	0.1949	0.1186	0.1187	0.1187	0.1187	0.1187

Jurisdiction	Bylaw 516/1147/1616
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a television repeater system for the community of Bralorne.

**Items of Significance**

Service is currently maintained by the Bridge River Valley Community Association

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2002 - Bralorne Television</b>							
<b>Revenues</b>							
40000 Requisition	\$4,755.00	\$4,771.00	\$4,771.00	\$4,771.00	\$2,970.00	-38%	
<b>Requisitions</b>	<b>\$4,755.00</b>	<b>\$4,771.00</b>	<b>\$4,771.00</b>	<b>\$4,771.00</b>	<b>\$2,970.00</b>	<b>-38%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$22.65	\$15.00	\$8.09	\$8.09	\$10.00	24%	
<b>Fees &amp; Other Revenues</b>	<b>\$22.65</b>	<b>\$15.00</b>	<b>\$8.09</b>	<b>\$8.09</b>	<b>\$10.00</b>	<b>24%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$14.34	\$0.00	\$0.43	\$0.43	\$1.00	133%	
<b>Surplus Deficit Prior Year</b>	<b>\$14.34</b>	<b>\$0.00</b>	<b>\$0.43</b>	<b>\$0.43</b>	<b>\$1.00</b>	<b>133%</b>	
44000 Transfer from Reserve	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from capital reserve for equipment repairs
<b>Transfer Revenue</b>	<b>\$600.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$5,391.99</b>	<b>\$4,786.00</b>	<b>\$4,779.52</b>	<b>\$4,779.52</b>	<b>\$2,981.00</b>	<b>118%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$118.91	\$121.00	\$120.32	\$120.32	\$121.00	1%	Property & equip insurance
50610 Miscellaneous Operating Cost	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$2,600.00	-41%	Amount requested by BRVCA for operations
51012 Capital Grant	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>	<b>\$5,368.91</b>	<b>\$4,771.00</b>	<b>\$4,770.32</b>	<b>\$4,770.32</b>	<b>\$2,971.00</b>	<b>-38%</b>	
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$22.65	\$15.00	\$8.09	\$8.09	\$10.00	24%	Interest transferred to reserve
<b>Transfer Expenses</b>	<b>\$22.65</b>	<b>\$15.00</b>	<b>\$8.09</b>	<b>\$8.09</b>	<b>\$10.00</b>	<b>24%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>	<b>\$5,391.56</b>	<b>\$4,786.00</b>	<b>\$4,778.41</b>	<b>\$4,778.41</b>	<b>\$2,981.00</b>	<b>-14%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.43</b>	<b>\$0.00</b>	<b>\$1.11</b>	<b>\$1.11</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$1,006.93		\$1,015.02	\$1,015.02	\$1,025.02		
<b>Reserves</b>	<b>\$1,006.93</b>		<b>\$1,015.02</b>	<b>\$1,015.02</b>	<b>\$1,025.02</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2002 - Bralorne Television</b>									
<b>Revenues</b>									
40000 Requisition	\$4,755.00	\$4,771.00	\$4,771.00	\$4,771.00	\$2,970.00	\$2,971.00	\$2,971.00	\$2,971.00	\$2,971.00
<b>Requisitions</b>	<b>\$4,755.00</b>	<b>\$4,771.00</b>	<b>\$4,771.00</b>	<b>\$4,771.00</b>	<b>\$2,970.00</b>	<b>\$2,971.00</b>	<b>\$2,971.00</b>	<b>\$2,971.00</b>	<b>\$2,971.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$22.65	\$15.00	\$8.09	\$8.09	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
<b>Fees &amp; Other Revenues</b>	<b>\$22.65</b>	<b>\$15.00</b>	<b>\$8.09</b>	<b>\$8.09</b>	<b>\$10.00</b>	<b>\$10.00</b>	<b>\$10.00</b>	<b>\$10.00</b>	<b>\$10.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$14.34	\$0.00	\$0.43	\$0.43	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$14.34</b>	<b>\$0.00</b>	<b>\$0.43</b>	<b>\$0.43</b>	<b>\$1.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$600.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$5,391.99</b>	<b>\$4,786.00</b>	<b>\$4,779.52</b>	<b>\$4,779.52</b>	<b>\$2,981.00</b>	<b>\$2,981.00</b>	<b>\$2,981.00</b>	<b>\$2,981.00</b>	<b>\$2,981.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$118.91	\$121.00	\$120.32	\$120.32	\$121.00	\$121.00	\$121.00	\$121.00	\$121.00
50610 Miscellaneous Operating Cost	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$2,600.00	\$2,600.00	\$2,600.00	\$2,600.00	\$2,600.00
51012 Capital Grant	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$5,368.91</b>	<b>\$4,771.00</b>	<b>\$4,770.32</b>	<b>\$4,770.32</b>	<b>\$2,971.00</b>	<b>\$2,971.00</b>	<b>\$2,971.00</b>	<b>\$2,971.00</b>	<b>\$2,971.00</b>
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$22.65	\$15.00	\$8.09	\$8.09	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
<b>Transfer Expenses</b>	<b>\$22.65</b>	<b>\$15.00</b>	<b>\$8.09</b>	<b>\$8.09</b>	<b>\$10.00</b>	<b>\$10.00</b>	<b>\$10.00</b>	<b>\$10.00</b>	<b>\$10.00</b>
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>	<b>\$5,391.56</b>	<b>\$4,786.00</b>	<b>\$4,778.41</b>	<b>\$4,778.41</b>	<b>\$2,981.00</b>	<b>\$2,981.00</b>	<b>\$2,981.00</b>	<b>\$2,981.00</b>	<b>\$2,981.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.43</b>	<b>\$0.00</b>	<b>\$1.11</b>	<b>\$1.11</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$1,006.93		\$1,015.02	\$1,015.02	\$1,025.02	\$1,035.02	\$1,045.02	\$1,055.02	\$1,065.02
<b>Reserves</b>	<b>\$1,006.93</b>		<b>\$1,015.02</b>	<b>\$1,015.02</b>	<b>\$1,025.02</b>	<b>\$1,035.02</b>	<b>\$1,045.02</b>	<b>\$1,055.02</b>	<b>\$1,065.02</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Lillooet Camelsfoot TV & Radio Rebroadcasting DA 2003**

40000 2003 Requisition	27,065	26,150	24,950	22,650	22,700	23,800
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>							
	DISTRICT OF LILLOOET	44,409,288	23,186	22,205	21,186	19,233	19,275	20,375	
	LILLOOET/CAMELSFOOT TV	7,889,827	3,879	3,945	3,764	3,417	3,425	3,425	
	<b>TOTAL</b>	<b>52,299,115</b>	<b>27,065</b>	<b>26,150</b>	<b>24,950</b>	<b>22,650</b>	<b>22,700</b>	<b>23,800</b>	
<b>Requisition maximums</b>									
<b>Dollar Maximun</b>									
<b>Tax Rate (per \$1,000)</b>	0.1540 \$	66,140	<b>Est. Residential Tax rate /1,000</b>	0.05399	0.05000	0.04771	0.04331	0.04340	0.04551

Jurisdiction	Bylaw 1214, 1238, 1284
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a Television and Radio repeater system for the District of Lillooet and a defined area of Electoral Area B known as Camelsfoot.

**Items of Significance**

This Service is run by the Lillooet's Camelsfoot TV & Radio Association and funding is shown as requested by this society.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2003 - Lillooet Camelsfoot TV &amp; Radio Rebroadcasting</b>							
<b>Revenues</b>							
40000 Requisition	\$27,065.00	\$27,065.00	\$27,065.00	\$27,065.00	\$26,150.00	-3%	
<b>Requisitions</b>	<b>\$27,065.00</b>	<b>\$27,065.00</b>	<b>\$27,065.00</b>	<b>\$27,065.00</b>	<b>\$26,150.00</b>	<b>-3%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$63.54	\$60.00	\$27.58	\$30.08	\$15.00	-50%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$63.54</b>	<b>\$60.00</b>	<b>\$27.58</b>	<b>\$30.08</b>	<b>\$15.00</b>	<b>-50%</b>	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$34.59	\$0.00	(\$0.41)	(\$0.41)	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>	<b>\$34.59</b>	<b>\$0.00</b>	<b>(\$0.41)</b>	<b>(\$0.41)</b>	<b>\$0.00</b>	<b>-100%</b>	
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$2,440.00		Transfer from reserve for the equipment purchases planned
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,440.00</b>		
<b>Total Revenues</b>	<b>\$27,163.13</b>	<b>\$27,125.00</b>	<b>\$27,092.17</b>	<b>\$27,094.67</b>	<b>\$28,605.00</b>	<b>-154%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$26,850.00	\$25,900.00	\$25,900.00	\$25,900.00	\$28,340.00	9%	As requested by Society for operations
<b>Operating Expenses</b>	<b>\$27,100.00</b>	<b>\$26,150.00</b>	<b>\$26,150.00</b>	<b>\$26,150.00</b>	<b>\$28,590.00</b>	<b>9%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$63.54	\$975.00	\$27.58	\$945.08	\$15.00	-98%	Transfer to capital reserve (interest)
<b>Transfer Expenses</b>	<b>\$63.54</b>	<b>\$975.00</b>	<b>\$27.58</b>	<b>\$945.08</b>	<b>\$15.00</b>	<b>-98%</b>	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$27,163.54</b>	<b>\$27,125.00</b>	<b>\$26,177.58</b>	<b>\$27,095.08</b>	<b>\$28,605.00</b>	<b>-89%</b>	
<b>Surplus/ (Deficit)</b>	<b>(\$0.41)</b>	<b>\$0.00</b>	<b>\$914.59</b>	<b>(\$0.41)</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$3,431.54		\$3,459.12	\$4,404.20	\$1,979.20		
<b>Reserves</b>	<b>\$3,431.54</b>		<b>\$3,459.12</b>	<b>\$4,404.20</b>	<b>\$1,979.20</b>		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 2003 - Lillooet Camelsfoot TV &amp; Radio Rebroadcasting</b>									
<b>Revenues</b>									
40000 Requisition	\$27,065.00	\$27,065.00	\$27,065.00	\$27,065.00	\$26,150.00	\$24,950.00	\$22,650.00	\$22,700.00	\$23,800.00
<b>Requisitions</b>	<b>\$27,065.00</b>	<b>\$27,065.00</b>	<b>\$27,065.00</b>	<b>\$27,065.00</b>	<b>\$26,150.00</b>	<b>\$24,950.00</b>	<b>\$22,650.00</b>	<b>\$22,700.00</b>	<b>\$23,800.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$63.54	\$60.00	\$27.58	\$30.08	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00
<b>Fees &amp; Other Revenues</b>	<b>\$63.54</b>	<b>\$60.00</b>	<b>\$27.58</b>	<b>\$30.08</b>	<b>\$15.00</b>	<b>\$15.00</b>	<b>\$15.00</b>	<b>\$15.00</b>	<b>\$15.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit - Available	\$34.59	\$0.00	(\$0.41)	(\$0.41)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$34.59</b>	<b>\$0.00</b>	<b>(\$0.41)</b>	<b>(\$0.41)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$2,440.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,440.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$27,163.13</b>	<b>\$27,125.00</b>	<b>\$27,092.17</b>	<b>\$27,094.67</b>	<b>\$28,605.00</b>	<b>\$24,965.00</b>	<b>\$22,665.00</b>	<b>\$22,715.00</b>	<b>\$23,815.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$26,850.00	\$25,900.00	\$25,900.00	\$25,900.00	\$28,340.00	\$24,700.00	\$22,400.00	\$22,450.00	\$23,550.00
<b>Operating Expenses</b>	<b>\$27,100.00</b>	<b>\$26,150.00</b>	<b>\$26,150.00</b>	<b>\$26,150.00</b>	<b>\$28,590.00</b>	<b>\$24,950.00</b>	<b>\$22,650.00</b>	<b>\$22,700.00</b>	<b>\$23,800.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$63.54	\$975.00	\$27.58	\$945.08	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00
<b>Transfer Expenses</b>	<b>\$63.54</b>	<b>\$975.00</b>	<b>\$27.58</b>	<b>\$945.08</b>	<b>\$15.00</b>	<b>\$15.00</b>	<b>\$15.00</b>	<b>\$15.00</b>	<b>\$15.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$27,163.54</b>	<b>\$27,125.00</b>	<b>\$26,177.58</b>	<b>\$27,095.08</b>	<b>\$28,605.00</b>	<b>\$24,965.00</b>	<b>\$22,665.00</b>	<b>\$22,715.00</b>	<b>\$23,815.00</b>
<b>Surplus/ (Deficit)</b>	<b>(\$0.41)</b>	<b>\$0.00</b>	<b>\$914.59</b>	<b>(\$0.41)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$3,431.54		\$3,459.12	\$4,404.20	\$1,979.20	\$1,994.20	\$2,009.20	\$2,024.20	\$2,039.20
<b>Reserves</b>	<b>\$3,431.54</b>		<b>\$3,459.12</b>	<b>\$4,404.20</b>	<b>\$1,979.20</b>	<b>\$1,994.20</b>	<b>\$2,009.20</b>	<b>\$2,024.20</b>	<b>\$2,039.20</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pemberton Television & Radio Rebroadcasting**

**2004**

40000 2004	Requisition	17,784	17,239	19,084	19,671	20,276	20,899
------------	-------------	--------	--------	--------	--------	--------	--------

**REQUISITION**                      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	45,536,754	13,800	13,499	14,944	15,403	15,877	16,365
PEMBERTON TELEVISION	22,473,100	3,984	3,740	4,140	4,268	4,399	4,534
<b>TOTAL</b>	<b>68,009,854</b>	<b>17,784</b>	<b>17,239</b>	<b>19,084</b>	<b>19,671</b>	<b>20,276</b>	<b>20,899</b>

<b>Requisition maximums</b>	
Dollar Maximun	\$ 30,000
Tax Rate (per \$1,000)	0.2800 \$ 365,260

Est. Residential Tax rate /1,000	0.0273	0.0253	0.0281	0.0289	0.0298	0.0307
----------------------------------	--------	--------	--------	--------	--------	--------

Residential Occurences (for apportionment)

VILLAGE OF PEMBERTON	1,386
PEMBERTON TELEVISION	384
	<b>1,770</b>

Jurisdiction	Bylaw 637
Debt Issue #	none
Basis of Apportionment	Residential Class 1 Occurences (apportionment)/ Collection on Hosp Improvements Only

**Service Mandate**

This service participates in and provides a financial contribution towards a Television and Radio repeater system for the Village of Pemberton and a defined portion of Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2004 - Pemberton TV &amp; Radio Rebroadcasting</b>										
<b>Revenues</b>										
40000	Requisition			\$31,173.00	\$17,784.00	\$17,784.00	\$17,784.00	\$17,239.00	-3.1%	
<b>Requisitions</b>				<b>\$31,173.00</b>	<b>\$17,784.00</b>	<b>\$17,784.00</b>	<b>\$17,784.00</b>	<b>\$17,239.00</b>	<b>-3%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$121.02	\$20.00	\$50.26	\$54.42	\$0.00	-100%	
<b>Fees &amp; Other Revenues</b>				<b>\$121.02</b>	<b>\$20.00</b>	<b>\$50.26</b>	<b>\$54.42</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			(\$10,253.85)	\$1,608.00	\$1,855.47	\$1,855.47	\$705.00	-62%	
<b>Surplus Deficit Prior Year</b>				<b>(\$10,253.85)</b>	<b>\$1,608.00</b>	<b>\$1,855.47</b>	<b>\$1,855.47</b>	<b>\$705.00</b>	<b>-62%</b>	
44000	Transfer from Reserve			\$500.00	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$6,276.00	\$0.00	\$0.00	\$6,276.00		Transfer from Operational Surplus reserve
<b>Transfer Revenue</b>				<b>\$500.00</b>	<b>\$6,276.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,276.00</b>		
<b>Total Revenues</b>				<b>\$21,540.17</b>	<b>\$25,688.00</b>	<b>\$19,689.73</b>	<b>\$19,693.89</b>	<b>\$24,220.00</b>	<b>-165%</b>	
<b>Expenses</b>										
50220	Courier			\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	-100%	Postage fees for Pemberton TV & Radio Survey
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services			\$7,366.81	\$8,000.00	\$2,654.46	\$4,167.65	\$4,000.00	-4%	TSN and Shaw Satellite
50600	Insurance			\$244.60	\$245.00	\$254.93	\$254.93	\$270.00	6%	
50630	Operating Supplies - Parts			\$0.00	\$0.00	\$1,759.96	\$1,759.96	\$2,000.00	14%	2020 is for installation of dish
50650	Operating Supplies - Other			\$0.00	\$0.00	\$47.25	\$845.28	\$0.00	-100%	2020 is for Technical assistance with potential upgrade specs
50670	Service / Site Maintenance			\$10,517.36	\$10,000.00	\$259.56	\$599.56	\$10,000.00	1568%	Snow clearing and site maintenance; 2019 includes electrical
50690	Utilities - Hydro			\$1,305.93	\$1,500.00	\$599.49	\$770.30	\$1,200.00	56%	Average last 3 years
51030	Contingency			\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
53200	Time Allocation from Other Services	CC2004	Pemberton Television DA	\$0.00	\$693.00	\$2,750.11	\$3,841.27	\$1,500.00	-61%	Staff time spent on service; 2020 is for survey
<b>Operating Expenses</b>				<b>\$19,684.70</b>	<b>\$25,688.00</b>	<b>\$15,075.76</b>	<b>\$18,988.95</b>	<b>\$24,220.00</b>	<b>28%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$19,684.70</b>	<b>\$25,688.00</b>	<b>\$15,075.76</b>	<b>\$18,988.95</b>	<b>\$24,220.00</b>	<b>28%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$1,855.47</b>	<b>\$0.00</b>	<b>\$4,613.97</b>	<b>\$704.94</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve			\$6,276.00		\$6,276.00	\$6,276.00	\$0.00		
<b>Reserves</b>				<b>\$6,276.00</b>		<b>\$6,276.00</b>	<b>\$6,276.00</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2004 - Pemberton TV &amp; Radio Rebroadcasting</b>									
<b>Revenues</b>									
40000 Requisition	\$31,173.00	\$17,784.00	\$17,784.00	\$17,784.00	\$17,239.00	\$19,084.00	\$19,671.00	\$20,276.00	\$20,899.00
<b>Requisitions</b>	<b>\$31,173.00</b>	<b>\$17,784.00</b>	<b>\$17,784.00</b>	<b>\$17,784.00</b>	<b>\$17,239.00</b>	<b>\$19,084.00</b>	<b>\$19,671.00</b>	<b>\$20,276.00</b>	<b>\$20,899.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$121.02	\$20.00	\$50.26	\$54.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>	<b>\$121.02</b>	<b>\$20.00</b>	<b>\$50.26</b>	<b>\$54.42</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	(\$10,253.85)	\$1,608.00	\$1,855.47	\$1,855.47	\$705.00	\$705.00	\$705.00	\$705.00	\$705.00
<b>Surplus Deficit Prior Year</b>	<b>(\$10,253.85)</b>	<b>\$1,608.00</b>	<b>\$1,855.47</b>	<b>\$1,855.47</b>	<b>\$705.00</b>	<b>\$705.00</b>	<b>\$705.00</b>	<b>\$705.00</b>	<b>\$705.00</b>
44000 Transfer from Reserve	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP94 Surplus Reserve	\$0.00	\$6,276.00	\$0.00	\$0.00	\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$500.00</b>	<b>\$6,276.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,276.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$21,540.17</b>	<b>\$25,688.00</b>	<b>\$19,689.73</b>	<b>\$19,693.89</b>	<b>\$24,220.00</b>	<b>\$19,789.00</b>	<b>\$20,376.00</b>	<b>\$20,981.00</b>	<b>\$21,604.00</b>
<b>Expenses</b>									
50220 Courier	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$7,366.81	\$8,000.00	\$2,654.46	\$4,167.65	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50600 Insurance	\$244.60	\$245.00	\$254.93	\$254.93	\$270.00	\$278.00	\$286.00	\$295.00	\$304.00
50630 Operating Supplies - Parts	\$0.00	\$0.00	\$1,759.96	\$1,759.96	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50650 Operating Supplies - Other	\$0.00	\$0.00	\$47.25	\$845.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance	\$10,517.36	\$10,000.00	\$259.56	\$599.56	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
50690 Utilities - Hydro	\$1,305.93	\$1,500.00	\$599.49	\$770.30	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
51030 Contingency	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$1.00	\$2.00	\$3.00
53200 Time Allocation from Other Services CC2004 Pemberton Television DA	\$0.00	\$693.00	\$2,750.11	\$3,841.27	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
<b>Operating Expenses</b>	<b>\$19,684.70</b>	<b>\$25,688.00</b>	<b>\$15,075.76</b>	<b>\$18,988.95</b>	<b>\$24,220.00</b>	<b>\$19,789.00</b>	<b>\$20,376.00</b>	<b>\$20,981.00</b>	<b>\$21,604.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$19,684.70</b>	<b>\$25,688.00</b>	<b>\$15,075.76</b>	<b>\$18,988.95</b>	<b>\$24,220.00</b>	<b>\$19,789.00</b>	<b>\$20,376.00</b>	<b>\$20,981.00</b>	<b>\$21,604.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$1,855.47</b>	<b>\$0.00</b>	<b>\$4,613.97</b>	<b>\$704.94</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve	\$6,276.00		\$6,276.00	\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserves</b>	<b>\$6,276.00</b>		<b>\$6,276.00</b>	<b>\$6,276.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pemberton & District Community Fund 2100**

40000	2100	Requisition	-	-	-	-	-	-
-------	------	-------------	---	---	---	---	---	---

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	-	-	-	-	-	-
PEMBERTON RECREATION COMMISSION	50,616,550	-	-	-	-	-	-
<b>TOTAL</b>	<b>179,792,449</b>	-	-	-	-	-	-

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>179,792,449</b>	-	-	-	-	-
Dollar Maximun	none							
Tax Rate (per \$1,000)	0.5000	\$	710,532	-	-	-	-	-

Est. Residential Tax rate /1,000

Jurisdiction	SLP
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a recreation commission for the Village of Pemberton and a defined portion of Electoral Area C to provide for arts, culture and recreation in the area.

**Items of Significance**

**Allocations committed but not yet paid:**

Nov 2017 BOD	Up to \$1,746 to supply and install a bear-proof garbage bin near the baseball diamond in the Signal Hill Elementary School yard	1,746.00
Jun 2018 BOD	Youth outreach programs & events (redirected from Seed to Table programs)	2,123.01
Jun 2019 BOD	Up to \$726 to Stewardship Pemberton Society for 7 days of kitchen time at the PCC to host 7 community canning workshops	597.37
<b>Total Allocations Committed but not paid</b>		<b><u>4,466.38</u></b>

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2100 - Pemberton &amp; District Community Fund</b>							
<b>Revenues</b>							
40000 Requisition	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>	<b>\$30,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$21,709.90	\$19,076.00	\$19,075.52	\$19,075.52	\$4,466.00	-77%	
<b>Surplus Deficit Prior Year</b>	<b>\$21,709.90</b>	<b>\$19,076.00</b>	<b>\$19,075.52</b>	<b>\$19,075.52</b>	<b>\$4,466.00</b>	<b>-77%</b>	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$51,709.90</b>	<b>\$19,076.00</b>	<b>\$19,075.52</b>	<b>\$19,075.52</b>	<b>\$4,466.00</b>	<b>-77%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00		
50610 Miscellaneous Operating Cost	\$32,364.38	\$16,703.00	\$14,609.14	\$14,609.14	\$4,466.00	-69%	Commitments via PVUS resolutions not yet funded
50610 Miscellaneous Operating Cost CC2106C Pemberton Youth Centre	\$0.00	\$2,123.00	\$0.00	\$0.00	\$0.00		2020 budget was for Youth Outreach Program Expenses
<b>Operating Expenses</b>	<b>\$32,614.38</b>	<b>\$19,076.00</b>	<b>\$14,609.14</b>	<b>\$14,609.14</b>	<b>\$4,466.00</b>	<b>-69%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services CC2106 Pemberton Dist Com Rec Cmpx	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Expenses</b>	<b>\$20.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$32,634.38</b>	<b>\$19,076.00</b>	<b>\$14,609.14</b>	<b>\$14,609.14</b>	<b>\$4,466.00</b>	<b>-69%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$19,075.52</b>	<b>\$0.00</b>	<b>\$4,466.38</b>	<b>\$4,466.38</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Birken Recreation Com. DA**

**2102**

40000 2102 Requisition

3,250      3,634      3,449      3,453      3,457      3,461

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BIRKEN RECREATION COM

9,928,794

3,250      3,634      3,449      3,453      3,457      3,461

**TOTAL**      **9,928,794**

**3,250      3,634      3,449      3,453      3,457      3,461**

Requisition maximums

Dollar Maximum

Tax Rate (per \$1,000)      0.0620      \$      6,140

Est. Residential Tax rate /1,000

0.03388	0.03660	0.03474	0.03478	0.03482	0.03486
---------	---------	---------	---------	---------	---------

Jurisdiction

Bylaw 221, SLP
----------------

Debt Issue #

none
------

Basis of Apportionment

Gen L&I (Mun)/Hosp L&I (EA)
-----------------------------

**Service Mandate**

This service provides a financial contribution to the recreation commission for the community of Birken to provide for arts, culture and recreation in the area.

**Items of Significance**

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2102 - Birken Recreation Commission</b>							
<b>Revenues</b>							
40000 Requisition	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,634.00	12%	
<b>Requisitions</b>	<b>\$3,433.00</b>	<b>\$3,250.00</b>	<b>\$3,250.00</b>	<b>\$3,250.00</b>	<b>\$3,634.00</b>	<b>12%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.15	\$0.00	\$0.52	\$0.52	(\$189.00)	-36446%	
<b>Surplus Deficit Prior Year</b>	<b>\$0.15</b>	<b>\$0.00</b>	<b>\$0.52</b>	<b>\$0.52</b>	<b>(\$189.00)</b>	<b>-36446%</b>	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$3,433.15</b>	<b>\$3,250.00</b>	<b>\$3,250.52</b>	<b>\$3,250.52</b>	<b>\$3,445.00</b>	<b>-36434%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$182.63	\$0.00	\$189.19	\$189.19	\$195.00	3%	
50610 Miscellaneous Operating Cost	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	0%	Funds sent to Society (no request received for 2021, will hold funds until request and review completed)
<b>Operating Expenses</b>	<b>\$3,432.63</b>	<b>\$3,250.00</b>	<b>\$3,439.19</b>	<b>\$3,439.19</b>	<b>\$3,445.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$3,432.63</b>	<b>\$3,250.00</b>	<b>\$3,439.19</b>	<b>\$3,439.19</b>	<b>\$3,445.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.52</b>	<b>\$0.00</b>	<b>(\$188.67)</b>	<b>(\$188.67)</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Lillooet Dist R.E.C. Centre CLSA 2104**

40000 2104	Requisition		2,886	2,877	2,877	2,877	2,877	2,877
------------	-------------	--	-------	-------	-------	-------	-------	-------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

LILLOOET DISTRICT REC CENTRE	2,022,876	2,886	2,877	2,877	2,877	2,877	2,877	2,877
------------------------------	-----------	-------	-------	-------	-------	-------	-------	-------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>2,022,876</b>	<b>2,886</b>	<b>2,877</b>	<b>2,877</b>	<b>2,877</b>	<b>2,877</b>
-----------------------------	--	--------------	------------------	--------------	--------------	--------------	--------------	--------------

Dollar Maximun	\$	2,586
Tax Rate (per \$1,000)	0.1447 \$	2,877

Est. Residential Tax rate /1,000	0.14414	0.14222	0.14222	0.14222	0.14222	0.14222
----------------------------------	---------	---------	---------	---------	---------	---------

Jurisdiction	Bylaw 560/625/920/1213/1615
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Lillooet and District Recreation, Educational and Cultural Center Society to help fund arts, culture and recreation in the area.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2104 - Lillooet Dist R.E.C. Centre</b>							
<b>Revenues</b>							
40000 Requisition	\$2,586.00	\$2,886.00	\$2,886.00	\$2,886.00	\$2,877.00	0%	Current Maximum
<b>Requisitions</b>	<b>\$2,586.00</b>	<b>\$2,886.00</b>	<b>\$2,886.00</b>	<b>\$2,886.00</b>	<b>\$2,877.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.86)	\$0.00	(\$0.29)	(\$0.29)	(\$1.00)	245%	
<b>Surplus Deficit Prior Year</b>	<b>(\$0.86)</b>	<b>\$0.00</b>	<b>(\$0.29)</b>	<b>(\$0.29)</b>	<b>(\$1.00)</b>	<b>245%</b>	
43000 Transfers from Other Service	\$12,087.57	\$12,088.00	\$12,087.57	\$12,087.57	\$12,088.00	0%	Allocation from BC Hydro PILT funds
CC1000 General Government Services	\$12,087.57	\$12,088.00	\$12,087.57	\$12,087.57	\$12,088.00	0%	
<b>Transfer Revenue</b>	<b>\$12,087.57</b>	<b>\$12,088.00</b>	<b>\$12,087.57</b>	<b>\$12,087.57</b>	<b>\$12,088.00</b>	<b>0%</b>	
<b>Total Revenues</b>	<b>\$14,672.71</b>	<b>\$14,974.00</b>	<b>\$14,973.28</b>	<b>\$14,973.28</b>	<b>\$14,964.00</b>	<b>245%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$14,423.00	\$14,724.00	\$14,724.00	\$14,724.00	\$14,714.00	0%	Funds sent to District of Lillooet
<b>Operating Expenses</b>	<b>\$14,673.00</b>	<b>\$14,974.00</b>	<b>\$14,974.00</b>	<b>\$14,974.00</b>	<b>\$14,964.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$14,673.00</b>	<b>\$14,974.00</b>	<b>\$14,974.00</b>	<b>\$14,974.00</b>	<b>\$14,964.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>(\$0.29)</b>	<b>\$0.00</b>	<b>(\$0.72)</b>	<b>(\$0.72)</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Squamish Dist Com Swim Pool LSA**

**2105**

40000 2105	Requisition		1,519,035	1,564,000	1,583,509	1,592,809	1,597,298	1,630,493
------------	-------------	--	-----------	-----------	-----------	-----------	-----------	-----------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,021,031,410	1,368,499	1,420,059	1,437,773	1,446,217	1,450,293	1,480,433
SQUAMISH DIST SWIM POOL	103,494,332	150,536	143,941	145,736	146,592	147,005	150,060

<b>TOTAL</b>	<b>1,124,525,742</b>	<b>1,519,035</b>	<b>1,564,000</b>	<b>1,583,509</b>	<b>1,592,809</b>	<b>1,597,298</b>	<b>1,630,493</b>
--------------	----------------------	------------------	------------------	------------------	------------------	------------------	------------------

<b>Requisition maximums</b>	
<b>Dollar Maximun</b>	\$ 800,000
<b>Tax Rate (per \$1,000)</b>	<b>0.9500</b> \$ 8,908,105

Est. Residential Tax rate /1,000	0.14617	0.13908	0.14082	0.14164	0.14204	0.14499
----------------------------------	---------	---------	---------	---------	---------	---------

Jurisdiction	Bylaw 438/569
Debt Issue #	issue# 121 Bylaw 1253, rate reset Oct, 2022
Maturity date	2037
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the District of Squamish for the operation of a community swimming pool for the District of Squamish and a portion of Electoral Area D.

**Items of Significance**

Service is managed by the District of Squamish.

Squamish Recreation Services anticipates a modified pool operation in 2021 to meet the safety needs of Staff and Community during COVID-19 recovery. Current forecast show pool and aquatics recovery over 2021-2023 to reach existing 2019 numbers. The planning and decision making process to restart, or delay restart of pool services, programs and amenities due to COVID factors, are based on the following criteria.

1. Ability to comply with Provincial Health Orders;
2. Reasonable public demand for services;
3. Financial viability; and
4. Employee & Public safety measures are in place.

The Squamish Facilities Maintenance Department will continue to focus on preventative maintenance to prolong the life and maximise efficiency of the equipment. In addition staff will seek opportunities to reduce energy consumption through the replacement of aging equipment. Additional cleaning and sanitation have been included for 2021.

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2105 - Squamish District Community Pool</b>							
<b>Revenues</b>							
40000 Requisition	\$1,406,514.00	\$1,519,035.00	\$1,519,035.00	\$1,519,035.00	\$1,564,000.00	3%	
<b>Requisitions</b>	<b>\$1,406,514.00</b>	<b>\$1,519,035.00</b>	<b>\$1,519,035.00</b>	<b>\$1,519,035.00</b>	<b>\$1,564,000.00</b>	<b>3%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$8,780.90	\$7,000.00	\$3,811.83	\$4,128.98	\$4,200.00	2%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$8,780.90</b>	<b>\$7,000.00</b>	<b>\$3,811.83</b>	<b>\$4,128.98</b>	<b>\$4,200.00</b>	<b>2%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$5,803.56	\$106,500.00	\$106,499.59	\$106,499.59	\$151,129.00	42%	
<b>Surplus Deficit Prior Year</b>	<b>\$5,803.56</b>	<b>\$106,500.00</b>	<b>\$106,499.59</b>	<b>\$106,499.59</b>	<b>\$151,129.00</b>	<b>42%</b>	
44000 Transfer from Reserve	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Water feature from capital reserve (99996 below)
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100,000.00</b>		
<b>Total Revenues</b>	<b>\$1,421,098.46</b>	<b>\$1,732,535.00</b>	<b>\$1,629,346.42</b>	<b>\$1,629,663.57</b>	<b>\$1,819,329.00</b>	<b>47%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590 Depreciation/Amortization	\$139,371.28	\$152,810.00	\$0.00	\$139,371.28	\$152,810.00	10%	
50610 Miscellaneous Operating Cost	\$1,265,809.00	\$1,275,585.00	\$1,275,585.00	\$1,275,585.00	\$1,362,365.00	7%	Funds sent to DOS for operations as requested
<b>Operating Expenses</b>	<b>\$1,405,430.28</b>	<b>\$1,428,645.00</b>	<b>\$1,275,835.00</b>	<b>\$1,415,206.28</b>	<b>\$1,515,425.00</b>	<b>7%</b>	
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Was spare boiler controls, now for water feature from reserve
99996 Fixed Asset Increase	\$0.00	\$74,000.00	\$0.00	\$0.00	\$74,000.00		Pool upgrades (HVAC, benches, interior doors) carried fwd
99996 Fixed Asset Increase	\$0.00	\$80,000.00	\$0.00	\$0.00	\$140,000.00		Roof repairs
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$254,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$314,000.00</b>		
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$0.00	\$18,008.97	\$18,009.00	0%	
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$10,875.00	\$21,750.00	\$21,750.00	0%	
<b>Principal &amp; Interest</b>	<b>\$39,758.97</b>	<b>\$39,759.00</b>	<b>\$10,875.00</b>	<b>\$39,758.97</b>	<b>\$39,759.00</b>	<b>0%</b>	
53000 Transfer to Reserve	\$8,780.90	\$162,941.00	\$3,811.83	\$162,941.00	\$102,955.00	-37%	
<b>Transfer Expenses</b>	<b>\$8,780.90</b>	<b>\$162,941.00</b>	<b>\$3,811.83</b>	<b>\$162,941.00</b>	<b>\$102,955.00</b>	<b>-37%</b>	
50590 Depreciation/Amortization	(\$139,371.28)	(\$152,810.00)	\$0.00	(\$139,371.28)	(\$152,810.00)	10%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$139,371.28)</b>	<b>(\$152,810.00)</b>	<b>\$0.00</b>	<b>(\$139,371.28)</b>	<b>(\$152,810.00)</b>	<b>10%</b>	
<b>Total Expenses</b>	<b>\$1,314,598.87</b>	<b>\$1,732,535.00</b>	<b>\$1,290,521.83</b>	<b>\$1,478,534.97</b>	<b>\$1,819,329.00</b>	<b>-20%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$106,499.59</b>	<b>\$0.00</b>	<b>\$338,824.59</b>	<b>\$151,128.60</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$474,206.81		\$478,018.64	\$637,147.81	\$640,102.81		
<b>Reserves</b>	<b>\$474,206.81</b>		<b>\$478,018.64</b>	<b>\$637,147.81</b>	<b>\$640,102.81</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2105 - Squamish District Community Pool</b>									
<b>Revenues</b>									
40000 Requisition	\$1,406,514.00	\$1,519,035.00	\$1,519,035.00	\$1,519,035.00	\$1,564,000.00	\$1,583,509.00	\$1,592,809.00	\$1,597,298.00	\$1,630,493.00
<b>Requisitions</b>	<b>\$1,406,514.00</b>	<b>\$1,519,035.00</b>	<b>\$1,519,035.00</b>	<b>\$1,519,035.00</b>	<b>\$1,564,000.00</b>	<b>\$1,583,509.00</b>	<b>\$1,592,809.00</b>	<b>\$1,597,298.00</b>	<b>\$1,630,493.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$8,780.90	\$7,000.00	\$3,811.83	\$4,128.98	\$4,200.00	\$5,200.00	\$6,200.00	\$6,868.00	\$9,509.00
<b>Fees &amp; Other Revenues</b>	<b>\$8,780.90</b>	<b>\$7,000.00</b>	<b>\$3,811.83</b>	<b>\$4,128.98</b>	<b>\$4,200.00</b>	<b>\$5,200.00</b>	<b>\$6,200.00</b>	<b>\$6,868.00</b>	<b>\$9,509.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$5,803.56	\$106,500.00	\$106,499.59	\$106,499.59	\$151,129.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$5,803.56</b>	<b>\$106,500.00</b>	<b>\$106,499.59</b>	<b>\$106,499.59</b>	<b>\$151,129.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$1,421,098.46</b>	<b>\$1,732,535.00</b>	<b>\$1,629,346.42</b>	<b>\$1,629,663.57</b>	<b>\$1,819,329.00</b>	<b>\$1,588,709.00</b>	<b>\$1,599,009.00</b>	<b>\$1,604,166.00</b>	<b>\$1,640,002.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$139,371.28	\$152,810.00	\$0.00	\$139,371.28	\$152,810.00	\$152,810.00	\$152,810.00	\$152,810.00	\$152,810.00
50610 Miscellaneous Operating Cost	\$1,265,809.00	\$1,275,585.00	\$1,275,585.00	\$1,275,585.00	\$1,362,365.00	\$1,448,700.00	\$1,459,000.00	\$1,322,400.00	\$1,335,900.00
<b>Operating Expenses</b>	<b>\$1,405,430.28</b>	<b>\$1,428,645.00</b>	<b>\$1,275,835.00</b>	<b>\$1,415,206.28</b>	<b>\$1,515,425.00</b>	<b>\$1,601,760.00</b>	<b>\$1,612,060.00</b>	<b>\$1,475,460.00</b>	<b>\$1,488,960.00</b>
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$74,000.00	\$0.00	\$0.00	\$74,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$80,000.00	\$0.00	\$0.00	\$140,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$175,000.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$254,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$314,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$175,000.00</b>	<b>\$0.00</b>
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$0.00	\$18,008.97	\$18,009.00	\$18,009.00	\$18,009.00	\$18,009.00	\$18,009.00
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$10,875.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
<b>Principal &amp; Interest</b>	<b>\$39,758.97</b>	<b>\$39,759.00</b>	<b>\$10,875.00</b>	<b>\$39,758.97</b>	<b>\$39,759.00</b>	<b>\$39,759.00</b>	<b>\$39,759.00</b>	<b>\$39,759.00</b>	<b>\$39,759.00</b>
53000 Transfer to Reserve	\$8,780.90	\$162,941.00	\$3,811.83	\$162,941.00	\$102,955.00	\$100,000.00	\$100,000.00	\$66,757.00	\$264,093.00
<b>Transfer Expenses</b>	<b>\$8,780.90</b>	<b>\$162,941.00</b>	<b>\$3,811.83</b>	<b>\$162,941.00</b>	<b>\$102,955.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>	<b>\$66,757.00</b>	<b>\$264,093.00</b>
50590 Depreciation/Amortization	(\$139,371.28)	(\$152,810.00)	\$0.00	(\$139,371.28)	(\$152,810.00)	(\$152,810.00)	(\$152,810.00)	(\$152,810.00)	(\$152,810.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$139,371.28)</b>	<b>(\$152,810.00)</b>	<b>\$0.00</b>	<b>(\$139,371.28)</b>	<b>(\$152,810.00)</b>	<b>(\$152,810.00)</b>	<b>(\$152,810.00)</b>	<b>(\$152,810.00)</b>	<b>(\$152,810.00)</b>
<b>Total Expenses</b>	<b>\$1,314,598.87</b>	<b>\$1,732,535.00</b>	<b>\$1,290,521.83</b>	<b>\$1,478,534.97</b>	<b>\$1,819,329.00</b>	<b>\$1,588,709.00</b>	<b>\$1,599,009.00</b>	<b>\$1,604,166.00</b>	<b>\$1,640,002.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$106,499.59</b>	<b>\$0.00</b>	<b>\$338,824.59</b>	<b>\$151,128.60</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$474,206.81		\$478,018.64	\$637,147.81	\$640,102.81	\$740,102.81	\$840,102.81	\$906,859.81	\$1,170,952.81
<b>Reserves</b>	<b>\$474,206.81</b>		<b>\$478,018.64</b>	<b>\$637,147.81</b>	<b>\$640,102.81</b>	<b>\$740,102.81</b>	<b>\$840,102.81</b>	<b>\$906,859.81</b>	<b>\$1,170,952.81</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pemberton & District Community Recreation**

**2106 CONSOLIDATED**

40000 2106	Requisition		1,253,123	1,253,123	1,349,757	1,797,005	1,315,553	1,330,150
------------	-------------	--	-----------	-----------	-----------	-----------	-----------	-----------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	597,081	607,556	654,408	871,249	637,825	644,902
ELECTORAL AREA C	137,257,450	656,042	645,567	695,349	925,756	677,728	685,248

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>266,433,349</b>	<b>1,253,123</b>	<b>1,253,123</b>	<b>1,349,757</b>	<b>1,797,005</b>	<b>1,315,553</b>	<b>1,330,150</b>
Dollar Maximun	\$ 1,031,387								
Tax Rate (per \$1,000)	1.2175 \$ 2,400,567	Est. Residential Tax rate /1,000	0.50014	0.47033	0.50660	0.67447	0.49376	0.49924	

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

- 2106 = Pemberton Cottonwood Recreation Complex
- 2106B = Pemberton Meadows Recreation Complex
- 2106C = Pemberton Youth Centre
- 2106E = Gates Lake Park
- 2106F = Pemberton Soccer Field

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pemberton & District Community Recreation 2106**

40000 2106 Requisition	1,053,588	1,110,425	1,100,040	1,564,051	1,080,620	1,096,261
------------------------	-----------	-----------	-----------	-----------	-----------	-----------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	502,008	538,372	533,337	758,305	523,921	531,504
ELECTORAL AREA C	137,257,450	551,580	572,053	566,703	805,746	556,699	564,757

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>266,433,349</b>	<b>1,053,588</b>	<b>1,110,425</b>	<b>1,100,040</b>	<b>1,564,051</b>	<b>1,080,620</b>	<b>1,096,261</b>
Dollar Maximun	\$ 1,031,387							
Tax Rate (per \$1,000)	1.21750 \$ 2,400,567	Est. Residential Tax rate /1,000	0.42050	0.41677	0.41288	0.58703	0.40559	0.41146

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2106 - Pemberton Dist Com Rec Complex</b>										
<b>Revenues</b>										
40000	Requisition			\$940,922.00	\$1,053,588.00	\$1,053,588.00	\$1,053,588.00	\$1,110,425.00	5%	
<b>Requisitions</b>				<b>\$940,922.00</b>	<b>\$1,053,588.00</b>	<b>\$1,053,588.00</b>	<b>\$1,053,588.00</b>	<b>\$1,110,425.00</b>	<b>5%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$1,322.45	\$0.00	\$0.00	\$0.00	\$0.00		
40240	Time Allocation To Other Services			\$1,701.20	\$0.00	\$0.00	\$0.00	\$0.00		
40300	Miscellaneous Revenue			\$2,370.66	\$0.00	\$0.00	\$0.00	\$0.00		
40320	Adult Program Revenue			\$28,651.04	\$0.00	\$0.00	\$0.00	\$0.00		
40321	Children's Program Revenue			\$55,669.32	\$0.00	\$0.00	\$0.00	\$0.00		
40323	Summer Camp Revenue			(\$60.00)	\$0.00	\$0.00	\$0.00	\$0.00		
40325	Facility Rental Revenue			\$40,126.35	\$0.00	\$0.00	\$0.00	\$0.00		
40326	Facility Concession Sales			\$1,170.00	\$0.00	\$0.00	\$0.00	\$0.00		
40328	Fitness Centre Revenue			\$59,298.64	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Fees &amp; Other Revenues</b>				<b>\$190,249.66</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40950	Conditional Grants - Federal	SE3	PCC - Canada Day	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SE34	Family Day Event	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
40990	Conditional Grants - Non Governmental			\$1,650.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Grants</b>				<b>\$4,650.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			\$122,042.90	(\$36.00)	(\$23,786.94)	(\$23,786.94)	\$126,949.00	-634%	Surplus due to Capital projects carrying forward
<b>Surplus Deficit Prior Year</b>				<b>\$122,042.90</b>	<b>(\$36.00)</b>	<b>(\$23,786.94)</b>	<b>(\$23,786.94)</b>	<b>\$126,949.00</b>	<b>-634%</b>	
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$37,243.00	\$30,093.00		Covid Restart grant from GG for service as per VOP details
43000	Transfers from Other Service	CC2100	Pemberton & District Communit	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000	Transfers from Other Service	CC2502	Pemberton Library LSA	\$49,948.00	\$50,947.00	\$50,947.00	\$50,947.00	\$51,966.00	2%	Pemberton Library rent
44000	Transfer from Reserve			\$233,198.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>				<b>\$283,166.00</b>	<b>\$50,947.00</b>	<b>\$50,947.00</b>	<b>\$88,190.00</b>	<b>\$82,059.00</b>	<b>-7%</b>	
<b>Total Revenues</b>				<b>\$1,541,030.56</b>	<b>\$1,104,499.00</b>	<b>\$1,080,748.06</b>	<b>\$1,117,991.06</b>	<b>\$1,319,433.00</b>	<b>-635%</b>	
<b>Expenses</b>										
50110	Salaries			\$141,901.31	\$0.00	\$0.00	\$0.00	\$0.00		
50130	Benefits			\$36,375.17	\$0.00	\$0.00	\$0.00	\$0.00		
50131	Employer Health Tax			\$3,276.23	\$0.00	\$0.00	\$0.00	\$0.00		
50140	Overtime			\$417.16	\$0.00	\$0.00	\$0.00	\$0.00		
50160	Training			\$2,066.00	\$0.00	\$0.00	\$0.00	\$0.00		
50170	Dues/Subscriptions/Memberships			\$631.68	\$0.00	\$0.00	\$0.00	\$0.00		
50180	Travel			\$933.42	\$0.00	\$0.00	\$0.00	\$0.00		
50190	Advertising			\$690.40	\$0.00	\$0.00	\$0.00	\$0.00		
50195	Meeting Costs			\$88.34	\$0.00	\$0.00	\$0.00	\$0.00		
50200	Bank Charges & Interest			\$4,625.34	\$0.00	\$0.00	\$0.00	\$0.00		
50210	Communications			\$1,343.71	\$0.00	\$0.00	\$0.00	\$0.00		
50240	Office Supplies			\$1,119.50	\$0.00	\$0.00	\$0.00	\$0.00		
50270	Miscellaneous Office Expense			\$378.02	\$0.00	\$0.00	\$0.00	\$0.00		
50275	Staff Incentives			\$19.99	\$0.00	\$0.00	\$0.00	\$0.00		
50276	Staff Retention			\$781.08	\$0.00	\$0.00	\$0.00	\$0.00		
50280	Photocopier			\$2,556.20	\$0.00	\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2106 - Pemberton Dist Com Rec Complex</b>										
50320	Security			\$170.00	\$0.00	\$0.00	\$0.00	\$0.00		
50330	Vehicle Expense			\$435.20	\$0.00	\$0.00	\$0.00	\$0.00		
50400	Hardware			\$488.96	\$0.00	\$0.00	\$0.00	\$0.00		
50410	Software			\$66.00	\$0.00	\$0.00	\$0.00	\$0.00		
50440	Support Services			\$16,401.13	\$0.00	\$0.00	\$0.00	\$0.00		
50500	Overhead from General Government			\$5,833.00	\$0.00	\$0.00	\$0.00	\$0.00		
50520	Consulting - Legal			\$2,364.71	\$0.00	\$0.00	\$0.00	\$0.00		
50580	Contracted Services			\$30,012.24	\$0.00	\$0.00	(\$180.84)	\$0.00	-100%	Reversal of stale dated cheque; duplicated invoice
50590	Depreciation/Amortization			\$305,361.61	\$300,000.00	\$0.00	\$305,844.66	\$307,429.00	1%	Posted at year-end
50600	Insurance			\$16,773.16	\$16,184.00	\$16,183.99	\$16,183.99	\$16,607.00	3%	Property & Equipment insurance (SLRD)
50600	Insurance	V011	2016 Dodge RAM PCC	\$1,976.00	\$0.00	\$0.00	\$0.00	\$0.00		
50605	Licenses & Permits			\$577.41	\$0.00	\$0.00	\$0.00	\$0.00		
50610	Miscellaneous Operating Cost			\$481,201.01	\$630,418.00	\$630,418.00	\$630,418.00	\$810,623.00	29%	Amount sent to VOP for Management
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$0.00	\$0.00	\$48,457.00		Operational surplus reserve amount
50621	Operating Costs - Adult Programs			\$20,430.27	\$0.00	\$0.00	\$0.00	\$0.00		
50622	Operating Costs - Children's Programs			\$26,579.46	\$0.00	\$0.00	\$0.00	\$0.00		
50624	Operating Costs - Summer Camp			\$275.00	\$0.00	\$0.00	\$0.00	\$0.00		
50626	Operating Costs - Facility			\$15,768.27	\$0.00	\$0.00	\$0.00	\$0.00		
50655	Operating Costs - Special Events	SE34	Family Day Event	\$313.19	\$0.00	\$0.00	\$0.00	\$0.00		
50656	Operating Costs - Fitness Centre			\$9,623.72	\$0.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance			\$9,358.00	\$0.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance	SP57	Spray Park	\$34.20	\$0.00	\$0.00	\$0.00	\$0.00		
50690	Utilities - Hydro			\$21,429.35	\$0.00	\$0.00	\$0.00	\$0.00		
50700	Utilities - Telephone			\$2,351.70	\$0.00	\$0.00	\$0.00	\$0.00		
50710	Utilities - Water & Sewer			\$582.07	\$0.00	\$0.00	\$0.00	\$0.00		
50710	Utilities - Water & Sewer	SP57	Spray Park	\$363.28	\$0.00	\$0.00	\$0.00	\$0.00		
51011	Non-Capitalized Equipment			\$2,951.57	\$0.00	\$0.00	\$0.00	\$0.00		
53150	Contribution To Other Governments			\$233,198.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$113.79	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>				<b>\$1,402,235.85</b>	<b>\$946,602.00</b>	<b>\$646,601.99</b>	<b>\$952,265.81</b>	<b>\$1,183,116.00</b>	<b>24%</b>	
99996	Fixed Asset Increase			\$39,152.19	\$40,000.00	\$0.00	\$21,046.91	\$40,000.00	90%	Fitness centre equipment
99996	Fixed Asset Increase			\$0.00	\$61,750.00	\$0.00	\$0.00	\$71,750.00		Outdoor basketball court; carried fwd
99996	Fixed Asset Increase			\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00		Replace existing Room D floor to multipurpose flooring project not going forward
99996	Fixed Asset Increase			\$0.00	\$15,000.00	\$0.00	\$13,910.00	\$0.00	-100%	Scissor Lift for height works on the facility
99996	Fixed Asset Increase			\$5,580.06	\$0.00	\$0.00	\$864.00	\$0.00	-100%	Power Smart (lighting) Improvements for PCC
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$7,653.57	\$0.00	-100%	Hot water tank replacement (not budgeted)
99996	Fixed Asset Increase			\$21,747.53	\$0.00	\$0.00	\$0.00	\$0.00		Replace DDC HVAC Control System
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Geothermal Improvements
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$6,725.00		Great Hall wall padding
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$9,124.00		Security camera upgrade
<b>Capital Expenditures</b>				<b>\$66,479.78</b>	<b>\$156,750.00</b>	<b>\$0.00</b>	<b>\$43,474.48</b>	<b>\$142,599.00</b>	<b>228%</b>	
52040	SLRD - Debt Charges - Principal			\$161,405.05	\$161,405.00	\$106,177.54	\$161,405.05	\$161,405.00	0%	Issue 99 & 101 paid by SLRD
52050	SLRD - Debt Charges - Interest			\$139,741.86	\$139,742.00	\$69,870.93	\$139,741.86	\$139,742.00	0%	Issue 99 & 101 paid by SLRD
52060	Short-term Debt Charges - Principal			\$25,024.76	\$0.00	\$0.00	\$0.00	\$0.00		2019 Includes principal payout of \$20,516.70 -truck
52065	Short-term Debt Charges - Interest			\$291.81	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Principal &amp; Interest</b>				<b>\$326,463.48</b>	<b>\$301,147.00</b>	<b>\$176,048.47</b>	<b>\$301,146.91</b>	<b>\$301,147.00</b>	<b>0%</b>	
53000	Transfer to Reserve			\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfers to Capital reserve; Transferred to VOP in June 2019
<b>Transfer Expenses</b>				<b>\$75,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
50590	Depreciation/Amortization			(\$305,361.61)	(\$300,000.00)	\$0.00	(\$305,844.66)	(\$307,429.00)	1%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$305,361.61)</b>	<b>(\$300,000.00)</b>	<b>\$0.00</b>	<b>(\$305,844.66)</b>	<b>(\$307,429.00)</b>	<b>1%</b>	

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
Exhibit 2106 - Pemberton Dist Com Rec Complex							
Total Expenses	\$1,564,817.50	\$1,104,499.00	\$822,650.46	\$991,042.54	\$1,319,433.00	253%	
Surplus/ (Deficit)	(\$23,786.94)	\$0.00	\$258,097.60	\$126,948.52	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2106 - Pemberton Dist Com Rec Complex</b>												
50320	Security			\$170.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense			\$435.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50400	Hardware			\$488.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$66.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50440	Support Services			\$16,401.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50500	Overhead from General Government			\$5,833.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50520	Consulting - Legal			\$2,364.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$30,012.24	\$0.00	\$0.00	(\$180.84)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$305,361.61	\$300,000.00	\$0.00	\$305,844.66	\$307,429.00	\$308,275.00	\$313,995.00	\$314,439.00	\$314,883.00
50600	Insurance			\$16,773.16	\$16,184.00	\$16,183.99	\$16,183.99	\$16,607.00	\$17,105.00	\$17,618.00	\$18,147.00	\$18,691.00
50600	Insurance	V011	2016 Dodge RAM PCC	\$1,976.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50605	Licenses & Permits			\$577.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost			\$481,201.01	\$630,418.00	\$630,418.00	\$630,418.00	\$810,623.00	\$758,693.00	\$784,551.00	\$776,472.00	\$792,672.00
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$0.00	\$0.00	\$48,457.00	\$0.00	\$0.00	\$0.00	\$0.00
50621	Operating Costs - Adult Programs			\$20,430.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50622	Operating Costs - Children's Programs			\$26,579.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50624	Operating Costs - Summer Camp			\$275.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50626	Operating Costs - Facility			\$15,768.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events	SE34	Family Day Event	\$313.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50656	Operating Costs - Fitness Centre			\$9,623.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$9,358.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance	SP57	Spray Park	\$34.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro			\$21,429.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50700	Utilities - Telephone			\$2,351.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50710	Utilities - Water & Sewer			\$582.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50710	Utilities - Water & Sewer	SP57	Spray Park	\$363.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$2,951.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$233,198.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$113.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$1,402,235.85</b>	<b>\$946,602.00</b>	<b>\$646,601.99</b>	<b>\$952,265.81</b>	<b>\$1,183,116.00</b>	<b>\$1,084,073.00</b>	<b>\$1,116,164.00</b>	<b>\$1,109,058.00</b>	<b>\$1,126,246.00</b>
99996	Fixed Asset Increase			\$39,152.19	\$40,000.00	\$0.00	\$21,046.91	\$40,000.00	\$76,100.00	\$514,800.00	\$40,000.00	\$40,000.00
99996	Fixed Asset Increase			\$0.00	\$61,750.00	\$0.00	\$0.00	\$71,750.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$15,000.00	\$0.00	\$13,910.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$5,580.06	\$0.00	\$0.00	\$864.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$7,653.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$21,747.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$6,725.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$9,124.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$66,479.78</b>	<b>\$156,750.00</b>	<b>\$0.00</b>	<b>\$43,474.48</b>	<b>\$142,599.00</b>	<b>\$76,100.00</b>	<b>\$514,800.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>
52040	SLRD - Debt Charges - Principal			\$161,405.05	\$161,405.00	\$106,177.54	\$161,405.05	\$161,405.00	\$161,405.00	\$161,405.00	\$161,405.00	\$161,405.00
52050	SLRD - Debt Charges - Interest			\$139,741.86	\$139,742.00	\$69,870.93	\$139,741.86	\$139,742.00	\$139,742.00	\$139,742.00	\$139,742.00	\$139,742.00
52060	Short-term Debt Charges - Principal			\$25,024.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52065	Short-term Debt Charges - Interest			\$291.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>				<b>\$326,463.48</b>	<b>\$301,147.00</b>	<b>\$176,048.47</b>	<b>\$301,146.91</b>	<b>\$301,147.00</b>	<b>\$301,147.00</b>	<b>\$301,147.00</b>	<b>\$301,147.00</b>	<b>\$301,147.00</b>
53000	Transfer to Reserve			\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$75,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
50590	Depreciation/Amortization			(\$305,361.61)	(\$300,000.00)	\$0.00	(\$305,844.66)	(\$307,429.00)	(\$308,275.00)	(\$313,995.00)	(\$314,439.00)	(\$314,883.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$305,361.61)</b>	<b>(\$300,000.00)</b>	<b>\$0.00</b>	<b>(\$305,844.66)</b>	<b>(\$307,429.00)</b>	<b>(\$308,275.00)</b>	<b>(\$313,995.00)</b>	<b>(\$314,439.00)</b>	<b>(\$314,883.00)</b>
<b>Total Expenses</b>				<b>\$1,564,817.50</b>	<b>\$1,104,499.00</b>	<b>\$822,650.46</b>	<b>\$991,042.54</b>	<b>\$1,319,433.00</b>	<b>\$1,153,045.00</b>	<b>\$1,618,116.00</b>	<b>\$1,135,766.00</b>	<b>\$1,152,510.00</b>



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pemberton Meadows Fields 2106B**

40000 2106 Requisition	26,575	25,097	29,254	29,627	30,121	30,625
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	12,662	12,168	14,183	14,364	14,604	14,848
ELECTORAL AREA C	137,257,450	13,913	12,929	15,071	15,263	15,517	15,777

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>266,433,349</b>	<b>26,575</b>	<b>25,097</b>	<b>29,254</b>	<b>29,627</b>	<b>30,121</b>	<b>30,625</b>
Dollar Maximun      \$	1,031,387							
Tax Rate (per \$1,000)      1.21750 \$	2,400,567	Est. Residential Tax rate /1,000	0.01061	0.00942	0.01098	0.01112	0.01131	0.01149

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2106B - Pemberton Meadows Fields</b>							
<b>Revenues</b>							
40000 Requisition	\$22,857.00	\$26,575.00	\$26,575.00	\$26,575.00	\$25,097.00	-6%	
<b>Requisitions</b>	<b>\$22,857.00</b>	<b>\$26,575.00</b>	<b>\$26,575.00</b>	<b>\$26,575.00</b>	<b>\$25,097.00</b>	<b>-6%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$80.43	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Fees &amp; Other Revenues</b>	<b>\$80.43</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$11,106.58	(\$1,485.00)	(\$1,484.95)	(\$1,484.95)	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>	<b>\$11,106.58</b>	<b>(\$1,485.00)</b>	<b>(\$1,484.95)</b>	<b>(\$1,484.95)</b>	<b>\$0.00</b>	<b>-100%</b>	
44000 Transfer from Reserve	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>	<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$44,044.01</b>	<b>\$25,090.00</b>	<b>\$25,090.05</b>	<b>\$25,090.05</b>	<b>\$25,097.00</b>	<b>-106%</b>	
<b>Expenses</b>							
50610 Miscellaneous Operating Cost	\$24,838.97	\$23,560.00	\$23,560.00	\$23,560.00	\$23,567.00		0% Amount sent to VOP for Management
50670 Service / Site Maintenance	\$3,640.00	\$0.00	\$0.00	\$0.00	\$0.00		
50710 Utilities - Water & Sewer	\$1,500.00	\$1,530.00	\$0.00	\$1,530.00	\$1,530.00		0% Fields water usage fee to PNW
53150 Contribution To Other Governments	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200 Time Allocation from Other Services CC2106B Pemberton Meadows Centre	\$549.99	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>	<b>\$40,528.96</b>	<b>\$25,090.00</b>	<b>\$23,560.00</b>	<b>\$25,090.00</b>	<b>\$25,097.00</b>	<b>0%</b>	
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve SP94 Surplus Reserve	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Expenses</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>	<b>\$45,528.96</b>	<b>\$25,090.00</b>	<b>\$23,560.00</b>	<b>\$25,090.00</b>	<b>\$25,097.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>(\$1,484.95)</b>	<b>\$0.00</b>	<b>\$1,530.05</b>	<b>\$0.05</b>	<b>\$0.00</b>		
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Youth Centre 2106C**

40000 2106 Requisition	108,592	94,392	177,014	159,413	162,415	165,477
------------------------	---------	--------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	51,741	45,764	85,822	77,289	78,744	80,229
ELECTORAL AREA C	137,257,450	56,851	48,628	91,192	82,124	83,671	85,248

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>266,433,349</b>	<b>108,592</b>	<b>94,392</b>	<b>177,014</b>	<b>159,413</b>	<b>162,415</b>	<b>165,477</b>
Dollar Maximun      \$	1,031,387							
Tax Rate (per \$1,000)      1.21750 \$	2,400,567	Est. Residential Tax rate /1,000	0.04334	0.03543	0.06644	0.05983	0.06096	0.06211

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2106C - Pemberton Youth Centre</b>										
<b>Revenues</b>										
40000	Requisition			\$127,510.00	\$108,592.00	\$108,592.00	\$108,592.00	\$94,392.00	-13%	
<b>Requisitions</b>				<b>\$127,510.00</b>	<b>\$108,592.00</b>	<b>\$108,592.00</b>	<b>\$108,592.00</b>	<b>\$94,392.00</b>	<b>-13%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$46.77	\$0.00	\$0.00	\$0.00	\$0.00		
40324	Youth Centre Revenue			\$228.75	\$0.00	\$0.00	\$0.00	\$0.00		
40324	Youth Centre Revenue	YC10	Pemberton Valley Seniors Diner	\$1,209.70	\$0.00	\$0.00	\$0.00	\$0.00		
40325	Facility Rental Revenue			\$1,420.10	\$0.00	\$0.00	\$0.00	\$0.00		
40327	Special Events Revenue	SE7	PCC -Youth Dance	\$685.20	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Fees &amp; Other Revenues</b>				<b>\$3,590.52</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40705	Donations & Other Contributions	SE7	PCC -Youth Dance	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
40990	Conditional Grants - Non Governmental			\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Grants</b>				<b>\$2,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			\$30,939.85	\$862.00	\$862.05	\$862.05	\$20,975.00	2333%	Savings in ST borrowing interest
<b>Surplus Deficit Prior Year</b>				<b>\$30,939.85</b>	<b>\$862.00</b>	<b>\$862.05</b>	<b>\$862.05</b>	<b>\$20,975.00</b>	<b>2333%</b>	
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$815.25	\$244.00		Covid Restart grant from GG for service as per VOP details
44000	Transfer from Reserve			\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>				<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$815.25</b>	<b>\$244.00</b>		
<b>Total Revenues</b>				<b>\$174,040.37</b>	<b>\$109,454.00</b>	<b>\$109,454.05</b>	<b>\$110,269.30</b>	<b>\$115,611.00</b>	<b>2320%</b>	
<b>Expenses</b>										
50110	Salaries			\$21,363.41	\$0.00	\$0.00	\$0.00	\$0.00		
50130	Benefits			\$6,581.47	\$0.00	\$0.00	\$0.00	\$0.00		
50131	Employer Health Tax			\$599.83	\$0.00	\$0.00	\$0.00	\$0.00		
50240	Office Supplies			\$35.57	\$0.00	\$0.00	\$0.00	\$0.00		
50320	Security			\$1,280.00	\$0.00	\$0.00	\$0.00	\$0.00		
50440	Support Services			\$1,254.00	\$0.00	\$0.00	\$0.00	\$0.00		
50580	Contracted Services			\$1,456.56	\$0.00	\$0.00	\$0.00	\$0.00		
50590	Depreciation/Amortization			\$2,566.35	\$1,283.00	\$0.00	\$2,566.35	\$2,833.00	10%	
50600	Insurance			\$644.67	\$686.00	\$685.43	\$685.43	\$708.00	3%	Property & Equipment insurance (SLRD)
50610	Miscellaneous Operating Cost			\$90,202.61	\$87,643.00	\$87,643.00	\$87,643.00	\$54,153.00	-38%	Amount sent to VOP for Management
50621	Operating Costs - Adult Programs			\$874.89	\$0.00	\$0.00	\$0.00	\$0.00		
50621	Operating Costs - Adult Programs	YC10	Pemberton Valley Seniors Diner	\$755.34	\$0.00	\$0.00	\$0.00	\$0.00		
50625	Operating Costs - Youth Centre			\$2,549.56	\$0.00	\$0.00	\$0.00	\$0.00		
50626	Operating Costs - Facility			\$82.83	\$0.00	\$0.00	\$0.00	\$0.00		
50655	Operating Costs - Special Events	SE7	PCC -Youth Dance	\$1,560.00	\$0.00	\$0.00	\$0.00	\$0.00		
50690	Utilities - Hydro			\$1,979.39	\$0.00	\$0.00	\$0.00	\$0.00		
50700	Utilities - Telephone			\$419.64	\$0.00	\$0.00	\$0.00	\$0.00		
50710	Utilities - Water & Sewer			\$372.64	\$0.00	\$0.00	\$0.00	\$0.00		
53150	Contribution To Other Governments			\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>				<b>\$144,578.76</b>	<b>\$89,612.00</b>	<b>\$88,328.43</b>	<b>\$90,894.78</b>	<b>\$57,694.00</b>	<b>-37%</b>	
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		HVAC replacement Youth Centre
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,000.00</b>		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2106C - Pemberton Youth Centre</b>							
52060 Short-term Debt Charges - Principal	\$19,625.00	\$19,625.00	\$0.00	\$0.00	\$39,250.00		Principal payment on short-term financing
52065 Short-term Debt Charges - Interest	\$1,540.91	\$1,500.00	\$784.76	\$965.85	\$1,500.00	55%	Interest payment on short-term financing
<b>Principal &amp; Interest</b>	<b>\$21,165.91</b>	<b>\$21,125.00</b>	<b>\$784.76</b>	<b>\$965.85</b>	<b>\$40,750.00</b>	<b>4119%</b>	
53000 Transfer to Reserve	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Expenses</b>	<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
50590 Depreciation/Amortization	(\$2,566.35)	(\$1,283.00)	\$0.00	(\$2,566.35)	(\$2,833.00)	10%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$2,566.35)</b>	<b>(\$1,283.00)</b>	<b>\$0.00</b>	<b>(\$2,566.35)</b>	<b>(\$2,833.00)</b>	<b>10%</b>	
<b>Total Expenses</b>	<b>\$173,178.32</b>	<b>\$109,454.00</b>	<b>\$89,113.19</b>	<b>\$89,294.28</b>	<b>\$115,611.00</b>	<b>4093%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$862.05</b>	<b>\$0.00</b>	<b>\$20,340.86</b>	<b>\$20,975.02</b>	<b>\$0.00</b>		
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan					Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2106C - Pemberton Youth Centre</b>													
<b>Revenues</b>													
40000	Requisition				\$127,510.00	\$108,592.00	\$108,592.00	\$108,592.00	\$94,392.00	\$177,014.00	\$159,413.00	\$162,415.00	\$165,477.00
<b>Requisitions</b>					<b>\$127,510.00</b>	<b>\$108,592.00</b>	<b>\$108,592.00</b>	<b>\$108,592.00</b>	<b>\$94,392.00</b>	<b>\$177,014.00</b>	<b>\$159,413.00</b>	<b>\$162,415.00</b>	<b>\$165,477.00</b>
<b>Parcel Tax</b>					<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>					<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>					<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>					<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments				\$46.77	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40324	Youth Centre Revenue				\$228.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40324	Youth Centre Revenue	YC10	Pemberton Valley Seniors Diner		\$1,209.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40325	Facility Rental Revenue				\$1,420.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40327	Special Events Revenue	SE7	PCC -Youth Dance		\$685.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>					<b>\$3,590.52</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40705	Donations & Other Contributions	SE7	PCC -Youth Dance		\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental				\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>					<b>\$2,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>					<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>					<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available				\$30,939.85	\$862.00	\$862.05	\$862.05	\$20,975.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>					<b>\$30,939.85</b>	<b>\$862.00</b>	<b>\$862.05</b>	<b>\$862.05</b>	<b>\$20,975.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government		\$0.00	\$0.00	\$0.00	\$815.25	\$244.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve				\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>					<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$815.25</b>	<b>\$244.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>					<b>\$174,040.37</b>	<b>\$109,454.00</b>	<b>\$109,454.05</b>	<b>\$110,269.30</b>	<b>\$115,611.00</b>	<b>\$177,014.00</b>	<b>\$159,413.00</b>	<b>\$162,415.00</b>	<b>\$165,477.00</b>
<b>Expenses</b>													
50110	Salaries				\$21,363.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits				\$6,581.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax				\$599.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50240	Office Supplies				\$35.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50320	Security				\$1,280.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50440	Support Services				\$1,254.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services				\$1,456.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization				\$2,566.35	\$1,283.00	\$0.00	\$2,566.35	\$2,833.00	\$3,900.00	\$2,566.00	\$2,566.00	\$2,566.00
50600	Insurance				\$644.67	\$686.00	\$685.43	\$685.43	\$708.00	\$729.00	\$751.00	\$774.00	\$797.00
50610	Miscellaneous Operating Cost				\$90,202.61	\$87,643.00	\$87,643.00	\$87,643.00	\$54,153.00	\$156,460.00	\$158,662.00	\$161,641.00	\$164,680.00
50621	Operating Costs - Adult Programs				\$874.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50621	Operating Costs - Adult Programs	YC10	Pemberton Valley Seniors Diner		\$755.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50625	Operating Costs - Youth Centre				\$2,549.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50626	Operating Costs - Facility				\$82.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events	SE7	PCC -Youth Dance		\$1,560.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro				\$1,979.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50700	Utilities - Telephone				\$419.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50710	Utilities - Water & Sewer				\$372.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments				\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>					<b>\$144,578.76</b>	<b>\$89,612.00</b>	<b>\$88,328.43</b>	<b>\$90,894.78</b>	<b>\$57,694.00</b>	<b>\$161,089.00</b>	<b>\$161,979.00</b>	<b>\$164,981.00</b>	<b>\$168,043.00</b>
99996	Fixed Asset Increase				\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>					<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Gates Lake Park**

**2106E**

40000 2106 Requisition	7,311	16,199	15,365	15,594	15,902	16,216
------------------------	-------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	3,484	7,854	7,449	7,560	7,710	7,862
ELECTORAL AREA C	137,257,450	3,827	8,345	7,916	8,034	8,192	8,354
<b>TOTAL</b>	<b>266,433,349</b>	<b>7,311</b>	<b>16,199</b>	<b>15,365</b>	<b>15,594</b>	<b>15,902</b>	<b>16,216</b>

<b>Requisition maximums</b>							
Dollar Maximun	\$ 1,031,387						
Tax Rate (per \$1,000)	1.21750 \$ 2,400,567	Est. Residential Tax rate /1,000	0.00292	0.00608	0.00577	0.00585	0.00597

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2106E - Gates Lake Park</b>										
<b>Revenues</b>										
40000	Requisition			\$16,823.00	\$7,311.00	\$7,311.00	\$7,311.00	\$16,199.00	122%	
<b>Requisitions</b>				<b>\$16,823.00</b>	<b>\$7,311.00</b>	<b>\$7,311.00</b>	<b>\$7,311.00</b>	<b>\$16,199.00</b>	<b>122%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Fees &amp; Other Revenues</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40960	Conditional Grants - Provincial	SP203	Rural Dividend - Gates Lake - Grade	\$6,002.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Grants</b>				<b>\$6,002.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			\$2,581.64	(\$1,672.00)	(\$1,672.36)	(\$1,672.36)	\$3,896.00	-333%	Savings in time allocation to service
<b>Surplus Deficit Prior Year</b>				<b>\$2,581.64</b>	<b>(\$1,672.00)</b>	<b>(\$1,672.36)</b>	<b>(\$1,672.36)</b>	<b>\$3,896.00</b>	<b>-333%</b>	
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>				<b>\$25,406.64</b>	<b>\$5,639.00</b>	<b>\$5,638.64</b>	<b>\$5,638.64</b>	<b>\$20,095.00</b>	<b>-211%</b>	
<b>Expenses</b>										
50180	Travel			\$73.08	\$0.00	\$0.00	\$0.00	\$0.00		
50195	Meeting Costs			\$48.24	\$0.00	\$0.00	\$0.00	\$0.00		
50600	Insurance			\$0.00	\$115.00	\$114.52	\$114.52	\$119.00	4%	Property & Equipment insurance (SLRD)
50610	Miscellaneous Operating Cost			\$23,701.82	\$524.00	\$524.00	\$524.00	\$14,826.00	2729%	Amount sent to VOP for Management
50670	Service / Site Maintenance			\$452.75	\$0.00	\$0.00	\$0.00	\$0.00		
50690	Utilities - Hydro			\$68.26	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP203	Rural Dividend - Gates Lake - Grade	\$0.00	\$0.00	\$918.75	\$918.75	\$0.00	-100%	Grade Crossing Safety Assessment
53200	Time Allocation from Other Services	CC2106E	Gates Lake Park	\$1,062.49	\$0.00	\$39.71	\$119.42	\$150.00	26%	SLRD Time allocation to service (UES)
53200	Time Allocation from Other Services	SP204	Gates Lake Park - Potable Water	\$1,672.36	\$5,000.00	\$66.11	\$66.11	\$5,000.00	7463%	Staff time (UES) on Gates Lake potable water project
<b>Operating Expenses</b>				<b>\$27,079.00</b>	<b>\$5,639.00</b>	<b>\$1,663.09</b>	<b>\$1,742.80</b>	<b>\$20,095.00</b>	<b>1053%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$27,079.00</b>	<b>\$5,639.00</b>	<b>\$1,663.09</b>	<b>\$1,742.80</b>	<b>\$20,095.00</b>	<b>1053%</b>	
<b>Surplus/ (Deficit)</b>				<b>(\$1,672.36)</b>	<b>\$0.00</b>	<b>\$3,975.55</b>	<b>\$3,895.84</b>	<b>\$0.00</b>		
<b>Reserves</b>				<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pemberton Soccer Field**

**2106F**

40000 2106 Requisition	57,057	7,010	28,084	28,320	26,495	21,571
------------------------	--------	-------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	27,186	3,399	13,616	13,730	12,846	10,458
ELECTORAL AREA C	137,257,450	29,871	3,611	14,468	14,590	13,649	11,113

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>266,433,349</b>	<b>57,057</b>	<b>7,010</b>	<b>28,084</b>	<b>28,320</b>	<b>26,495</b>	<b>21,571</b>
Dollar Maximun \$ 1,031,387								
Tax Rate (per \$1,000) 1.21750 \$ 2,400,567	Est. Residential Tax rate /1,000	0.02277	0.00263	0.01054	0.01063	0.00994	0.00810	

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

Soccer Field on Pemberton Farm Road East

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2106F - Pemberton Soccer Field</b>							
<b>Revenues</b>							
40000 Requisition	\$24,297.00	\$57,057.00	\$57,057.00	\$57,057.00	\$7,010.00	-88%	
<b>Requisitions</b>	<b>\$24,297.00</b>	<b>\$57,057.00</b>	<b>\$57,057.00</b>	<b>\$57,057.00</b>	<b>\$7,010.00</b>	<b>-88%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$23.38	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Fees &amp; Other Revenues</b>	<b>\$23.38</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$8.00	\$7.52	\$7.52	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$8.00</b>	<b>\$7.52</b>	<b>\$7.52</b>	<b>\$0.00</b>	<b>-100%</b>	
44000 Transfer from Reserve	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$29,320.38</b>	<b>\$57,065.00</b>	<b>\$57,064.52</b>	<b>\$57,064.52</b>	<b>\$7,010.00</b>	<b>-188%</b>	
<b>Expenses</b>							
50610 Miscellaneous Operating Cost	\$19,312.86	\$57,065.00	\$57,065.00	\$57,065.00	\$7,010.00	-88%	Amount sent to VOP for Management
53150 Contribution To Other Governments	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>	<b>\$24,312.86</b>	<b>\$57,065.00</b>	<b>\$57,065.00</b>	<b>\$57,065.00</b>	<b>\$7,010.00</b>	<b>-88%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		SP94 Surplus Reserve
<b>Transfer Expenses</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$29,312.86</b>	<b>\$57,065.00</b>	<b>\$57,065.00</b>	<b>\$57,065.00</b>	<b>\$7,010.00</b>	<b>-88%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$7.52</b>	<b>\$0.00</b>	<b>(\$0.48)</b>	<b>(\$0.48)</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2021</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Gold Bridge Community Complex**

**2107**

40010 2107 Parcel Tax

- - - - -

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

Requisition maximums	
Tax Rate/Dollar Limitation	No Requisition
Tax Rate	

-	-	-	-	-	-
---	---	---	---	---	---

Jurisdiction	
Debt Issue #	none
Basis of Apportionment	n/a

**Service Mandate**

A recreation complex in gold bridge that also houses the ambulance station and the post office.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2107 - Gold Bridge Community Complex</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income		\$21,968.26	\$22,003.00	\$16,502.40	\$22,003.20	\$22,003.00	0%	BC Ambulance & post office
40220 Interest Earned on Investments		\$3,668.72	\$3,000.00	\$1,741.61	\$1,885.84	\$1,886.00	0%	
<b>Fees &amp; Other Revenues</b>		<b>\$25,636.98</b>	<b>\$25,003.00</b>	<b>\$18,244.01</b>	<b>\$23,889.04</b>	<b>\$23,889.00</b>	<b>0%</b>	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$16,195.21	\$16,543.00	\$16,542.91	\$16,542.91	\$8,462.00	-49%	
<b>Surplus Deficit Prior Year</b>		<b>\$16,195.21</b>	<b>\$16,543.00</b>	<b>\$16,542.91</b>	<b>\$16,542.91</b>	<b>\$8,462.00</b>	<b>-49%</b>	
44000 Transfer from Reserve		\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		For replacement of flooring in lobby, from capital reserve -
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,000.00</b>		carried fwd
<b>Total Revenues</b>		<b>\$41,832.19</b>	<b>\$61,546.00</b>	<b>\$34,786.92</b>	<b>\$40,431.95</b>	<b>\$52,351.00</b>	<b>-49%</b>	
<b>Expenses</b>								
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50190 Advertising		\$0.00	\$150.00	\$0.00	\$0.00	\$150.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$3,476.64	\$5,000.00	\$2,039.71	\$2,962.93	\$5,000.00	69%	Janitorial services
50590 Depreciation/Amortization		\$7,336.43	\$8,337.00	\$0.00	\$7,336.43	\$8,337.00	14%	
50600 Insurance		\$631.70	\$1,573.00	\$1,572.34	\$1,572.34	\$950.00	-40%	Property & equip ins; contractor liability ins adj'd % split in 2021
50650 Operating Supplies - Other		\$192.44	\$500.00	\$0.00	\$7.04	\$500.00	7002%	
50670 Service / Site Maintenance		\$434.45	\$6,500.00	\$1,827.14	\$2,817.47	\$6,500.00	131%	Landscaping, snow clearing & building maintenance
50690 Utilities - Hydro		\$5,352.15	\$5,900.00	\$4,021.01	\$5,001.83	\$5,500.00	10%	
51011 Non-Capitalized Equipment		\$0.00	\$1,100.00	\$0.00	\$0.00	\$1,100.00		
53200 Time Allocation from Other Services	CC2107 Gold Bridge Community Comple	\$1,724.90	\$3,500.00	\$1,972.83	\$2,335.83	\$3,500.00	50%	UES staff time on service
<b>Operating Expenses</b>		<b>\$19,398.71</b>	<b>\$32,860.00</b>	<b>\$11,683.03</b>	<b>\$22,283.87</b>	<b>\$31,837.00</b>	<b>43%</b>	
99996 Fixed Asset Increase		\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		For replacement of flooring in lobby, from capital reserve -
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,000.00</b>		carried fwd
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$13,227.00	\$17,023.00	\$17,023.00	\$17,023.00	\$8,851.00	-48%	Transfer to capital reserve
<b>Transfer Expenses</b>		<b>\$13,227.00</b>	<b>\$17,023.00</b>	<b>\$17,023.00</b>	<b>\$17,023.00</b>	<b>\$8,851.00</b>	<b>-48%</b>	
50590 Depreciation/Amortization		(\$7,336.43)	(\$8,337.00)	\$0.00	(\$7,336.43)	(\$8,337.00)	14%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$7,336.43)</b>	<b>(\$8,337.00)</b>	<b>\$0.00</b>	<b>(\$7,336.43)</b>	<b>(\$8,337.00)</b>	<b>14%</b>	
<b>Total Expenses</b>		<b>\$25,289.28</b>	<b>\$61,546.00</b>	<b>\$28,706.03</b>	<b>\$31,970.44</b>	<b>\$52,351.00</b>	<b>9%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$16,542.91</b>	<b>\$0.00</b>	<b>\$6,080.89</b>	<b>\$8,461.51</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment		\$190,874.07		\$207,897.07	\$207,897.07	\$196,748.07		
30999 Operational Surplus reserve		\$9,583.00		\$9,583.00	\$9,583.00	\$9,583.00		
<b>Reserves</b>		<b>\$200,457.07</b>		<b>\$217,480.07</b>	<b>\$217,480.07</b>	<b>\$206,331.07</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2107 - Gold Bridge Community Complex</b>									
<b>Revenues</b>									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income	\$21,968.26	\$22,003.00	\$16,502.40	\$22,003.20	\$22,003.00	\$22,003.00	\$22,003.00	\$22,003.00	\$22,003.00
40220 Interest Earned on Investments	\$3,668.72	\$3,000.00	\$1,741.61	\$1,885.84	\$1,886.00	\$1,943.00	\$1,997.00	\$2,048.00	\$2,095.00
<b>Fees &amp; Other Revenues</b>	<b>\$25,636.98</b>	<b>\$25,003.00</b>	<b>\$18,244.01</b>	<b>\$23,889.04</b>	<b>\$23,889.00</b>	<b>\$23,946.00</b>	<b>\$24,000.00</b>	<b>\$24,051.00</b>	<b>\$24,098.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$16,195.21	\$16,543.00	\$16,542.91	\$16,542.91	\$8,462.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$16,195.21</b>	<b>\$16,543.00</b>	<b>\$16,542.91</b>	<b>\$16,542.91</b>	<b>\$8,462.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$41,832.19</b>	<b>\$61,546.00</b>	<b>\$34,786.92</b>	<b>\$40,431.95</b>	<b>\$52,351.00</b>	<b>\$23,946.00</b>	<b>\$24,000.00</b>	<b>\$24,051.00</b>	<b>\$24,098.00</b>
<b>Expenses</b>									
50180 Travel	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190 Advertising	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$3,476.64	\$5,000.00	\$2,039.71	\$2,962.93	\$5,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50590 Depreciation/Amortization	\$7,336.43	\$8,337.00	\$0.00	\$7,336.43	\$8,337.00	\$8,337.00	\$8,337.00	\$8,337.00	\$8,337.00
50600 Insurance	\$631.70	\$1,573.00	\$1,572.34	\$1,572.34	\$950.00	\$969.00	\$988.00	\$1,008.00	\$1,028.00
50650 Operating Supplies - Other	\$192.44	\$500.00	\$0.00	\$7.04	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50670 Service / Site Maintenance	\$434.45	\$6,500.00	\$1,827.14	\$2,817.47	\$6,500.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50690 Utilities - Hydro	\$5,352.15	\$5,900.00	\$4,021.01	\$5,001.83	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
51011 Non-Capitalized Equipment	\$0.00	\$1,100.00	\$0.00	\$0.00	\$1,100.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services CC2107 Gold Bridge Community Comple	\$1,724.90	\$3,500.00	\$1,972.83	\$2,335.83	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
<b>Operating Expenses</b>	<b>\$19,398.71</b>	<b>\$32,860.00</b>	<b>\$11,683.03</b>	<b>\$22,283.87</b>	<b>\$31,837.00</b>	<b>\$26,590.00</b>	<b>\$26,949.00</b>	<b>\$27,315.00</b>	<b>\$27,690.00</b>
99996 Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$13,227.00	\$17,023.00	\$17,023.00	\$17,023.00	\$8,851.00	\$5,693.00	\$5,388.00	\$5,073.00	\$4,745.00
<b>Transfer Expenses</b>	<b>\$13,227.00</b>	<b>\$17,023.00</b>	<b>\$17,023.00</b>	<b>\$17,023.00</b>	<b>\$8,851.00</b>	<b>\$5,693.00</b>	<b>\$5,388.00</b>	<b>\$5,073.00</b>	<b>\$4,745.00</b>
50590 Depreciation/Amortization	(\$7,336.43)	(\$8,337.00)	\$0.00	(\$7,336.43)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$7,336.43)</b>	<b>(\$8,337.00)</b>	<b>\$0.00</b>	<b>(\$7,336.43)</b>	<b>(\$8,337.00)</b>	<b>(\$8,337.00)</b>	<b>(\$8,337.00)</b>	<b>(\$8,337.00)</b>	<b>(\$8,337.00)</b>
<b>Total Expenses</b>	<b>\$25,289.28</b>	<b>\$61,546.00</b>	<b>\$28,706.03</b>	<b>\$31,970.44</b>	<b>\$52,351.00</b>	<b>\$23,946.00</b>	<b>\$24,000.00</b>	<b>\$24,051.00</b>	<b>\$24,098.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$16,542.91</b>	<b>\$0.00</b>	<b>\$6,080.89</b>	<b>\$8,461.51</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$190,874.07		\$207,897.07	\$207,897.07	\$196,748.07	\$202,441.07	\$207,829.07	\$212,902.07	\$217,647.07
30999 Operational Surplus reserve	\$9,583.00		\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00
<b>Reserves</b>	<b>\$200,457.07</b>		<b>\$217,480.07</b>	<b>\$217,480.07</b>	<b>\$206,331.07</b>	<b>\$212,024.07</b>	<b>\$217,412.07</b>	<b>\$222,485.07</b>	<b>\$227,230.07</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pemberton and District Arts, Culture and Recreation Grants Fund      2108**

40000 2108      Requisition	60,390	75,000	75,000	75,000	75,000	75,000
-----------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	30,282	38,375	38,375	38,375	38,375	38,375	38,375
PEMBERTON & DISTRICT ARTS, CULTURE & f	123,285,930	30,108	36,625	36,625	36,625	36,625	36,625	36,625

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>252,461,829</b>	<b>60,390</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
Dollar Maximun      \$      75,000									
<b>Tax Rate (per \$1,000)</b> <b>0.04750</b> \$      86,125	Est. Residential Tax rate /1,000	0.02537	0.02971	0.02971	0.02971	0.02971	0.02971	0.02971	

SE BLYAW	Bylaw 1643
Debt Issue #	
Maturity date	
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides an an Arts, Culture and Recreation Service for the Village of Pemberton and portion of Electoral Area C

**Items of Significance**

New service in 2020

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2108 - Pemberton &amp; District Arts and Recreation Service</b>							
<b>Revenues</b>							
40000 Requisition	\$0.00	\$60,390.00	\$60,390.00	\$60,390.00	\$75,000.00	24%	
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$60,390.00</b>	<b>\$60,390.00</b>	<b>\$60,390.00</b>	<b>\$75,000.00</b>	<b>24%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$10,115.00		
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,115.00</b>		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$60,390.00</b>	<b>\$60,390.00</b>	<b>\$60,390.00</b>	<b>\$85,115.00</b>	<b>24%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$0.00	\$59,784.00	\$41,490.00	\$47,340.86	\$82,365.00	74%	Funding agreements
53200 Time Allocation from Other Services CC2108 Pemberton and District Arts, Cu	\$0.00	\$0.00	\$635.36	\$2,327.99	\$2,500.00	7%	Staff time on service
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$60,034.00</b>	<b>\$42,375.36</b>	<b>\$49,918.85</b>	<b>\$85,115.00</b>	<b>71%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services CC1000 General Government Services	\$0.00	\$356.00	\$356.00	\$356.00	\$0.00	-100%	Amount due to Gen Govt for service establishment costs
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$356.00</b>	<b>\$356.00</b>	<b>\$356.00</b>	<b>\$0.00</b>	<b>-100%</b>	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$60,390.00</b>	<b>\$42,731.36</b>	<b>\$50,274.85</b>	<b>\$85,115.00</b>	<b>-29%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$17,658.64</b>	<b>\$10,115.15</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pemberton and District Economic Development Grants Fund 2109**

40000 2109 Requisition	50,000	50,000	50,000	50,000	50,000	50,000
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**                      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	25,072	25,583	25,583	25,583	25,583	25,583
PEMBERTON & DISTRICT ECONOMIC DEV	123,285,930	24,928	24,417	24,417	24,417	24,417	24,417

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>252,461,829</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
Dollar Maximun	\$	50,000							
Tax Rate (per \$1,000)	0.03170	\$	57,477	Est. Residential Tax rate /1,000	0.02100	0.01980	0.01980	0.01980	0.01980

SE BLYAW	Bylaw 1644
Debt Issue #	
Maturity date	
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides an Economic Development Service for the Village of Pemberton and portion of Electoral Area C

**Items of Significance**

New service in 2020

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2109 - Pemberton &amp; District Economic Development Service</b>							
<b>Revenues</b>							
40000 Requisition	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$11,417.00		
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$11,417.00</b>		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$61,417.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$0.00	\$49,394.00	\$36,500.00	\$36,500.00	\$59,667.00	63%	Funding agreements
53200 Time Allocation from Other Services CC2109 Pemberton and District Econom	\$0.00	\$0.00	\$184.65	\$1,477.20	\$1,500.00	2%	Staff time on service
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$49,644.00</b>	<b>\$36,934.65</b>	<b>\$38,227.20</b>	<b>\$61,417.00</b>	<b>61%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services CC1000 General Government Services	\$0.00	\$356.00	\$356.00	\$356.00	\$0.00	-100%	Amount due to Gen Govt for service establishment costs
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$356.00</b>	<b>\$356.00</b>	<b>\$356.00</b>	<b>\$0.00</b>	<b>-100%</b>	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$37,290.65</b>	<b>\$38,583.20</b>	<b>\$61,417.00</b>	<b>-39%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$12,709.35</b>	<b>\$11,416.80</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Bralorne Museum CLSA**

**2200**

40010 2200	Parcel Tax		18,500	18,500	18,500	18,500	18,500	18,500
------------	------------	--	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ELECTORAL AREA A

PARCEL TAX

Folios                      **769**

	18,500	18,500	18,500	18,500	18,500	18,500
--	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>	
Dollar Maximun	\$ 18,500
Tax Rate (per \$1,000)	none \$ -

*Est. Cost per Parcel	\$ 25.45	\$ 25.32	\$ 25.32	\$ 25.32	\$ 25.32	\$ 25.32
-----------------------	----------	----------	----------	----------	----------	----------

\*Includes the 5.25% provincial fee

Jurisdiction	Bylaw 514/700/1154/1382/1656
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the society that is responsible for the Bralorne Museum.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2200 - Bralorne Museum</b>								
<b>Revenues</b>								
<b>Requisitions</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$14,800.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	0%	Current Maximum
<b>Parcel Tax</b>		<b>\$14,800.00</b>	<b>\$18,500.00</b>	<b>\$18,500.00</b>	<b>\$18,500.00</b>	<b>\$18,500.00</b>	<b>0%</b>	
<b>Water &amp; Sewer Rates</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	Rental income for storage agreement
<b>Fees &amp; Other Revenues</b>		<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>0%</b>	
<b>Grants</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Sales of Capital Assets</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Proceeds from Borrowing</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$55.98	(\$75.00)	(\$75.02)	(\$75.02)	\$1.00	-101%	
<b>Surplus Deficit Prior Year</b>		<b>\$55.98</b>	<b>(\$75.00)</b>	<b>(\$75.02)</b>	<b>(\$75.02)</b>	<b>\$1.00</b>	<b>-101%</b>	
43000 Transfers from Other Service	CC1000 General Government Services	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	2020 is Area A PILT transfer for the Collection Management Project. 2019 is Area A PILT transfer to assist with Op
<b>Transfer Revenue</b>		<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$19,955.98</b>	<b>\$18,525.00</b>	<b>\$23,524.98</b>	<b>\$23,524.98</b>	<b>\$18,601.00</b>	<b>-201%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Funds from Area A PILT to assist with Operational expenses
50600 Insurance		\$75.00	\$44.00	\$43.12	\$43.12	\$45.00	4%	Property & equipment insurance
50610 Miscellaneous Operating Cost		\$14,706.00	\$18,231.00	\$18,231.00	\$18,231.00	\$18,306.00	0%	Funds to Bralorne Pioneer Museum (reduced from \$18,500 request due to current maximum req.)
50900 Special Projects	CC2200 Bralorne Museum CLSA	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area A PILT transfer for the Collection Management Project
<b>Operating Expenses</b>		<b>\$20,031.00</b>	<b>\$18,525.00</b>	<b>\$23,524.12</b>	<b>\$23,524.12</b>	<b>\$18,601.00</b>	<b>-21%</b>	
<b>Capital Expenditures</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Principal &amp; Interest</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Expenses</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Non-Taxable Expenses (Depreciation)</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$20,031.00</b>	<b>\$18,525.00</b>	<b>\$23,524.12</b>	<b>\$23,524.12</b>	<b>\$18,601.00</b>	<b>-21%</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$75.02)</b>	<b>\$0.00</b>	<b>\$0.86</b>	<b>\$0.86</b>	<b>\$0.00</b>		
<b>Reserves</b>		<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Heritage - Haylmore Property**

**2201**

40000 2201 Requisition	7,000	7,000	7,000	7,000	7,000	7,000
------------------------	-------	-------	-------	-------	-------	-------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	7,000	7,000	7,000	7,000	7,000	7,000
------------------	------------	-------	-------	-------	-------	-------	-------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>29,866,013</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>	<b>7,000</b>
Dollar Maximun	\$	-							
Tax Rate (per \$1,000)	none		Est. Residential Tax rate /1,000	0.02414	0.02344	0.02344	0.02344	0.02344	0.02344

Jurisdiction	Bylaw 791/792
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides the designation, protection and conservation of Heritage Properties in Electoral Area A, and has designated the Haylmore Property as a Heritage Property to be protected and maintained by this service.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2201 - Heritage -Haylmore Property</b>										
<b>Revenues</b>										
40000	Requisition			\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	0%	
<b>Requisitions</b>				<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>0%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$12.85	\$10.00	\$5.58	\$6.04	\$55.00	811%	
<b>Fees &amp; Other Revenues</b>				<b>\$12.85</b>	<b>\$10.00</b>	<b>\$5.58</b>	<b>\$6.04</b>	<b>\$55.00</b>	<b>811%</b>	
40960	Conditional Grants - Provincial Grants	SP218	Rural Dividend - Haylmore Herit	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Rural Dividend Grant -business plan for Ec Dev for site
				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,000.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			(\$824.81)	\$3,320.00	\$3,320.11	\$3,320.11	\$7,992.00	141%	
<b>Surplus Deficit Prior Year</b>				<b>(\$824.81)</b>	<b>\$3,320.00</b>	<b>\$3,320.11</b>	<b>\$3,320.11</b>	<b>\$7,992.00</b>	<b>141%</b>	
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>				<b>\$6,188.04</b>	<b>\$10,330.00</b>	<b>\$10,325.69</b>	<b>\$10,326.15</b>	<b>\$25,047.00</b>	<b>951%</b>	
<b>Expenses</b>										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services			\$2,605.08	\$10,070.00	\$456.38	\$2,077.66	\$10,000.00	381%	Haylmore property improvements
50900	Special Projects	SP218	Rural Dividend - Haylmore Herit	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Rural Dividend - Haylmore Heritage Business Plan for Site Dev
<b>Operating Expenses</b>				<b>\$2,855.08</b>	<b>\$10,320.00</b>	<b>\$706.38</b>	<b>\$2,327.66</b>	<b>\$20,250.00</b>	<b>770%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$12.85	\$10.00	\$5.58	\$6.04	\$4,797.00	79321%	Transfer to reserve
<b>Transfer Expenses</b>				<b>\$12.85</b>	<b>\$10.00</b>	<b>\$5.58</b>	<b>\$6.04</b>	<b>\$4,797.00</b>	<b>79321%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$2,867.93</b>	<b>\$10,330.00</b>	<b>\$711.96</b>	<b>\$2,333.70</b>	<b>\$25,047.00</b>	<b>80091%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$3,320.11</b>	<b>\$0.00</b>	<b>\$9,613.73</b>	<b>\$7,992.45</b>	<b>\$0.00</b>		
<b>Reserves</b>				<b>\$693.86</b>		<b>\$699.44</b>	<b>\$699.90</b>	<b>\$5,496.90</b>		
30000	Reserve - Capital Works and Equipment			\$693.86		\$699.44	\$699.90	\$5,496.90		
				<b>\$693.86</b>		<b>\$699.44</b>	<b>\$699.90</b>	<b>\$5,496.90</b>		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2201 - Heritage -Haylmore Property</b>												
<b>Revenues</b>												
40000	Requisition			\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
<b>Requisitions</b>				<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$12.85	\$10.00	\$5.58	\$6.04	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00
<b>Fees &amp; Other Revenues</b>				<b>\$12.85</b>	<b>\$10.00</b>	<b>\$5.58</b>	<b>\$6.04</b>	<b>\$55.00</b>	<b>\$55.00</b>	<b>\$55.00</b>	<b>\$55.00</b>	<b>\$55.00</b>
40960	Conditional Grants - Provincial Grants	SP218	Rural Dividend - Haylmore Herit	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			(\$824.81)	\$3,320.00	\$3,320.11	\$3,320.11	\$7,992.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>(\$824.81)</b>	<b>\$3,320.00</b>	<b>\$3,320.11</b>	<b>\$3,320.11</b>	<b>\$7,992.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$6,188.04</b>	<b>\$10,330.00</b>	<b>\$10,325.69</b>	<b>\$10,326.15</b>	<b>\$25,047.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>
<b>Expenses</b>												
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$2,605.08	\$10,070.00	\$456.38	\$2,077.66	\$10,000.00	\$6,805.00	\$6,805.00	\$6,805.00	\$6,805.00
50900	Special Projects	SP218	Rural Dividend - Haylmore Herit	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$2,855.08</b>	<b>\$10,320.00</b>	<b>\$706.38</b>	<b>\$2,327.66</b>	<b>\$20,250.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$12.85	\$10.00	\$5.58	\$6.04	\$4,797.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$12.85</b>	<b>\$10.00</b>	<b>\$5.58</b>	<b>\$6.04</b>	<b>\$4,797.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$2,867.93</b>	<b>\$10,330.00</b>	<b>\$711.96</b>	<b>\$2,333.70</b>	<b>\$25,047.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>	<b>\$7,055.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$3,320.11</b>	<b>\$0.00</b>	<b>\$9,613.73</b>	<b>\$7,992.45</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$693.86		\$699.44	\$699.90	\$5,496.90	\$5,496.90	\$5,496.90	\$5,496.90	\$5,496.90
<b>Reserves</b>				<b>\$693.86</b>		<b>\$699.44</b>	<b>\$699.90</b>	<b>\$5,496.90</b>	<b>\$5,496.90</b>	<b>\$5,496.90</b>	<b>\$5,496.90</b>	<b>\$5,496.90</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan		2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pemberton & Dist.Museum & Archives**

**2202**

40000 2202	Requisition		127,286	127,286	161,196	177,120	174,640	180,440
------------	-------------	--	---------	---------	---------	---------	---------	---------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

ELECTORAL AREA C	137,257,450	66,637	65,573	83,043	91,246	89,969	92,957
VILLAGE OF PEMBERTON	129,175,899	60,649	61,713	78,153	85,874	84,671	87,483

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>266,433,349</b>	<b>127,286</b>	<b>127,286</b>	<b>161,196</b>	<b>177,120</b>	<b>174,640</b>	<b>180,440</b>	
Dollar Maximun	\$	106,642								
Tax Rate (per \$1,000)	0.1193	\$	235,226	Est. Residential Tax rate /1,000	0.05080	0.04777	0.06050	0.06648	0.06555	0.06772

Jurisdiction	Bylaw 961/1390
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Pemberton and District Museum and Archives Society

**Items of Significance**

Museum update for 2021 plans:

The requisition request for operating in 2021 is anticipated to be \$137,981 which will cover operations into November and the new staffing plan. The requisition request for capital reserves for 2021 is \$8,000 and will be used as matching funding in grant writing as we plan to upgrade our computers and website to better deliver public access to the museum collection and online activities and programs. The museum technology platform has not been upgraded since 2010 and is a critical component of our ability to provide public access to the collection. The total requisition request for 2021 is \$145,982.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2202 - Pemberton &amp; District Museum &amp; Archives</b>							
<b>Revenues</b>							
40000 Requisition	\$135,157.00	\$127,286.00	\$127,286.00	\$127,286.00	\$127,286.00	0%	
<b>Requisitions</b>	<b>\$135,157.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$135,157.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$117,407.00	\$119,036.00	\$119,036.00	\$119,036.00	\$119,036.00	0%	Society requested 137,982; PVUS wishes it to remain flat to 2020
51012 Capital Grant	\$17,500.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	0%	As requested by Society
<b>Operating Expenses</b>	<b>\$135,157.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$135,157.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>\$127,286.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan			2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--	--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Area A Asset Preservation**

**2203**

40000 2202	Requisition		27,282	34,200	34,200	34,200	34,200	34,200
------------	-------------	--	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

ELECTORAL AREA A

29,866,013

27,282	34,200	34,200	34,200	34,200	34,200	34,200
--------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>		
Dollar Maximun	\$	25,000
Tax Rate (per \$1,000)	0.1431	\$ 34,289

**TOTAL**      **29,866,013**

<b>27,282</b>	<b>34,200</b>	<b>34,200</b>	<b>34,200</b>	<b>34,200</b>	<b>34,200</b>	<b>34,200</b>
---------------	---------------	---------------	---------------	---------------	---------------	---------------

Est. Residential Tax rate /1,000

0.09408	0.11451	0.11451	0.11451	0.11451	0.11451	0.11451
---------	---------	---------	---------	---------	---------	---------

Jurisdiction	Bylaw 1342
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial a contribution service for the protection, preservation and maintenance of Community Assets Amenities in Area A.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2203 - Area A Asset Preservation Service</b>							
<b>Revenues</b>							
40000 Requisition	\$27,270.00	\$27,282.00	\$27,282.00	\$27,282.00	\$34,200.00	25%	Current maximum
<b>Requisitions</b>	<b>\$27,270.00</b>	<b>\$27,282.00</b>	<b>\$27,282.00</b>	<b>\$27,282.00</b>	<b>\$34,200.00</b>	<b>25%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$1,562.17	\$1,200.00	\$676.34	\$732.58	\$700.00	-4%	
<b>Fees &amp; Other Revenues</b>	<b>\$1,562.17</b>	<b>\$1,200.00</b>	<b>\$676.34</b>	<b>\$732.58</b>	<b>\$700.00</b>	<b>-4%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$195.26	\$131.00	\$131.32	\$131.32	(\$79.00)	-160%	
<b>Surplus Deficit Prior Year</b>	<b>\$195.26</b>	<b>\$131.00</b>	<b>\$131.32</b>	<b>\$131.32</b>	<b>(\$79.00)</b>	<b>-160%</b>	
44000 Transfer from Reserve	\$0.00	\$9,000.00	\$0.00	\$0.00	\$9,000.00		Transfer from Generator project reserve for generator purchases, carried fwd
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$9,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$9,000.00</b>		
<b>Total Revenues</b>	<b>\$29,027.43</b>	<b>\$37,613.00</b>	<b>\$28,089.66</b>	<b>\$28,145.90</b>	<b>\$43,821.00</b>	<b>-139%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$431.35	\$450.00	\$449.56	\$449.56	\$465.00	3%	Property insurance - Bralorne Church
50610 Miscellaneous Operating Cost	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00	\$33,506.00	24%	Funding as requested by BRVCA, slight reduction due to req max
50670 Service / Site Maintenance	\$0.00	\$9,000.00	\$0.00	\$0.00	\$9,000.00		Generator purchase from Generator project reserve, carried
<b>Operating Expenses</b>	<b>\$27,594.35</b>	<b>\$36,613.00</b>	<b>\$27,612.56</b>	<b>\$27,612.56</b>	<b>\$43,221.00</b>	<b>57%</b>	
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$1,301.76	\$1,000.00	\$565.10	\$612.12	\$600.00	-2%	Transfer of interest, Bralorne community hall reserve
<b>Transfer Expenses</b>	<b>\$1,301.76</b>	<b>\$1,000.00</b>	<b>\$565.10</b>	<b>\$612.12</b>	<b>\$600.00</b>	<b>-2%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>	<b>\$28,896.11</b>	<b>\$37,613.00</b>	<b>\$28,177.66</b>	<b>\$28,224.68</b>	<b>\$43,821.00</b>	<b>55%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$131.32</b>	<b>\$0.00</b>	<b>(\$88.00)</b>	<b>(\$78.78)</b>	<b>\$0.00</b>		
30116 Reserve - Bralorne Community Hall	\$70,300.92		\$70,866.02	\$70,913.04	\$71,513.04		
30128 Reserve - Generator Project	\$9,000.00		\$9,000.00	\$9,000.00	\$0.00		
30129 Reserve - Oil tank removals	\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74		
<b>Reserves</b>	<b>\$84,192.66</b>		<b>\$84,757.76</b>	<b>\$84,804.78</b>	<b>\$76,404.78</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2203 - Area A Asset Preservation Service</b>									
<b>Revenues</b>									
40000 Requisition	\$27,270.00	\$27,282.00	\$27,282.00	\$27,282.00	\$34,200.00	\$34,200.00	\$34,200.00	\$34,200.00	\$34,200.00
<b>Requisitions</b>	<b>\$27,270.00</b>	<b>\$27,282.00</b>	<b>\$27,282.00</b>	<b>\$27,282.00</b>	<b>\$34,200.00</b>	<b>\$34,200.00</b>	<b>\$34,200.00</b>	<b>\$34,200.00</b>	<b>\$34,200.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,562.17	\$1,200.00	\$676.34	\$732.58	\$700.00	\$701.00	\$702.00	\$703.00	\$704.00
<b>Fees &amp; Other Revenues</b>	<b>\$1,562.17</b>	<b>\$1,200.00</b>	<b>\$676.34</b>	<b>\$732.58</b>	<b>\$700.00</b>	<b>\$701.00</b>	<b>\$702.00</b>	<b>\$703.00</b>	<b>\$704.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$195.26	\$131.00	\$131.32	\$131.32	(\$79.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$195.26</b>	<b>\$131.00</b>	<b>\$131.32</b>	<b>\$131.32</b>	<b>(\$79.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$9,000.00	\$0.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$9,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$9,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$29,027.43</b>	<b>\$37,613.00</b>	<b>\$28,089.66</b>	<b>\$28,145.90</b>	<b>\$43,821.00</b>	<b>\$34,901.00</b>	<b>\$34,902.00</b>	<b>\$34,903.00</b>	<b>\$34,904.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$431.35	\$450.00	\$449.56	\$449.56	\$465.00	\$474.00	\$483.00	\$493.00	\$503.00
50610 Miscellaneous Operating Cost	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00	\$33,506.00	\$33,576.00	\$33,567.00	\$33,557.00	\$33,547.00
50670 Service / Site Maintenance	\$0.00	\$9,000.00	\$0.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$27,594.35</b>	<b>\$36,613.00</b>	<b>\$27,612.56</b>	<b>\$27,612.56</b>	<b>\$43,221.00</b>	<b>\$34,300.00</b>	<b>\$34,300.00</b>	<b>\$34,300.00</b>	<b>\$34,300.00</b>
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$1,301.76	\$1,000.00	\$565.10	\$612.12	\$600.00	\$601.00	\$602.00	\$603.00	\$604.00
<b>Transfer Expenses</b>	<b>\$1,301.76</b>	<b>\$1,000.00</b>	<b>\$565.10</b>	<b>\$612.12</b>	<b>\$600.00</b>	<b>\$601.00</b>	<b>\$602.00</b>	<b>\$603.00</b>	<b>\$604.00</b>
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>	<b>\$28,896.11</b>	<b>\$37,613.00</b>	<b>\$28,177.66</b>	<b>\$28,224.68</b>	<b>\$43,821.00</b>	<b>\$34,901.00</b>	<b>\$34,902.00</b>	<b>\$34,903.00</b>	<b>\$34,904.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$131.32</b>	<b>\$0.00</b>	<b>(\$88.00)</b>	<b>(\$78.78)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30116 Reserve - Bralorne Community Hall	\$70,300.92		\$70,866.02	\$70,913.04	\$71,513.04	\$72,114.04	\$72,716.04	\$73,319.04	\$73,923.04
30128 Reserve - Generator Project	\$9,000.00		\$9,000.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30129 Reserve - Oil tank removals	\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74
<b>Reserves</b>	<b>\$84,192.66</b>		<b>\$84,757.76</b>	<b>\$84,804.78</b>	<b>\$76,404.78</b>	<b>\$77,005.78</b>	<b>\$77,607.78</b>	<b>\$78,210.78</b>	<b>\$78,814.78</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Upper Cheakamus Road Imp SA 2300**

40000 2300 Requisition	13,128	13,128	13,391	13,659	13,932	14,211
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

UPPER CHEAKAMUS ROAD IMPROVEMENT	2,910,738	13,128	13,128	13,391	13,659	13,932	14,211
----------------------------------	-----------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>2,910,738</b>	<b>13,128</b>	<b>13,128</b>	<b>13,391</b>	<b>13,659</b>	<b>13,932</b>	<b>14,211</b>	
Dollar Maximun	\$	-							
Tax Rate (per \$1,000)	none		<b>Est. Residential Tax rate /1,000</b>	0.5927	0.4510	0.4601	0.4693	0.4786	0.4882

Jurisdiction	Bylaw 149
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides road maintenance to the Upper Cheakamus road.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2300 - Upper Cheakamus Road Improvement</b>								
<b>Revenues</b>								
40000	Requisition	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	0%	
<b>Requisitions</b>		<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$17.97	\$100.00	\$83.27	\$90.16	\$140.00	55%	
<b>Fees &amp; Other Revenues</b>		<b>\$17.97</b>	<b>\$100.00</b>	<b>\$83.27</b>	<b>\$90.16</b>	<b>\$140.00</b>	<b>55%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$5,899.29	\$11,261.00	\$11,260.93	\$11,260.93	\$7,411.00	-34%	
<b>Surplus Deficit Prior Year</b>		<b>\$5,899.29</b>	<b>\$11,261.00</b>	<b>\$11,260.93</b>	<b>\$11,260.93</b>	<b>\$7,411.00</b>	<b>-34%</b>	
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$19,045.26</b>	<b>\$24,489.00</b>	<b>\$24,472.20</b>	<b>\$24,479.09</b>	<b>\$20,679.00</b>	<b>21%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$6,082.50	\$12,000.00	\$6,256.03	\$7,081.03	\$12,000.00	69%	Snowplowing, grading & dust control
53200	Time Allocation from Other Services	\$1,451.83	\$2,800.00	\$297.78	\$297.78	\$2,800.00	840%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$7,784.33</b>	<b>\$15,050.00</b>	<b>\$6,803.81</b>	<b>\$7,628.81</b>	<b>\$15,050.00</b>	<b>97%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$0.00	\$9,439.00	\$9,439.00	\$9,439.00	\$5,629.00	-40%	Transfer to operational surplus reserve
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$9,439.00</b>	<b>\$9,439.00</b>	<b>\$9,439.00</b>	<b>\$5,629.00</b>	<b>-40%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$7,784.33</b>	<b>\$24,489.00</b>	<b>\$16,242.81</b>	<b>\$17,067.81</b>	<b>\$20,679.00</b>	<b>57%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$11,260.93</b>	<b>\$0.00</b>	<b>\$8,229.39</b>	<b>\$7,411.28</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve	\$958.85		\$10,397.85	\$10,397.85	\$16,026.85		
<b>Reserves</b>		<b>\$958.85</b>		<b>\$10,397.85</b>	<b>\$10,397.85</b>	<b>\$16,026.85</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2300 - Upper Cheakamus Road Improvement</b>									
<b>Revenues</b>									
40000 Requisition	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,391.00	\$13,659.00	\$13,932.00	\$14,211.00
<b>Requisitions</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,391.00</b>	<b>\$13,659.00</b>	<b>\$13,932.00</b>	<b>\$14,211.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$17.97	\$100.00	\$83.27	\$90.16	\$140.00	\$140.00	\$140.00	\$140.00	\$140.00
<b>Fees &amp; Other Revenues</b>	<b>\$17.97</b>	<b>\$100.00</b>	<b>\$83.27</b>	<b>\$90.16</b>	<b>\$140.00</b>	<b>\$140.00</b>	<b>\$140.00</b>	<b>\$140.00</b>	<b>\$140.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$5,899.29	\$11,261.00	\$11,260.93	\$11,260.93	\$7,411.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$5,899.29</b>	<b>\$11,261.00</b>	<b>\$11,260.93</b>	<b>\$11,260.93</b>	<b>\$7,411.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,815.00	\$1,849.00	\$1,884.00	\$1,919.00
SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,815.00	\$1,849.00	\$1,884.00	\$1,919.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,815.00</b>	<b>\$1,849.00</b>	<b>\$1,884.00</b>	<b>\$1,919.00</b>
<b>Total Revenues</b>	<b>\$19,045.26</b>	<b>\$24,489.00</b>	<b>\$24,472.20</b>	<b>\$24,479.09</b>	<b>\$20,679.00</b>	<b>\$15,346.00</b>	<b>\$15,648.00</b>	<b>\$15,956.00</b>	<b>\$16,270.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$6,082.50	\$12,000.00	\$6,256.03	\$7,081.03	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
53200 Time Allocation from Other Services	\$1,451.83	\$2,800.00	\$297.78	\$297.78	\$2,800.00	\$2,856.00	\$2,913.00	\$2,971.00	\$3,030.00
CC2300 Upper Cheakamus Road Imp SA	\$1,451.83	\$2,800.00	\$297.78	\$297.78	\$2,800.00	\$2,856.00	\$2,913.00	\$2,971.00	\$3,030.00
<b>Operating Expenses</b>	<b>\$7,784.33</b>	<b>\$15,050.00</b>	<b>\$6,803.81</b>	<b>\$7,628.81</b>	<b>\$15,050.00</b>	<b>\$15,346.00</b>	<b>\$15,648.00</b>	<b>\$15,956.00</b>	<b>\$16,270.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$9,439.00	\$9,439.00	\$9,439.00	\$5,629.00	\$0.00	\$0.00	\$0.00	\$0.00
SP94 Surplus Reserve	\$0.00	\$9,439.00	\$9,439.00	\$9,439.00	\$5,629.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$9,439.00</b>	<b>\$9,439.00</b>	<b>\$9,439.00</b>	<b>\$5,629.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$7,784.33</b>	<b>\$24,489.00</b>	<b>\$16,242.81</b>	<b>\$17,067.81</b>	<b>\$20,679.00</b>	<b>\$15,346.00</b>	<b>\$15,648.00</b>	<b>\$15,956.00</b>	<b>\$16,270.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$11,260.93</b>	<b>\$0.00</b>	<b>\$8,229.39</b>	<b>\$7,411.28</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve	\$958.85		\$10,397.85	\$10,397.85	\$16,026.85	\$14,211.85	\$12,362.85	\$10,478.85	\$8,559.85
<b>Reserves</b>	<b>\$958.85</b>		<b>\$10,397.85</b>	<b>\$10,397.85</b>	<b>\$16,026.85</b>	<b>\$14,211.85</b>	<b>\$12,362.85</b>	<b>\$10,478.85</b>	<b>\$8,559.85</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Furry Creek Dyking-Drainage LSA 2400**

40000 2400 Requisition	5,000	5,000	5,000	5,000	5,000	5,000
------------------------	-------	-------	-------	-------	-------	-------

**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

FURRY CREEK DYKING	29,406,769	5,000	5,000	5,000	5,000	5,000	5,000
--------------------	------------	-------	-------	-------	-------	-------	-------

<b>TOTAL</b>	<b>29,406,769</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
--------------	-------------------	--------------	--------------	--------------	--------------	--------------	--------------

Requisition maximums	
Dollar Maximun	\$ 200,000
Tax Rate (per \$1,000)	none

Est. Residential Tax rate /1,000	0.0177	0.0170	0.0170	0.0170	0.0170	0.0170
----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 481
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides dyking and related drainage works to the Furry Creek area of Electoral Area D.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2400 - Furry Creek Dyking-Drainage</b>								
<b>Revenues</b>								
40000	Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
<b>Requisitions</b>		<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$3,144.79	\$2,290.00	\$1,367.42	\$1,480.67	\$1,500.00	1%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$3,144.79</b>	<b>\$2,290.00</b>	<b>\$1,367.42</b>	<b>\$1,480.67</b>	<b>\$1,500.00</b>	<b>1%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$12,648.70	\$2,680.00	\$2,680.35	\$2,680.35	\$6,588.00	146%	
<b>Surplus Deficit Prior Year</b>		<b>\$12,648.70</b>	<b>\$2,680.00</b>	<b>\$2,680.35</b>	<b>\$2,680.35</b>	<b>\$6,588.00</b>	<b>146%</b>	
44000	Transfer from Reserve	\$0.00	\$50,544.00	\$0.00	\$0.00	\$50,544.00		For dyke repairs from reserve, carried fwd
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$50,544.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,544.00</b>		
<b>Total Revenues</b>		<b>\$20,793.49</b>	<b>\$60,514.00</b>	<b>\$9,047.77</b>	<b>\$9,161.02</b>	<b>\$63,632.00</b>	<b>147%</b>	
<b>Expenses</b>								
50180	Travel	\$33.92	\$0.00	\$0.00	\$0.00	\$0.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		For clearing of debris in outfalls, carried fwd
50670	Service / Site Maintenance	\$7,795.79	\$52,204.00	\$0.00	\$0.00	\$52,204.00		For site maintenance & dyke repairs from reserve, carried fwd
53200	Time Allocation from Other Services	\$4,638.43	\$5,000.00	\$618.72	\$1,262.62	\$5,000.00	296%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$12,718.14</b>	<b>\$59,454.00</b>	<b>\$868.72</b>	<b>\$1,512.62</b>	<b>\$59,454.00</b>	<b>3831%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$1,060.00	\$1,060.00	\$1,060.00	\$1,060.00	\$1,060.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve	\$4,335.00	\$0.00	\$0.00	\$0.00	\$3,118.00		Transfer to Operational Surplus reserve
<b>Transfer Expenses</b>		<b>\$5,395.00</b>	<b>\$1,060.00</b>	<b>\$1,060.00</b>	<b>\$1,060.00</b>	<b>\$4,178.00</b>	<b>294%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$18,113.14</b>	<b>\$60,514.00</b>	<b>\$1,928.72</b>	<b>\$2,572.62</b>	<b>\$63,632.00</b>	<b>4125%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$2,680.35</b>	<b>\$0.00</b>	<b>\$7,119.05</b>	<b>\$6,588.40</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$159,556.02		\$160,616.02	\$160,616.02	\$111,132.02		
30999	Operational Surplus reserve	\$10,139.00		\$10,139.00	\$10,139.00	\$13,257.00		
<b>Reserves</b>		<b>\$169,695.02</b>		<b>\$170,755.02</b>	<b>\$170,755.02</b>	<b>\$124,389.02</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2400 - Furry Creek Dyking-Drainage</b>									
<b>Revenues</b>									
40000 Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
<b>Requisitions</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$3,144.79	\$2,290.00	\$1,367.42	\$1,480.67	\$1,500.00	\$1,520.00	\$1,540.00	\$1,560.00	\$1,580.00
<b>Fees &amp; Other Revenues</b>	<b>\$3,144.79</b>	<b>\$2,290.00</b>	<b>\$1,367.42</b>	<b>\$1,480.67</b>	<b>\$1,500.00</b>	<b>\$1,520.00</b>	<b>\$1,540.00</b>	<b>\$1,560.00</b>	<b>\$1,580.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$12,648.70	\$2,680.00	\$2,680.35	\$2,680.35	\$6,588.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$12,648.70</b>	<b>\$2,680.00</b>	<b>\$2,680.35</b>	<b>\$2,680.35</b>	<b>\$6,588.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$50,544.00	\$0.00	\$0.00	\$50,544.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,270.00	\$1,361.00	\$1,455.00	\$1,550.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$50,544.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,544.00</b>	<b>\$1,270.00</b>	<b>\$1,361.00</b>	<b>\$1,455.00</b>	<b>\$1,550.00</b>
<b>Total Revenues</b>	<b>\$20,793.49</b>	<b>\$60,514.00</b>	<b>\$9,047.77</b>	<b>\$9,161.02</b>	<b>\$63,632.00</b>	<b>\$7,790.00</b>	<b>\$7,901.00</b>	<b>\$8,015.00</b>	<b>\$8,130.00</b>
<b>Expenses</b>									
50180 Travel	\$33.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50670 Service / Site Maintenance	\$7,795.79	\$52,204.00	\$0.00	\$0.00	\$52,204.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00
53200 Time Allocation from Other Services CC2400 Furry Creek Dyking-Drainage LSA	\$4,638.43	\$5,000.00	\$618.72	\$1,262.62	\$5,000.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00
<b>Operating Expenses</b>	<b>\$12,718.14</b>	<b>\$59,454.00</b>	<b>\$868.72</b>	<b>\$1,512.62</b>	<b>\$59,454.00</b>	<b>\$5,790.00</b>	<b>\$5,901.00</b>	<b>\$6,015.00</b>	<b>\$6,130.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$1,060.00	\$1,060.00	\$1,060.00	\$1,060.00	\$1,060.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$4,335.00	\$0.00	\$0.00	\$0.00	\$3,118.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$5,395.00</b>	<b>\$1,060.00</b>	<b>\$1,060.00</b>	<b>\$1,060.00</b>	<b>\$4,178.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$18,113.14</b>	<b>\$60,514.00</b>	<b>\$1,928.72</b>	<b>\$2,572.62</b>	<b>\$63,632.00</b>	<b>\$7,790.00</b>	<b>\$7,901.00</b>	<b>\$8,015.00</b>	<b>\$8,130.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$2,680.35</b>	<b>\$0.00</b>	<b>\$7,119.05</b>	<b>\$6,588.40</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$159,556.02		\$160,616.02	\$160,616.02	\$111,132.02	\$113,132.02	\$115,132.02	\$117,132.02	\$119,132.02
30999 Operational Surplus reserve	\$10,139.00		\$10,139.00	\$10,139.00	\$13,257.00	\$11,987.00	\$10,626.00	\$9,171.00	\$7,621.00
<b>Reserves</b>	<b>\$169,695.02</b>		<b>\$170,755.02</b>	<b>\$170,755.02</b>	<b>\$124,389.02</b>	<b>\$125,119.02</b>	<b>\$125,758.02</b>	<b>\$126,303.02</b>	<b>\$126,753.02</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Walkerville Dyking-Drainage 2401**

40010 2401 Parcel Tax	650	735	800	800	800	800
-----------------------	-----	-----	-----	-----	-----	-----

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

WALKERVILLE DYKING	569,343
PARCEL TAX	<b>Folios 8</b>

650	735	800	800	800	800
-----	-----	-----	-----	-----	-----

Requisition maximums	
Dollar Maximun	\$ 2,500
Tax Rate (per \$1,000)	none

Est. Cost per Parcel	\$ 85.52	\$ 96.70	\$ 105.25	\$ 105.25	\$ 105.25	\$ 105.25
----------------------	----------	----------	-----------	-----------	-----------	-----------

Jurisdiction	Bylaw 650/1564
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides dyking and related drainage works to the portion of Electoral Area C known as Walkerville

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2401 - Walkerville Dyking-Drainage</b>									
<b>Revenues</b>									
<b>Requisitions</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$735.00	13%	
<b>Parcel Tax</b>			<b>\$650.00</b>	<b>\$650.00</b>	<b>\$650.00</b>	<b>\$650.00</b>	<b>\$735.00</b>	<b>13%</b>	
<b>Water &amp; Sewer Rates</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$541.45	\$450.00	\$236.88	\$256.58	\$255.00	-1%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>			<b>\$541.45</b>	<b>\$450.00</b>	<b>\$236.88</b>	<b>\$256.58</b>	<b>\$255.00</b>	<b>-1%</b>	
<b>Grants</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Sales of Capital Assets</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Proceeds from Borrowing</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$1,679.14	\$175.00	\$174.68	\$174.68	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>			<b>\$1,679.14</b>	<b>\$175.00</b>	<b>\$174.68</b>	<b>\$174.68</b>	<b>\$0.00</b>	<b>-100%</b>	
44000	Transfer from Reserve	SP94	\$0.00	\$485.00	\$0.00	\$723.00	\$1,000.00		Transfer from surplus reserve to balance
<b>Transfer Revenue</b>			<b>\$0.00</b>	<b>\$485.00</b>	<b>\$0.00</b>	<b>\$723.00</b>	<b>\$1,000.00</b>		
<b>Total Revenues</b>			<b>\$2,870.59</b>	<b>\$1,760.00</b>	<b>\$1,061.56</b>	<b>\$1,804.26</b>	<b>\$1,990.00</b>	<b>-88%</b>	
<b>Expenses</b>									
50505	Admin Fee from General Government		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	
50580	Contracted Services		\$0.00	\$1,000.00	\$1,290.00	\$1,290.00	\$1,350.00	5%	For brush removal and maintenance
53200	Time Allocation from Other Services	CC2401	\$1,345.88	\$300.00	\$183.25	\$183.25	\$300.00	64%	UES staff time spent on service
<b>Operating Expenses</b>			<b>\$1,445.88</b>	<b>\$1,400.00</b>	<b>\$1,573.25</b>	<b>\$1,573.25</b>	<b>\$1,750.00</b>	<b>11%</b>	
<b>Capital Expenditures</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Principal &amp; Interest</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$491.03	\$360.00	\$213.16	\$230.90	\$240.00	4%	Interest earned transferred to the Capital reserve
53000	Transfer to Reserve	SP94	\$759.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve
<b>Transfer Expenses</b>			<b>\$1,250.03</b>	<b>\$360.00</b>	<b>\$213.16</b>	<b>\$230.90</b>	<b>\$240.00</b>	<b>4%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>			<b>\$2,695.91</b>	<b>\$1,760.00</b>	<b>\$1,786.41</b>	<b>\$1,804.15</b>	<b>\$1,990.00</b>	<b>15%</b>	
<b>Surplus/ (Deficit)</b>			<b>\$174.68</b>	<b>\$0.00</b>	<b>(\$724.85)</b>	<b>\$0.11</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment		\$26,517.99		\$26,731.15	\$26,748.89	\$26,988.89		
30999	Operational Surplus reserve		\$2,962.00		\$2,962.00	\$2,239.00	\$1,239.00		
<b>Reserves</b>			<b>\$29,479.99</b>		<b>\$29,693.15</b>	<b>\$28,987.89</b>	<b>\$28,227.89</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2401 - Walkerville Dyking-Drainage</b>												
<b>Revenues</b>												
<b>Requisitions</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$650.00	\$650.00	\$650.00	\$650.00	\$735.00	\$800.00	\$800.00	\$800.00	\$800.00
<b>Parcel Tax</b>				<b>\$650.00</b>	<b>\$650.00</b>	<b>\$650.00</b>	<b>\$650.00</b>	<b>\$735.00</b>	<b>\$800.00</b>	<b>\$800.00</b>	<b>\$800.00</b>	<b>\$800.00</b>
<b>Water &amp; Sewer Rates</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$541.45	\$450.00	\$236.88	\$256.58	\$255.00	\$256.00	\$257.00	\$258.00	\$259.00
<b>Fees &amp; Other Revenues</b>				<b>\$541.45</b>	<b>\$450.00</b>	<b>\$236.88</b>	<b>\$256.58</b>	<b>\$255.00</b>	<b>\$256.00</b>	<b>\$257.00</b>	<b>\$258.00</b>	<b>\$259.00</b>
<b>Grants</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Sales of Capital Assets</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$1,679.14	\$175.00	\$174.68	\$174.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$1,679.14</b>	<b>\$175.00</b>	<b>\$174.68</b>	<b>\$174.68</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$485.00	\$0.00	\$723.00	\$1,000.00	\$0.00	\$933.00	\$0.00	\$931.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$485.00</b>	<b>\$0.00</b>	<b>\$723.00</b>	<b>\$1,000.00</b>	<b>\$0.00</b>	<b>\$933.00</b>	<b>\$0.00</b>	<b>\$931.00</b>
<b>Total Revenues</b>				<b>\$2,870.59</b>	<b>\$1,760.00</b>	<b>\$1,061.56</b>	<b>\$1,804.26</b>	<b>\$1,990.00</b>	<b>\$1,056.00</b>	<b>\$1,990.00</b>	<b>\$1,058.00</b>	<b>\$1,990.00</b>
<b>Expenses</b>												
50505	Admin Fee from General Government			\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
50580	Contracted Services			\$0.00	\$1,000.00	\$1,290.00	\$1,290.00	\$1,350.00	\$0.00	\$1,350.00	\$0.00	\$1,350.00
53200	Time Allocation from Other Services	CC2401	Walkerville Dyking-Drainage	\$1,345.88	\$300.00	\$183.25	\$183.25	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
<b>Operating Expenses</b>				<b>\$1,445.88</b>	<b>\$1,400.00</b>	<b>\$1,573.25</b>	<b>\$1,573.25</b>	<b>\$1,750.00</b>	<b>\$400.00</b>	<b>\$1,750.00</b>	<b>\$400.00</b>	<b>\$1,750.00</b>
<b>Capital Expenditures</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$491.03	\$360.00	\$213.16	\$230.90	\$240.00	\$240.00	\$240.00	\$240.00	\$240.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$759.00	\$0.00	\$0.00	\$0.00	\$0.00	\$416.00	\$0.00	\$418.00	\$0.00
<b>Transfer Expenses</b>				<b>\$1,250.03</b>	<b>\$360.00</b>	<b>\$213.16</b>	<b>\$230.90</b>	<b>\$240.00</b>	<b>\$656.00</b>	<b>\$240.00</b>	<b>\$658.00</b>	<b>\$240.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>				<b>\$2,695.91</b>	<b>\$1,760.00</b>	<b>\$1,786.41</b>	<b>\$1,804.15</b>	<b>\$1,990.00</b>	<b>\$1,056.00</b>	<b>\$1,990.00</b>	<b>\$1,058.00</b>	<b>\$1,990.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$174.68</b>	<b>\$0.00</b>	<b>(\$724.85)</b>	<b>\$0.11</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$26,517.99		\$26,731.15	\$26,748.89	\$26,988.89	\$27,228.89	\$27,468.89	\$27,708.89	\$27,948.89
30999	Operational Surplus reserve			\$2,962.00		\$2,962.00	\$2,239.00	\$1,239.00	\$1,655.00	\$722.00	\$1,140.00	\$209.00
<b>Reserves</b>				<b>\$29,479.99</b>		<b>\$29,693.15</b>	<b>\$28,987.89</b>	<b>\$28,227.89</b>	<b>\$28,883.89</b>	<b>\$28,190.89</b>	<b>\$28,848.89</b>	<b>\$28,157.89</b>



Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist</b>										
<b>Revenues</b>										
<b>Requisitions</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax			\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	0%	
<b>Parcel Tax</b>				<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>0%</b>	
<b>Water &amp; Sewer Rates</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$88.51	\$70.00	\$42.36	\$45.88	\$46.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>				<b>\$88.51</b>	<b>\$70.00</b>	<b>\$42.36</b>	<b>\$45.88</b>	<b>\$46.00</b>	<b>0%</b>	
<b>Grants</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Sales of Capital Assets</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Proceeds from Borrowing</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$4,042.57	\$2,743.00	\$2,742.64	\$2,742.64	\$4,434.00	62%	
<b>Surplus Deficit Prior Year</b>				<b>\$4,042.57</b>	<b>\$2,743.00</b>	<b>\$2,742.64</b>	<b>\$2,742.64</b>	<b>\$4,434.00</b>	<b>62%</b>	
<b>Transfer Revenue</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>				<b>\$6,881.08</b>	<b>\$5,563.00</b>	<b>\$5,535.00</b>	<b>\$5,538.52</b>	<b>\$7,230.00</b>	<b>62%</b>	
<b>Expenses</b>										
50180	Travel			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50670	Service / Site Maintenance			\$0.00	\$3,433.00	\$0.00	\$0.00	\$4,000.00		For berm maintenance
53200	Time Allocation from Other Services	CC2402	Whitecap Dev Bear Creek Dyking	\$2,388.44	\$1,800.00	\$549.73	\$824.59	\$1,900.00	130%	UES staff time spent on service
<b>Operating Expenses</b>				<b>\$2,638.44</b>	<b>\$5,533.00</b>	<b>\$799.73</b>	<b>\$1,074.59</b>	<b>\$6,200.00</b>	<b>477%</b>	
<b>Capital Expenditures</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Principal &amp; Interest</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve			\$0.00	\$30.00	\$30.00	\$30.00	\$30.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$1,500.00	\$0.00	\$0.00	\$0.00	\$1,000.00		Transfer to Operational surplus reserve
<b>Transfer Expenses</b>				<b>\$1,500.00</b>	<b>\$30.00</b>	<b>\$30.00</b>	<b>\$30.00</b>	<b>\$1,030.00</b>	<b>3333%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>				<b>\$4,138.44</b>	<b>\$5,563.00</b>	<b>\$829.73</b>	<b>\$1,104.59</b>	<b>\$7,230.00</b>	<b>3810%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$2,742.64</b>	<b>\$0.00</b>	<b>\$4,705.27</b>	<b>\$4,433.93</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$3,760.12		\$3,790.12	\$3,790.12	\$3,820.12		
30999	Operational Surplus reserve			\$1,500.00		\$1,500.00	\$1,500.00	\$2,500.00		
<b>Reserves</b>				<b>\$5,260.12</b>		<b>\$5,290.12</b>	<b>\$5,290.12</b>	<b>\$6,320.12</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist</b>												
<b>Revenues</b>												
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax				\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Parcel Tax				\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$88.51	\$70.00	\$42.36	\$45.88	\$46.00	\$47.00	\$48.00	\$49.00	\$50.00
Fees & Other Revenues				\$88.51	\$70.00	\$42.36	\$45.88	\$46.00	\$47.00	\$48.00	\$49.00	\$50.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$4,042.57	\$2,743.00	\$2,742.64	\$2,742.64	\$4,434.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$4,042.57	\$2,743.00	\$2,742.64	\$2,742.64	\$4,434.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>				<b>\$6,881.08</b>	<b>\$5,563.00</b>	<b>\$5,535.00</b>	<b>\$5,538.52</b>	<b>\$7,230.00</b>	<b>\$2,797.00</b>	<b>\$2,798.00</b>	<b>\$2,799.00</b>	<b>\$2,800.00</b>
<b>Expenses</b>												
50180 Travel				\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670 Service / Site Maintenance				\$0.00	\$3,433.00	\$0.00	\$0.00	\$4,000.00	\$1,467.00	\$1,468.00	\$1,469.00	\$1,470.00
53200 Time Allocation from Other Services				\$2,388.44	\$1,800.00	\$549.73	\$824.59	\$1,900.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Operating Expenses				\$2,638.44	\$5,533.00	\$799.73	\$1,074.59	\$6,200.00	\$2,767.00	\$2,768.00	\$2,769.00	\$2,770.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve				\$0.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00
53000 Transfer to Reserve				\$1,500.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$1,500.00	\$30.00	\$30.00	\$30.00	\$1,030.00	\$30.00	\$30.00	\$30.00	\$30.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>				<b>\$4,138.44</b>	<b>\$5,563.00</b>	<b>\$829.73</b>	<b>\$1,104.59</b>	<b>\$7,230.00</b>	<b>\$2,797.00</b>	<b>\$2,798.00</b>	<b>\$2,799.00</b>	<b>\$2,800.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$2,742.64</b>	<b>\$0.00</b>	<b>\$4,705.27</b>	<b>\$4,433.93</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment				\$3,760.12		\$3,790.12	\$3,790.12	\$3,820.12	\$3,850.12	\$3,880.12	\$3,910.12	\$3,940.12
30999 Operational Surplus reserve				\$1,500.00		\$1,500.00	\$1,500.00	\$2,500.00	\$2,000.00	\$1,500.00	\$1,000.00	\$500.00
<b>Reserves</b>				<b>\$5,260.12</b>		<b>\$5,290.12</b>	<b>\$5,290.12</b>	<b>\$6,320.12</b>	<b>\$5,850.12</b>	<b>\$5,380.12</b>	<b>\$4,910.12</b>	<b>\$4,440.12</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Britannia Beach Debris Flood Mitigation 2405**

40000 2405	Requisition	25,680	13,136	10,600	10,803	11,010	11,222
40010 2405	Parcel Tax	6,420	3,284	2,650	2,701	2,753	2,806
		32,100	16,420	13,250	13,504	13,763	14,028

**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRIT CREEK TOWN DEBRIS FLD	216,969	25,680	13,136	10,600	10,803	11,010	11,222
<b>Est. Residential Tax rate /1,000</b>		4.3577	6.0543	4.8855	4.9791	5.0745	5.1722
BRIT CREEK COMM DEBRIS FLD	19,967,015						
PARCEL TAX	<b>Folios 201</b>	6,420	3,284	2,650	2,701	2,753	2,806
<b>Est. Cost per Parcel</b>		<b>\$ 33.45</b>	<b>\$ 17.20</b>	<b>\$ 13.88</b>	<b>\$ 14.14</b>	<b>\$ 14.42</b>	<b>\$ 14.69</b>

\*Includes Provincial fee of 5.25%

Requisition maximums	
Dollar Maximun	\$ 25,680
Tax Rate (per \$1,000)	<b>10.7201</b>
Dollar Maximun	\$ 6,420
Tax Rate (per \$1,000)	<b>0.03529</b>

TOWN = Development site

COMM = Current Community

Jurisdiction	Bylaw 1600 (Town) / 1601 (Comm)
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides debris flood works operations and maintenance service for the community of Britannia Beach.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2405 - Britannia Beach Debris Flood Mitigation Project</b>								
<b>Revenues</b>								
40000	Requisition	\$0.00	\$25,680.00	\$25,680.00	\$25,680.00	\$13,136.00	-49%	
<b>Requisitions</b>		<b>\$0.00</b>	<b>\$25,680.00</b>	<b>\$25,680.00</b>	<b>\$25,680.00</b>	<b>\$13,136.00</b>	<b>-49%</b>	
40010	Parcel Tax	\$0.00	\$6,420.00	\$6,420.00	\$6,420.00	\$3,284.00	-49%	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$6,420.00</b>	<b>\$6,420.00</b>	<b>\$6,420.00</b>	<b>\$3,284.00</b>	<b>-49%</b>	
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40080	Grant in Lieu of Taxes - Other	\$0.00	\$310,680.00	\$0.00	\$0.00	\$259,320.00		Contributions from Developer
<b>GILT</b>		<b>\$0.00</b>	<b>\$310,680.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$259,320.00</b>		
40220	Interest Earned on Investments	\$0.00	\$2,750.00	\$0.00	\$0.00	\$1,000.00		Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$0.00</b>	<b>\$2,750.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,000.00</b>		
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$0.00	\$0.00	\$0.00	\$0.00	\$25,684.00		
<b>Surplus Deficit Prior Year</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$25,684.00</b>		
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$0.00</b>	<b>\$345,530.00</b>	<b>\$32,100.00</b>	<b>\$32,100.00</b>	<b>\$302,424.00</b>	<b>-98%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50505	Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$0.00	\$1,452.31	\$4,154.01	\$4,000.00	-4%	
50605	Licenses & Permits	\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	-100%	
50650	Operating Supplies - Other	\$0.00	\$0.00	\$0.00	\$40.90	\$0.00	-100%	
50670	Service / Site Maintenance	\$0.00	\$12,000.00	\$0.00	\$180.20	\$10,000.00	5449%	
53200	Time Allocation from Other Services	CC2405	Britannia Beach Debris Flood M	\$0.00	\$1,800.00	\$0.00	\$3,124.00	UES time spent on service
<b>Operating Expenses</b>		<b>\$0.00</b>	<b>\$14,100.00</b>	<b>\$1,952.31</b>	<b>\$4,875.11</b>	<b>\$17,424.00</b>	<b>257%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$0.00	\$329,889.00	\$0.00	\$0.00	\$285,000.00		Transfer to Capital reserve
53100	Contribution To Other Services	CC1000	General Government Services	\$0.00	\$1,541.00	\$1,541.00	\$0.00	-100% Refund service establishment costs to Gen Gov't service
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$331,430.00</b>	<b>\$1,541.00</b>	<b>\$1,541.00</b>	<b>\$285,000.00</b>	<b>18394%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$0.00</b>	<b>\$345,530.00</b>	<b>\$3,493.31</b>	<b>\$6,416.11</b>	<b>\$302,424.00</b>	<b>18652%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$28,606.69</b>	<b>\$25,683.89</b>	<b>\$0.00</b>		
30007	Reserve - Britannia Creek Debris Flood Works	\$0.00		\$0.00	\$0.00	\$285,000.00		
<b>Reserves</b>		<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$285,000.00</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2405 - Britannia Beach Debris Flood Mitigation Project</b>									
<b>Revenues</b>									
40000 Requisition	\$0.00	\$25,680.00	\$25,680.00	\$25,680.00	\$13,136.00	\$10,600.00	\$10,803.00	\$11,010.00	\$11,222.00
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$25,680.00</b>	<b>\$25,680.00</b>	<b>\$25,680.00</b>	<b>\$13,136.00</b>	<b>\$10,600.00</b>	<b>\$10,803.00</b>	<b>\$11,010.00</b>	<b>\$11,222.00</b>
40010 Parcel Tax	\$0.00	\$6,420.00	\$6,420.00	\$6,420.00	\$3,284.00	\$2,650.00	\$2,701.00	\$2,753.00	\$2,806.00
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$6,420.00</b>	<b>\$6,420.00</b>	<b>\$6,420.00</b>	<b>\$3,284.00</b>	<b>\$2,650.00</b>	<b>\$2,701.00</b>	<b>\$2,753.00</b>	<b>\$2,806.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40080 Grant in Lieu of Taxes - Other	\$0.00	\$310,680.00	\$0.00	\$0.00	\$259,320.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>	<b>\$0.00</b>	<b>\$310,680.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$259,320.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$0.00	\$2,750.00	\$0.00	\$0.00	\$1,000.00	\$2,000.00	\$2,015.00	\$2,030.00	\$2,045.00
<b>Fees &amp; Other Revenues</b>	<b>\$0.00</b>	<b>\$2,750.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,000.00</b>	<b>\$2,000.00</b>	<b>\$2,015.00</b>	<b>\$2,030.00</b>	<b>\$2,045.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$25,684.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$25,684.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$345,530.00</b>	<b>\$32,100.00</b>	<b>\$32,100.00</b>	<b>\$302,424.00</b>	<b>\$15,250.00</b>	<b>\$15,519.00</b>	<b>\$15,793.00</b>	<b>\$16,073.00</b>
<b>Expenses</b>									
50180 Travel	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$0.00	\$0.00	\$1,452.31	\$4,154.01	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50605 Licenses & Permits	\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650 Operating Supplies - Other	\$0.00	\$0.00	\$0.00	\$40.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance	\$0.00	\$12,000.00	\$0.00	\$180.20	\$10,000.00	\$11,000.00	\$11,220.00	\$11,444.00	\$11,673.00
53200 Time Allocation from Other Services CC2405 Britannia Beach Debris Flood M	\$0.00	\$1,800.00	\$0.00	\$0.00	\$3,124.00	\$2,450.00	\$2,499.00	\$2,549.00	\$2,600.00
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$14,100.00</b>	<b>\$1,952.31</b>	<b>\$4,875.11</b>	<b>\$17,424.00</b>	<b>\$13,750.00</b>	<b>\$14,019.00</b>	<b>\$14,293.00</b>	<b>\$14,573.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$329,889.00	\$0.00	\$0.00	\$285,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
53100 Contribution To Other Services CC1000 General Government Services	\$0.00	\$1,541.00	\$1,541.00	\$1,541.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$331,430.00</b>	<b>\$1,541.00</b>	<b>\$1,541.00</b>	<b>\$285,000.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$345,530.00</b>	<b>\$3,493.31</b>	<b>\$6,416.11</b>	<b>\$302,424.00</b>	<b>\$15,250.00</b>	<b>\$15,519.00</b>	<b>\$15,793.00</b>	<b>\$16,073.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$28,606.69</b>	<b>\$25,683.89</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30007 Reserve - Britannia Creek Debris Flood Works	\$0.00		\$0.00	\$0.00	\$285,000.00	\$286,500.00	\$288,000.00	\$289,500.00	\$291,000.00
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$285,000.00</b>	<b>\$286,500.00</b>	<b>\$288,000.00</b>	<b>\$289,500.00</b>	<b>\$291,000.00</b>



Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2500 - Lillooet / Area B Library</b>							
<u>Revenues</u>							
40000 Requisition	\$224,377.00	\$226,139.00	\$226,139.00	\$226,139.00	\$226,139.00	0%	
<b>Requisitions</b>	<b>\$224,377.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$224,377.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>0%</b>	
<u>Expenses</u>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$224,127.00	\$225,889.00	\$225,889.00	\$225,889.00	\$225,889.00	0%	As requested by Library Assoc.
<b>Operating Expenses</b>	<b>\$224,377.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$224,377.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>\$226,139.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Area A Library**

**2501**

40000 2501 Requisition	23,426	23,426	24,863	26,385	28,000	29,712
------------------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	23,426	23,426	24,863	26,385	28,000	29,712
------------------	------------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>29,866,013</b>	<b>23,426</b>	<b>23,426</b>	<b>24,863</b>	<b>26,385</b>	<b>28,000</b>	<b>29,712</b>
Dollar Maximun	\$ 33,630							
Tax Rate (per \$1,000)	0.1766 \$ 42,316	<b>Est. residential tax rate /\$1,000</b>	0.0808	0.0784	0.0832	0.0883	0.0938	0.0995

Jurisdiction	Bylaw 598, 1108, 1512
Debt Issue #	none
Basis of Apportionment	Hosp L&I

**Service Mandate**

This service provides a financial contribution to the Lillooet and Area Library Association to provide public library services to Electoral Area A.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2501 - Area A Library</b>							
<b>Revenues</b>							
40000 Requisition	\$22,923.00	\$23,426.00	\$23,426.00	\$23,426.00	\$23,426.00	0%	
<b>Requisitions</b>	<b>\$22,923.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.50	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>	<b>\$0.50</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$22,923.50</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.50	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$22,673.00	\$23,176.00	\$23,176.00	\$23,176.00	\$23,176.00	0%	As requested by Library Assoc.
<b>Operating Expenses</b>	<b>\$22,923.50</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$22,923.50</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>\$23,426.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pemberton Library LSA 2502**

40000	2502	Requisition	371,610	371,506	380,647	389,458	398,520	406,346
-------	------	-------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	177,063	180,119	184,551	188,822	193,216	197,010
ELECTORAL AREA C	137,257,450	194,547	191,387	196,096	200,636	205,304	209,336

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>266,433,349</b>	<b>371,610</b>	<b>371,506</b>	<b>380,647</b>	<b>389,458</b>	<b>398,520</b>	<b>406,346</b>	
Dollar Maximun	\$	324,375							
Tax Rate (per \$1,000)	0.3829 \$	754,991	Est. Residential Tax rate /1,000	0.1483	0.1394	0.1429	0.1462	0.1496	0.1525

Jurisdiction	Bylaw 645, 1125 & 1407
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Pemberton & District Public Library Association to provide public library services to the Village of Pemberton and Electoral Area C.

**Items of Significance**

The library has requested \$316,790 for 2021 operating, \$2,500 transfer to the Library's capital reserves & \$51,966 for rent at the PCC.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2502 - Pemberton Library</b>							
<b>Revenues</b>							
40000 Requisition	\$358,715.00	\$371,610.00	\$371,610.00	\$371,610.00	\$371,506.00	0%	
<b>Requisitions</b>	<b>\$358,715.00</b>	<b>\$371,610.00</b>	<b>\$371,610.00</b>	<b>\$371,610.00</b>	<b>\$371,506.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>	<b>(\$0.12)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$358,714.88</b>	<b>\$371,610.00</b>	<b>\$371,610.00</b>	<b>\$371,610.00</b>	<b>\$371,506.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$249.88	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$306,017.00	\$317,913.00	\$317,913.00	\$317,913.00	\$316,790.00	0%	As requested by Society
51012 Capital Grant	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	0%	Transfer to library's capital reserve
<b>Operating Expenses</b>	<b>\$308,766.88</b>	<b>\$320,663.00</b>	<b>\$320,663.00</b>	<b>\$320,663.00</b>	<b>\$319,540.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$49,948.00	\$50,947.00	\$50,947.00	\$50,947.00	\$51,966.00	2%	Rent for PCC
CC2106 Pemberton Dist Com Rec Cmpx							
<b>Transfer Expenses</b>	<b>\$49,948.00</b>	<b>\$50,947.00</b>	<b>\$50,947.00</b>	<b>\$50,947.00</b>	<b>\$51,966.00</b>	<b>2%</b>	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$358,714.88</b>	<b>\$371,610.00</b>	<b>\$371,610.00</b>	<b>\$371,610.00</b>	<b>\$371,506.00</b>	<b>2%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Whistler Library**

**2503**

40000 2503 Requisition

10,786      12,254      12,254      12,254      12,254      12,254

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

WHISTLER LIBRARY

22,985,477

10,786      12,254      12,254      12,254      12,254      12,254

**TOTAL      22,985,477**

**10,786      12,254      12,254      12,254      12,254      12,254**

**Requisition maximums**

Dollar Maximun	\$	5,488
Tax Rate (per \$1,000)	0.0566	\$ 12,254

Est. Residential Tax rate /1,000

0.0459      0.0533      0.0533      0.0533      0.0533      0.0533

Jurisdiction	Bylaw 732/1212/1386
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Whistler Public Library to provide public library services to the RMOW and a portion of Electoral Area D.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2503 - Whistler Library</b>							
<b>Revenues</b>							
40000 Requisition	\$9,445.00	\$10,786.00	\$10,786.00	\$10,786.00	\$12,254.00	14%	Maximum requisition amount available
<b>Requisitions</b>	<b>\$9,445.00</b>	<b>\$10,786.00</b>	<b>\$10,786.00</b>	<b>\$10,786.00</b>	<b>\$12,254.00</b>	<b>14%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$9,445.00</b>	<b>\$10,786.00</b>	<b>\$10,786.00</b>	<b>\$10,786.00</b>	<b>\$12,254.00</b>	<b>14%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$9,195.00	\$10,536.00	\$10,536.00	\$10,536.00	\$12,004.00	14%	Contribution to Whistler Library, reduced due to max req
<b>Operating Expenses</b>	<b>\$9,445.00</b>	<b>\$10,786.00</b>	<b>\$10,786.00</b>	<b>\$10,786.00</b>	<b>\$12,254.00</b>	<b>14%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$9,445.00</b>	<b>\$10,786.00</b>	<b>\$10,786.00</b>	<b>\$10,786.00</b>	<b>\$12,254.00</b>	<b>14%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Area A Cemetery Function 2600**

40000 2600	Requisition		1,350	1,350	1,350	1,350	1,350	1,350
------------	-------------	--	-------	-------	-------	-------	-------	-------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

ELECTORAL AREA A			29,866,013	1,350	1,350	1,350	1,350	1,350	1,350	1,350
------------------	--	--	------------	-------	-------	-------	-------	-------	-------	-------

<b>Requisition maximums</b>			<b>TOTAL</b>	<b>29,866,013</b>	<b>1,350</b>	<b>1,350</b>	<b>1,350</b>	<b>1,350</b>	<b>1,350</b>	<b>1,350</b>
-----------------------------	--	--	--------------	-------------------	--------------	--------------	--------------	--------------	--------------	--------------

Dollar Maximun		\$	1,250
Tax Rate (per \$1,000)	<b>0.0066</b>	\$	1,581

Est. Residential Tax rate /1,000	0.0047	0.0045	0.0045	0.0045	0.0045	0.0045	0.0045
----------------------------------	--------	--------	--------	--------	--------	--------	--------

Jurisdiction	SLP 22 Jan 87, Bylaw 1228/1509
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Bridge River Valley Cemetery Board to provide cemetery services to Electoral Area A.

**Items of Significance**

Service currently being run by Bridge River Valley Community Assoc.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2600 - Area A Cemetery</b>							
<b>Revenues</b>							
40000 Requisition	\$1,250.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	0%	
<b>Requisitions</b>	<b>\$1,250.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$1,250.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	Added admin fee in 2020
50610 Miscellaneous Operating Cost	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	0%	As requested by BRVCA
<b>Operating Expenses</b>	<b>\$1,250.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$1,250.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>\$1,350.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Area C-Vill Pemberton Cemetery Function                      2601**

40000 2601	Requisition		2,750	7,000	2,750	2,750	2,750	2,750
------------	-------------	--	-------	-------	-------	-------	-------	-------

**REQUISITION                      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	129,175,899	1,310	3,394	1,333	1,333	1,333	1,333
ELECTORAL AREA C	137,257,450	1,440	3,606	1,417	1,417	1,417	1,417

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>266,433,349</b>	<b>2,750</b>	<b>7,000</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>
Dollar Maximun	\$ 5,000								
Tax Rate (per \$1,000)	<b>0.003567</b>	\$ 7,033	Est. Residential Tax rate /1,000	0.0011	0.0026	0.0010	0.0010	0.0010	0.0010

Jurisdiction	SLP 22 Jan 87 / bylaw 1559
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Pemberton Cemetery Board to provide cemetery services to the Village of Pemberton and Electoral Area C.

**Items of Significance**

Society has requested \$2,500 for cemetery site maintenance and \$4,500 for plaque inside of the stone pillar and for repair /replacement of the device that lowers caskets into the ground (Reduced to \$4,250 - due to max req. avail)

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2601 - Area C / Village of Pemberton Cemetery</b>								
<b>Revenues</b>								
40000 Requisition		\$5,000.00	\$2,750.00	\$2,750.00	\$2,750.00	\$7,000.00	155%	Maximum requisition amount available
<b>Requisitions</b>		<b>\$5,000.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$7,000.00</b>	<b>155%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
43000 Transfers from Other Service	CC1000 General Government Services	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	-100%	Area C Amenity funds for Pemberton Cemetary enhancement
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	project (fencing)
<b>Total Revenues</b>		<b>\$5,000.00</b>	<b>\$2,750.00</b>	<b>\$22,750.00</b>	<b>\$22,750.00</b>	<b>\$7,000.00</b>	<b>55%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$1,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	0%	Mowing, grounds upkeep
51012 Capital Grant		\$3,250.00	\$0.00	\$0.00	\$0.00	\$4,250.00		2021 for plaque inside of the stone pillar and repair /replacement of the device that lowers caskets into the ground (Requested \$4,500 - reduced to respect max req. avail)
51012 Capital Grant		\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	-100%	Area C Amenity funds for Pemberton Cemetary enhancement project (fencing)
<b>Operating Expenses</b>		<b>\$5,000.00</b>	<b>\$2,750.00</b>	<b>\$22,750.00</b>	<b>\$22,750.00</b>	<b>\$7,000.00</b>	<b>-69%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$5,000.00</b>	<b>\$2,750.00</b>	<b>\$22,750.00</b>	<b>\$22,750.00</b>	<b>\$7,000.00</b>	<b>-69%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Devine Water SA 2700**

40010 2700 Parcel Tax	13,803	14,240	16,248	16,626	17,009	17,332
-----------------------	--------	--------	--------	--------	--------	--------

**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

DEVINE WATER SYSTEM 1,674,740

PARCEL TAX -

Folios 34

<b>*Est Cost per Parcel</b>	<b>\$ 427.28</b>	<b>\$ 440.81</b>	<b>\$ 502.97</b>	<b>\$ 514.67</b>	<b>\$ 526.53</b>	<b>\$ 536.53</b>
-----------------------------	------------------	------------------	------------------	------------------	------------------	------------------

\*Includes Provincial fee of 5.25%

Requisition maximums	
Dollar Maximun	\$ -
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaw 195
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a water system to the community of Devine.

**Items of Significance**

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2700 - Devine Water</b>							
<b>Revenues</b>							
<b>Requisitions</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$13,310.00	\$13,803.00	\$13,803.00	\$13,803.00	\$14,240.00	3%	
<b>Parcel Tax</b>	<b>\$13,310.00</b>	<b>\$13,803.00</b>	<b>\$13,803.00</b>	<b>\$13,803.00</b>	<b>\$14,240.00</b>	<b>3%</b>	
40200 Water User Rates	\$3,368.70	\$3,370.00	\$3,391.20	\$3,408.30	\$3,389.00	-1%	
<b>Water &amp; Sewer Rates</b>	<b>\$3,368.70</b>	<b>\$3,370.00</b>	<b>\$3,391.20</b>	<b>\$3,408.30</b>	<b>\$3,389.00</b>	<b>-1%</b>	
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$518.45	\$330.00	\$198.89	\$215.37	\$220.00	2%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>	<b>\$518.45</b>	<b>\$330.00</b>	<b>\$198.89</b>	<b>\$215.37</b>	<b>\$220.00</b>	<b>2%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$3,670.61	\$1,842.00	\$1,814.05	\$1,814.05	\$4,124.00	127%	
<b>Surplus Deficit Prior Year</b>	<b>\$3,670.61</b>	<b>\$1,842.00</b>	<b>\$1,814.05</b>	<b>\$1,814.05</b>	<b>\$4,124.00</b>	<b>127%</b>	
44000 Transfer from Reserve	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from capital reserve for portion of portable generator
<b>Transfer Revenue</b>	<b>\$3,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$24,367.76</b>	<b>\$19,345.00</b>	<b>\$19,207.14</b>	<b>\$19,240.72</b>	<b>\$21,973.00</b>	<b>132%</b>	
<b>Expenses</b>							
50210 Communications	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50220 Courier	\$51.82	\$55.00	\$33.66	\$33.65	\$50.00	49%	Courier for water samples and chemical analysis
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$5,402.59	\$6,250.00	\$2,624.38	\$5,248.76	\$6,250.00	19%	
50590 Depreciation/Amortization	\$5,670.60	\$5,671.00	\$0.00	\$5,670.60	\$5,671.00	0%	
50600 Insurance	\$23.39	\$25.00	\$24.39	\$24.39	\$26.00	7%	
50605 Licenses & Permits	\$15.00	\$260.00	\$316.72	\$316.72	\$330.00	4%	2019 includes reversal of 2018 water rental fee (\$200)
50650 Operating Supplies - Other	\$35.76	\$500.00	\$140.55	\$140.55	\$400.00	185%	Annual hydrant inspection and water sampling; 2021 includes
50670 Service / Site Maintenance	\$940.00	\$2,000.00	\$176.75	\$1,101.75	\$3,400.00	209%	costs to separate surface water from groundwater system
50690 Utilities - Hydro	\$1,113.14	\$1,300.00	\$1,225.39	\$1,378.37	\$1,450.00	5%	2020 is for Battery (\$1,108). 2019 was for portable generator
51011 Non-Capitalized Equipment	\$8,584.30	\$0.00	\$1,108.48	\$1,108.48	\$2,000.00	80%	(\$7,983) & aluminum diffuser (\$601)
53200 Time Allocation from Other Services CC2700 Devine Water SA	\$6,137.71	\$8,000.00	\$3,634.18	\$4,834.17	\$6,000.00	24%	Staff time spent on service
<b>Operating Expenses</b>	<b>\$28,224.31</b>	<b>\$24,336.00</b>	<b>\$9,534.50</b>	<b>\$20,107.44</b>	<b>\$25,852.00</b>	<b>29%</b>	
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$0.00	\$680.00	\$680.00	\$680.00	\$1,792.00	164%	Transfer to Capital reserve
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$680.00</b>	<b>\$680.00</b>	<b>\$680.00</b>	<b>\$1,792.00</b>	<b>164%</b>	
50590 Depreciation/Amortization	(\$5,670.60)	(\$5,671.00)	\$0.00	(\$5,670.60)	(\$5,671.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$5,670.60)</b>	<b>(\$5,671.00)</b>	<b>\$0.00</b>	<b>(\$5,670.60)</b>	<b>(\$5,671.00)</b>	<b>0%</b>	
<b>Total Expenses</b>	<b>\$22,553.71</b>	<b>\$19,345.00</b>	<b>\$10,214.50</b>	<b>\$15,116.84</b>	<b>\$21,973.00</b>	<b>192%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$1,814.05</b>	<b>\$0.00</b>	<b>\$8,992.64</b>	<b>\$4,123.88</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$21,733.68		\$22,413.68	\$22,413.68	\$24,205.68		
30999 Operational Surplus reserve	\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00		
<b>Reserves</b>	<b>\$24,156.68</b>		<b>\$24,836.68</b>	<b>\$24,836.68</b>	<b>\$26,628.68</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2700 - Devine Water</b>									
<b>Revenues</b>									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$13,310.00	\$13,803.00	\$13,803.00	\$13,803.00	\$14,240.00	\$16,248.00	\$16,626.00	\$17,009.00	\$17,332.00
<b>Parcel Tax</b>	<b>\$13,310.00</b>	<b>\$13,803.00</b>	<b>\$13,803.00</b>	<b>\$13,803.00</b>	<b>\$14,240.00</b>	<b>\$16,248.00</b>	<b>\$16,626.00</b>	<b>\$17,009.00</b>	<b>\$17,332.00</b>
40200 Water User Rates	\$3,368.70	\$3,370.00	\$3,391.20	\$3,408.30	\$3,389.00	\$3,457.00	\$3,457.00	\$3,457.00	\$3,526.00
<b>Water &amp; Sewer Rates</b>	<b>\$3,368.70</b>	<b>\$3,370.00</b>	<b>\$3,391.20</b>	<b>\$3,408.30</b>	<b>\$3,389.00</b>	<b>\$3,457.00</b>	<b>\$3,457.00</b>	<b>\$3,457.00</b>	<b>\$3,526.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$518.45	\$330.00	\$198.89	\$215.37	\$220.00	\$221.00	\$222.00	\$223.00	\$224.00
<b>Fees &amp; Other Revenues</b>	<b>\$518.45</b>	<b>\$330.00</b>	<b>\$198.89</b>	<b>\$215.37</b>	<b>\$220.00</b>	<b>\$221.00</b>	<b>\$222.00</b>	<b>\$223.00</b>	<b>\$224.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$3,670.61	\$1,842.00	\$1,814.05	\$1,814.05	\$4,124.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$3,670.61</b>	<b>\$1,842.00</b>	<b>\$1,814.05</b>	<b>\$1,814.05</b>	<b>\$4,124.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$3,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$24,367.76</b>	<b>\$19,345.00</b>	<b>\$19,207.14</b>	<b>\$19,240.72</b>	<b>\$21,973.00</b>	<b>\$19,926.00</b>	<b>\$20,305.00</b>	<b>\$20,689.00</b>	<b>\$21,082.00</b>
<b>Expenses</b>									
50210 Communications	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00
50220 Courier	\$51.82	\$55.00	\$33.66	\$33.65	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$5,402.59	\$6,250.00	\$2,624.38	\$5,248.76	\$6,250.00	\$6,375.00	\$6,503.00	\$6,633.00	\$6,766.00
50590 Depreciation/Amortization	\$5,670.60	\$5,671.00	\$0.00	\$5,670.60	\$5,671.00	\$5,671.00	\$5,671.00	\$5,671.00	\$5,671.00
50600 Insurance	\$23.39	\$25.00	\$24.39	\$24.39	\$26.00	\$27.00	\$28.00	\$29.00	\$30.00
50605 Licenses & Permits	\$15.00	\$260.00	\$316.72	\$316.72	\$330.00	\$337.00	\$344.00	\$351.00	\$358.00
50650 Operating Supplies - Other	\$35.76	\$500.00	\$140.55	\$140.55	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50670 Service / Site Maintenance	\$940.00	\$2,000.00	\$176.75	\$1,101.75	\$3,400.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50690 Utilities - Hydro	\$1,113.14	\$1,300.00	\$1,225.39	\$1,378.37	\$1,450.00	\$1,479.00	\$1,509.00	\$1,539.00	\$1,570.00
51011 Non-Capitalized Equipment	\$8,584.30	\$0.00	\$1,108.48	\$1,108.48	\$2,000.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
53200 Time Allocation from Other Services CC2700 Devine Water SA	\$6,137.71	\$8,000.00	\$3,634.18	\$4,834.17	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
<b>Operating Expenses</b>	<b>\$28,224.31</b>	<b>\$24,336.00</b>	<b>\$9,534.50</b>	<b>\$20,107.44</b>	<b>\$25,852.00</b>	<b>\$23,777.00</b>	<b>\$24,135.00</b>	<b>\$24,498.00</b>	<b>\$24,869.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$680.00	\$680.00	\$680.00	\$1,792.00	\$1,820.00	\$1,841.00	\$1,862.00	\$1,884.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$680.00</b>	<b>\$680.00</b>	<b>\$680.00</b>	<b>\$1,792.00</b>	<b>\$1,820.00</b>	<b>\$1,841.00</b>	<b>\$1,862.00</b>	<b>\$1,884.00</b>
50590 Depreciation/Amortization	(\$5,670.60)	(\$5,671.00)	\$0.00	(\$5,670.60)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$5,670.60)</b>	<b>(\$5,671.00)</b>	<b>\$0.00</b>	<b>(\$5,670.60)</b>	<b>(\$5,671.00)</b>	<b>(\$5,671.00)</b>	<b>(\$5,671.00)</b>	<b>(\$5,671.00)</b>	<b>(\$5,671.00)</b>
<b>Total Expenses</b>	<b>\$22,553.71</b>	<b>\$19,345.00</b>	<b>\$10,214.50</b>	<b>\$15,116.84</b>	<b>\$21,973.00</b>	<b>\$19,926.00</b>	<b>\$20,305.00</b>	<b>\$20,689.00</b>	<b>\$21,082.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$1,814.05</b>	<b>\$0.00</b>	<b>\$8,992.64</b>	<b>\$4,123.88</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$21,733.68		\$22,413.68	\$22,413.68	\$24,205.68	\$26,025.68	\$27,866.68	\$29,728.68	\$31,612.68
30999 Operational Surplus reserve	\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00
<b>Reserves</b>	<b>\$24,156.68</b>		<b>\$24,836.68</b>	<b>\$24,836.68</b>	<b>\$26,628.68</b>	<b>\$28,448.68</b>	<b>\$30,289.68</b>	<b>\$32,151.68</b>	<b>\$34,035.68</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Furry Creek Water LSA**

**2701**

40000 2701 Requisition	138,943	151,189	165,614	167,622	169,681	171,785
------------------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

FURRY CREEK WATER	29,406,769	138,943	151,189	165,614	167,622	169,681	171,785
-------------------	------------	---------	---------	---------	---------	---------	---------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>29,406,769</b>	<b>138,943</b>	<b>151,189</b>	<b>165,614</b>	<b>167,622</b>	<b>169,681</b>	<b>171,785</b>
-----------------------------	--------------	-------------------	----------------	----------------	----------------	----------------	----------------	----------------

Dollar Maximun	\$ 281,250
----------------	------------

Tax Rate (per \$1,000)	Est. Residential Tax rate /1,000	0.4916	0.5141	0.5632	0.5700	0.5770	0.5842
------------------------	----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 531/1620
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides the supply, treatment, conveyance, storage and distribution of water within the Furry Creek area.

**Items of Significance**

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2701 - Furry Creek Water</b>							
<b>Revenues</b>							
40000 Requisition	\$114,584.00	\$138,943.00	\$138,943.00	\$138,943.00	\$151,189.00	9%	
<b>Requisitions</b>	<b>\$114,584.00</b>	<b>\$138,943.00</b>	<b>\$138,943.00</b>	<b>\$138,943.00</b>	<b>\$151,189.00</b>	<b>9%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40210 Connection Fees	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00		FC Water connection revenue
<b>Water &amp; Sewer Connection Fees</b>	<b>\$250.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$3,872.47	\$3,700.00	\$2,032.13	\$2,200.42	\$2,600.00	18%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$3,872.47</b>	<b>\$3,700.00</b>	<b>\$2,032.13</b>	<b>\$2,200.42</b>	<b>\$2,600.00</b>	<b>18%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$23,678.80	\$36,996.00	\$36,996.04	\$36,996.04	\$37,303.00	1%	
<b>Surplus Deficit Prior Year</b>	<b>\$23,678.80</b>	<b>\$36,996.00</b>	<b>\$36,996.04</b>	<b>\$36,996.04</b>	<b>\$37,303.00</b>	<b>1%</b>	
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$142,385.27</b>	<b>\$179,639.00</b>	<b>\$177,971.17</b>	<b>\$178,139.46</b>	<b>\$191,092.00</b>	<b>28%</b>	
<b>Expenses</b>							
50220 Courier	\$69.72	\$100.00	\$0.00	\$0.00	\$100.00		Couriered water samples
50320 Security	\$720.00	\$750.00	\$1,053.70	\$1,053.70	\$1,100.00	4%	
50410 Software	\$0.00	\$0.00	\$395.45	\$395.45	\$420.00	6%	
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540 Consulting - Engineering	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		Well monitoring; Data logger replacements; carried fwd
50540 Consulting - Engineering	\$19,751.17	\$28,000.00	\$8,401.45	\$15,047.99	\$27,000.00	79%	Ground water monitoring
50580 Contracted Services	\$28,385.13	\$41,000.00	\$27,278.33	\$37,377.32	\$41,000.00	10%	Water Service contract
50590 Depreciation/Amortization	\$30,509.50	\$31,409.00	\$0.00	\$30,509.50	\$31,409.00	3%	
50600 Insurance	\$3,462.44	\$3,609.00	\$3,608.66	\$3,608.66	\$3,732.00	3%	Property & equipment insurance
50605 Licenses & Permits	\$738.60	\$750.00	\$917.43	\$917.43	\$1,000.00	9%	CN Sewer rental fees & FC water operating permit
50640 Operating Supplies - Chemicals	\$991.70	\$2,500.00	\$1,275.80	\$1,621.40	\$2,500.00	54%	
50650 Operating Supplies - Other	\$971.60	\$2,000.00	\$3,064.78	\$3,203.39	\$3,200.00	0%	2020 = fire extinguisher, eye wash, oil and other supplies 2020 includes replacement of block heater (\$1,465); 2021 budget includes reservoir cleaning
50670 Service / Site Maintenance	\$2,841.25	\$8,000.00	\$1,465.42	\$3,310.42	\$10,000.00	202%	
50690 Utilities - Hydro	\$11,487.74	\$12,700.00	\$11,514.08	\$14,027.41	\$14,850.00	6%	
50700 Utilities - Telephone	\$889.32	\$980.00	\$666.95	\$889.25	\$940.00	6%	
51011 Non-Capitalized Equipment	\$4,896.70	\$2,000.00	\$0.00	\$0.00	\$2,000.00		2019 purchased bladder tanks
53200 Time Allocation from Other Services CC2701 Furry Creek Water LSA	\$9,933.86	\$14,000.00	\$15,264.48	\$19,133.78	\$20,000.00	5%	Staff time spent on service
<b>Operating Expenses</b>	<b>\$115,898.73</b>	<b>\$153,048.00</b>	<b>\$75,156.53</b>	<b>\$131,345.70</b>	<b>\$164,501.00</b>	<b>25%</b>	
99996 Fixed Asset Increase	\$0.00	\$18,000.00	\$0.00	\$0.00	\$18,000.00		For new roof, carried forward
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$18,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$18,000.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$20,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Transfer to Capital reserve
<b>Transfer Expenses</b>	<b>\$20,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>0%</b>	
50590 Depreciation/Amortization	(\$30,509.50)	(\$31,409.00)	\$0.00	(\$30,509.50)	(\$31,409.00)	3%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$30,509.50)</b>	<b>(\$31,409.00)</b>	<b>\$0.00</b>	<b>(\$30,509.50)</b>	<b>(\$31,409.00)</b>	<b>3%</b>	
<b>Total Expenses</b>	<b>\$105,389.23</b>	<b>\$179,639.00</b>	<b>\$115,156.53</b>	<b>\$140,836.20</b>	<b>\$191,092.00</b>	<b>28%</b>	

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
---	-------------------------------	--------------------	-----------------------	-------------------------	-------------------------	-----------------------------	-------

Exhibit 2701 - Furry Creek Water							
Surplus/ (Deficit)	\$36,996.04	\$0.00	\$62,814.64	\$37,303.26	\$0.00		

30000 Reserve - Capital Works and Equipment	\$213,758.56		\$253,758.56	\$253,758.56	\$293,758.56		
Reserves	\$213,758.56		\$253,758.56	\$253,758.56	\$293,758.56		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2701 - Furry Creek Water</b>									
<b>Revenues</b>									
40000 Requisition	\$114,584.00	\$138,943.00	\$138,943.00	\$138,943.00	\$151,189.00	\$165,614.00	\$167,622.00	\$169,681.00	\$171,785.00
<b>Requisitions</b>	<b>\$114,584.00</b>	<b>\$138,943.00</b>	<b>\$138,943.00</b>	<b>\$138,943.00</b>	<b>\$151,189.00</b>	<b>\$165,614.00</b>	<b>\$167,622.00</b>	<b>\$169,681.00</b>	<b>\$171,785.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40210 Connection Fees	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>	<b>\$250.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$3,872.47	\$3,700.00	\$2,032.13	\$2,200.42	\$2,600.00	\$3,000.00	\$3,400.00	\$3,800.00	\$4,200.00
<b>Fees &amp; Other Revenues</b>	<b>\$3,872.47</b>	<b>\$3,700.00</b>	<b>\$2,032.13</b>	<b>\$2,200.42</b>	<b>\$2,600.00</b>	<b>\$3,000.00</b>	<b>\$3,400.00</b>	<b>\$3,800.00</b>	<b>\$4,200.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$23,678.80	\$36,996.00	\$36,996.04	\$36,996.04	\$37,303.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$23,678.80</b>	<b>\$36,996.00</b>	<b>\$36,996.04</b>	<b>\$36,996.04</b>	<b>\$37,303.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$142,385.27</b>	<b>\$179,639.00</b>	<b>\$177,971.17</b>	<b>\$178,139.46</b>	<b>\$191,092.00</b>	<b>\$168,614.00</b>	<b>\$171,022.00</b>	<b>\$173,481.00</b>	<b>\$175,985.00</b>
<b>Expenses</b>									
50220 Courier	\$69.72	\$100.00	\$0.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50320 Security	\$720.00	\$750.00	\$1,053.70	\$1,053.70	\$1,100.00	\$1,122.00	\$1,144.00	\$1,167.00	\$1,190.00
50410 Software	\$0.00	\$0.00	\$395.45	\$395.45	\$420.00	\$428.00	\$437.00	\$446.00	\$455.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50540 Consulting - Engineering	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$19,751.17	\$28,000.00	\$8,401.45	\$15,047.99	\$27,000.00	\$27,540.00	\$28,091.00	\$28,653.00	\$29,226.00
50580 Contracted Services	\$28,385.13	\$41,000.00	\$27,278.33	\$37,377.32	\$41,000.00	\$41,820.00	\$42,656.00	\$43,509.00	\$44,379.00
50590 Depreciation/Amortization	\$30,509.50	\$31,409.00	\$0.00	\$30,509.50	\$31,409.00	\$31,409.00	\$31,409.00	\$31,409.00	\$31,409.00
50600 Insurance	\$3,462.44	\$3,609.00	\$3,608.66	\$3,608.66	\$3,732.00	\$3,807.00	\$3,883.00	\$3,961.00	\$4,040.00
50605 Licenses & Permits	\$738.60	\$750.00	\$917.43	\$917.43	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50640 Operating Supplies - Chemicals	\$991.70	\$2,500.00	\$1,275.80	\$1,621.40	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50650 Operating Supplies - Other	\$971.60	\$2,000.00	\$3,064.78	\$3,203.39	\$3,200.00	\$3,264.00	\$3,329.00	\$3,396.00	\$3,464.00
50670 Service / Site Maintenance	\$2,841.25	\$8,000.00	\$1,465.42	\$3,310.42	\$10,000.00	\$8,160.00	\$8,160.00	\$8,160.00	\$8,160.00
50690 Utilities - Hydro	\$11,487.74	\$12,700.00	\$11,514.08	\$14,027.41	\$14,850.00	\$15,147.00	\$15,450.00	\$15,759.00	\$16,074.00
50700 Utilities - Telephone	\$889.32	\$980.00	\$666.95	\$889.25	\$940.00	\$959.00	\$978.00	\$998.00	\$1,018.00
51011 Non-Capitalized Equipment	\$4,896.70	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
53200 Time Allocation from Other Services CC2701 Furry Creek Water LSA	\$9,933.86	\$14,000.00	\$15,264.48	\$19,133.78	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00
<b>Operating Expenses</b>	<b>\$115,898.73</b>	<b>\$153,048.00</b>	<b>\$75,156.53</b>	<b>\$131,345.70</b>	<b>\$164,501.00</b>	<b>\$160,023.00</b>	<b>\$162,431.00</b>	<b>\$164,890.00</b>	<b>\$167,394.00</b>
99996 Fixed Asset Increase	\$0.00	\$18,000.00	\$0.00	\$0.00	\$18,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$18,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$18,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$20,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
<b>Transfer Expenses</b>	<b>\$20,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>
50590 Depreciation/Amortization	(\$30,509.50)	(\$31,409.00)	\$0.00	(\$30,509.50)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$30,509.50)</b>	<b>(\$31,409.00)</b>	<b>\$0.00</b>	<b>(\$30,509.50)</b>	<b>(\$31,409.00)</b>	<b>(\$31,409.00)</b>	<b>(\$31,409.00)</b>	<b>(\$31,409.00)</b>	<b>(\$31,409.00)</b>
<b>Total Expenses</b>	<b>\$105,389.23</b>	<b>\$179,639.00</b>	<b>\$115,156.53</b>	<b>\$140,836.20</b>	<b>\$191,092.00</b>	<b>\$168,614.00</b>	<b>\$171,022.00</b>	<b>\$173,481.00</b>	<b>\$175,985.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2701 - Furry Creek Water Surplus/ (Deficit)</b>	\$36,996.04	\$0.00	\$62,814.64	\$37,303.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment Reserves	\$213,758.56		\$253,758.56	\$253,758.56	\$293,758.56	\$333,758.56	\$373,758.56	\$413,758.56	\$453,758.56
	<b>\$213,758.56</b>		<b>\$253,758.56</b>	<b>\$253,758.56</b>	<b>\$293,758.56</b>	<b>\$333,758.56</b>	<b>\$373,758.56</b>	<b>\$413,758.56</b>	<b>\$453,758.56</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pemberton North Water LSA 2702**

40010 2702 Parcel Tax	106,871	106,871	108,509	108,509	108,509	108,509
-----------------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PEMBERTON NORTH WATER PARCEL TAX	Folios	116	106,871	106,871	108,509	108,509	108,509	108,509
-------------------------------------	--------	-----	---------	---------	---------	---------	---------	---------

<b>Requisition maximums</b>	
Dollar Maximun	\$ 73,000
Tax Rate (per \$1,000)	3.0000 \$ 294,120

*Est Cost per Parcel	\$ 978.10	\$ 969.67	\$ 984.53	\$ 984.53	\$ 984.53	\$ 984.53
----------------------	-----------	-----------	-----------	-----------	-----------	-----------

\*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 420/497/729	RB1119
Debt Issue #	Issue 80, Bylaw 779	
Maturity date	3-Oct-23	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

### Service Mandate

This service provides water service to a defined portion of Electoral Area C known as Pemberton North.

### Items of Significance

A renewable agreement for water purchase from Village of Pemberton is in place through 2018; extension for 5 yrs to 2023 made.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2702 - Pemberton North Water</b>										
<b>Revenues</b>										
<b>Requisitions</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax				\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	0%	
<b>Parcel Tax</b>				<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>0%</b>	
40200 Water User Rates				\$117,918.27	\$116,000.00	\$117,623.85	\$119,644.00	\$118,781.00	-1%	
<b>Water &amp; Sewer Rates</b>				<b>\$117,918.27</b>	<b>\$116,000.00</b>	<b>\$117,623.85</b>	<b>\$119,644.00</b>	<b>\$118,781.00</b>	<b>-1%</b>	
40210 Connection Fees				\$0.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00		Placeholder for new connections; offsets with connection cost
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$3,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,500.00</b>		50585
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments				\$6,226.24	\$4,500.00	\$2,926.63	\$3,169.00	\$2,500.00	-21%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>				<b>\$6,226.24</b>	<b>\$4,500.00</b>	<b>\$2,926.63</b>	<b>\$3,169.00</b>	<b>\$2,500.00</b>	<b>-21%</b>	
40950 Conditional Grants - Federal				\$0.00	\$331,268.00	\$0.00	\$0.00	\$399,648.00		Potential grant -Investing in Canada Infrastructure (73.33%)
40960 Conditional Grants - Provincial				\$4,377.57	\$0.00	\$0.00	(\$272.00)	\$0.00		Water conservation study grant; 2020 is adj based on actual grant received
<b>Grants</b>				<b>\$4,377.57</b>	<b>\$331,268.00</b>	<b>\$0.00</b>	<b>(\$272.00)</b>	<b>\$399,648.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available				\$104,782.69	\$18,169.00	\$24,669.13	\$24,669.13	\$24,817.00	1%	
<b>Surplus Deficit Prior Year</b>				<b>\$104,782.69</b>	<b>\$18,169.00</b>	<b>\$24,669.13</b>	<b>\$24,669.13</b>	<b>\$24,817.00</b>	<b>1%</b>	
44000 Transfer from Reserve				\$0.00	\$120,482.00	\$0.00	\$0.00	\$145,352.00		Reserve funds for project to replace 625 m of watermain
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$120,482.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$145,352.00</b>		
<b>Total Revenues</b>				<b>\$340,175.77</b>	<b>\$700,790.00</b>	<b>\$252,090.61</b>	<b>\$254,081.13</b>	<b>\$801,469.00</b>	<b>-21%</b>	
<b>Expenses</b>										
50195 Meeting Costs				\$0.00	\$250.00	\$0.00	\$0.00	\$250.00		
50210 Communications				\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50220 Courier				\$184.00	\$0.00	\$0.00	\$0.00	\$0.00		
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal				\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
50585 Water / Sewer Connections				\$0.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00		Placeholder; offsets with connection revenue 40210
50590 Depreciation/Amortization				\$48,905.49	\$57,941.00	\$0.00	\$48,905.49	\$57,941.00	18%	
50605 Licenses & Permits				\$170.00	\$425.00	\$467.00	\$467.00	\$500.00	7%	
50610 Miscellaneous Operating Cost				\$149,568.64	\$157,047.00	\$121,211.74	\$148,147.74	\$158,000.00	7%	Bulk water purchase from VOP
50630 Operating Supplies - Parts				\$511.13	\$1,000.00	\$33.80	\$33.80	\$1,000.00	2859%	
50640 Operating Supplies - Chemicals				\$286.95	\$300.00	\$0.00	\$0.00	\$300.00		Sodium sulphite tablets Snowclearing, repairs, flushing, backhoe cost, hydrants maintenance & annual inspection
50670 Service / Site Maintenance				\$4,014.64	\$6,000.00	\$7,694.12	\$8,054.12	\$8,500.00	6%	
50900 Special Projects				\$14,525.00	\$4,230.00	\$4,120.00	\$4,120.00	\$0.00	-100%	Water conservation study (\$25K budget 2018-2020)
51011 Non-Capitalized Equipment				\$600.82	\$0.00	\$0.00	\$0.00	\$0.00		2019 is aluminum diffuser
53200 Time Allocation from Other Services				\$15,447.84	\$18,700.00	\$10,702.56	\$12,879.15	\$18,000.00	40%	Staff time on service; increase is for potential replacement proj
<b>Operating Expenses</b>				<b>\$234,464.51</b>	<b>\$251,668.00</b>	<b>\$144,479.22</b>	<b>\$222,857.30</b>	<b>\$250,266.00</b>	<b>12%</b>	
99996 Fixed Asset Increase				\$0.00	\$451,750.00	\$0.00	\$0.00	\$545,000.00		Potential to replace approx. 625 m of 100 mm watermain with grant funding (73.33%) & reserve funding (26.67%); carried fwd
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$451,750.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$545,000.00</b>		
52040 SLRD - Debt Charges - Principal				\$26,008.62	\$26,009.00	\$0.00	\$26,008.62	\$26,009.00	0%	
52050 SLRD - Debt Charges - Interest				\$24,510.00	\$24,510.00	\$12,255.00	\$24,510.00	\$24,510.00	0%	
<b>Principal &amp; Interest</b>				<b>\$50,518.62</b>	<b>\$50,519.00</b>	<b>\$12,255.00</b>	<b>\$50,518.62</b>	<b>\$50,519.00</b>	<b>0%</b>	
53000 Transfer to Reserve				\$55,000.00	\$4,794.00	\$4,794.00	\$4,794.00	\$13,625.00	184%	Transfer to Capital reserve

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2702 - Pemberton North Water</b>							
53000 Transfer to Reserve SP94 Surplus Reserve	\$24,429.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operational surplus reserve
<b>Transfer Expenses</b>	<b>\$79,429.00</b>	<b>\$4,794.00</b>	<b>\$4,794.00</b>	<b>\$4,794.00</b>	<b>\$13,625.00</b>	<b>184%</b>	
50590 Depreciation/Amortization	(\$48,905.49)	(\$57,941.00)	\$0.00	(\$48,905.49)	(\$57,941.00)	18%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$48,905.49)</b>	<b>(\$57,941.00)</b>	<b>\$0.00</b>	<b>(\$48,905.49)</b>	<b>(\$57,941.00)</b>	<b>18%</b>	
<b>Total Expenses</b>	<b>\$315,506.64</b>	<b>\$700,790.00</b>	<b>\$161,528.22</b>	<b>\$229,264.43</b>	<b>\$801,469.00</b>	<b>215%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$24,669.13</b>	<b>\$0.00</b>	<b>\$90,562.39</b>	<b>\$24,816.70</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$207,754.91		\$212,548.91	\$212,548.91	\$80,821.91		
30999 Operational Surplus reserve	\$152,908.35		\$152,908.35	\$152,908.35	\$152,908.35		
<b>Reserves</b>	<b>\$360,663.26</b>		<b>\$365,457.26</b>	<b>\$365,457.26</b>	<b>\$233,730.26</b>		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 2702 - Pemberton North Water</b>									
Transfer Expenses	\$79,429.00	\$4,794.00	\$4,794.00	\$4,794.00	\$13,625.00	\$9,500.00	\$9,500.00	\$29,559.00	\$24,238.00
50590 Depreciation/Amortization	(\$48,905.49)	(\$57,941.00)	\$0.00	(\$48,905.49)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)
Non-Taxable Expenses (Depreciation)	(\$48,905.49)	(\$57,941.00)	\$0.00	(\$48,905.49)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)
<b>Total Expenses</b>	<b>\$315,506.64</b>	<b>\$700,790.00</b>	<b>\$161,528.22</b>	<b>\$229,264.43</b>	<b>\$801,469.00</b>	<b>\$252,790.00</b>	<b>\$258,191.00</b>	<b>\$233,290.00</b>	<b>\$233,690.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$24,669.13</b>	<b>\$0.00</b>	<b>\$90,562.39</b>	<b>\$24,816.70</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$207,754.91		\$212,548.91	\$212,548.91	\$80,821.91	\$90,321.91	\$99,821.91	\$129,380.91	\$153,618.91
30999 Operational Surplus reserve	\$152,908.35		\$152,908.35	\$152,908.35	\$152,908.35	\$132,908.35	\$107,507.35	\$107,507.35	\$107,507.35
<b>Reserves</b>	<b>\$360,663.26</b>		<b>\$365,457.26</b>	<b>\$365,457.26</b>	<b>\$233,730.26</b>	<b>\$223,230.26</b>	<b>\$207,329.26</b>	<b>\$236,888.26</b>	<b>\$261,126.26</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Bralorne Water LSA**

**2703**

40010	2703	Parcel Tax	39,375	39,375	40,556	41,773	43,026	44,317
-------	------	------------	--------	--------	--------	--------	--------	--------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

BRALORNE WATER LSA	PARCEL TAX	Folios	100	39,375	39,375	40,556	41,773	43,026	44,317
--------------------	------------	--------	-----	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>				<b>*Est Cost per Parcel</b>	<b>\$ 414.42</b>	<b>\$ 414.42</b>	<b>\$ 426.85</b>	<b>\$ 439.66</b>	<b>\$ 452.85</b>	<b>\$ 466.44</b>
Dollar Maximum	\$ 46,875				*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	\$ -									

Jurisdiction	Bylaw 503/584/674/1383/1657
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a water system to the community of Bralorne.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2703 - Bralorne Water</b>										
<b>Revenues</b>										
<b>Requisitions</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax			\$37,500.00	\$39,375.00	\$39,375.00	\$39,375.00	\$39,375.00	0%	
<b>Parcel Tax</b>										
				\$37,500.00	\$39,375.00	\$39,375.00	\$39,375.00	\$39,375.00	0%	
40200	Water User Rates			\$11,897.44	\$11,900.00	\$10,473.95	\$12,869.22	\$12,000.00	-7%	
<b>Water &amp; Sewer Rates</b>										
				\$11,897.44	\$11,900.00	\$10,473.95	\$12,869.22	\$12,000.00	-7%	
<b>Water &amp; Sewer Connection Fees</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$2,243.65	\$1,900.00	\$1,109.53	\$1,201.41	\$1,300.00	8%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>										
				\$2,243.65	\$1,900.00	\$1,109.53	\$1,201.41	\$1,300.00	8%	
40960	Conditional Grants - Provincial	SP198	Bralorne Water System Condition	\$6,645.50	\$550.00	\$830.00	\$830.50	\$0.00	-100%	Water System condition assessment grant
<b>Grants</b>										
				\$6,645.50	\$550.00	\$830.00	\$830.50	\$0.00	-100%	
<b>Salas of Capital Assets</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Proceeds from Borrowing</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$8,486.69	\$12,501.00	\$13,267.20	\$13,267.20	\$14,784.00	11%	
<b>Surplus Deficit Prior Year</b>										
				\$8,486.69	\$12,501.00	\$13,267.20	\$13,267.20	\$14,784.00	11%	
<b>Transfer Revenue</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>				\$66,773.28	\$66,226.00	\$65,055.68	\$67,543.33	\$67,459.00	-87%	
<b>Expenses</b>										
50180	Travel			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50195	Meeting Costs			\$36.71	\$50.00	\$0.00	\$0.00	\$50.00		
50210	Communications			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50220	Courier			\$35.98	\$50.00	\$12.25	\$12.25	\$40.00	227%	Couriered water samples
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services			\$5,473.99	\$6,120.00	\$3,351.68	\$5,080.92	\$6,500.00	28%	Includes contractor training
50590	Depreciation/Amortization			\$7,679.65	\$7,980.00	\$0.00	\$8,101.55	\$10,073.00	24%	
50600	Insurance			\$2,142.75	\$1,905.00	\$1,904.20	\$1,904.20	\$1,552.00	-18%	Property & Equip ins and liability ins w/ adj % split in 2021
50605	Licenses & Permits			\$170.00	\$370.00	\$282.50	\$282.50	\$300.00	6%	
50650	Operating Supplies - Other			\$654.10	\$1,000.00	\$0.00	\$0.00	\$1,000.00		2021 includes Chlorine reader
50660	Rental/Lease of Floor Space			\$726.00	\$800.00	\$798.60	\$798.60	\$840.00	5%	Shed Rental for Bralorne Water
50670	Service / Site Maintenance			\$3,846.32	\$10,500.00	\$2,938.87	\$7,497.31	\$10,500.00	40%	
50690	Utilities - Hydro			\$2,773.87	\$3,200.00	\$2,126.04	\$2,579.93	\$2,900.00	12%	
50700	Utilities - Telephone			\$988.53	\$1,100.00	\$752.50	\$1,001.41	\$1,100.00	10%	
50900	Special Projects	SP198	Bralorne Water System Condition	\$8,291.00	\$1,100.00	\$1,660.00	\$1,660.00	\$0.00	-100%	Water System condition assessment some grant to offset
51011	Non-Capitalized Equipment			\$0.00	\$5,500.00	\$0.00	\$0.00	\$2,500.00		Water curb stop replacements
53200	Time Allocation from Other Services	CC2703	Bralorne Water LSA	\$8,116.83	\$10,500.00	\$9,124.51	\$11,572.92	\$13,300.00	15%	Staff time spent on service
<b>Operating Expenses</b>				\$41,185.73	\$50,525.00	\$23,201.15	\$40,741.59	\$51,005.00	25%	
99996	Fixed Asset Increase			\$0.00	\$12,000.00	\$8,437.94	\$8,437.94	\$15,500.00	84%	2020 is water valve replacement/fire hydrant; 2021 Replace
<b>Capital Expenditures</b>										
				\$0.00	\$12,000.00	\$8,437.94	\$8,437.94	\$15,500.00	84%	reservoir valves and 1 fire hydrant
<b>Principal &amp; Interest</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve			\$20,000.00	\$11,681.00	\$11,681.00	\$11,681.00	\$11,027.00	-6%	Transfer to capital reserve
<b>Transfer Expenses</b>										
				\$20,000.00	\$11,681.00	\$11,681.00	\$11,681.00	\$11,027.00	-6%	
50590	Depreciation/Amortization			(\$7,679.65)	(\$7,980.00)	\$0.00	(\$8,101.55)	(\$10,073.00)	24%	
<b>Non-Taxable Expenses (Depreciation)</b>										
				(\$7,679.65)	(\$7,980.00)	\$0.00	(\$8,101.55)	(\$10,073.00)	24%	
<b>Total Expenses</b>				\$53,506.08	\$66,226.00	\$43,320.09	\$52,758.98	\$67,459.00	128%	

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2703 - Bralorne Water</b>							
<b>Surplus/ (Deficit)</b>	\$13,267.20	\$0.00	\$21,735.59	\$14,784.35	\$0.00		
30000 Reserve - Capital Works and Equipment	\$108,159.37		\$119,840.37	\$119,840.37	\$130,867.37		
30999 Operational Surplus reserve	\$18,710.00		\$18,710.00	\$18,710.00	\$18,710.00		
<b>Reserves</b>	<b>\$126,869.37</b>		<b>\$138,550.37</b>	<b>\$138,550.37</b>	<b>\$149,577.37</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2703 - Bralorne Water</b>												
<b>Revenues</b>												
<b>Requisitions</b>												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$37,500.00	\$39,375.00	\$39,375.00	\$39,375.00	\$39,375.00	\$40,556.00	\$41,773.00	\$43,026.00	\$44,317.00
<b>Parcel Tax</b>				<b>\$37,500.00</b>	<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$40,556.00</b>	<b>\$41,773.00</b>	<b>\$43,026.00</b>	<b>\$44,317.00</b>
40200	Water User Rates			\$11,897.44	\$11,900.00	\$10,473.95	\$12,869.22	\$12,000.00	\$12,360.00	\$12,360.00	\$12,730.00	\$12,730.00
<b>Water &amp; Sewer Rates</b>				<b>\$11,897.44</b>	<b>\$11,900.00</b>	<b>\$10,473.95</b>	<b>\$12,869.22</b>	<b>\$12,000.00</b>	<b>\$12,360.00</b>	<b>\$12,360.00</b>	<b>\$12,730.00</b>	<b>\$12,730.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$2,243.65	\$1,900.00	\$1,109.53	\$1,201.41	\$1,300.00	\$1,400.00	\$1,500.00	\$1,600.00	\$1,700.00
<b>Fees &amp; Other Revenues</b>				<b>\$2,243.65</b>	<b>\$1,900.00</b>	<b>\$1,109.53</b>	<b>\$1,201.41</b>	<b>\$1,300.00</b>	<b>\$1,400.00</b>	<b>\$1,500.00</b>	<b>\$1,600.00</b>	<b>\$1,700.00</b>
40960	Conditional Grants - Provincial	SP198	Bralorne Water System Condition	\$6,645.50	\$550.00	\$830.00	\$830.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$6,645.50</b>	<b>\$550.00</b>	<b>\$830.00</b>	<b>\$830.50</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available			\$8,486.69	\$12,501.00	\$13,267.20	\$13,267.20	\$14,784.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$8,486.69</b>	<b>\$12,501.00</b>	<b>\$13,267.20</b>	<b>\$13,267.20</b>	<b>\$14,784.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$66,773.28</b>	<b>\$66,226.00</b>	<b>\$65,055.68</b>	<b>\$67,543.33</b>	<b>\$67,459.00</b>	<b>\$54,316.00</b>	<b>\$55,633.00</b>	<b>\$57,356.00</b>	<b>\$58,747.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50195	Meeting Costs			\$36.71	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50210	Communications			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220	Courier			\$35.98	\$50.00	\$12.25	\$12.25	\$40.00	\$41.00	\$42.00	\$43.00	\$44.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$5,473.99	\$6,120.00	\$3,351.68	\$5,080.92	\$6,500.00	\$6,630.00	\$6,763.00	\$6,898.00	\$7,036.00
50590	Depreciation/Amortization			\$7,679.65	\$7,980.00	\$0.00	\$8,101.55	\$10,073.00	\$10,073.00	\$10,073.00	\$10,073.00	\$10,073.00
50600	Insurance			\$2,142.75	\$1,905.00	\$1,904.20	\$1,904.20	\$1,552.00	\$1,583.00	\$1,615.00	\$1,647.00	\$1,680.00
50605	Licenses & Permits			\$170.00	\$370.00	\$282.50	\$282.50	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50650	Operating Supplies - Other			\$654.10	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50660	Rental/Lease of Floor Space			\$726.00	\$800.00	\$798.60	\$798.60	\$840.00	\$857.00	\$874.00	\$891.00	\$909.00
50670	Service / Site Maintenance			\$3,846.32	\$10,500.00	\$2,938.87	\$7,497.31	\$10,500.00	\$10,710.00	\$10,924.00	\$11,142.00	\$11,365.00
50690	Utilities - Hydro			\$2,773.87	\$3,200.00	\$2,126.04	\$2,579.93	\$2,900.00	\$2,958.00	\$3,017.00	\$3,077.00	\$3,139.00
50700	Utilities - Telephone			\$988.53	\$1,100.00	\$752.50	\$1,001.41	\$1,100.00	\$1,122.00	\$1,144.00	\$1,167.00	\$1,190.00
50900	Special Projects	SP198	Bralorne Water System Condition	\$8,291.00	\$1,100.00	\$1,660.00	\$1,660.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$5,500.00	\$0.00	\$0.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
53200	Time Allocation from Other Services	CC2703	Bralorne Water LSA	\$8,116.83	\$10,500.00	\$9,124.51	\$11,572.92	\$13,300.00	\$13,566.00	\$13,837.00	\$14,114.00	\$14,396.00
<b>Operating Expenses</b>				<b>\$41,185.73</b>	<b>\$50,525.00</b>	<b>\$23,201.15</b>	<b>\$40,741.59</b>	<b>\$51,005.00</b>	<b>\$51,819.00</b>	<b>\$52,648.00</b>	<b>\$53,493.00</b>	<b>\$54,356.00</b>
99996	Fixed Asset Increase			\$0.00	\$12,000.00	\$8,437.94	\$8,437.94	\$15,500.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$12,000.00</b>	<b>\$8,437.94</b>	<b>\$8,437.94</b>	<b>\$15,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$20,000.00	\$11,681.00	\$11,681.00	\$11,681.00	\$11,027.00	\$12,570.00	\$13,058.00	\$13,936.00	\$14,464.00
<b>Transfer Expenses</b>				<b>\$20,000.00</b>	<b>\$11,681.00</b>	<b>\$11,681.00</b>	<b>\$11,681.00</b>	<b>\$11,027.00</b>	<b>\$12,570.00</b>	<b>\$13,058.00</b>	<b>\$13,936.00</b>	<b>\$14,464.00</b>
50590	Depreciation/Amortization			(\$7,679.65)	(\$7,980.00)	\$0.00	(\$8,101.55)	(\$10,073.00)	(\$10,073.00)	(\$10,073.00)	(\$10,073.00)	(\$10,073.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$7,679.65)</b>	<b>(\$7,980.00)</b>	<b>\$0.00</b>	<b>(\$8,101.55)</b>	<b>(\$10,073.00)</b>	<b>(\$10,073.00)</b>	<b>(\$10,073.00)</b>	<b>(\$10,073.00)</b>	<b>(\$10,073.00)</b>
<b>Total Expenses</b>				<b>\$53,506.08</b>	<b>\$66,226.00</b>	<b>\$43,320.09</b>	<b>\$52,758.98</b>	<b>\$67,459.00</b>	<b>\$54,316.00</b>	<b>\$55,633.00</b>	<b>\$57,356.00</b>	<b>\$58,747.00</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 2703 - Bralorne Water</b>									
<b>Surplus/ (Deficit)</b>	<b>\$13,267.20</b>	<b>\$0.00</b>	<b>\$21,735.59</b>	<b>\$14,784.35</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$108,159.37		\$119,840.37	\$119,840.37	\$130,867.37	\$143,437.37	\$156,495.37	\$170,431.37	\$184,895.37
30999 Operational Surplus reserve	\$18,710.00		\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00
<b>Reserves</b>	<b>\$126,869.37</b>		<b>\$138,550.37</b>	<b>\$138,550.37</b>	<b>\$149,577.37</b>	<b>\$162,147.37</b>	<b>\$175,205.37</b>	<b>\$189,141.37</b>	<b>\$203,605.37</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Britannia Beach Water 2705**

40000 2705	Requisition	153,222	177,683	203,637	207,414	211,274	215,220
------------	-------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRITANNIA BEACH WATER	20,292,064	153,222	177,683	203,637	207,414	211,274	215,220
-----------------------	------------	---------	---------	---------	---------	---------	---------

<b>Requisition maximums</b>		<b>20,292,064</b>	<b>153,222</b>	<b>177,683</b>	<b>203,637</b>	<b>207,414</b>	<b>211,274</b>	<b>215,220</b>	
Dollar Maximun	\$ 187,500								
Tax Rate (per \$1,000)	1.1479 \$ 231,413								
		TOTAL	20,292,064	153,222	177,683	203,637	207,414	211,274	215,220
		Est. Residential Tax rate /1,000	0.6794	0.8756	1.0035	1.0221	1.0412	1.0606	

Jurisdiction	Bylaw 949/1149/1536
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a water supply and distribution system to the community of Britannia Beach.

**Items of Significance**



Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2705 - Britannia Beach Water</b>							
53000 Transfer to Reserve	\$10,000.00	\$57,975.00	\$57,975.00	\$57,975.00	\$50,000.00	-14%	Transfer to capital reserve
<b>Transfer Expenses</b>	<b>\$10,000.00</b>	<b>\$57,975.00</b>	<b>\$57,975.00</b>	<b>\$57,975.00</b>	<b>\$50,000.00</b>	<b>-14%</b>	
50590 Depreciation/Amortization	(\$185,874.73)	(\$185,875.00)	\$0.00	(\$185,874.73)	(\$194,000.00)	4%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$185,874.73)</b>	<b>(\$185,875.00)</b>	<b>\$0.00</b>	<b>(\$185,874.73)</b>	<b>(\$194,000.00)</b>	<b>4%</b>	
<b>Total Expenses</b>	<b>\$155,912.71</b>	<b>\$267,092.00</b>	<b>\$194,358.83</b>	<b>\$230,853.37</b>	<b>\$393,310.00</b>	<b>661%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$71,069.86</b>	<b>\$0.00</b>	<b>\$67,474.67</b>	<b>\$38,734.39</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$167,620.69		\$225,595.69	\$225,595.69	\$141,552.69		
30999 Operational Surplus reserve	\$9,622.00		\$9,622.00	\$9,622.00	\$9,622.00		
<b>Reserves</b>	<b>\$177,242.69</b>		<b>\$235,217.69</b>	<b>\$235,217.69</b>	<b>\$151,174.69</b>		

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 2705 - Britannia Beach Water</b>									
<b>Revenues</b>									
40000 Requisition	\$153,222.00	\$153,222.00	\$153,222.00	\$153,222.00	\$177,683.00	\$203,637.00	\$207,414.00	\$211,274.00	\$215,220.00
<b>Requisitions</b>	<b>\$153,222.00</b>	<b>\$153,222.00</b>	<b>\$153,222.00</b>	<b>\$153,222.00</b>	<b>\$177,683.00</b>	<b>\$203,637.00</b>	<b>\$207,414.00</b>	<b>\$211,274.00</b>	<b>\$215,220.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40200 Water User Rates	\$42,146.56	\$42,100.00	\$35,657.99	\$40,856.25	\$40,850.00	\$43,000.00	\$43,000.00	\$43,000.00	\$43,000.00
<b>Water &amp; Sewer Rates</b>	<b>\$42,146.56</b>	<b>\$42,100.00</b>	<b>\$35,657.99</b>	<b>\$40,856.25</b>	<b>\$40,850.00</b>	<b>\$43,000.00</b>	<b>\$43,000.00</b>	<b>\$43,000.00</b>	<b>\$43,000.00</b>
40210 Connection Fees	\$0.00	\$0.00	\$0.00	\$2,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,400.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$3,255.27	\$3,800.00	\$1,883.65	\$2,039.65	\$2,000.00	\$2,400.00	\$2,800.00	\$3,200.00	\$3,600.00
<b>Fees &amp; Other Revenues</b>	<b>\$3,255.27</b>	<b>\$3,800.00</b>	<b>\$1,883.65</b>	<b>\$2,039.65</b>	<b>\$2,000.00</b>	<b>\$2,400.00</b>	<b>\$2,800.00</b>	<b>\$3,200.00</b>	<b>\$3,600.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$28,358.74	\$67,970.00	\$71,069.86	\$71,069.86	\$38,734.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$28,358.74</b>	<b>\$67,970.00</b>	<b>\$71,069.86</b>	<b>\$71,069.86</b>	<b>\$38,734.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$134,043.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$134,043.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$226,982.57</b>	<b>\$267,092.00</b>	<b>\$261,833.50</b>	<b>\$269,587.76</b>	<b>\$393,310.00</b>	<b>\$249,037.00</b>	<b>\$253,214.00</b>	<b>\$257,474.00</b>	<b>\$261,820.00</b>
<b>Expenses</b>									
50180 Travel	\$72.60	\$75.00	\$14.86	\$14.86	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50210 Communications	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220 Courier	\$8.86	\$25.00	\$0.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50320 Security	\$600.00	\$700.00	\$750.00	\$750.00	\$790.00	\$806.00	\$822.00	\$838.00	\$855.00
50410 Software	\$397.68	\$0.00	\$395.45	\$395.45	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering	\$6,310.40	\$0.00	\$2,781.00	\$2,781.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$0.00	\$5,000.00	\$0.00	\$764.78	\$4,235.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$25,500.00	\$26,010.00	\$26,530.00	\$27,061.00
50580 Contracted Services	\$52,901.50	\$55,000.00	\$42,012.68	\$56,181.17	\$59,500.00	\$60,690.00	\$61,904.00	\$63,142.00	\$64,405.00
50590 Depreciation/Amortization	\$185,874.73	\$185,875.00	\$0.00	\$185,874.73	\$194,000.00	\$194,000.00	\$194,000.00	\$194,000.00	\$194,000.00
50600 Insurance	\$6,588.51	\$6,867.00	\$6,866.75	\$6,866.75	\$7,102.00	\$7,244.00	\$7,389.00	\$7,537.00	\$7,688.00
50605 Licenses & Permits	\$245.58	\$700.00	\$449.27	\$449.27	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50640 Operating Supplies - Chemicals	\$15,002.77	\$19,000.00	\$13,610.09	\$16,060.56	\$17,000.00	\$17,340.00	\$17,687.00	\$18,041.00	\$18,402.00
50650 Operating Supplies - Other	\$2,831.69	\$10,000.00	\$3,180.86	\$1,669.74	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50670 Service / Site Maintenance	\$4,413.00	\$17,000.00	\$1,916.00	\$5,056.00	\$22,500.00	\$17,340.00	\$17,687.00	\$18,041.00	\$18,402.00
50690 Utilities - Hydro	\$34,268.38	\$36,000.00	\$26,257.44	\$34,533.04	\$36,000.00	\$36,720.00	\$37,454.00	\$38,203.00	\$38,967.00
50700 Utilities - Telephone	\$4,275.84	\$4,450.00	\$3,209.91	\$4,277.90	\$4,450.00	\$4,539.00	\$4,630.00	\$4,723.00	\$4,817.00
51011 Non-Capitalized Equipment	\$0.00	\$10,000.00	\$3,076.25	\$3,076.25	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
53200 Time Allocation from Other Services CC2705 Britannia Water	\$17,745.90	\$19,000.00	\$17,289.85	\$22,668.18	\$24,000.00	\$24,480.00	\$24,970.00	\$25,469.00	\$25,978.00
<b>Operating Expenses</b>	<b>\$331,787.44</b>	<b>\$394,992.00</b>	<b>\$122,060.41</b>	<b>\$341,669.68</b>	<b>\$409,077.00</b>	<b>\$403,037.00</b>	<b>\$407,214.00</b>	<b>\$411,474.00</b>	<b>\$415,820.00</b>
99996 Fixed Asset Increase	\$0.00	\$0.00	\$14,323.42	\$17,083.42	\$128,233.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,323.42</b>	<b>\$17,083.42</b>	<b>\$128,233.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$10,000.00	\$57,975.00	\$57,975.00	\$57,975.00	\$50,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
<b>Transfer Expenses</b>	<b>\$10,000.00</b>	<b>\$57,975.00</b>	<b>\$57,975.00</b>	<b>\$57,975.00</b>	<b>\$50,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2705 - Britannia Beach Water</b>									
50590 Depreciation/Amortization	(\$185,874.73)	(\$185,875.00)	\$0.00	(\$185,874.73)	(\$194,000.00)	(\$194,000.00)	(\$194,000.00)	(\$194,000.00)	(\$194,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$185,874.73)</b>	<b>(\$185,875.00)</b>	<b>\$0.00</b>	<b>(\$185,874.73)</b>	<b>(\$194,000.00)</b>	<b>(\$194,000.00)</b>	<b>(\$194,000.00)</b>	<b>(\$194,000.00)</b>	<b>(\$194,000.00)</b>
<b>Total Expenses</b>	<b>\$155,912.71</b>	<b>\$267,092.00</b>	<b>\$194,358.83</b>	<b>\$230,853.37</b>	<b>\$393,310.00</b>	<b>\$249,037.00</b>	<b>\$253,214.00</b>	<b>\$257,474.00</b>	<b>\$261,820.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$71,069.86</b>	<b>\$0.00</b>	<b>\$67,474.67</b>	<b>\$38,734.39</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$167,620.69		\$225,595.69	\$225,595.69	\$141,552.69	\$181,552.69	\$221,552.69	\$261,552.69	\$301,552.69
30999 Operational Surplus reserve	\$9,622.00		\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00
<b>Reserves</b>	<b>\$177,242.69</b>		<b>\$235,217.69</b>	<b>\$235,217.69</b>	<b>\$151,174.69</b>	<b>\$191,174.69</b>	<b>\$231,174.69</b>	<b>\$271,174.69</b>	<b>\$311,174.69</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Gold Bridge Water 2706**

40000 2706	Requisition	25,510	25,510	30,577	31,248	32,277	33,029
40010 2706	Parcel Tax	5,000	5,000	5,150	5,305	5,464	5,628
		30,510	30,510	35,727	36,553	37,741	38,657

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

GOLDBRIDGE WATER	708,250	25,510	25,510	30,577	31,248	32,277	33,029
------------------	---------	--------	--------	--------	--------	--------	--------

Est. Residential Tax rate /1,000	<b>3.5686</b>	<b>3.6018</b>	<b>4.3173</b>	<b>4.4120</b>	<b>4.5573</b>	<b>4.6635</b>
----------------------------------	---------------	---------------	---------------	---------------	---------------	---------------

PARCEL TAX	Folios	71	5,000	5,000	5,150	5,305	5,464	5,628
------------	--------	----	-------	-------	-------	-------	-------	-------

Requisition maximums	*Est Cost per Parcel	\$ 75.18	\$ 74.12	\$ 76.34	\$ 78.64	\$ 81.00	\$ 83.43
----------------------	----------------------	----------	----------	----------	----------	----------	----------

\*Includes Provincial fee of 5.25%

Dollar Maximum	\$ 35,150
Tax Rate (per \$1,000)	6.1617 \$ 35,131

Jurisdiction	Bylaw 1021/1229/1273/1410/1658/1702
Debt Issue #	Issue 105 Bylaw 1098
Maturity date	3-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides the supply, treatment, conveyance, storage and distribution of water within the Gold Bridge area within a portion of Electoral Area A.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2706 - Gold Bridge Water</b>								
<b>Revenues</b>								
40000	Requisition	\$23,877.00	\$25,510.00	\$25,510.00	\$25,510.00	\$25,510.00	0%	
<b>Requisitions</b>		<b>\$23,877.00</b>	<b>\$25,510.00</b>	<b>\$25,510.00</b>	<b>\$25,510.00</b>	<b>\$25,510.00</b>	<b>0%</b>	
40010	Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
<b>Parcel Tax</b>		<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>0%</b>	
40200	Water User Rates	\$9,446.99	\$9,400.00	\$9,693.16	\$9,718.36	\$9,500.00	-2%	
<b>Water &amp; Sewer Rates</b>		<b>\$9,446.99</b>	<b>\$9,400.00</b>	<b>\$9,693.16</b>	<b>\$9,718.36</b>	<b>\$9,500.00</b>	<b>-2%</b>	
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$647.80	\$580.00	\$294.14	\$318.50	\$320.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$647.80</b>	<b>\$580.00</b>	<b>\$294.14</b>	<b>\$318.50</b>	<b>\$320.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$4,438.23	\$5,102.00	\$5,602.14	\$5,602.14	\$7,814.00	39%	
<b>Surplus Deficit Prior Year</b>		<b>\$4,438.23</b>	<b>\$5,102.00</b>	<b>\$5,602.14</b>	<b>\$5,602.14</b>	<b>\$7,814.00</b>	<b>39%</b>	
43000	Transfers from Other Service	\$0.00	\$10,000.00	\$10,256.54	\$10,256.54	\$0.00	-100%	Area A Gas Tax CWF for VFD, pump & motor (99996)
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$10,256.54</b>	<b>\$10,256.54</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$43,410.02</b>	<b>\$55,592.00</b>	<b>\$56,355.98</b>	<b>\$56,405.54</b>	<b>\$48,144.00</b>	<b>-62%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50220	Courier	\$102.44	\$105.00	\$12.25	\$12.25	\$100.00	716%	Couriered water samples
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$7,356.71	\$8,200.00	\$5,141.95	\$7,766.33	\$8,400.00	8%	Includes contractor training
50590	Depreciation/Amortization	\$55,094.64	\$55,095.00	\$0.00	\$55,163.02	\$55,779.00	1%	
50600	Insurance	\$2,013.54	\$1,786.00	\$1,769.53	\$1,769.53	\$2,065.00	17%	Property & equip ins and liability ins w/ adj % split in 2021
50605	Licenses & Permits	(\$30.00)	\$370.00	\$287.34	\$287.34	\$370.00	29%	2019 includes reversal of 2018 accrual (\$200 water rental fee)
50640	Operating Supplies - Chemicals	\$373.13	\$500.00	\$174.01	\$380.31	\$500.00	31%	
50650	Operating Supplies - Other	\$1,375.89	\$1,400.00	\$498.31	\$498.31	\$1,400.00	181%	
50670	Service / Site Maintenance	\$2,978.86	\$7,000.00	\$1,831.24	\$6,398.68	\$7,000.00	9%	2020 includes reservoir cleaning of \$3,500
50690	Utilities - Hydro	\$8,022.72	\$8,400.00	\$7,241.43	\$8,697.39	\$9,200.00	6%	
50700	Utilities - Telephone	\$1,446.12	\$1,525.00	\$1,127.73	\$1,503.14	\$1,580.00	5%	
51011	Non-Capitalized Equipment	\$0.00	\$5,500.00	\$0.00	\$0.00	\$5,500.00		Water curb stop replacements
53200	Time Allocation from Other Services	\$6,800.33	\$7,683.00	\$6,242.87	\$7,924.31	\$8,320.00	5%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$85,784.38</b>	<b>\$97,839.00</b>	<b>\$24,576.66</b>	<b>\$90,650.61</b>	<b>\$100,489.00</b>	<b>11%</b>	
99996	Fixed Asset Increase	\$0.00	\$10,000.00	\$10,256.54	\$10,256.54	\$0.00	-100%	VFD, pump & motor from Area A Gas tax CWF
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$10,256.54</b>	<b>\$10,256.54</b>	<b>\$0.00</b>	<b>-100%</b>	
52040	SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.16	\$1,563.00	0%	
52050	SLRD - Debt Charges - Interest	\$1,118.98	\$705.00	\$352.13	\$704.26	\$705.00	0%	Rate re-set to 2.25% effective Dec 2019; debt fully repaid in 2024
<b>Principal &amp; Interest</b>		<b>\$2,682.14</b>	<b>\$2,268.00</b>	<b>\$1,915.29</b>	<b>\$2,267.42</b>	<b>\$2,268.00</b>	<b>0%</b>	
53000	Transfer to Reserve	\$4,436.00	\$580.00	\$580.00	\$580.00	\$1,166.00	101%	Transfer to capital reserve
<b>Transfer Expenses</b>		<b>\$4,436.00</b>	<b>\$580.00</b>	<b>\$580.00</b>	<b>\$580.00</b>	<b>\$1,166.00</b>	<b>101%</b>	
50590	Depreciation/Amortization	(\$55,094.64)	(\$55,095.00)	\$0.00	(\$55,163.02)	(\$55,779.00)	1%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$55,094.64)</b>	<b>(\$55,095.00)</b>	<b>\$0.00</b>	<b>(\$55,163.02)</b>	<b>(\$55,779.00)</b>	<b>1%</b>	
<b>Total Expenses</b>		<b>\$37,807.88</b>	<b>\$55,592.00</b>	<b>\$37,328.49</b>	<b>\$48,591.55</b>	<b>\$48,144.00</b>	<b>13%</b>	

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2706 - Gold Bridge Water</b>							
<b>Surplus/ (Deficit)</b>	\$5,602.14	\$0.00	\$19,027.49	\$7,813.99	\$0.00		
30000 Reserve - Capital Works and Equipment	\$36,149.84		\$36,729.84	\$36,729.84	\$37,895.84		
<b>Reserves</b>	<b>\$36,149.84</b>		<b>\$36,729.84</b>	<b>\$36,729.84</b>	<b>\$37,895.84</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2706 - Gold Bridge Water</b>									
<b>Revenues</b>									
40000 Requisition	\$23,877.00	\$25,510.00	\$25,510.00	\$25,510.00	\$25,510.00	\$30,577.00	\$31,248.00	\$32,277.00	\$33,029.00
<b>Requisitions</b>	<b>\$23,877.00</b>	<b>\$25,510.00</b>	<b>\$25,510.00</b>	<b>\$25,510.00</b>	<b>\$25,510.00</b>	<b>\$30,577.00</b>	<b>\$31,248.00</b>	<b>\$32,277.00</b>	<b>\$33,029.00</b>
40010 Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
<b>Parcel Tax</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,150.00</b>	<b>\$5,305.00</b>	<b>\$5,464.00</b>	<b>\$5,628.00</b>
40200 Water User Rates	\$9,446.99	\$9,400.00	\$9,693.16	\$9,718.36	\$9,500.00	\$9,690.00	\$9,690.00	\$9,981.00	\$9,981.00
<b>Water &amp; Sewer Rates</b>	<b>\$9,446.99</b>	<b>\$9,400.00</b>	<b>\$9,693.16</b>	<b>\$9,718.36</b>	<b>\$9,500.00</b>	<b>\$9,690.00</b>	<b>\$9,690.00</b>	<b>\$9,981.00</b>	<b>\$9,981.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$647.80	\$580.00	\$294.14	\$318.50	\$320.00	\$340.00	\$360.00	\$390.00	\$440.00
<b>Fees &amp; Other Revenues</b>	<b>\$647.80</b>	<b>\$580.00</b>	<b>\$294.14</b>	<b>\$318.50</b>	<b>\$320.00</b>	<b>\$340.00</b>	<b>\$360.00</b>	<b>\$390.00</b>	<b>\$440.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit - Available	\$4,438.23	\$5,102.00	\$5,602.14	\$5,602.14	\$7,814.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$4,438.23</b>	<b>\$5,102.00</b>	<b>\$5,602.14</b>	<b>\$5,602.14</b>	<b>\$7,814.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service CC1000 General Government Services	\$0.00	\$10,000.00	\$10,256.54	\$10,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$10,256.54</b>	<b>\$10,256.54</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$43,410.02</b>	<b>\$55,592.00</b>	<b>\$56,355.98</b>	<b>\$56,405.54</b>	<b>\$48,144.00</b>	<b>\$45,757.00</b>	<b>\$46,603.00</b>	<b>\$48,112.00</b>	<b>\$49,078.00</b>
<b>Expenses</b>									
50180 Travel	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50220 Courier	\$102.44	\$105.00	\$12.25	\$12.25	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$7,356.71	\$8,200.00	\$5,141.95	\$7,766.33	\$8,400.00	\$8,568.00	\$8,739.00	\$8,914.00	\$9,092.00
50590 Depreciation/Amortization	\$55,094.64	\$55,095.00	\$0.00	\$55,163.02	\$55,779.00	\$55,779.00	\$55,779.00	\$55,779.00	\$55,779.00
50600 Insurance	\$2,013.54	\$1,786.00	\$1,769.53	\$1,769.53	\$2,065.00	\$2,106.00	\$2,148.00	\$2,191.00	\$2,235.00
50605 Licenses & Permits	(\$30.00)	\$370.00	\$287.34	\$287.34	\$370.00	\$377.00	\$385.00	\$393.00	\$401.00
50640 Operating Supplies - Chemicals	\$373.13	\$500.00	\$174.01	\$380.31	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50650 Operating Supplies - Other	\$1,375.89	\$1,400.00	\$498.31	\$498.31	\$1,400.00	\$1,428.00	\$1,457.00	\$1,486.00	\$1,516.00
50670 Service / Site Maintenance	\$2,978.86	\$7,000.00	\$1,831.24	\$6,398.68	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50690 Utilities - Hydro	\$8,022.72	\$8,400.00	\$7,241.43	\$8,697.39	\$9,200.00	\$9,384.00	\$9,572.00	\$9,763.00	\$9,958.00
50700 Utilities - Telephone	\$1,446.12	\$1,525.00	\$1,127.73	\$1,503.14	\$1,580.00	\$1,612.00	\$1,644.00	\$1,677.00	\$1,711.00
51011 Non-Capitalized Equipment	\$0.00	\$5,500.00	\$0.00	\$0.00	\$5,500.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00
53200 Time Allocation from Other Services CC2706 Gold Bridge Water	\$6,800.33	\$7,683.00	\$6,242.87	\$7,924.31	\$8,320.00	\$8,486.00	\$8,656.00	\$8,829.00	\$9,006.00
<b>Operating Expenses</b>	<b>\$85,784.38</b>	<b>\$97,839.00</b>	<b>\$24,576.66</b>	<b>\$90,650.61</b>	<b>\$100,489.00</b>	<b>\$98,268.00</b>	<b>\$99,114.00</b>	<b>\$99,976.00</b>	<b>\$100,857.00</b>
99996 Fixed Asset Increase	\$0.00	\$10,000.00	\$10,256.54	\$10,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$10,256.54</b>	<b>\$10,256.54</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52040 SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.16	\$1,563.00	\$1,563.00	\$1,563.00	\$1,563.00	\$0.00
52050 SLRD - Debt Charges - Interest	\$1,118.98	\$705.00	\$352.13	\$704.26	\$705.00	\$705.00	\$705.00	\$352.00	\$0.00
<b>Principal &amp; Interest</b>	<b>\$2,682.14</b>	<b>\$2,268.00</b>	<b>\$1,915.29</b>	<b>\$2,267.42</b>	<b>\$2,268.00</b>	<b>\$2,268.00</b>	<b>\$2,268.00</b>	<b>\$1,915.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$4,436.00	\$580.00	\$580.00	\$580.00	\$1,166.00	\$1,000.00	\$1,000.00	\$2,000.00	\$4,000.00
<b>Transfer Expenses</b>	<b>\$4,436.00</b>	<b>\$580.00</b>	<b>\$580.00</b>	<b>\$580.00</b>	<b>\$1,166.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>\$2,000.00</b>	<b>\$4,000.00</b>
50590 Depreciation/Amortization	(\$55,094.64)	(\$55,095.00)	\$0.00	(\$55,163.02)	(\$55,779.00)	(\$55,779.00)	(\$55,779.00)	(\$55,779.00)	(\$55,779.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$55,094.64)</b>	<b>(\$55,095.00)</b>	<b>\$0.00</b>	<b>(\$55,163.02)</b>	<b>(\$55,779.00)</b>	<b>(\$55,779.00)</b>	<b>(\$55,779.00)</b>	<b>(\$55,779.00)</b>	<b>(\$55,779.00)</b>
<b>Total Expenses</b>	<b>\$37,807.88</b>	<b>\$55,592.00</b>	<b>\$37,328.49</b>	<b>\$48,591.55</b>	<b>\$48,144.00</b>	<b>\$45,757.00</b>	<b>\$46,603.00</b>	<b>\$48,112.00</b>	<b>\$49,078.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2706 - Gold Bridge Water</b>									
<b>Surplus/ (Deficit)</b>	\$5,602.14	\$0.00	\$19,027.49	\$7,813.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$36,149.84		\$36,729.84	\$36,729.84	\$37,895.84	\$38,895.84	\$39,895.84	\$41,895.84	\$45,895.84
<b>Reserves</b>	<b>\$36,149.84</b>		<b>\$36,729.84</b>	<b>\$36,729.84</b>	<b>\$37,895.84</b>	<b>\$38,895.84</b>	<b>\$39,895.84</b>	<b>\$41,895.84</b>	<b>\$45,895.84</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**D'Arcy Water**

**2707**

40010 2707 Parcel Tax

30,097      30,700      35,325      35,773      35,773      35,773

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

D'ARCY WATER

PARCEL TAX

**Folios                      40**

30,097      30,700      35,325      35,773      35,773      35,773

<b>Requisition maximums</b>		<b>*Est Cost per Parcel</b>	<b>\$ 791.93</b>	<b>\$ 807.79</b>	<b>\$ 929.49</b>	<b>\$ 941.28</b>	<b>\$ 941.28</b>	<b>\$ 941.28</b>
Dollar Maximum	\$ 52,350	*Includes Provincial fee of 5.25%						
Tax Rate (per \$1,000)	<b>4.9815</b> \$ 77,307							

Jurisdiction	Bylaw 1019/1617
Debt Issue #	Issue 105, Bylaw 1097
Maturity date	3-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides the supply, treatment, conveyance, storage and distribution of water within in a part of Electoral Area C known as D’Arcy.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2707 - D'Arcy Water</b>								
<b>Revenues</b>								
<b>Requisitions</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$29,000.00	\$30,097.00	\$30,097.00	\$30,097.00	\$30,700.00	2%	
<b>Parcel Tax</b>		<b>\$29,000.00</b>	<b>\$30,097.00</b>	<b>\$30,097.00</b>	<b>\$30,097.00</b>	<b>\$30,700.00</b>	<b>2%</b>	
<b>Water &amp; Sewer Rates</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$868.82	\$790.00	\$376.40	\$407.57	\$420.00	3%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$868.82</b>	<b>\$790.00</b>	<b>\$376.40</b>	<b>\$407.57</b>	<b>\$420.00</b>	<b>3%</b>	
<b>Grants</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Sales of Capital Assets</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Proceeds from Borrowing</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$1,669.98	(\$17,571.00)	(\$17,571.48)	(\$17,571.48)	\$5,332.00	-130%	
<b>Surplus Deficit Prior Year</b>		<b>\$1,669.98</b>	<b>(\$17,571.00)</b>	<b>(\$17,571.48)</b>	<b>(\$17,571.48)</b>	<b>\$5,332.00</b>	<b>-130%</b>	
43000 Transfers from Other Service	CC1000 General Government Services	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	-100%	Transfer from Area C Amenity for water service
44000 Transfer from Reserve		\$1,944.14	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Debt Proceeds reserve (final annual transfer)
<b>Transfer Revenue</b>		<b>\$1,944.14</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$33,482.94</b>	<b>\$33,316.00</b>	<b>\$32,901.92</b>	<b>\$32,933.09</b>	<b>\$36,452.00</b>	<b>-225%</b>	
<b>Expenses</b>								
50180 Travel		\$0.00	\$15.00	\$0.00	\$0.00	\$15.00		
50220 Courier		\$119.56	\$120.00	\$33.66	\$33.66	\$100.00	197%	Couriered water samples
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$3,492.60	\$3,800.00	\$2,465.45	\$3,228.35	\$3,800.00	18%	
50590 Depreciation/Amortization		\$17,149.99	\$17,150.00	\$0.00	\$17,149.99	\$17,150.00	0%	
50605 Licenses & Permits		\$210.00	\$250.00	\$237.45	\$237.45	\$250.00	5%	
50610 Miscellaneous Operating Cost		\$7,019.27	\$7,700.00	\$3,900.11	\$5,658.74	\$7,700.00	36%	Bulk water purchase from N'Quatqua First Nation
50650 Operating Supplies - Other		\$75.17	\$100.00	\$291.04	\$291.04	\$100.00	-66%	2020 is No Parking sign
50670 Service / Site Maintenance		\$15,016.59	\$3,200.00	\$1,255.27	\$1,571.99	\$5,000.00	218%	
51011 Non-Capitalized Equipment		\$600.84	\$0.00	\$0.00	\$0.00	\$0.00		2019 is De-chlorinator for water system
53200 Time Allocation from Other Services	CC2707 D'Arcy Water	\$8,989.81	\$5,500.00	\$2,839.33	\$3,949.06	\$5,500.00	39%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$52,923.83</b>	<b>\$38,085.00</b>	<b>\$11,272.31</b>	<b>\$32,370.28</b>	<b>\$39,865.00</b>	<b>23%</b>	
<b>Capital Expenditures</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
52040 SLRD - Debt Charges - Principal		\$7,990.58	\$7,991.00	\$7,990.58	\$7,990.58	\$7,991.00	0%	
52050 SLRD - Debt Charges - Interest		\$5,720.00	\$3,600.00	\$1,800.00	\$3,600.00	\$3,600.00	0%	Rate re-set to 2.25% effective Dec 2019; debt fully repaid in 2024
<b>Principal &amp; Interest</b>		<b>\$13,710.58</b>	<b>\$11,591.00</b>	<b>\$9,790.58</b>	<b>\$11,590.58</b>	<b>\$11,591.00</b>	<b>0%</b>	
53000 Transfer to Reserve		\$1,570.00	\$790.00	\$790.00	\$790.00	\$2,146.00	172%	Transfer to capital reserve
<b>Transfer Expenses</b>		<b>\$1,570.00</b>	<b>\$790.00</b>	<b>\$790.00</b>	<b>\$790.00</b>	<b>\$2,146.00</b>	<b>172%</b>	
50590 Depreciation/Amortization		(\$17,149.99)	(\$17,150.00)	\$0.00	(\$17,149.99)	(\$17,150.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$17,149.99)</b>	<b>(\$17,150.00)</b>	<b>\$0.00</b>	<b>(\$17,149.99)</b>	<b>(\$17,150.00)</b>	<b>0%</b>	
<b>Total Expenses</b>		<b>\$51,054.42</b>	<b>\$33,316.00</b>	<b>\$21,852.89</b>	<b>\$27,600.87</b>	<b>\$36,452.00</b>	<b>195%</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$17,571.48)</b>	<b>\$0.00</b>	<b>\$11,049.03</b>	<b>\$5,332.22</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment		\$46,212.45		\$47,002.45	\$47,002.45	\$49,148.45		
<b>Reserves</b>		<b>\$46,212.45</b>		<b>\$47,002.45</b>	<b>\$47,002.45</b>	<b>\$49,148.45</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2707 - D'Arcy Water</b>									
<b>Revenues</b>									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$29,000.00	\$30,097.00	\$30,097.00	\$30,097.00	\$30,700.00	\$35,325.00	\$35,773.00	\$35,773.00	\$35,773.00
Parcel Tax	\$29,000.00	\$30,097.00	\$30,097.00	\$30,097.00	\$30,700.00	\$35,325.00	\$35,773.00	\$35,773.00	\$35,773.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$868.82	\$790.00	\$376.40	\$407.57	\$420.00	\$430.00	\$440.00	\$460.00	\$560.00
Fees & Other Revenues	\$868.82	\$790.00	\$376.40	\$407.57	\$420.00	\$430.00	\$440.00	\$460.00	\$560.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$1,669.98	(\$17,571.00)	(\$17,571.48)	(\$17,571.48)	\$5,332.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,669.98	(\$17,571.00)	(\$17,571.48)	(\$17,571.48)	\$5,332.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$1,944.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$1,944.14	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>	<b>\$33,482.94</b>	<b>\$33,316.00</b>	<b>\$32,901.92</b>	<b>\$32,933.09</b>	<b>\$36,452.00</b>	<b>\$35,755.00</b>	<b>\$36,213.00</b>	<b>\$36,233.00</b>	<b>\$36,333.00</b>
<b>Expenses</b>									
50180 Travel	\$0.00	\$15.00	\$0.00	\$0.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00
50220 Courier	\$119.56	\$120.00	\$33.66	\$33.66	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$3,492.60	\$3,800.00	\$2,465.45	\$3,228.35	\$3,800.00	\$3,876.00	\$3,954.00	\$4,033.00	\$4,114.00
50590 Depreciation/Amortization	\$17,149.99	\$17,150.00	\$0.00	\$17,149.99	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00
50605 Licenses & Permits	\$210.00	\$250.00	\$237.45	\$237.45	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50610 Miscellaneous Operating Cost	\$7,019.27	\$7,700.00	\$3,900.11	\$5,658.74	\$7,700.00	\$7,854.00	\$8,011.00	\$8,171.00	\$8,334.00
50650 Operating Supplies - Other	\$75.17	\$100.00	\$291.04	\$291.04	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50670 Service / Site Maintenance	\$15,016.59	\$3,200.00	\$1,255.27	\$1,571.99	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
51011 Non-Capitalized Equipment	\$600.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$8,989.81	\$5,500.00	\$2,839.33	\$3,949.06	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
Operating Expenses	\$52,923.83	\$38,085.00	\$11,272.31	\$32,370.28	\$39,865.00	\$40,314.00	\$40,772.00	\$41,238.00	\$41,714.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$7,990.58	\$7,991.00	\$7,990.58	\$7,990.58	\$7,991.00	\$7,991.00	\$7,991.00	\$7,991.00	\$0.00
52050 SLRD - Debt Charges - Interest	\$5,720.00	\$3,600.00	\$1,800.00	\$3,600.00	\$3,600.00	\$3,600.00	\$3,600.00	\$1,800.00	\$0.00
Principal & Interest	\$13,710.58	\$11,591.00	\$9,790.58	\$11,590.58	\$11,591.00	\$11,591.00	\$11,591.00	\$9,791.00	\$0.00
53000 Transfer to Reserve	\$1,570.00	\$790.00	\$790.00	\$790.00	\$2,146.00	\$1,000.00	\$1,000.00	\$2,354.00	\$11,769.00
Transfer Expenses	\$1,570.00	\$790.00	\$790.00	\$790.00	\$2,146.00	\$1,000.00	\$1,000.00	\$2,354.00	\$11,769.00
50590 Depreciation/Amortization	(\$17,149.99)	(\$17,150.00)	\$0.00	(\$17,149.99)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Non-Taxable Expenses (Depreciation)	(\$17,149.99)	(\$17,150.00)	\$0.00	(\$17,149.99)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
<b>Total Expenses</b>	<b>\$51,054.42</b>	<b>\$33,316.00</b>	<b>\$21,852.89</b>	<b>\$27,600.87</b>	<b>\$36,452.00</b>	<b>\$35,755.00</b>	<b>\$36,213.00</b>	<b>\$36,233.00</b>	<b>\$36,333.00</b>
<b>Surplus/ (Deficit)</b>	<b>(\$17,571.48)</b>	<b>\$0.00</b>	<b>\$11,049.03</b>	<b>\$5,332.22</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$46,212.45		\$47,002.45	\$47,002.45	\$49,148.45	\$50,148.45	\$51,148.45	\$53,502.45	\$65,271.45
Reserves	\$46,212.45		\$47,002.45	\$47,002.45	\$49,148.45	\$50,148.45	\$51,148.45	\$53,502.45	\$65,271.45

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Pinecrest Water**

**2709**

40010	2709	Parcel Tax	133,616	112,395	112,395	112,395	112,395	112,395
-------	------	------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

PINECREST ESTATE WATER SUPPLY	8,792,550							
PARCEL TAX		<b>Folios</b>	<b>75</b>	133,616	112,395	112,395	112,395	112,395

<b>Requisition maximums</b>								
Dollar Maximum	\$	150,000	<b>*Est Cost per Parcel</b>	<b>\$ 1,875.08</b>	<b>\$ 1,577.28</b>	<b>\$ 1,577.28</b>	<b>\$ 1,577.28</b>	<b>\$ 1,577.28</b>
Tax Rate (per \$1,000)	<b>3.9343</b>	\$	345,925	*Includes Provincial fee of 5.25%				

Jurisdiction	Bylaw 1418	
Debt Issue #		
Maturity date		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides the supply, treatment, conveyance, storage and distribution of water to the community of Pinecrest.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021		Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2709 - Pinecrest Water</b>								
<b>Revenues</b>								
<b>Requisitions</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$133,616.00	\$133,616.00	\$133,616.00	\$133,616.00	\$112,395.00	-16%	
<b>Parcel Tax</b>		<b>\$133,616.00</b>	<b>\$133,616.00</b>	<b>\$133,616.00</b>	<b>\$133,616.00</b>	<b>\$112,395.00</b>	<b>-16%</b>	
<b>Water &amp; Sewer Rates</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$556.08	\$750.00	\$569.17	\$616.31	\$1,116.00	81%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$556.08</b>	<b>\$750.00</b>	<b>\$569.17</b>	<b>\$616.31</b>	<b>\$1,116.00</b>	<b>81%</b>	
<b>Grants</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Sales of Capital Assets</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Proceeds from Borrowing</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$17,506.43	\$37,171.00	\$37,170.66	\$37,170.66	\$32,577.00	-12%	
<b>Surplus Deficit Prior Year</b>		<b>\$17,506.43</b>	<b>\$37,171.00</b>	<b>\$37,170.66</b>	<b>\$37,170.66</b>	<b>\$32,577.00</b>	<b>-12%</b>	
<b>Transfer Revenue</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>		<b>\$151,678.51</b>	<b>\$171,537.00</b>	<b>\$171,355.83</b>	<b>\$171,402.97</b>	<b>\$146,088.00</b>	<b>53%</b>	
<b>Expenses</b>								
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50210 Communications		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50220 Courier		\$8.86	\$25.00	\$93.63	\$166.32	\$150.00	-10%	Couriered water sample
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$64,471.00	\$80,000.00	\$36,300.00	\$47,304.50	\$48,200.00	2%	
50590 Depreciation/Amortization		\$2,656.93	\$2,657.00	\$0.00	\$2,739.68	\$3,485.00	27%	
50600 Insurance		\$941.74	\$1,010.00	\$1,134.98	\$1,134.98	\$1,016.00	-10%	Property & equipment insurance
50605 Licenses & Permits		\$350.00	\$350.00	\$356.90	\$356.90	\$360.00	1%	
50640 Operating Supplies - Chemicals		\$2,566.83	\$2,700.00	\$1,727.21	\$1,727.21	\$2,700.00	56%	
50650 Operating Supplies - Other		\$7,827.63	\$6,500.00	\$4,995.01	\$14,583.58	\$6,500.00	-55%	Filters purchased
50670 Service / Site Maintenance		\$1,173.40	\$7,000.00	\$0.00	\$0.00	\$5,500.00		
50690 Utilities - Hydro		\$6,381.93	\$7,500.00	\$4,085.59	\$6,054.78	\$7,000.00	16%	
50700 Utilities - Telephone		\$579.41	\$620.00	\$433.35	\$577.80	\$620.00	7%	
51011 Non-Capitalized Equipment		\$1,969.05	\$3,254.00	\$180.83	\$3,730.83	\$3,000.00	-20%	2020 includes Orival parts & rebuild (\$3,550)
53200 Time Allocation from Other Services	CC2709 Pinecrest Water	\$7,988.00	\$11,000.00	\$13,139.42	\$16,299.31	\$17,100.00	5%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$97,164.78</b>	<b>\$122,966.00</b>	<b>\$62,696.92</b>	<b>\$94,925.89</b>	<b>\$95,981.00</b>	<b>1%</b>	
99996 Fixed Asset Increase		\$0.00	\$17,000.00	\$12,412.00	\$12,412.00	\$0.00	-100%	2020 is UV Reactors system
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$17,000.00</b>	<b>\$12,412.00</b>	<b>\$12,412.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Principal &amp; Interest</b>								
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$20,000.00	\$24,228.00	\$24,228.00	\$24,228.00	\$30,000.00	24%	Transfer to capital reserve
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$23,592.00	136%	Transfer to operational surplus reserve -to offset tax inc in future
<b>Transfer Expenses</b>		<b>\$20,000.00</b>	<b>\$34,228.00</b>	<b>\$34,228.00</b>	<b>\$34,228.00</b>	<b>\$53,592.00</b>	<b>57%</b>	
50590 Depreciation/Amortization		(\$2,656.93)	(\$2,657.00)	\$0.00	(\$2,739.68)	(\$3,485.00)	27%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$2,656.93)</b>	<b>(\$2,657.00)</b>	<b>\$0.00</b>	<b>(\$2,739.68)</b>	<b>(\$3,485.00)</b>	<b>27%</b>	
<b>Total Expenses</b>		<b>\$114,507.85</b>	<b>\$171,537.00</b>	<b>\$109,336.92</b>	<b>\$138,826.21</b>	<b>\$146,088.00</b>	<b>-15%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$37,170.66</b>	<b>\$0.00</b>	<b>\$62,018.91</b>	<b>\$32,576.76</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2709 - Pinecrest Water</b>							
30000 Reserve - Capital Works and Equipment	\$36,846.71		\$61,074.71	\$61,074.71	\$91,074.71		
30999 Operational Surplus reserve	\$0.00		\$10,000.00	\$10,000.00	\$33,592.00		
<b>Reserves</b>	<b>\$36,846.71</b>		<b>\$71,074.71</b>	<b>\$71,074.71</b>	<b>\$124,666.71</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2709 - Pinecrest Water</b>												
<b>Revenues</b>												
Requisitions												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$133,616.00	\$133,616.00	\$133,616.00	\$133,616.00	\$112,395.00	\$112,395.00	\$112,395.00	\$112,395.00	\$112,395.00
Parcel Tax				\$133,616.00	\$133,616.00	\$133,616.00	\$133,616.00	\$112,395.00	\$112,395.00	\$112,395.00	\$112,395.00	\$112,395.00
Water & Sewer Rates												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$556.08	\$750.00	\$569.17	\$616.31	\$1,116.00	\$1,316.00	\$1,516.00	\$1,716.00	\$1,916.00
Fees & Other Revenues				\$556.08	\$750.00	\$569.17	\$616.31	\$1,116.00	\$1,316.00	\$1,516.00	\$1,716.00	\$1,916.00
Grants												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			\$17,506.43	\$37,171.00	\$37,170.66	\$37,170.66	\$32,577.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$17,506.43	\$37,171.00	\$37,170.66	\$37,170.66	\$32,577.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,629.00	\$4,311.00	\$6,029.00	\$7,788.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,629.00	\$4,311.00	\$6,029.00	\$7,788.00
<b>Total Revenues</b>				<b>\$151,678.51</b>	<b>\$171,537.00</b>	<b>\$171,355.83</b>	<b>\$171,402.97</b>	<b>\$146,088.00</b>	<b>\$116,340.00</b>	<b>\$118,222.00</b>	<b>\$120,140.00</b>	<b>\$122,099.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50210	Communications			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220	Courier			\$8.86	\$25.00	\$93.63	\$166.32	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$64,471.00	\$80,000.00	\$36,300.00	\$47,304.50	\$48,200.00	\$49,164.00	\$50,147.00	\$51,150.00	\$52,173.00
50590	Depreciation/Amortization			\$2,656.93	\$2,657.00	\$0.00	\$2,739.68	\$3,485.00	\$3,485.00	\$3,485.00	\$3,485.00	\$3,485.00
50600	Insurance			\$941.74	\$1,010.00	\$1,134.98	\$1,134.98	\$1,016.00	\$1,036.00	\$1,057.00	\$1,078.00	\$1,100.00
50605	Licenses & Permits			\$350.00	\$350.00	\$356.90	\$356.90	\$360.00	\$367.00	\$374.00	\$381.00	\$389.00
50640	Operating Supplies - Chemicals			\$2,566.83	\$2,700.00	\$1,727.21	\$1,727.21	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
50650	Operating Supplies - Other			\$7,827.63	\$6,500.00	\$4,995.01	\$14,583.58	\$6,500.00	\$6,630.00	\$6,763.00	\$6,898.00	\$7,036.00
50670	Service / Site Maintenance			\$1,173.40	\$7,000.00	\$0.00	\$0.00	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
50690	Utilities - Hydro			\$6,381.93	\$7,500.00	\$4,085.59	\$6,054.78	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50700	Utilities - Telephone			\$579.41	\$620.00	\$433.35	\$577.80	\$620.00	\$632.00	\$645.00	\$658.00	\$671.00
51011	Non-Capitalized Equipment			\$1,969.05	\$3,254.00	\$180.83	\$3,730.83	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
53200	Time Allocation from Other Services	CC2709	Pinecrest Water	\$7,988.00	\$11,000.00	\$13,139.42	\$16,299.31	\$17,100.00	\$17,442.00	\$17,791.00	\$18,147.00	\$18,510.00
Operating Expenses				\$97,164.78	\$122,966.00	\$62,696.92	\$94,925.89	\$95,981.00	\$97,825.00	\$99,707.00	\$101,625.00	\$103,584.00
99996	Fixed Asset Increase			\$0.00	\$17,000.00	\$12,412.00	\$12,412.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$17,000.00	\$12,412.00	\$12,412.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$20,000.00	\$24,228.00	\$24,228.00	\$24,228.00	\$30,000.00	\$22,000.00	\$22,000.00	\$22,000.00	\$22,000.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$23,592.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$20,000.00	\$34,228.00	\$34,228.00	\$34,228.00	\$53,592.00	\$22,000.00	\$22,000.00	\$22,000.00	\$22,000.00
50590	Depreciation/Amortization			(\$2,656.93)	(\$2,657.00)	\$0.00	(\$2,739.68)	(\$3,485.00)	(\$3,485.00)	(\$3,485.00)	(\$3,485.00)	(\$3,485.00)
Non-Taxable Expenses (Depreciation)				(\$2,656.93)	(\$2,657.00)	\$0.00	(\$2,739.68)	(\$3,485.00)	(\$3,485.00)	(\$3,485.00)	(\$3,485.00)	(\$3,485.00)
<b>Total Expenses</b>				<b>\$114,507.85</b>	<b>\$171,537.00</b>	<b>\$109,336.92</b>	<b>\$138,826.21</b>	<b>\$146,088.00</b>	<b>\$116,340.00</b>	<b>\$118,222.00</b>	<b>\$120,140.00</b>	<b>\$122,099.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$37,170.66</b>	<b>\$0.00</b>	<b>\$62,018.91</b>	<b>\$32,576.76</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 2709 - Pinecrest Water</b>									
30000 Reserve - Capital Works and Equipment	\$36,846.71		\$61,074.71	\$61,074.71	\$91,074.71	\$113,074.71	\$135,074.71	\$157,074.71	\$179,074.71
30999 Operational Surplus reserve	\$0.00		\$10,000.00	\$10,000.00	\$33,592.00	\$30,963.00	\$26,652.00	\$20,623.00	\$12,835.00
<b>Reserves</b>	<b>\$36,846.71</b>		<b>\$71,074.71</b>	<b>\$71,074.71</b>	<b>\$124,666.71</b>	<b>\$144,037.71</b>	<b>\$161,726.71</b>	<b>\$177,697.71</b>	<b>\$191,909.71</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Bralorne Sewer LSA**

**2800**

40000 2800	Requisition	-	-	-	-	-	-
40010 2800	Parcel Tax	31,250	43,159	48,802	50,162	51,231	52,147

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BRALORNE SEWER LSA	858,105	-	-	-	-	-	-
<b>Est. Residential Tax rate /1,000</b>		-	-	-	-	-	-

BRALORNE SEWER LSA								
PARCEL TAX	<b>Folios</b>	<b>94</b>	31,250	43,159	48,802	50,162	51,231	52,147

Requisition maximums		<b>*Est Cost per Parcel</b>	<b>\$ 349.90</b>	<b>\$ 483.24</b>	<b>\$ 546.43</b>	<b>\$ 561.65</b>	<b>\$ 573.62</b>	<b>\$ 583.88</b>
Dollar Maximum	\$ 80,250		*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)								

Jurisdiction	Bylaw 585/1265/1405/1510/1614
Debt Issue #	none
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a sewer system to the community of Bralorne.

**Items of Significance**

An upgrade of the Bralorne Community sewer system is nearly complete.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2800 - Bralorne Sewer</b>										
<b>Revenues</b>										
<b>Requisitions</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax				\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$43,159.00	38%	
<b>Parcel Tax</b>				<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$43,159.00</b>	<b>38%</b>	
<b>Water &amp; Sewer Rates</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>										
40220 Interest Earned on Investments				\$405.96	\$0.00	\$0.00	\$0.00	\$0.00		Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>				<b>\$405.96</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40950 Conditional Grants - Federal Grants				\$420,127.52	\$0.00	\$0.00	\$0.00	\$0.00		Gas Tax Grant for Bralorne sewer reconstruction
				<b>\$420,127.52</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>										
41000 Proceeds from Borrowing				\$0.00	\$300,000.00	\$150,000.00	\$150,000.00	\$70,000.00	-53%	MFA 5-yr short-term borrowing for new sewer system
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$300,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$70,000.00</b>	<b>-53%</b>	
42000 Surplus Deficit - Available				(\$15,689.07)	(\$143,697.00)	(\$143,696.60)	(\$143,696.60)	(\$65,200.00)	-55%	
<b>Surplus Deficit Prior Year</b>				<b>(\$15,689.07)</b>	<b>(\$143,697.00)</b>	<b>(\$143,696.60)</b>	<b>(\$143,696.60)</b>	<b>(\$65,200.00)</b>	<b>-55%</b>	
43000 Transfers from Other Service				\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	-27%	Area A N. PILT reserve to Bralorne Sewer (Feb 2019 Bd res)
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$10,155.50	\$6,845.00	-44%	\$17K from Area A N. PILT for legal services & dev of plan to tie-in homes, Bd Res May & Jun 2020; carried fwd remainder
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00		Area A N. PILT to reduce short-term loan, Bd Res Dec 2020 & Jan 2021
43000 Transfers from Other Service				\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area A Gas Tax CWF for Bralorne Sewer infrastructure
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$49.03	\$100.00		Covid19 Restart grant for SP214 purchases
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Transfer from Debt proceeds reserve (N. PILT allocation) to offset ST debt principal repayment
44000 Transfer from Reserve				\$58,297.41	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from capital reserve for new treatment plant
44000 Transfer from Reserve				\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		To offset some costs as needed (items not eligible for grant)
<b>Transfer Revenue</b>				<b>\$171,297.41</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$30,204.53</b>	<b>\$146,945.00</b>	<b>386%</b>	
<b>Total Revenues</b>				<b>\$607,391.82</b>	<b>\$207,553.00</b>	<b>\$57,553.40</b>	<b>\$67,757.93</b>	<b>\$194,904.00</b>	<b>317%</b>	
<b>Expenses</b>										
50180 Travel				\$226.80	\$100.00	\$30.13	\$30.13	\$100.00	232%	Bralorne sewer meetings travel costs
50180 Travel				\$1,103.13	\$0.00	\$0.00	\$0.00	\$0.00		AAP travel costs
50190 Advertising				\$3,797.50	\$0.00	\$0.00	\$0.00	\$0.00		AAP advertising costs
50195 Meeting Costs				\$404.75	\$0.00	\$0.00	\$0.00	\$0.00		Rental costs for AAP
50220 Courier				\$214.55	\$0.00	\$122.08	\$371.63	\$400.00	8%	
50220 Courier				\$26.63	\$0.00	\$0.00	\$0.00	\$0.00		Mail out and courier
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal				\$8,845.50	\$0.00	\$3,210.50	\$3,210.50	\$1,790.00	-44%	Legal costs, recovered via Area A N PILT
50540 Consulting - Engineering				\$618.00	\$0.00	\$6,945.00	\$6,945.00	\$5,055.00	-27%	Engineering costs for tie-in plan, recovered via Area A N PILT
50580 Contracted Services				\$2,122.46	\$3,500.00	\$3,442.34	\$2,475.11	\$3,500.00	41%	
50590 Depreciation/Amortization				\$0.00	\$55,862.00	\$0.00	\$50,000.00	\$80,000.00	60%	Property & equip ins and New system & contractor liability ins
50600 Insurance				\$79.96	\$1,573.00	\$1,354.85	\$1,354.85	\$657.00	-52%	w/ adj split in 2021
50605 Licenses & Permits				\$442.22	\$460.00	\$915.93	\$1,315.93	\$1,000.00	-24%	
50650 Operating Supplies - Other				\$0.00	\$1,000.00	\$77.02	\$77.02	\$1,000.00	1198%	
50650 Operating Supplies - Other				\$0.00	\$0.00	\$0.00	\$49.03	\$100.00	104%	Sanitizer and gloves - refunded through COVID19 Restart grant
50670 Service / Site Maintenance				\$16,812.54	\$10,000.00	\$2,010.24	\$3,605.24	\$10,000.00	177%	Weed-whacking, pump of sewage tanks, excavation & repairs

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2800 - Bralorne Sewer</b>										
53200	Time Allocation from Other Services	CC2800	Bralorne Sewer LSA	\$21,664.22	\$15,000.00	\$25,930.11	\$40,702.51	\$25,502.00	-37%	2020 Staff time spent on service high due to community meetings
53200	Time Allocation from Other Services	SP129	Gas Tax Strategic Priorities Grant	\$15,300.87	\$6,435.00	\$0.00	\$0.00	\$0.00		Staff time spent on service
<b>Operating Expenses</b>				<b>\$71,909.13</b>	<b>\$94,180.00</b>	<b>\$44,288.20</b>	<b>\$110,386.95</b>	<b>\$129,354.00</b>	<b>17%</b>	
99996	Fixed Asset Increase			\$259,051.29	\$165,700.00	\$29,097.91	\$31,890.41	\$104,000.00	226%	Sewer infrastructure not covered under grant; 2021 for tie-in project
99996	Fixed Asset Increase	SP129	Gas Tax Strategic Priorities Grant	\$420,128.00	\$0.00	\$0.00	\$0.00	\$0.00		Sewer construction covered under grant
<b>Capital Expenditures</b>				<b>\$679,179.29</b>	<b>\$165,700.00</b>	<b>\$29,097.91</b>	<b>\$31,890.41</b>	<b>\$104,000.00</b>	<b>226%</b>	
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Short-term borrowing principal
52065	Short-term Debt Charges - Interest			\$0.00	\$3,535.00	\$219.24	\$680.21	\$1,550.00	128%	Short-term borrowing interest payments (monthly)
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$3,535.00</b>	<b>\$219.24</b>	<b>\$680.21</b>	<b>\$41,550.00</b>	<b>6008%</b>	
53000	Transfer to Reserve			\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00		Transfer the \$40K received in 2019 and 2020 from N. PILT funds as per Bd Res Feb 2019, to the Debt proceeds reserve to be used to offset the principal repayments of the ST loan
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$40,000.00</b>	<b>\$0.00</b>		
50590	Depreciation/Amortization			\$0.00	(\$55,862.00)	\$0.00	(\$50,000.00)	(\$80,000.00)	60%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>(\$55,862.00)</b>	<b>\$0.00</b>	<b>(\$50,000.00)</b>	<b>(\$80,000.00)</b>	<b>60%</b>	
<b>Total Expenses</b>				<b>\$751,088.42</b>	<b>\$207,553.00</b>	<b>\$73,605.35</b>	<b>\$132,957.57</b>	<b>\$194,904.00</b>	<b>6312%</b>	
<b>Surplus/ (Deficit)</b>				<b>(\$143,696.60)</b>	<b>\$0.00</b>	<b>(\$16,051.95)</b>	<b>(\$65,199.64)</b>	<b>\$0.00</b>		
30001	Reserve - Debt Proceeds			\$0.00		\$0.00	\$40,000.00	\$20,000.00		
39999	Operational Surplus Reserve			\$0.00		\$0.00	\$0.00	\$0.00		
<b>Reserves</b>				<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2800 - Bralorne Sewer</b>												
<b>Revenues</b>												
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax				\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$43,159.00	\$48,802.00	\$50,162.00	\$51,231.00	\$52,147.00
<b>Parcel Tax</b>				<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$31,250.00</b>	<b>\$43,159.00</b>	<b>\$48,802.00</b>	<b>\$50,162.00</b>	<b>\$51,231.00</b>	<b>\$52,147.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments				\$405.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$200.00	\$300.00
<b>Fees &amp; Other Revenues</b>				<b>\$405.96</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>\$200.00</b>	<b>\$300.00</b>
40950 Conditional Grants - Federal Grants				\$420,127.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SP129 Gas Tax Strategic Priorities Grant				\$420,127.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
41000 Proceeds from Borrowing				\$0.00	\$300,000.00	\$150,000.00	\$150,000.00	\$70,000.00	\$45,000.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$300,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$70,000.00</b>	<b>\$45,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit - Available				(\$15,689.07)	(\$143,697.00)	(\$143,696.60)	(\$143,696.60)	(\$65,200.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>(\$15,689.07)</b>	<b>(\$143,697.00)</b>	<b>(\$143,696.60)</b>	<b>(\$143,696.60)</b>	<b>(\$65,200.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service				\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$27,000.00	\$27,000.00
CC1000 General Government Services				\$0.00	\$0.00	\$0.00	\$10,155.50	\$6,845.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
CC1000 General Government Services				\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$49.03	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1000 General Government Services				\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$58,297.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SP94 Surplus Reserve				\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$171,297.41</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$30,204.53</b>	<b>\$146,945.00</b>	<b>\$90,000.00</b>	<b>\$70,000.00</b>	<b>\$77,000.00</b>	<b>\$77,000.00</b>
<b>Total Revenues</b>				<b>\$607,391.82</b>	<b>\$207,553.00</b>	<b>\$57,553.40</b>	<b>\$67,757.93</b>	<b>\$194,904.00</b>	<b>\$183,802.00</b>	<b>\$120,262.00</b>	<b>\$128,431.00</b>	<b>\$129,447.00</b>
<b>Expenses</b>												
50180 Travel				\$226.80	\$100.00	\$30.13	\$30.13	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50180 Travel				\$1,103.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SP129 Gas Tax Strategic Priorities Grant				\$3,797.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190 Advertising				\$404.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SP129 Gas Tax Strategic Priorities Grant				\$214.55	\$0.00	\$122.08	\$371.63	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50220 Courier				\$26.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SP129 Gas Tax Strategic Priorities Grant				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50505 Admin Fee from General Government				\$8,845.50	\$0.00	\$3,210.50	\$3,210.50	\$1,790.00	\$0.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal				\$618.00	\$0.00	\$6,945.00	\$6,945.00	\$5,055.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering				\$2,122.46	\$3,500.00	\$3,442.34	\$2,475.11	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50580 Contracted Services				\$0.00	\$55,862.00	\$0.00	\$50,000.00	\$80,000.00	\$116,796.00	\$116,796.00	\$116,796.00	\$116,796.00
50590 Depreciation/Amortization				\$79.96	\$1,573.00	\$1,354.85	\$1,354.85	\$657.00	\$670.00	\$683.00	\$697.00	\$711.00
50600 Insurance				\$442.22	\$460.00	\$915.93	\$1,315.93	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50605 Licenses & Permits				\$0.00	\$1,000.00	\$77.02	\$77.02	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50650 Operating Supplies - Other				\$0.00	\$0.00	\$0.00	\$49.03	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50650 Operating Supplies - Other				\$16,812.54	\$10,000.00	\$2,010.24	\$3,605.24	\$10,000.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00
SP214 2020 Covid19 Response				\$21,664.22	\$15,000.00	\$25,930.11	\$40,702.51	\$25,502.00	\$26,012.00	\$20,000.00	\$20,400.00	\$20,808.00
CC2800 Bralorne Sewer LSA				\$15,300.87	\$6,435.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$15,300.87	\$6,435.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SP129 Gas Tax Strategic Priorities Grant												
<b>Operating Expenses</b>				<b>\$71,909.13</b>	<b>\$94,180.00</b>	<b>\$44,288.20</b>	<b>\$110,386.95</b>	<b>\$129,354.00</b>	<b>\$154,950.00</b>	<b>\$149,174.00</b>	<b>\$149,817.00</b>	<b>\$150,471.00</b>
99996 Fixed Asset Increase				\$259,051.29	\$165,700.00	\$29,097.91	\$31,890.41	\$104,000.00	\$104,000.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2800 - Bralorne Sewer</b>												
99996	Fixed Asset Increase	SP129	Gas Tax Strategic Priorities Gran	\$420,128.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$679,179.29</b>	<b>\$165,700.00</b>	<b>\$29,097.91</b>	<b>\$31,890.41</b>	<b>\$104,000.00</b>	<b>\$104,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$38,000.00	\$74,000.00	\$55,500.00	\$57,500.00
52065	Short-term Debt Charges - Interest			\$0.00	\$3,535.00	\$219.24	\$680.21	\$1,550.00	\$3,648.00	\$3,884.00	\$2,910.00	\$1,272.00
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$3,535.00</b>	<b>\$219.24</b>	<b>\$680.21</b>	<b>\$41,550.00</b>	<b>\$41,648.00</b>	<b>\$77,884.00</b>	<b>\$58,410.00</b>	<b>\$58,772.00</b>
53000	Transfer to Reserve			\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$10,000.00	\$30,000.00	\$30,000.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00	\$7,000.00
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$40,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$37,000.00</b>	<b>\$37,000.00</b>
50590	Depreciation/Amortization			\$0.00	(\$55,862.00)	\$0.00	(\$50,000.00)	(\$80,000.00)	(\$116,796.00)	(\$116,796.00)	(\$116,796.00)	(\$116,796.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>(\$55,862.00)</b>	<b>\$0.00</b>	<b>(\$50,000.00)</b>	<b>(\$80,000.00)</b>	<b>(\$116,796.00)</b>	<b>(\$116,796.00)</b>	<b>(\$116,796.00)</b>	<b>(\$116,796.00)</b>
<b>Total Expenses</b>				<b>\$751,088.42</b>	<b>\$207,553.00</b>	<b>\$73,605.35</b>	<b>\$132,957.57</b>	<b>\$194,904.00</b>	<b>\$183,802.00</b>	<b>\$120,262.00</b>	<b>\$128,431.00</b>	<b>\$129,447.00</b>
<b>Surplus/ (Deficit)</b>				<b>(\$143,696.60)</b>	<b>\$0.00</b>	<b>(\$16,051.95)</b>	<b>(\$65,199.64)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$40,000.00	\$70,000.00
30001	Reserve - Debt Proceeds			\$0.00		\$0.00	\$40,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
39999	Operational Surplus Reserve			\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00	\$14,000.00
<b>Reserves</b>				<b>\$0.00</b>		<b>\$0.00</b>	<b>\$40,000.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$40,000.00</b>	<b>\$70,000.00</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Furry Creek Sewer LSA**

**2801**

40000 2801	Requisition		165,442	183,082	188,338	190,954	193,632	196,369
------------	-------------	--	---------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

FURRY CREEK SEWER LSA	29,406,769	165,442	183,082	188,338	190,954	193,632	196,369
-----------------------	------------	---------	---------	---------	---------	---------	---------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>29,406,769</b>	<b>165,442</b>	<b>183,082</b>	<b>188,338</b>	<b>190,954</b>	<b>193,632</b>	<b>196,369</b>
-----------------------------	--	--------------	-------------------	----------------	----------------	----------------	----------------	----------------	----------------

Dollar Maximun	\$	281,250
----------------	----	---------

Tax Rate (per \$1,000)		<b>Est. Residential Tax rate /1,000</b>	0.5854	0.6226	0.6405	0.6494	0.6585	0.6678
------------------------	--	---	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 532/1619
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides the collection, conveyance, treatment and disposal of sewage for the community of Furry Creek.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2801 - Furry Creek Sewer</b>							
<b>Revenues</b>							
40000 Requisition	\$156,080.00	\$165,442.00	\$165,442.00	\$165,442.00	\$183,082.00	11%	
<b>Requisitions</b>	<b>\$156,080.00</b>	<b>\$165,442.00</b>	<b>\$165,442.00</b>	<b>\$165,442.00</b>	<b>\$183,082.00</b>	<b>11%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$2,930.56	\$3,100.00	\$1,728.91	\$1,872.09	\$2,272.00	21%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$2,930.56</b>	<b>\$3,100.00</b>	<b>\$1,728.91</b>	<b>\$1,872.09</b>	<b>\$2,272.00</b>	<b>21%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$51,896.47	\$30,669.00	\$30,669.34	\$30,669.34	\$24,422.00	-20%	
<b>Surplus Deficit Prior Year</b>	<b>\$51,896.47</b>	<b>\$30,669.00</b>	<b>\$30,669.34</b>	<b>\$30,669.34</b>	<b>\$24,422.00</b>	<b>-20%</b>	
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$210,907.03</b>	<b>\$199,211.00</b>	<b>\$197,840.25</b>	<b>\$197,983.43</b>	<b>\$209,776.00</b>	<b>12%</b>	
<b>Expenses</b>							
50180 Travel	\$0.00	\$75.00	\$30.68	\$30.68	\$75.00	144%	
50320 Security	\$1,125.00	\$1,250.00	\$1,245.00	\$1,245.00	\$1,345.00	8%	
50410 Software	\$397.67	\$0.00	\$0.00	\$0.00	\$1,000.00		2021 for upgrade of software
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$69,161.73	\$71,500.00	\$53,855.73	\$71,298.82	\$75,500.00	6%	
50590 Depreciation/Amortization	\$67,907.12	\$68,907.00	\$0.00	\$67,907.12	\$68,907.00	1%	
50600 Insurance	\$2,721.17	\$2,836.00	\$2,836.09	\$2,836.09	\$2,933.00	3%	Property & equipment insurance
50605 Licenses & Permits	\$2,083.50	\$2,200.00	\$587.50	\$2,083.50	\$2,200.00	6%	Effluent permit fee
50640 Operating Supplies - Chemicals	\$2,958.54	\$3,300.00	\$1,432.69	\$1,432.69	\$3,300.00	130%	
50650 Operating Supplies - Other	\$1,065.33	\$5,000.00	\$2,809.19	\$2,947.80	\$5,000.00	70%	Signs, diesel & other supplies
50670 Service / Site Maintenance	\$9,138.25	\$15,000.00	\$8,920.87	\$13,763.87	\$20,723.00	51%	Repairs and maintenance; 2021 includes wire fencing
50690 Utilities - Hydro	\$19,866.96	\$20,850.00	\$15,109.13	\$18,416.51	\$20,000.00	9%	
50700 Utilities - Telephone	\$4,247.66	\$4,450.00	\$3,240.57	\$4,320.75	\$4,450.00	3%	
51011 Non-Capitalized Equipment	\$1,604.25	\$5,000.00	\$0.00	\$0.00	\$2,000.00		
53200 Time Allocation from Other Services CC2801 Furry Creek Sewer LSA	\$11,142.63	\$12,500.00	\$11,424.29	\$14,936.22	\$16,000.00	7%	Staff time spent on service
<b>Operating Expenses</b>	<b>\$193,669.81</b>	<b>\$213,118.00</b>	<b>\$101,741.74</b>	<b>\$201,469.05</b>	<b>\$223,683.00</b>	<b>11%</b>	
99996 Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00	0%	For new PLC (programmable logic controller), carried fwd
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,000.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>0%</b>	
53000 Transfer to Reserve	\$54,475.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Transfer to capital reserve
<b>Transfer Expenses</b>	<b>\$54,475.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>0%</b>	
50590 Depreciation/Amortization	(\$67,907.12)	(\$68,907.00)	\$0.00	(\$67,907.12)	(\$68,907.00)	1%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$67,907.12)</b>	<b>(\$68,907.00)</b>	<b>\$0.00</b>	<b>(\$67,907.12)</b>	<b>(\$68,907.00)</b>	<b>1%</b>	
<b>Total Expenses</b>	<b>\$180,237.69</b>	<b>\$199,211.00</b>	<b>\$141,741.74</b>	<b>\$173,561.93</b>	<b>\$209,776.00</b>	<b>12%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$30,669.34</b>	<b>\$0.00</b>	<b>\$56,098.51</b>	<b>\$24,421.50</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$175,894.21		\$215,894.21	\$215,894.21	\$255,894.21		
<b>Reserves</b>	<b>\$175,894.21</b>		<b>\$215,894.21</b>	<b>\$215,894.21</b>	<b>\$255,894.21</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2801 - Furry Creek Sewer</b>									
<b>Revenues</b>									
40000 Requisition	\$156,080.00	\$165,442.00	\$165,442.00	\$165,442.00	\$183,082.00	\$188,338.00	\$190,954.00	\$193,632.00	\$196,369.00
<b>Requisitions</b>	<b>\$156,080.00</b>	<b>\$165,442.00</b>	<b>\$165,442.00</b>	<b>\$165,442.00</b>	<b>\$183,082.00</b>	<b>\$188,338.00</b>	<b>\$190,954.00</b>	<b>\$193,632.00</b>	<b>\$196,369.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$2,930.56	\$3,100.00	\$1,728.91	\$1,872.09	\$2,272.00	\$2,672.00	\$3,072.00	\$3,472.00	\$3,872.00
<b>Fees &amp; Other Revenues</b>	<b>\$2,930.56</b>	<b>\$3,100.00</b>	<b>\$1,728.91</b>	<b>\$1,872.09</b>	<b>\$2,272.00</b>	<b>\$2,672.00</b>	<b>\$3,072.00</b>	<b>\$3,472.00</b>	<b>\$3,872.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$51,896.47	\$30,669.00	\$30,669.34	\$30,669.34	\$24,422.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$51,896.47</b>	<b>\$30,669.00</b>	<b>\$30,669.34</b>	<b>\$30,669.34</b>	<b>\$24,422.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>	<b>\$210,907.03</b>	<b>\$199,211.00</b>	<b>\$197,840.25</b>	<b>\$197,983.43</b>	<b>\$209,776.00</b>	<b>\$191,010.00</b>	<b>\$194,026.00</b>	<b>\$197,104.00</b>	<b>\$200,241.00</b>
<b>Expenses</b>									
50180 Travel	\$0.00	\$75.00	\$30.68	\$30.68	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50320 Security	\$1,125.00	\$1,250.00	\$1,245.00	\$1,245.00	\$1,345.00	\$1,372.00	\$1,399.00	\$1,427.00	\$1,456.00
50410 Software	\$397.67	\$0.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$1.00	\$2.00	\$3.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$69,161.73	\$71,500.00	\$53,855.73	\$71,298.82	\$75,500.00	\$77,010.00	\$78,550.00	\$80,121.00	\$81,723.00
50590 Depreciation/Amortization	\$67,907.12	\$68,907.00	\$0.00	\$67,907.12	\$68,907.00	\$68,907.00	\$68,907.00	\$68,907.00	\$68,907.00
50600 Insurance	\$2,721.17	\$2,836.00	\$2,836.09	\$2,836.09	\$2,933.00	\$2,992.00	\$3,052.00	\$3,113.00	\$3,175.00
50605 Licenses & Permits	\$2,083.50	\$2,200.00	\$587.50	\$2,083.50	\$2,200.00	\$2,244.00	\$2,289.00	\$2,335.00	\$2,382.00
50640 Operating Supplies - Chemicals	\$2,958.54	\$3,300.00	\$1,432.69	\$1,432.69	\$3,300.00	\$3,366.00	\$3,433.00	\$3,502.00	\$3,572.00
50650 Operating Supplies - Other	\$1,065.33	\$5,000.00	\$2,809.19	\$2,947.80	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50670 Service / Site Maintenance	\$9,138.25	\$15,000.00	\$8,920.87	\$13,763.87	\$20,723.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50690 Utilities - Hydro	\$19,866.96	\$20,850.00	\$15,109.13	\$18,416.51	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00
50700 Utilities - Telephone	\$4,247.66	\$4,450.00	\$3,240.57	\$4,320.75	\$4,450.00	\$4,539.00	\$4,630.00	\$4,723.00	\$4,817.00
51011 Non-Capitalized Equipment	\$1,604.25	\$5,000.00	\$0.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
53200 Time Allocation from Other Services CC2801 Furry Creek Sewer LSA	\$11,142.63	\$12,500.00	\$11,424.29	\$14,936.22	\$16,000.00	\$16,320.00	\$16,646.00	\$16,979.00	\$17,319.00
<b>Operating Expenses</b>	<b>\$193,669.81</b>	<b>\$213,118.00</b>	<b>\$101,741.74</b>	<b>\$201,469.05</b>	<b>\$223,683.00</b>	<b>\$219,917.00</b>	<b>\$222,933.00</b>	<b>\$226,011.00</b>	<b>\$229,148.00</b>
99996 Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$54,475.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
<b>Transfer Expenses</b>	<b>\$54,475.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>
50590 Depreciation/Amortization	(\$67,907.12)	(\$68,907.00)	\$0.00	(\$67,907.12)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$67,907.12)</b>	<b>(\$68,907.00)</b>	<b>\$0.00</b>	<b>(\$67,907.12)</b>	<b>(\$68,907.00)</b>	<b>(\$68,907.00)</b>	<b>(\$68,907.00)</b>	<b>(\$68,907.00)</b>	<b>(\$68,907.00)</b>
<b>Total Expenses</b>	<b>\$180,237.69</b>	<b>\$199,211.00</b>	<b>\$141,741.74</b>	<b>\$173,561.93</b>	<b>\$209,776.00</b>	<b>\$191,010.00</b>	<b>\$194,026.00</b>	<b>\$197,104.00</b>	<b>\$200,241.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$30,669.34</b>	<b>\$0.00</b>	<b>\$56,098.51</b>	<b>\$24,421.50</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$175,894.21		\$215,894.21	\$215,894.21	\$255,894.21	\$295,894.21	\$335,894.21	\$375,894.21	\$415,894.21
<b>Reserves</b>	<b>\$175,894.21</b>		<b>\$215,894.21</b>	<b>\$215,894.21</b>	<b>\$255,894.21</b>	<b>\$295,894.21</b>	<b>\$335,894.21</b>	<b>\$375,894.21</b>	<b>\$415,894.21</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Britannia Beach Sewer 2802**

40000 2802	Requisition	175,030	194,196	203,380	206,283	209,255	212,293
------------	-------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BRITANNIA BEACH SEWER	20,292,064	175,030	194,196	203,380	206,283	209,255	212,293
-----------------------	------------	---------	---------	---------	---------	---------	---------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>20,292,064</b>	<b>175,030</b>	<b>194,196</b>	<b>203,380</b>	<b>206,283</b>	<b>209,255</b>	<b>212,293</b>
Dollar Maximun	\$ 195,312								
Tax Rate (per \$1,000)	1.1957 \$ 241,049	Est. Residential Tax rate /1,000	0.7761	0.9570	1.0023	1.0166	1.0312	1.0462	

Jurisdiction	Bylaw 950/1150/1193/1537
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the collection and treatment of sewage for the community of Britannia Beach.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2802 - Britannia Beach Sewer</b>							
<b>Revenues</b>							
40000 Requisition	\$155,921.00	\$175,030.00	\$175,030.00	\$175,030.00	\$194,196.00	11%	
<b>Requisitions</b>	<b>\$155,921.00</b>	<b>\$175,030.00</b>	<b>\$175,030.00</b>	<b>\$175,030.00</b>	<b>\$194,196.00</b>	<b>11%</b>	
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40210 Connection Fees	\$0.00	\$0.00	\$0.00	\$2,400.00	\$0.00	-100%	New connection 2020
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,400.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$1,965.92	\$2,200.00	\$1,188.91	\$1,287.37	\$1,687.00	31%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$1,965.92</b>	<b>\$2,200.00</b>	<b>\$1,188.91</b>	<b>\$1,287.37</b>	<b>\$1,687.00</b>	<b>31%</b>	
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$735.59	\$16,337.00	\$16,336.75	\$16,336.75	\$7,344.00	-55%	
<b>Surplus Deficit Prior Year</b>	<b>\$735.59</b>	<b>\$16,337.00</b>	<b>\$16,336.75</b>	<b>\$16,336.75</b>	<b>\$7,344.00</b>	<b>-55%</b>	
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$158,622.51</b>	<b>\$193,567.00</b>	<b>\$192,555.66</b>	<b>\$195,054.12</b>	<b>\$203,227.00</b>	<b>-113%</b>	
<b>Expenses</b>							
50180 Travel	\$0.00	\$75.00	\$48.38	\$48.38	\$75.00	55%	
50210 Communications	\$0.00	\$25.00	\$0.00	\$0.00	\$0.00		
50320 Security	\$300.00	\$600.00	\$585.00	\$585.00	\$600.00	3%	
50410 Software	\$397.67	\$0.00	\$395.45	\$395.45	\$1,000.00	153%	
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$79,447.09	\$81,900.00	\$56,127.05	\$81,158.12	\$85,000.00	5%	
50590 Depreciation/Amortization	\$149,791.09	\$149,791.00	\$0.00	\$149,791.09	\$149,791.00	0%	
50600 Insurance	\$7,428.22	\$7,742.00	\$7,741.93	\$7,741.93	\$8,007.00	3%	Property & equipment insurance
50605 Licenses & Permits	\$1,175.41	\$1,200.00	\$1,175.41	\$1,175.41	\$1,200.00	2%	Effluent permit fee
50640 Operating Supplies - Chemicals	\$2,302.13	\$2,500.00	\$3,126.68	\$3,126.68	\$3,200.00	2%	
50650 Operating Supplies - Other	\$1,407.27	\$4,000.00	\$4,426.28	\$4,480.79	\$4,600.00	3%	
50670 Service / Site Maintenance	\$9,876.30	\$15,000.00	\$10,763.65	\$15,651.15	\$17,000.00	9%	Repairs and maintenance
50690 Utilities - Hydro	\$14,402.39	\$15,100.00	\$10,303.64	\$15,537.44	\$16,320.00	5%	
50700 Utilities - Telephone	\$2,072.03	\$2,175.00	\$1,553.49	\$2,071.45	\$2,175.00	5%	
51011 Non-Capitalized Equipment	\$2,179.25	\$10,000.00	\$925.25	\$925.25	\$8,000.00	765%	
53200 Time Allocation from Other Services CC2802 Britannia Sewer	\$11,048.00	\$13,000.00	\$11,198.95	\$14,563.37	\$15,800.00	8%	
<b>Operating Expenses</b>	<b>\$282,076.85</b>	<b>\$303,358.00</b>	<b>\$108,621.16</b>	<b>\$297,501.51</b>	<b>\$313,018.00</b>	<b>5%</b>	
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$10,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Transfer to capital reserve
<b>Transfer Expenses</b>	<b>\$10,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>0%</b>	
50590 Depreciation/Amortization	(\$149,791.09)	(\$149,791.00)	\$0.00	(\$149,791.09)	(\$149,791.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$149,791.09)</b>	<b>(\$149,791.00)</b>	<b>\$0.00</b>	<b>(\$149,791.09)</b>	<b>(\$149,791.00)</b>	<b>0%</b>	
<b>Total Expenses</b>	<b>\$142,285.76</b>	<b>\$193,567.00</b>	<b>\$148,621.16</b>	<b>\$187,710.42</b>	<b>\$203,227.00</b>	<b>5%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$16,336.75</b>	<b>\$0.00</b>	<b>\$43,934.50</b>	<b>\$7,343.70</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2802 - Britannia Beach Sewer</b>							
30000 Reserve - Capital Works and Equipment	\$108,462.71		\$148,462.71	\$148,462.71	\$188,462.71		
<b>Reserves</b>	<b>\$108,462.71</b>		<b>\$148,462.71</b>	<b>\$148,462.71</b>	<b>\$188,462.71</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2802 - Britannia Beach Sewer</b>									
<b>Revenues</b>									
40000 Requisition	\$155,921.00	\$175,030.00	\$175,030.00	\$175,030.00	\$194,196.00	\$203,380.00	\$206,283.00	\$209,255.00	\$212,293.00
<b>Requisitions</b>	<b>\$155,921.00</b>	<b>\$175,030.00</b>	<b>\$175,030.00</b>	<b>\$175,030.00</b>	<b>\$194,196.00</b>	<b>\$203,380.00</b>	<b>\$206,283.00</b>	<b>\$209,255.00</b>	<b>\$212,293.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40210 Connection Fees	\$0.00	\$0.00	\$0.00	\$2,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,400.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$1,965.92	\$2,200.00	\$1,188.91	\$1,287.37	\$1,687.00	\$2,087.00	\$2,487.00	\$2,887.00	\$3,287.00
<b>Fees &amp; Other Revenues</b>	<b>\$1,965.92</b>	<b>\$2,200.00</b>	<b>\$1,188.91</b>	<b>\$1,287.37</b>	<b>\$1,687.00</b>	<b>\$2,087.00</b>	<b>\$2,487.00</b>	<b>\$2,887.00</b>	<b>\$3,287.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$735.59	\$16,337.00	\$16,336.75	\$16,336.75	\$7,344.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$735.59</b>	<b>\$16,337.00</b>	<b>\$16,336.75</b>	<b>\$16,336.75</b>	<b>\$7,344.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$158,622.51</b>	<b>\$193,567.00</b>	<b>\$192,555.66</b>	<b>\$195,054.12</b>	<b>\$203,227.00</b>	<b>\$205,467.00</b>	<b>\$208,770.00</b>	<b>\$212,142.00</b>	<b>\$215,580.00</b>
<b>Expenses</b>									
50180 Travel	\$0.00	\$75.00	\$48.38	\$48.38	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50210 Communications	\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50320 Security	\$300.00	\$600.00	\$585.00	\$585.00	\$600.00	\$612.00	\$624.00	\$636.00	\$649.00
50410 Software	\$397.67	\$0.00	\$395.45	\$395.45	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$79,447.09	\$81,900.00	\$56,127.05	\$81,158.12	\$85,000.00	\$86,700.00	\$88,434.00	\$90,203.00	\$92,007.00
50590 Depreciation/Amortization	\$149,791.09	\$149,791.00	\$0.00	\$149,791.09	\$149,791.00	\$149,791.00	\$149,791.00	\$149,791.00	\$149,791.00
50600 Insurance	\$7,428.22	\$7,742.00	\$7,741.93	\$7,741.93	\$8,007.00	\$8,167.00	\$8,330.00	\$8,497.00	\$8,667.00
50605 Licenses & Permits	\$1,175.41	\$1,200.00	\$1,175.41	\$1,175.41	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50640 Operating Supplies - Chemicals	\$2,302.13	\$2,500.00	\$3,126.68	\$3,126.68	\$3,200.00	\$3,264.00	\$3,329.00	\$3,396.00	\$3,464.00
50650 Operating Supplies - Other	\$1,407.27	\$4,000.00	\$4,426.28	\$4,480.79	\$4,600.00	\$4,692.00	\$4,786.00	\$4,882.00	\$4,980.00
50670 Service / Site Maintenance	\$9,876.30	\$15,000.00	\$10,763.65	\$15,651.15	\$17,000.00	\$17,340.00	\$17,687.00	\$18,041.00	\$18,402.00
50690 Utilities - Hydro	\$14,402.39	\$15,100.00	\$10,303.64	\$15,537.44	\$16,320.00	\$16,646.00	\$16,979.00	\$17,319.00	\$17,665.00
50700 Utilities - Telephone	\$2,072.03	\$2,175.00	\$1,553.49	\$2,071.45	\$2,175.00	\$2,219.00	\$2,263.00	\$2,308.00	\$2,354.00
51011 Non-Capitalized Equipment	\$2,179.25	\$10,000.00	\$925.25	\$925.25	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
53200 Time Allocation from Other Services CC2802 Britannia Sewer	\$11,048.00	\$13,000.00	\$11,198.95	\$14,563.37	\$15,800.00	\$16,116.00	\$16,438.00	\$16,767.00	\$17,102.00
<b>Operating Expenses</b>	<b>\$282,076.85</b>	<b>\$303,358.00</b>	<b>\$108,621.16</b>	<b>\$297,501.51</b>	<b>\$313,018.00</b>	<b>\$315,258.00</b>	<b>\$318,561.00</b>	<b>\$321,933.00</b>	<b>\$325,371.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$10,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
<b>Transfer Expenses</b>	<b>\$10,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>
50590 Depreciation/Amortization	(\$149,791.09)	(\$149,791.00)	\$0.00	(\$149,791.09)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$149,791.09)</b>	<b>(\$149,791.00)</b>	<b>\$0.00</b>	<b>(\$149,791.09)</b>	<b>(\$149,791.00)</b>	<b>(\$149,791.00)</b>	<b>(\$149,791.00)</b>	<b>(\$149,791.00)</b>	<b>(\$149,791.00)</b>
<b>Total Expenses</b>	<b>\$142,285.76</b>	<b>\$193,567.00</b>	<b>\$148,621.16</b>	<b>\$187,710.42</b>	<b>\$203,227.00</b>	<b>\$205,467.00</b>	<b>\$208,770.00</b>	<b>\$212,142.00</b>	<b>\$215,580.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$16,336.75</b>	<b>\$0.00</b>	<b>\$43,934.50</b>	<b>\$7,343.70</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2802 - Britannia Beach Sewer</b>									
30000 Reserve - Capital Works and Equipment	\$108,462.71		\$148,462.71	\$148,462.71	\$188,462.71	\$228,462.71	\$268,462.71	\$308,462.71	\$348,462.71
<b>Reserves</b>	<b>\$108,462.71</b>		<b>\$148,462.71</b>	<b>\$148,462.71</b>	<b>\$188,462.71</b>	<b>\$228,462.71</b>	<b>\$268,462.71</b>	<b>\$308,462.71</b>	<b>\$348,462.71</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pinecrest Sewer**

**2804**

40010 2804 Parcel Tax	254,958	224,973	224,973	224,973	224,973	224,973
-----------------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

PINECREST ESTATE WASTE WATER	8,792,550					
PARCEL TAX <b>Folios</b>	<b>75</b>	254,958	224,973	224,973	224,973	224,973

<b>Requisition maximums</b>	<b>*Est Cost per Parcel</b>	<b>\$ 3,577.91</b>	<b>\$ 3,157.12</b>	<b>\$ 3,157.12</b>	<b>\$ 3,157.12</b>	<b>\$ 3,157.12</b>	<b>\$ 3,157.12</b>
Dollar Maximun      \$      440,000							
Tax Rate (per \$1,000) <b>11.5400</b> \$      1,006,728							

\*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 1415
Debt Issue #	#145 & #146
Maturity date	Apr 23, 2048 & Sep 19, 2048
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the collection and treatment of sewage for the community of Pinecrest.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2804 - Pinecrest Sewer</b>										
<b>Revenues</b>										
<b>Requisitions</b>										
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax				\$234,530.00	\$254,958.00	\$254,958.00	\$254,958.00	\$224,973.00	-12%	
<b>Parcel Tax</b>				<b>\$234,530.00</b>	<b>\$254,958.00</b>	<b>\$254,958.00</b>	<b>\$254,958.00</b>	<b>\$224,973.00</b>	<b>-12%</b>	
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments				\$8,226.47	\$8,000.00	\$4,054.16	\$4,389.90	\$4,790.00	9%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>				<b>\$8,226.47</b>	<b>\$8,000.00</b>	<b>\$4,054.16</b>	<b>\$4,389.90</b>	<b>\$4,790.00</b>	<b>9%</b>	
40705 Donations & Other Contributions				\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00		Area D Select funds for grinder pumps Bd Res reversed Nov 2020
<b>Grants</b>				<b>\$0.00</b>	<b>\$16,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available				(\$15,943.03)	(\$30,663.00)	(\$30,663.35)	(\$30,663.35)	(\$12,406.00)	-60%	
<b>Surplus Deficit Prior Year</b>				<b>(\$15,943.03)</b>	<b>(\$30,663.00)</b>	<b>(\$30,663.35)</b>	<b>(\$30,663.35)</b>	<b>(\$12,406.00)</b>	<b>-60%</b>	
43000 Transfers from Other Service		CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00		Area D Gas Tax CWF for replacing grinder pumps; Bd Res Nov
43000 Transfers from Other Service		CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$4,820.00	\$0.00	-100%	Covid19 Restart grant for SP214 Covid response purchases
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,820.00</b>	<b>\$200,000.00</b>		
<b>Total Revenues</b>				<b>\$226,813.44</b>	<b>\$248,295.00</b>	<b>\$228,348.81</b>	<b>\$233,504.55</b>	<b>\$417,357.00</b>	<b>-62%</b>	
<b>Expenses</b>										
50180 Travel				\$8.48	\$25.00	\$17.70	\$17.70	\$25.00	41%	
50210 Communications				\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50220 Courier				\$103.81	\$100.00	\$0.00	\$0.00	\$100.00		
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50560 Consulting - Management				\$5,448.50	\$0.00	\$0.00	\$0.00	\$0.00		2019 for True Consulting services
50580 Contracted Services				\$100,656.47	\$90,000.00	\$45,473.65	\$87,975.39	\$63,000.00	-28%	2019 High hours due to plant issues & repairs
50590 Depreciation/Amortization				\$83,972.13	\$63,168.00	\$0.00	\$83,972.13	\$97,305.00	16%	
50600 Insurance				\$3,152.01	\$3,350.00	\$3,349.05	\$3,349.05	\$3,464.00	3%	Property & equipment insurance
50605 Licenses & Permits				\$223.26	\$224.00	\$223.26	\$223.26	\$225.00	1%	
50640 Operating Supplies - Chemicals				\$2,893.80	\$3,000.00	\$2,133.68	\$2,618.25	\$3,000.00	15%	
50650 Operating Supplies - Other				\$4,181.57	\$4,150.00	\$1,507.97	\$1,507.97	\$2,197.00	46%	
50670 Service / Site Maintenance				\$11,484.94	\$11,500.00	\$994.02	\$3,842.26	\$15,000.00	290%	2021 increased for membrane cleaning (annually) Incremental costs related to COVID-19 (increased use due to
50670 Service / Site Maintenance		SP214	2020 Covid19 Response	\$0.00	\$0.00	\$4,820.00	\$4,820.00	\$0.00	-100%	people moving to recreational property at the onset of COVID-19)
50690 Utilities - Hydro				\$15,788.59	\$16,500.00	\$13,311.43	\$17,014.02	\$17,900.00	5%	
50700 Utilities - Telephone				\$744.33	\$800.00	\$434.74	\$668.64	\$800.00	20%	
51011 Non-Capitalized Equipment				\$6,971.54	\$0.00	\$180.83	\$11,429.27	\$10,000.00	-13%	2020 is 2 sewage pumps and replacing membrane plates
53200 Time Allocation from Other Services		CC2804	Pinecrest Sewer	\$7,148.41	\$11,000.00	\$15,929.42	\$20,848.84	\$20,000.00	-4%	Staff time spent on service
53200 Time Allocation from Other Services		SP142	Pinecrest Estates Sewer Replace	\$8,579.04	\$0.00	\$0.00	\$0.00	\$0.00		Staff time spent on service
<b>Operating Expenses</b>				<b>\$251,606.88</b>	<b>\$204,117.00</b>	<b>\$88,625.75</b>	<b>\$238,536.78</b>	<b>\$233,316.00</b>	<b>-2%</b>	
99996 Fixed Asset Increase				\$0.00	\$16,000.00	\$0.00	\$0.00	\$200,000.00		Replacing grinder pumps (\$200K), using Area D Gas Tax CWF
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$16,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$200,000.00</b>		
52040 SLRD - Debt Charges - Principal				\$16,530.22	\$16,530.00	\$16,530.22	\$16,530.22	\$16,530.00	0%	
52050 SLRD - Debt Charges - Interest				\$24,815.82	\$24,816.00	\$13,790.82	\$24,815.82	\$24,816.00	0%	
<b>Principal &amp; Interest</b>				<b>\$41,346.04</b>	<b>\$41,346.00</b>	<b>\$30,321.04</b>	<b>\$41,346.04</b>	<b>\$41,346.00</b>	<b>0%</b>	
53000 Transfer to Reserve				\$48,496.00	\$50,000.00	\$50,000.00	\$50,000.00	\$40,000.00	-20%	Transfer to Capital reserve

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 2804 - Pinecrest Sewer</b>							
Transfer Expenses	\$48,496.00	\$50,000.00	\$50,000.00	\$50,000.00	\$40,000.00	-20%	
50590 Depreciation/Amortization	(\$83,972.13)	(\$63,168.00)	\$0.00	(\$83,972.13)	(\$97,305.00)	16%	
Non-Taxable Expenses (Depreciation)	(\$83,972.13)	(\$63,168.00)	\$0.00	(\$83,972.13)	(\$97,305.00)	16%	
<b>Total Expenses</b>	\$257,476.79	\$248,295.00	\$168,946.79	\$245,910.69	\$417,357.00	-6%	
<b>Surplus/ (Deficit)</b>	(\$30,663.35)	\$0.00	\$59,402.02	(\$12,406.14)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$456,255.00		\$506,255.00	\$506,255.00	\$546,255.00		
<b>Reserves</b>	\$456,255.00		\$506,255.00	\$506,255.00	\$546,255.00		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2804 - Pinecrest Sewer</b>												
<b>Revenues</b>												
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax				\$234,530.00	\$254,958.00	\$254,958.00	\$254,958.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00
Parcel Tax				\$234,530.00	\$254,958.00	\$254,958.00	\$254,958.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$8,226.47	\$8,000.00	\$4,054.16	\$4,389.90	\$4,790.00	\$5,290.00	\$5,790.00	\$6,290.00	\$6,790.00
Fees & Other Revenues				\$8,226.47	\$8,000.00	\$4,054.16	\$4,389.90	\$4,790.00	\$5,290.00	\$5,790.00	\$6,290.00	\$6,790.00
40705 Donations & Other Contributions				\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				(\$15,943.03)	(\$30,663.00)	(\$30,663.35)	(\$30,663.35)	(\$12,406.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				(\$15,943.03)	(\$30,663.00)	(\$30,663.35)	(\$30,663.35)	(\$12,406.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$4,820.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$4,820.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>				<b>\$226,813.44</b>	<b>\$248,295.00</b>	<b>\$228,348.81</b>	<b>\$233,504.55</b>	<b>\$417,357.00</b>	<b>\$230,263.00</b>	<b>\$230,763.00</b>	<b>\$231,263.00</b>	<b>\$231,763.00</b>
<b>Expenses</b>												
50180 Travel				\$8.48	\$25.00	\$17.70	\$17.70	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50210 Communications				\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220 Courier				\$103.81	\$100.00	\$0.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50560 Consulting - Management				\$5,448.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services				\$100,656.47	\$90,000.00	\$45,473.65	\$87,975.39	\$63,000.00	\$64,260.00	\$65,545.00	\$66,856.00	\$68,193.00
50590 Depreciation/Amortization				\$83,972.13	\$63,168.00	\$0.00	\$83,972.13	\$97,305.00	\$97,305.00	\$97,305.00	\$97,305.00	\$97,305.00
50600 Insurance				\$3,152.01	\$3,350.00	\$3,349.05	\$3,349.05	\$3,464.00	\$3,533.00	\$3,604.00	\$3,676.00	\$3,750.00
50605 Licenses & Permits				\$223.26	\$224.00	\$223.26	\$223.26	\$225.00	\$230.00	\$235.00	\$240.00	\$245.00
50640 Operating Supplies - Chemicals				\$2,893.80	\$3,000.00	\$2,133.68	\$2,618.25	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50650 Operating Supplies - Other				\$4,181.57	\$4,150.00	\$1,507.97	\$1,507.97	\$2,197.00	\$4,233.00	\$4,318.00	\$4,404.00	\$4,492.00
50670 Service / Site Maintenance				\$11,484.94	\$11,500.00	\$994.02	\$3,842.26	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50670 Service / Site Maintenance				\$0.00	\$0.00	\$4,820.00	\$4,820.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro				\$15,788.59	\$16,500.00	\$13,311.43	\$17,014.02	\$17,900.00	\$18,258.00	\$18,623.00	\$18,995.00	\$19,375.00
50700 Utilities - Telephone				\$744.33	\$800.00	\$434.74	\$668.64	\$800.00	\$816.00	\$832.00	\$849.00	\$866.00
51011 Non-Capitalized Equipment				\$6,971.54	\$0.00	\$180.83	\$11,429.27	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
53200 Time Allocation from Other Services				\$7,148.41	\$11,000.00	\$15,929.42	\$20,848.84	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00
53200 Time Allocation from Other Services				\$8,579.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$251,606.88</b>	<b>\$204,117.00</b>	<b>\$88,625.75</b>	<b>\$238,536.78</b>	<b>\$233,316.00</b>	<b>\$238,024.00</b>	<b>\$240,834.00</b>	<b>\$243,699.00</b>	<b>\$246,622.00</b>
99996 Fixed Asset Increase				\$0.00	\$16,000.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$16,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$200,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52040 SLRD - Debt Charges - Principal				\$16,530.22	\$16,530.00	\$16,530.22	\$16,530.22	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00
52050 SLRD - Debt Charges - Interest				\$24,815.82	\$24,816.00	\$13,790.82	\$24,815.82	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00
<b>Principal &amp; Interest</b>				<b>\$41,346.04</b>	<b>\$41,346.00</b>	<b>\$30,321.04</b>	<b>\$41,346.04</b>	<b>\$41,346.00</b>	<b>\$41,346.00</b>	<b>\$41,346.00</b>	<b>\$41,346.00</b>	<b>\$41,346.00</b>
53000 Transfer to Reserve				\$48,496.00	\$50,000.00	\$50,000.00	\$50,000.00	\$40,000.00	\$48,198.00	\$45,888.00	\$43,523.00	\$41,100.00
<b>Transfer Expenses</b>				<b>\$48,496.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$40,000.00</b>	<b>\$48,198.00</b>	<b>\$45,888.00</b>	<b>\$43,523.00</b>	<b>\$41,100.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 2804 - Pinecrest Sewer</b>									
50590 Depreciation/Amortization	(\$83,972.13)	(\$63,168.00)	\$0.00	(\$83,972.13)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$83,972.13)</b>	<b>(\$63,168.00)</b>	<b>\$0.00</b>	<b>(\$83,972.13)</b>	<b>(\$97,305.00)</b>	<b>(\$97,305.00)</b>	<b>(\$97,305.00)</b>	<b>(\$97,305.00)</b>	<b>(\$97,305.00)</b>
<b>Total Expenses</b>	<b>\$257,476.79</b>	<b>\$248,295.00</b>	<b>\$168,946.79</b>	<b>\$245,910.69</b>	<b>\$417,357.00</b>	<b>\$230,263.00</b>	<b>\$230,763.00</b>	<b>\$231,263.00</b>	<b>\$231,763.00</b>
<b>Surplus/ (Deficit)</b>	<b>(\$30,663.35)</b>	<b>\$0.00</b>	<b>\$59,402.02</b>	<b>(\$12,406.14)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$456,255.00		\$506,255.00	\$506,255.00	\$546,255.00	\$594,453.00	\$640,341.00	\$683,864.00	\$724,964.00
<b>Reserves</b>	<b>\$456,255.00</b>		<b>\$506,255.00</b>	<b>\$506,255.00</b>	<b>\$546,255.00</b>	<b>\$594,453.00</b>	<b>\$640,341.00</b>	<b>\$683,864.00</b>	<b>\$724,964.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Electoral Areas Special Services 2900**

40000 2900	Requisition	-	-	-	-	-	-
------------	-------------	---	---	---	---	---	---

**Service Mandate**

This service provides funding by means of grants to assist in special services for Electoral Areas A, B, C and D.

**Items of Significance**

**Allocations committed but not yet paid**

Up to \$1,500 (with associated staff time) for 10 signs in Electoral Area B indicating 'respect rural communities, travel responsibly and leave no trace'.	1,500.00
Portal Identification Area B	3,502.73
Portal Identification Area C	10,000.00
Portal Identification Area D	10,000.00
<b>Total Allocations Committed but not paid</b>	<b>25,002.73</b>

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2900 - Electoral Areas General Services</b>							
<b>Revenues</b>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$1,350.47	\$1,100.00	\$641.36	\$701.14	\$701.00	0%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>	<b>\$1,350.47</b>	<b>\$1,100.00</b>	<b>\$641.36</b>	<b>\$701.14</b>	<b>\$701.00</b>	<b>0%</b>	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$66,504.40	\$78,663.00	\$78,662.58	\$78,662.58	\$86,171.00	10%	
<b>Surplus Deficit Prior Year</b>	<b>\$66,504.40</b>	<b>\$78,663.00</b>	<b>\$78,662.58</b>	<b>\$78,662.58</b>	<b>\$86,171.00</b>	<b>10%</b>	
43000 Transfers from Other Service	\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$10,808.00	0%	BC Hydro PILT allocation
CC1000 General Government Services	\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$10,808.00	0%	
<b>Transfer Revenue</b>	<b>\$10,807.71</b>	<b>\$10,808.00</b>	<b>\$10,807.71</b>	<b>\$10,807.71</b>	<b>\$10,808.00</b>	<b>0%</b>	
<b>Total Revenues</b>	<b>\$78,662.58</b>	<b>\$90,571.00</b>	<b>\$90,111.65</b>	<b>\$90,171.43</b>	<b>\$97,680.00</b>	<b>10%</b>	
<b>Expenses</b>							
51000 Electoral Areas/Select Services	\$0.00	\$90,571.00	\$0.00	\$4,000.00	\$97,680.00	2342%	General Select services funding
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$90,571.00</b>	<b>\$0.00</b>	<b>\$4,000.00</b>	<b>\$97,680.00</b>	<b>2342%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$90,571.00</b>	<b>\$0.00</b>	<b>\$4,000.00</b>	<b>\$97,680.00</b>		
<b>Surplus/ (Deficit)</b>	<b>\$78,662.58</b>	<b>\$0.00</b>	<b>\$90,111.65</b>	<b>\$86,171.43</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		





<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2901 - Electoral Area A Select Services</b>							
<b>Revenues</b>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$213.84	\$180.00	\$92.87	\$114.74	\$115.00	0%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>	<b>\$213.84</b>	<b>\$180.00</b>	<b>\$92.87</b>	<b>\$114.74</b>	<b>\$115.00</b>	<b>0%</b>	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$8,207.51	\$19,025.00	\$19,023.66	\$19,023.66	\$28,958.00	52%	
<b>Surplus Deficit Prior Year</b>	<b>\$8,207.51</b>	<b>\$19,025.00</b>	<b>\$19,023.66</b>	<b>\$19,023.66</b>	<b>\$28,958.00</b>	<b>52%</b>	
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
CC1000 General Government Services	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
<b>Transfer Revenue</b>							
<b>Total Revenues</b>	<b>\$59,757.97</b>	<b>\$70,542.00</b>	<b>\$70,453.15</b>	<b>\$70,475.02</b>	<b>\$80,410.00</b>	<b>52%</b>	
<b>Expenses</b>							
51000 Electoral Areas/Select Services	\$40,734.31	\$70,542.00	\$25,534.00	\$40,129.35	\$80,410.00	100%	Area A Select services funding
53200 Time Allocation from Other services	\$0.00	\$0.00	\$0.00	\$137.43	\$0.00		Staff time for "No Firearms Discharge" signs
<b>Operating Expenses</b>	<b>\$40,734.31</b>	<b>\$70,542.00</b>	<b>\$25,534.00</b>	<b>\$40,266.78</b>	<b>\$80,410.00</b>	<b>100%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution to Other Services	\$0.00	\$0.00	\$0.00	\$1,250.00	\$0.00		Extra grant writing hours moved to Gen Gov't 1000 to
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,250.00</b>	<b>\$0.00</b>		keep all project expenses in same service
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$40,734.31</b>	<b>\$70,542.00</b>	<b>\$25,534.00</b>	<b>\$41,516.78</b>	<b>\$80,410.00</b>	<b>100%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$19,023.66</b>	<b>\$0.00</b>	<b>\$44,919.15</b>	<b>\$28,958.24</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Electoral Area B Select General Services 2902**

40000 2902	Requisition	-	-	-	-	-	-
------------	-------------	---	---	---	---	---	---

**Service Mandate**

This service provides funding for grants-in-aid for the constituents of Electoral Area B.

**Items of Significance**

**Allocations committed but not yet paid**

2021 Appreciation Fund	500.00
Area B Agricultural Advisory Committee and NEDIC; Towards cost for lunch at AAC and NEDIC meetings	600.00
Pavilion Lake Ratepayers Association and Ts'kw'aylaxw - Fuel mitigation controlled burns being undertaken at Pavilion Lake	1,000.00
Mail-out Costs Seton Fire Services Notice	200.00
Up to \$430 to Pemberton Wildlife Association and/or Coast to Cascades Grizzly Bear Initiative for signage in proximity to the Texas Creek Forest Service Rd.	250.41
Up to \$200 towards meeting costs for a community meeting on Pavilion Lake Concerns	200.00
Towards the remembrance of past Seton Valley Volunteer Fire Department Fire Chief Frank Richings	2,583.74
<b>Total Allocations Committed but not paid</b>	<b>5,334.15</b>

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2902 - Electoral Area B Select Services</b>							
<b>Revenues</b>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$547.01	\$600.00	\$342.89	\$375.38	\$375.00	0%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>	<b>\$547.01</b>	<b>\$600.00</b>	<b>\$342.89</b>	<b>\$375.38</b>	<b>\$375.00</b>	<b>0%</b>	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$24,842.21	\$44,797.00	\$44,796.99	\$44,796.99	\$46,860.00	5%	
<b>Surplus Deficit Prior Year</b>	<b>\$24,842.21</b>	<b>\$44,797.00</b>	<b>\$44,796.99</b>	<b>\$44,796.99</b>	<b>\$46,860.00</b>	<b>5%</b>	
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
CC1000 General Government Services	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
<b>Transfer Revenue</b>							
<b>Total Revenues</b>	<b>\$76,725.84</b>	<b>\$96,734.00</b>	<b>\$96,476.50</b>	<b>\$96,508.99</b>	<b>\$98,572.00</b>	<b>5%</b>	
<b>Expenses</b>							
51000 Electoral Areas/Select Services	\$31,928.85	\$96,734.00	\$22,358.82	\$48,399.41	\$98,572.00	104%	Area B Select services funding
<b>Operating Expenses</b>	<b>\$31,928.85</b>	<b>\$96,734.00</b>	<b>\$22,358.82</b>	<b>\$48,399.41</b>	<b>\$98,572.00</b>	<b>104%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution to Other Services	\$0.00	\$0.00	\$0.00	\$1,250.00	\$0.00		Extra grant writing hours moved to Gen Gov't 1000 to keep all project expenses in same service
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,250.00</b>	<b>\$0.00</b>		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$31,928.85</b>	<b>\$96,734.00</b>	<b>\$22,358.82</b>	<b>\$49,649.41</b>	<b>\$98,572.00</b>	<b>104%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$44,796.99</b>	<b>\$0.00</b>	<b>\$74,117.68</b>	<b>\$46,859.58</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Electoral Area C Select General Services**

**2903**

40000 2903 Requisition

- - - - -

**Service Mandate**

This service provides funding for grants-in-aid for the constituents of Electoral Area C.

**Items of Significance**

**Allocations committed but not yet paid**

2021 Appreciation Fund	500.00
PSS Scholarships & Bursaries 2021 - 2022 (\$3,000/year)	6,000.00
Pemberton Off Road Cycling Association - 50% towards hiring an Executive Director (2020 \$4,145; 2021 \$2,370)	6,515.00
Up to \$6,250 to Pemberton Chamber of Commerce for their application under the Community and Economic Development funding stream for \$125,000	2,083.00
McGillivray Falls Recreation Retreat Ltd - fire equipment & thinning & surface fuel removal in a perimeter around the residential area	5,000.00
Up to \$750 for staff time for PWA's application to the Habitat Conservation Trust Foundation for PWA's Enhancement & Restoration Proposal - Seed Project	750.00
Up to \$2,000 be allocated for improved Anderson Lake Dock signage to cover costs of materials & staff time	1,871.60
Up to \$3,000 to cover the cost to print and install additional signage in Area C to deter illegal dumping	811.34
\$3,000 to cover the expenses associated with the yearly installation and removal of speed bumps in D'Arcy.	1,755.94
2019 Appreciation Fund for Staff End of Construction Party	500.00
<b>Total Allocations Committed but not paid</b>	<b>25,786.88</b>

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2903 - Electoral Area C Select Services</b>							
<b>Revenues</b>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$566.86	\$500.00	\$365.49	\$326.02	\$413.00	27%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>	<b>\$566.86</b>	<b>\$500.00</b>	<b>\$365.49</b>	<b>\$326.02</b>	<b>\$413.00</b>	<b>27%</b>	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$40,612.84	\$33,361.00	\$33,356.74	\$33,356.74	\$72,718.00	118%	
<b>Surplus Deficit Prior Year</b>	<b>\$40,612.84</b>	<b>\$33,361.00</b>	<b>\$33,356.74</b>	<b>\$33,356.74</b>	<b>\$72,718.00</b>	<b>118%</b>	
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
CC1000 General Government Services	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
<b>Total Revenues</b>	<b>\$92,516.32</b>	<b>\$85,198.00</b>	<b>\$85,058.85</b>	<b>\$85,019.38</b>	<b>\$124,468.00</b>	<b>145%</b>	
<b>Expenses</b>							
51000 Electoral Areas/Select Services	\$59,159.58	\$85,198.00	\$10,726.06	\$12,301.06	\$124,468.00	912%	Area C Select services funding
<b>Operating Expenses</b>	<b>\$59,159.58</b>	<b>\$85,198.00</b>	<b>\$10,726.06</b>	<b>\$12,301.06</b>	<b>\$124,468.00</b>	<b>912%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$59,159.58</b>	<b>\$85,198.00</b>	<b>\$10,726.06</b>	<b>\$12,301.06</b>	<b>\$124,468.00</b>	<b>912%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$33,356.74</b>	<b>\$0.00</b>	<b>\$74,332.79</b>	<b>\$72,718.32</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	2021 Annual Budget	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Electoral Area D Select Gen Services**

**2904**

40000 2904	Requisition	-	-	-	-	-	-
------------	-------------	---	---	---	---	---	---

**Service Mandate**

This service provides funding for grants-in-aid for the constituents of Electoral Area D.

**Items of Significance**

**Allocations committed but not yet paid**

2021 Appreciation Fund	500.00
Ring Creek Community Association start up costs as a new non-profit	500.00
Whistler Secondary School Area D Bursary for each of 2021 and 2022	8,000.00
Howe Sound Secondary School two Bursaries (\$2,000 ea) for each 2021 and 2022	4,000.00
Paradise Valley Ratepayers Association -Up to \$4,500 for welcome and informational signs north of Jack Webster Bridge on Paradise Valley Road	4,500.00
Britannia Beach Dock If needed - tenure assignment application for the Britannia Beach Dock	5,500.00
Surveying costs associated with the Jack Webster Bridge project.	5,000.00
Costs associated with preparing a statutory right of way over BC Hydro land for the Jack Webster Bridge project	2,500.00
Britannia Beach Landscaping to cover the cost of the specific remedial planting project in Britannia Beach	15,900.00
<b>Total Allocations Committed but not paid</b>	<b>46,400.00</b>

<b>Squamish-Lillooet Regional District - 2020 Forecast &amp; Preliminary Budget 2021</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Preliminary Budget</b>	<b>% Change over 2020 Forecast</b>	<b>Notes</b>
<b>Exhibit 2904 - Electoral Area D Select Services</b>							
<b>Revenues</b>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$2,928.17	\$2,400.00	\$939.43	\$1,075.71	\$987.00	-8%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>	<b>\$2,928.17</b>	<b>\$2,400.00</b>	<b>\$939.43</b>	<b>\$1,075.71</b>	<b>\$987.00</b>	<b>-8%</b>	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$138,128.47	\$179,349.00	\$179,348.95	\$179,348.95	\$73,355.00	-59%	
<b>Surplus Deficit Prior Year</b>	<b>\$138,128.47</b>	<b>\$179,349.00</b>	<b>\$179,348.95</b>	<b>\$179,348.95</b>	<b>\$73,355.00</b>	<b>-59%</b>	
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
CC1000 General Government Services	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
<b>Transfer Revenue</b>							
<b>Total Revenues</b>	<b>\$192,393.26</b>	<b>\$233,086.00</b>	<b>\$231,625.00</b>	<b>\$231,761.28</b>	<b>\$125,679.00</b>	<b>-67%</b>	
<b>Expenses</b>							
51000 Electoral Areas/Select Services	\$13,044.31	\$233,086.00	\$153,131.00	\$158,406.00	\$125,679.00	-21%	Area D Select services funding
<b>Operating Expenses</b>	<b>\$13,044.31</b>	<b>\$233,086.00</b>	<b>\$153,131.00</b>	<b>\$158,406.00</b>	<b>\$125,679.00</b>	<b>-21%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$13,044.31</b>	<b>\$233,086.00</b>	<b>\$153,131.00</b>	<b>\$158,406.00</b>	<b>\$125,679.00</b>	<b>-21%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$179,348.95</b>	<b>\$0.00</b>	<b>\$78,494.00</b>	<b>\$73,355.28</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Electoral Areas Community Parks Service 3000**

40000 3000 Requisition	-	-	-	-	-	-
------------------------	---	---	---	---	---	---

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	-	-	-	-	-
ELECTORAL AREA B	14,948,290	-	-	-	-	-
ELECTORAL AREA C	137,257,450	-	-	-	-	-
ELECTORAL AREA D	137,438,357	-	-	-	-	-

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>319,510,110</b>	-	-	-	-	-	-
Dollar Maximum	\$ 1,000							
Tax Rate (per \$1,000)	0.0025 \$ 5,968	Est. Residential Tax Rate /1,000	-	-	-	-	-	-

Jurisdiction	Bylaw 649
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for community parks for Electoral Areas, A, B, C and D.

**Items of Significance**

Gates Lake Park (Area C), Riverside Park (Area C), Anderson Lake dock (Area C), Seton Park (Area B) & the old Bralorne Museum Property (Area A) are included here.

This service is expected to be split into 4 separate services in 2021; the statutory reserves will remain in the cost centre.

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3000 - Electoral Areas Community Parks Service</b>										
<b>Revenues</b>										
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$394.89	\$300.00	\$168.69	\$182.67	\$183.00	0%	Interest earned on reserve balances
40220	Interest Earned on Investments	SP13	Tyax Mountain Resort - Area A	\$2.56	\$2.00	\$1.11	\$1.20	\$1.20	0%	Interest earned on reserve balance
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$537.33	\$250.00	\$206.51	\$220.43	\$221.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>				<b>\$934.78</b>	<b>\$552.00</b>	<b>\$376.31</b>	<b>\$404.30</b>	<b>\$405.20</b>	<b>0%</b>	
40960	Conditional Grants - Provincial Grants	SP163	Seton Park Project	\$0.00	\$9,923.00	\$9,922.71	\$0.00	\$9,923.00		Rural Dividend Grant for Seton Park; carrying forward (extension requested)
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available			\$1,626.42	\$1,771.00	\$1,771.31	\$1,771.31	\$1,454.00	-18%	
<b>Surplus Deficit Prior Year</b>				<b>\$1,626.42</b>	<b>\$1,771.00</b>	<b>\$1,771.31</b>	<b>\$1,771.31</b>	<b>\$1,454.00</b>	<b>-18%</b>	
43000	Transfers from Other Service	CC1000	General Government Services	\$38,892.85	\$0.00	\$0.00	\$0.00	\$0.00		Gas Tax CWF Area C for covered picnic area (in 99996)
43000	Transfers from Other Service	CC1000	General Government Services	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00		Gas Tax CWF Area C for Gates Lake Park - potable water (Bd. Res. Jul 24, 2019); carried forward
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		Area B Seton Park from Gas Tax CWF (Jan 2017 Bd res) to 3000; carried fwd
43000	Transfers from Other Service	CC1000	General Government Services	\$1,447.21	\$1,552.79	\$1,552.79	\$1,590.00	\$3,000.00	89%	Anderson Lake dock maintenance using Area C Amenity funds , Nov 2019 Bd res; new resolution needed
43000	Transfers from Other Service	CC1000	General Government Services	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00	0%	Annual rent Anderson Lake dock - Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Services	\$254.97	\$265.00	\$265.73	\$265.73	\$275.00	3%	Anderson Lake dock insurance - Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Services	\$839.93	\$4,160.00	\$3,942.85	\$7,450.15	\$10,000.00	34%	Area D Amenity for Britannia Beach dock, Sep 2018 Bd & Feb 2021 Bd res
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00		Texas Creek Park - not proceeding
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$2,818.57	\$2,897.99	\$0.00	-100%	Area C Amenity, porta-potties for Anderson Lake, Jul 2020 Bd res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$3,798.00		From Area D parks reserve for cursory geotechnical review of BB community park land erosion issue
44000	Transfer from Reserve	SP163	Seton Park Project	\$1,309.05	\$5,000.00	\$964.15	\$1,412.07	\$5,000.00	254%	Seton Park time allocation out of Area B Parks Fund
44000	Transfer from Reserve	SP194	Texas Creek Park	\$3,573.78	\$5,000.00	\$3,943.44	\$6,058.86	\$0.00	-100%	Texas Cr Park time allocation out of Area B Parks fund
<b>Transfer Revenue</b>				<b>\$50,207.79</b>	<b>\$398,087.79</b>	<b>\$13,487.53</b>	<b>\$20,174.80</b>	<b>\$384,183.00</b>	<b>1804%</b>	
<b>Total Revenues</b>				<b>\$52,768.99</b>	<b>\$410,333.79</b>	<b>\$25,557.86</b>	<b>\$22,350.41</b>	<b>\$395,965.20</b>	<b>1787%</b>	
<b>Expenses</b>										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		
50590	Depreciation/Amortization			\$14,170.63	\$36,890.00	\$0.00	\$14,171.00	\$36,890.00	160%	Anderson Lke dock ins, offset with Area C Amenity funds (43000)
50600	Insurance	SP72	Anderson Lake Dock	\$254.97	\$265.00	\$265.73	\$265.73	\$275.00	3%	Annual rent for Anderson Lake dock, offset with Area C Amenity funds
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00	0%	Annual rent for Anderson Lake dock, offset with Area C Amenity funds
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$1,447.21	\$1,552.79	\$1,590.00	\$1,590.00	\$3,000.00	89%	Anderson Lake dock maintenance using Area C Amenity funds
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$1,600.00	\$1,600.00	\$0.00	-100%	Porta-potties at Anderson Lake (Area C Amenity)
50900	Special Projects	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$250.00	\$0.00	-100%	Tenure application fee (will be offset with Gas tax funds in 2021)

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3000 - Electoral Areas Community Parks Service</b>										Cursory geotechnical review of BB community park lands to determine cause of asphalt trail erosion and cracking from reserve
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$3,798.00		
53200	Time Allocation from Other Services	CC3000	Electoral Areas Community Park	\$0.00	\$321.00	\$0.00	\$0.00	\$137.00		
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$1,309.05	\$5,000.00	\$964.15	\$1,412.07	\$5,000.00		254% Seton Park time allocation out of Area B Parks Fund
53200	Time Allocation from Other Services	SP194	Texas Creek Park	\$3,573.78	\$5,000.00	\$3,943.44	\$6,058.86	\$0.00		-100% Texas Cr Park time allocation out of Area B Parks Fund
53200	Time Allocation from Other Services	SP205	Britannia Beach Dock	\$839.93	\$4,160.00	\$3,942.85	\$7,450.15	\$10,000.00		34% Britannia Beach dock time using Area D Amenity funds Area C Amenity for porta-potties at Anderson Lake time allocation, Jul 2020 Bd res
53200	Time Allocation from Other Services	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$1,218.57	\$1,297.99	\$0.00		-100%
<b>Operating Expenses</b>				<b>\$22,345.57</b>	<b>\$55,438.79</b>	<b>\$13,774.74</b>	<b>\$34,845.80</b>	<b>\$61,350.00</b>	<b>76%</b>	
99996	Fixed Asset Increase	CC2106E	Gates Lake Park	\$38,892.85	\$0.00	\$0.00	\$0.00	\$0.00		Gates Lake Park covered picnic area, from Area C Gas Tax CWF
99996	Fixed Asset Increase	SP163	Seton Park Project	\$0.00	\$309,923.00	\$0.00	\$0.00	\$309,673.00		Seton Park asset using Area B Gas Tax CWF & \$10K Rural Dividend grant (2020 tenure app of \$250 in 50900; capitalizing if granted in 2021)
99996	Fixed Asset Increase	SP194	Texas Creek Park	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00		Texas Creek Park using Gas Tax CWF Area B, carried fwd
99996	Fixed Asset Increase	SP204	Gates Lake Community Park - Po	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00		Gates Lake Water well sampling
<b>Capital Expenditures</b>				<b>\$42,282.85</b>	<b>\$391,533.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$371,283.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	SP13	Tyax Mountain Resort - Area A p	\$2.56	\$2.00	\$1.11	\$1.20	\$1.20	0%	Interest transferred to reserve
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$537.33	\$250.00	\$206.51	\$220.43	\$221.00	0%	Interest transferred to reserve
<b>Transfer Expenses</b>				<b>\$539.89</b>	<b>\$252.00</b>	<b>\$207.62</b>	<b>\$221.63</b>	<b>\$222.20</b>	<b>0%</b>	
50590	Depreciation/Amortization			(\$14,170.63)	(\$36,890.00)	\$0.00	(\$14,171.00)	(\$36,890.00)	160%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$14,170.63)</b>	<b>(\$36,890.00)</b>	<b>\$0.00</b>	<b>(\$14,171.00)</b>	<b>(\$36,890.00)</b>	<b>160%</b>	
<b>Total Expenses</b>				<b>\$50,997.68</b>	<b>\$410,333.79</b>	<b>\$13,982.36</b>	<b>\$20,896.43</b>	<b>\$395,965.20</b>	<b>237%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$1,771.31</b>	<b>\$0.00</b>	<b>\$11,575.50</b>	<b>\$1,453.98</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04	\$5,111.04	\$5,111.04		
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67		
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67		
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Specific	\$3,798.66		\$3,798.66	\$3,798.66	\$0.66		
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30	\$4,558.30	\$4,558.30		
30030	Reserve - Electoral Areas Community Parks	SP13	Tyax Mountain Resort - Area A p	\$138.08		\$139.19	\$139.28	\$140.48		
30111	Reserve - Electoral Area B Parks Fund			\$26,785.88		\$22,084.80	\$19,535.38	\$14,756.38		
<b>Reserves</b>				<b>\$47,989.30</b>		<b>\$43,289.33</b>	<b>\$40,740.00</b>	<b>\$32,164.20</b>		



Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 3000 - Electoral Areas Community Parks Service</b>												
99996	Fixed Asset Increase	SP163	Seton Park Project	\$0.00	\$309,923.00	\$0.00	\$0.00	\$309,673.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP194	Texas Creek Park	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP204	Gates Lake Community Park - Po	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$42,282.85</b>	<b>\$391,533.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$371,283.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	SP13	Tyax Mountain Resort - Area A p	\$2.56	\$2.00	\$1.11	\$1.20	\$1.20	\$1.20	\$1.20	\$1.20	\$1.20
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$537.33	\$250.00	\$206.51	\$220.43	\$221.00	\$221.00	\$221.00	\$221.00	\$221.00
<b>Transfer Expenses</b>				<b>\$539.89</b>	<b>\$252.00</b>	<b>\$207.62</b>	<b>\$221.63</b>	<b>\$222.20</b>	<b>\$222.20</b>	<b>\$222.20</b>	<b>\$222.20</b>	<b>\$222.20</b>
50590	Depreciation/Amortization			(\$14,170.63)	(\$36,890.00)	\$0.00	(\$14,171.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$14,170.63)</b>	<b>(\$36,890.00)</b>	<b>\$0.00</b>	<b>(\$14,171.00)</b>	<b>(\$36,890.00)</b>	<b>(\$36,890.00)</b>	<b>(\$36,890.00)</b>	<b>(\$36,890.00)</b>	<b>(\$36,890.00)</b>
<b>Total Expenses</b>				<b>\$50,997.68</b>	<b>\$410,333.79</b>	<b>\$15,274.29</b>	<b>\$20,896.43</b>	<b>\$395,965.20</b>	<b>\$4,205.20</b>	<b>\$4,205.20</b>	<b>\$4,205.20</b>	<b>\$4,205.20</b>
<b>Surplus/ (Deficit)</b>				<b>\$1,771.31</b>	<b>\$0.00</b>	<b>\$10,283.57</b>	<b>\$1,453.98</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Specific	\$3,798.66		\$3,798.66	\$3,798.66	\$0.66	\$0.66	\$0.66	\$0.66	\$0.66
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30
30030	Reserve - Electoral Areas Community Parks	SP13	Tyax Mountain Resort - Area A p	\$138.08		\$139.19	\$139.28	\$140.48	\$140.48	\$140.48	\$140.48	\$140.48
30111	Reserve - Electoral Area B Parks Fund			\$26,785.88		\$22,084.80	\$19,535.38	\$14,756.38	\$14,756.38	\$14,756.38	\$14,756.38	\$14,756.38
<b>Reserves</b>				<b>\$47,989.30</b>		<b>\$43,289.33</b>	<b>\$40,740.00</b>	<b>\$32,164.20</b>	<b>\$32,164.20</b>	<b>\$32,164.20</b>	<b>\$32,164.20</b>	<b>\$32,164.20</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Britannia Beach Parks and Trails 3001**

40000 3001	Requisition		61,098	67,053	69,951	71,205	72,486	73,793
------------	-------------	--	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRITANNIA BEACH PARKS & TRAILS	20,292,064	61,098	67,053	69,951	71,205	72,486	73,793
--------------------------------	------------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>20,292,064</b>	<b>61,098</b>	<b>67,053</b>	<b>69,951</b>	<b>71,205</b>	<b>72,486</b>	<b>73,793</b>
-----------------------------	--	--------------	-------------------	---------------	---------------	---------------	---------------	---------------	---------------

Dollar Maximum		\$ 75,000
----------------	--	-----------

Tax Rate	0.4593		\$ 68,378
----------	--------	--	-----------

Est. Residential Tax Rate /1,000	0.2709	0.3304	0.3447	0.3509	0.3572	0.3637
----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 952/1538
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for community parks and trails within the Britannia Beach area.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3001 - Britannia Beach Parks and Trails</b>										
<b>Revenues</b>										
40000	Requisition			\$53,770.00	\$61,098.00	\$61,098.00	\$61,098.00	\$67,053.00	10%	
<b>Requisitions</b>				<b>\$53,770.00</b>	<b>\$61,098.00</b>	<b>\$61,098.00</b>	<b>\$61,098.00</b>	<b>\$67,053.00</b>	<b>10%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$1,274.71	\$780.00	\$467.20	\$506.06	\$520.00	3%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>				<b>\$1,274.71</b>	<b>\$780.00</b>	<b>\$467.20</b>	<b>\$506.06</b>	<b>\$520.00</b>	<b>3%</b>	
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available			(\$8,846.98)	(\$1,804.00)	(\$1,803.92)	(\$1,803.92)	\$2,538.00	-241%	
<b>Surplus Deficit Prior Year</b>				<b>(\$8,846.98)</b>	<b>(\$1,804.00)</b>	<b>(\$1,803.92)</b>	<b>(\$1,803.92)</b>	<b>\$2,538.00</b>	<b>-241%</b>	
43000	Transfers from Other Service	CC1000	General Government Services	\$1,874.64	\$5,625.00	\$1,400.00	\$1,400.00	\$0.00	-100%	Area D amenity funds for trail Impr. & bench install per Bd Res's
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$82.34	\$100.00		COVID19 Restart grant for response costs
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$220,000.00		Area D Gas Tax CWF for the Britannia Beach Playground project
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$15,900.00		Area D Select funds for Remedial planting project
44000	Transfer from Reserve	SP94	Surplus Reserve	\$10,540.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Operational surplus reserve
<b>Transfer Revenue</b>				<b>\$12,414.64</b>	<b>\$5,625.00</b>	<b>\$1,400.00</b>	<b>\$1,482.34</b>	<b>\$236,000.00</b>	<b>15821%</b>	
<b>Total Revenues</b>				<b>\$58,612.37</b>	<b>\$65,699.00</b>	<b>\$61,161.28</b>	<b>\$61,282.48</b>	<b>\$306,111.00</b>	<b>15593%</b>	
<b>Expenses</b>										
50180	Travel			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50190	Advertising			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services			\$48,942.00	\$50,000.00	\$35,520.42	\$43,670.41	\$46,000.00	5%	Landscaping & trail work
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	\$3,333.00		
50600	Insurance			\$22.62	\$24.00	\$98.57	\$98.57	\$153.00	55%	Added insurance for new playground
50605	Licenses & Permits			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$82.34	\$82.34	\$100.00	21%	Supplies recovered via Covid19 restart grant
50670	Service / Site Maintenance			\$0.00	\$0.00	\$0.00	\$0.00	\$900.00		
50690	Utilities - Hydro			\$0.00	\$0.00	\$0.00	\$0.00	\$1,388.00		Trail lighting; BC Hydro split of bill adj. for 23 130W HPS lights
50900	Special Projects	SP227	BB Trail improvement & bench i	\$1,874.64	\$5,625.00	\$1,400.00	\$1,400.00	\$0.00	-100%	Area D Amenity funds per Bd Res BB Trail improvement & bench install (May and Sept 2018)
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$15,900.00		Area D Select for Remedial planting project; EAD res Nov 2020
53200	Time Allocation from Other Services	CC3001	Britannia Parks and Trails	\$8,306.29	\$8,600.00	\$9,796.45	\$12,799.97	\$18,000.00	41%	Staff time spent on service; increased for playground project
<b>Operating Expenses</b>				<b>\$59,395.55</b>	<b>\$64,949.00</b>	<b>\$47,147.78</b>	<b>\$58,301.29</b>	<b>\$86,474.00</b>	<b>48%</b>	
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$220,000.00		New BB Playground using Area D Gas Tax CWF
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$220,000.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$1,020.74	\$750.00	\$443.11	\$443.11	\$470.00	6%	Transfer to Capital reserve (interest)
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		transfer to Operational Surplus reserve
<b>Transfer Expenses</b>				<b>\$1,020.74</b>	<b>\$750.00</b>	<b>\$443.11</b>	<b>\$443.11</b>	<b>\$2,970.00</b>	<b>570%</b>	
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	(\$3,333.00)		
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$3,333.00)</b>		

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3001 - Britannia Beach Parks and Trails</b>							
Total Expenses	\$60,416.29	\$65,699.00	\$47,590.89	\$58,744.40	\$306,111.00	619%	
<b>Surplus/ (Deficit)</b>	<b>(\$1,803.92)</b>	\$0.00	\$13,570.39	\$2,538.08	\$0.00		
30000 Reserve - Capital Works and Equipment	\$55,124.57		\$55,567.68	\$55,567.68	\$56,037.68		
30999 Operational Surplus reserve	\$3,008.00		\$3,008.00	\$3,008.00	\$5,508.00		
<b>Reserves</b>	<b>\$58,132.57</b>		<b>\$58,575.68</b>	<b>\$58,575.68</b>	<b>\$61,545.68</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 3001 - Britannia Beach Parks and Trails</b>												
<b>Revenues</b>												
40000	Requisition			\$53,770.00	\$61,098.00	\$61,098.00	\$61,098.00	\$67,053.00	\$69,951.00	\$71,205.00	\$72,486.00	\$73,793.00
<b>Requisitions</b>				<b>\$53,770.00</b>	<b>\$61,098.00</b>	<b>\$61,098.00</b>	<b>\$61,098.00</b>	<b>\$67,053.00</b>	<b>\$69,951.00</b>	<b>\$71,205.00</b>	<b>\$72,486.00</b>	<b>\$73,793.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$1,274.71	\$780.00	\$467.20	\$506.06	\$520.00	\$570.00	\$620.00	\$670.00	\$720.00
<b>Fees &amp; Other Revenues</b>				<b>\$1,274.71</b>	<b>\$780.00</b>	<b>\$467.20</b>	<b>\$506.06</b>	<b>\$520.00</b>	<b>\$570.00</b>	<b>\$620.00</b>	<b>\$670.00</b>	<b>\$720.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available			(\$8,846.98)	(\$1,804.00)	(\$1,803.92)	(\$1,803.92)	\$2,538.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>(\$8,846.98)</b>	<b>(\$1,804.00)</b>	<b>(\$1,803.92)</b>	<b>(\$1,803.92)</b>	<b>\$2,538.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Services	\$1,874.64	\$5,625.00	\$1,400.00	\$1,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$82.34	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$220,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$15,900.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$10,540.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$12,414.64</b>	<b>\$5,625.00</b>	<b>\$1,400.00</b>	<b>\$1,482.34</b>	<b>\$236,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$58,612.37</b>	<b>\$65,699.00</b>	<b>\$61,161.28</b>	<b>\$61,282.48</b>	<b>\$306,111.00</b>	<b>\$70,521.00</b>	<b>\$71,825.00</b>	<b>\$73,156.00</b>	<b>\$74,513.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190	Advertising			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$48,942.00	\$50,000.00	\$35,520.42	\$43,670.41	\$46,000.00	\$46,920.00	\$47,858.00	\$48,815.00	\$49,791.00
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00
50600	Insurance			\$22.62	\$24.00	\$98.57	\$98.57	\$153.00	\$156.00	\$159.00	\$162.00	\$165.00
50605	Licenses & Permits			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$82.34	\$82.34	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$0.00	\$0.00	\$0.00	\$0.00	\$900.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50690	Utilities - Hydro			\$0.00	\$0.00	\$0.00	\$0.00	\$1,388.00	\$1,416.00	\$1,444.00	\$1,473.00	\$1,502.00
50900	Special Projects	SP227	BB Trail improvement & bench i	\$1,874.64	\$5,625.00	\$1,400.00	\$1,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$15,900.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3001	Britannia Parks and Trails	\$8,306.29	\$8,600.00	\$9,796.45	\$12,799.97	\$18,000.00	\$13,770.00	\$14,045.00	\$14,326.00	\$14,613.00
<b>Operating Expenses</b>				<b>\$59,395.55</b>	<b>\$64,949.00</b>	<b>\$47,147.78</b>	<b>\$58,301.29</b>	<b>\$86,474.00</b>	<b>\$68,854.00</b>	<b>\$70,158.00</b>	<b>\$71,489.00</b>	<b>\$72,846.00</b>
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$220,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$220,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$1,020.74	\$750.00	\$443.11	\$443.11	\$470.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$1,020.74</b>	<b>\$750.00</b>	<b>\$443.11</b>	<b>\$443.11</b>	<b>\$2,970.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$3,333.00)</b>	<b>(\$3,333.00)</b>	<b>(\$3,333.00)</b>	<b>(\$3,333.00)</b>	<b>(\$3,333.00)</b>
<b>Total Expenses</b>				<b>\$60,416.29</b>	<b>\$65,699.00</b>	<b>\$47,590.89</b>	<b>\$58,744.40</b>	<b>\$306,111.00</b>	<b>\$70,521.00</b>	<b>\$71,825.00</b>	<b>\$73,156.00</b>	<b>\$74,513.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 3001 - Britannia Beach Parks and Trails</b>									
<b>Surplus/ (Deficit)</b>	<b>(\$1,803.92)</b>	<b>\$0.00</b>	<b>\$13,570.39</b>	<b>\$2,538.08</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$55,124.57		\$55,567.68	\$55,567.68	\$56,037.68	\$61,037.68	\$66,037.68	\$71,037.68	\$76,037.68
30999 Operational Surplus reserve	\$3,008.00		\$3,008.00	\$3,008.00	\$5,508.00	\$5,508.00	\$5,508.00	\$5,508.00	\$5,508.00
<b>Reserves</b>	<b>\$58,132.57</b>		<b>\$58,575.68</b>	<b>\$58,575.68</b>	<b>\$61,545.68</b>	<b>\$66,545.68</b>	<b>\$71,545.68</b>	<b>\$76,545.68</b>	<b>\$81,545.68</b>



Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3002 - Furry Creek Open Spaces</b>										
<b>Revenues</b>										
40000	Requisition			\$55,000.00	\$78,316.00	\$78,316.00	\$78,316.00	\$78,316.00	0%	
<b>Requisitions</b>				<b>\$55,000.00</b>	<b>\$78,316.00</b>	<b>\$78,316.00</b>	<b>\$78,316.00</b>	<b>\$78,316.00</b>	<b>0%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$1,191.49	\$800.00	\$533.61	\$577.91	\$581.00	1%	
<b>Fees &amp; Other Revenues</b>				<b>\$1,191.49</b>	<b>\$800.00</b>	<b>\$533.61</b>	<b>\$577.91</b>	<b>\$581.00</b>	<b>1%</b>	
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available			\$15,943.54	(\$14,341.00)	(\$14,341.26)	(\$14,341.26)	\$11,587.00	-181%	
<b>Surplus Deficit Prior Year</b>				<b>\$15,943.54</b>	<b>(\$14,341.00)</b>	<b>(\$14,341.26)</b>	<b>(\$14,341.26)</b>	<b>\$11,587.00</b>	<b>-181%</b>	
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Area D Amenity funds for the viewing platform renovation
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$1,331.59	\$0.00		COVID19 restart grant for response costs (SP214 below)
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$15,000.00	\$0.00	\$0.00	\$4,198.00		Transfer from operational surplus reserve
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Viewing platform renovation from capital reserve
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$1,331.59</b>	<b>\$54,198.00</b>	<b>3970%</b>	
<b>Total Revenues</b>				<b>\$72,135.03</b>	<b>\$79,775.00</b>	<b>\$64,508.35</b>	<b>\$65,884.24</b>	<b>\$144,682.00</b>	<b>3790%</b>	
<b>Expenses</b>										
50180	Travel			\$0.00	\$25.00	\$93.22	\$186.44	\$200.00	7%	
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$162.60	\$162.60	\$0.00	-100%	Social distancing signs to be recovered via COVID19 restart grant
50670	Service / Site Maintenance			\$64,583.00	\$65,900.00	\$19,284.83	\$25,197.61	\$59,306.00	135%	Landscaping & street mowing
50670	Service / Site Maintenance			\$0.00	\$0.00	\$0.00	\$0.00	\$12,616.00		landscaping upgrades (2021 only)
50670	Service / Site Maintenance	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$1,168.99	\$0.00	-100%	Barricades to be recovered via COVID19 restart grant
53200	Time Allocation from Other Services	CC3002	Furry Creek Open Spaces	\$13,995.45	\$13,000.00	\$17,368.52	\$27,026.58	\$22,000.00	-19%	
<b>Operating Expenses</b>				<b>\$78,828.45</b>	<b>\$79,175.00</b>	<b>\$37,159.17</b>	<b>\$53,992.22</b>	<b>\$94,372.00</b>	<b>75%</b>	
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Viewing platform renovation from Area D Amenity
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$648.84	\$600.00	\$281.66	\$305.10	\$310.00	2%	Transfer to Capital reserve (interest earned)
53000	Transfer to Reserve	SP94	Surplus Reserve	\$6,999.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operational surplus reserve
<b>Transfer Expenses</b>				<b>\$7,647.84</b>	<b>\$600.00</b>	<b>\$281.66</b>	<b>\$305.10</b>	<b>\$310.00</b>	<b>2%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$86,476.29</b>	<b>\$79,775.00</b>	<b>\$37,440.83</b>	<b>\$54,297.32</b>	<b>\$144,682.00</b>	<b>76%</b>	
<b>Surplus/ (Deficit)</b>				<b>(\$14,341.26)</b>	<b>\$0.00</b>	<b>\$27,067.52</b>	<b>\$11,586.92</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$35,040.08		\$35,321.74	\$35,345.18	\$25,655.18		
30999	Operational Surplus reserve			\$31,461.27		\$31,461.27	\$31,461.27	\$27,263.27		
<b>Reserves</b>				<b>\$66,501.35</b>		<b>\$66,783.01</b>	<b>\$66,806.45</b>	<b>\$52,918.45</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 3002 - Furry Creek Open Spaces</b>												
<b>Revenues</b>												
40000	Requisition			\$55,000.00	\$78,316.00	\$78,316.00	\$78,316.00	\$78,316.00	\$80,665.00	\$80,665.00	\$83,085.00	\$83,085.00
<b>Requisitions</b>				<b>\$55,000.00</b>	<b>\$78,316.00</b>	<b>\$78,316.00</b>	<b>\$78,316.00</b>	<b>\$78,316.00</b>	<b>\$80,665.00</b>	<b>\$80,665.00</b>	<b>\$83,085.00</b>	<b>\$83,085.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$1,191.49	\$800.00	\$533.61	\$577.91	\$581.00	\$581.00	\$581.00	\$581.00	\$581.00
<b>Fees &amp; Other Revenues</b>				<b>\$1,191.49</b>	<b>\$800.00</b>	<b>\$533.61</b>	<b>\$577.91</b>	<b>\$581.00</b>	<b>\$581.00</b>	<b>\$581.00</b>	<b>\$581.00</b>	<b>\$581.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available			\$15,943.54	(\$14,341.00)	(\$14,341.26)	(\$14,341.26)	\$11,587.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$15,943.54</b>	<b>(\$14,341.00)</b>	<b>(\$14,341.26)</b>	<b>(\$14,341.26)</b>	<b>\$11,587.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$1,331.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$15,000.00	\$0.00	\$0.00	\$4,198.00	\$2,140.00	\$3,795.00	\$3,067.00	\$4,793.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$1,331.59</b>	<b>\$54,198.00</b>	<b>\$2,140.00</b>	<b>\$3,795.00</b>	<b>\$3,067.00</b>	<b>\$4,793.00</b>
<b>Total Revenues</b>				<b>\$72,135.03</b>	<b>\$79,775.00</b>	<b>\$64,508.35</b>	<b>\$65,884.24</b>	<b>\$144,682.00</b>	<b>\$83,386.00</b>	<b>\$85,041.00</b>	<b>\$86,733.00</b>	<b>\$88,459.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$25.00	\$93.22	\$186.44	\$200.00	\$204.00	\$200.00	\$200.00	\$200.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$162.60	\$162.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$64,583.00	\$65,900.00	\$19,284.83	\$25,197.61	\$59,306.00	\$60,492.00	\$61,702.00	\$62,936.00	\$64,195.00
50670	Service / Site Maintenance			\$0.00	\$0.00	\$0.00	\$0.00	\$12,616.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$0.00	\$1,168.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3002	Furry Creek Open Spaces	\$13,995.45	\$13,000.00	\$17,368.52	\$27,026.58	\$22,000.00	\$22,440.00	\$22,889.00	\$23,347.00	\$23,814.00
<b>Operating Expenses</b>				<b>\$78,828.45</b>	<b>\$79,175.00</b>	<b>\$37,159.17</b>	<b>\$53,992.22</b>	<b>\$94,372.00</b>	<b>\$83,386.00</b>	<b>\$85,041.00</b>	<b>\$86,733.00</b>	<b>\$88,459.00</b>
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$648.84	\$600.00	\$281.66	\$305.10	\$310.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$6,999.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$7,647.84</b>	<b>\$600.00</b>	<b>\$281.66</b>	<b>\$305.10</b>	<b>\$310.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$86,476.29</b>	<b>\$79,775.00</b>	<b>\$37,440.83</b>	<b>\$54,297.32</b>	<b>\$144,682.00</b>	<b>\$83,386.00</b>	<b>\$85,041.00</b>	<b>\$86,733.00</b>	<b>\$88,459.00</b>
<b>Surplus/ (Deficit)</b>				<b>(\$14,341.26)</b>	<b>\$0.00</b>	<b>\$27,067.52</b>	<b>\$11,586.92</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$35,040.08		\$35,321.74	\$35,345.18	\$25,655.18	\$25,655.18	\$25,655.18	\$25,655.18	\$25,655.18
30999	Operational Surplus reserve			\$31,461.27		\$31,461.27	\$31,461.27	\$27,263.27	\$25,123.27	\$21,328.27	\$18,261.27	\$13,468.27
<b>Reserves</b>				<b>\$66,501.35</b>		<b>\$66,783.01</b>	<b>\$66,806.45</b>	<b>\$52,918.45</b>	<b>\$50,778.45</b>	<b>\$46,983.45</b>	<b>\$43,916.45</b>	<b>\$39,123.45</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>2021 Annual Budget</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Pemberton Valley Recreational Trails Service                      3003**

40000 3003	Requisition		62,500	62,500	62,500	78,125	78,125	78,125
------------	-------------	--	--------	--------	--------	--------	--------	--------

**REQUISITION                      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

PEMBERTON VLLY REC TRL	28,320,416	11,494	11,239	11,239	14,048	14,048	14,048
VILLAGE OF PEMBERTON	129,175,899	51,006	51,261	51,261	64,077	64,077	64,077
<b>TOTAL</b>	<b>157,496,315</b>	<b>62,500</b>	<b>62,500</b>	<b>62,500</b>	<b>78,125</b>	<b>78,125</b>	<b>78,125</b>

<b>Requisition maximums</b>						
Dollar Maximum	\$	62,500				
Tax Rate	none					

Est. Residential Tax rate /1,000	0.0427	0.0397	0.0397	0.0496	0.0496	0.0496
----------------------------------	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 1035/1565
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the servicing of recreational trails within the Village of Pemberton and the portion of Electoral Area C known as the Pemberton Valley.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b>										
<b>Revenues</b>										
40000	Requisition			\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	0%	
<b>Requisitions</b>				<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>0%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$205.03	\$70.00	\$44.44	\$48.13	\$48.00	0%	From General Select for the Gravitron Trail; Bd Res Feb 2021; unspent funds to be donated to Pemberton SAR in memory of Graham Haywood
40705	Dontations & Other Contributions			\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00		
<b>Fees &amp; Other Revenues</b>				<b>\$205.03</b>	<b>\$70.00</b>	<b>\$44.44</b>	<b>\$48.13</b>	<b>\$12,048.00</b>	<b>24932%</b>	
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Potential grant /donations needed to complete Clover Road Extension Trail
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$0.00	\$0.00	\$412,563.00		Potential grant / donations needed to complete Riverside Skem'em North side tenure application and private property
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$412,563.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			(\$4,150.61)	(\$10,120.00)	(\$10,239.56)	(\$10,239.56)	(\$10,021.00)	-2%	Deficit mostly due to increased staff time allocation in 2019 for
<b>Surplus Deficit Prior Year</b>				<b>(\$4,150.61)</b>	<b>(\$10,120.00)</b>	<b>(\$10,239.56)</b>	<b>(\$10,239.56)</b>	<b>(\$10,021.00)</b>	<b>-2%</b>	
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$95.54	\$0.00		Barricade expense recovered via COVID19 restart grant
44000	Transfer from Reserve			\$15,000.00	\$0.00	\$0.00	\$0.00	\$3,399.00		Transfer from capital reserve (\$0 remaining)
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$2,151.00		Transfer from surplus reserve (\$0 remaining)
<b>Transfer Revenue</b>				<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$95.54</b>	<b>\$5,550.00</b>		
<b>Total Revenues</b>				<b>\$73,554.42</b>	<b>\$52,450.00</b>	<b>\$52,304.88</b>	<b>\$52,404.11</b>	<b>\$482,640.00</b>	<b>24930%</b>	
<b>Expenses</b>										
50180	Travel			\$0.00	\$0.00	\$35.40	\$35.40	\$40.00	13%	
50190	Advertising	SP69	Riverside Park Management	\$0.00	\$0.00	\$360.40	\$360.40	\$0.00	-100%	Crown land application required advertising Was for meeting costs for Trails Plan Monitoring Committee, now via zoom
50195	Meeting Costs			\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00		
50195	Meeting Costs	SP148	Pemberton Valley Trails Plan Up	\$236.25	\$0.00	\$0.00	\$0.00	\$0.00		Room rentals for PVRTMP (Trails Master Plan) Update
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	SP106	Valley Loop Trail	\$1,421.01	\$0.00	\$0.00	\$0.00	\$0.00		
50590	Depreciation/Amortization			\$6,669.49	\$5,700.00	\$0.00	\$6,669.49	\$9,481.00	42%	
50605	Licenses & Permits			\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	-100%	Crown land application fee
50610	Miscellaneous Operating Cost			\$76.20	\$100.00	\$0.00	\$0.00	\$100.00		WCB for trail/fence builders
50650	Operating Supplies - Other			\$898.62	\$1,500.00	\$346.99	\$346.99	\$2,500.00	620%	Signs & supplies
50650	Operating Supplies - Other	SP106	Valley Loop Trail	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00		
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$95.54	\$95.54	\$0.00	-100%	Barricade for Covid-19 Response (ineligible expense under task)
50670	Service / Site Maintenance			\$2,350.00	\$5,000.00	\$1,370.00	\$1,607.50	\$2,000.00	24%	Trail maintenance
50670	Service / Site Maintenance	SP69	Riverside Park Management	\$3,000.00	\$3,000.00	\$3,092.48	\$6,092.48	\$3,200.00	-47%	Bioblitz species list & report; 2019's expense was 2018's report; 2020 includes 2019 and 2020 bioblitz report
50900	Special Projects	CC3003	Pemberton Valley Recreational	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	0%	Core funding to PVTA
50900	Special Projects	SP148	Pemberton Valley Trails Plan Up	\$5,067.00	\$0.00	\$0.00	\$0.00	\$0.00		Pemberton Valley Trails Plan Update Gravitron Trail project; Bd Res Feb 2021; unspent funds to be donated to Pemberton SAR in memory of Graham Haywood
50900	Special Projects		Gravitron Trail re-establishment	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00		
51030	Contingency			\$0.00	\$4,100.00	\$0.00	\$0.00	\$0.00		Was contingency for new initiatives in 2020

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021			Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes	
<b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b>										
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Recreational	\$12,036.06	\$12,000.00	\$11,422.82	\$18,024.57	\$19,000.00	5%	Staff time spent on service high due to potential land acquisitions
53200	Time Allocation from Other Services	SP102	Memorial Benches	\$20.08	\$0.00	\$0.00	\$0.00	\$0.00		Staff time spent on project
53200	Time Allocation from Other Services	SP106	Valley Loop Trail	\$4,055.60	\$0.00	\$0.00	\$0.00	\$0.00		Staff time spent on project
53200	Time Allocation from Other Services	SP148	Pemberton Valley Trails Plan Up	\$16,905.04	\$1,000.00	\$8,404.80	\$8,847.67	\$0.00	-100%	Staff time spent on project
53200	Time Allocation from Other Services	SP69	Riverside Park Management	\$80.31	\$1,000.00	\$1,666.49	\$2,914.67	\$1,750.00	-40%	Staff time spent on project
<b>Operating Expenses</b>				<b>\$73,105.66</b>	<b>\$54,650.00</b>	<b>\$27,294.92</b>	<b>\$65,494.71</b>	<b>\$70,321.00</b>	<b>7%</b>	
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$17,357.81	\$500.00	\$0.00	\$0.00	\$0.00		For remaining fencing at Ludeman's part of Valley Loop trail
99996	Fixed Asset Increase	SP224	Clover Road Extension Trail	\$0.00	\$3,000.00	\$3,600.00	\$3,600.00	\$1,000.00	-72%	Clover Road Extension Trail
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$20,800.00		Riverside Skemem north side tenure application
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00		Riverside Skem'em North side private property acquisition
<b>Capital Expenditures</b>				<b>\$17,357.81</b>	<b>\$3,500.00</b>	<b>\$3,600.00</b>	<b>\$3,600.00</b>	<b>\$421,800.00</b>	<b>11617%</b>	
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
50590	Depreciation/Amortization			(\$6,669.49)	(\$5,700.00)	\$0.00	(\$6,669.49)	(\$9,481.00)	42%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$6,669.49)</b>	<b>(\$5,700.00)</b>	<b>\$0.00</b>	<b>(\$6,669.49)</b>	<b>(\$9,481.00)</b>	<b>42%</b>	
<b>Total Expenses</b>				<b>\$83,793.98</b>	<b>\$52,450.00</b>	<b>\$30,894.92</b>	<b>\$62,425.22</b>	<b>\$482,640.00</b>	<b>11666%</b>	
<b>Surplus/ (Deficit)</b>				<b>(\$10,239.56)</b>	<b>\$0.00</b>	<b>\$21,409.96</b>	<b>(\$10,021.11)</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$3,399.30		\$3,399.30	\$3,399.30	\$0.00		
30999	Operational Surplus reserve			\$2,150.75		\$2,150.75	\$2,150.75	\$0.00		
<b>Reserves</b>				<b>\$5,550.05</b>		<b>\$5,550.05</b>	<b>\$5,550.05</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b>												
<b>Revenues</b>												
40000	Requisition			\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$78,125.00	\$78,125.00	\$78,125.00
<b>Requisitions</b>				<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$78,125.00</b>	<b>\$78,125.00</b>	<b>\$78,125.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$205.03	\$70.00	\$44.44	\$48.13	\$48.00	\$0.00	\$140.00	\$200.00	\$320.00
40705	Donations & Other Contributions			\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>				<b>\$205.03</b>	<b>\$70.00</b>	<b>\$44.44</b>	<b>\$48.13</b>	<b>\$12,048.00</b>	<b>\$0.00</b>	<b>\$140.00</b>	<b>\$200.00</b>	<b>\$320.00</b>
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$0.00	\$0.00	\$412,563.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$412,563.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			(\$4,150.61)	(\$10,120.00)	(\$10,239.56)	(\$10,239.56)	(\$10,021.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>(\$4,150.61)</b>	<b>(\$10,120.00)</b>	<b>(\$10,239.56)</b>	<b>(\$10,239.56)</b>	<b>(\$10,021.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$95.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$15,000.00	\$0.00	\$0.00	\$0.00	\$3,399.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$2,151.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$95.54</b>	<b>\$5,550.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$73,554.42</b>	<b>\$52,450.00</b>	<b>\$52,304.88</b>	<b>\$52,404.11</b>	<b>\$482,640.00</b>	<b>\$62,500.00</b>	<b>\$78,265.00</b>	<b>\$78,325.00</b>	<b>\$78,445.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$0.00	\$35.40	\$35.40	\$40.00	\$41.00	\$42.00	\$43.00	\$44.00
50190	Advertising	SP69	Riverside Park Management	\$0.00	\$0.00	\$360.40	\$360.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs			\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs	SP148	Pemberton Valley Trails Plan Up	\$236.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal	SP106	Valley Loop Trail	\$1,421.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$6,669.49	\$5,700.00	\$0.00	\$6,669.49	\$9,481.00	\$9,607.00	\$9,737.00	\$9,871.00	\$10,009.00
50605	Licenses & Permits			\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost			\$76.20	\$100.00	\$0.00	\$0.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50650	Operating Supplies - Other			\$898.62	\$1,500.00	\$346.99	\$346.99	\$2,500.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00
50650	Operating Supplies - Other	SP106	Valley Loop Trail	\$40.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$95.54	\$95.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$2,350.00	\$5,000.00	\$1,370.00	\$1,607.50	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50670	Service / Site Maintenance	SP69	Riverside Park Management	\$3,000.00	\$3,000.00	\$3,092.48	\$6,092.48	\$3,200.00	\$3,296.00	\$3,395.00	\$3,497.00	\$3,602.00
50900	Special Projects	CC3003	Pemberton Valley Recreational	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
50900	Special Projects	SP148	Pemberton Valley Trails Plan Up	\$5,067.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51030	Contingency			\$0.00	\$4,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Recreational	\$12,036.06	\$12,000.00	\$11,422.82	\$18,024.57	\$19,000.00	\$15,000.00	\$15,450.00	\$15,914.00	\$16,391.00
53200	Time Allocation from Other Services	SP102	Memorial Benches	\$20.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP106	Valley Loop Trail	\$4,055.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP148	Pemberton Valley Trails Plan Up	\$16,905.04	\$1,000.00	\$8,404.80	\$8,847.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP69	Riverside Park Management	\$80.31	\$1,000.00	\$1,666.49	\$2,914.67	\$1,750.00	\$1,803.00	\$1,857.00	\$1,913.00	\$1,970.00
<b>Operating Expenses</b>				<b>\$73,105.66</b>	<b>\$54,650.00</b>	<b>\$27,294.92</b>	<b>\$65,494.71</b>	<b>\$70,321.00</b>	<b>\$53,160.00</b>	<b>\$53,989.00</b>	<b>\$54,844.00</b>	<b>\$55,723.00</b>

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b>									
99996 Fixed Asset Increase SP106 Valley Loop Trail	\$17,357.81	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase SP224 Clover Road Extension Trail	\$0.00	\$3,000.00	\$3,600.00	\$3,600.00	\$1,000.00	\$15,783.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$20,800.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,164.00	\$19,515.00	\$20,100.00	\$20,703.00
<b>Capital Expenditures</b>	<b>\$17,357.81</b>	<b>\$3,500.00</b>	<b>\$3,600.00</b>	<b>\$3,600.00</b>	<b>\$421,800.00</b>	<b>\$18,947.00</b>	<b>\$19,515.00</b>	<b>\$20,100.00</b>	<b>\$20,703.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,498.00	\$13,252.00	\$12,028.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,498.00</b>	<b>\$13,252.00</b>	<b>\$12,028.00</b>
50590 Depreciation/Amortization	(\$6,669.49)	(\$5,700.00)	\$0.00	(\$6,669.49)	(\$9,481.00)	(\$9,607.00)	(\$9,737.00)	(\$9,871.00)	(\$10,009.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$6,669.49)</b>	<b>(\$5,700.00)</b>	<b>\$0.00</b>	<b>(\$6,669.49)</b>	<b>(\$9,481.00)</b>	<b>(\$9,607.00)</b>	<b>(\$9,737.00)</b>	<b>(\$9,871.00)</b>	<b>(\$10,009.00)</b>
<b>Total Expenses</b>	<b>\$83,793.98</b>	<b>\$52,450.00</b>	<b>\$30,894.92</b>	<b>\$62,425.22</b>	<b>\$482,640.00</b>	<b>\$62,500.00</b>	<b>\$78,265.00</b>	<b>\$78,325.00</b>	<b>\$78,445.00</b>
<b>Surplus/ (Deficit)</b>	<b>(\$10,239.56)</b>	<b>\$0.00</b>	<b>\$21,409.96</b>	<b>(\$10,021.11)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$3,399.30		\$3,399.30	\$3,399.30	\$0.00	\$0.00	\$14,498.00	\$27,750.00	\$39,778.00
30999 Operational Surplus reserve	\$2,150.75		\$2,150.75	\$2,150.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserves</b>	<b>\$5,550.05</b>		<b>\$5,550.05</b>	<b>\$5,550.05</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,498.00</b>	<b>\$27,750.00</b>	<b>\$39,778.00</b>

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>Annual Budget 2021</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Sea to Sky Trails**

**3004**

40000 3004	Requisition	150,000	150,000	150,000	150,000	150,000	150,000
------------	-------------	---------	---------	---------	---------	---------	---------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,021,031,410	39,654	42,114	42,114	42,114	42,114	42,114
RESORT MUNICIPALITY OF WHISTLER	2,211,755,664	93,950	91,228	91,228	91,228	91,228	91,228
VILLAGE OF PEMBERTON	129,175,899	5,056	5,328	5,328	5,328	5,328	5,328
ELECTORAL AREA C	137,257,450	5,556	5,661	5,661	5,661	5,661	5,661
ELECTORAL AREA D	137,438,357	5,784	5,669	5,669	5,669	5,669	5,669

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>3,636,658,780</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
Dollar Maximums	\$ 150,000							
Tax Rate	Est. Residential Tax rate /1,000	0.0042	0.0041	0.0041	0.0041	0.0041	0.0041	

Jurisdiction	Bylaw 1006
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the service of regional trails for recreational purposes within the Sea to Sky Corridor, being generally Electoral Area C, D, the Village of Pemberton, Resort Municipality of Whistler and District of Squamish.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021						Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3004 - Sea to Sky Trails</b>												
<b>Revenues</b>												
40000	Requisition					\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	0%	
<b>Requisitions</b>						<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>0%</b>	
<b>Parcel Tax</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments					\$4,499.55	\$3,000.00	\$2,019.49	\$2,186.73	\$1,770.00	-19%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>						<b>\$4,499.55</b>	<b>\$3,000.00</b>	<b>\$2,019.49</b>	<b>\$2,186.73</b>	<b>\$1,770.00</b>	<b>-19%</b>	
40960	Conditional Grants - Provincial					(\$11,035.00)	\$0.00	\$0.00	\$0.00	\$0.00		2019 includes reversal of grant accrual not received (Bike BC)
40960	Conditional Grants - Provincial	SP79	Friendship Trail			\$0.00	\$15,660.00	\$0.00	\$0.00	\$0.00		2020 was for potential grant to fund Pemberton Farm Rd East Junction; part of Friendship Trail - Not received
40990	Conditional Grants - Non Governmental					\$950.00	\$0.00	\$0.00	\$0.00	\$0.00		2019 is Trans Canada Trail grant for signage (within 50650 below)
40990	Conditional Grants - Non Governmental	SP141	Rock Garden Trail (Soo Valley)			\$0.00	\$120,823.00	\$35,060.41	\$87,530.00	\$12,610.00	-86%	2020 is Trans Canada Trail grant for SP141 Rock Garden Trail (Grant covers 34.75% to a maximum of \$142,460)
<b>Grants</b>						<b>(\$10,085.00)</b>	<b>\$136,483.00</b>	<b>\$35,060.41</b>	<b>\$87,530.00</b>	<b>\$12,610.00</b>	<b>-86%</b>	
<b>Sales of Capital Assets</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available					\$346,232.27	\$252,047.00	\$252,047.35	\$252,047.35	\$140,882.00	-44%	
<b>Surplus Deficit Prior Year</b>						<b>\$346,232.27</b>	<b>\$252,047.00</b>	<b>\$252,047.35</b>	<b>\$252,047.35</b>	<b>\$140,882.00</b>	<b>-44%</b>	
43000	Transfers from Other Service	CC1000	General Government			\$0.00	\$0.00	\$77.04	\$77.04	\$0.00	-100%	Social distancing signs, recovered via COVID19 restart grant
44000	Transfer from Reserve					\$0.00	\$121,924.00	\$0.00	\$0.00	\$92,000.00		2020 budget was a Transfer from reserve for capital projects and potential \$92K for SP79 Active transportation infrastructure grant (to VOP) - carried forward in 2021
<b>Transfer Revenue</b>						<b>\$0.00</b>	<b>\$121,924.00</b>	<b>\$77.04</b>	<b>\$77.04</b>	<b>\$92,000.00</b>	<b>119318%</b>	
<b>Total Revenues</b>						<b>\$490,646.82</b>	<b>\$663,454.00</b>	<b>\$439,204.29</b>	<b>\$491,841.12</b>	<b>\$397,262.00</b>	<b>119170%</b>	
<b>Expenses</b>												
50180	Travel					\$0.00	\$150.00	\$112.10	\$112.10	\$150.00	34%	
50190	Advertising					\$0.00	\$250.00	\$0.00	\$0.00	\$0.00		
50210	Communications					\$0.00	\$400.00	\$0.00	\$0.00	\$400.00		
50505	Admin Fee from General Government					\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal					\$0.00	\$2,000.00	\$86.29	\$86.29	\$2,000.00	2218%	
50540	Consulting - Engineering	SP79	Friendship Trail			\$1,845.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		2021 for surveying; 2019 was property line layout
50540	Consulting - Engineering					\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00		Sea to sky extension study - South from Squamish to Lion's Bay (Desktop mapping review and report)
50590	Depreciation/Amortization					\$3,405.85	\$33,406.00	\$0.00	\$3,405.85	\$22,600.00	564%	
50610	Miscellaneous Operating Cost					\$121.34	\$150.00	\$0.00	\$0.00	\$150.00		WCB coverage for trail workers
50650	Operating Supplies - Other					\$1,302.84	\$4,000.00	\$739.81	\$1,561.57	\$5,000.00	220%	Counter, batteries, great trail signage, supplies
50650	Operating Supplies - Other					\$2,576.08	\$0.00	\$0.00	\$0.00	\$0.00		Great trail signage expenses, some offset with TCT grant
50650	Operating Supplies - Other	SP214	2020 Covid19 Response			\$0.00	\$0.00	\$77.04	\$77.04	\$0.00	-100%	Social distancing signs, recovered via COVID19 restart grant
50670	Service / Site Maintenance					\$3,350.00	\$9,000.00	\$6,228.00	\$9,628.00	\$12,000.00	25%	Snow clearing and trail maintenance (tree removal, bush/grass cutting). Increased in 2021 due to addition of Gord's trail
51011	Non-Capitalized Equipment					\$0.00	\$0.00	\$2,461.00	\$2,461.00	\$0.00	-100%	Electric Bike for Trail Rides
53150	Contribution To Other Governments	SP79	Friendship Trail			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Jun 2019 Bd Res: Up to \$50K for the remainder of the Friendship trail bridge off-ramp
53150	Contribution To Other Governments	SP79	Friendship Trail			\$0.00	\$19,000.00	\$0.00	\$0.00	\$19,000.00		Jun 2019 Bd res: an additional \$19K for the Friendship trail under the bridge work - carried forward

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3004 - Sea to Sky Trails</b>										
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$92,000.00	\$0.00	\$0.00	\$92,000.00		Potential funds to VOP for friendship trail active transportation infrastructure grant; from reserve as per Feb 2020 Bd resol.
53200	Time Allocation from Other Services	CC3004	Sea to Sky Trails	\$12,606.30	\$50,000.00	\$18,515.37	\$24,280.23	\$40,000.00	65%	Time spent on service as well as \$5K for staff time from communications department to update web pages
53200	Time Allocation from Other Services	SP141	Rock Garden Trail (Soo Valley)	\$522.01	\$0.00	\$12,350.44	\$17,033.24	\$5,000.00	-71%	Expecting some repairs in spring for this trail due to newness, time spent here will decrease in 2022.
53200	Time Allocation from Other Services	SP79	Friendship Trail	\$27,496.88	\$0.00	\$9,874.76	\$12,783.37	\$15,000.00	17%	UES time spent on Friendship trail
<b>Operating Expenses</b>				<b>\$53,476.30</b>	<b>\$265,606.00</b>	<b>\$50,694.81</b>	<b>\$71,678.69</b>	<b>\$276,550.00</b>	<b>286%</b>	
99996	Fixed Asset Increase	SP141	Rock Garden Trail (Soo Valley)	\$0.00	\$354,794.00	\$100,144.00	\$251,875.12	\$36,300.00	-86%	TCT grant funding of 34.75% of the expenses to a max amount of \$142,460, offset with reserve funds. 2021 budget includes completion of the project and final resurfacing in Spring 2021
99996	Fixed Asset Increase	SP79	Friendship Trail	\$154,690.02	\$76,460.00	\$18,607.31	\$30,811.51	\$62,823.00	104%	2020 includes Friendship Trail widening, Ritchie section, planting of trees; 2021 budget is for Sunstone to Industrial Park resurfacing & fencing; Big Timber, Bergstrom/Routh widening and Corner Hwy 99/Farm Rd East completion
<b>Capital Expenditures</b>				<b>\$154,690.02</b>	<b>\$431,254.00</b>	<b>\$118,751.31</b>	<b>\$282,686.63</b>	<b>\$99,123.00</b>	<b>-65%</b>	
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$33,839.00	\$0.00	\$0.00	\$0.00	\$44,189.00		Transfer to Operational Surplus reserve
<b>Transfer Expenses</b>				<b>\$33,839.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$44,189.00</b>		
50590	Depreciation/Amortization			(\$3,405.85)	(\$33,406.00)	\$0.00	(\$3,405.85)	(\$22,600.00)	564%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$3,405.85)</b>	<b>(\$33,406.00)</b>	<b>\$0.00</b>	<b>(\$3,405.85)</b>	<b>(\$22,600.00)</b>	<b>564%</b>	
<b>Total Expenses</b>				<b>\$238,599.47</b>	<b>\$663,454.00</b>	<b>\$169,446.12</b>	<b>\$350,959.47</b>	<b>\$397,262.00</b>	<b>784%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$252,047.35</b>	<b>\$0.00</b>	<b>\$269,758.17</b>	<b>\$140,881.65</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve			\$252,180.00		\$252,180.00	\$252,180.00	\$204,369.00		
<b>Reserves</b>				<b>\$252,180.00</b>		<b>\$252,180.00</b>	<b>\$252,180.00</b>	<b>\$204,369.00</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 3004 - Sea to Sky Trails</b>												
<b>Revenues</b>												
40000	Requisition			\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
<b>Requisitions</b>				<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$4,499.55	\$3,000.00	\$2,019.49	\$2,186.73	\$1,770.00	\$1,650.00	\$1,150.00	\$650.00	\$150.00
<b>Fees &amp; Other Revenues</b>				<b>\$4,499.55</b>	<b>\$3,000.00</b>	<b>\$2,019.49</b>	<b>\$2,186.73</b>	<b>\$1,770.00</b>	<b>\$1,650.00</b>	<b>\$1,150.00</b>	<b>\$650.00</b>	<b>\$150.00</b>
40960	Conditional Grants - Provincial			(\$11,035.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP79	Friendship Trail	\$0.00	\$15,660.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental			\$950.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SP141	Rock Garden Trail (Soo Valley)	\$0.00	\$120,823.00	\$35,060.41	\$87,530.00	\$12,610.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>(\$10,085.00)</b>	<b>\$136,483.00</b>	<b>\$35,060.41</b>	<b>\$87,530.00</b>	<b>\$12,610.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available			\$346,232.27	\$252,047.00	\$252,047.35	\$252,047.35	\$140,882.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$346,232.27</b>	<b>\$252,047.00</b>	<b>\$252,047.35</b>	<b>\$252,047.35</b>	<b>\$140,882.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$77.04	\$77.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$121,924.00	\$0.00	\$0.00	\$92,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$121,924.00</b>	<b>\$77.04</b>	<b>\$77.04</b>	<b>\$92,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>
<b>Total Revenues</b>				<b>\$490,646.82</b>	<b>\$663,454.00</b>	<b>\$439,204.29</b>	<b>\$491,841.12</b>	<b>\$397,262.00</b>	<b>\$201,650.00</b>	<b>\$201,150.00</b>	<b>\$200,650.00</b>	<b>\$200,150.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$150.00	\$112.10	\$112.10	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50190	Advertising			\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications			\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$2,000.00	\$86.29	\$86.29	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50540	Consulting - Engineering	SP79	Friendship Trail	\$1,845.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering			\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$3,405.85	\$33,406.00	\$0.00	\$3,405.85	\$22,600.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
50610	Miscellaneous Operating Cost			\$121.34	\$150.00	\$0.00	\$0.00	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50650	Operating Supplies - Other			\$1,302.84	\$4,000.00	\$739.81	\$1,561.57	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50650	Operating Supplies - Other			\$2,576.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other	SP214	2020 Covid19 Response	\$0.00	\$0.00	\$77.04	\$77.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$3,350.00	\$9,000.00	\$6,228.00	\$9,628.00	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
51011	Non-Capitalized Equipment			\$0.00	\$0.00	\$2,461.00	\$2,461.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$19,000.00	\$0.00	\$0.00	\$19,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$92,000.00	\$0.00	\$0.00	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3004	Sea to Sky Trails	\$12,606.30	\$50,000.00	\$18,515.37	\$24,280.23	\$40,000.00	\$40,800.00	\$41,616.00	\$42,448.00	\$43,297.00
53200	Time Allocation from Other Services	SP141	Rock Garden Trail (Soo Valley)	\$522.01	\$0.00	\$12,350.44	\$17,033.24	\$5,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP79	Friendship Trail	\$27,496.88	\$0.00	\$9,874.76	\$12,783.37	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$53,476.30</b>	<b>\$265,606.00</b>	<b>\$50,694.81</b>	<b>\$71,678.69</b>	<b>\$276,550.00</b>	<b>\$88,144.00</b>	<b>\$87,362.00</b>	<b>\$88,604.00</b>	<b>\$89,870.00</b>
99996	Fixed Asset Increase	SP141	Rock Garden Trail (Soo Valley)	\$0.00	\$354,794.00	\$100,144.00	\$251,875.12	\$36,300.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP79	Friendship Trail	\$154,690.02	\$76,460.00	\$18,607.31	\$30,811.51	\$62,823.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$138,506.00	\$138,788.00	\$137,046.00	\$135,280.00

<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>Prior Full Year Actual (2019)</b>	<b>2020 Annual Budget</b>	<b>2020 Actual Jan - Sep</b>	<b>2020 Forecast to Dec 31</b>	<b>2021 Annual Budget</b>	<b>2022 Preliminary Budget</b>	<b>2023 Preliminary Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>
<b>Exhibit 3004 - Sea to Sky Trails</b>									
Capital Expenditures	\$154,690.02	\$431,254.00	\$118,751.31	\$282,686.63	\$99,123.00	\$138,506.00	\$138,788.00	\$137,046.00	\$135,280.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$33,839.00	\$0.00	\$0.00	\$0.00	\$44,189.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$33,839.00	\$0.00	\$0.00	\$0.00	\$44,189.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization	(\$3,405.85)	(\$33,406.00)	\$0.00	(\$3,405.85)	(\$22,600.00)	(\$25,000.00)	(\$25,000.00)	(\$25,000.00)	(\$25,000.00)
Non-Taxable Expenses (Depreciation)	(\$3,405.85)	(\$33,406.00)	\$0.00	(\$3,405.85)	(\$22,600.00)	(\$25,000.00)	(\$25,000.00)	(\$25,000.00)	(\$25,000.00)
<b>Total Expenses</b>	<b>\$238,599.47</b>	<b>\$663,454.00</b>	<b>\$169,446.12</b>	<b>\$350,959.47</b>	<b>\$397,262.00</b>	<b>\$201,650.00</b>	<b>\$201,150.00</b>	<b>\$200,650.00</b>	<b>\$200,150.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$252,047.35</b>	<b>\$0.00</b>	<b>\$269,758.17</b>	<b>\$140,881.65</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve	\$252,180.00		\$252,180.00	\$252,180.00	\$204,369.00	\$154,369.00	\$104,369.00	\$54,369.00	\$4,369.00
Reserves	\$252,180.00		\$252,180.00	\$252,180.00	\$204,369.00	\$154,369.00	\$104,369.00	\$54,369.00	\$4,369.00

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan	2020 Annual Budget	Annual Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025
--	--------------------	--------------------	-------------------------	-------------------------	-------------------------	-------------------------

**Bridge River Valley Economic Dev. 3102**

40000 3102	Requisition		23,500	28,962	28,962	28,962	28,962	28,962
------------	-------------	--	--------	--------	--------	--------	--------	--------

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	29,866,013	23,500	28,962	28,962	28,962	28,962	28,962
------------------	------------	--------	--------	--------	--------	--------	--------

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>29,866,013</b>	<b>23,500</b>	<b>28,962</b>	<b>28,962</b>	<b>28,962</b>	<b>28,962</b>
-----------------------------	--------------	-------------------	---------------	---------------	---------------	---------------	---------------

Tax Rate/Dollar Limitation	\$	22,689
----------------------------	----	--------

Tax Rate (per \$1,000)	0.1244	\$	29,808
------------------------	--------	----	--------

<b>Est. residential tax rate /\$1,000</b>	0.0810	0.0970	0.0970	0.0970	0.0970	0.0970
---	--------	--------	--------	--------	--------	--------

Jurisdiction	Bylaw 958/1392
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service is to provide a financial contribution to the Bridge River Valley Economic Development Society currently named the Bridge River Valley Community Association

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3102 - Bridge River Valley Economic Development</b>										
<b>Revenues</b>										
40000	Requisition			\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$28,962.00	23%	
<b>Requisitions</b>				<b>\$23,500.00</b>	<b>\$23,500.00</b>	<b>\$23,500.00</b>	<b>\$23,500.00</b>	<b>\$28,962.00</b>	<b>23%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Fees &amp; Other Revenues</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Surplus Deficit Prior Year</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$22,144.00	\$22,144.00	\$0.00	-100%	Area A N PILT funds for BRVCA Sunshine Mountain Rec Site project (Bd res June 2020)
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$10,200.00		Area A N PLIT funds for BRVCA financial statement review engagement and NDIT Marketing program
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$22,144.00</b>	<b>\$22,144.00</b>	<b>\$10,200.00</b>	<b>-54%</b>	
<b>Total Revenues</b>				<b>\$23,500.00</b>	<b>\$23,500.00</b>	<b>\$45,644.00</b>	<b>\$45,644.00</b>	<b>\$39,162.00</b>	<b>-31%</b>	
<b>Expenses</b>										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost			\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$28,712.00	23%	As requested by BRVCA; sent August 1, 2021
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$0.00	\$0.00	\$10,200.00		Area A N PLIT funds for BRVCA financial statement review engagement and NDIT Marketing program
51012	Capital Grant			\$0.00	\$0.00	\$22,144.00	\$22,144.00	\$0.00	-100%	2020 is BRVCA Sunshine Mountain Rec Site project from Area A Northern PILT (Bd res June 2020)
<b>Operating Expenses</b>				<b>\$23,500.00</b>	<b>\$23,500.00</b>	<b>\$45,644.00</b>	<b>\$45,644.00</b>	<b>\$39,162.00</b>	<b>-14%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$23,500.00</b>	<b>\$23,500.00</b>	<b>\$45,644.00</b>	<b>\$45,644.00</b>	<b>\$39,162.00</b>	<b>-14%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Reserves</b>				<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		



<b>Squamish-Lillooet Regional District 2021 - 2025 Financial Plan</b>	<b>2020 Annual Budget</b>	<b>Annual Budget 2021</b>	<b>Preliminary Budget 2022</b>	<b>Preliminary Budget 2023</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>
---	---------------------------	---------------------------	--------------------------------	--------------------------------	--------------------------------	--------------------------------

**Regional Transit Planning & Infrastructure      3201**

40000   3201   Requisition

**REQUISITION    Figures Used for Apportionment   "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,021,031,410	-	-	-	-	-	-
RESORT MUNICIPALITY OF WHISTLER	2,211,755,664	-	-	-	-	-	-
DISTRICT OF LILLOOET	44,409,288	-	-	-	-	-	-
VILLAGE OF PEMBERTON	129,175,899	-	-	-	-	-	-
ELECTORAL AREA A	29,866,013	-	-	-	-	-	-
ELECTORAL AREA B	14,948,290	-	-	-	-	-	-
ELECTORAL AREA C	137,257,450	-	-	-	-	-	-
ELECTORAL AREA D	137,438,357	-	-	-	-	-	-

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>3,725,882,371</b>	-	-	-	-	-	-
<b>Tax Rate/Dollar Limitation</b>								
<b>Tax Rate (per \$1,000)</b>	<b>0.0050</b>	<b>\$ 160,104</b>	Est. Residential Tax rate /1,000	-	-	-	-	-

Jurisdiction	Bylaw 1069
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a regional transit planning and capital infrastructure service for the purpose of creating or improving public transit infrastructure.

**Items of Significance**

Squamish-Lillooet Regional District - 2020 Forecast & Preliminary Budget 2021				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Preliminary Budget	% Change over 2020 Forecast	Notes
<b>Exhibit 3201 - Regional Transit Planning &amp; Infrastructure</b>										
<b>Revenues</b>										
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments				\$1,408.29	\$800.00	\$601.60	\$651.42	\$300.00	-54%	Interest on reserve balances
<b>Fees &amp; Other Revenues</b>				<b>\$1,408.29</b>	<b>\$800.00</b>	<b>\$601.60</b>	<b>\$651.42</b>	<b>\$300.00</b>	<b>-54%</b>	
40970 Conditional Grants - Local Government				\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00		From VOP and Lil'wat Nation for WATT Consulting Group contract (up to \$2,000 each); Bd res Dec 2020
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,000.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available				\$32,741.31	\$33,900.00	\$33,899.60	\$33,899.60	\$34,301.00	1%	
<b>Surplus Deficit Prior Year</b>				<b>\$32,741.31</b>	<b>\$33,900.00</b>	<b>\$33,899.60</b>	<b>\$33,899.60</b>	<b>\$34,301.00</b>	<b>1%</b>	
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		Area C Amenity funds for WATT Consulting Group contract; Bd res Dec 2020
44000 Transfer from Reserve				\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Transfer from Operational surplus reserve for Sea to Sky corridor transit funding model/MOU per Bd res; carried fwd
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$52,000.00</b>		
<b>Total Revenues</b>				<b>\$34,149.60</b>	<b>\$84,700.00</b>	<b>\$34,501.20</b>	<b>\$34,551.02</b>	<b>\$90,601.00</b>	<b>-53%</b>	
<b>Expenses</b>										
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	To move regional transit forward at the direction of the Sea to Sky Regional Transit Committee as per Dec/19 Bd Resol.
50900 Special Projects				\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Review of Area C contributing to Pemberton Valley Transit
50900 Special Projects				\$0.00	\$25,000.00	\$0.00	\$0.00	\$31,000.00		Staff time spent on service
53200 Time Allocation from Other Services				\$0.00	\$9,450.00	\$0.00	\$0.00	\$9,351.00		
<b>Operating Expenses</b>				<b>\$250.00</b>	<b>\$84,700.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$90,601.00</b>	<b>36140%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$250.00</b>	<b>\$84,700.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$90,601.00</b>	<b>36140%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$33,899.60</b>	<b>\$0.00</b>	<b>\$34,251.20</b>	<b>\$34,301.02</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment				\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00		
30999 Operational Surplus reserve				\$71,190.46		\$71,190.46	\$71,190.46	\$21,190.46		
<b>Reserves</b>				<b>\$75,124.46</b>		<b>\$75,124.46</b>	<b>\$75,124.46</b>	<b>\$25,124.46</b>		

Squamish-Lillooet Regional District 2021 - 2025 Financial Plan				Prior Full Year Actual (2019)	2020 Annual Budget	2020 Actual Jan - Sep	2020 Forecast to Dec 31	2021 Annual Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget
<b>Exhibit 3201 - Regional Transit Planning &amp; Infrastructure</b>												
<b>Revenues</b>												
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$1,408.29	\$800.00	\$601.60	\$651.42	\$300.00	\$200.00	\$150.00	\$50.00	\$6.00
<b>Fees &amp; Other Revenues</b>				<b>\$1,408.29</b>	<b>\$800.00</b>	<b>\$601.60</b>	<b>\$651.42</b>	<b>\$300.00</b>	<b>\$200.00</b>	<b>\$150.00</b>	<b>\$50.00</b>	<b>\$6.00</b>
40970 Conditional Grants - Local Government				\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available				\$32,741.31	\$33,900.00	\$33,899.60	\$33,899.60	\$34,301.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$32,741.31</b>	<b>\$33,900.00</b>	<b>\$33,899.60</b>	<b>\$33,899.60</b>	<b>\$34,301.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$5,050.00	\$5,100.00	\$5,200.00	\$5,244.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$52,000.00</b>	<b>\$5,050.00</b>	<b>\$5,100.00</b>	<b>\$5,200.00</b>	<b>\$5,244.00</b>
<b>Total Revenues</b>				<b>\$34,149.60</b>	<b>\$84,700.00</b>	<b>\$34,501.20</b>	<b>\$34,551.02</b>	<b>\$90,601.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>
<b>Expenses</b>												
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50900 Special Projects				\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects				\$0.00	\$25,000.00	\$0.00	\$0.00	\$31,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$0.00	\$9,450.00	\$0.00	\$0.00	\$9,351.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
<b>Operating Expenses</b>				<b>\$250.00</b>	<b>\$84,700.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$90,601.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$250.00</b>	<b>\$84,700.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$90,601.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>	<b>\$5,250.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$33,899.60</b>	<b>\$0.00</b>	<b>\$34,251.20</b>	<b>\$34,301.02</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment				\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00
30999 Operational Surplus reserve				\$71,190.46		\$71,190.46	\$71,190.46	\$21,190.46	\$16,140.46	\$11,040.46	\$5,840.46	\$596.46
<b>Reserves</b>				<b>\$75,124.46</b>		<b>\$75,124.46</b>	<b>\$75,124.46</b>	<b>\$25,124.46</b>	<b>\$20,074.46</b>	<b>\$14,974.46</b>	<b>\$9,774.46</b>	<b>\$4,530.46</b>