



2025 Strategic Plan Progress Report Q3

October, 2025

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VISION

The Squamish-Lillooet Regional District (SLRD) will lead regional governance through collaboration, cooperation and engagement among its members, partners and all levels of government.

Our vision for the region is one comprised of diverse, distinct and livable communities that work together and share a commitment to practice economic, social, and environmental sustainability

MISSION

To enhance the quality of life of constituents through the facilitation and delivery of regional and community services for the benefit of present and future generations.

VALUES

- To govern with courage, integrity and respect in an open, honest and responsive manner, using the best available information.
- To respect social, environmental and economic values and limitations while maintaining a high quality of life in all areas of our diverse region.

Strategic Priority Areas

In keeping with the goals outlined in the [Regional Growth Strategy](#), key priority areas are identified through the strategic planning process at the beginning of each Board's mandate, and reviewed annually. The SLRD's annual Corporate Action Plan and departmental workplans are informed by the Strategic Plan, with all work aligned to the SLRD's Strategic Priority Areas.



Community Well-being and Livability

- Affordable Housing
- Regional Transit



Emergency Planning, Response & Recovery

- Fire Services Review
- FireSmart Program Implementation
- EOC Tabletop Exercises and Training



Truth, Reconciliation & Relationships

- Indigenous Relations, UNDRIP
- Community Partnerships
- Government Partnerships



Climate Action & Sustainability

- Environmental Sustainability
- Economic Sustainability
- Cultural Sustainability



Responsible Governance & Service Excellence

- Performance Management
- Governance Excellence
- Service Capacity Alignment



Advocacy

- Regional Transit
- Regional Health
- Rural Road Service



Strategic Plan Progress Report

COMMUNITY WELL-BEING & LIVABILITY



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Anderson Lake North Park	Area B	TBD		Reviewing project next steps with Tsal'ah Chief & Council. Report with further details will be brought to future Board meeting (est. November, 2025)
Sea to Sky Trail	Area C	Q3 2026		Gord's Garden to Nairn - Requires re-route due to Ministry of Transportation and Transit (MOTT) gravel reserve. REDIP grant extended to allow for re-route work in spring of 2026. Cheakamus Canyon section is currently in design phase. Both projects are pending required MOTT approval.
Friendship Trail	Area C	Ongoing		Continue with obtaining right-of-way access from property holders for Friendship Trail access and maintenance. Staff continue to work towards these rights-of-way to be able to maintain the trails for safety of users.
Design and construction of Catiline Creek Debris Flow Mitigation Structure at Lillooet Lake Estates	Area C	Q4 2027		The pre-construction phase is underway, with the SLRD's general contractor, Coastal Mountain Excavations Ltd. and their project partners, to initiate construction activities in October 2025.
Partnering Agreement with Pemberton Valley Dyking District	Area C	Q1		The SLRD and Pemberton Valley Dyking District have entered into a partnering agreement whereby the SLRD is providing three types of assistance - Provincial stream channel permit, Emergency Authorization Fund requests and grant funding applications.
Black Tusk Water and Wastewater Service Establishment	Area D	Q3 2026		Black Tusk Strata signed a Letter of Intent with the Request for Transfer of Black Tusk Village Water and Wastewater Systems to the SLRD. SLRD awaiting additional information and reports from Black Tusk Strata as outlined in the Letter of Intent.
Squamish Library Service Establishment	Area D	TBD		In April, 2025, the Board prioritized this financial contribution service establishment (Electoral Area D) to support library services provided by the Squamish Public Library to occur after two other service establishments.
Squamish Valley Agricultural Plan Service Establishment	Area D District of Squamish	2027 taxation year		This item was formerly titled "Squamish Food Policy Council Service Establishment." This is a service establishment (Electoral Area D and potentially the District of Squamish) to support activities related to the Squamish Valley Agricultural Plan. Staff-to-staff discussions between the SLRD and District of Squamish are underway. A staff report is expected to be brought to the Board in November, 2025.
Britannia Beach Community Association Service Establishment	Area D	TBD		This is a potential new financial contribution service establishment (Britannia Beach) to support the operations of the Britannia Beach Community Association including its management and operation of the Britannia Beach Community Centre.
Review/ Streamline of Pemberton and District Initiative Fund Policy No. 16-2020	Area C Village of Pemberton	Q2		The Board approved revisions to Pemberton & District Initiative Fund (PDIF) Policy No. 16-2020.



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COMMUNITY WELL-BEING & LIVABILITY



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Website Accessibility Training		Q2		Working with website developer to deliver internal training to website user group to improve accessibility of website content. Initial training complete; training to be incorporated into onboarding program for relevant staff.
Develop Film Permit Process	Regional	TBD		Staff is developing a limited scope and low barrier film permit program for the Board's consideration at a future Board meeting.
Gates Lake Upgrades & Maintenance	Area C	Q4		Gates Lake Potable Water design in progress. Working with Vancouver Coastal Health on construction permit. Gates Lake maintenance service RFP required by end of year for new contractor. Staff to meet with VOP to prepare for January 2025 maintenance contract.
2025 Northern Development Initiatives Trust Grant Management	Area A Area B	Q1 2026		The application, oversight, reporting and administration of Northern Development Initiative Trust granting opportunities, including the business facade improvement program, third-party economic development supports, and grant writing.
Preliminary Exploration of a Potential Municipal Restructure of Howe Sound Communities	Area D	Q2		Provincial feedback and Board review determined that Britannia Beach and Furry Creek are not considered to be candidates for provincial grant funding to study the impact of municipal restructuring on fiscal, political representation and service delivery issues.
NEW: Pinecrest/Black Tusk joint water system feasibility study	Area D	Q4		Up to \$23,000 is allocated to Pinecrest Water service (CC 2709) from Area D Community Works Funds towards the cost of a feasibility study regarding the combination of the Pinecrest and Black Tusk Water Systems.
NEW: Britannia Beach Water System Capacity Assessment	Area D	Q4		With funding through the Local Government Housing Initiative (LGHI), SLRD is having an assessment completed of the Britannia Beach Water System to review its capacity for current and future development with a focus on additional densities that were introduced to meet the legislative requirements of Bill 44 Housing Statutes (SSMUH).
NEW: Sea to Sky Regional Hospital District - Harrow Road Project	Area C/ Village of Pemberton	Q4		SSRHD has allocated funding to support the S2SCS Harrow Road Community Hub Project, pending provincial approval as a designated Health Facility.



Strategic Plan Progress Report

EMERGENCY PLANNING, RESPONSE & RECOVERY



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Community Evacuation Mapping Tools and Resources	Regional	Q2 2026		In collaboration with community response organizations and fire departments, this project intends to develop and deliver consistent mapping resources tools to support community evacuations and other emergency response activities. As of Q3, eight community evacuation maps have been completed in partnership with community response organizations and fire departments.
Mount Meager Monitoring Project	Area C	Q3 2026		Funded through the UBCM Community Resiliency Investment Fund, this project will install landslide monitoring equipment on Mt Meager so that technology can be developed to provide early warning of landslide hazards that might impact communities in the Pemberton Valley.
2025 Residential Wildfire Preparedness and Mitigation Program	Regional	Ongoing		Funded through a UBCM CRI grant, the 2025 program aims to empower all SLRD residents to create and maintain resilient homes and communities. This program includes FireSmart home assessments and mitigation rebates, a Neighbourhood Recognition Program and various community education events. As of Q3, more than 135 residential FireSmart home assessments have been delivered, 12 Neighbourhood Recognition designations provided under FireSmart Canada, and dozens of community events have been delivered across the region.
SLRD Structure Protection Unit Capacity	Regional	Q1 2028		Funded through a multi-year CRI grant, this project will result in the procurement of an SLRD owned structure protection that will service the communities protected by the Britannia Beach VFD and Garibaldi VFD. In 2024, the SPU trailer was purchased and in 2025 the trailer is to be outfitted with shelving and additional SPU equipment.
SLRD Critical Infrastructure Wildfire Resiliency	Regional	Q1 2026		This project is being undertaken to ensure that SLRD-owned infrastructure is being hardened against wildfire risk. As of Q2, work is underway to identify high-risk SLRD-owned infrastructure/ property and establish specific mitigation plans.
FireSmart Surge Mutual Aid Agreement	Regional	Q4		Working with FireSmart programs across the region, this project intends to establish a regional FireSmart surge capacity that can be deployed to support individuals and communities who need to take immediate action to increase the survivability of their property due to wildfire risk.
Next Generation 911	Regional	Q1 2027		This project is being undertaken to ensure that communities in the SLRD are ready to transition to the CRTC mandated Next Generation 911 service. As of Q2, the TELUS NG911 Local Government Agreement has been executed (10-year term) and the SLRD has received \$145K to support NG911 readiness activities which will include addressing data review and migration, technology alignment, and civic addressing.



Strategic Plan Progress Report

EMERGENCY PLANNING, RESPONSE & RECOVERY



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Emergency Communications & Public Notification Plan	Regional	Q3	●	This project was funded through the Community Emergency Preparedness Fund. Working with a consultant to develop an emergency communications/public notification plan to deliver time sensitive, accessible and transparent notifications in event of an emergency. Project is complete and grant report has been submitted to the Province.
Seton Firehall Expansion	Area B	Q3 2026	●	Concept plan completed. Staff are preparing plan for detailed design.
Regional Disaster Debris Management Plan	Regional	Q3 2026	●	This project will develop an emergency plan for SLRD disaster debris infrastructure and for the management of large-scale disaster debris disposal.
Emergency Social Service Capacity Project	Regional	Q4	●	Partially funded through the Community Emergency Preparedness Fund, this project is designed to work in agreement with Canadian Red Cross (CRC) in order to build the SLRD capacity to Emergency Social Services response in the region. As of Q2, a new Level 2 ESS agreement has been executed with the CRC, ESS equipment has been purchased and assembled in deployable kits and these updates have been included in the draft Community Emergency Plans.
Community Emergency Plans	Regional	Q4	●	This project is to update the Community Emergency Plans for all communities in the SLRD. These plans outline community specific hazards and risks, and corresponding response capacity, considerations, and processes. As of Q2, two Community Emergency Plans have been completed. Higher-risk areas continue to be prioritized.
24/7 Emergency Response On-call Capacity	Regional	Q2/ Q4	●	By establishing a dedicated 24/7 emergency response on-call capacity, the SLRD will be better positioned to delivery timely and effective response to potential and actual emergency events occurring in the region. As of Q3, the SLRD EOC standby policy has been implemented. The 24/7 public safety duty officer policy is being finalized.
Agriculture Emergency Plan and Agriculture Disaster Resilience Education Materials	Regional	Q3	●	Funded through an Investment Agriculture Foundation of BC grant, this project will result in the development of a SLRD Agriculture Emergency Plan and agriculture disaster resilience education materials for farmers and ranchers. Project is complete. Final reporting is underway.
Area B Civic Addressing Project	Area B	Q4	●	To provide civic addressing to remote locations in Area B for emergency purposes. As of Q2 communications plan has been developed and implemented, with installation taking place in two phases in Q3/ Q4.
Emergency Operations Centre Improvements	Regional	Q2	●	Building on learnings from past EOC training and exercises for SLRD staff and the review and update of SLRD EOC resource manual and related tools. As of Q2, EOC readiness training and exercises were delivered and the EOC resource manual was updated.
Paradise Valley Bailey Bridge Repair Project	Area D	Q4 2026	●	The SLRD is working with the District of Squamish to mitigate community impacts related to the repair of a bridge in the District of Squamish that provides access for properties in Paradise Valley, Electoral Area D. As of Q2 the District of Squamish/ SLRD communications plan has been developed and implemented.



Strategic Plan Progress Report

EMERGENCY PLANNING, RESPONSE & RECOVERY



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Howe Sound East Radio Project	Area D	Q2	In Progress	Funded through the Growing Communities Fund, this project aims to address gaps in radio coverage for first responders in the Britannia Beach Fire Protection service area. As of Q2, new handsets and base stations have been purchased and installed, a high-gain repeater has been purchased and installed to address radio coverage gaps, and a new tactical channel to support interior operations has been established. Testing and addressing coverage deficiencies is in progress.
WedgeWoods Fire Protection Agreement Renewal	Area C	Q2	Complete	This project is being undertaken to ensure that the community of Wedgewood Estates continues to receive affordable and effective fire services. As of Q2, the fire protection agreement (three-year term) with the Resort Municipality of Whistler has been executed.
Long-term Fire Protection Agreement and Fire Hall Lease Agreement with Tsal'ah for Seton Portage Service Area	Area B	Q1	Complete	This project aims to establish a long-term agreement to support fire protection in the community of Seton Portage. The long-term fire protection agreement and fire hall lease agreement were executed in Q1.
Strengthening SLRD Fire Service Delivery and Support	Regional	Q2 2026	In Progress	This project is being undertaken to addresses the issues and opportunities outlined in the 2024 Fire Services Review. The project aims to strengthen and support fire protection agencies in the region. As of Q3, Tim Pley & Associates have been retained to lead the Fire Services Resiliency Project. Staff have developed a communications plan which has been implemented, and initial consultations with community fire protection societies is underway (Gun Lake, Bralorne, Pemberton Meadows, Birken).
Energy Industry Response Emergency Exercise	Area D	Q1	Complete	Working with industry to practice response protocols and interagency coordination in response to an emergency event in Furry Creek. SLRD EOC staff and the Britannia Beach Volunteer Fire Department participated alongside industry and Provincial partners.
Open Fire Regulation Communication Plan and Alignment Discussions	Regional	Q4	In Progress	This project intends to raise awareness of fire season conditions, where to monitor for fire bans and wildfire risks, and how to recreate and open burn safely when there is no prohibition, and to engage with Member municipalities, First Nation partners, British Columbia Wildfire Service, and other involved partners to explore options for aligning open fire prohibitions across the region. As of Q2 a communications plan is in development.
Volunteer Fire Department Equipment and Training Fund Project	Regional	Q4	In Progress	To support eligible volunteer fire departments across the region, the SLRD is seeking grant funding to support training activities and the purchase of equipment to support firefighting activities. As of Q2, the SLRD was the successful recipient of 183K through CEPF. Staff are coordinating with eligible fire departments to support acquisitions.
Wildfire Mitigation Support for Agriculture Properties	Regional	Q4 2026	In Progress	Through funding support from CRI, this project intends to increase supports to ranchers and producers in the SLRD to mitigate wildfire risk on their agricultural properties.



Strategic Plan Progress Report

TRUTH, RECONCILIATION & RELATIONSHIPS



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Indigenous Relations, Truth & Reconciliation Guide	Regional	Q4		Development of a Guide to clarify the SLRD's vision, values, principles, roles and commitments to Indigenous Relations, Truth & Reconciliation; anticipate that the Guide will be presented to the Board for approval in October 2025 with a communications plan implemented to support the public launch; public engagement targeted for 2026 in conjunction with the 10-year anniversary of the SLRD Regional District of Reconciliation declaration.
Emergency Disaster Management Act Indigenous Engagement Project	Regional	Q4		Supported through EMCR grant funding, this project intends to support the SLRD in meeting its Indigenous engagement requirements provided under the Emergency Disaster and Management Act and building an emergency program that furthers the SLRD's commitments to truth and reconciliation. As of Q2, a framework for communication in emergency response and recovery periods between the SLRD and most First Nations in the region has been established. In addition, community profiles have been developed for most partner First Nations to better support government to government communication.
2025 Nukw7ántwal Regional Gathering	Area C	Q4		Elected officials and senior staff from Lílwat Nation, Samahquam, Village of Pemberton and the SLRD convene to deepen relationships and advance shared priorities and reconciliation--initially scheduled for May 2025, the gathering was postponed due to cultural protocol. New date TBD; anticipated to be held in late Q3 or early Q4.
2025 Northern SLRD/ Lillooet/ Northern St'át'imc Gathering	Area A Area B	Q3		Elected officials and senior staff from the District of Lillooet, Lillooet Tribal Council, P'egp'ig'lha Council (T'ít'q'et), Sekw'el'was, Tsal'alh, Ts'kw'aylaxw, Xáxli'p, Xwísten and the SLRD convene to strengthen relations and confirm a mandate and process for improved intergovernmental collaboration. Gathering held May 30. Final report received.
Northern SLRD / Lillooet Northern St'át'imc Intergovernmental Leadership Committee	Area A Area B	Q1 2026		Establishing an Intergovernmental Leadership Committee was a key recommendation from 2024 gathering, with mandate confirmed and feedback on Terms of Reference received at 2025 gathering. Establishment of ad hoc leadership working group in progress to refine the Terms of Reference; First meeting anticipated December 2025; Anticipated date for SLRD Board approval of ToR: Q1 2026



Strategic Plan Progress Report

CLIMATE ACTION & SUSTAINABILITY



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Regional Growth Strategy Climate Action Prioritization and Implementation Strategies	Regional	Q4		Aligning the Climate Action strategic priority into an overall strategy, with the goal of including Climate Action Strategic Directions as an addendum to the Regional Growth Strategy.
Solid Waste Resource Management Plan 10-year Update	Regional	Q4 2027		The current Solid Waste Resource Management Plan was completed in 2016 and approved by the Ministry of Environment in 2019. The required 10-year plan update will be initiated in 2025. RFP process completed. Staff working on service agreement with top proponent.
Pemberton North Water Metering	Area C	Q4 2027		Through a grant from the BC Ministry of Housing and Municipal Affairs for water metering, the SLRD is implementing universal water metering for all properties in the Pemberton North Water Service Area as part of its participation in the BC Water Meter Pilot Project. This initiative is aimed at collecting detailed water usage data to support conservation leak detection, and long-term planning. RFP process completed. Service agreement signed with Neptune Technology Group. Staff have developed a communications plan, which has been implemented.
Bralorne Sewer – Marmot Main & Whiting Avenue Tie-ins	Area A	TBD		Old sewer system must be decommissioned by January 1, 2031. There are 15 properties remaining to be tied in to the new system. Letters were mailed to all residents on Whiting Ave in 2024 but did not get any response. Staff will go door-to-door in 2025 hoping for more engagement. Marmot sewer main scheduled to be completed in fall of 2025. Staff working with MOTT for approval to complete work. Some MOTT staff on strike.
Britannia Beach Wastewater Bylaw Update	Area D	Q2		In 2025 the Board directed staff to amend the service establishment bylaw to include acceptance of out-of-service area wastewater. As of Q2, bylaw amendment has been completed. Future contracts will be brought to the Board for review.
Pemberton Valley Flood Risk Reduction Option Analysis	Area C Village of Pemberton	TBD		Funded through the Emergency Management and Climate Readiness Disaster Resilience & Innovation Fund, this Village of Pemberton-led project will develop an options analysis to help guide future flood risk reduction projects and decision-making to manage flood risk for communities in the Pemberton Valley. As of Q2, the SLRD is awaiting confirmation of grant funding.



Strategic Plan Progress Report

RESPONSIBLE GOVERNANCE & SERVICE EXCELLENCE



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Update Communications and Social Media Policies	Regional	Q4		Review and update of current policies, with goal to amalgamate into one policy. Research phase complete; moving into Board engagement phase, with a new policy coming to the Board for consideration in Q4.
Board and Committee Report Template Project	Regional	Q4		Developing streamlined and consistent templates for staff reports to the Board, to improve decision-making, community information sharing, and transparency. As of Q2, templates have been completed and are awaiting final approval before implementation.
Employee Communications and Engagement Plan	Regional	Q4		Developing an internal employee communications and engagement plan to improve internal communication, collaboration, staff retention, and performance.
Sea to Sky Regional Hospital District Communications Plan	Area C Area D Village of Pemberton Resort Municipality of Whistler District of Squamish	Q4		Develop communications plan to increase community awareness of Sea to Sky Regional Hospital District role and activities.
Budget and Annual Reporting Lifecycle Project	Regional	Q4		Improving annual budgeting process and related communications, and developing an annual report to align with the budget lifecycle and annual adoption of audited financial statements.
Area C OCP Major Review Project	Area C	Q4		This is a legislated requirement and is scheduled for 2025/2026 and involves a major update to the Electoral Area C Official Community Plan.
Area B OCP Minor Updates	Area B	Q3		This update to the Electoral Area B Official Community Plan includes minor edits and place name changes.
Regional Growth Strategy 5 Year Review	Regional	Q1		This bylaw is a legislated requirement and the associated bylaw was adopted at the January 29, 2025 Board meeting.
Regional Growth Strategy Indicator Monitoring Project	Regional	Q4		The Regional Growth Strategy requires regular monitoring of RGS indicators. This project occurs every two years. A consultant has been hired and work will occur in 2025.
Tiger Bay Rezoning Adoption	Area D	Q2		This rezoning application is for a large project at Britannia Beach south. Bylaws adopted on May 28, 2025.
Wildfire Protection Policy Work	Regional	Q4		This work involves update development permit requirements and other planning documents to reflect best practices in wildfire protection.
Area C Zoning Bylaw Major Review	Area C	Q3		The Electoral Area C Zoning Bylaw is in need of a major review and update. This will occur in concert with the Electoral Area C OCP update.
Area D Zoning Bylaw Updates	Area D	Q4		The Electoral Area D Zoning Bylaw requires updates to align with changes made by the Agricultural Land Commission. Bylaws received second reading at the September Board meeting.
Area D OCP Bylaw Updates and Edits	Area D	Q4		The Electoral Area D Official Community Plan requires some minor updates and edits.
Records Management Audit	Regional	Ongoing		Evaluation of the existing records management practices within the SLRD and development of an organizational improvement plan. The consultants have delivered a draft audit and roadmap currently under review by staff.



Strategic Plan Progress Report

RESPONSIBLE GOVERNANCE & SERVICE EXCELLENCE



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Job Evaluation Plan Project	Regional	Q4		Project will include the development of a job evaluation plan to ensure that the internal hierarchy and classification of jobs is up to date, and the development of a new compensation policy, which will support internal pay equity, and pay transparency goals and objectives.
Respectful Workplace Policy	Regional	Q2		Policy was presented and adopted at the June 2025 Board meeting.
Directors Remuneration Review	Regional	Q4		Staff have initiated the review of remuneration and expenses for SLRD Elected Officials prior to the next election and in preparation for the 2026 budget process. This will include a broader review of the Squamish-Lillooet Regional District Directors Remuneration Bylaw No. 1501-2016.
Employee Handbook Revision	Regional	Q1 2026		The SLRD Employee Handbook (adopted in 2003) requires substantial updates. Staff are aiming to initiate this work at the end of 2025.
Pemberton & District Recreation Service Transfer to the Village of Pemberton	Area C Village of Pemberton	Q4		The SLRD and the Village of Pemberton have signed key agreements related to the reorganization of Pemberton & District Recreation Service, with an effective date of January 1, 2026.
Board Code of Conduct Review	Regional	Q2		In 2024 the Board directed staff to develop a new Code of Conduct bylaw which incorporates the foundational principles within the UBCM Model Code of Conduct and has defined breach of conduct provisions. A new Code of Conduct bylaw was adopted by the Board in June, 2025.
Aster Street Shared Occupancy Agreement (SLRD Administration Building)	Regional	TBD		This project will be initiated after completion of the Pemberton Recreation Service Transfer.
New Financial Policy Development	Regional	Q4		Development and Improvement of various SLRD financial policies including grants, investments, administration charges, Community Works Funds, BC Hydro PILT, permissive tax exemptions and per diem policies.
Financial Software Optimization and Performance	Regional	Q4 2026		Software upgrades and process improvements for the SLRD's financial ERP system to improve report functionality for department managers and enhance and optimize annual budgeting processes. RFQ issued to potential vendors in Q2.
Maximum Requisition Increases	Regional	Q4 2026		SLRD services have reached their current maximum requisition limit and increases are required to ensure sufficient funding for continuation of service levels. Staff will prioritize services requiring increases and complete the increase process, which requires provincial inspector approval. As of Q2, a consultant has been engaged to assist with the workload required for this project. Bylaw amendments and initial report development is in progress.
Long-term Capital Plan	Regional	Q2 2026		Project to develop a long-term capital plan using the organizations asset management systems and data to improve asset management and sustainable capital planning processes within the SLRD.



Strategic Plan Progress Report

RESPONSIBLE GOVERNANCE & SERVICE EXCELLENCE



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Potential Financial Contribution Service Establishment to District of Squamish Towards its Recreation Services, Assets and Amenities	Area D District of Squamish	2027 taxation year		This project is currently in the information-gathering stage and will come to the Board in the coming months.
Procedure Bylaw Review Including Electronic Meetings/ Delegations Provisions	Regional	Q4		In 2024 the Board prioritized a review of the existing Procedure Bylaw. Procedure bylaws are legislatively required and are one tool to support the governance process so that the public, board members and local government staff understand how decisions are made and what to expect at meetings.
Information Technology Security and Infrastructure Improvements	Regional	Ongoing		In alignment with the IT workplan: protect assets/ ensure cyber security compliance while building and maintaining resilient infrastructure to ensure reliability. Penetration testing complete.
Performance Management Program Implementation	Regional	Q3		The procurement and implementation of an enterprise system to manage SLRD projects and initiative. Implementation, staffing, and projected ongoing administration costs have delayed the project. Staff are currently revisiting needs assessment and evaluating return on long term investment. As of Q2, the assessment is complete.
Grants Funding Efficiency Updates	Regional	TBD		Create a transparent and low barrier workflow experience for non-profit societies and charities seeking various funding supports. Using different funding levels to determine reporting and contribution requirements, goal is to save staff time and improve turnaround time, while ensuring desired and accounting practices are in place.
Review Payment of Stipends for Advisory Committees	Regional	TBD		This relates to a May, 2023 Board resolution for staff to look at options for providing stipends to members of SLRD advisory committees and associated financial impacts.
Staff and Board Training on Accessibility Matters	Regional	Q4		The SLRD received a grant to undertake staff and Board training on accessibility matters, which is one of the priority areas in the SLRD Accessibility Plan. Three of the four scheduled staff training sessions have already occurred, with the one remaining staff training session and the Board training session to occur in October
SLRD zoning bylaw consolidation project	Regional	Q1 2026		This project will see all zoning bylaws in the SLRD consolidated into one bylaw for ease of use, streamlining of terms, and reduction of costs for bylaw updates and amendments.
Building permit scanning project	Regional	Q4 2027		This project involves manual scanning of all building permit files so that all files can be accessed by the staff, the building and real estate community and property owners electronically. 65 boxes of the most recent files have now been scanned with ~150 boxes to be scanned in the future.



Strategic Plan Progress Report

RESPONSIBLE GOVERNANCE & SERVICE EXCELLENCE



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
NEW: BC Hydro PILT Policy No. 2.2 Review with Board	Regional	Q2 2026	In Progress	Review amendments to the Board Policy No. 2.2 BC Hydro Payments in Lieu of Taxes with the Board.
NEW: Review Parcel Tax services and potential switch to a Property Value Tax	Regional	Q4	In Progress	Many older services use Parcel taxes this project reviews these services to decide if switching to a property value tax is a fairer division of taxation.
NEW: Tempest Land Database Fix for BC Assessment Data Reporting	Regional	Q4	In Progress	The SLRD has purchased Tempest software (2021) that was originally used for Building Permitting. This system is no longer used as intended and being reviewed for use of holding and reporting on BC Assessment data.



Strategic Plan Progress Report

ADVOCACY



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
Regional Transit	Area C Village of Pemberton Resort Municipality of Whistler District of Squamish	Ongoing		Advocating for a Provincial funding model and effective transit commission that would action the delivery of regional transit in the Sea to Sky corridor, connecting all regional communities from Lil'wat Nation to Vancouver. Q2 activities included progressive staff-to-staff meeting with the Province, costing and funding model designs.
Residents Affected by Natural Disasters	Regional	Ongoing		Provide provincial advocacy with regard to residents affected by natural disasters.
Sea to Sky Regional Hospital District – Harrow Road Project	Area C Village of Pemberton	Q4		SSRHD has allocated funding to support the S2SCS Harrow Road Community Hub Project, pending provincial approval as a designated Health Facility.
Supporting Seniors' Retirement Project in Lillooet	Area B District of Lillooet	Q1		Through advocacy letters, supporting Xwísten (Bridge River Indian Band), in Xwísten's Seniors' Retirement Project.
Reliable Emergency Healthcare for Northern communities	Area B District of Lillooet	Q1		Working with the Northern St'át'imc Nations and the District of Lillooet, the SLRD is advocating to the Province of BC and Interior Health regarding ongoing Lillooet Hospital closures.
Connecting Communities through broadband upgrades	Regional	Q1		Through the Connecting Communities BC Program, advocating to provide improved broadband connectivity to approximately 87 households in the Squamish-Lillooet Regional District.
Supporting Buy Local Agriculture	Regional	Q1		Advocacy to Minister of Agriculture, highlighting the significant costs and challenges that farmers and growers face in selling their products locally, requesting the prioritizations of low barrier buy-local agricultural and food initiatives.
Rural Transit Solutions	Area B District of Lillooet	Q1		Supporting both Xwísten (Bridge River Indian Band) and Village of Pemberton in their separate pursuits for funding to establish or improve year-round public transit bus service for their surrounding areas.
Safe Active Transportation Highways	Area B District of Lillooet	Q1		Advocating to Ministry of Transportation and Transit regarding improving the highway shoulders in the Lillooet area to allow for safe cycling and pedestrian walkways.
All-season Marble Canyon Access	Area B	Q1		Advocating to the Province of BC for Marble Canyon Provincial Park to be open during the winter months.
Jack Webster Bridge	Area D	Ongoing		The Jack Webster Bridge connects Provincial leaseholder properties in Area D to Paradise Valley Road (in DOS). Community concerns extend to the environmental impact commercial and private traffic is having on the areas adjacent to the bridge. Due to a lack of any other body owning the maintenance of the bridge and road, the SLRD has defaulted to supporting the community and ensuring the Bridge and road are accessible and maintained.
Area A BC Hydro Trust	Area A	Ongoing		To advocate to the Province of BC the creation of a BC Hydro Trust for SLRD Area A, seeking compensation related to the Bridge River Power Generation Project for the residents and property owners of the Upper Bridge River Valley such has occurred in many other power projects in BC.



Strategic Plan Progress Report

ADVOCACY



PROJECT	LOCATION	TIMELINE	STATUS	COMMENTS
NEW: Hurley Forest Service Road Ministry Review of Maintenance Program/ Budget	Area A	Q3		Advocate to the Ministry of Forest for a review of the Hurley Forest Service Road Maintenance Agreement (last reviewed 2014/ 2015) due to road safety and maintenance concerns.
NEW: BC Hydro Invasive Species Councils	Regional	Q3		Advocating to BC Hydro for more fulsome engagement with the regions Invasive Species Councils (Lillooet Regional Invasive Species Society and Sea to Sky Invasive Species Council) to minimize the spread of invasive species.
NEW: Extended producer responsibility (EPR) five-year action plan	Regional	Q3		In partnership with other BC regionals districts, advocate to the Ministry of Environment and Parks expressing concern related to the cancellation of mattresses as part of the Extended Producer Responsibility (EPR) 5-year action plan and urge the Province to prioritize the EPR expansion outlined in the 2021-2026 Action Plan which includes mattresses and foundations.
NEW: St'át'imc Chiefs Council (SCC) - Declaration of Local State of Emergency Due to Toxic Drug Crisis	Regional	Q3		Advocacy to support the St'át'imc Chiefs Council's declaration of a local state of emergency due to the toxic drug crisis including letter to Minister of Health Honourable Josie Osborne and ongoing support with staff and elected officials' attendance to the St'át'imc Chiefs Council's task force.
NEW: Provincial Agricultural Land Commission – Non-Treaty Nations	Regional	Q3		A letter of advocacy to the Provincial Agricultural Land Commission (ALC) on the matter of the ALC not recognizing non-treaty Nations as whole persons eligible to apply for exemptions or other requests, advocating that now that Nations can own land, other legislation and policies require alignment with the Declaration on the Rights of Indigenous Peoples Act.