



SQUAMISH - LILLOOET
REGIONAL DISTRICT

2020 – 2024 Financial Plan

2020 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ALL SERVICES

CC	SERVICE DESCRIPTION	Change								2020	2020	2020	2020	2020	2020	2020	2020	2020
		Tax Rate	Tax Rate	Change	Cost per \$500K	Total	Total	Variance	% Change	DofS	RMOW	DofL	VofP	AREA A	AREA B	AREA C	AREA D	Parcel Tax
1000	GENERAL GOVERNMENT SERVICES	0.0359	0.0333	0.0027	\$1.34	1,308,046	1,155,397	152,649	13.2%	336,935	800,304	15,554	43,101	10,457	5,151	47,392	49,151	
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	n/a	n/a			75,000	75,000	0		15,000	15,000	3,750	3,750	3,750	3,750	15,000	15,000	
1200	LAND PLANNING & ZONING	0.0100	0.0098	0.0002	\$0.10	364,939	341,518	23,421	6.9%	94,003	223,281	4,340	12,025	2,917	1,437	13,222	13,713	
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0005	-	0.0005	\$0.23	16,556	0	16,556		4,265	10,129	197	546	132	65	600	622	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	0	0	0	0	0	
Cost Centres- All Regions		0.0464	0.0431	0.0033		1,764,541	1,571,915	192,626	12.3%	450,202	1,048,715	23,840	59,422	17,257	10,404	76,214	78,486	0
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0						0	0	0	0	
1400	BUILDING INSPECTION SERVICES	0.0605	0.0471	0.0134	\$6.68	188,787	134,010	54,777	40.9%					17,602	8,672	79,776	82,737	
1500	ELECTIONS / UBCM	0.0070	0.0060	0.0010	\$0.49	21,714	17,000	4,714	27.7%					2,025	997	9,176	9,516	
1761	EMERGENCY PLANNING	0.0760	0.0792	- 0.0032	-\$1.58	237,166	225,091	12,075	5.4%					22,113	10,894	100,220	103,939	
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0						0	0	0	0	
Cost Centres- All Electoral Areas		0.1435	0.1323	0.0112		447,667	376,101	71,566	19.0%	0	0	0	0	41,740	20,563	189,172	196,192	0
1201	REGIONAL GROWTH STRATEGY	0.0002	0.0009	- 0.0008	-\$0.38	5,844	31,511	-25,667	-81.5%	1,517	3,604	70	194		23	213	221	
1702	PEMBERTON RESCUE SERVICE	0.0358	0.0378	- 0.0021	-\$1.04	90,044	88,111	1,933	2.2%				42,887			47,157		
1703	LILLOOET AREA RESCUE SERV CLSA	0.0577	0.0534	0.0043	\$2.14	50,000	40,250	9,750	24.2%			24,957		16,778	8,265			
1705	PEMBERTON SEARCH AND RESCUE	0.0149	0.0161	- 0.0012	-\$0.60	37,500	37,500	0	0.0%				17,861			19,639		
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0									0	
1763	911 INTERIOR	0.0058	0.0066	- 0.0009	-\$0.44	5,000	5,000	0	0.0%			2,496		1,678	827			
1764	911 SOUTH	0.0047	0.0043	0.0004	\$0.20	18,111	15,300	2,811	18.4%				5,590			6,146	6,375	
1902	LILLOOET AREA REFUSE GROUNDS	0.0577	0.0611	- 0.0034	-\$1.70	50,000	46,000	4,000	8.7%			24,956		16,778	8,265			
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.0902	0.0975	- 0.0073	-\$3.64	60,533	59,284	1,249	2.1%					26,229				34,304
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.4978	0.4863	0.0115	\$5.73	1,253,123	1,132,409	120,714	10.7%				596,851			656,272		
2200	BRALORNE MUSEUM (Parcel Tax)	-	-	-	\$0.00	18,500	14,800	3,700	25.0%									18,500
2201	HERITAGE -HAYLMORE PROPERTY	0.0241	0.0273	- 0.0032	-\$1.62	7,000	7,000	0	0.0%					7,000				
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0506	0.0580	- 0.0075	-\$3.74	127,286	135,157	-7,871	-5.8%				60,625			66,661		
2203	AREA A ASSET PRESERVATION	0.0938	0.1064	- 0.0126	-\$6.30	27,282	27,270	12	0.0%					27,282				
2500	LILLOOET / AREA B LIBRARY	0.3926	0.4517	- 0.0591	-\$29.54	226,139	224,377	1,762	0.8%			169,877			56,262			
2501	AREA A LIBRARY	0.0805	0.0894	- 0.0089	-\$4.45	23,426	22,923	503	2.2%					23,426				
2502	PEMBERTON LIBRARY	0.1476	0.1541	- 0.0064	-\$3.22	371,610	358,715	12,895	3.6%				176,994			194,616		
2600	AREA A CEMETERY FUNCTION	0.0046	0.0049	- 0.0002	-\$0.12	1,350	1,250	100	8.0%					1,350				
2601	AREA C/VILL PEMBERTON CEMETERY	0.0011	0.0021	- 0.0011	-\$0.53	2,750	5,000	-2,250	-45.0%				1,310			1,440		
3004	SEA-TO-SKY TRAILS	0.0042	0.0044	- 0.0002	-\$0.10	150,000	150,000	0	0.0%	39,581	94,015		5,063			5,567	5,774	
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0808	0.0917	- 0.0109	-\$5.45	23,500	23,500	0	0.0%					23,500				
Cost Centres - 1 Or More Areas		1.6586	2.7540	-1.0955		2,568,248	2,425,357	142,891	5.9%	41,098	97,619	222,356	907,376	144,021	73,643	997,712	31,620	52,804
1700	PEMBERTON FIRE PROTECTION	0.4029	0.4275	- 0.0246	-\$12.29	106,291	101,527	4,764	4.7%							106,291		
1706	LILLOOET FIRE PROTECTION	3.9363	5.2414	- 1.3051	-\$652.57	3,474	4,655	-1,181	-25.4%						3,474			
1707	BRALORNE FIRE PROTECTION	1.3543	1.5325	- 0.1781	-\$89.07	29,071	29,124	-53	-0.2%					29,071				
1708	GARIBALDI FIRE PROTECTION	0.4195	0.4870	- 0.0675	-\$33.73	99,000	99,000	0	0.0%								99,000	
1711	SETON PORT SHALALTH FIRE	0.5083	0.4306	0.0777	\$38.86	16,500	12,500	4,000	32.0%						16,500			
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	21,750	21,750	0	0.0%									21,750
1713	BIRKEN FIRE PROTECTION	0.4373	0.4547	- 0.0174	-\$8.69	41,945	37,172	4,773	12.8%							41,945		
1714	HOWE SOUND EAST FIRE SERVICES	0.4164	0.4252	- 0.0087	-\$4.37	311,378	293,730	17,648	6.0%								311,378	
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.4598	0.5110	- 0.0513	-\$25.63	25,018	24,446	572	2.3%							25,018		
1716	THE HEIGHTS FIRE PROTECTION	0.4330	0.4562	- 0.0233	-\$11.64	55,853	51,415	4,438	8.6%							55,853		
1717	WEDGEWOODS ESTATES FIRE PROTECTION	0.2747	-	0.2747	\$137.36	34,179	0	34,179								34,179		
1800	GOLDBRIDGE STREET LIGHTING	0.3775	0.4252	- 0.0477	-\$23.86	2,545	2,525	20	0.8%					2,545				
1801	BRALORNE STREET LIGHTING	0.2403	0.2700	- 0.0297	-\$14.86	4,491	4,491	0	0.0%					4,491				
1802	SETON STREET LIGHTING	0.1978	0.2097	- 0.0119	-\$5.95	2,820	2,778	42	1.5%						2,820			
1803	D'ARCY STREET LIGHTING (Parcel Tax)	-	-	-	\$0.00	2,500	2,778	-278	-10.0%									2,500
1804	FURRY CREEK ST LIGHTING	0.0489	0.0519	- 0.0030	-\$1.49	13,828	13,828	0	0.0%								13,828	
1805	BRITANNIA BEACH STREET LIGHTING	0.0657	0.0799	- 0.0143	-\$7.14	14,856	14,856	0	0.0%								14,856	
1900	PEMBERTON REFUSE	0.1025	0.1035	- 0.0010	-\$0.51	234,101	220,121	13,980	6.4%				122,918			111,183		
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE (Req. & Parcel Tax)	0.4901	0.6073	- 0.1172	-\$58.61	39,531	39,531	0	0.0%							8,281		31,250
1905	ANDERSON LAKE GARBAGE (Parcel Tax)	-	-	-	\$0.00	6,250	5,000	1,250	25.0%									6,250
1908	FURRY CREEK GARBAGE	0.2310	0.2196	0.0114	\$5.68	65,279	58,514	6,765	11.6%								65,279	
1909	BRITANNIA BEACH REFUSE	0.3504	0.3978	- 0.0474	-\$23.70	78,844	73,500	5,344	7.3%								78,844	
2002	BRALORNE TELEVISION	0.1947	0.2169	- 0.0222	-\$11.08	4,771	4,755	16	0.3%					4,771				
2003	LILLOOET/CAMELSFOOT TV	0.0536	0.0622	- 0.0086	-\$4.30	27,065	27,065	0	0.0%			23,186			3,879			
2004	PEMBERTON TELEVISION	0.0273	0.0502	- 0.0229	-\$11.46	17,784	31,173	-13,389	-43.0%				13,800			3,984		
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	0.0190	- 0.0190	-\$9.49	0	30,000	-30,000	-100.0%				0			0		
2102	BIRKEN RECREATION COMMISSION	0.0339	0.0420	- 0.0081	-\$4.05	3,250	3,433	-183	-5.3%							3,250		
2104	LILLOOET DISTRICT REC CENTRE	0.1421	0.1415	0.0006	\$0.28	2,886	2,586	300	11.6%						2,886			

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CC	SERVICE DESCRIPTION	2020	2019	Change	Change	2020	2019	Variance	% Change	2020	2020	2020	2020	2020	2020	2020	2020	2020
		Tax Rate	Tax Rate		Cost per \$500K	Total	Total			DofS	RMOW	DofL	VofP	AREA A	AREA B	AREA C	AREA D	Parcel Tax
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1460	0.1402	0.0058	\$2.92	1,519,035	1,406,514	112,521	8.0%	1,368,559							150,476	
2107	GOLD BRIDGE COMMUNITY COMPLEX (No requisition)	-	-	-	\$0.00	0	0	0	0.0%									
2108	PEMBERTON & DISTRICT ARTS, CULTURE & RECREATION C	0.0252	-	0.0252	\$12.62	60,390	0	60,390	100.0%				30,259			30,131		
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT GRAN	0.0209	-	0.0209	\$10.45	50,000	0	50,000	200.0%				25,053			24,947		
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.5605	0.6227	- 0.0622	-\$31.10	13,128	13,128	0	0.0%								13,128	
2400	FURRY CREEK DYKING	0.0177	0.0188	- 0.0011	-\$0.54	5,000	5,000	0	0.0%								5,000	
2401	WALKERVILLE DYKING (Parcel Tax)	-	-	-	\$0.00	650	650	0	0.0%									650
2402	THE HEIGHTS FIRE PROTECTION	-	-	-	\$0.00	2,750	2,750	0	0.0%									2,750
2405	BRITANNIA BEACH DEBRIS FLOOD MITIGATION (Req & Parce	4.3577	-	4.3577	\$2,178.86	32,100	0	32,100									25,680	6,420
2503	WHISTLER LIBRARY	0.0460	0.0468	- 0.0008	-\$0.39	10,786	9,445	1,341	14.2%								10,786	
2700	DEVINE WATER SYSTEM (Parcel Tax)	-	-	-	\$0.00	13,803	13,310	493	3.7%									13,803
2701	FURRY CREEK WATER	0.4916	0.4301	0.0616	\$30.78	138,943	114,584	24,359	21.3%								138,943	
2702	PEMBERTON NORTH WATER (Parcel Tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%									106,871
2703	BRALORNE WATER LSA (Parcel Tax)	-	-	-	\$0.00	39,375	37,500	1,875	5.0%									39,375
2705	BRITANNIA BEACH WATER	0.6773	0.8246	- 0.1473	-\$73.64	153,222	153,222	0	0.0%								153,222	
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.5686	3.8001	- 0.2315	-\$115.77	30,510	28,877	1,633	5.7%					25,510				5,000
2707	D'ARCY WATER (Parcel Tax)	-	-	-	\$0.00	30,097	29,000	1,097	3.8%									30,097
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	133,616	133,616	0	0.0%									133,616
2800	BRALORNE SEWER LSA (Parcel Tax)	-	-	-	\$0.00	31,250	31,250	0	0.0%									31,250
2801	FURRY CREEK SEWER LSA	0.5854	0.5858	- 0.0004	-\$0.21	165,442	156,080	9,362	6.0%								165,442	
2802	BRITANNIA BEACH SEWER	0.7737	0.8391	- 0.0654	-\$32.71	175,030	155,921	19,109	12.3%								175,030	
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	254,958	234,530	20,428	8.7%									254,958
3001	BRITANNIA BEACH PARKS & TRAILS	0.2701	0.2894	- 0.0193	-\$9.65	61,098	53,770	7,328	13.6%								61,098	
3002	FURRY CREEK OPEN SPACES	0.3610	0.2699	0.0912	\$45.60	78,316	55,000	23,316	42.4%								78,316	
3003	PEMBERTON VALLEY RECREATIONALTRAILS	0.0424	0.0456	- 0.0031	-\$1.56	62,500	62,500	0	0.0%				50,892			11,608		
Cost Centres -Specified Areas		23.1422	21.7756	1.3667		4,434,130	4,015,771	418,359	10.4%	1,368,559	0	23,186	242,920	66,388	29,559	456,672	1,560,306	686,540
FINAL TOTALS		24.9907	24.7050	0.2857		9,214,586	8,389,144	825,442	9.84%	1,859,860	1,146,334	269,382	1,209,718	269,406	134,169	1,719,770	1,866,604	739,344

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

General Government Services	1000						
40000 1000 Requisition		1,155,397	1,308,046	1,641,585	1,681,820	1,677,310	1,765,946

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS							
DISTRICT OF SQUAMISH	937,293,856	301,892	336,935	422,850	433,214	432,052	454,883
RESORT MUNICIPALITY OF WHISTLER	2,226,309,117	709,004	800,304	1,004,374	1,028,991	1,026,232	1,080,462
DISTRICT OF LILLOOET	43,268,687	12,317	15,554	19,520	19,999	19,945	20,999
VILLAGE OF PEMBERTON	119,900,149	37,590	43,101	54,092	55,417	55,269	58,189
ELECTORAL AREA A	29,089,543	8,530	10,457	13,123	13,445	13,409	14,118
ELECTORAL AREA B	14,330,426	4,214	5,151	6,465	6,623	6,606	6,955
ELECTORAL AREA C	131,837,130	39,894	47,392	59,477	60,935	60,771	63,983
ELECTORAL AREA D	136,729,906	41,958	49,151	61,684	63,196	63,027	66,357

Requisition maximums	TOTAL	3,638,758,814	1,155,397	1,308,046	1,641,585	1,681,820	1,677,310	1,765,946
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000	0.03328	0.03595	0.04511	0.04622	0.04610	0.04853	

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

General Government Services (GGS) is responsible for the administration of the daily affairs of the Regional District. GGS includes the Regional Board, SLRD office, fleet of cars, administrative, communications and financial staff and provides training for employees that enhance the capacity to effectively deliver SLRD services. GGS supports the modernization of government operations and the provision of cost-effective services to consumers.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1000 - General Government Services										
Revenues										
40000	Requisition			\$1,014,834.00	\$1,155,397.00	\$1,155,397.00	\$1,155,397.00	\$1,308,046.00	13%	
Requisitions				\$1,014,834.00	\$1,155,397.00	\$1,155,397.00	\$1,155,397.00	\$1,308,046.00	13%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40060	Grant in Lieu of Taxes - Fed/Prov			\$2,031.75	\$2,000.00	\$2,082.37	\$2,082.37	\$2,000.00	-4%	
40070	Grant in Lieu of Taxes - Municipalities			\$33,170.71	\$33,000.00	\$33,629.79	\$34,175.59	\$33,000.00	-3%	
40090	Grant in Lieu of Taxes - BC Hydro			\$1,312,547.00	\$1,365,049.00	\$1,379,819.00	\$1,379,819.00	\$1,435,012.00	4%	Estimated 4% increase (rounded avg of last 5 years)
40100	Grant in Lieu of Taxes - BC Rail			\$10,786.80	\$8,090.00	\$0.00	\$10,497.20	\$8,000.00	-24%	Estimated; BCR selling their properties (trend to continue)
GILT				\$1,358,536.26	\$1,408,139.00	\$1,415,531.16	\$1,426,574.16	\$1,478,012.00	4%	
40125	Special Events Permit Application Fees			\$700.00	\$700.00	\$800.00	\$800.00	\$800.00	0%	Tough Mudder permit fee
40220	Interest Earned on Investments			\$22,720.20	\$13,000.00	\$15,683.52	\$26,885.60	\$19,000.00	-29%	Interest earned on operating funds
40220	Interest Earned on Investments	P9	Miller Creek Power	\$821.56	\$500.00	\$335.83	\$551.68	\$420.00	-24%	Interest earned on reserve balance
40220	Interest Earned on Investments	P10	Rutherford Creek Power	\$6,682.17	\$4,000.00	\$5,278.99	\$6,884.51	\$6,500.00	-6%	Interest earned on reserve balance
40220	Interest Earned on Investments	P11	Furry Creek Power	\$2,708.06	\$2,100.00	\$1,805.81	\$2,158.21	\$2,200.00	2%	Interest earned on reserve balance
40220	Interest Earned on Investments	SP9	Gas Tax Community Works Fun	\$32,868.28	\$23,000.00	\$29,581.28	\$39,037.13	\$33,000.00	-15%	Interest earned on reserve balance
40220	Interest Earned on Investments		Electoral Area C Recreation Fac	\$8,948.36	\$7,000.00	\$3,434.33	\$5,827.18	\$4,200.00	-28%	Interest earned on reserve balance
40220	Interest Earned on Investments		Carbon Neutral	\$256.19	\$100.00	\$220.02	\$246.06	\$10.00	-96%	Interest earned on reserve balance
40220	Interest Earned on Investments		BC Hydro PILT increase North	\$1,081.21	\$900.00	\$1,274.96	\$2,033.93	\$1,500.00	-26%	Interest earned on reserve balance
40220	Interest Earned on Investments		BC Hydro PILT increase South	\$2,095.01	\$1,800.00	\$2,209.02	\$3,083.77	\$2,900.00	-6%	Interest earned on reserve balance
										2018 high due to the recovery for Elections staff time; 2020
40240	Time Allocation To Other Services			\$36,064.10	\$18,000.00	\$13,704.84	\$18,760.18	\$24,000.00	28%	includes some election time for Area A election
40250	Overhead Recovery from Other Services			\$132,976.00	\$148,067.00	\$148,076.00	\$148,076.00	\$150,650.00	2%	OVH recovered from other Dept's
40260	Flat Rate Overhead Recovery from Other Services			\$20,600.00	\$20,950.00	\$18,350.38	\$20,850.38	\$21,850.00	5%	Includes Hospital District administration fee
										Includes GST rebates on Director's exp allowance, PST rebates &
40300	Miscellaneous Revenue			\$5,671.65	\$5,000.00	\$3,321.00	\$4,396.29	\$4,000.00	-9%	misc payments
40650	Contributions from developers	P9	Miller Creek Power	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Annual Area C amenity fund payment, transferred to reserve
40650	Contributions from developers	P10	Rutherford Creek Power	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Annual Area C amenity fund payment, transferred to reserve
40650	Contributions from developers	P11	Furry Creek Power	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	0%	Annual Area D amenity fund payment, transferred to reserve
Fees & Other Revenues				\$370,192.79	\$341,117.00	\$340,075.98	\$375,590.92	\$367,030.00	-2%	
40910	Unconditional Grants - Provincial			\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	0%	Regional District Basic Grant
40950	Conditional Grants - Federal			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		FCM MAMP potential grant for Asset Mgmt, carried fwd
										Annual CWF funds, received in Aug & Nov; 2019 included topup
40950	Conditional Grants - Federal	SP9	Gas Tax Community Works Fun	\$342,244.80	\$342,245.00	\$505,557.41	\$668,870.03	\$326,625.00	-51%	amount
40960	Conditional Grants - Provincial			\$978.00	\$1,000.00	\$1,162.00	\$1,162.00	\$1,100.00	-5%	CARIP funding; received in July
										Grant for 3rd annual Nukwantwal leadership gathering + \$5K
										from relationship building reserve (exp in 50900 SP138), carred
40960	Conditional Grants - Provincial	SP138	C2C Forum	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		fwd; 2019 application withdrawn
40960	Conditional Grants - Provincial	SP202	Rural Dividend - Housing in Are	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Rural Dividend Grant - Housing in Area A
40990	Conditional Grants - Non Governmental			\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Rural Dividend Fund grant 2018 -protocol engagement
40990	Conditional Grants - Non Governmental	S10	Northern SLRD Economic Devel	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	0%	NDIT Grant
										NDIT Grant writing support to BRVCA, offset is 50900 SP118;
40990	Conditional Grants - Non Governmental	SP118	NDIT Grant writing support	\$16,000.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00	0%	2018 for 2017-2018
										Rural Dividend Grant 2018 -Nuk'w7antwal' intergovernmental
40990	Conditional Grants - Non Governmental	SP170	Nuk'w7antwal' Intergovernment	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	relations
40990	Conditional Grants - Non Governmental	SP195	S2S Congress Planning	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Grant for Sea to Sky congress Planning through VCH
Grants				\$629,222.80	\$656,245.00	\$711,719.41	\$933,032.03	\$650,725.00	-30%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0%	
41000	Proceeds from Borrowing	SP107	New office space	\$1,000,000.00	\$350,000.00	\$0.00	\$0.00	\$350,000.00		Borrowing carried fwd to 2020
Proceeds from Borrowing				\$1,000,000.00	\$350,000.00	\$0.00	\$0.00	\$350,000.00	0%	
42000	Surplus Deficit -Available			\$397,281.23	\$526,146.00	\$531,604.78	\$531,604.78	\$353,191.00	-34%	
Surplus Deficit Prior Year				\$397,281.23	\$526,146.00	\$531,604.78	\$531,604.78	\$353,191.00	-34%	

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1000 - General Government Services										
43000	Transfers from Other Service			\$14,666.00	\$19,252.00	\$19,251.66	\$19,251.66	\$22,609.00	17%	Vehicle expense allocation from other budgets; 2019 includes ICBC ins & staff time expense in the allocation
43000	Transfers from Other Service	CC1010	Regional Invasive Species Mgm	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00	0%	
43000	Transfers from Other Service	CC2405	Britannia Beach Debris Flood M	\$0.00	\$0.00	\$0.00	\$0.00	\$1,541.00		Refund service establishment costs -BB Debris Flood mitigation
43000	Transfers from Other Service	CC2108	Pemberton and District Arts an	\$0.00	\$0.00	\$0.00	\$0.00	\$356.00		Refund service establishment costs -Pemberton and District Arts and Recreation Service
43000	Transfers from Other Service	CC2109	Pemberton and District Econom	\$0.00	\$0.00	\$0.00	\$0.00	\$356.00		Refund of service establishment costs -Pemberton and District Economic Development Service
44000	Transfer from Reserve			\$64,080.00	\$0.00	\$0.00	\$0.00	\$0.00		Various projects - combined p/y
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$32,664.00		From vehicle reserve to replace the 2013 Prius, 2013 4Runner is in good condition so moved replacement to 2021
44000	Transfer from Reserve			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		For new operational software, full cost of \$265K; carried fwd S. PILT funds to Squamish Library in 2019 per Jan Bd Res & to
44000	Transfer from Reserve			\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$21,000.00	5%	SORCA in 2020 per Nov Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		S. PILT funds potential to Squamish Food Policy Council – to implement the Squamish Valley Agricultural Plan
44000	Transfer from Reserve			\$0.00	\$60,000.00	\$20,000.00	\$20,000.00	\$20,000.00	0%	Area A PILT for Bralorne Sewer, Bd res July 2018
44000	Transfer from Reserve			\$0.00	\$0.00	\$16,580.51	\$16,580.51	\$0.00	-100%	Area A PILT for Bralorne Church/Hall fdn. repair; May 2019 Bd res
44000	Transfer from Reserve			\$63,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area A PILT for Bralorne museum; 2019 to assist with operational exp; Bd res Apr 2019
44000	Transfer from Reserve			\$0.00	\$0.00	\$7,500.00	\$7,500.00	\$0.00	-100%	Area B PILT for funding Buck Cr. Ecosystem Con. Plan Phase 3; Apr 2019 Bd res
44000	Transfer from Reserve			\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00		For staff time on Texas Creek park (SP194) posted within 3000 from Area B Parks fund
44000	Transfer from Reserve			\$5,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	-100%	Area B PILT funds for Lillooet Fire Protection
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		Area B PILT to Seton Valley FD for 8 sets of Personal Protective Equipment; Jul 2019 Bd res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		Area B PILT to Seton Valley FD for bear proof metal garbage bin; Oct 2019 Bd res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$370,000.00		Area C Amenity (wedgewood) for VOP's second natural grass soccer field and amenity building; Apr 2019 Bd res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$1,447.21	\$1,553.00	7%	Area C Amenity (wedegwood) for maintenance of the Anderson Lake dock; Nov 2019 Bd res
44000	Transfer from Reserve	P9	Miller Creek Power	\$45,432.06	\$0.00	\$0.00	\$0.00	\$0.00		Various projects - combined p/y
44000	Transfer from Reserve	P9	Miller Creek Power	\$44,640.00	\$0.00	\$0.00	\$0.00	\$0.00		PMFA's 2018 Operating/Cap from Area C Amenity; May 2018 Bd Res (2019 amount out of P10)
44000	Transfer from Reserve	P9	Miller Creek Power	\$34,460.33	\$38,839.00	\$14,988.00	\$53,827.00	\$40,004.00	-26%	Area C Transit funds from Amenity funds; includes 2017 top up to 33% (\$14,988); 2020 estimated with 3% increase
44000	Transfer from Reserve	P9	Miller Creek Power	\$450.00	\$500.00	\$450.00	\$450.00	\$500.00	11%	D'arcy parking spot rental from Area C Amenity funds
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$67.93	\$500.00	\$500.00	\$500.00	\$500.00	0%	Anderson Lake Dock annual rent from Area C Amenity
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$102,731.68	\$27,268.00	\$0.00	\$0.00	\$0.00		Birken Fire Protection Society from Area C Amenity for 2016 GMC truck & equipment; project completed 2018
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$249.80	\$265.00	\$254.97	\$254.97	\$265.00	4%	Anderson Lk dock insurance est. w boat launch addition from Area C Amenity
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$19,899.69	\$0.00	\$0.00	\$0.00	\$0.00		Various projects - combined p/y
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$21,000.00	\$21,000.00	\$0.00	-100%	Area C Amenity for landscaping and garden costs at the Squamish Hospice; Apr 2019 Bd res
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area C Amenity to Cedar Grove Estates Strata Council - Interface Wildfire Mitigation Plan; Apr 2019 Bd res
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area C Amenity to Ponderosa Strata Community - Urban Interface Wildfire Mitigation Funding; Apr 2019 Bd res
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area C Amenity for Lillooet Lake Estates Fire Fighting Equipment; May 2019 Bd res
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$33,175.00	\$35,000.00	6%	Pemberton Meadows Fire Assoc from Area C Amenity funds towards 2019 operations, Sep 2019 Bd res; 2020 towards fire truck purchase
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Area C Amenity funds for D'arcy Water
44000	Transfer from Reserve	P10	Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Area C Amenity for Pemberton Cemetery steel fencing

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1000 - General Government Services										
44000	Transfer from Reserve	P11	Furry Creek Power	\$13,539.15	\$0.00	\$0.00	\$0.00	\$0.00		Various projects - combined p/y Area D Fuel Management Activities (to#1761) from Area D
44000	Transfer from Reserve	P11	Furry Creek Power	\$1,035.00	\$1,930.00	\$1,580.00	\$1,580.00	\$0.00	-100%	Amenity; carried fwd
44000	Transfer from Reserve	P11	Furry Creek Power	\$4,759.47	\$241.00	\$0.00	\$0.00	\$0.00		BB parking area project (SP168) remainder; Oct 2017 Bd Res Area D Amenity for Howe Sound E Fire training yard lighting,
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$20,000.00	\$0.00	\$2,500.00	\$17,500.00	600%	fencing & water stand pipe; Mar 2018 Bd Res; carried fwd Area D Amenity funds to BB trails for upgrades; Bd Res May 2018
44000	Transfer from Reserve	P11	Furry Creek Power	\$18,499.66	\$7,500.00	\$1,874.64	\$1,874.64	\$5,625.00	200%	(up to \$21K) & Sep 2018 (up to \$5K); remainder Pinecrest / Black Tusk Bus Stop Shelter (up to \$5K) from Area D
44000	Transfer from Reserve	P11	Furry Creek Power	\$522.35	\$4,478.00	\$0.00	\$0.00	\$4,478.00		Amenity; Jun 2018 Bd Res; carried fwd Area D Amenity for Brit Beach dock (to CC3000), Oct 2018 Bd
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$5,000.00	\$0.00	\$839.93	\$4,160.00	395%	Res; carried fwd Area D Amenity to Ashlu Creek Foundation for building a
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00	-100%	children's playground in the Cloudburst Park; Jul 2019 Bd res Area D Amenity for landscaping and garden costs at the
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$21,000.00	\$21,000.00	\$0.00	-100%	Squamish Hospice; Apr 2019 Bd res
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$0.00	\$35,238.10	\$35,238.10	\$1,762.00	-95%	BBVFA - New Carpot Construction, max \$37K; Bd res Jun 2019
44000	Transfer from Reserve	S13	Climate Action Carbon Offsets	\$0.00	\$14,800.00	\$0.00	\$14,800.00	\$0.00	-100%	For energy efficient lighting at office; part of office renos 2018
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00		Anderson Lk dock, 2018 boat launch; Area C CWF (to CC3000) Estimate for Asset Mgmt software (50410) from all areas CWF;
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		carred fwd
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$91,000.00	\$91,000.00	\$91,000.00	\$0.00	-100%	Area A CWF for Bralorne Sewer, July 2018 Bd res
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Area A CWF for GB Water VFD, pump & motor
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		Area B Seton Park from CWF (Jan 2017 Bd res); carred fwd Area B CWF for Texas Creek park; time allocation from Area B
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		PILT (SP194) 2018-2019 for new picnic structure from Area C CWF, Mar '17 &
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$44,262.25	\$55,738.00	\$37,805.00	\$38,892.85	\$0.00	-100%	Jun '18 Bd res's; carried fwd remainder Village of Pemberton - Soccer Field from Area C CWF; Jun 2018
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$500,000.00	\$500,000.00	\$0.00	\$0.00	\$0.00		Bd res; accrued in 2018, paid in 2019 Village of Pemberton - Friendship Trail Bridge; Area C CWF Jun
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$175,000.00	\$0.00	\$0.00	\$175,000.00		2018 Bd res Area C CWF for One mile lake boardwalk, carried fwd, Sept 2018
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Bd res Area C CWF to Gates Lake Community Park - Potable water (\$65K
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$3,390.00	\$3,390.00	\$61,610.00	1717%	max); Bd res Jul 2019
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Area C CWF for Friendship Trail bridge off-ramp, Jul 2019 Bd res
44000	Transfer from Reserve	SP9	Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00		Area C CWF for Devine Transfer station infrastructure Transfer from reserve for reno exp; 180K total from reserve 2017-
44000	Transfer from Reserve	SP107	New office space	\$58,779.26	\$155,250.00	\$155,250.00	\$155,250.00	\$0.00	-100%	2018 as per Bd res; \$155,250 agreed to in May 2018 Area B PILT transfer for LAFS Salary; May 2018, May 2019, Jul
44000	Transfer from Reserve	SP125	Lillooet Agricultural Food Socie	\$25,000.00	\$6,250.00	\$25,000.00	\$25,000.00	\$25,000.00	0%	2019 & Dec 2019 Bd res Transfer from relationship building reserve, \$5K for SP138 C2C
44000	Transfer from Reserve	SP138	C2C Forum	\$0.00	\$11,000.00	\$0.00	\$0.00	\$11,000.00		Forum; carried fwd (2019 application withdrawn)
44000	Transfer from Reserve	SP188	BRVCA Wayfinding signage & e	\$11,737.00	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$100,000.00	\$0.00	\$17,887.71	\$82,112.00	359%	Surplus reserve funds for recruitment & retention (50582) per Bd res; Planning Intern; Software purchase assistance
Transfer Revenue				\$1,079,162.34	\$1,761,311.00	\$539,162.88	\$649,739.58	\$1,602,095.00	147%	
Total Revenues				\$5,849,229.42	\$6,198,355.00	\$4,693,491.21	\$5,071,938.47	\$6,109,099.00	20%	
Expenses										
50000	Regional Indemnities			\$89,641.04	\$105,060.00	\$75,830.14	\$104,928.51	\$107,132.00	2%	2.1% CPI increase
50010	Regional Meeting Fees & Travel Time			\$2,164.00	\$3,000.00	\$1,547.00	\$2,654.00	\$3,000.00	13%	Regional meeting fees & travel for Alternates Regional meeting expenses (mileage) including annual Christmas party, 2019 meeting relocation costs during reno, 2019 UBCM
50020	Regional Expenses			\$25,366.41	\$34,221.00	\$19,223.00	\$31,966.78	\$32,000.00	0%	dinner & \$3K for Board Tour
50030	Electoral Indemnities			\$105,324.81	\$123,437.00	\$89,728.48	\$123,910.77	\$126,513.00	2%	2.1% CPI increase
50040	Electoral Area Meeting Fees			\$1,391.00	\$3,000.00	\$655.00	\$1,122.00	\$3,000.00	167%	Electoral meeting fees & travel for Alternates

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1000 - General Government Services										
50050	Electoral Area Expenses			\$31,282.84	\$33,045.00	\$16,865.10	\$29,684.40	\$34,575.00		Electoral Directors meeting expenses & \$4k for NEDIC meeting 16% costs added Includes IT Specialist and 2.1% CPI increase as well as approved final phase of the 2017 compensation review increases & merit
50110	Salaries			\$816,360.68	\$1,023,381.00	\$698,443.07	\$950,277.40	\$1,102,038.00		16% increases; 2019 IT position unfilled and other savings
50130	Benefits			\$172,483.19	\$242,445.00	\$159,205.81	\$205,838.38	\$266,137.00		29% Includes estimated 10% increase & relocation expenses Employer Health tax 1.95% of salaries & tax benefits; based on 7% full staffing levels in 2020.
50131	Employer Health Tax			\$0.00	\$24,827.00	\$10,834.53	\$23,365.74	\$25,000.00		
50140	Overtime	CC1000	General Government Services	\$627.08	\$1,000.00	\$539.66	\$539.66	\$1,000.00		85%
50160	Training			\$2,733.73	\$14,000.00	\$12,606.34	\$13,056.34	\$22,500.00		72% Additional training for IAP2 & workplace bullying /harrassment
50170	Dues/Subscriptions/Memberships			\$13,789.64	\$14,100.00	\$12,141.20	\$12,198.34	\$14,100.00		16%
50180	Travel			\$4,004.29	\$10,000.00	\$3,187.22	\$4,688.37	\$8,000.00		71% Less travel cost then average in 2018 & 2019 (avg=8K)
50190	Advertising			\$6,843.50	\$8,000.00	\$3,263.78	\$3,996.08	\$8,000.00		100%
50190	Advertising	SP207	AAP new Pemberton & District	\$0.00	\$0.00	\$0.00	\$712.30	\$0.00		-100% To be recovered in 2020 in 43000 (above)
50195	Meeting Costs			\$35.62	\$500.00	\$252.00	\$252.00	\$500.00		98% 2019 is room rental for first aid training of staff
50200	Bank Charges & Interest			\$10,417.81	\$13,850.00	\$7,392.71	\$10,296.23	\$13,000.00		26% Includes \$3k for online payment costs
50210	Communications			\$33,186.35	\$43,000.00	\$23,723.55	\$32,286.52	\$48,000.00		49% Includes RD brochures, office grand opening & Comm. Plan (\$5)
50220	Courier			\$345.61	\$700.00	\$386.37	\$630.53	\$700.00		11%
50240	Office Supplies			\$13,252.25	\$19,000.00	\$11,742.50	\$15,918.77	\$19,000.00		19% Includes \$2K for emergency kits (carried fwd)
50250	Office Recycling			\$1,446.56	\$1,700.00	\$1,062.48	\$1,268.39	\$1,700.00		34%
50260	Office Rent & Maintenance			\$51,121.53	\$58,000.00	\$41,545.55	\$75,498.88	\$61,107.00		-19% 2019 includes \$17,085 for HVAC installation (SLRD share est.) 2019 budget included office reno transition cost est; 2020 carry
50270	Miscellaneous Office Expense			\$660.70	\$13,988.00	\$369.32	\$770.85	\$13,622.00		1667% forward of transition costs
50275	Staff Incentives			\$2,079.73	\$3,500.00	\$1,346.78	\$3,672.94	\$3,500.00		-5%
50276	Staff Retention			\$4,172.79	\$6,000.00	\$0.00	\$3,775.72	\$6,000.00		59% Health & wellness benefit
50280	Photocopier			\$7,091.10	\$8,150.00	\$6,089.49	\$8,111.36	\$8,350.00		3%
50290	Postage			\$5,194.18	\$6,000.00	\$4,000.81	\$5,205.66	\$6,200.00		19%
50300	Publications/Resources			\$552.46	\$2,500.00	\$133.46	\$133.46	\$2,000.00		1399%
50310	Records Management			\$5,580.00	\$6,800.00	\$6,779.82	\$6,779.82	\$7,000.00		3% Storage unit annual rental (\$5,580) and shredding costs Potential Asset Management work/ contractor, offset with potential FCM MAMP grant of \$50K; carried fwd
50315	Asset Management			\$0.00	\$62,500.00	\$0.00	\$0.00	\$62,500.00		
50320	Security			\$408.00	\$500.00	\$400.00	\$450.00	\$580.00		29%
50330	Vehicle Expense			\$11,836.62	\$13,100.00	\$5,712.09	\$8,331.73	\$13,000.00		56%
50330	Vehicle Expense	V007	2013 Prius Hybrid	\$285.09	\$2,700.00	\$209.15	\$304.93	\$500.00		64% Prius to be replaced in 2020
50330	Vehicle Expense	V008	2013 4Runner (Toyota)	\$2,323.06	\$2,700.00	\$717.68	\$1,289.89	\$2,700.00		109%
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$1,219.22	\$2,100.00	\$14.50	\$343.40	\$2,100.00		512%
50330	Vehicle Expense									2019 includes new summer and new winter tires installed; truck collision repair; brake service; battery replacement; sensor
50330	Vehicle Expense	V010	2016 Dodge Ram	\$1,518.81	\$3,600.00	\$6,113.00	\$6,119.50	\$4,000.00		-35% replacement
50330	Vehicle Expense	V012	2020 Hybrid Rav4 (Toyota)	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00		New 2020 vehicle tba
50400	Hardware			\$27,709.01	\$30,500.00	\$22,665.52	\$25,540.69	\$40,000.00		57% Includes replacing host server for \$10,000 2020 includes estimates for new software, Financial (\$190K) & 1/2 Land Management (\$37.5K), 1/2 charged to 1400 Building for building permit module; \$40K for asset mgmt (\$20K using CWF);
50410	Software			\$30,987.53	\$283,000.00	\$23,377.11	\$24,603.23	\$303,000.00		1132% rebuild of virtual servers \$3.5; \$32K for all other licenses Website hosting and maintenance costs & staff Intranet for \$18K
50415	Website			\$6,000.00	\$24,200.00	\$6,000.00	\$6,330.00	\$24,200.00		282% carred fwd
50430	Board Computer Expense			\$780.00	\$5,000.00	\$4,833.05	\$4,923.05	\$2,500.00		-49% 2019 included new laptops 2020 includes \$5K for payroll tax engine update & 1/2 yr Agresso support \$23K; est. implementation & 1/2 yr of support costs new Financial (\$46K) & 1/2 of est. Land mgmt software implementation & 1/2 yr support (\$17.5K), 1/2 in Bdg. dept; \$8K for Disaster recovery cloud storage; \$30K outsourced IT support (4 months + vacation coverage for remaining of year); Added \$6K
50440	Support Services			\$76,732.60	\$129,300.00	\$70,433.96	\$94,721.34	\$139,069.00		47% for livestreaming/archiving costs
50510	Consulting - Accounting/Audit			\$16,054.11	\$16,800.00	\$151.99	\$16,531.99	\$17,572.00		6%
50520	Consulting - Legal			\$487.29	\$30,000.00	\$4,015.12	\$10,795.32	\$30,000.00		178%

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
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50520	Consulting - Legal	SP107	New office space	\$0.00	\$0.00	\$1,755.51	\$1,755.51	\$0.00	-100%	Legal regarding office reno, after reno completed so not capitalized
50570	Consulting - Other			\$4,392.25	\$5,000.00	\$5,141.48	\$6,106.04	\$5,000.00	-18%	Records management work, new contract starts Nov 2019
50570	Consulting - Other			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		Employee handbook update & benefits review, carried fwd
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Executive Search firm for CAO
										For retention & recruitment as per Jan 2019 Bd res; remainder
50582	Recruitment & retention			\$0.00	\$100,000.00	\$15,778.35	\$17,887.71	\$82,112.00	359%	carried fwd
50590	Depreciation/Amortization			\$23,697.18	\$57,468.00	\$0.00	\$57,468.00	\$60,000.00	4%	
50600	Insurance			\$28,790.17	\$34,108.00	\$31,587.19	\$31,587.19	\$34,000.00	8%	Building ins increased in 2020 for addition
50600	Insurance	V007	2013 Prius Hybrid	\$1,624.00	\$1,786.00	\$1,984.00	\$1,984.00	\$1,211.00	-39%	1/2 year ICBC estimated, to be replaced in 2020
50600	Insurance	V008	2013 4Runner (Toyota)	\$1,850.00	\$2,035.00	\$2,091.00	\$2,091.00	\$2,550.00	22%	
50600	Insurance	V009	2014 Rav4 (Toyota)	\$1,742.00	\$1,916.00	\$1,812.00	\$1,812.00	\$2,208.00	22%	
50600	Insurance	V010	2016 Dodge Ram	\$1,829.00	\$2,012.00	\$2,311.00	\$2,311.00	\$2,823.00	22%	
50600	Insurance	V012	2020 Hybrid Rav4 (Toyota)	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		New 2020 vehicle insurance
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$6.75	\$96.75	\$0.00	-100%	Notice of Intent to excavate, BC One Call
50660	Rental/Lease of Floor Space			\$450.00	\$500.00	\$450.00	\$450.00	\$500.00	11%	Parking spot licence at Anderson Lk dock- Area C Amenity funds
50690	Utilities - Hydro			\$12,088.02	\$14,250.00	\$10,165.72	\$15,915.58	\$15,000.00	-6%	Higher due to office reno and heaters due to HVAC heating issue
										Wildfire mitigation funding to Cedar Grove (\$5K) and Ponderosa
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	(\$5K) from Area C Amenity reserve
										Area B PILT reserve for funding Buck Cr. Ecosystem Con. Plan
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$7,500.00	\$7,500.00	\$0.00	-100%	Phase 3; Apr 2019 Bd res
										Area D Amenity to Ashlu Creek Foundation for children's
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00	-100%	playground in the Cloudburst Park; Jul 2019 Bd res
										Service establishment costs to be recovered in 2020 in 43000
50900	Special Projects	CC2405	Britannia Beach Debris Flood M	\$0.00	\$0.00	\$1,540.50	\$1,540.50	\$0.00	-100%	(above)
										Lillooet Lake Estates fire fighting equip. from Area C Amenity
50900	Special Projects	P15	Lillooet Lake Estates	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	reserve
50900	Special Projects	S10	Northern SLRD Economic Devel	\$61,705.77	\$78,243.00	\$181.20	\$50,181.20	\$78,062.00	56%	NDIT \$50K annual grant (BRVCA, LAFS, Cadence Strategies)
50900	Special Projects	S11	SLRD Jackets	\$297.98	\$2,500.00	\$1,024.86	\$1,024.86	\$1,500.00	46%	Directors and staff jackets
50900	Special Projects	S13	Climate Action Carbon Offsets	\$0.00	\$2,000.00	\$0.00	(\$2,000.00)	\$2,000.00	-200%	Carbon offsets est. 2019 shows reversal of prev. accur
50900	Special Projects	SP12	Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$7,045.00	\$7,150.00	1%	
50900	Special Projects	SP42	Climate Action Plan	\$315.00	\$500.00	\$0.00	\$0.00	\$0.00		SmartTool license, transitioning to new tool, no cost 2019
50900	Special Projects	SP104	Crimestoppers Grant	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	0%	Contribution to Crimestoppers
50900	Special Projects	SP109	Boundary expansion work	\$315.65	\$30,000.00	\$0.00	\$0.00	\$30,000.00		Potential boundary expansion reviews; carried fwd
50900	Special Projects	SP118	NDIT Grant writing support	\$16,000.00	\$8,000.00	\$0.00	\$8,000.00	\$8,000.00	0%	BRVCA grant writing support, offsets with 40990 SP118
50900	Special Projects	SP125	Lillooet Agricultural Food Socie	\$25,000.00	\$6,250.00	\$25,000.00	\$25,000.00	\$25,000.00	0%	Area B PILT reserve to LAFS, multiple Bd res's
										Formerly (SIBAC); Did not request funds in 2018 or 2019, they
50900	Special Projects	SP126	BC Rural Centre Grant	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		were reviewing funding options in 2019
										Is for 3rd annual Nukwantwal leadership gathering, incl grant of
50900	Special Projects	SP138	C2C Forum	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		\$5K + \$5K from relationship building reserve
										2020 for purchase of 2004 Freightliner pumper truck, Mar 2020
50900	Special Projects	SP157	Pemberton Meadows Fire Asso	\$44,640.00	\$0.00	\$0.00	\$33,175.00	\$35,000.00	6%	BD res
50900	Special Projects	SP162	Pinecrest Lake Remediation	\$8,539.15	\$0.00	\$0.00	\$0.00	\$0.00		
										BB parking area project (SP168) remainder from Area A Amenity
50900	Special Projects	SP168	Britannia Beach Parking Lot - 20	\$2,182.00	\$241.00	\$0.00	\$0.00	\$0.00		reserve; Oct 2017 Bd Res
50900	Special Projects	SP169	Bralorne Museum Digitization A	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP170	Nuk'w7antwal' Intergovernmen	\$9,751.20	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP171	Board Orientation	\$3,629.97	\$7,000.00	\$6,000.00	\$6,000.00	\$0.00	-100%	Board Orientation / Strategic Planning
										From relationship building reserve for continuing first nations
50900	Special Projects	SP172	Relationship Building	\$0.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00		relationships; carried fwd
50900	Special Projects	SP173	50 year anniversary	\$2,334.11	\$17,666.00	\$6.29	\$6.29	\$17,660.00	280663%	Remainder carried fwd
50900	Special Projects	SP183	Black Tusk Utility handover	\$0.00	\$0.00	\$12.60	\$12.60	\$0.00	-100%	Black Tusk utility meeting expense
50900	Special Projects	SP188	BRVCA Wayfinding signage & e	\$11,737.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP189	Squamish Public Library grant	\$5,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	-100%	2019 for Long-term planning from S. PILT reserve, Jan 2019 Bd Res
50900	Special Projects	SP195	S2S Congress Planning	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	SLRD hosted Sea to Sky Healthy Comm, offset with 40990 SP195
50900	Special Projects	SP202	Rural Dividend - Housing in Are	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Rural Dividend Grant - Housing in Area A
50900	Special Projects	SP206	Sea to Sky Soils Infrastructure P	\$0.00	\$0.00	(\$796.03)	(\$796.03)	\$0.00	-100%	Admin fee and time recovery for administering program
50900	Special Projects		S. PILT funds to SORCA 2020	\$0.00	\$0.00	\$0.00	\$0.00	\$21,000.00		S. PILT funds to SORCA in 2020 per Nov Bd Res

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
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50900	Special Projects		S. PILT funds to SFPC (Squamish)	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		S. PILT funds potential to Squamish Food Policy Council – to implement the Squamish Valley Agricultural Plan
51011	Non-Capitalized Equipment			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		For audio/livestreaming equipment, carried fwd
51011	Non-Capitalized Equipment			\$0.00	\$4,000.00	\$0.00	\$0.00	\$4,000.00		Budget was for fireproof filing cabinets; used re: office reno
51012	Capital Grant			\$0.00	\$0.00	\$42,000.00	\$42,000.00	\$0.00	-100%	Amenity reserve (\$21k ea) Area A PILT for Bralorne Church/Hall Found Repair, May 2019 Bd
51012	Capital Grant			\$0.00	\$0.00	\$16,580.51	\$16,580.51	\$0.00	-100%	res
51040	Bad Debts			\$0.00	\$0.00	\$0.00	\$2,137.37	\$0.00	-100%	Moved 4 very old A/R to Bad debts as not recoverable
53150	Contribution To Other Governments			\$36,793.37	\$44,774.00	\$44,773.66	\$44,773.66	\$53,163.00	19%	DOL PILT allocation as per policy, funds sent in July
53150	Contribution To Other Governments			\$34,460.32	\$38,839.00	\$14,988.00	\$53,827.00	\$40,004.00	-26%	Area C Transit funds to VOP from Area C Amenity
53150	Contribution To Other Governments			\$14,220.67	\$14,221.00	\$14,220.67	\$14,220.67	\$14,221.00	0%	Squamish Library Funds as per policy
53150	Contribution To Other Governments			\$500,000.00	\$500,000.00	\$0.00	\$0.00	\$0.00		Village of Pemberton -Soccer Field from Area C CWF; accrued in 2018
53150	Contribution To Other Governments			\$0.00	\$175,000.00	\$0.00	\$0.00	\$570,000.00		Village of Pemberton from Area C CWF: 2019 -Friendship Trail bridge (\$175); 2020 -Off Ramp 2019 (\$25K)& Second Soccer Field (\$370K)
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Village of Pemberton -One mile lake boardwalk from Area C CWF; July 2018 Bd res
53200	Time Allocation from Other Services	CC1000	General Government Services	\$50,169.66	\$60,000.00	\$29,203.74	\$53,905.22	\$60,000.00	11%	
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$1,445.38	\$2,500.00	\$2,085.02	\$2,888.62	\$3,000.00	4%	
53200	Time Allocation from Other Services	S12	Special Events Time Allocation	\$1,116.15	\$1,500.00	\$0.00	\$1,000.00	\$1,500.00	50%	
53200	Time Allocation from Other Services	SP168	Britannia Beach Parking Lot - 20	\$2,577.47	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP183	Black Tusk Utility handover	\$9,522.38	\$5,000.00	\$2,173.32	\$3,192.40	\$0.00	-100%	UES time regarding Black tusk utility
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$522.35	\$4,478.00	\$0.00	\$0.00	\$4,478.00		Budget for staff time from Area D Amenity (up to \$5K)
53200	Time Allocation from Other Services	SP194	Texas Creek Park	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00		Was budget for staff time for Texas Creek park, but coded in 3000 from Area B Parks fund
53200	Time Allocation from Other Services	SP42	Climate Action Plan	\$104.47	\$200.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP72	Anderson Lake Dock	\$153.73	\$0.00	\$0.00	\$0.00	\$0.00		
Operating Expenses				\$2,522,031.64	\$3,776,841.00	\$1,705,160.68	\$2,452,004.92	\$3,944,037.00	61%	
99996	Fixed Asset Increase			\$0.00	\$40,000.00	\$14,885.05	\$38,273.45	\$1,727.00	-95%	Additional office furniture + new Boardroom table, chairs & TV
99996	Fixed Asset Increase	SP107	New office space	\$1,147,858.28	\$423,641.00	\$272,497.42	\$315,598.45	\$108,043.00	-66%	For office renos
99996	Fixed Asset Increase	V012	2020 Hybrid Rav4 (Toyota)		\$0.00	\$0.00	\$0.00	\$32,664.00		For 1 new vehicle replacing 2013 Prius
Capital Expenditures				\$1,147,858.28	\$463,641.00	\$287,382.47	\$353,871.90	\$142,434.00	-60%	
52000	Debt Issue Costs			\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
52040	SLRD - Debt Charges - Principal			\$0.00	\$53,767.00	\$53,766.58	\$53,766.58	\$53,767.00	0%	Principal on MFA loan for office reno
52050	SLRD - Debt Charges - Interest			\$0.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	0%	Interest on MFA loan for office reno
52065	Short-term Debt Charges - Interest			\$0.00	\$5,366.00	\$0.00	\$0.00	\$5,366.00		Short-term borrowing
Principal & Interest				\$10,000.00	\$91,133.00	\$85,766.58	\$85,766.58	\$91,133.00	6%	
53000	Transfer to Reserve			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	Transfer to capital (\$30K) & vehicle (\$20K) reserves
53000	Transfer to Reserve			\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	0%	Transfer to Board Orientation reserve as per Bd request
53000	Transfer to Reserve	P9	Miller Creek Power	\$40,821.56	\$40,500.00	\$40,335.83	\$40,551.68	\$40,420.00	0%	Annual amenity & interest
53000	Transfer to Reserve	P10	Rutherford Creek Power	\$46,682.17	\$44,000.00	\$45,278.99	\$46,884.51	\$46,500.00	-1%	Annual amenity & interest
53000	Transfer to Reserve	P11	Furry Creek Power	\$18,708.06	\$18,100.00	\$17,805.81	\$18,158.21	\$18,200.00	0%	Annual amenity & interest
53000	Transfer to Reserve	SP9	Gas Tax Community Works Fun	\$375,113.08	\$365,245.00	\$535,138.69	\$707,907.16	\$359,625.00	-49%	Annual Funding & interest
53000	Transfer to Reserve		Electoral Area C Recreation	\$8,948.36	\$7,000.00	\$3,434.33	\$5,827.18	\$4,200.00	-28%	Interest transfer
53000	Transfer to Reserve		Carbon Neutral	\$256.19	\$100.00	\$220.02	\$246.06	\$10.00	-96%	Interest transfer
53000	Transfer to Reserve		BC Hydro PILT increase North	\$148,254.69	\$179,995.00	\$180,369.58	\$181,128.55	\$214,152.00	18%	Annual allocation (per PILT policy) & interest
53000	Transfer to Reserve		BC Hydro PILT increase South	\$53,678.26	\$65,984.00	\$66,392.72	\$67,267.47	\$80,330.00	19%	Annual allocation (per PILT policy) & interest
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Depending on Reserve fund policy, may need to transfer
53100	Contribution To Other Services			\$559,583.40	\$559,583.00	\$559,583.40	\$559,583.40	\$559,583.00	0%	BC Hydro PILT allocation -as per Policy
53100	Contribution To Other Services	CC1706	Fire Protection Lillooet LSA	\$5,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	-100%	Area B PILT funds to Lillooet Fire Protection
53100	Contribution To Other Services	CC1711	Fire Protectin Seton-Shalath	\$0.00	\$0.00	\$0.00	\$0.00	\$32,500.00		Area B PILT to Seton Valley FD for 8 sets of Personal Protective Equip. (\$30K) & Bear-proof garbage bin (\$2.5K)
53100	Contribution To Other Services	CC1713	Fire Protection Birken LSA	\$102,731.68	\$27,268.00	\$0.00	\$0.00	\$0.00		Birken Fire Protection Society from Area C Amenity for 2016 GMC truck & equipment; project completed 2018

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53100	Contribution To Other Services	CC1714	Howe Sound East Fire Services	\$0.00	\$20,000.00	\$0.00	\$2,500.00	\$17,500.00	Budget is Area D Amenity funds for training yard lighting, fencing 600% & water stand pipe; carried fwd
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Services	\$0.00	\$0.00	\$35,238.10	\$35,238.10	\$1,762.00	-95% Area D Amenity for Carport construction Area D Fuel Management Activities (to#1761) from Area D
53100	Contribution To Other Services	CC1761	Emergency Planning	\$1,035.00	\$1,930.00	\$1,580.00	\$1,580.00	\$0.00	-100% Amenity
53100	Contribution To Other Services	CC1904	D'Arcy Devine Birkenhead Refu	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00	Area C CWF for Devine Transfer station infrastructure
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Centre CLSA	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2200	Bralorne Museum CLSA	\$53,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	Area A PILT for Bralorne museum; 2019 to assist with operational
53100	Contribution To Other Services	CC2502	Pemberton Library LSA	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	-100% exp; Bd res Apr 2019
53100	Contribution To Other Services	CC2601	Area C / Village of Pemberton C	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	Area C Amenity for steel fencing, Mar 2020 Bd Resol
53100	Contribution To Other Services	CC2700	Devine Water SA	\$10,679.16	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2703	Bralorne Water LSA	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$9,080.00	\$0.00	\$0.00	\$0.00	\$10,000.00	Area A Gas Tax for GB water VFD, pump & motor
53100	Contribution To Other Services	CC2707	D'Arcy Water	\$9,066.80	\$0.00	\$0.00	\$0.00	\$20,000.00	Area C Amenity funds for D'arcy water
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$5,000.00	\$151,000.00	\$111,000.00	\$111,000.00	\$20,000.00	-82% \$20K from Area A PILT
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$44,262.25	\$55,738.00	\$37,805.00	\$38,892.85	\$0.00	-100% Gates Lk picnic space from Area C CWF funds
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$0.00	\$3,390.00	\$61,610.00	1717% Area C CWF to Gates Lake Community Park - Potable water
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	0% Anderson Lake Dock Annual rent payment from Area C Amenity
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$249.80	\$265.00	\$254.97	\$254.97	\$265.00	4% Anderson Lake Dock insurance from Area C Amenity
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$0.00	\$1,447.21	\$1,553.00	7% Anderson Lake Dock maintenance from Area C Amenity
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00	Area B Seton Park from Area B CWF (Jan 2017 Bd res) to 3000
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	Anderson Lk dock construction from Area C CWF (2018)
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$5,000.00	\$0.00	\$839.93	\$4,160.00	395% Area D Amenity for Britannia Beach dock, Oct 2018 Bd res
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	Area B CWF to 3000 for Texas Creek Park
53100	Contribution To Other Services	CC3001	Britannia Parks and Trails	\$18,499.66	\$7,500.00	\$1,874.64	\$1,874.64	\$5,625.00	200% Area D Amenity to BB trails for upgrades; Bd Res May/Sept 2018
Transfer Expenses				\$1,661,431.90	\$1,924,208.00	\$1,696,312.08	\$1,884,571.92	\$1,991,495.00	6%
50590	Depreciation/Amortization			(\$23,697.18)	(\$57,468.00)	\$0.00	(\$57,468.00)	(\$60,000.00)	4%
Non-Taxable Expenses (Depreciation)				(\$23,697.18)	(\$57,468.00)	\$0.00	(\$57,468.00)	(\$60,000.00)	4%
Total Expenses				\$5,317,624.64	\$6,198,355.00	\$3,774,621.81	\$4,718,747.32	\$6,109,099.00	17%
Surplus/ (Deficit)				\$531,604.78	\$0.00	\$918,869.40	\$353,191.15	\$0.00	

30000	Reserve - Capital Works and Equipment			\$216,664.97		\$91,414.97	\$91,414.97	\$71,414.97	
30010	Reserve - Equipment Replacement			\$65,689.39		\$65,689.39	\$65,689.39	\$65,689.39	
30020	Reserve - Vehicle Replacement			\$68,984.21		\$88,984.21	\$88,984.21	\$76,320.21	
30040	Reserve - Amenities Fund	P9	Miller Creek Power	\$23,466.52		\$23,352.35	\$9,741.20	\$9,657.20	
30040	Reserve - Amenities Fund	P10	Rutherford Creek Power	\$384,393.16		\$352,917.18	\$361,347.70	\$332,082.70	
30040	Reserve - Amenities Fund	P11	Furry Creek Power	\$93,580.32		\$36,868.94	\$50,341.33	\$43,701.33	
30041	Reserve - Trust Agreement Fund	P11	Furry Creek Power	\$54,139.50		\$27,963.95	\$27,504.04	\$18,819.04	
30090	Reserve - Gas Tax Agreement Community Works			\$1,663,358.73		\$2,066,302.42	\$2,237,983.04	\$1,835,998.04	
30100	Reserve - Electoral Area C Recreational Facilities			\$532,718.62		\$636,252.95	\$537,098.59	\$169,745.59	
30120	Reserve - Carbon Neutral			\$15,343.99		\$15,564.01	\$790.05	\$800.05	
30125	Reserve - BC Hydro PILT increase North			\$65,268.94		\$182,558.01	\$170,816.98	\$307,468.98	
30126	Reserve - BC Hydro PILT increase South			\$149,609.05		\$196,001.77	\$196,876.52	\$236,206.52	
30127	Reserve - Relationship Building			\$11,054.93		\$11,054.93	\$11,054.93	\$54.93	
30130	Reserve - Board Orientation			\$0.00		\$3,000.00	\$3,000.00	\$6,000.00	
30999	Operational Surplus reserve			\$293,843.68		\$293,843.68	\$275,955.97	\$193,843.97	Est. annual Operating budget = 2.1 Mil; 2 mos = \$350,000
Reserves				\$3,638,116.01		\$4,091,768.76	\$4,128,598.91	\$3,367,802.91	

	2019 Opening Balance	2019 PILT allocation	2019 Usage	2019 interest allocation - Est.	2019 Forecast to Dec 31st	2020 Budget
Reserve Balance - BC Hydro PILT increase North divided by area	\$65,268.94	\$179,094.62	(\$75,580.51)	\$2,033.93	\$170,816.98	\$307,468.98
- Electoral Area A	\$15,150.31	\$89,547.31	(\$41,580.51)	\$760.60	\$63,877.71	\$150,953.71
- Electoral Area B	\$50,118.63	\$89,547.31	(\$34,000.00)	\$1,273.33	\$106,939.27	\$156,515.27
- District of Lillooet	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Sent directly to DOL, not placed in reserve

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1000 - General Government Services											
Revenues											
40000 Requisition				\$1,014,834.00	\$1,155,397.00	\$1,155,397.00	\$1,308,046.00	\$1,641,585.00	\$1,681,820.00	\$1,677,310.00	\$1,765,946.00
Requisitions				\$1,014,834.00	\$1,155,397.00	\$1,155,397.00	\$1,308,046.00	\$1,641,585.00	\$1,681,820.00	\$1,677,310.00	\$1,765,946.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40060 Grant in Lieu of Taxes - Fed/Prov				\$2,031.75	\$2,000.00	\$2,082.37	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
40070 Grant in Lieu of Taxes - Municipalities				\$33,170.71	\$33,000.00	\$34,175.59	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00
40090 Grant in Lieu of Taxes - BC Hydro				\$1,312,547.00	\$1,365,049.00	\$1,379,819.00	\$1,435,012.00	\$1,492,412.00	\$1,552,109.00	\$1,614,193.00	\$1,678,761.00
40100 Grant in Lieu of Taxes - BC Rail				\$10,786.80	\$8,090.00	\$10,497.20	\$8,000.00	\$6,000.00	\$5,000.00	\$4,000.00	\$3,000.00
GILT				\$1,358,536.26	\$1,408,139.00	\$1,426,574.16	\$1,478,012.00	\$1,533,412.00	\$1,592,109.00	\$1,653,193.00	\$1,716,761.00
40125 Special Events Permit Application Fees				\$700.00	\$700.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00
40220 Interest Earned on Investments				\$22,720.20	\$13,000.00	\$26,885.60	\$19,000.00	\$19,380.00	\$19,768.00	\$20,163.00	\$20,566.00
40220 Interest Earned on Investments		P9	Miller Creek Power	\$821.56	\$500.00	\$551.68	\$420.00	\$428.00	\$437.00	\$446.00	\$455.00
40220 Interest Earned on Investments		P10	Rutherford Creek Power	\$6,682.17	\$4,000.00	\$6,884.51	\$6,500.00	\$6,630.00	\$6,763.00	\$6,898.00	\$7,036.00
40220 Interest Earned on Investments		P11	Furry Creek Power	\$2,708.06	\$2,100.00	\$2,158.21	\$2,200.00	\$2,244.00	\$2,289.00	\$2,335.00	\$2,382.00
40220 Interest Earned on Investments		SP9	Gas Tax Community Works Fun	\$32,868.28	\$23,000.00	\$39,037.13	\$33,000.00	\$33,660.00	\$34,333.00	\$35,020.00	\$35,720.00
40220 Interest Earned on Investments			Electoral Area C Recreation Fac	\$8,948.36	\$7,000.00	\$5,827.18	\$4,200.00	\$4,284.00	\$4,370.00	\$4,457.00	\$4,546.00
40220 Interest Earned on Investments			Carbon Neutral	\$256.19	\$100.00	\$246.06	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
40220 Interest Earned on Investments			BC Hydro PILT increase North	\$1,081.21	\$900.00	\$2,033.93	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
40220 Interest Earned on Investments			BC Hydro PILT increase South	\$2,095.01	\$1,800.00	\$3,083.77	\$2,900.00	\$2,958.00	\$3,017.00	\$3,077.00	\$3,139.00
40240 Time Allocation To Other Services				\$36,064.10	\$18,000.00	\$18,760.18	\$24,000.00	\$24,480.00	\$24,970.00	\$25,469.00	\$25,978.00
40250 Overhead Recovery from Other Services				\$132,976.00	\$148,067.00	\$148,076.00	\$150,650.00	\$153,663.00	\$156,736.00	\$159,871.00	\$163,068.00
40260 Flat Rate Overhead Recovery from Other Services				\$20,600.00	\$20,950.00	\$20,850.38	\$21,850.00	\$21,850.00	\$21,850.00	\$21,850.00	\$21,850.00
40300 Miscellaneous Revenue				\$5,671.65	\$5,000.00	\$4,396.29	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
40650 Contributions from developers		P9	Miller Creek Power	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
40650 Contributions from developers		P10	Rutherford Creek Power	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
40650 Contributions from developers		P11	Furry Creek Power	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00
Fees & Other Revenues				\$370,192.79	\$341,117.00	\$375,590.92	\$367,030.00	\$371,997.00	\$377,066.00	\$382,233.00	\$387,504.00
40910 Unconditional Grants - Provincial				\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
40950 Conditional Grants - Federal				\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00
40950 Conditional Grants - Federal		SP9	Gas Tax Community Works Fun	\$342,244.80	\$342,245.00	\$668,870.03	\$326,625.00	\$341,629.00	\$341,629.00	\$356,784.00	\$356,784.00
40960 Conditional Grants - Provincial				\$978.00	\$1,000.00	\$1,162.00	\$1,100.00	\$1,122.00	\$1,144.00	\$1,167.00	\$1,190.00
40960 Conditional Grants - Provincial		SP138	C2C Forum	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial		SP202	Rural Dividend - Housing in Are	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental				\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental		S10	Northern SLRD Economic Devel	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
40990 Conditional Grants - Non Governmental		SP118	NDIT Grant writing support	\$16,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
40990 Conditional Grants - Non Governmental		SP170	Nuk'w7antwal' Intergovernmen	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental		SP195	S2S Congress Planning	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$629,222.80	\$656,245.00	\$933,032.03	\$650,725.00	\$600,751.00	\$600,773.00	\$665,951.00	\$615,974.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000 Proceeds from Borrowing		SP107	New office space	\$1,000,000.00	\$350,000.00	\$0.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$1,000,000.00	\$350,000.00	\$0.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$397,281.23	\$526,146.00	\$531,604.78	\$353,191.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$397,281.23	\$526,146.00	\$531,604.78	\$353,191.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$14,666.00	\$19,252.00	\$19,251.66	\$22,609.00	\$23,061.00	\$23,522.00	\$23,992.00	\$24,472.00
43000 Transfers from Other Service		CC1010	Regional Invasive Species Mgm	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		CC2405	Britannia Beach Debris Flood M	\$0.00	\$0.00	\$0.00	\$1,541.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		CC2108	Pemberton and District Arts an	\$0.00	\$0.00	\$0.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		CC2109	Pemberton and District Econon	\$0.00	\$0.00	\$0.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$64,080.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$32,664.00	\$85,000.00	\$0.00	\$50,000.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1000 - General Government Services										
44000	Transfer from Reserve		\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$20,000.00	\$20,000.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$60,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$16,580.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$63,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$5,000.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$370,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$1,447.21	\$1,553.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$45,432.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$44,640.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$34,460.33	\$38,839.00	\$53,827.00	\$40,004.00	\$40,804.00	\$41,620.00	\$42,452.00	\$43,301.00
44000	Transfer from Reserve	P9 Miller Creek Power	\$450.00	\$500.00	\$450.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$67.93	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$102,731.68	\$27,268.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$249.80	\$265.00	\$254.97	\$265.00	\$270.00	\$275.00	\$281.00	\$287.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$19,899.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$33,175.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P10 Rutherford Creek Power	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$13,539.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$1,035.00	\$1,930.00	\$1,580.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$4,759.47	\$241.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$20,000.00	\$2,500.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$18,499.66	\$7,500.00	\$1,874.64	\$5,625.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$522.35	\$4,478.00	\$0.00	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$5,000.00	\$839.93	\$4,160.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11 Furry Creek Power	\$0.00	\$0.00	\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	S13 Climate Action Carbon Offsets	\$0.00	\$14,800.00	\$14,800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$91,000.00	\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$44,262.25	\$55,738.00	\$38,892.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$500,000.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$175,000.00	\$0.00	\$175,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9 Gas Tax Community Works Fun	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP107 New office space	\$58,779.26	\$155,250.00	\$155,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP125 Lillooet Agricultural Food Socie	\$25,000.00	\$6,250.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP138 C2C Forum	\$0.00	\$11,000.00	\$0.00	\$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP188 BRVCA Wayfinding signage & e	\$11,737.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$100,000.00	\$17,887.71	\$82,112.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$1,079,162.34	\$1,761,311.00	\$649,739.58	\$1,602,095.00	\$170,135.00	\$86,417.00	\$137,725.00	\$69,060.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1000 - General Government Services										
Total Revenues			\$5,849,229.42	\$6,198,355.00	\$5,071,938.47	\$6,109,099.00	\$4,317,880.00	\$4,338,185.00	\$4,516,412.00	\$4,555,245.00
Expenses										
50000	Regional Indemnities		\$89,641.04	\$105,060.00	\$104,928.51	\$107,132.00	\$109,275.00	\$111,461.00	\$113,690.00	\$115,964.00
50010	Regional Meeting Fees & Travel Time		\$2,164.00	\$3,000.00	\$2,654.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50020	Regional Expenses		\$25,366.41	\$34,221.00	\$31,966.78	\$32,000.00	\$32,640.00	\$33,293.00	\$33,959.00	\$34,638.00
50030	Electoral Indemnities		\$105,324.81	\$123,437.00	\$123,910.77	\$126,513.00	\$129,043.00	\$131,624.00	\$134,256.00	\$136,941.00
50040	Electoral Area Meeting Fees		\$1,391.00	\$3,000.00	\$1,122.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50050	Electoral Area Expenses		\$31,282.84	\$33,045.00	\$29,684.40	\$34,575.00	\$35,792.00	\$36,508.00	\$37,238.00	\$37,983.00
50110	Salaries		\$816,360.68	\$1,023,381.00	\$950,277.40	\$1,102,038.00	\$1,200,579.00	\$1,224,591.00	\$1,249,083.00	\$1,274,065.00
50130	Benefits		\$172,483.19	\$242,445.00	\$205,838.38	\$266,137.00	\$292,880.00	\$298,738.00	\$304,713.00	\$310,807.00
50131	Employer Health Tax		\$0.00	\$24,827.00	\$23,365.74	\$25,000.00	\$26,691.00	\$27,225.00	\$27,770.00	\$28,325.00
50140	Overtime	CC1000 General Government Services	\$627.08	\$1,000.00	\$539.66	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50160	Training		\$2,733.73	\$14,000.00	\$13,056.34	\$22,500.00	\$22,950.00	\$23,409.00	\$23,877.00	\$24,355.00
50170	Dues/Subscriptions/Memberships		\$13,789.64	\$14,100.00	\$12,198.34	\$14,100.00	\$14,382.00	\$14,670.00	\$14,963.00	\$15,262.00
50180	Travel		\$4,004.29	\$10,000.00	\$4,688.37	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50190	Advertising		\$6,843.50	\$8,000.00	\$3,996.08	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50190	Advertising	SP207 AAP new Pemberton & District	\$0.00	\$0.00	\$712.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs		\$35.62	\$500.00	\$252.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50200	Bank Charges & Interest		\$10,417.81	\$13,850.00	\$10,296.23	\$13,000.00	\$13,260.00	\$13,525.00	\$13,796.00	\$14,072.00
50210	Communications		\$33,186.35	\$43,000.00	\$32,286.52	\$48,000.00	\$43,860.00	\$44,737.00	\$45,632.00	\$46,545.00
50220	Courier		\$345.61	\$700.00	\$630.53	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50240	Office Supplies		\$13,252.25	\$19,000.00	\$15,918.77	\$19,000.00	\$17,340.00	\$17,687.00	\$18,041.00	\$18,402.00
50250	Office Recycling		\$1,446.56	\$1,700.00	\$1,268.39	\$1,700.00	\$1,734.00	\$1,769.00	\$1,804.00	\$1,840.00
50260	Office Rent & Maintenance		\$51,121.53	\$58,000.00	\$75,498.88	\$61,107.00	\$61,200.00	\$62,424.00	\$63,672.00	\$64,945.00
50270	Miscellaneous Office Expense		\$660.70	\$13,988.00	\$770.85	\$13,622.00	\$0.00	\$0.00	\$0.00	\$0.00
50275	Staff Incentives		\$2,079.73	\$3,500.00	\$3,672.94	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50276	Staff Retention		\$4,172.79	\$6,000.00	\$3,775.72	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
50280	Photocopier		\$7,091.10	\$8,150.00	\$8,111.36	\$8,350.00	\$8,517.00	\$8,687.00	\$8,861.00	\$9,038.00
50290	Postage		\$5,194.18	\$6,000.00	\$5,205.66	\$6,200.00	\$6,324.00	\$6,450.00	\$6,579.00	\$6,711.00
50300	Publications/Resources		\$552.46	\$2,500.00	\$133.46	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50310	Records Management		\$5,580.00	\$6,800.00	\$6,779.82	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50315	Asset Management		\$0.00	\$62,500.00	\$0.00	\$62,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50320	Security		\$408.00	\$500.00	\$450.00	\$580.00	\$592.00	\$604.00	\$616.00	\$628.00
50330	Vehicle Expense		\$11,836.62	\$13,100.00	\$8,331.73	\$13,000.00	\$13,000.00	\$13,000.00	\$13,000.00	\$13,000.00
50330	Vehicle Expense	V007 2013 Prius Hybrid	\$285.09	\$2,700.00	\$304.93	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V008 2013 4Runner (Toyota)	\$2,323.06	\$2,700.00	\$1,289.89	\$2,700.00	\$1,000.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V009 2014 Rav4 (Toyota)	\$1,219.22	\$2,100.00	\$343.40	\$2,100.00	\$1,000.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V010 2016 Dodge Ram	\$1,518.81	\$3,600.00	\$6,119.50	\$4,000.00	\$4,000.00	\$4,080.00	\$2,000.00	\$0.00
50330	Vehicle Expense	V011 New 2020 vehicle tba	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$2,000.00	\$2,040.00
50330	Vehicle Expense	V012 New 2021 vehicle tba	\$0.00	\$0.00	\$0.00	\$0.00	\$1,530.00	\$1,561.00	\$1,592.00	\$2,000.00
50330	Vehicle Expense	V013 New 2021 vehicle tba	\$0.00	\$0.00	\$0.00	\$0.00	\$1,530.00	\$1,561.00	\$1,592.00	\$2,000.00
50330	Vehicle Expense	V014 New 2023 vehicle tba	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,592.00	\$1,624.00
50400	Hardware		\$27,709.01	\$30,500.00	\$25,540.69	\$40,000.00	\$35,000.00	\$35,700.00	\$36,414.00	\$37,142.00
50410	Software		\$30,987.53	\$283,000.00	\$24,603.23	\$303,000.00	\$27,000.00	\$27,540.00	\$28,091.00	\$28,653.00
50415	Website		\$6,000.00	\$24,200.00	\$6,330.00	\$24,200.00	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00
50430	Board Computer Expense		\$780.00	\$5,000.00	\$4,923.05	\$2,500.00	\$2,550.00	\$2,601.00	\$5,000.00	\$2,700.00
50440	Support Services		\$76,732.60	\$129,300.00	\$94,721.34	\$139,069.00	\$65,000.00	\$66,100.00	\$67,222.00	\$68,366.00
50510	Consulting - Accounting/Audit		\$16,054.11	\$16,800.00	\$16,531.99	\$17,572.00	\$17,650.00	\$18,003.00	\$18,363.00	\$18,730.00
50520	Consulting - Legal		\$487.29	\$30,000.00	\$10,795.32	\$30,000.00	\$30,600.00	\$31,212.00	\$31,836.00	\$32,473.00
50520	Consulting - Legal	SP107 New office space	\$0.00	\$0.00	\$1,755.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other		\$4,392.25	\$5,000.00	\$6,106.04	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50570	Consulting - Other		\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other		\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50582	Recruitment & retention		\$0.00	\$100,000.00	\$17,887.71	\$82,112.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization		\$23,697.18	\$57,468.00	\$57,468.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
50600	Insurance		\$28,790.17	\$34,108.00	\$31,587.19	\$34,000.00	\$34,680.00	\$35,374.00	\$36,081.00	\$36,803.00
50600	Insurance	V007 2013 Prius Hybrid	\$1,624.00	\$1,786.00	\$1,984.00	\$1,211.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V008 2013 4Runner (Toyota)	\$1,850.00	\$2,035.00	\$2,091.00	\$2,550.00	\$1,500.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1000 - General Government Services											
50600	Insurance	V009	2014 Rav4 (Toyota)	\$1,742.00	\$1,916.00	\$1,812.00	\$2,208.00	\$1,500.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V010	2016 Dodge Ram	\$1,829.00	\$2,012.00	\$2,311.00	\$2,823.00	\$2,879.00	\$2,937.00	\$1,700.00	\$0.00
50600	Insurance	V011	New 2020 vehicle tba	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50600	Insurance	V012	New 2021 vehicle tba	\$0.00	\$0.00	\$0.00	\$0.00	\$1,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50600	Insurance	V013	New 2021 vehicle tba	\$0.00	\$0.00	\$0.00	\$0.00	\$1,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50600	Insurance	V014	New 2023 vehicle tba	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,553.00	\$2,706.00
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$96.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50660	Rental/Lease of Floor Space			\$450.00	\$500.00	\$450.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
50690	Utilities - Hydro			\$12,088.02	\$14,250.00	\$15,915.58	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Services	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC2405	Britannia Beach Debris Flood M	\$0.00	\$0.00	\$1,540.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	P15	Lillooet Lake Estates	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S10	Northern SLRD Economic Devel	\$61,705.77	\$78,243.00	\$50,181.20	\$78,062.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
50900	Special Projects	S11	SLRD Jackets	\$297.98	\$2,500.00	\$1,024.86	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S13	Climate Action Carbon Offsets	\$0.00	\$2,000.00	(\$2,000.00)	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
50900	Special Projects	SP12	Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$7,150.00	\$7,293.00	\$7,439.00	\$7,588.00	\$7,740.00
50900	Special Projects	SP42	Climate Action Plan	\$315.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP104	Crimestoppers Grant	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
50900	Special Projects	SP109	Boundary expansion work	\$315.65	\$30,000.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP118	NDIT Grant writing support	\$16,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
50900	Special Projects	SP125	Lillooet Agricultural Food Socie	\$25,000.00	\$6,250.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP126	BC Rural Centre Grant	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50900	Special Projects	SP138	C2C Forum	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP157	Pemberton Meadows Fire Asso	\$44,640.00	\$0.00	\$33,175.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP162	Pinecrest Lake Remediation	\$8,539.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP168	Britannia Beach Parking Lot - 20	\$2,182.00	\$241.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP169	Bralorne Museum Digitization A	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP170	Nuk'w7antwal' Intergovernmen	\$9,751.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP171	Board Orientation	\$3,629.97	\$7,000.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP172	Relationship Building	\$0.00	\$6,000.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP173	50 year anniversary	\$2,334.11	\$17,666.00	\$6.29	\$17,660.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP183	Black Tusk Utility handover	\$0.00	\$0.00	\$12.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP188	BRVCA Wayfinding signage & e	\$11,737.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP189	Squamish Public Library grant	\$5,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP195	S2S Congress Planning	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP202	Rural Dividend - Housing in Are	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP206	Sea to Sky Soils Infrastructure P	\$0.00	\$0.00	(\$796.03)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		S. PILT funds to SORCA 2020	\$0.00	\$0.00	\$0.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		S. PILT funds to SFPC (Squamish	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51012	Capital Grant			\$0.00	\$0.00	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51012	Capital Grant			\$0.00	\$0.00	\$16,580.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51040	Bad Debts			\$0.00	\$0.00	\$2,137.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$36,793.37	\$44,774.00	\$44,773.66	\$53,163.00	\$61,888.00	\$70,962.00	\$80,399.00	\$90,213.00
53150	Contribution To Other Governments			\$34,460.32	\$38,839.00	\$53,827.00	\$40,004.00	\$40,804.00	\$41,620.00	\$42,452.00	\$43,301.00
53150	Contribution To Other Governments			\$14,220.67	\$14,221.00	\$14,220.67	\$14,221.00	\$14,221.00	\$14,221.00	\$14,221.00	\$14,221.00
53150	Contribution To Other Governments			\$500,000.00	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$175,000.00	\$0.00	\$570,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1000	General Government Services	\$50,169.66	\$60,000.00	\$53,905.22	\$60,000.00	\$61,200.00	\$62,424.00	\$63,672.00	\$64,945.00
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$1,445.38	\$2,500.00	\$2,888.62	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
53200	Time Allocation from Other Services	S12	Special Events Time Allocation	\$1,116.15	\$1,500.00	\$1,000.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
53200	Time Allocation from Other Services	SP168	Britannia Beach Parking Lot - 20	\$2,577.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP183	Black Tusk Utility handover	\$9,522.38	\$5,000.00	\$3,192.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$522.35	\$4,478.00	\$0.00	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP194	Texas Creek Park	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1000 - General Government Services											
53200	Time Allocation from Other Services	SP42	Climate Action Plan	\$104.47	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP72	Anderson Lake Dock	\$153.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$2,522,031.64	\$3,776,841.00	\$2,452,004.92	\$3,944,037.00	\$2,653,488.00	\$2,707,912.00	\$2,769,103.00	\$2,824,968.00
99996	Fixed Asset Increase			\$0.00	\$40,000.00	\$38,273.45	\$1,727.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP107	New office space	\$1,147,858.28	\$423,641.00	\$315,598.45	\$108,043.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase				\$0.00	\$0.00	\$32,664.00	\$85,000.00	\$0.00	\$50,000.00	\$0.00
Capital Expenditures				\$1,147,858.28	\$463,641.00	\$353,871.90	\$142,434.00	\$85,000.00	\$0.00	\$50,000.00	\$0.00
52000	Debt Issue Costs			\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$0.00	\$53,767.00	\$53,766.58	\$53,767.00	\$53,767.00	\$53,767.00	\$53,767.00	\$53,767.00
52050	SLRD - Debt Charges - Interest			\$0.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00
52065	Short-term Debt Charges - Interest			\$0.00	\$5,366.00	\$0.00	\$5,366.00	\$12,142.00	\$11,359.00	\$9,532.00	\$6,663.00
Principal & Interest				\$10,000.00	\$91,133.00	\$85,766.58	\$91,133.00	\$167,909.00	\$167,126.00	\$165,299.00	\$162,430.00
53000	Transfer to Reserve			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
53000	Transfer to Reserve			\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
53000	Transfer to Reserve	P9	Miller Creek Power	\$40,821.56	\$40,500.00	\$40,551.68	\$40,420.00	\$40,428.00	\$40,437.00	\$40,446.00	\$40,455.00
53000	Transfer to Reserve	P10	Rutherford Creek Power	\$46,682.17	\$44,000.00	\$46,884.51	\$46,500.00	\$46,630.00	\$46,763.00	\$46,898.00	\$47,036.00
53000	Transfer to Reserve	P11	Furry Creek Power	\$18,708.06	\$18,100.00	\$18,158.21	\$18,200.00	\$18,244.00	\$18,289.00	\$18,335.00	\$18,382.00
53000	Transfer to Reserve	SP9	Gas Tax Community Works Fun	\$375,113.08	\$365,245.00	\$707,907.16	\$359,625.00	\$375,289.00	\$375,962.00	\$391,804.00	\$392,504.00
53000	Transfer to Reserve		Electoral Area C Recreation	\$8,948.36	\$7,000.00	\$5,827.18	\$4,200.00	\$4,284.00	\$4,370.00	\$4,457.00	\$4,546.00
53000	Transfer to Reserve		Carbon Neutral	\$256.19	\$100.00	\$246.06	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
53000	Transfer to Reserve		BC Hydro PILT increase North	\$148,254.69	\$179,995.00	\$181,128.55	\$214,152.00	\$249,081.00	\$285,408.00	\$323,186.00	\$362,475.00
53000	Transfer to Reserve		BC Hydro PILT increase South	\$53,678.26	\$65,984.00	\$67,267.47	\$80,330.00	\$94,164.00	\$108,550.00	\$123,510.00	\$139,069.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services			\$559,583.40	\$559,583.00	\$559,583.40	\$559,583.00	\$559,583.00	\$559,583.00	\$559,583.00	\$559,583.00
53100	Contribution To Other Services	CC1706	Fire Protection Lillooet LSA	\$5,000.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1711	Fire Protectin Seton-Shalath	\$0.00	\$0.00	\$0.00	\$32,500.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1713	Fire Protection Birken LSA	\$102,731.68	\$27,268.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Services	\$0.00	\$20,000.00	\$2,500.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Services	\$0.00	\$0.00	\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1761	Emergency Planning	\$1,035.00	\$1,930.00	\$1,580.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1904	D'Arcy Devine Birkenhead Refu	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Centre CLSA	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2200	Bralorne Museum CLSA	\$53,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2502	Pemberton Library LSA	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2601	Area C / Village of Pemberton C	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2700	Devine Water SA	\$10,679.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2703	Bralorne Water LSA	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$9,080.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2707	D'Arcy Water	\$9,066.80	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$5,000.00	\$151,000.00	\$111,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$44,262.25	\$55,738.00	\$38,892.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$249.80	\$265.00	\$254.97	\$265.00	\$270.00	\$275.00	\$281.00	\$287.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$0.00	\$1,447.21	\$1,553.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$5,000.00	\$839.93	\$4,160.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000	Electoral Areas Community Par	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3001	Britannia Parks and Trails	\$18,499.66	\$7,500.00	\$1,874.64	\$5,625.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$1,661,431.90	\$1,924,208.00	\$1,884,571.92	\$1,991,495.00	\$1,471,483.00	\$1,523,147.00	\$1,592,010.00	\$1,627,847.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1000 - General Government Services										
50590 Depreciation/Amortization			(\$23,697.18)	(\$57,468.00)	(\$57,468.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)
Non-Taxable Expenses (Depreciation)			(\$23,697.18)	(\$57,468.00)	(\$57,468.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)
Total Expenses			\$5,317,624.64	\$6,198,355.00	\$4,718,747.32	\$6,109,099.00	\$4,317,880.00	\$4,338,185.00	\$4,516,412.00	\$4,555,245.00
Surplus/ (Deficit)			\$531,604.78	\$0.00	\$353,191.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$216,664.97		\$91,414.97	\$71,414.97	\$101,414.97	\$131,414.97	\$161,414.97	\$191,414.97
30010	Reserve - Equipment Replacement		\$65,689.39		\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39
30020	Reserve - Vehicle Replacement		\$68,984.21		\$88,984.21	\$76,320.21	\$21,320.21	\$51,320.21	\$31,320.21	\$61,320.21
30040	Reserve - Amenities Fund	P9 Miller Creek Power	\$23,466.52		\$9,741.20	\$9,657.20	\$8,781.20	\$7,098.20	\$4,592.20	\$1,246.20
30040	Reserve - Amenities Fund	P10 Rutherford Creek Power	\$384,393.16		\$361,347.70	\$332,082.70	\$377,942.70	\$423,930.70	\$470,047.70	\$516,296.70
30040	Reserve - Amenities Fund	P11 Furry Creek Power	\$93,580.32		\$50,341.33	\$43,701.33	\$60,823.33	\$77,967.83	\$95,135.33	\$112,326.33
30041	Reserve - Trust Agreement Fund	P11 Furry Creek Power	\$54,139.50		\$27,504.04	\$18,819.04	\$19,941.04	\$21,085.54	\$22,253.04	\$23,444.04
30090	Reserve - Gas Tax Agreement Community Works		\$1,663,358.73		\$2,237,983.04	\$1,835,998.04	\$2,211,287.04	\$2,587,249.04	\$2,979,053.04	\$3,371,557.04
30100	Reserve - Electoral Area C Recreational Facilities		\$532,718.62		\$537,098.59	\$169,745.59	\$174,029.59	\$178,399.59	\$182,856.59	\$187,402.59
30120	Reserve - Carbon Neutral		\$15,343.99		\$790.05	\$800.05	\$810.05	\$820.05	\$830.05	\$840.05
30125	Reserve - BC Hydro PILT increase North		\$65,268.94		\$170,816.98	\$307,468.98	\$556,549.98	\$841,957.98	\$1,165,143.98	\$1,527,618.98
30126	Reserve - BC Hydro PILT increase South		\$149,609.05		\$196,876.52	\$236,206.52	\$330,370.52	\$438,920.52	\$562,430.52	\$701,499.52
30127	Reserve - Relationship Building		\$11,054.93		\$11,054.93	\$54.93	\$54.93	\$54.93	\$54.93	\$54.93
30130	Reserve - Board Orientation		\$0.00		\$3,000.00	\$6,000.00	\$9,000.00	\$12,000.00	\$15,000.00	\$18,000.00
30999	Operational Surplus reserve		\$293,843.68		\$275,955.97	\$193,843.97	\$193,843.97	\$193,843.97	\$193,843.97	\$193,843.97
Reserves			\$3,638,116.01		\$4,128,598.91	\$3,367,802.91	\$4,131,858.91	\$5,031,752.91	\$5,949,665.91	\$6,972,554.91

	2019 Opening Balance	2019 PILT allocation	2019 Usage	2019 Forecast to Dec 31st	2020 Budget
Reserve Balance - BC Hydro PILT increase North divided by area	\$65,268.94	\$179,094.62	(\$75,580.51)	\$170,816.98	\$307,468.98
- Electoral Area A	\$15,150.31	\$89,547.31	(\$41,580.51)	\$63,877.71	\$150,953.71
- Electoral Area B	\$50,118.63	\$89,547.31	(\$34,000.00)	\$106,939.27	\$156,515.27
- District of Lillooet	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

General Government Reserve Account Balances

			Transfer to Reserves - Interest income (40220)					
Description			2019 Forecast	2020	2021	2022	2023	2024
30000	1000	Capital Works & Equipment Reserve	-	-	-	-	-	-
30010	1000	Equipment Replacement reserve	-	-	-	-	-	-
30020	1000	Vehicle Replacement reserve	-	-	-	-	-	-
30040	1000	P9 Amenities Fund	551.68	420.00	428.00	437.00	446.00	455.00
30040	1000	P10 Amenities Fund	6,884.51	6,500.00	6,630.00	6,763.00	6,898.00	7,036.00
30040	1000	P11 Amenities Fund	1,079.11	1,100.00	1,122.00	1,144.50	1,167.50	1,191.00
30041	1000	P11 Trust Agreement Fund	1,079.11	1,100.00	1,122.00	1,144.50	1,167.50	1,191.00
30090	1000	Gas Tax Community Works	39,037.13	33,000.00	33,660.00	34,333.00	35,020.00	35,720.00
30100	1000	Reserve - Electoral Area C Recreational Facilities	5,827.18	4,200.00	4,284.00	4,370.00	4,457.00	4,546.00
30120	1000	Reserve - Carbon Neutral	246.06	10.00	10.00	10.00	10.00	10.00
30125	1000	Reserve - BC Hydro PILT increase North	2,033.93	1,500.00	1,530.00	1,561.00	1,592.00	1,624.00
30126	1000	Reserve - BC Hydro PILT increase South	3,083.77	2,900.00	2,958.00	3,017.00	3,077.00	3,139.00
30127	1000	Reserve - Relationship Building	-	-	-	-	-	-
30130	1000	Reserve - Board Orientation	-	-	-	-	-	-
30999	1000	Reserve - Operational Surplus	-	-	-	-	-	-
TOTAL			59,822.47	50,730.00	51,744.00	52,780.00	53,835.00	54,912.00

			Transfer to Reserves - Other					
Description			2019 Forecast	2020	2021	2022	2023	2024
30000	1000	Capital Works & Equipment Reserve	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00
30010	1000	Equipment Replacement reserve		-	-	-	-	-
30020	1000	Vehicle Replacement reserve	20,000.00	20,000.00	30,000.00	30,000.00	30,000.00	30,000.00
30040	1000	P9 Amenities Fund	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
30040	1000	P10 Amenities Fund	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
30040	1000	P11 Amenities Fund	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00	16,000.00
30041	1000	P11 Trust Agreement Fund	-	-	-	-	-	-
30090	1000	Gas Tax Community Works	668,870.03	326,625.00	341,629.00	341,629.00	356,784.00	356,784.00
30100	1000	Reserve - Electoral Area C Recreational Facilities	-	-				
30120	1000	Reserve - Carbon Neutral	-	-				
30125	1000	Reserve - BC Hydro PILT increase North	179,094.62	212,652.00	247,551.00	283,847.00	321,594.00	360,851.00
30126	1000	Reserve - BC Hydro PILT increase South	64,183.70	77,430.00	91,206.00	105,533.00	120,433.00	135,930.00
30127	1000	Reserve - Relationship Building	-	-	-	-	-	-
30130	1000	Reserve - Board Orientation	3,000.00	\$3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
30999	1000	Reserve - Operational Surplus	-	-	-	-	-	-
TOTAL			1,061,148.35	765,707.00	839,386.00	890,009.00	957,811.00	1,012,565.00

44000	1000	TOTAL TRANSFERRED TO RESERVES	1,120,970.82	816,437.00	891,130.00	942,789.00	1,011,646.00	1,067,477.00

			Transfer from Reserves					
Description			2019 Forecast	2020	2021	2022	2023	2024
30000	1000	Capital Works & Equipment Reserve	155,250.00	50,000.00	-	-	-	-
30010	1000	Equipment Replacement reserve	-	-	-	-	-	-
30020	1000	Vehicle Replacement reserve	-	32,664.00	\$85,000.00	-	\$50,000.00	-
30040	1000	P9 Amenities Fund	54,277.00	40,504.00	41,304.00	42,120.00	42,952.00	43,801.00
30040	1000	P10 Amenities Fund	69,929.97	75,765.00	770.00	775.00	781.00	787.00
30040	1000	P11 Amenities Fund	60,318.10	23,740.00	-	-	-	-
30041	1000	P11 Trust Agreement Fund	27,714.57	9,785.00	-	-	-	-
30090	1000	Gas Tax Community Works	133,282.85	761,610.00	-	-	-	-
30100	1000	Reserve - Electoral Area C Recreational Facilities	1,447.21	371,553.00	-	-	-	-
30120	1000	Reserve - Carbon Neutral	14,800.00	-	-	-	-	-
30125	1000	Reserve - BC Hydro PILT increase North	75,580.51	77,500.00	-	-	-	-
30126	1000	Reserve - BC Hydro PILT increase South	20,000.00	41,000.00	-	-	-	-
30127	1000	Reserve - Relationship Building	-	11,000.00	-	-	-	-
30130	1000	Reserve - Board Orientation	-	-	-	-	-	-
30999	1000	Reserve - Operational Surplus	17,887.71	82,112.00	-	-	-	-
53000	1000	TOTAL TRANSFERRED FROM RESERVES	630,487.92	1,577,233.00	127,074.00	42,895.00	93,733.00	44,588.00

			2019 Opening Balance	Ending Reserve Balances					
				2019 Forecast	2020	2021	2022	2023	2024
30000	1000	Capital Works & Equipment Reserve	\$216,664.97	\$91,414.97	\$71,414.97	\$101,414.97	\$131,414.97	\$161,414.97	\$191,414.97
30010	1000	Equipment Replacement reserve	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39
30020	1000	Vehicle Replacement reserve	\$68,984.21	\$88,984.21	\$76,320.21	\$21,320.21	\$51,320.21	\$31,320.21	\$61,320.21
30040	1000	P9 Amenities Fund	\$23,466.52	\$9,741.20	\$9,657.20	\$8,781.20	\$7,098.20	\$4,592.20	\$1,246.20
30040	1000	P10 Amenities Fund	\$384,393.16	\$361,347.70	\$332,082.70	\$377,942.70	\$423,930.70	\$470,047.70	\$516,296.70
30040	1000	P11 Amenities Fund	\$93,580.32	\$50,341.33	\$43,701.33	\$60,823.33	\$77,967.83	\$95,135.33	\$112,326.33
30041	1000	P11 Trust Agreement Fund	\$54,139.50	\$27,504.04	\$18,819.04	\$19,941.04	\$21,085.54	\$22,253.04	\$23,444.04
30090	1000	Gas Tax Community Works	\$1,663,358.73	\$2,237,983.04	\$1,835,998.04	\$2,211,287.04	\$2,587,249.04	\$2,979,053.04	\$3,371,557.04
30100	1000	Reserve - Electoral Area C Recreational Facilities	\$532,718.62	\$537,098.59	\$169,745.59	\$174,029.59	\$178,399.59	\$182,856.59	\$187,402.59
30120	1000	Reserve - Carbon Neutral	\$15,343.99	\$790.05	\$800.05	\$810.05	\$820.05	\$830.05	\$840.05
30125	1000	Reserve - BC Hydro PILT increase North	\$65,268.94	\$170,816.98	\$307,468.98	\$556,549.98	\$841,957.98	\$1,165,143.98	\$1,527,618.98
30126	1000	Reserve - BC Hydro PILT increase South	\$149,609.05	\$196,876.52	\$236,206.52	\$330,370.52	\$438,920.52	\$562,430.52	\$701,499.52
30127	1000	Reserve - Relationship Building	\$11,054.93	\$11,054.93	\$54.93	\$54.93	\$54.93	\$54.93	\$54.93
30130	1000	Reserve - Board Orientation	\$0.00	\$3,000.00	\$6,000.00	\$9,000.00	\$12,000.00	\$15,000.00	\$18,000.00
30999	1000	Reserve - Operational Surplus	\$293,843.68	\$275,955.97	\$193,843.97	\$193,843.97	\$193,843.97	\$193,843.97	\$193,843.97
TOTAL			3,638,116.01	4,128,598.91	\$3,367,802.91	\$4,131,858.91	\$5,031,752.91	\$5,949,665.91	\$6,972,554.91

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Regional Invasive Species Management and Control	1010						
40000 1000 Requisition		75,000	75,000	75,000	75,000	75,000	75,000

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS									
	DISTRICT OF SQUAMISH	937,293,856	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	RESORT MUNICIPALITY OF WHISTLER	2,226,309,117	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	DISTRICT OF LILLOOET	43,268,687	3,750	3,750	3,750	3,750	3,750	3,750	3,750
	VILLAGE OF PEMBERTON	119,900,149	3,750	3,750	3,750	3,750	3,750	3,750	3,750
	ELECTORAL AREA A	29,089,543	3,750	3,750	3,750	3,750	3,750	3,750	3,750
	ELECTORAL AREA B	14,330,426	3,750	3,750	3,750	3,750	3,750	3,750	3,750
	ELECTORAL AREA C	131,837,130	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	ELECTORAL AREA D	136,729,906	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Requisition maximums	TOTAL	3,638,758,814	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Tax Rate/Dollar Limitation	\$ 75,000								
Tax Rate									

Jurisdiction	Bylaw 1541
Debt Issue #	none
Basis of Apportionment	Fixed Proportion Formula

Service Mandate

To provide for the service of invasive species management and control within the Squamish-Lillooet Regional District.
The Regional Board may enter into contracts with external parties to provide invasive species management and control within the service area.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1010 - Regional Invasive Species Mgmt & Control							
Revenues							
40000 Requisition	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	0%	
Requisitions	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$1,435.00	\$1,435.19	\$1,435.19	\$1,435.00	0%	
Surplus Deficit Prior Year	\$0.00	\$1,435.00	\$1,435.19	\$1,435.19	\$1,435.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$50,000.00	\$76,435.00	\$76,435.19	\$76,435.19	\$76,435.00		
Expenses							
50190 Advertising	\$88.40	\$0.00	\$0.00	\$0.00	\$0.00		
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$47,000.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	0%	Contracts for invasive species management
53200 Time Allocation from Other Services CC1010 Regional Invasive Species Mgmt	\$157.48	\$1,435.00	\$0.00	\$0.00	\$1,435.00		Budget is for Staff time on service
Operating Expenses	\$47,495.88	\$76,435.00	\$75,000.00	\$75,000.00	\$76,435.00	2%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services CC1000 General Government Services	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00		2018: Repayment to GG of service establishment costs
Transfer Expenses	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$48,564.81	\$76,435.00	\$75,000.00	\$75,000.00	\$76,435.00	2%	
Surplus/ (Deficit)	\$1,435.19	\$0.00	\$1,435.19	\$1,435.19	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1010 - Regional Invasive Species Mgmt & Control								
Revenues								
40000 Requisition	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Requisitions	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$1,435.00	\$1,435.19	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$1,435.00	\$1,435.19	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$50,000.00	\$76,435.00	\$76,435.19	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Expenses								
50190 Advertising	\$88.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$47,000.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00
53200 Time Allocation from Other Services	\$157.48	\$1,435.00	\$0.00	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$47,495.88	\$76,435.00	\$75,000.00	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$48,564.81	\$76,435.00	\$75,000.00	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Surplus/ (Deficit)	\$1,435.19	\$0.00	\$1,435.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Land Planning & Zoning			1200					
40000	1200	Requisition	341,518	364,939	502,535	533,794	547,484	564,754

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS								
	DISTRICT OF SQUAMISH	937,293,856	89,235	94,003	129,446	137,498	141,024	145,473
	RESORT MUNICIPALITY OF WHISTLER	2,226,309,117	209,571	223,281	307,467	326,592	334,968	345,535
	DISTRICT OF LILLOOET	43,268,687	3,641	4,340	5,976	6,347	6,510	6,716
	VILLAGE OF PEMBERTON	119,900,149	11,111	12,025	16,559	17,589	18,040	18,609
	ELECTORAL AREA A	29,089,543	2,521	2,917	4,017	4,267	4,377	4,515
	ELECTORAL AREA B	14,330,426	1,245	1,437	1,979	2,102	2,156	2,224
	ELECTORAL AREA C	131,837,130	11,792	13,222	18,208	19,340	19,836	20,462
	ELECTORAL AREA D	136,729,906	12,402	13,713	18,883	20,058	20,572	21,221
	TOTAL	3,638,758,814	341,518	364,939	502,535	533,794	547,484	564,754
Requisition maximums								
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate		Est. Residential Tax rate /1,000	0.00984	0.01003	0.01381	0.01467	0.01505	0.01552

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service oversees and administers to the scientific, aesthetic, and orderly disposition of land, resources, facilities and services with a view to securing the physical, economic and social efficiency, health and well-being of urban and rural communities within the boundaries of the SLRD, and the designation of permitted uses for land within mapped zones in accordance with Municipal, Regional and Provincial regulations.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1200 - Land Planning & Zoning										
Revenues										
40000	Requisition			\$320,878.00	\$341,518.00	\$341,518.00	\$341,518.00	\$364,939.00	7%	
Requisitions				\$320,878.00	\$341,518.00	\$341,518.00	\$341,518.00	\$364,939.00	7%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40121	Rezone-Development Application Fees			\$26,736.00	\$28,000.00	\$135,510.20	\$138,510.20	\$29,500.00	-79%	2020 Avg of last 5 yrs; 2019 includes Fine Peace (\$70,200), 28165 Yukon (\$24,500), BODC multiple DP's (\$13,753)
40130	Agricultural Land Commission Appeal Fees			\$1,200.00	\$900.00	\$1,500.00	\$1,800.00	\$900.00	-50%	Avg of last 5 yrs
40140	Bylaw Enforcement fees			\$9,530.00	\$6,000.00	\$2,875.00	\$7,575.00	\$6,658.00	-12%	Avg of last 3 yrs
40220	Interest Earned on Investments			\$3,004.55	\$2,000.00	\$2,546.57	\$3,342.77	\$3,100.00	-7%	
40240	Time Allocation To Other Services			\$16,365.42	\$30,000.00	\$4,163.51	\$4,500.83	\$15,000.00	233%	Planning staff time recovery for work in other services; budget increased for RGS Monitoring work in 2019, but didn't occur; lowered & carried fwd to 2020
40300	Miscellaneous Revenue			\$600.00	\$0.00	\$75.00	\$75.00	\$0.00	-100%	2019 is for letter of comfort issued
Fees & Other Revenues				\$57,435.97	\$66,900.00	\$146,670.28	\$155,803.80	\$55,158.00	-65%	
40700	Contribution from Other Governments	SP174	Area D/DOS Agr. Plan	\$0.00	\$15,000.00	\$15,000.00	\$12,160.06	\$2,840.00	-77%	DOS contribution (25%) for Area D/DOS Ag. Plan (50900 SP174) Rural Dividend fund 80% grant for Housing needs assessment project
40960	Conditional Grants - Provincial	SP192	Housing Needs Assessment	\$0.00	\$56,000.00	\$56,000.00	\$47,730.03	\$8,270.00	-83%	
40960	Conditional Grants - Provincial	SP200	Pemberton Valley Ag Land Use	\$0.00	\$5,000.00	\$2,500.00	\$5,000.00	\$0.00	-100%	Pemberton Valley Ag. Land-use inventory 50% Grant Investment Agriculture Foundation of BC (50%) grant for Area D/DOS Ag. Plan (50900 SP174).
40990	Conditional Grants - Non Governmental	SP174	Area D/DOS Agr. Plan	\$0.00	\$30,000.00	\$22,500.00	\$24,320.13	\$5,680.00	-77%	
Grants				\$0.00	\$106,000.00	\$96,000.00	\$89,210.22	\$16,790.00	-81%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$255,658.84	\$365,506.00	\$369,007.46	\$369,007.46	\$559,931.00	52%	
Surplus Deficit Prior Year				\$255,658.84	\$365,506.00	\$369,007.46	\$369,007.46	\$559,931.00	52%	
43000	Transfers from Other Service	CC1000	General Government Services	\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.30	\$324,231.00	0%	PILT funds transfer as per policy
Transfer Revenue				\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.30	\$324,231.00	0%	
Total Revenues				\$958,204.11	\$1,204,155.00	\$1,277,427.04	\$1,279,770.78	\$1,321,049.00	-87%	
Expenses										
50110	Salaries			\$356,301.95	\$416,612.00	\$271,346.54	\$371,790.60	\$519,088.00	40%	2.1% increase for CPI + compensation increases; Planner position unfilled for part of 2019; new Sr Develop. Planner in 2020; phase in of 2017 Comp. review; increase in bylaw
50130	Benefits			\$69,858.92	\$93,852.00	\$52,600.16	\$72,384.18	\$111,168.00	54%	Includes estimated 10% increase Employer Health tax 1.95% of salaries & tax benefits; based on
50131	Employer Health Tax			\$0.00	\$8,620.00	\$3,831.19	\$8,138.29	\$11,000.00	35%	full staffing levels in 2020.
50140	Overtime	CC1200	Land Planning & Zoning	\$433.92	\$1,000.00	\$712.50	\$712.50	\$1,000.00	40%	
50160	Training			\$5,715.83	\$11,000.00	\$3,351.50	\$6,570.50	\$11,000.00	67%	
50170	Dues/Subscriptions/Memberships			\$2,985.30	\$2,800.00	\$1,719.43	\$1,719.43	\$2,890.00	68%	
50180	Travel			\$4,484.49	\$9,000.00	\$2,911.64	\$6,101.80	\$9,000.00	47%	
50190	Advertising			\$15,435.56	\$19,500.00	\$11,211.53	\$10,339.43	\$18,000.00	74%	2019 budget increased \$5K for bylaw enforcement ads (short term rentals), Nov 2018 Bd res; \$2500 added for 2020 affordable housing regulation updates for all EA's
50190	Advertising	P33	Area C Zoning Review	\$782.85	\$0.00	\$0.00	\$0.00	\$0.00		
50195	Meeting Costs			\$333.10	\$2,000.00	\$1,285.45	\$1,246.15	\$4,500.00	261%	2019 includes AAC meetings as well as Area C Agricultural planning meetings & Public hearing meeting costs; \$2500 added for 2020 affordable housing regulation updates
50210	Communications			\$973.17	\$2,500.00	\$1,070.43	\$1,519.83	\$2,500.00	64%	
50220	Courier			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1200 - Land Planning & Zoning										
50230	Mapping & Land Data			\$14,888.31	\$9,000.00	\$4,579.60	\$4,579.60	\$9,000.00		2019 is ArcGIS renewal, budget includes contingent amount in
50270	Miscellaneous Office Expense			\$51.29	\$1,250.00	\$1,167.07	\$1,167.07	\$1,250.00		97% case mapping support needed
50275	Staff Incentives			\$1,310.30	\$1,200.00	\$531.52	\$590.67	\$1,200.00		7% Land Title searches and misc office expense
50276	Staff Retention			\$2,111.97	\$2,450.00	\$1,049.90	\$2,400.15	\$2,450.00		103%
50300	Publications/Resources			\$1,804.42	\$1,500.00	\$479.50	\$865.00	\$1,500.00		2% Staff Health & Wellness reimbursement
										73%
50410	Software			\$352.66	\$5,000.00	\$846.55	\$846.55	\$5,000.00		Adobe indesign software & survey monkey; budget includes
										491% online engagement software, carried fwd
50500	Overhead from General Government			\$48,113.00	\$64,038.00	\$64,038.00	\$64,038.00	\$69,449.00		7% of budget (Taicheng & Britannia Oceanfront & Fine Peace -
50520	Consulting - Legal			\$7,514.91	\$18,500.00	\$4,186.26	\$8,512.75	\$18,500.00		8% 50730-not included) to GG
50520	Consulting - Legal	P15		\$1,563.76	\$70,000.00	\$0.00	\$0.00	\$0.00		117%
50530	Consulting - Legal/Bylaw Enforcement			\$2,151.19	\$5,000.00	\$257.42	\$763.00	\$5,000.00		
50570	Consulting - Other			\$4,392.76	\$5,000.00	\$5,141.48	\$6,226.51	\$5,000.00		555%
50570	Consulting - Other			\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		-20% Records Mgmt work; new contract started Nov 2019
50570	Consulting - Other			\$3,255.96	\$0.00	\$0.00	\$0.00	\$0.00		Budget for review of riparian DP areas; carried fwd
										2018 was GIS planning tech assistance
50575	Bylaw Enforcement Expenses			\$0.00	\$65,000.00	\$1,990.68	\$1,990.68	\$65,000.00		Budget includes \$60K for short-term rental injunction costs (Bd
										3165% res Nov 2018) carried fwd
50580	Contracted Services	P33	Area C Zoning Review	\$0.00	\$0.00	(\$3,169.81)	(\$3,169.81)	\$0.00		2019 for reversal of cheques that were lost & issued twice in
50730	Recoverable Costs - Land Use	P1	Taicheng Lands	\$0.00	\$184,877.00	\$0.00	\$0.00	\$183,312.00		-100% 2017, but not reversed (Consulting serv - Ian Cooper)
										May be used in future years, need to keep carry-fwd
										Britannia Oceanfront development carry-fwd; covered by fees
50730	Recoverable Costs - Land Use	SP151	Britannia Oceanfront	\$16,404.05	\$14,713.00	\$7,195.95	\$12,186.88	\$1,190.00		-90% in 2018 revenue
50730	Recoverable Costs - Land Use	SP199	Fine Peace at Furry Creek	\$0.00	\$0.00	\$311.60	\$311.60	\$67,771.00		21649% Fine Peace development covered by fees in revenue 2019
50900	Special Projects	P33	Area C Zoning Review	\$1,260.59	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP110	Planning LUC work	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		
50900	Special Projects	SP135	ALC Ag. Land Zoning Amendme	\$0.00	\$2,000.00	\$0.00	\$65.00	\$2,000.00		
										Align all 4 areas (adv. & mtg costs), carried fwd
										Area D/DOS Ag. Plan; 50% grant, 25% DOS & 25% SLRD funds;
50900	Special Projects	SP174	Area D/DOS Agr. Plan	\$0.00	\$60,000.00	\$37,650.35	\$48,640.26	\$13,360.00		-73% 2020 for implementation costs
50900	Special Projects	SP192	Housing Needs Assessment	\$0.00	\$70,000.00	\$14,701.31	\$54,698.69	\$15,301.00		-72% Housing needs assessment; Rural dividend 80% grant offset
50900	Special Projects	SP200	Pemberton Valley Ag Land Use	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$0.00		-100% Pemberton Valley Ag. Land-use inventory; 50% grant offset
50900	Special Projects		Natural Hazard Policy Creation	\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00		Natural Hazard Policy creation
50900	Special Projects		Community Energy & Climate A	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		Climate Action Plan creation
										Development of a climate adaptation assessment; est. as per
50900	Special Projects		Climate Adaptation Assessment	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Dec/19 Bd Resol.
53200	Time Allocation from Other Services	CC1200	Land Planning & Zoning	\$17,030.81	\$25,000.00	\$9,560.88	\$13,471.62	\$25,365.00		88% Mostly transfer from building department for share of costs
53200	Time Allocation from Other Services	P1	Taicheng Lands	\$0.00	\$0.00	\$353.18	\$1,564.98	\$0.00		-100%
53200	Time Allocation from Other Services	P25	Britannia Development Townsit	\$0.00	\$0.00	\$347.50	\$347.50	\$0.00		-100%
53200	Time Allocation from Other Services	SP110	Planning LUC work	\$403.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP151	Britannia Oceanfront	\$5,048.35	\$5,000.00	\$0.00	\$1,335.84	\$0.00		
53200	Time Allocation from Other Services	SP199	Fine Peace at Furry Creek	\$0.00	\$0.00	\$781.88	\$2,117.72	\$0.00		-100%
Operating Expenses				\$584,962.42	\$1,198,462.00	\$502,041.19	\$714,072.97	\$1,313,844.00	84%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve			\$171.23	\$120.00	\$147.06	\$193.49	\$140.00		-28% Interest on Traffic Calming Measures-IRCD reserve
53100	Contribution To Other Services	CC1000	General Government Services	\$4,063.00	\$5,573.00	\$5,572.85	\$5,572.85	\$7,065.00		27% Vehicle expense transferred to General Gov't-1000
Transfer Expenses				\$4,234.23	\$5,693.00	\$5,719.91	\$5,766.34	\$7,205.00	25%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses				\$589,196.65	\$1,204,155.00	\$507,761.10	\$719,839.31	\$1,321,049.00	109%	
Surplus/ (Deficit)				\$369,007.46	\$0.00	\$769,665.94	\$559,931.47	\$0.00		
30118	Reserve - Traffic Calming Measures (IRCD)			\$10,255.89		\$10,402.95	\$10,449.38	\$10,589.38		
30999	Operational Surplus reserve			\$167,997.00		\$167,997.00	\$167,997.00	\$167,997.00		Est. annual Operating budget = \$650K; 2 mos = \$108,333
Reserves				\$178,252.89		\$178,399.95	\$178,446.38	\$178,586.38		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1200 - Land Planning & Zoning											
Revenues											
40000 Requisition				\$320,878.00	\$341,518.00	\$341,518.00	\$364,939.00	\$502,535.00	\$533,794.00	\$547,484.00	\$564,754.00
Requisitions				\$320,878.00	\$341,518.00	\$341,518.00	\$364,939.00	\$502,535.00	\$533,794.00	\$547,484.00	\$564,754.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40121 Rezone-Development Application Fees				\$26,736.00	\$28,000.00	\$138,510.20	\$29,500.00	\$30,090.00	\$30,692.00	\$31,306.00	\$31,932.00
40130 Agricultural Land Commission Appeal Fees				\$1,200.00	\$900.00	\$1,800.00	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
40140 Bylaw Enforcement fees				\$9,530.00	\$6,000.00	\$7,575.00	\$6,658.00	\$6,893.00	\$7,031.00	\$7,172.00	\$7,315.00
40220 Interest Earned on Investments				\$3,004.55	\$2,000.00	\$3,342.77	\$3,100.00	\$3,162.00	\$3,225.00	\$3,290.00	\$3,356.00
40240 Time Allocation To Other Services				\$16,365.42	\$30,000.00	\$4,500.83	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
40300 Miscellaneous Revenue				\$600.00	\$0.00	\$75.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$57,435.97	\$66,900.00	\$155,803.80	\$55,158.00	\$56,363.00	\$57,490.00	\$58,641.00	\$59,813.00
40700 Contribution from Other Governments SP174 Area D/DOS Agr. Plan				\$0.00	\$15,000.00	\$12,160.06	\$2,840.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP192 Housing Needs Assessment				\$0.00	\$56,000.00	\$47,730.03	\$8,270.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP200 Pemberton Valley Ag Land Use				\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental SP174 Area D/DOS Agr. Plan				\$0.00	\$30,000.00	\$24,320.13	\$5,680.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$0.00	\$106,000.00	\$89,210.22	\$16,790.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$255,658.84	\$365,506.00	\$369,007.46	\$559,931.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$255,658.84	\$365,506.00	\$369,007.46	\$559,931.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government Services				\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00
44000 Transfer from Reserve SP94 Surplus Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$29,832.00	\$14,916.00	\$7,458.00	\$7,458.00
Transfer Revenue				\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.00	\$354,063.00	\$339,147.00	\$331,689.00	\$331,689.00
Total Revenues				\$958,204.11	\$1,204,155.00	\$1,279,770.78	\$1,321,049.00	\$912,961.00	\$930,431.00	\$937,814.00	\$956,256.00
Expenses											
50110 Salaries				\$356,301.95	\$416,612.00	\$371,790.60	\$519,088.00	\$564,470.00	\$575,759.00	\$587,274.00	\$599,019.00
50130 Benefits				\$69,858.92	\$93,852.00	\$72,384.18	\$111,168.00	\$113,391.00	\$115,659.00	\$117,972.00	\$120,331.00
50131 Employer Health Tax				\$0.00	\$8,620.00	\$8,138.29	\$11,000.00	\$11,220.00	\$11,444.00	\$11,673.00	\$11,906.00
50140 Overtime CC1200 Land Planning & Zoning				\$433.92	\$1,000.00	\$712.50	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50160 Training				\$5,715.83	\$11,000.00	\$6,570.50	\$11,000.00	\$11,220.00	\$11,444.00	\$11,673.00	\$11,906.00
50170 Dues/Subscriptions/Memberships				\$2,985.30	\$2,800.00	\$1,719.43	\$2,890.00	\$2,948.00	\$3,007.00	\$3,067.00	\$3,128.00
50180 Travel				\$4,484.49	\$9,000.00	\$6,101.80	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50190 Advertising				\$15,435.56	\$19,500.00	\$10,339.43	\$18,000.00	\$18,360.00	\$18,727.00	\$19,102.00	\$19,484.00
50190 Advertising P33 Area C Zoning Review				\$782.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195 Meeting Costs				\$333.10	\$2,000.00	\$1,246.15	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50210 Communications				\$973.17	\$2,500.00	\$1,519.83	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50220 Courier				\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50230 Mapping & Land Data				\$14,888.31	\$9,000.00	\$4,579.60	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50270 Miscellaneous Office Expense				\$51.29	\$1,250.00	\$1,167.07	\$1,250.00	\$1,275.00	\$1,301.00	\$1,327.00	\$1,354.00
50275 Staff Incentives				\$1,310.30	\$1,200.00	\$590.67	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50276 Staff Retention				\$2,111.97	\$2,450.00	\$2,400.15	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00
50300 Publications/Resources				\$1,804.42	\$1,500.00	\$865.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50410 Software				\$352.66	\$5,000.00	\$846.55	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50500 Overhead from General Government				\$48,113.00	\$64,038.00	\$64,038.00	\$69,449.00	\$59,246.00	\$60,379.00	\$60,853.00	\$62,049.00
50520 Consulting - Legal				\$7,514.91	\$18,500.00	\$8,512.75	\$18,500.00	\$18,870.00	\$19,247.00	\$19,632.00	\$20,025.00
50520 Consulting - Legal P15				\$1,563.76	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50530 Consulting - Legal/Bylaw Enforcement				\$2,151.19	\$5,000.00	\$763.00	\$5,000.00	\$5,100.00	\$5,000.00	\$5,000.00	\$5,000.00
50570 Consulting - Other				\$4,392.76	\$5,000.00	\$6,226.51	\$5,000.00	\$5,100.00	\$5,000.00	\$5,000.00	\$5,000.00
50570 Consulting - Other				\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,000.00	\$2,000.00	\$2,000.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1200 - Land Planning & Zoning										
50570	Consulting - Other		\$3,255.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50575	Bylaw Enforcement Expenses		\$0.00	\$65,000.00	\$1,990.68	\$65,000.00	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00
50580	Contracted Services	P33	\$0.00	\$0.00	(\$3,169.81)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	P1	\$0.00	\$184,877.00	\$0.00	\$183,312.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP151	\$16,404.05	\$14,713.00	\$12,186.88	\$1,190.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP199	\$0.00	\$0.00	\$311.60	\$67,771.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	P33	\$1,260.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP110	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00
50900	Special Projects	SP135	\$0.00	\$2,000.00	\$65.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP174	\$0.00	\$60,000.00	\$48,640.26	\$13,360.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP192	\$0.00	\$70,000.00	\$54,698.69	\$15,301.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP200	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1200	\$17,030.81	\$25,000.00	\$13,471.62	\$25,365.00	\$25,500.00	\$26,010.00	\$26,530.00	\$27,061.00
53200	Time Allocation from Other Services	P1	\$0.00	\$0.00	\$1,564.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	P25	\$0.00	\$0.00	\$347.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP110	\$403.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP151	\$5,048.35	\$5,000.00	\$1,335.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP199	\$0.00	\$0.00	\$2,117.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$584,962.42	\$1,198,462.00	\$714,072.97	\$1,313,844.00	\$905,615.00	\$922,941.00	\$930,177.00	\$948,469.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$171.23	\$120.00	\$193.49	\$140.00	\$140.00	\$140.00	\$140.00	\$140.00
53100	Contribution To Other Services	CC1000	\$4,063.00	\$5,573.00	\$5,572.85	\$7,065.00	\$7,206.00	\$7,350.00	\$7,497.00	\$7,647.00
Transfer Expenses			\$4,234.23	\$5,693.00	\$5,766.34	\$7,205.00	\$7,346.00	\$7,490.00	\$7,637.00	\$7,787.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$589,196.65	\$1,204,155.00	\$719,839.31	\$1,321,049.00	\$912,961.00	\$930,431.00	\$937,814.00	\$956,256.00
Surplus/ (Deficit)			\$369,007.46	\$0.00	\$559,931.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30118	Reserve - Traffic Calming Measures (IRCD)		\$10,255.89		\$10,449.38	\$10,589.38	\$10,729.38	\$10,869.38	\$11,009.38	\$11,149.38
30999	Operational Surplus reserve		\$167,997.00		\$167,997.00	\$167,997.00	\$138,165.00	\$123,249.00	\$115,791.00	\$108,333.00
Reserves			\$178,252.89		\$178,446.38	\$178,586.38	\$148,894.38	\$134,118.38	\$126,800.38	\$119,482.38

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Regional Growth Strategy		1201					
40000 1201	Requisition	31,511	5,844	6,136	6,443	6,765	7,103

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

<u>ASSESSMENTS</u>								
	DISTRICT OF SQUAMISH	937,293,856	8,295	1,517	1,593	1,673	1,757	1,844
	RESORT MUNICIPALITY OF WHISTLER	2,226,309,117	19,480	3,604	3,784	3,974	4,172	4,381
	DISTRICT OF LILLOOET	43,268,687	338	70	74	77	81	85
	VILLAGE OF PEMBERTON	119,900,149	1,033	194	204	214	225	236
	ELECTORAL AREA B	14,330,426	116	23	24	26	27	28
	ELECTORAL AREA C	131,837,130	1,096	213	224	235	247	259
	ELECTORAL AREA D	136,729,906	1,153	221	232	244	256	269
Requisition maximums	TOTAL	3,609,669,271	31,511	5,844	6,136	6,443	6,765	7,103

Tax Rate/Dollar Limitation	No Limitation						
Tax Rate	Est. Residential Tax rate /1,000	0.00091	0.00016	0.00017	0.00018	0.00019	0.00020

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service is to provide for a strategy for land use decision making at the regional level that will contribute to improved livability in communities and the region as a whole; to ensure the quality of life for the region's residents is improved as a result of growth and development; and to establish a strategic framework that will be used to enable sustainable growth.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1201 - Regional Growth Strategy								
Revenues								
40000	Requisition	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$5,844.00	-81%	
Requisitions		\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$5,844.00	-81%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$466.82	\$300.00	\$440.20	\$591.39	\$700.00	18%	Interest on reserve balances
Fees & Other Revenues		\$466.82	\$300.00	\$440.20	\$591.39	\$700.00	18%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$3,795.76	\$12,017.00	\$12,016.93	\$12,016.93	\$32,711.00	172%	
Surplus Deficit Prior Year		\$3,795.76	\$12,017.00	\$12,016.93	\$12,016.93	\$32,711.00	172%	
44000	Transfer from Reserve	\$1,000.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		For First Nations consultation from Squamish Nation funds; no meetings in 2019
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue		\$1,000.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
Total Revenues		\$36,773.58	\$45,828.00	\$43,968.13	\$44,119.32	\$41,255.00	109%	
Expenses								
50180	Travel	\$278.49	\$300.00	\$0.00	\$234.07	\$300.00		2019 is travel for Metro Vancouver RGS meeting
50195	Meeting Costs	\$2,685.87	\$5,000.00	\$0.00	\$0.00	\$4,000.00		
50195	Meeting Costs	\$183.75	\$0.00	\$0.00	\$0.00	\$0.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$807.03	\$5,000.00	\$0.00	\$0.00	\$2,000.00		For RGS amendments; carried fwd
50580	Contracted Services	\$0.00	\$7,000.00	\$0.00	\$0.00	\$8,000.00		RGS Monitoring; carried fwd
53200	Time Allocation from Other Services	\$15,061.71	\$22,000.00	\$4,163.51	\$4,500.83	\$7,000.00	56%	Planning chargeback for RGS work
Operating Expenses		\$19,266.85	\$39,550.00	\$4,413.51	\$4,984.90	\$21,550.00	332%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$322.80	\$200.00	\$262.89	\$345.89	\$300.00	-13%	Interest earned transferred to Squamish Nation Funds
53000	Transfer to Reserve	\$5,167.00	\$6,078.00	\$6,078.00	\$6,078.00	\$19,405.00	219%	Transfer to Surplus reserve
Transfer Expenses		\$5,489.80	\$6,278.00	\$6,340.89	\$6,423.89	\$19,705.00	207%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$24,756.65	\$45,828.00	\$10,754.40	\$11,408.79	\$41,255.00	539%	
Surplus/ (Deficit)		\$12,016.93	\$0.00	\$33,213.73	\$32,710.53	\$0.00		
30113	Reserve - Squamish Nation funds	\$18,333.59		\$18,596.48	\$18,679.48	\$16,979.48		Est. annual Operating budget = \$20K; 2 mos = \$3,333
30999	Operational Surplus reserve	\$9,201.00		\$15,279.00	\$15,279.00	\$34,684.00		
Reserves		\$27,534.59		\$33,875.48	\$33,958.48	\$51,663.48		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1201 - Regional Growth Strategy										
Revenues										
40000	Requisition		\$31,511.00	\$31,511.00	\$31,511.00	\$5,844.00	\$6,136.00	\$6,443.00	\$6,765.00	\$7,103.00
Requisitions			\$31,511.00	\$31,511.00	\$31,511.00	\$5,844.00	\$6,136.00	\$6,443.00	\$6,765.00	\$7,103.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$466.82	\$300.00	\$591.39	\$700.00	\$701.00	\$702.00	\$703.00	\$704.00
Fees & Other Revenues			\$466.82	\$300.00	\$591.39	\$700.00	\$701.00	\$702.00	\$703.00	\$704.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		\$3,795.76	\$12,017.00	\$12,016.93	\$32,711.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$3,795.76	\$12,017.00	\$12,016.93	\$32,711.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$1,000.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$4,699.00	\$4,612.00	\$4,516.00	\$4,407.00
Transfer Revenue			\$1,000.00	\$2,000.00	\$0.00	\$2,000.00	\$6,699.00	\$6,612.00	\$6,516.00	\$6,407.00
Total Revenues			\$36,773.58	\$45,828.00	\$44,119.32	\$41,255.00	\$13,536.00	\$13,757.00	\$13,984.00	\$14,214.00
Expenses										
50180	Travel		\$278.49	\$300.00	\$234.07	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50195	Meeting Costs		\$2,685.87	\$5,000.00	\$0.00	\$4,000.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00
50195	Meeting Costs	CC1201	\$183.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$807.03	\$5,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50580	Contracted Services		\$0.00	\$7,000.00	\$0.00	\$8,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
53200	Time Allocation from Other Services	CC1201	\$15,061.71	\$22,000.00	\$4,500.83	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
Operating Expenses			\$19,266.85	\$39,550.00	\$4,984.90	\$21,550.00	\$13,276.00	\$13,537.00	\$13,804.00	\$14,074.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$322.80	\$200.00	\$345.89	\$300.00	\$260.00	\$220.00	\$180.00	\$140.00
53000	Transfer to Reserve	SP94	\$5,167.00	\$6,078.00	\$6,078.00	\$19,405.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$5,489.80	\$6,278.00	\$6,423.89	\$19,705.00	\$260.00	\$220.00	\$180.00	\$140.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$24,756.65	\$45,828.00	\$11,408.79	\$41,255.00	\$13,536.00	\$13,757.00	\$13,984.00	\$14,214.00
Surplus/ (Deficit)			\$12,016.93	\$0.00	\$32,710.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30113	Reserve - Squamish Nation funds		\$18,333.59		\$18,679.48	\$16,979.48	\$15,239.48	\$13,459.48	\$11,639.48	\$9,779.48
30999	Operational Surplus reserve		\$9,201.00		\$15,279.00	\$34,684.00	\$29,985.00	\$25,373.00	\$20,857.00	\$16,450.00
Reserves			\$27,534.59		\$33,958.48	\$51,663.48	\$45,224.48	\$38,832.48	\$32,496.48	\$26,229.48

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Civic Addressing			1202						
40000	1202	Requisition		-	-	-	-	-	-
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"						
			<u>ASSESSMENTS</u>						
		ELECTORAL AREA A	29,089,543	-	-	-	-	-	-
		ELECTORAL AREA B	14,330,426	-	-	-	-	-	-
		ELECTORAL AREA C	131,837,130	-	-	-	-	-	-
		ELECTORAL AREA D	136,729,906	-	-	-	-	-	-
Requisition maximums		TOTAL	311,987,005	-	-	-	-	-	-
Tax Rate/Dollar Limitation		No Limitation							
Tax Rate		Est. Residential Tax rate /1,000		-	-	-	-	-	-

Jurisdiction	Bylaw1123
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for civic addressing which regulates the numbering of buildings within the boundaries of Electoral Areas A, B, C and D.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1202 - Civic Addressing							
Revenues							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$254.39	\$180.00	\$215.45	\$282.77	\$220.00	-22%	Interest on reserve balance
Fees & Other Revenues	\$254.39	\$180.00	\$215.45	\$282.77	\$220.00	-22%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$9,251.62	\$9,256.00	\$9,256.01	\$9,256.01	\$9,289.00	0%	
Surplus Deficit Prior Year	\$9,251.62	\$9,256.00	\$9,256.01	\$9,256.01	\$9,289.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$9,506.01	\$9,436.00	\$9,471.46	\$9,538.78	\$9,509.00	-22%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$0.00	\$6,686.00	\$0.00	\$0.00	\$6,759.00		Mapping / Civic Addressing updates; carried fwd
53200 Time Allocation from Other Services CC1202 Civic Addressing	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00		Planning chargeback for civic addressing work
Operating Expenses	\$250.00	\$9,436.00	\$250.00	\$250.00	\$9,509.00	3704%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$250.00	\$9,436.00	\$250.00	\$250.00	\$9,509.00	3704%	
Surplus/ (Deficit)	\$9,256.01	\$0.00	\$9,221.46	\$9,288.78	\$0.00		
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00	\$15,084.00	\$15,084.00		
Reserves	\$15,084.00		\$15,084.00	\$15,084.00	\$15,084.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1202 - Civic Addressing								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$254.39	\$180.00	\$282.77	\$220.00	\$180.00	\$140.00	\$100.00	\$60.00
Fees & Other Revenues	\$254.39	\$180.00	\$282.77	\$220.00	\$180.00	\$140.00	\$100.00	\$60.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$9,251.62	\$9,256.00	\$9,256.01	\$9,289.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$9,251.62	\$9,256.00	\$9,256.01	\$9,289.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$3,750.00	\$3,750.00	\$3,750.00	\$3,834.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$3,750.00	\$3,750.00	\$3,750.00	\$3,834.00
Total Revenues	\$9,506.01	\$9,436.00	\$9,538.78	\$9,509.00	\$3,930.00	\$3,890.00	\$3,850.00	\$3,894.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$0.00	\$6,686.00	\$0.00	\$6,759.00	\$2,680.00	\$2,640.00	\$1,100.00	\$1,144.00
53200 Time Allocation from Other ServicesCC1202 Civic Addressing	\$0.00	\$2,500.00	\$0.00	\$2,500.00	\$1,000.00	\$1,000.00	\$2,500.00	\$2,500.00
Operating Expenses	\$250.00	\$9,436.00	\$250.00	\$9,509.00	\$3,930.00	\$3,890.00	\$3,850.00	\$3,894.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$250.00	\$9,436.00	\$250.00	\$9,509.00	\$3,930.00	\$3,890.00	\$3,850.00	\$3,894.00
Surplus/ (Deficit)	\$9,256.01	\$0.00	\$9,288.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00	\$15,084.00	\$11,334.00	\$7,584.00	\$3,834.00	\$0.00
Reserves	\$15,084.00		\$15,084.00	\$15,084.00	\$11,334.00	\$7,584.00	\$3,834.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Solid Waste Management Plan			1300						
40000	1300	Requisition	-	16,556	88,102	106,816	125,516	141,157	

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS							
DISTRICT OF SQUAMISH	937,293,856	-	4,265	22,694	27,514	32,331	36,360
RESORT MUNICIPALITY OF WHISTLER	2,226,309,117	-	10,129	53,904	65,353	76,795	86,364
DISTRICT OF LILLOOET	43,268,687	-	197	1,048	1,270	1,493	1,679
VILLAGE OF PEMBERTON	119,900,149	-	546	2,903	3,520	4,136	4,651
ELECTORAL AREA A	29,089,543	-	132	704	854	1,003	1,128
ELECTORAL AREA B	14,330,426	-	65	347	421	494	556
ELECTORAL AREA C	131,837,130	-	600	3,192	3,870	4,548	5,114
ELECTORAL AREA D	136,729,906	-	622	3,311	4,014	4,716	5,304

Requisition maximums		TOTAL	3,638,758,814	-	16,556	88,102	106,816	125,516	141,157	
Tax Rate/Dollar Limitation	\$	195,000								
Tax Rate	0.0344	\$	1,063,244	Est. Residential Tax rate /1,000	-	0.00045	0.00242	0.00294	0.00345	0.00388

Jurisdiction	Bylaw 695
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the regulation, storage and management of municipal solid waste and recyclable material, including the regulation of facilities and commercial vehicles used in relation to these matters, and thereby implement portions of the Squamish-Lillooet Regional District’s Solid Waste Management Plan on behalf of Electoral Area “A”, “B”, “C” and “D”, the Resort Municipality of Whistler, the District of Squamish, the District of Lillooet and the Village of Pemberton.

Items of Significance

- 2019-2022 Board Strategic Plan - "Aggressively implement the SLRD's Solid Waste Management and Resource Plan"
- Diversion Campaign continuing into 2020 -\$26,600 (does not include staff time)
- Zero Waste Initiatives project carried froward to 2020 -\$5,000
- Illegal Dumping project increased & carried forward to 2020 -\$20,000
- WildSafe BC Coordinator, to complete wildlife attranctants work with meeting & travel costs, recommended to review fully funding as per Bd Res - \$24,000 (with a \$9K potential grant from WildsafeBC)

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1300 - Regional Solid Waste Management										
Revenues										
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	\$16,556.00		Requisition started as expanded services (also transferred from surplus reserve for 50% of increase)
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$16,556.00		
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$2,165.99	\$1,700.00	\$1,858.82	\$2,439.63	\$2,250.00	-8%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$142,422.80	\$135,500.00	\$135,569.75	\$135,569.75	\$129,000.00	-5%	Anticipating less revenue as diversion programs increase, based on 4.50 / tonne from DOS, RMOW & Lillooet Landfill
40300	Miscellaneous Revenue			\$160.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues				\$144,748.79	\$137,200.00	\$137,428.57	\$138,009.38	\$131,250.00	-5%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$95,969.00	\$100,681.00	\$100,681.34	\$100,681.34	\$97,371.00	-3%	
Surplus Deficit Prior Year				\$95,969.00	\$100,681.00	\$100,681.34	\$100,681.34	\$97,371.00	-3%	
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$16,557.00		Transfer from Surplus reserve to balance (same amt. as tax requisition)
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$16,557.00		
Total Revenues				\$240,717.79	\$237,881.00	\$238,109.91	\$238,690.72	\$261,734.00	-8%	
Expenses										
50160	Training			\$1,290.00	\$3,500.00	\$450.00	\$511.14	\$2,500.00	389%	2019 is SWANA Landfill operations & transfer station course SIWMA, Recycling council of BC & BC Product Stewardship
50170	Dues/Subscriptions/Memberships			\$1,375.00	\$2,500.00	\$375.00	\$1,375.00	\$2,000.00	45%	council membership fees
50170	Dues/Subscriptions/Memberships	U19	Recycling	\$1,280.00	\$1,400.00	\$1,280.00	\$1,280.00	\$1,350.00	5%	Recycling council of BC -recycling hotline
50180	Travel			\$499.87	\$1,200.00	\$0.00	\$926.52	\$1,200.00	30%	
50190	Advertising			\$0.00	\$500.00	\$0.00	\$314.50	\$500.00	59%	2019 is xmas tree recycling/removal ads
50195	Meeting Costs			\$9.61	\$200.00	\$0.00	\$0.00	\$0.00		Within Special Projects expenses (50900)
50210	Communications			\$256.80	\$570.00	\$0.00	\$0.00	\$570.00		For mobile phone expenses
50410	Software			\$0.00	\$1,750.00	\$0.00	\$0.00	\$2,500.00		System for tracking solid waste by category (per IT Study); increased & carried fwd
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$775.01	\$800.00	\$0.00	\$0.00	\$800.00		
50580	Contracted Services			\$9,655.00	\$12,000.00	\$9,000.00	\$14,000.00	\$10,000.00	-29%	Zero Waste Educator contract fees; increased for new contract, 2019/2020 = \$15,000 (contract started end of 2019)
50580	Contracted Services			\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00		Was WildSafe BC Coordinator, moved to 50900 SP175 2020
50650	Operating Supplies - Other			\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50900	Special Projects	SP89	Solid Waste & Resource Recovery	\$0.00	\$2,500.00	\$439.83	\$439.83	\$2,500.00	468%	For SWMRP update meetings
50900	Special Projects	SP108	Diversion Campaign	\$14,239.68	\$16,000.00	\$17,715.67	\$26,051.47	\$26,600.00		2019 includes Communications Contract costs (budgeted in 53200 time allocation in 2020); focus on organics & single-use
50900	Special Projects	SP136	Zero waste initiatives	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	2%	plastics
50900	Special Projects	SP137	Illegal dumping	\$0.00	\$10,000.00	\$0.00	\$600.00	\$20,000.00		Education campaign and clean-up program; increased & carried fwd
50900	Special Projects	SP175	Wildlife Attractants Education/	\$1,328.94	\$5,000.00	\$0.00	\$0.00	\$20,000.00		WildSafe BC Coordinator for \$10K + \$5K contingency + \$5K travel exp. (\$9K additional cost will be paid directly by WildSafe BC); increased as per Bd res Jun 2019, 'consider funding for Bear Smart / WildSafeBC'

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1300 - Regional Solid Waste Management										
53200	Time Allocation from Other Services	CC1300	Regional Solid Waste Managem	\$62,086.76	\$87,550.00	\$33,817.78	\$52,052.93	\$165,000.00	217%	UES Chargeback for time on service; Dir of Env Services vacant so less time posted in 2019; 2020 includes all time allocation vs separating with projects and est. for Full-time Solid Waste Communications Coordinator
53200	Time Allocation from Other Services	SP108	Diversion Campaign	\$33,408.84	\$42,500.00	\$3,957.41	\$3,957.41	\$0.00	-100%	Lower in 2019 due to change in staff and hiring on contract vs employee basis (cost for hired contract in 50900 SP108); 2020 all time allocation moved to CC1300
53200	Time Allocation from Other Services	SP137	Illegal dumping	\$208.94	\$1,000.00	\$0.00	\$0.00	\$0.00		
Operating Expenses				\$126,664.45	\$198,320.00	\$67,285.69	\$101,758.80	\$260,870.00	156%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	SP94	Surplus Reserve	\$13,372.00	\$39,561.00	\$0.00	\$39,561.00	\$864.00	-98%	Transfer to Surplus reserve (2019)
Transfer Expenses				\$13,372.00	\$39,561.00	\$0.00	\$39,561.00	\$864.00	-98%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses				\$140,036.45	\$237,881.00	\$67,285.69	\$141,319.80	\$261,734.00	59%	
Surplus/ (Deficit)				\$100,681.34	\$0.00	\$170,824.22	\$97,370.92	\$0.00		
30000	Reserve - Capital Works and Equipment			\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00		
30060	Reserve - Feasibility Studies			\$23,812.01		\$23,812.01	\$23,812.01	\$23,812.01		
30999	Operational Surplus reserve			\$93,379.00		\$93,379.00	\$132,940.00	\$117,247.00		Est. annual Operating budget = \$200K; 2 mos = \$33,333
Reserves				\$130,141.01		\$130,141.01	\$169,702.01	\$154,009.01		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1300 - Regional Solid Waste Management											
Revenues											
40000 Requisition				\$0.00	\$0.00	\$0.00	\$16,556.00	\$88,102.00	\$106,816.00	\$125,516.00	\$141,157.00
Requisitions				\$0.00	\$0.00	\$0.00	\$16,556.00	\$88,102.00	\$106,816.00	\$125,516.00	\$141,157.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$2,165.99	\$1,700.00	\$2,439.63	\$2,250.00	\$0.00	\$0.00	\$0.00	\$0.00
40230 Dumping/Tipping Fees				\$142,422.80	\$135,500.00	\$135,569.75	\$129,000.00	\$125,130.00	\$121,376.00	\$117,735.00	\$114,203.00
40300 Miscellaneous Revenue				\$160.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$144,748.79	\$137,200.00	\$138,009.38	\$131,250.00	\$125,130.00	\$121,376.00	\$117,735.00	\$114,203.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$95,969.00	\$100,681.00	\$100,681.34	\$97,371.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$95,969.00	\$100,681.00	\$100,681.34	\$97,371.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$16,557.00	\$35,000.00	\$25,000.00	\$15,000.00	\$8,050.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$16,557.00	\$35,000.00	\$25,000.00	\$15,000.00	\$8,050.00
Total Revenues				\$240,717.79	\$237,881.00	\$238,690.72	\$261,734.00	\$248,232.00	\$253,192.00	\$258,251.00	\$263,410.00
Expenses											
50160 Training				\$1,290.00	\$3,500.00	\$511.14	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50170 Dues/Subscriptions/Memberships				\$1,375.00	\$2,500.00	\$1,375.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50170 Dues/Subscriptions/Memberships				\$1,280.00	\$1,400.00	\$1,280.00	\$1,350.00	\$1,377.00	\$1,405.00	\$1,433.00	\$1,462.00
50180 Travel				\$499.87	\$1,200.00	\$926.52	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50190 Advertising				\$0.00	\$500.00	\$314.50	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195 Meeting Costs				\$9.61	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210 Communications				\$256.80	\$570.00	\$0.00	\$570.00	\$581.00	\$593.00	\$605.00	\$617.00
50410 Software				\$0.00	\$1,750.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal				\$775.01	\$800.00	\$0.00	\$800.00	\$816.00	\$832.00	\$849.00	\$866.00
50580 Contracted Services				\$9,655.00	\$12,000.00	\$14,000.00	\$10,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50580 Contracted Services				\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650 Operating Supplies - Other				\$0.00	\$100.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50900 Special Projects				\$0.00	\$2,500.00	\$439.83	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50900 Special Projects				\$14,239.68	\$16,000.00	\$26,051.47	\$26,600.00	\$27,132.00	\$27,675.00	\$28,229.00	\$28,794.00
50900 Special Projects				\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50900 Special Projects				\$0.00	\$10,000.00	\$600.00	\$20,000.00	\$20,400.00	\$20,808.00	\$21,224.00	\$21,648.00
50900 Special Projects				\$1,328.94	\$5,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$62,086.76	\$87,550.00	\$52,052.93	\$165,000.00	\$168,300.00	\$171,666.00	\$175,099.00	\$178,601.00
53200 Time Allocation from Other Services				\$33,408.84	\$42,500.00	\$3,957.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$208.94	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$126,664.45	\$198,320.00	\$101,758.80	\$260,870.00	\$248,232.00	\$253,192.00	\$258,251.00	\$263,410.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve				\$13,372.00	\$39,561.00	\$39,561.00	\$864.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$13,372.00	\$39,561.00	\$39,561.00	\$864.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$140,036.45	\$237,881.00	\$141,319.80	\$261,734.00	\$248,232.00	\$253,192.00	\$258,251.00	\$263,410.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1300 - Regional Solid Waste Management Surplus/ (Deficit)	\$100,681.34	\$0.00	\$97,370.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00
30060 Reserve - Feasibility Studies	\$23,812.01		\$23,812.01	\$23,812.01	\$23,812.01	\$23,812.01	\$23,812.01	\$23,812.01
30999 Operational Surplus reserve	\$93,379.00		\$132,940.00	\$117,247.00	\$82,247.00	\$57,247.00	\$42,247.00	\$34,197.00
Reserves	\$130,141.01		\$169,702.01	\$154,009.01	\$119,009.01	\$94,009.01	\$79,009.01	\$70,959.01

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Utilities & Environmental Services	1300A					
40000 1300A Requisition		-	-	-	-	-

Service Mandate

The Utilities & Environmental Services department is responsible for the ongoing services of all the street lighting sites, refuse sites, dyking & drainage sites, Regional solid waste management service, water and sewer services, the Gold Bridge community complex, the upper Cheakamus road, the SLRD office maintenance and all parks and trails services.

Items of Significance

- All of the costs to run this department, including training, travel and administration, are allocated out to all the services that benefit from this department via an overhead rate based on budgeted expenses for the department that is added on to their time allocations.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1300A - Utilities & Environmental Services Dept								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40240	Time Allocation To Other Services	\$523,109.12	\$587,474.00	\$269,845.84	\$454,290.14	\$627,075.00	38%	
Fees & Other Revenues		\$523,109.12	\$587,474.00	\$269,845.84	\$454,290.14	\$627,075.00	38%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$1,793.73	(\$1,291.00)	(\$1,290.78)	(\$1,290.78)	\$0.00	-100%	
Surplus Deficit Prior Year		\$1,793.73	(\$1,291.00)	(\$1,290.78)	(\$1,290.78)	\$0.00	-100%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$524,902.85	\$586,183.00	\$268,555.06	\$452,999.36	\$627,075.00	-62%	
Expenses								
50110	Salaries	\$386,600.15	\$414,596.00	\$245,113.20	\$318,424.67	\$436,711.00		2.1% increase for CPI + compensation increases; Dir. position
50130	Benefits	\$86,741.51	\$98,023.00	\$55,637.85	\$70,591.48	\$110,496.00		37% unfilled for most of 2019; Updated SW Coord. Position
50131	Employer Health Tax	\$0.00	\$8,418.00	\$4,146.92	\$7,110.60	\$9,500.00		57% Includes est. relocation costs & 10% benefits increase
50140	Overtime	\$200.33	\$0.00	\$0.00	\$0.00	\$0.00		Employer Health tax 1.95% of salaries & tax benefits; based on
50160	Training	\$1,154.15	\$5,500.00	\$2,046.27	\$2,046.27	\$5,500.00		34% full staffing levels in 2020.
50170	Dues/Subscriptions/Memberships	\$795.00	\$2,000.00	\$743.15	\$903.15	\$2,000.00		169% 2019 is EOCP exam fees & BCWWA conference
50180	Travel	\$1,218.17	\$4,500.00	\$2,394.40	\$2,615.01	\$4,500.00		121% ASTTBC, EOCP, BCWWA memberships
50190	Advertising	\$3,257.56	\$2,500.00	\$964.00	\$3,535.50	\$2,600.00		72% BCWWA conference and other travel
50210	Communications	\$0.00	\$0.00	\$320.00	\$480.00	\$1,000.00		-26% 2019 is Dir. of Env. services adverts
50270	Miscellaneous Office Expense	\$903.51	\$500.00	\$768.79	\$768.79	\$1,200.00		108% Mobile phone expenses
50275	Staff Incentives	\$202.01	\$300.00	\$518.07	\$776.83	\$500.00		56% 2019 Includes Personal Protective Equipment (PPE) purchases
50276	Staff Retention	\$2,030.21	\$2,500.00	\$299.93	\$1,492.50	\$2,500.00		-36% Increased team meetings with lunch vs prior years
50300	Publications/Resources	\$288.90	\$300.00	\$0.00	\$346.68	\$400.00		68%
50410	Software	\$970.13	\$1,000.00	\$0.00	\$500.00	\$1,000.00		15% Autocad renewal
50500	Overhead from General Government	\$37,769.00	\$37,220.00	\$37,220.00	\$37,220.00	\$40,453.00		Was for a portion of GIS basic license, one concurrent license
50570	Consulting - Other	\$0.00	\$3,000.00	\$0.00	\$361.68	\$1,650.00		100% paid for in 2019 at reduced rate
Operating Expenses		\$522,130.63	\$580,357.00	\$350,172.58	\$447,173.16	\$620,010.00	39%	9% 7% of budget to GG
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Records management work; contract started Nov 2019
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	\$4,063.00	\$5,826.00	\$5,826.16	\$5,826.16	\$7,065.00	21%	Vehicle expense transferred to General Gov't-1000
Transfer Expenses		\$4,063.00	\$5,826.00	\$5,826.16	\$5,826.16	\$7,065.00	21%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$526,193.63	\$586,183.00	\$355,998.74	\$452,999.32	\$627,075.00	60%	
Surplus/ (Deficit)		(\$1,290.78)	\$0.00	(\$87,443.68)	\$0.04	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1300A - Utilities & Environmental Services Dept									
<u>Revenues</u>									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40240	Time Allocation To Other Services	\$523,109.12	\$587,474.00	\$454,290.14	\$627,075.00	\$662,001.00	\$675,132.00	\$688,581.00	\$702,299.00
Fees & Other Revenues		\$523,109.12	\$587,474.00	\$454,290.14	\$627,075.00	\$662,001.00	\$675,132.00	\$688,581.00	\$702,299.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available	\$1,793.73	(\$1,291.00)	(\$1,290.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$1,793.73	(\$1,291.00)	(\$1,290.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$524,902.85	\$586,183.00	\$452,999.36	\$627,075.00	\$662,001.00	\$675,132.00	\$688,581.00	\$702,299.00
<u>Expenses</u>									
50110	Salaries	\$386,600.15	\$414,596.00	\$318,424.67	\$436,711.00	\$470,445.00	\$479,854.00	\$489,451.00	\$499,240.00
50130	Benefits	\$86,741.51	\$98,023.00	\$70,591.48	\$110,496.00	\$108,626.00	\$110,799.00	\$113,015.00	\$115,275.00
50131	Employer Health Tax	\$0.00	\$8,418.00	\$7,110.60	\$9,500.00	\$9,690.00	\$9,884.00	\$10,082.00	\$10,284.00
50140	Overtime	\$200.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training	\$1,154.15	\$5,500.00	\$2,046.27	\$5,500.00	\$5,610.00	\$5,722.00	\$5,836.00	\$5,953.00
50170	Dues/Subscriptions/Memberships	\$795.00	\$2,000.00	\$903.15	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50180	Travel	\$1,218.17	\$4,500.00	\$2,615.01	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50190	Advertising	\$3,257.56	\$2,500.00	\$3,535.50	\$2,600.00	\$2,652.00	\$2,705.00	\$2,759.00	\$2,814.00
50210	Communications	\$0.00	\$0.00	\$480.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50270	Miscellaneous Office Expense	\$903.51	\$500.00	\$768.79	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50275	Staff Incentives	\$202.01	\$300.00	\$776.83	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50276	Staff Retention	\$2,030.21	\$2,500.00	\$1,492.50	\$2,500.00	\$2,550.00	\$2,500.00	\$2,500.00	\$2,500.00
50300	Publications/Resources	\$288.90	\$300.00	\$346.68	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50410	Software	\$970.13	\$1,000.00	\$500.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50500	Overhead from General Government	\$37,769.00	\$37,220.00	\$37,220.00	\$40,453.00	\$42,727.00	\$43,574.00	\$44,442.00	\$45,328.00
50570	Consulting - Other	\$0.00	\$3,000.00	\$361.68	\$1,650.00	\$1,683.00	\$1,717.00	\$1,751.00	\$1,786.00
Operating Expenses		\$522,130.63	\$580,357.00	\$447,173.16	\$620,010.00	\$654,795.00	\$667,782.00	\$681,084.00	\$694,652.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	\$4,063.00	\$5,826.00	\$5,826.16	\$7,065.00	\$7,206.00	\$7,350.00	\$7,497.00	\$7,647.00
Transfer Expenses		\$4,063.00	\$5,826.00	\$5,826.16	\$7,065.00	\$7,206.00	\$7,350.00	\$7,497.00	\$7,647.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$526,193.63	\$586,183.00	\$452,999.32	\$627,075.00	\$662,001.00	\$675,132.00	\$688,581.00	\$702,299.00
Surplus/ (Deficit)		(\$1,290.78)	\$0.00	\$0.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Building Inspection Serv. ESA	1400						
40000 1400 Requisition		134,010	188,787	219,132	228,969	238,904	248,943

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS									
	ELECTORAL AREA A	29,089,543	12,084	17,602	20,432	21,349	22,275	23,211	
	ELECTORAL AREA B	14,330,426	5,969	8,672	10,065	10,517	10,974	11,435	
	ELECTORAL AREA C	131,837,130	56,516	79,776	92,599	96,756	100,954	105,196	
	ELECTORAL AREA D	136,729,906	59,441	82,737	96,036	100,347	104,701	109,101	
Requistion maximums	TOTAL	311,987,005	134,010	188,787	219,132	228,969	238,904	248,943	
Tax Rate/Dollar Limitation	No Limitation								
Tax Rate	Est. Residential Tax rate /1,000		0.04714	0.06051	0.07024	0.07339	0.07657	0.07979	

Jurisdiction	Bylaw 421
Debt Issue #	None
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides Building Inspection services for Electoral Areas A, B, C and D.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1400 - Building Inspection Services									
Revenues									
40000	Requisition		\$105,496.00	\$134,010.00	\$134,010.00	\$134,010.00	\$188,787.00	41%	
Requisitions			\$105,496.00	\$134,010.00	\$134,010.00	\$134,010.00	\$188,787.00	41%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40170	Building Permit Application Processing Fees		\$49,972.30	\$53,764.00	\$33,719.74	\$37,774.74	\$48,000.00	27%	Used avg from last 3 yrs
									Used avg from last 3 yrs, minus large development permits;
40180	Building Permits Issued		\$242,970.73	\$181,577.00	\$165,684.24	\$187,339.10	\$190,000.00	1%	added some for developments coming on
40185	LTSA Fees		\$4,766.00	\$4,846.00	\$3,520.00	\$4,250.00	\$4,617.00	9%	Used avg from last 3 yrs
40190	Building Permit Renewal/Reactivation		\$8,120.00	\$7,700.00	\$5,230.00	\$5,650.00	\$6,900.00	22%	Used avg from last 3 yrs
40220	Interest Earned on Investments		\$2,708.14	\$2,500.00	\$2,311.29	\$3,038.45	\$2,700.00	-11%	Interest on reserve balances
40240	Time Allocation To Other Services		\$13,759.93	\$14,500.00	\$9,560.88	\$13,471.62	\$14,500.00	8%	
40300	Miscellaneous Revenue		\$988.80	\$300.00	\$413.60	\$413.60	\$300.00	-27%	Copies of building plans
Fees & Other Revenues			\$323,285.90	\$265,187.00	\$220,439.75	\$251,937.51	\$267,017.00	6%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$111,770.92	\$163,793.00	\$163,935.82	\$163,935.82	\$78,253.00	-52%	Less surplus carrying forward: \$55K is for software project; 2019 revenue is 5% below budget; building bylaw enforcement costs
Surplus Deficit Prior Year			\$111,770.92	\$163,793.00	\$163,935.82	\$163,935.82	\$78,253.00	-52%	over budget in 2019
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$18,011.00		Transfer from Surplus reserve
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00		Transfer from Insurance claim reserve for 2019 legal
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$15,000.00	\$18,011.00		
Total Revenues			\$540,552.82	\$562,990.00	\$518,385.57	\$564,883.33	\$552,068.00	-5%	
Expenses									
50110	Salaries		\$248,564.38	\$323,251.00	\$220,553.95	\$304,067.54	\$325,055.00	7%	2.1% increase for CPI + compensation increases as scheduled
50130	Benefits		\$54,188.74	\$83,471.00	\$45,422.14	\$61,518.29	\$72,341.00	18%	Includes estimated 10% increase
50131	Employer Health Tax		\$0.00	\$6,734.00	\$2,930.47	\$6,479.24	\$7,500.00	16%	Employer Health tax 1.95% of salaries & tax benefits
50140	Overtime		\$4,522.57	\$4,600.00	\$1,811.52	\$2,943.72	\$4,500.00	53%	Contract employees
50160	Training		\$3,485.76	\$4,500.00	\$1,518.31	\$3,368.31	\$4,500.00	34%	
50170	Dues/Subscriptions/Memberships		\$1,292.28	\$1,809.00	\$2,633.73	\$2,633.73	\$2,750.00	4%	Building Officials Assoc dues (4 staff)
50180	Travel		\$12,720.24	\$12,750.00	\$7,631.33	\$10,484.46	\$12,750.00	22%	
50190	Advertising		\$645.00	\$2,000.00	\$425.00	\$425.00	\$1,600.00	276%	
50210	Communications		\$629.52	\$1,200.00	\$472.64	\$815.59	\$1,200.00	47%	Mobile phone expenses
50220	Courier		\$121.82	\$200.00	\$196.46	\$225.25	\$260.00	15%	
50240	Office Supplies		\$0.00	\$2,000.00	\$0.00	\$382.03	\$1,000.00	162%	
50270	Miscellaneous Office Expense		\$4,148.17	\$7,000.00	\$5,188.90	\$6,207.21	\$6,400.00	3%	Land Title searches thru MyLTSA some recovery in rev 40185;
50275	Staff Incentives		\$373.97	\$380.00	\$283.47	\$466.88	\$400.00	-14%	scanning of building plans, 2019 purchased desktop scanners
50276	Staff Retention		\$1,250.00	\$1,750.00	\$104.99	\$1,652.35	\$1,750.00	6%	
50300	Publications/Resources		\$2,786.64	\$1,500.00	\$49.88	(\$1,312.04)	\$1,200.00	-191%	2019 is credit due to Prov of BC refund for building code publications purchased in previous years
50410	Software		\$0.00	\$37,500.00	\$0.00	\$0.00	\$37,500.00		Estimate for Building permit module (increased as was 2 years old) in Land database software purchase (50% charged to GG)
50440	Support Services		\$0.00	\$17,500.00	\$0.00	\$0.00	\$17,500.00		Estimate for Building permit module implementation & 1/2 year of support (50% charged to GG)
50500	Overhead from General Government		\$25,915.00	\$32,648.00	\$32,648.00	\$32,648.00	\$32,056.00	-2%	
50520	Consulting - Legal		\$2,242.07	\$3,000.00	\$4,256.96	\$4,256.96	\$4,500.00	6%	
50530	Consulting - Legal/Bylaw Enforcement		\$9,113.84	\$10,000.00	\$26,839.51	\$40,424.38	\$10,241.00	-75%	Legal for building bylaw enforcements/costs
53200	Time Allocation from Other Services	CC1400	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00		Time charged to Building Dept from other departments

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1400 - Building Inspection Services										
Operating Expenses				\$372,000.00	\$554,043.00	\$352,967.26	\$477,686.90	\$545,003.00	14%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$2,357.00	\$2,357.00	\$2,357.00	\$0.00	-100%	Transfer to operational surplus reserve for use in future
53100	Contribution To Other Services	CC1000	General Government Services	\$4,617.00	\$6,590.00	\$6,586.09	\$6,586.09	\$7,065.00	7%	Vehicle expense transferred to GG
Transfer Expenses				\$4,617.00	\$8,947.00	\$8,943.09	\$8,943.09	\$7,065.00	-21%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses				\$376,617.00	\$562,990.00	\$361,910.35	\$486,629.99	\$552,068.00	-7%	
Surplus/ (Deficit)				\$163,935.82	\$0.00	\$156,475.22	\$78,253.34	\$0.00		
30070	Reserve - Insurance Claims			\$59,836.45		\$59,836.45	\$59,836.45	\$59,836.45		
30999	Operational Surplus reserve			\$100,737.77		\$103,094.77	\$103,094.77	\$85,083.77		Estimated 2 mos of Operating budget = 85,083
Reserves				\$160,574.22		\$162,931.22	\$162,931.22	\$144,920.22		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1400 - Building Inspection Services											
Revenues											
40000 Requisition				\$105,496.00	\$134,010.00	\$134,010.00	\$188,787.00	\$219,132.00	\$228,969.00	\$238,904.00	\$248,943.00
Requisitions				\$105,496.00	\$134,010.00	\$134,010.00	\$188,787.00	\$219,132.00	\$228,969.00	\$238,904.00	\$248,943.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40170 Building Permit Application Processing Fees				\$49,972.30	\$53,764.00	\$37,774.74	\$48,000.00	\$48,960.00	\$49,939.00	\$50,938.00	\$51,957.00
40180 Building Permits Issued				\$242,970.73	\$181,577.00	\$187,339.10	\$190,000.00	\$193,800.00	\$197,676.00	\$201,630.00	\$205,663.00
40185 LTSA Fees				\$4,766.00	\$4,846.00	\$4,250.00	\$4,617.00	\$4,709.00	\$4,803.00	\$4,899.00	\$4,997.00
40190 Building Permit Renewal/Reactivation				\$8,120.00	\$7,700.00	\$5,650.00	\$6,900.00	\$7,038.00	\$7,179.00	\$7,323.00	\$7,469.00
40220 Interest Earned on Investments				\$2,708.14	\$2,500.00	\$3,038.45	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
40240 Time Allocation To Other Services				\$13,759.93	\$14,500.00	\$13,471.62	\$14,500.00	\$14,790.00	\$15,086.00	\$15,388.00	\$15,696.00
40300 Miscellaneous Revenue				\$988.80	\$300.00	\$413.60	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
Fees & Other Revenues				\$323,285.90	\$265,187.00	\$251,937.51	\$267,017.00	\$272,357.00	\$277,804.00	\$283,361.00	\$289,028.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$111,770.92	\$163,793.00	\$163,935.82	\$78,253.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$111,770.92	\$163,793.00	\$163,935.82	\$78,253.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$18,011.00	\$21,250.00	\$16,250.00	\$11,250.00	\$6,250.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$15,000.00	\$18,011.00	\$21,250.00	\$16,250.00	\$11,250.00	\$6,250.00
Total Revenues				\$540,552.82	\$562,990.00	\$564,883.33	\$552,068.00	\$512,739.00	\$523,023.00	\$533,515.00	\$544,221.00
Expenses											
50110 Salaries				\$248,564.38	\$323,251.00	\$304,067.54	\$325,055.00	\$331,556.00	\$338,187.00	\$344,951.00	\$351,850.00
50130 Benefits				\$54,188.74	\$83,471.00	\$61,518.29	\$72,341.00	\$74,024.00	\$75,504.00	\$77,014.00	\$78,554.00
50131 Employer Health Tax				\$0.00	\$6,734.00	\$6,479.24	\$7,500.00	\$7,650.00	\$7,803.00	\$7,959.00	\$8,118.00
50140 Overtime				\$4,522.57	\$4,600.00	\$2,943.72	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50160 Training				\$3,485.76	\$4,500.00	\$3,368.31	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50170 Dues/Subscriptions/Memberships				\$1,292.28	\$1,809.00	\$2,633.73	\$2,750.00	\$2,805.00	\$2,861.00	\$2,918.00	\$2,976.00
50180 Travel				\$12,720.24	\$12,750.00	\$10,484.46	\$12,750.00	\$13,005.00	\$13,265.00	\$13,530.00	\$13,801.00
50190 Advertising				\$645.00	\$2,000.00	\$425.00	\$1,600.00	\$1,632.00	\$1,665.00	\$1,698.00	\$1,732.00
50210 Communications				\$629.52	\$1,200.00	\$815.59	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50220 Courier				\$121.82	\$200.00	\$225.25	\$260.00	\$265.00	\$270.00	\$275.00	\$281.00
50240 Office Supplies				\$0.00	\$2,000.00	\$382.03	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50270 Miscellaneous Office Expense				\$4,148.17	\$7,000.00	\$6,207.21	\$6,400.00	\$6,528.00	\$6,659.00	\$6,792.00	\$6,928.00
50275 Staff Incentives				\$373.97	\$380.00	\$466.88	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50276 Staff Retention				\$1,250.00	\$1,750.00	\$1,652.35	\$1,750.00	\$1,750.00	\$1,750.00	\$1,750.00	\$1,750.00
50300 Publications/Resources				\$2,786.64	\$1,500.00	(\$1,312.04)	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50410 Software				\$0.00	\$37,500.00	\$0.00	\$37,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50440 Support Services				\$0.00	\$17,500.00	\$0.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50500 Overhead from General Government				\$25,915.00	\$32,648.00	\$32,648.00	\$32,056.00	\$33,051.00	\$33,710.00	\$34,381.00	\$35,067.00
50520 Consulting - Legal				\$2,242.07	\$3,000.00	\$4,256.96	\$4,500.00	\$4,590.00	\$4,682.00	\$4,776.00	\$4,872.00
50530 Consulting - Legal/Bylaw Enforcement				\$9,113.84	\$10,000.00	\$40,424.38	\$10,241.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
53200 Time Allocation from Other Services				\$0.00	\$250.00	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00
Operating Expenses				\$372,000.00	\$554,043.00	\$477,686.90	\$545,003.00	\$505,462.00	\$515,528.00	\$525,795.00	\$536,269.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve				\$0.00	\$2,357.00	\$2,357.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services				\$4,617.00	\$6,590.00	\$6,586.09	\$7,065.00	\$7,277.00	\$7,495.00	\$7,720.00	\$7,952.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1400 - Building Inspection Services								
Transfer Expenses	\$4,617.00	\$8,947.00	\$8,943.09	\$7,065.00	\$7,277.00	\$7,495.00	\$7,720.00	\$7,952.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$376,617.00	\$562,990.00	\$486,629.99	\$552,068.00	\$512,739.00	\$523,023.00	\$533,515.00	\$544,221.00
Surplus/ (Deficit)	\$163,935.82	\$0.00	\$78,253.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30070 Reserve - Insurance Claims	\$59,836.45		\$59,836.45	\$59,836.45	\$59,836.45	\$59,836.45	\$59,836.45	\$59,836.45
30999 Operational Surplus reserve	\$100,737.77		\$103,094.77	\$85,083.77	\$63,833.77	\$47,583.77	\$36,333.77	\$30,083.77
Reserves	\$160,574.22		\$162,931.22	\$144,920.22	\$123,670.22	\$107,420.22	\$96,170.22	\$89,920.22

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Elections UBCM	1500					
40000 1500 Requisition	17,000	21,714	33,714	39,530	39,530	39,530

REQUISITION	Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"						
	ASSESSMENTS						
	ELECTORAL AREA A	29,089,543	1,533	2,025	3,143	3,686	3,686
	ELECTORAL AREA B	14,330,426	757	997	1,549	1,816	1,816
	ELECTORAL AREA C	131,837,130	7,169	9,176	14,247	16,704	16,704
	ELECTORAL AREA D	136,729,906	7,540	9,516	14,775	17,324	17,324
Requisition maximums	TOTAL	311,987,005	17,000	21,714	33,714	39,530	39,530
Tax Rate/Dollar Limitation	No Limitation						
Tax Rate	Est. Residential Tax rate /1,000	0.00598	0.00696	0.01081	0.01267	0.01267	0.01267

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

The Annual UBCM fees and conference as well as the elections expenses are covered with this service.

Items of Significance

UBCM dues are based on rural Electoral Area populations.
 2019 - 2020 shows Electoral Area A Elections expenses
 Next elections are taking place in 2022, which shows an increase for Elections expenses including training and legal expenses
 Cost of election depends on how many (1-4) elections are required.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget							Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1500 - Elections / UBCM													
Revenues													
40000 Requisition							\$16,000.00	\$17,000.00	\$17,000.00	\$17,000.00	\$21,714.00	28%	
Requisitions							\$16,000.00	\$17,000.00	\$17,000.00	\$17,000.00	\$21,714.00	28%	
Parcel Tax							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments							\$701.37	\$250.00	\$473.06	\$562.56	\$300.00	-47%	Interest earned on reserve balance
40300 Miscellaneous Revenue							\$1,769.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues							\$2,470.37	\$250.00	\$473.06	\$562.56	\$300.00	-47%	
Grants							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available							\$1,230.48	\$0.00	(\$27,376.50)	(\$27,376.50)	\$885.00	-103%	
Surplus Deficit Prior Year							\$1,230.48	\$0.00	(\$27,376.50)	(\$27,376.50)	\$885.00	-103%	
44000 Transfer from Reserve							\$0.00	\$0.00	\$25,607.50	\$25,607.50	\$10,000.00	-61%	Transfer from reserve missed in 2018, posted in 2019; transfers are only completed as needed
Transfer Revenue							\$0.00	\$0.00	\$25,607.50	\$25,607.50	\$10,000.00	-61%	
Total Revenues							\$19,700.85	\$17,250.00	\$15,704.06	\$15,793.56	\$32,899.00	-183%	
Expenses													
50060 UBCM Expenses							\$3,468.47	\$9,500.00	\$2,637.96	\$4,796.60	\$20,000.00	317%	Only 1 attendee in 2019 & non-refundable fees
50070 UBCM Dues							\$3,324.49	\$3,424.00	\$2,700.63	\$2,700.63	\$2,700.00	0%	UBCM dues reduced in 2019
50080 Elections - Advertisement/Court of Revision SP208 Area A By-election '19/'20							\$13,164.90	\$0.00	\$0.00	\$1,528.58	\$3,200.00	109%	Area A Director voting in 2020 -adverts, venue, supplies
50090 Elections - Travel Expense SP208 Area A By-election '19/'20							\$1,128.72	\$0.00	\$0.00	\$0.00	\$1,262.00		Area A Director voting in 2020 -staff travel costs
50505 Admin Fee from General Government							\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal							\$0.00	\$0.00	\$0.00	\$914.85	\$487.00	-47%	
53200 Time Allocation from Other Services SP208 Area A By-election '19/'20							\$25,740.77	\$0.00	\$0.00	\$642.30	\$5,000.00	678%	Staff time spent working Area A Director voting
Operating Expenses							\$47,077.35	\$13,174.00	\$5,588.59	\$10,832.96	\$32,899.00	204%	
Capital Expenditures							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve							\$0.00	\$4,076.00	\$4,076.00	\$4,076.00	\$0.00	-100%	Transfer to Elections reserve for use in future years
Transfer Expenses							\$0.00	\$4,076.00	\$4,076.00	\$4,076.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)							\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses							\$47,077.35	\$17,250.00	\$9,664.59	\$14,908.96	\$32,899.00	104%	
Surplus/ (Deficit)							(\$27,376.50)	\$0.00	\$6,039.47	\$884.60	\$0.00		
30080 Reserve - Elections - UBCM							\$41,585.89		\$20,054.39	\$20,054.39	\$10,054.39		
Reserves							\$41,585.89		\$20,054.39	\$20,054.39	\$10,054.39		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1500 - Elections / UBCM								
Revenues								
40000 Requisition	\$16,000.00	\$17,000.00	\$17,000.00	\$21,714.00	\$33,714.00	\$39,530.00	\$39,530.00	\$39,530.00
Requisitions	\$16,000.00	\$17,000.00	\$17,000.00	\$21,714.00	\$33,714.00	\$39,530.00	\$39,530.00	\$39,530.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$701.37	\$250.00	\$562.56	\$300.00	\$525.00	\$80.00	\$320.00	\$600.00
40300 Miscellaneous Revenue	\$1,769.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$2,470.37	\$250.00	\$562.56	\$300.00	\$525.00	\$80.00	\$320.00	\$600.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$1,230.48	\$0.00	(\$27,376.50)	\$885.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,230.48	\$0.00	(\$27,376.50)	\$885.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$25,607.50	\$10,000.00	\$0.00	\$20,559.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$25,607.50	\$10,000.00	\$0.00	\$20,559.00	\$0.00	\$0.00
Total Revenues	\$19,700.85	\$17,250.00	\$15,793.56	\$32,899.00	\$34,239.00	\$60,169.00	\$39,850.00	\$40,130.00
Expenses								
50060 UBCM Expenses	\$3,468.47	\$9,500.00	\$4,796.60	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50070 UBCM Dues	\$3,324.49	\$3,424.00	\$2,700.63	\$2,700.00	\$2,781.00	\$2,864.00	\$2,950.00	\$3,039.00
50080 Elections - Advertisement/Court of Revisor SP208 Area A By-election '19/'20	\$13,164.90	\$0.00	\$1,528.58	\$3,200.00	\$0.00	\$14,000.00	\$0.00	\$0.00
50090 Elections - Travel Expense SP208 Area A By-election '19/'20	\$1,128.72	\$0.00	\$0.00	\$1,262.00	\$0.00	\$1,837.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$0.00	\$0.00	\$914.85	\$487.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services SP208 Area A By-election '19/'20	\$25,740.77	\$0.00	\$642.30	\$5,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00
Operating Expenses	\$47,077.35	\$13,174.00	\$10,832.96	\$32,899.00	\$23,631.00	\$60,169.00	\$25,055.00	\$25,800.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$4,076.00	\$4,076.00	\$0.00	\$10,608.00	\$0.00	\$14,795.00	\$14,330.00
Transfer Expenses	\$0.00	\$4,076.00	\$4,076.00	\$0.00	\$10,608.00	\$0.00	\$14,795.00	\$14,330.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$47,077.35	\$17,250.00	\$14,908.96	\$32,899.00	\$34,239.00	\$60,169.00	\$39,850.00	\$40,130.00
Surplus/ (Deficit)	(\$27,376.50)	\$0.00	\$884.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30080 Reserve - Elections - UBCM	\$41,585.89		\$20,054.39	\$10,054.39	\$20,662.39	\$103.39	\$14,898.39	\$29,228.39
Reserves	\$41,585.89		\$20,054.39	\$10,054.39	\$20,662.39	\$103.39	\$14,898.39	\$29,228.39

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Fire Protection Pemberton SA		1700						
40000	1700	Requisition	101,527	106,291	108,412	110,575	112,782	115,033

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

<u>ASSESSMENTS</u>							
PEMBERTON FIRE PROTECTION	26,383,015	101,527	106,291	108,412	110,575	112,782	115,033

Requistion maximums	TOTAL	26,383,015	101,527	106,291	108,412	110,575	112,782	115,033
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000		0.4275	0.4029	0.4109	0.4191	0.4275	0.4360

Jurisdiction	Bylaw 10/654	
Debt Issue #	none	
Basis of Apportionment	Converted Hosp L&I	

Service Mandate

This service has the purpose of providing fire protection to the community of Pemberton.

Items of Significance

This is a shared service with 1715 & 1716 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1700 - Fire Protection Pemberton							
Revenues							
40000 Requisition	\$95,790.00	\$101,527.00	\$101,527.00	\$101,527.00	\$106,291.00	5%	
Requisitions	\$95,790.00	\$101,527.00	\$101,527.00	\$101,527.00	\$106,291.00	5%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$182.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$95,972.26	\$101,527.00	\$101,527.26	\$101,527.26	\$106,291.00	5%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	Operating costs to VOP (less than requested due to fire committee meeting not occuring)
50610 Miscellaneous Operating Cost	\$95,722.00	\$101,277.00	\$101,277.00	\$101,277.00	\$106,041.00	5%	
Operating Expenses	\$95,972.00	\$101,527.00	\$101,527.00	\$101,527.00	\$106,291.00	5%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$95,972.00	\$101,527.00	\$101,527.00	\$101,527.00	\$106,291.00	5%	
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1700 - Fire Protection Pemberton								
Revenues								
40000 Requisition	\$95,790.00	\$101,527.00	\$101,527.00	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
Requisitions	\$95,790.00	\$101,527.00	\$101,527.00	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$95,972.26	\$101,527.00	\$101,527.26	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$95,722.00	\$101,277.00	\$101,277.00	\$106,041.00	\$108,162.00	\$110,325.00	\$112,532.00	\$114,783.00
Operating Expenses	\$95,972.00	\$101,527.00	\$101,527.00	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$95,972.00	\$101,527.00	\$101,527.00	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Fire Rescue Service	1702						
40000 1702 Requisition		88,111	90,044	92,738	95,513	98,371	101,315

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>							
	VILLAGE OF PEMBERTON	119,900,149	42,746	42,887	44,170	45,492	46,853	48,255	
	ELECTORAL AREA C	131,837,130	45,365	47,157	48,568	50,021	51,518	53,060	
Requisition maximums		TOTAL	251,737,279	88,111	90,044	92,738	95,513	98,371	101,315
Dollar Maximun	\$	61,240							
Tax Rate	0.0749 \$	137,668	Est. Residential Tax rate /1,000	0.0378	0.0358	0.0368	0.0379	0.0391	0.0402

Jurisdiction	Bylaws 715/889/1142
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides a financial contribution to the Village of Pemberton for the purpose of providing rescue services within the Village of Pemberton and Electoral Area C.

Items of Significance

Budget as requested by VOP for 2020 @ 2.2% increase. 3% increase assumed for remainder (2021-2024)

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1702 - Pemberton Rescue Service							
Revenues							
40000 Requisition	\$65,811.00	\$88,111.00	\$88,111.00	\$88,111.00	\$90,044.00	2%	
Requisitions	\$65,811.00	\$88,111.00	\$88,111.00	\$88,111.00	\$90,044.00	2%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	(\$417.88)	(\$417.88)	\$0.00	-100%	
Surplus Deficit Prior Year	\$0.00	\$0.00	(\$417.88)	(\$417.88)	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$65,811.00	\$88,111.00	\$87,693.12	\$87,693.12	\$90,044.00	3%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$65,561.00	\$87,861.00	\$87,861.00	\$87,861.00	\$89,794.00	2%	Funds to VOP as per VOP request (2.2% increase)
53200 Time Allocation from Other Services CC1702 Pemberton Rescue Service	\$417.88	\$0.00	(\$417.88)	(\$417.88)	\$0.00	-100%	
Operating Expenses	\$66,228.88	\$88,111.00	\$87,693.12	\$87,693.12	\$90,044.00	3%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$66,228.88	\$88,111.00	\$87,693.12	\$87,693.12	\$90,044.00	3%	
Surplus/ (Deficit)	(\$417.88)	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1702 - Pemberton Rescue Service								
Revenues								
40000 Requisition	\$65,811.00	\$88,111.00	\$88,111.00	\$90,044.00	\$92,738.00	\$95,513.00	\$98,371.00	\$101,315.00
Requisitions	\$65,811.00	\$88,111.00	\$88,111.00	\$90,044.00	\$92,738.00	\$95,513.00	\$98,371.00	\$101,315.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	(\$417.88)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	(\$417.88)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$65,811.00	\$88,111.00	\$87,693.12	\$90,044.00	\$92,738.00	\$95,513.00	\$98,371.00	\$101,315.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$65,561.00	\$87,861.00	\$87,861.00	\$89,794.00	\$92,488.00	\$95,263.00	\$98,121.00	\$101,065.00
53200 Time Allocation from Other Services CC1702 Pemberton Rescue Service	\$417.88	\$0.00	(\$417.88)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$66,228.88	\$88,111.00	\$87,693.12	\$90,044.00	\$92,738.00	\$95,513.00	\$98,371.00	\$101,315.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$66,228.88	\$88,111.00	\$87,693.12	\$90,044.00	\$92,738.00	\$95,513.00	\$98,371.00	\$101,315.00
Surplus/ (Deficit)	(\$417.88)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Lillooet Area Rescue Serv CLSA			1703						
40000	1703	Requisition		40,250	50,000	40,250	40,250	40,250	40,250
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"						
			<u>ASSESSMENTS</u>						
	DISTRICT OF LILLOOET	43,271,316	19,803	24,957	20,090	20,090	20,090	20,090	
	ELECTORAL AREA A	29,089,543	13,686	16,778	13,506	13,506	13,506	13,506	
	ELECTORAL AREA B	14,330,426	6,761	8,265	6,653	6,653	6,653	6,653	
Requisition maximums			TOTAL	86,691,285	40,250	50,000	40,250	40,250	40,250
Dollar Maximun		\$ 36,065							
Tax Rate		0.0734 \$ 51,215	Est. Residential Tax rate /1,000	0.0534	0.0577	0.0464	0.0464	0.0464	0.0464

Jurisdiction	Bylaw 501/1001/1457
Debt Issue #	
Basis of Apportionment	Converted Land & Impr

Service Mandate

This service provides a financial contribution for the purpose of providing Rescue Services for the District of Lillooet and Electoral Areas A and B.

Items of Significance

Operating costs are as per the Lillooet Area Rescue Society's request.
 2020 Captial Grant to go towards the Jaws of Life purchase & purchase of a suitable building for the Society.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1703 - Lillooet Area Rescue Service							
Revenues							
40000 Requisition	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$50,000.00	24%	
Requisitions	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$50,000.00	24%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$50,000.00	24%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$38,470.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	0%	As rquested by the Society
51012 Capital Grant	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$29,750.00	49%	2020 is for the Jaws of Life & building replacement. 2019 was a Contribution towards new building
Operating Expenses	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$50,000.00	24%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$38,720.00	\$40,250.00	\$40,250.00	\$40,250.00	\$50,000.00	24%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1703 - Lillooet Area Rescue Service								
Revenues								
40000 Requisition	\$38,720.00	\$40,250.00	\$40,250.00	\$50,000.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Requisitions	\$38,720.00	\$40,250.00	\$40,250.00	\$50,000.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$38,720.00	\$40,250.00	\$40,250.00	\$50,000.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$38,470.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
51012 Capital Grant	\$0.00	\$20,000.00	\$20,000.00	\$29,750.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Operating Expenses	\$38,720.00	\$40,250.00	\$40,250.00	\$50,000.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$38,720.00	\$40,250.00	\$40,250.00	\$50,000.00	\$40,250.00	\$40,250.00	\$40,250.00	\$40,250.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Area D Search And Rescue		1704					
40000 1704	Requisition	-	19,250	19,630	20,018	20,413	20,816

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>						
ELECTORAL AREA D	136,729,906	-	19,250	19,630	20,018	20,413	20,816

Requisition maximums			TOTAL	136,729,906	-	19,250	19,630	20,018	20,413	20,816
Dollar Maximun	\$	8,000								
Tax Rate (per \$1,000)	0.0740	\$	78,962	Est. Residential Tax rate /1,000	-	0.0141	0.0144	0.0146	0.0149	0.0152

Jurisdiction	Bylaw 603/1654
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for search and rescue services within Electoral Area D

Items of Significance

Service adjustment in 2020 to allow the contributions to be paid directly to the Area D search & rescue societies

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1704 - Electoral Area D Search and Rescue							
Revenues							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$40,250.00		
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$40,250.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$40,250.00		
Expenses							
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00		
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Contribution to Area D Search & Rescue Societies
Operating Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$40,250.00		
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$40,250.00		
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1704 - Electoral Area D Search and Rescue								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$19,250.00	\$19,630.00	\$20,018.00	\$20,413.00	\$20,816.00
Requisitions	\$0.00	\$0.00	\$0.00	\$19,250.00	\$19,630.00	\$20,018.00	\$20,413.00	\$20,816.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$0.00	\$0.00	\$19,250.00	\$19,630.00	\$20,018.00	\$20,413.00	\$20,816.00
Expenses								
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$19,000.00	\$19,380.00	\$19,768.00	\$20,163.00	\$20,566.00
Operating Expenses	\$0.00	\$0.00	\$0.00	\$19,250.00	\$19,630.00	\$20,018.00	\$20,413.00	\$20,816.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$0.00	\$0.00	\$19,250.00	\$19,630.00	\$20,018.00	\$20,413.00	\$20,816.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Search And Rescue	1705					
40000 1705 Requisition		37,500	37,500	37,500	37,500	37,500

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>							
	VILLAGE OF PEMBERTON	119,900,149	18,193	17,861	17,861	17,861	17,861	17,861	17,861
	ELECTORAL AREA C	131,837,130	19,307	19,639	19,639	19,639	19,639	19,639	19,639
Requistion maximums		TOTAL	251,737,279	37,500	37,500	37,500	37,500	37,500	37,500
Dollar Maximun	\$	48,698							
Tax Rate (per \$1,000)	0.05450	\$	100,172	Est. Residential Tax rate /1,000	0.0161	0.0149	0.0149	0.0149	0.0149

Jurisdiction	Bylaw 691/978/1391
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides a financial contribution to the Pemberton and District Search and Rescue Society to provide search and rescue services to the Village of Pemberton and Electoral Area C.

Items of Significance

Increase not requested for 2020. Assumed to continue for remaining years of 2021-2024 (only submitted a request for 2020).

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1705 - Pemberton Search And Rescue							
Revenues							
40000 Requisition	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Requisitions	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	0%	As requested by Pemberton SAR
Operating Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	0%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1705 - Pemberton Search And Rescue								
Revenues								
40000 Requisition	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Requisitions	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00
Operating Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Fire Protection Lillooet LSA				1706					
40000 1706	Requisition			4,655	3,474	2,995	6,411	3,012	3,020

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	LILLOOET FIRE PROTECTION	88,256	4,655	3,474	2,995	6,411	3,012	3,020
Requisition maximums	TOTAL	88,256	4,655	3,474	2,995	6,411	3,012	3,020
Dollar Maximun	\$ 52,000							
Tax Rate (per \$1,000)	none	Est. Residential Tax rate /1,000	5.2414	3.9363	3.3935	7.2641	3.4128	3.4219

Jurisdiction	Bylaw 11/452
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for the purpose of providing fire protection for the District of Lillooet.

Items of Significance

This service area is the parcels of land not within the District of Lillooet boundary.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1706 - Fire Protection Lillooet							
Revenues							
40000 Requisition	\$4,326.00	\$4,655.00	\$4,655.00	\$4,655.00	\$3,474.00	-25%	
Requisitions	\$4,326.00	\$4,655.00	\$4,655.00	\$4,655.00	\$3,474.00	-25%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000 Transfers from Other Service	\$5,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	-100%	Area B PILT funds to offset requisition
Transfer Revenue	\$5,000.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	-100%	
Total Revenues	\$9,326.00	\$6,155.00	\$6,155.00	\$6,155.00	\$3,474.00	-44%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$2,683.00	\$5,546.00	\$5,546.00	\$5,546.00	\$2,932.00	-47%	Requested from District of Lillooet for operations
51012 Capital Grant	\$6,393.00	\$359.00	\$359.00	\$359.00	\$292.00	-19%	Requested from District of Lillooet for capital replacements
Operating Expenses	\$9,326.00	\$6,155.00	\$6,155.00	\$6,155.00	\$3,474.00	-44%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$9,326.00	\$6,155.00	\$6,155.00	\$6,155.00	\$3,474.00	-44%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1706 - Fire Protection Lillooet								
Revenues								
40000 Requisition	\$4,326.00	\$4,655.00	\$4,655.00	\$3,474.00	\$2,995.00	\$6,411.00	\$3,012.00	\$3,020.00
Requisitions	\$4,326.00	\$4,655.00	\$4,655.00	\$3,474.00	\$2,995.00	\$6,411.00	\$3,012.00	\$3,020.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$5,000.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1000 General Government Services	\$5,000.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$5,000.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$9,326.00	\$6,155.00	\$6,155.00	\$3,474.00	\$2,995.00	\$6,411.00	\$3,012.00	\$3,020.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$2,683.00	\$5,546.00	\$5,546.00	\$2,932.00	\$2,745.00	\$2,753.00	\$2,762.00	\$2,770.00
51012 Capital Grant	\$6,393.00	\$359.00	\$359.00	\$292.00	\$0.00	\$3,408.00	\$0.00	\$0.00
Operating Expenses	\$9,326.00	\$6,155.00	\$6,155.00	\$3,474.00	\$2,995.00	\$6,411.00	\$3,012.00	\$3,020.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$9,326.00	\$6,155.00	\$6,155.00	\$3,474.00	\$2,995.00	\$6,411.00	\$3,012.00	\$3,020.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Fire Protection Bralorne SA				1707							
40000	1707	Requisition			29,124	29,071	30,971	31,603	32,445	36,278	
REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
				<u>ASSESSMENTS</u>							
BRALORNE FIRE PROTECTION				2,146,561	29,124	29,071	30,971	31,603	32,445	36,278	
Requisition maximums				TOTAL	2,146,561	29,124	29,071	30,971	31,603	32,445	36,278
Dollar Maximun		\$	100,000								
Tax Rate (per \$1,000)		7.0064	\$	128,363	Est. Residential Tax rate /1,000	1.5325	1.3543	1.4428	1.4723	1.5115	1.6901

Jurisdiction	Bylaw 1558	
Debt Issue #		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides fire protection for the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1707 - Fire Protection Bralorne							
Revenues							
40000 Requisition	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,071.00	0%	
Requisitions	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,071.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$478.23	\$290.00	\$412.69	\$542.93	\$400.00	-26%	Interest earned on reserve balances
Fees & Other Revenues	\$478.23	\$290.00	\$412.69	\$542.93	\$400.00	-26%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$2,361.66	\$2,245.00	\$2,245.48	\$2,245.48	\$1,759.00	-22%	
Surplus Deficit Prior Year	\$2,361.66	\$2,245.00	\$2,245.48	\$2,245.48	\$1,759.00	-22%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$31,963.89	\$31,659.00	\$31,782.17	\$31,912.41	\$31,230.00	-2%	
Expenses							
50335 Radio Expense	\$492.00	\$500.00	\$492.00	\$492.00	\$0.00	-100%	Radio license -transferred to Society for 2020 and into future
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal	\$157.83	\$0.00	\$0.00	\$0.00	\$0.00		
50600 Insurance	\$425.58	\$432.00	\$432.07	\$432.07	\$0.00	-100%	Property & equip. ins -Society to maintain 2020 into future
50610 Miscellaneous Operating Cost	\$25,050.00	\$28,300.00	\$28,300.00	\$28,300.00	\$28,800.00	2%	Funds as requested by Society
53200 Time Allocation from Other Services CC1707 Fire Protection Bralorne SA	\$0.00	\$1,897.00	\$0.00	\$154.02	\$1,800.00	1069%	Staff time on service
Operating Expenses	\$26,375.41	\$31,379.00	\$29,474.07	\$29,628.09	\$30,850.00	4%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve (Provision)	\$3,343.00	\$280.00	\$399.60	\$525.75	\$380.00	-28%	Transfer to capital reserve (interest on capital reserve 2019-
Transfer Expenses	\$3,343.00	\$280.00	\$399.60	\$525.75	\$380.00	-28%	2020)
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$29,718.41	\$31,659.00	\$29,873.67	\$30,153.84	\$31,230.00	4%	
Surplus/ (Deficit)	\$2,245.48	\$0.00	\$1,908.50	\$1,758.57	\$0.00		
30000 Reserve - Capital Works and Equipment	\$27,867.00		\$28,266.60	\$28,392.75	\$28,772.75		
30999 Operational Surplus reserve	\$916.44		\$916.44	\$916.44	\$916.44		
Reserves	\$28,783.44		\$29,183.04	\$29,309.19	\$29,689.19		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1707 - Fire Protection Bralorne								
Revenues								
40000 Requisition	\$29,124.00	\$29,124.00	\$29,124.00	\$29,071.00	\$30,971.00	\$31,603.00	\$32,445.00	\$36,278.00
Requisitions	\$29,124.00	\$29,124.00	\$29,124.00	\$29,071.00	\$30,971.00	\$31,603.00	\$32,445.00	\$36,278.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$478.23	\$290.00	\$542.93	\$400.00	\$405.00	\$410.00	\$415.00	\$420.00
Fees & Other Revenues	\$478.23	\$290.00	\$542.93	\$400.00	\$405.00	\$410.00	\$415.00	\$420.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$2,361.66	\$2,245.00	\$2,245.48	\$1,759.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$2,361.66	\$2,245.00	\$2,245.48	\$1,759.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$31,963.89	\$31,659.00	\$31,912.41	\$31,230.00	\$31,376.00	\$32,013.00	\$32,860.00	\$36,698.00
Expenses								
50335 Radio Expense	\$492.00	\$500.00	\$492.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$157.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600 Insurance	\$425.58	\$432.00	\$432.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$25,050.00	\$28,300.00	\$28,300.00	\$28,800.00	\$28,900.00	\$29,500.00	\$30,300.00	\$34,100.00
53200 Time Allocation from Other Services CC1707 Fire Protection Bralorne SA	\$0.00	\$1,897.00	\$154.02	\$1,800.00	\$1,836.00	\$1,873.00	\$1,910.00	\$1,948.00
Operating Expenses	\$26,375.41	\$31,379.00	\$29,628.09	\$30,850.00	\$30,986.00	\$31,623.00	\$32,460.00	\$36,298.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve (Provision)	\$3,343.00	\$280.00	\$525.75	\$380.00	\$390.00	\$390.00	\$400.00	\$400.00
Transfer Expenses	\$3,343.00	\$280.00	\$525.75	\$380.00	\$390.00	\$390.00	\$400.00	\$400.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$29,718.41	\$31,659.00	\$30,153.84	\$31,230.00	\$31,376.00	\$32,013.00	\$32,860.00	\$36,698.00
Surplus/ (Deficit)	\$2,245.48	\$0.00	\$1,758.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$27,867.00		\$28,392.75	\$28,772.75	\$29,162.75	\$29,552.75	\$29,952.75	\$30,352.75
30999 Operational Surplus reserve	\$916.44		\$916.44	\$916.44	\$916.44	\$916.44	\$916.44	\$916.44
Reserves	\$28,783.44		\$29,309.19	\$29,689.19	\$30,079.19	\$30,469.19	\$30,869.19	\$31,269.19

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Fire Protection Garibaldi SA		1708						
40000	1708	Requisition	99,000	99,000	124,649	125,830	127,042	128,283

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>						
GARIBALDI FIRE PROTECTION SA	23,599,677	99,000	99,000	124,649	125,830	127,042	128,283

Requistion maximums		TOTAL	23,599,677	99,000	99,000	124,649	125,830	127,042	128,283
Tax Rate/Dollar Limitation	No limitation								
Tax Rate		Est. Residential Tax rate /1,000		0.4870	0.4195	0.5282	0.5332	0.5383	0.5436

Jurisdiction	Bylaw 97
Debt Issue #	Issue 124, BL 1255
Maturity date	08-Apr-38
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides fire protection for the community of Garibaldi.

Items of Significance

The serviceis now a full fire department of the SLRD.

The capital expense of \$75,000 within 2021 (from capital & equipment reserve) is to replace parts on Engine 2 for \$15,000, and \$50,000 to replace and outfit the utility vehicle.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1708 - Fire Protection Garibaldi							
Revenues							
40000 Requisition	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	0%	
Requisitions	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income	\$6,188.00	\$6,188.00	\$4,399.09	\$6,014.48	\$6,600.00	10%	Rental of residence in new fire hall to volunteer firefighter, offsets with salaries & benefits
40220 Interest Earned on Investments	\$1,196.44	\$2,450.00	\$1,590.33	\$2,347.27	\$2,300.00	-2%	Interest earned on reserve balances
40300 Miscellaneous Revenue	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00		From GVFD to capital reserve as per asset donation agreement
40300 Miscellaneous Revenue	\$57,189.76	\$20,000.00	\$0.00	\$0.00	\$0.00		Contributed from GVFD towards fire truck and expenses in 2018, and fire hall upgrade in 2019
40300 Miscellaneous Revenue	\$62,000.00	\$0.00	\$0.00	\$3,565.84	\$0.00	-100%	Remaining funds from GVFD (funded through taxation)
Fees & Other Revenues	\$138,574.20	\$28,638.00	\$5,989.42	\$11,927.59	\$8,900.00	-25%	
40705 Donations & Other Contributions	\$8,000.00	\$0.00	\$0.00	\$0.00	\$42,000.00		2020 to purchase safety equipment for first line firefighters from Area D Select funds; 2018 is GVFD Contributed assets (2 fire trucks & 1 trailer)
Grants	\$8,000.00	\$0.00	\$0.00	\$0.00	\$42,000.00		
40800 Sales of Capital Assets	(\$1,102.68)	\$0.00	\$0.00	\$0.00	\$0.00		Fire Truck sale to Birken
Sales of Capital Assets	(\$1,102.68)	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$38,883.06	\$143,970.00	\$134,867.48	\$134,867.48	\$63,979.00	-53%	Surplus due to remaining cash funds (funded through taxation)
Surplus Deficit Prior Year	\$38,883.06	\$143,970.00	\$134,867.48	\$134,867.48	\$63,979.00	-53%	from GVFD Assoc. plus savings in 2018 expenses
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$283,354.58	\$271,608.00	\$239,856.90	\$245,795.07	\$213,879.00	-13%	
Expenses							
50110 Salaries	\$1,243.33	\$2,220.00	\$1,613.68	\$2,228.42	\$3,300.00	48%	Inresidence salary & Fire Chief honorarium
50130 Benefits	\$6,714.86	\$6,658.00	\$4,708.77	\$6,493.16	\$10,216.00	57%	Corresponding benefits
50131 Employer Health Tax	\$0.00	\$173.00	\$114.26	\$158.92	\$200.00	26%	
50160 Training	\$0.00	\$8,000.00	\$3,234.50	\$4,074.51	\$7,000.00	72%	
50170 Dues/Subscriptions/Memberships	\$0.00	\$500.00	\$0.00	\$140.00	\$400.00	186%	
50180 Travel	\$0.00	\$1,000.00	\$311.55	\$2,591.12	\$3,000.00	16%	
50220 Courier	\$0.00	\$20.00	\$0.00	\$39.50	\$100.00	153%	
50240 Office Supplies	\$69.55	\$500.00	\$466.20	\$471.20	\$500.00	6%	
50310 Records Management	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		For future software/app, carrying fwd
50330 Vehicle Expense	\$182.97	\$10,000.00	\$5,071.31	\$12,190.24	\$12,000.00	-2%	2019 is high due to \$4,775 being used to repair a damaged door on firetruck
50335 Radio Expense	\$0.00	\$1,000.00	\$734.00	\$734.00	\$1,000.00	36%	Radios, chargers and radio licenses
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal	\$1,877.19	\$2,000.00	\$0.00	\$0.00	\$2,000.00		2018 is legal costs for contribution agreement
50582 Recruitment & retention	\$0.00	\$10,000.00	\$0.00	\$8,069.22	\$8,100.00	0%	2019 is Volunteer Fire fighter attendee payments; need formal agreement
50590 Depreciation/Amortization	\$37,499.84	\$39,500.00	\$0.00	\$38,000.00	\$39,500.00	4%	
50600 Insurance	\$3,611.66	\$6,953.00	\$6,667.78	\$6,667.78	\$7,774.00	17%	Property, equipment & ICBC insurance, life & injury
50605 Licenses & Permits	\$0.00	\$0.00	\$230.00	\$230.00	\$0.00	-100%	Building Application Fee-Garibaldi Fire Hall Renovation
50610 Miscellaneous Operating Cost	\$57,407.56	\$300.00	\$176.85	\$352.00	\$356.00	1%	WCB costs for all volunteer fire fighters (2017-2018 also includes contributions to the VFD)
50630 Operating Supplies - Parts	\$0.00	\$3,500.00	\$3,030.49	\$3,735.09	\$4,000.00	7%	
50650 Operating Supplies - Other	\$1,471.25	\$1,000.00	\$2,156.12	\$3,890.49	\$4,000.00	3%	Webbing, lights, gloves, gear repair and cleaning,
50670 Service / Site Maintenance	\$0.00	\$5,500.00	\$88.42	\$391.30	\$2,000.00	411%	Snowclearing & firehall site maintenance
50690 Utilities - Hydro	\$3,561.35	\$4,400.00	\$2,716.37	\$4,049.33	\$4,400.00	9%	Hydro for main building & suite
50700 Utilities - Telephone	\$0.00	\$3,500.00	\$1,076.05	\$1,512.20	\$1,660.00	10%	

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1708 - Fire Protection Garibaldi										
51011	Non-Capitalized Equipment			\$9,044.00	\$8,500.00	\$6,302.10	\$6,302.10	\$5,000.00	-21%	2019 is helmets and SCBA cylinders
53200	Time Allocation from Other Services	CC1708	Fire Protection Garibaldi SA	\$0.00	\$1,500.00	\$265.51	\$958.61	\$2,500.00	161%	Staff time spent on service
Operating Expenses				\$122,933.56	\$118,474.00	\$39,213.96	\$103,529.19	\$120,756.00	17%	
99996	Fixed Asset Increase			\$0.00	\$20,000.00	\$2,513.85	\$5,652.70	\$14,347.00	154%	Firehall upgrade of residence; carried fwd remainder
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$42,000.00		Safety equipment for first line firefighters -from Area D Select funds
Capital Expenditures				\$0.00	\$20,000.00	\$2,513.85	\$5,652.70	\$56,347.00	897%	
52040	SLRD - Debt Charges - Principal			\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.38	\$10,805.00	0%	
52050	SLRD - Debt Charges - Interest			\$14,175.00	\$14,175.00	\$7,087.50	\$14,175.00	\$14,175.00	0%	
Principal & Interest				\$24,980.38	\$24,980.00	\$17,892.88	\$24,980.38	\$24,980.00	0%	
53000	Transfer to Reserve			\$38,073.00	\$142,554.00	\$80,554.00	\$80,554.00	\$51,296.00	-36%	Transfers to Capital reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$5,100.00	\$5,100.00	\$5,100.00	\$0.00	-100%	
Transfer Expenses				\$38,073.00	\$147,654.00	\$85,654.00	\$85,654.00	\$51,296.00	-40%	
50590	Depreciation/Amortization			(\$37,499.84)	(\$39,500.00)	\$0.00	(\$38,000.00)	(\$39,500.00)	4%	
Non-Taxable Expenses (Depreciation)				(\$37,499.84)	(\$39,500.00)	\$0.00	(\$38,000.00)	(\$39,500.00)	4%	
Total Expenses				\$148,487.10	\$271,608.00	\$145,274.69	\$181,816.27	\$213,879.00	18%	
Surplus/ (Deficit)				\$134,867.48	\$0.00	\$94,582.21	\$63,978.80	\$0.00		
30000	Reserve - Capital Works and Equipment			\$65,260.35		\$145,814.35	\$145,814.35	\$197,110.35		
30999	Operational Surplus reserve			\$18,691.00		\$23,791.00	\$23,791.00	\$23,791.00		
Reserves				\$83,951.35		\$169,605.35	\$169,605.35	\$220,901.35		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1708 - Fire Protection Garibaldi									
Revenues									
40000	Requisition	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$124,649.00	\$125,830.00	\$127,042.00	\$128,283.00
Requisitions		\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$124,649.00	\$125,830.00	\$127,042.00	\$128,283.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120	Rental Income	\$6,188.00	\$6,188.00	\$6,014.48	\$6,600.00	\$6,600.00	\$6,732.00	\$6,867.00	\$7,004.00
40220	Interest Earned on Investments	\$1,196.44	\$2,450.00	\$2,347.27	\$2,300.00	\$1,600.00	\$1,940.00	\$2,280.00	\$2,620.00
40300	Miscellaneous Revenue	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue	\$57,189.76	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue	\$62,000.00	\$0.00	\$3,565.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$138,574.20	\$28,638.00	\$11,927.59	\$8,900.00	\$8,200.00	\$8,672.00	\$9,147.00	\$9,624.00
40705	Donations & Other Contributions	\$8,000.00	\$0.00	\$0.00	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$8,000.00	\$0.00	\$0.00	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40800	Sales of Capital Assets	(\$1,102.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		(\$1,102.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available	\$38,883.06	\$143,970.00	\$134,867.48	\$63,979.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$38,883.06	\$143,970.00	\$134,867.48	\$63,979.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$283,354.58	\$271,608.00	\$245,795.07	\$213,879.00	\$207,849.00	\$134,502.00	\$136,189.00	\$137,907.00
Expenses									
50110	Salaries	\$1,243.33	\$2,220.00	\$2,228.42	\$3,300.00	\$3,366.00	\$3,433.00	\$3,502.00	\$3,572.00
50130	Benefits	\$6,714.86	\$6,658.00	\$6,493.16	\$10,216.00	\$10,420.00	\$10,628.00	\$10,841.00	\$11,058.00
50131	Employer Health Tax	\$0.00	\$173.00	\$158.92	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50160	Training	\$0.00	\$8,000.00	\$4,074.51	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
50170	Dues/Subscriptions/Memberships	\$0.00	\$500.00	\$140.00	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50180	Travel	\$0.00	\$1,000.00	\$2,591.12	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50220	Courier	\$0.00	\$20.00	\$39.50	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50240	Office Supplies	\$69.55	\$500.00	\$471.20	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50310	Records Management	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50330	Vehicle Expense	\$182.97	\$10,000.00	\$12,190.24	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
50335	Radio Expense	\$0.00	\$1,000.00	\$734.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal	\$1,877.19	\$2,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50582	Recruitment & retention	\$0.00	\$10,000.00	\$8,069.22	\$8,100.00	\$8,262.00	\$8,427.00	\$8,596.00	\$8,768.00
50590	Depreciation/Amortization	\$37,499.84	\$39,500.00	\$38,000.00	\$39,500.00	\$39,500.00	\$39,500.00	\$39,500.00	\$39,500.00
50600	Insurance	\$3,611.66	\$6,953.00	\$6,667.78	\$7,774.00	\$7,929.00	\$8,088.00	\$8,250.00	\$8,415.00
50605	Licenses & Permits	\$0.00	\$0.00	\$230.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost	\$57,407.56	\$300.00	\$352.00	\$356.00	\$357.00	\$364.00	\$371.00	\$378.00
50630	Operating Supplies - Parts	\$0.00	\$3,500.00	\$3,735.09	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50650	Operating Supplies - Other	\$1,471.25	\$1,000.00	\$3,890.49	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50670	Service / Site Maintenance	\$0.00	\$5,500.00	\$391.30	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50690	Utilities - Hydro	\$3,561.35	\$4,400.00	\$4,049.33	\$4,400.00	\$4,488.00	\$4,578.00	\$4,670.00	\$4,763.00
50700	Utilities - Telephone	\$0.00	\$3,500.00	\$1,512.20	\$1,660.00	\$1,693.00	\$1,727.00	\$1,762.00	\$1,797.00
51011	Non-Capitalized Equipment	\$9,044.00	\$8,500.00	\$6,302.10	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
53200	Time Allocation from Other Services	\$0.00	\$1,500.00	\$958.61	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
Operating Expenses		\$122,933.56	\$118,474.00	\$103,529.19	\$120,756.00	\$122,369.00	\$124,022.00	\$125,709.00	\$127,427.00
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$5,652.70	\$14,347.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1708 - Fire Protection Garibaldi								
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$20,000.00	\$5,652.70	\$56,347.00	\$75,000.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.00	\$10,805.00	\$10,805.00	\$10,805.00	\$10,805.00
52050 SLRD - Debt Charges - Interest	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00
Principal & Interest	\$24,980.38	\$24,980.00	\$24,980.38	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00
53000 Transfer to Reserve	\$38,073.00	\$142,554.00	\$80,554.00	\$51,296.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$5,100.00	\$5,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$38,073.00	\$147,654.00	\$85,654.00	\$51,296.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
50590 Depreciation/Amortization	(\$37,499.84)	(\$39,500.00)	(\$38,000.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)
Non-Taxable Expenses (Depreciation)	(\$37,499.84)	(\$39,500.00)	(\$38,000.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)
Total Expenses	\$148,487.10	\$271,608.00	\$181,816.27	\$213,879.00	\$207,849.00	\$134,502.00	\$136,189.00	\$137,907.00
Surplus/ (Deficit)	\$134,867.48	\$0.00	\$63,978.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$65,260.35		\$145,814.35	\$197,110.35	\$147,110.35	\$172,110.35	\$197,110.35	\$222,110.35
30999 Operational Surplus reserve	\$18,691.00		\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00
Reserves	\$83,951.35		\$169,605.35	\$220,901.35	\$170,901.35	\$195,901.35	\$220,901.35	\$245,901.35

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan				2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Seton/Shalalth Fire Protection				1711					
40000	Requisition			12,500	16,500	16,500	16,500	16,500	16,500

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

				<u>ASSESSMENTS</u>					
SETON PORT SHALALTH FIRE				3,245,965	12,500	16,500	16,500	16,500	16,500
TOTAL				3,245,965	12,500	16,500	16,500	16,500	16,500
Requestion maximums									
Dollar Maximun				\$	20,000				
Tax Rate (per \$1,000)				0.9732	\$	22,701			
				Est. Residential Tax rate /1,000	0.4306	0.5083	0.5083	0.5083	0.5083

Jurisdiction	Bylaw 480 /1225/1401/1641
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a fire service for the community of Seton Portage/Shalalth.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1711 - Fire Protection Seton-Shalth										
Revenues										
40000	Requisition			\$12,250.00	\$12,500.00	\$12,500.00	\$12,500.00	\$16,500.00	32%	
Requisitions				\$12,250.00	\$12,500.00	\$12,500.00	\$12,500.00	\$16,500.00	32%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120	Rental Income			\$10,287.00	\$11,464.00	\$10,549.91	\$13,559.27	\$12,037.00	-11%	Ambulance station rent; 2019 includes \$1,522 additional catch up amt from Sept 2017, due to new agreement
40220	Interest Earned on Investments			\$460.19	\$300.00	\$415.14	\$549.07	\$400.00	-27%	
Fees & Other Revenues				\$10,747.19	\$11,764.00	\$10,965.05	\$14,108.34	\$12,437.00	-12%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$4,330.70	\$2,946.00	\$2,707.24	\$2,707.24	(\$886.00)	-133%	
Surplus Deficit Prior Year				\$4,330.70	\$2,946.00	\$2,707.24	\$2,707.24	(\$886.00)	-133%	
43000	Transfers from Other Service	CC1000	General Government Services	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	\$7,110.00	0%	BC Hydro PILT allocation
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		For self-contained breathing apparatuses & turn out gear from Area B PILT funds
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		For bear proof bin purchase from Area B PILT funds
Transfer Revenue				\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	\$39,610.00	457%	
Total Revenues				\$34,438.23	\$34,320.00	\$33,282.63	\$36,425.92	\$67,661.00	86%	
Expenses										
50190	Advertising			\$238.78	\$0.00	\$0.00	\$0.00	\$0.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
50590	Depreciation/Amortization			\$1,830.54	\$1,831.00	\$0.00	\$1,830.54	\$1,831.00	0%	
50600	Insurance			\$513.46	\$519.00	\$518.78	\$518.78	\$398.00	-23%	Property ins. (Society pays for equip & contents 2020 and on)
50610	Miscellaneous Operating Cost			\$23,800.00	\$27,551.00	\$30,051.00	\$32,551.00	\$24,113.00	-26%	2019 Includes \$5K to Tsal'alh for coverage
50650	Operating Supplies- Other			\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		For bear proof bin purchase from Area A PILT funds
50670	Service / Site Maintenance			\$1,196.00	\$2,000.00	\$0.00	\$0.00	\$0.00		
50690	Utilities - Hydro			\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00		Hydro for firehall (normally covered by society)
51012	Capital Grant			\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		For self-contained breathing apparatuses & turn out gear from Area B PILT funds
53200	Time Allocation from Other Services	CC1711	Fire Protection Seton-Shalth LS	\$101.75	\$2,000.00	\$0.00	\$1,992.19	\$2,000.00	0%	
Operating Expenses				\$27,930.53	\$34,151.00	\$30,819.78	\$37,142.51	\$69,092.00	86%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve			\$5,631.00	\$2,000.00	\$2,000.00	\$2,000.00	\$400.00	-80%	
Transfer Expenses				\$5,631.00	\$2,000.00	\$2,000.00	\$2,000.00	\$400.00	-80%	
50590	Depreciation/Amortization			(\$1,830.54)	(\$1,831.00)	\$0.00	(\$1,830.54)	(\$1,831.00)	0%	
Non-Taxable Expenses (Depreciation)				(\$1,830.54)	(\$1,831.00)	\$0.00	(\$1,830.54)	(\$1,831.00)	0%	
Total Expenses				\$31,730.99	\$34,320.00	\$32,819.78	\$37,311.97	\$67,661.00	81%	
Surplus/ (Deficit)				\$2,707.24	\$0.00	\$462.85	(\$886.05)	\$0.00		
30000	Reserve - Capital Works and Equipment			\$28,007.99		\$30,007.99	\$30,007.99	\$30,407.99		
Reserves				\$28,007.99		\$30,007.99	\$30,007.99	\$30,407.99		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1711 - Fire Protection Seton-Shalth										
Revenues										
40000	Requisition		\$12,250.00	\$12,500.00	\$12,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00
Requisitions			\$12,250.00	\$12,500.00	\$12,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120	Rental Income		\$10,287.00	\$11,464.00	\$13,559.27	\$12,037.00	\$12,037.00	\$12,037.00	\$12,037.00	\$12,037.00
40220	Interest Earned on Investments		\$460.19	\$300.00	\$549.07	\$400.00	\$405.00	\$410.00	\$415.00	\$420.00
Fees & Other Revenues			\$10,747.19	\$11,764.00	\$14,108.34	\$12,437.00	\$12,442.00	\$12,447.00	\$12,452.00	\$12,457.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		\$4,330.70	\$2,946.00	\$2,707.24	(\$886.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$4,330.70	\$2,946.00	\$2,707.24	(\$886.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$7,110.34	\$7,110.00	\$7,110.34	\$39,610.00	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00
Total Revenues			\$34,438.23	\$34,320.00	\$36,425.92	\$67,661.00	\$36,052.00	\$36,057.00	\$36,062.00	\$36,067.00
Expenses										
50190	Advertising		\$238.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$0.00	\$0.00	\$0.00	\$5,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
50590	Depreciation/Amortization		\$1,830.54	\$1,831.00	\$1,830.54	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00
50600	Insurance		\$513.46	\$519.00	\$518.78	\$398.00	\$406.00	\$414.00	\$422.00	\$430.00
50610	Miscellaneous Operating Cost		\$23,800.00	\$27,551.00	\$32,551.00	\$24,113.00	\$31,991.00	\$31,983.00	\$31,975.00	\$31,967.00
50650	Operating Supplies- Other		\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance		\$1,196.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro			\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51012	Capital Grant		\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1711	\$101.75	\$2,000.00	\$1,992.19	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Operating Expenses			\$27,930.53	\$34,151.00	\$37,142.51	\$69,092.00	\$37,478.00	\$37,478.00	\$37,478.00	\$37,478.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$5,631.00	\$2,000.00	\$2,000.00	\$400.00	\$405.00	\$410.00	\$415.00	\$420.00
Transfer Expenses			\$5,631.00	\$2,000.00	\$2,000.00	\$400.00	\$405.00	\$410.00	\$415.00	\$420.00
50590	Depreciation/Amortization		(\$1,830.54)	(\$1,831.00)	(\$1,830.54)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
Non-Taxable Expenses (Depreciation)			(\$1,830.54)	(\$1,831.00)	(\$1,830.54)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
Total Expenses			\$31,730.99	\$34,320.00	\$37,311.97	\$67,661.00	\$36,052.00	\$36,057.00	\$36,062.00	\$36,067.00
Surplus/ (Deficit)			\$2,707.24	\$0.00	(\$886.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$28,007.99		\$30,007.99	\$30,407.99	\$30,812.99	\$31,222.99	\$31,637.99	\$32,057.99
Reserves			\$28,007.99		\$30,007.99	\$30,407.99	\$30,812.99	\$31,222.99	\$31,637.99	\$32,057.99

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Fire Protection Gun Lake CLSA

1712

40010 1712	Parcel Tax	21,750	21,750	21,750	21,750	21,750	21,750

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

GUN LAKE FIRE PROTECTION	12,702,557
PARCEL TAX	Folios 290

*Est. Cost per Parcel	\$ 80.04	\$ 78.94	\$ 78.94	\$ 78.94	\$ 78.94	\$ 78.94

Requistion maximums	
Dollar Maximun	\$ 21,750
Tax Rate (per \$1,000)	

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 559/1143/1381/1604
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for fire protection for the community of Gun Lake.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1712 - Fire Protection Gun Lake							
Revenues							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$4,688.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	0%	
Parcel Tax	\$4,688.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$226.98)	\$50.00	\$50.44	\$50.44	\$2.00	-96%	
Surplus Deficit Prior Year	(\$226.98)	\$50.00	\$50.44	\$50.44	\$2.00	-96%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$4,461.02	\$21,800.00	\$21,800.44	\$21,800.44	\$21,752.00	0%	
Expenses							
50190 Advertising	\$0.00	\$1,373.00	\$1,372.42	\$1,372.42	\$0.00	-100%	2019 was Advertising for the AAP
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$127.58	\$127.00	\$126.33	\$126.33	\$127.00	1%	Property insurance
50610 Miscellaneous Operating Cost	\$4,033.00	\$11,860.00	\$11,860.00	\$11,860.00	\$12,300.00	4%	Funds sent to Society, as requested
							Transfer to society's capital reserve (less then requested due to
51012 Capital Grant	\$0.00	\$8,190.00	\$8,190.00	\$8,190.00	\$8,875.00	8%	max requisition)
53200 Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00		Staff time on service
CC1712 Fire Protection Gun Lake CLSA							
Operating Expenses	\$4,410.58	\$21,800.00	\$21,798.75	\$21,798.75	\$21,752.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$4,410.58	\$21,800.00	\$21,798.75	\$21,798.75	\$21,752.00	0%	
Surplus/ (Deficit)	\$50.44	\$0.00	\$1.69	\$1.69	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1712 - Fire Protection Gun Lake								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$4,688.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Parcel Tax	\$4,688.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$226.98)	\$50.00	\$50.44	\$2.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$226.98)	\$50.00	\$50.44	\$2.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,461.02	\$21,800.00	\$21,800.44	\$21,752.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Expenses								
50190 Advertising	\$0.00	\$1,373.00	\$1,372.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$127.58	\$127.00	\$126.33	\$127.00	\$130.00	\$133.00	\$136.00	\$139.00
50610 Miscellaneous Operating Cost	\$4,033.00	\$11,860.00	\$11,860.00	\$12,300.00	\$12,300.00	\$12,300.00	\$12,300.00	\$12,300.00
51012 Capital Grant	\$0.00	\$8,190.00	\$8,190.00	\$8,875.00	\$8,870.00	\$8,867.00	\$8,864.00	\$8,861.00
53200 Time Allocation from Other Services CC1712 Fire Protection Gun Lake CLSA	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Operating Expenses	\$4,410.58	\$21,800.00	\$21,798.75	\$21,752.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,410.58	\$21,800.00	\$21,798.75	\$21,752.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Surplus/ (Deficit)	\$50.44	\$0.00	\$1.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Fire Protection Birken LSA		1713					
40000 1713	Requisition						
			37,172	41,945	45,678	47,893	50,218
							52,660

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>								
BIRKEN FIRE PROTECTION		9,591,477	37,172	41,945	35,942	35,954	35,966	35,979		
Requisition maximums		TOTAL	9,591,477	37,172	41,945	35,942	35,954	35,966	35,979	
	Dollar Maximun	\$	38,513							
Tax Rate (per \$1,000)	0.6716	\$	64,243	Est. Residential Tax rate /1,000	0.4547	0.4373	0.4762	0.4993	0.5236	0.5490

Jurisdiction	Bylaw 684/1144/1384
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Birken Fire Protection Society for the purpose of providing fire protection and suppression for the Birken and Area community.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1713 - Fire Protection Birken								
Revenues								
40000	Requisition	\$37,172.00	\$37,172.00	\$37,172.00	\$37,172.00	\$41,945.00	13%	
Requisitions		\$37,172.00	\$37,172.00	\$37,172.00	\$37,172.00	\$41,945.00	13%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$1,723.27	\$1,100.00	\$1,560.86	\$2,076.84	\$1,800.00	-13%	Interest earned on reserve balance
Fees & Other Revenues		\$1,723.27	\$1,100.00	\$1,560.86	\$2,076.84	\$1,800.00	-13%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$14,564.13	\$17,715.00	\$17,714.85	\$17,714.85	\$2,623.00	-85%	
Surplus Deficit Prior Year		\$14,564.13	\$17,715.00	\$17,714.85	\$17,714.85	\$2,623.00	-85%	
43000	Transfers from Other Service	\$102,731.68	\$0.00	\$0.00	\$0.00	\$0.00		Area C Amenity funds transferred for Truck & equip purchases
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$17,335.00		Capital reserve funds for equipment & turnout gear
Transfer Revenue		\$102,731.68	\$0.00	\$0.00	\$0.00	\$17,335.00		
Total Revenues		\$156,191.08	\$55,987.00	\$56,447.71	\$56,963.69	\$63,703.00	12%	
Expenses								
50180	Travel	\$580.48	\$0.00	\$0.00	\$0.00	\$0.00		Travel costs for delivering truck using Area C Amenity funds
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590	Depreciation/Amortization	\$1,126.18	\$1,126.00	\$0.00	\$1,126.18	\$1,126.00	0%	
50600	Insurance	\$424.55	\$432.00	\$431.39	\$431.39	\$448.00	4%	
50605	Licenses & Permits	\$70.00	\$1,070.00	\$70.00	\$70.00	\$1,070.00	1429%	Includes an estimated \$1,000 for tenure fees, carried forward
50610	Miscellaneous Operating Cost	\$35,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$42,000.00	5%	Funds to the Society (reduced from ask of \$54,700)
51012	Capital Grant	\$102,151.20	\$0.00	\$0.00	\$0.00	\$17,335.00		2018 Truck & equip. purchases using Area C Amenity funds;
53200	Time Allocation from Other Services	\$0.00	\$800.00	\$0.00	\$154.02	\$800.00	419%	2020 for equipment & turnout gear from capital reserve
Operating Expenses		\$139,602.41	\$43,678.00	\$40,751.39	\$42,031.59	\$63,029.00	50%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$0.00	\$13,435.00	\$13,435.00	\$13,435.00	\$1,800.00	-87%	Transfer to Capital reserve
Transfer Expenses		\$0.00	\$13,435.00	\$13,435.00	\$13,435.00	\$1,800.00	-87%	
50590	Depreciation/Amortization	(\$1,126.18)	(\$1,126.00)	\$0.00	(\$1,126.18)	(\$1,126.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$1,126.18)	(\$1,126.00)	\$0.00	(\$1,126.18)	(\$1,126.00)	0%	
Total Expenses		\$138,476.23	\$55,987.00	\$54,186.39	\$54,340.41	\$63,703.00	17%	
Surplus/ (Deficit)		\$17,714.85	\$0.00	\$2,261.32	\$2,623.28	\$0.00		
30000	Reserve - Capital Works and Equipment	\$102,178.58		\$115,613.58	\$115,613.58	\$100,078.58		
Reserves		\$102,178.58		\$115,613.58	\$115,613.58	\$100,078.58		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1713 - Fire Protection Birken								
Revenues								
40000 Requisition	\$37,172.00	\$37,172.00	\$37,172.00	\$41,945.00	\$45,678.00	\$47,893.00	\$50,218.00	\$52,660.00
Requisitions	\$37,172.00	\$37,172.00	\$37,172.00	\$41,945.00	\$45,678.00	\$47,893.00	\$50,218.00	\$52,660.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,723.27	\$1,100.00	\$2,076.84	\$1,800.00	\$1,824.00	\$1,848.00	\$1,872.00	\$1,896.00
Fees & Other Revenues	\$1,723.27	\$1,100.00	\$2,076.84	\$1,800.00	\$1,824.00	\$1,848.00	\$1,872.00	\$1,896.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$14,564.13	\$17,715.00	\$17,714.85	\$2,623.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$14,564.13	\$17,715.00	\$17,714.85	\$2,623.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$102,731.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$17,335.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$102,731.68	\$0.00	\$0.00	\$17,335.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$156,191.08	\$55,987.00	\$56,963.69	\$63,703.00	\$47,502.00	\$49,741.00	\$52,090.00	\$54,556.00
Expenses								
50180 Travel	\$580.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$1,126.18	\$1,126.00	\$1,126.18	\$1,126.00	\$1,126.00	\$1,126.00	\$1,126.00	\$1,126.00
50600 Insurance	\$424.55	\$432.00	\$431.39	\$448.00	\$457.00	\$466.00	\$475.00	\$485.00
50605 Licenses & Permits	\$70.00	\$1,070.00	\$70.00	\$1,070.00	\$71.00	\$72.00	\$73.00	\$74.00
50610 Miscellaneous Operating Cost	\$35,000.00	\$40,000.00	\$40,000.00	\$42,000.00	\$44,100.00	\$46,305.00	\$48,620.00	\$51,051.00
51012 Capital Grant	\$102,151.20	\$0.00	\$0.00	\$17,335.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$0.00	\$800.00	\$154.02	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00
Operating Expenses	\$139,602.41	\$43,678.00	\$42,031.59	\$63,029.00	\$46,804.00	\$49,019.00	\$51,344.00	\$53,786.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$13,435.00	\$13,435.00	\$1,800.00	\$1,824.00	\$1,848.00	\$1,872.00	\$1,896.00
Transfer Expenses	\$0.00	\$13,435.00	\$13,435.00	\$1,800.00	\$1,824.00	\$1,848.00	\$1,872.00	\$1,896.00
50590 Depreciation/Amortization	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)
Non-Taxable Expenses (Depreciation)	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)
Total Expenses	\$138,476.23	\$55,987.00	\$54,340.41	\$63,703.00	\$47,502.00	\$49,741.00	\$52,090.00	\$54,556.00
Surplus/ (Deficit)	\$17,714.85	\$0.00	\$2,623.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$102,178.58		\$115,613.58	\$100,078.58	\$101,902.58	\$103,750.58	\$105,622.58	\$107,518.58
Reserves	\$102,178.58		\$115,613.58	\$100,078.58	\$101,902.58	\$103,750.58	\$105,622.58	\$107,518.58

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Howe Sound East Fire Services			1714								
40000	1714	Requisition		293,730	311,378	336,660	405,971	409,998	409,998		
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
			<u>ASSESSMENTS</u>								
		HOWE SOUND EAST FIRE SERVICES	74,776,016	293,730	311,378	336,660	405,971	409,998	409,998		
Requisition maximums		TOTAL	74,776,016	293,730	311,378	336,660	405,971	409,998	409,998		
Dollar Maximun		\$	245,500								
Tax Rate (per \$1,000)		0.9526	\$	563,456	Est. Residential Tax rate /1,000	0.4252	0.4164	0.4502	0.5429	0.5483	0.5483

Jurisdiction	Bylaw 1032/1145/1543
Debt Issue #	Issue #105 Bylaw 1072
Maturity date	03-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This sevice provides for the operation of a fire protection service for a defined Area within Electoral Area D, being the communities of Britannia Beach and Furry Creek.

Items of Significance

The capital expense of \$1,200,000 within 2021 is to replace Engine 2 (the Quint) with a proposed long-term borrowing. There is potential that this capital purchase may be offset by other sources of funds, but not displayed as such at this time.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1714 - Howe Sound East Fire Services									
Revenues									
40000	Requisition		\$261,416.00	\$293,730.00	\$293,730.00	\$293,730.00	\$311,378.00	6%	
Requisitions			\$261,416.00	\$293,730.00	\$293,730.00	\$293,730.00	\$311,378.00	6%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40080	Grant in Lieu of Taxes - Other		\$2,357.65	\$2,548.00	\$2,547.41	\$2,547.41	\$2,338.00	-8%	BB Mining Museum PILT for fire service
GILT			\$2,357.65	\$2,548.00	\$2,547.41	\$2,547.41	\$2,338.00	-8%	
40220	Interest Earned on Investments		\$1,562.98	\$700.00	\$957.50	\$1,467.09	\$1,400.00	-5%	Interest on reserve balances
40300	Miscellaneous Revenue		\$0.00	\$0.00	\$0.00	\$19.89	\$0.00	-100%	Small refund for Dodge Ram
Fees & Other Revenues			\$1,562.98	\$700.00	\$957.50	\$1,486.98	\$1,400.00	-6%	
40705	Donations & Other Contributions		\$31,912.75	\$25,000.00	\$45,000.00	\$45,000.00	\$40,000.00	-11%	2018 is contribution from BBVFD Society for Dodge Ram equip.;
Grants			\$31,912.75	\$25,000.00	\$45,000.00	\$45,000.00	\$40,000.00	-11%	2019 are donations received from Aros (\$20K) & the Olnar Foundation (\$25K); 2020 is Area D Select funds for self-contained breathing apparatus sets & face masks
40800	Sales of Capital Assets		\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00		Sale of 1999 Chevrolet Express Van to SVFD
Sales of Capital Assets			\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$35,229.06	\$16,120.00	\$15,817.58	\$15,817.58	\$29,024.00	83%	
Surplus Deficit Prior Year			\$35,229.06	\$16,120.00	\$15,817.58	\$15,817.58	\$29,024.00	83%	
43000	Transfers from Other Service	CC1000 General Government Services	\$0.00	\$20,000.00	\$0.00	\$2,500.00	\$17,500.00	600%	Area D Amenity funds for training yard improvments (99996 Area D Amenity for carport & site works (99996 below), Jun '19 Bd resol.
43000	Transfers from Other Service	CC1000 General Government Services	\$0.00	\$0.00	\$0.00	\$35,238.10	\$1,762.00		
44000	Transfer from Reserve		\$45,860.20	\$0.00	\$0.00	\$0.00	\$0.00		2018 Transfer from Cap reserve for new truck
44000	Transfer from Reserve		\$5,846.94	\$4,356.12	\$4,399.32	\$4,399.32	\$0.00	-100%	From training reserve to cover training expenses (50160)
Transfer Revenue			\$51,707.14	\$24,356.12	\$4,399.32	\$42,137.42	\$19,262.00	-54%	
Total Revenues			\$385,685.58	\$362,454.12	\$362,451.81	\$400,719.39	\$403,402.00	1%	
Expenses									
50110	Salaries		\$37,336.13	\$42,884.00	\$31,109.39	\$41,711.38	\$42,629.00	2%	
50130	Benefits		\$6,218.62	\$7,174.00	\$5,224.54	\$6,916.14	\$7,068.00	2%	
50131	Employer Health Tax		\$0.00	\$976.00	\$683.25	\$907.46	\$935.00	3%	
50160	Training		\$6,646.94	\$10,000.00	\$10,662.88	\$13,360.88	\$13,500.00		Air brake cert's, JIBC courses, First aid/cpr training, first responder course, live fire training, red cross training, FCABC
50170	Dues/Subscriptions/Memberships		\$100.00	\$500.00	\$0.00	\$0.00	\$500.00		
50180	Travel		\$0.00	\$10,000.00	\$3,307.85	\$3,330.72	\$6,000.00	80%	Added travel for conference attendees
50190	Advertising		\$0.00	\$250.00	\$0.00	\$0.00	\$250.00		
50195	Meeting Costs		\$0.00	\$0.00	\$0.00	\$31.90	\$50.00	57%	
50200	Bank Charges & Interest		\$75.00	\$75.00	\$0.00	\$0.00	\$75.00		
50210	Communications		\$65.24	\$100.00	\$0.00	\$0.00	\$100.00		
50220	Courier		\$37.50	\$50.00	\$0.00	\$39.50	\$50.00	27%	
50240	Office Supplies		\$966.24	\$1,000.00	\$1,482.77	\$1,575.62	\$1,000.00	-37%	2019 includes a printer (\$748)
50310	Records Management		\$0.00	\$1,300.00	\$0.00	\$0.00	\$1,300.00		For future software/app, carrying fwd
50320	Security		\$600.00	\$700.00	\$450.00	\$600.00	\$700.00	17%	
50330	Vehicle Expense		\$18,831.01	\$32,000.00	\$18,269.26	\$23,429.86	\$30,000.00	28%	Fuel, repairs & maintenance, 2019 includes rebuild of pump engine 1
50335	Radio Expense		\$10,517.31	\$6,000.00	\$3,964.87	\$3,964.87	\$6,000.00	51%	Radios, pagers & radio licenses
50410	Software		\$971.37	\$1,000.00	\$225.87	\$225.87	\$1,000.00	343%	Fire station software
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$2,443.27	\$1,500.00	\$54.57	\$54.57	\$1,000.00	1733%	
50580	Contracted Services		\$1,779.72	\$2,500.00	\$907.29	\$1,149.72	\$2,500.00	117%	Garbage pickup and cleaning services
50582	Recruitment & retention		\$48,124.00	\$50,000.00	\$48,095.30	\$48,095.30	\$54,985.00	14%	Annual contribution
50590	Depreciation/Amortization		\$61,167.35	\$71,765.00	\$0.00	\$64,941.16	\$70,867.00	9%	

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1714 - Howe Sound East Fire Services								
50600	Insurance	\$11,694.70	\$10,706.00	\$12,352.10	\$12,352.10	\$13,904.00		13% ICBC, property & equip., on-duty disability & off-duty ins
50605	Licenses & Permits	\$1,300.00	\$0.00	\$639.75	\$639.75	\$0.00		-100% 2019 is building permit & survey work for carport
50610	Miscellaneous Operating Cost	\$538.93	\$330.00	\$274.12	\$365.49	\$375.00		3% WCB payments
50630	Operating Supplies - Parts	\$2,541.72	\$2,600.00	\$2,515.84	\$2,515.84	\$2,800.00		11%
50650	Operating Supplies - Other	\$7,823.85	\$9,000.00	\$7,410.91	\$9,659.78	\$10,000.00		4%
50670	Service / Site Maintenance	\$2,100.90	\$5,000.00	\$7,343.87	\$7,343.87	\$8,000.00		9% 2019 includes ext. staining of firehall (\$7,098)
50690	Utilities - Hydro	\$4,287.31	\$5,000.00	\$3,149.62	\$5,009.69	\$5,260.00		5%
50700	Utilities - Telephone	\$2,410.49	\$2,600.00	\$1,885.80	\$2,526.96	\$2,700.00		7%
								2019 included boots, turnout gear, helmets, trailer dolly; 2020
51011	Non-Capitalized Equipment	\$20,800.63	\$20,000.00	\$15,679.27	\$16,895.27	\$28,000.00		66% includes \$8K for thermal imaging camera
53200	Time Allocation from Other Services	\$0.00	\$1,000.12	\$284.48	\$977.58	\$2,500.00		156%
Operating Expenses		\$249,628.23	\$296,260.12	\$176,223.60	\$268,871.28	\$314,298.00	17%	
								2018 Dodge Ram & equip. funded with reserve funds and BBVF
99996	Fixed Asset Increase	\$77,772.95	\$0.00	\$0.00	\$0.00	\$0.00		Assoc. contributions
99996	Fixed Asset Increase	\$0.00	\$23,700.00	\$35,238.10	\$35,238.10	\$1,762.00		-95% New carport for truck
								Training yard improvements (lighting, fencing, water standpipe)
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$2,500.00	\$17,500.00		600% from Area D amenity reserve
								Self-contained breathing apparatus sets & face masks from Area
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		D Select funds
Capital Expenditures		\$77,772.95	\$43,700.00	\$35,238.10	\$37,738.10	\$59,262.00	57%	
52040	SLRD - Debt Charges - Principal	\$34,958.77	\$34,959.00	\$34,958.77	\$34,958.77	\$34,959.00		0%
52050	SLRD - Debt Charges - Interest	\$34,300.00	\$34,300.00	\$17,150.00	\$25,025.00	\$15,750.00		-37% New interest rate of 2.25% (from 4.9%) effective Dec 2019
Principal & Interest		\$69,258.77	\$69,259.00	\$52,108.77	\$59,983.77	\$50,709.00	-15%	
								Transfer to capital & equip. reserve (2019 includes \$45K in
53000	Transfer to Reserve	\$34,257.00	\$25,000.00	\$70,043.20	\$70,043.20	\$50,000.00		-29% donations)
53000	Transfer to Reserve	\$118.40	\$0.00	\$0.00	\$0.00	\$0.00		Transfer of interest to training reserve
Transfer Expenses		\$34,375.40	\$25,000.00	\$70,043.20	\$70,043.20	\$50,000.00	-29%	
50590	Depreciation/Amortization	(\$61,167.35)	(\$71,765.00)	\$0.00	(\$64,941.16)	(\$70,867.00)		9%
Non-Taxable Expenses (Depreciation)		(\$61,167.35)	(\$71,765.00)	\$0.00	(\$64,941.16)	(\$70,867.00)	9%	
Total Expenses		\$369,868.00	\$362,454.12	\$333,613.67	\$371,695.19	\$403,402.00	9%	
Surplus/ (Deficit)		\$15,817.58	\$0.00	\$28,838.14	\$29,024.20	\$0.00		
30000	Reserve - Capital Works and Equipment	\$44,181.50		\$114,181.50	\$114,181.50	\$164,181.50		
30117	Reserve - BBVFD Firefighter Training (IRCD)	\$4,356.12		\$0.00	\$0.00	\$0.00		
Reserves		\$48,537.62		\$114,181.50	\$114,181.50	\$164,181.50		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1714 - Howe Sound East Fire Services									
Revenues									
40000	Requisition	\$261,416.00	\$293,730.00	\$293,730.00	\$311,378.00	\$336,660.00	\$405,971.00	\$409,998.00	\$409,998.00
Requisitions		\$261,416.00	\$293,730.00	\$293,730.00	\$311,378.00	\$336,660.00	\$405,971.00	\$409,998.00	\$409,998.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40080	Grant in Lieu of Taxes - Other	\$2,357.65	\$2,548.00	\$2,547.41	\$2,338.00	\$2,385.00	\$2,433.00	\$2,482.00	\$2,532.00
GILT		\$2,357.65	\$2,548.00	\$2,547.41	\$2,338.00	\$2,385.00	\$2,433.00	\$2,482.00	\$2,532.00
40220	Interest Earned on Investments	\$1,562.98	\$700.00	\$1,467.09	\$1,400.00	\$1,800.00	\$2,200.00	\$2,600.00	\$3,000.00
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$19.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$1,562.98	\$700.00	\$1,486.98	\$1,400.00	\$1,800.00	\$2,200.00	\$2,600.00	\$3,000.00
40705	Donations & Other Contributions	\$31,912.75	\$25,000.00	\$45,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$31,912.75	\$25,000.00	\$45,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40800	Sales of Capital Assets	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available	\$35,229.06	\$16,120.00	\$15,817.58	\$29,024.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$35,229.06	\$16,120.00	\$15,817.58	\$29,024.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$20,000.00	\$2,500.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$0.00	\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$45,860.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$5,846.94	\$4,356.12	\$4,399.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$51,707.14	\$24,356.12	\$42,137.42	\$19,262.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$385,685.58	\$362,454.12	\$400,719.39	\$403,402.00	\$1,540,845.00	\$410,604.00	\$415,080.00	\$415,530.00
Expenses									
50110	Salaries	\$37,336.13	\$42,884.00	\$41,711.38	\$42,629.00	\$43,482.00	\$44,352.00	\$45,239.00	\$46,144.00
50130	Benefits	\$6,218.62	\$7,174.00	\$6,916.14	\$7,068.00	\$7,209.00	\$7,353.00	\$7,500.00	\$7,650.00
50131	Employer Health Tax	\$0.00	\$976.00	\$907.46	\$935.00	\$954.00	\$973.00	\$992.00	\$1,012.00
50160	Training	\$6,646.94	\$10,000.00	\$13,360.88	\$13,500.00	\$13,770.00	\$14,045.00	\$14,326.00	\$14,613.00
50170	Dues/Subscriptions/Memberships	\$100.00	\$500.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50180	Travel	\$0.00	\$10,000.00	\$3,330.72	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50190	Advertising	\$0.00	\$250.00	\$0.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50195	Meeting Costs	\$0.00	\$0.00	\$31.90	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50200	Bank Charges & Interest	\$75.00	\$75.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50210	Communications	\$65.24	\$100.00	\$0.00	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50220	Courier	\$37.50	\$50.00	\$39.50	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50240	Office Supplies	\$966.24	\$1,000.00	\$1,575.62	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50310	Records Management	\$0.00	\$1,300.00	\$0.00	\$1,300.00	\$1,326.00	\$1,353.00	\$1,380.00	\$1,408.00
50320	Security	\$600.00	\$700.00	\$600.00	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50330	Vehicle Expense	\$18,831.01	\$32,000.00	\$23,429.86	\$30,000.00	\$30,600.00	\$31,212.00	\$31,836.00	\$32,473.00
50335	Radio Expense	\$10,517.31	\$6,000.00	\$3,964.87	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50410	Software	\$971.37	\$1,000.00	\$225.87	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal	\$2,443.27	\$1,500.00	\$54.57	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50580	Contracted Services	\$1,779.72	\$2,500.00	\$1,149.72	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50582	Recruitment & retention	\$48,124.00	\$50,000.00	\$48,095.30	\$54,985.00	\$56,085.00	\$57,207.00	\$58,351.00	\$59,518.00
50590	Depreciation/Amortization	\$61,167.35	\$71,765.00	\$64,941.16	\$70,867.00	\$118,867.00	\$118,867.00	\$118,867.00	\$118,867.00
50600	Insurance	\$11,694.70	\$10,706.00	\$12,352.10	\$13,904.00	\$14,182.00	\$14,466.00	\$14,755.00	\$15,050.00
50605	Licenses & Permits	\$1,300.00	\$0.00	\$639.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost	\$538.93	\$330.00	\$365.49	\$375.00	\$383.00	\$391.00	\$399.00	\$407.00
50630	Operating Supplies - Parts	\$2,541.72	\$2,600.00	\$2,515.84	\$2,800.00	\$2,856.00	\$2,913.00	\$2,971.00	\$3,030.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1714 - Howe Sound East Fire Services								
50650 Operating Supplies - Other	\$7,823.85	\$9,000.00	\$9,659.78	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50670 Service / Site Maintenance	\$2,100.90	\$5,000.00	\$7,343.87	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50690 Utilities - Hydro	\$4,287.31	\$5,000.00	\$5,009.69	\$5,260.00	\$5,365.00	\$5,472.00	\$5,581.00	\$5,693.00
50700 Utilities - Telephone	\$2,410.49	\$2,600.00	\$2,526.96	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
51011 Non-Capitalized Equipment	\$20,800.63	\$20,000.00	\$16,895.27	\$28,000.00	\$20,400.00	\$20,400.00	\$20,400.00	\$20,400.00
53200 Time Allocation from Other Services CC1714 Howe Sound East Fire	\$0.00	\$1,000.12	\$977.58	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
Operating Expenses	\$249,628.23	\$296,260.12	\$268,871.28	\$314,298.00	\$359,003.00	\$363,391.00	\$367,867.00	\$372,434.00
99996 Fixed Asset Increase	\$77,772.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$23,700.00	\$35,238.10	\$1,762.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$20,000.00	\$2,500.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$77,772.95	\$43,700.00	\$37,738.10	\$59,262.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$34,958.77	\$34,959.00	\$34,958.77	\$34,959.00	\$34,959.00	\$34,959.00	\$34,959.00	\$34,959.00
52050 SLRD - Debt Charges - Interest	\$34,300.00	\$34,300.00	\$25,025.00	\$15,750.00	\$15,750.00	\$15,750.00	\$15,750.00	\$7,578.00
52040 SLRD - Debt Charges - Principal	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35,131.00	\$35,131.00	\$35,131.00
52050 SLRD - Debt Charges - Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,240.00	\$30,240.00	\$30,240.00
Principal & Interest	\$69,258.77	\$69,259.00	\$59,983.77	\$50,709.00	\$50,709.00	\$116,080.00	\$116,080.00	\$107,908.00
53000 Transfer to Reserve	\$34,257.00	\$25,000.00	\$70,043.20	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$54,055.00
53000 Transfer to Reserve	\$118.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$34,375.40	\$25,000.00	\$70,043.20	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$54,055.00
50590 Depreciation/Amortization	(\$61,167.35)	(\$71,765.00)	(\$64,941.16)	(\$70,867.00)	(\$118,867.00)	(\$118,867.00)	(\$118,867.00)	(\$118,867.00)
Non-Taxable Expenses (Depreciation)	(\$61,167.35)	(\$71,765.00)	(\$64,941.16)	(\$70,867.00)	(\$118,867.00)	(\$118,867.00)	(\$118,867.00)	(\$118,867.00)
Total Expenses	\$369,868.00	\$362,454.12	\$371,695.19	\$403,402.00	\$1,540,845.00	\$410,604.00	\$415,080.00	\$415,530.00
Surplus/ (Deficit)	\$15,817.58	\$0.00	\$29,024.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$44,181.50		\$114,181.50	\$164,181.50	\$214,181.50	\$264,181.50	\$314,181.50	\$368,236.50
30117 Reserve - BBVFD Firefighter Training (IRCD)	\$4,356.12		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$48,537.62		\$114,181.50	\$164,181.50	\$214,181.50	\$264,181.50	\$314,181.50	\$368,236.50

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Meadows Fire Protection		1715					
40000 1715	Requisition	24,446	25,018	25,513	26,018	26,533	27,059

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	ASSESSMENTS						
PEMBERTON MEADOWS FIRE PROTECTION	5,441,587	24,446	25,018	25,513	26,018	26,533	27,059

Requistion maximums	TOTAL	5,441,587	24,446	25,018	25,513	26,018	26,533	27,059
Tax Rate/Dollar Limitation								
Tax Rate	0.8062 \$ 42,699	Est. Residential Tax rate /1,000	0.5110	0.4598	0.4689	0.4781	0.4876	0.4973

Jurisdiction	Bylaw 1082/1387
Debt Issue #	
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This sevice provides for the operation of a fire protection service for a defined Area within Electoral Area C known as the community of Pemberton Meadows.

Items of Significance

This is a shared service with 1700 & 1716 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1715 - Pemberton Meadows Fire Protection							
Revenues							
40000 Requisition	\$22,559.00	\$24,446.00	\$24,446.00	\$24,446.00	\$25,018.00	2%	
Requisitions	\$22,559.00	\$24,446.00	\$24,446.00	\$24,446.00	\$25,018.00	2%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$182.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$22,741.26	\$24,446.00	\$24,446.26	\$24,446.26	\$25,018.00	2%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$22,491.00	\$24,196.00	\$24,196.00	\$24,196.00	\$24,768.00	2%	Operating costs to VOP (less than requested due to fire committee meeting not occurring)
Operating Expenses	\$22,741.00	\$24,446.00	\$24,446.00	\$24,446.00	\$25,018.00	2%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$22,741.00	\$24,446.00	\$24,446.00	\$24,446.00	\$25,018.00	2%	
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1715 - Pemberton Meadows Fire Protection								
Revenues								
40000 Requisition	\$22,559.00	\$24,446.00	\$24,446.00	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
Requisitions	\$22,559.00	\$24,446.00	\$24,446.00	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$22,741.26	\$24,446.00	\$24,446.26	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$22,491.00	\$24,196.00	\$24,196.00	\$24,768.00	\$25,263.00	\$25,768.00	\$26,283.00	\$26,809.00
Operating Expenses	\$22,741.00	\$24,446.00	\$24,446.00	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$22,741.00	\$24,446.00	\$24,446.00	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

The Heights Fire Protection		1716						
40000	1716	Requisition	51,415	55,853	56,965	58,099	59,256	60,436

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	ASSESSMENTS						
THE HEIGHTS FIRE PROTECTION	12,899,957	51,415	55,853	56,965	58,099	59,256	60,436

Requestion maximums			TOTAL	12,899,957	51,415	55,853	56,965	58,099	59,256	60,436
Tax Rate/Dollar Limitation										
Tax Rate	0.9047	\$	107,571	Est. Residential Tax rate /1,000	0.4562	0.4330	0.4416	0.4504	0.4594	0.4685

Jurisdiction	Bylaw 1083/1388
Debt Issue #	
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This sevice provides for the operation of a fire protection service for a defined Area within Electoral Area C being the communities of Walkerville, Reid Road and Owl Ridge and environs.

Items of Significance

This is a shared service with 1700 & 1715 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1716 - Pemberton Heights Fire Protection							
Revenues							
40000 Requisition	\$49,316.00	\$51,415.00	\$51,415.00	\$51,415.00	\$55,853.00	9%	
Requisitions	\$49,316.00	\$51,415.00	\$51,415.00	\$51,415.00	\$55,853.00	9%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$182.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.26	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$49,498.26	\$51,415.00	\$51,415.26	\$51,415.26	\$55,853.00	9%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$49,248.00	\$51,165.00	\$51,165.00	\$51,165.00	\$55,603.00	9%	Operating costs to VOP (less than requested due to fire committee meeting not occuring)
Operating Expenses	\$49,498.00	\$51,415.00	\$51,415.00	\$51,415.00	\$55,853.00	9%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$49,498.00	\$51,415.00	\$51,415.00	\$51,415.00	\$55,853.00	9%	
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.26	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1716 - Pemberton Heights Fire Protection								
Revenues								
40000 Requisition	\$49,316.00	\$51,415.00	\$51,415.00	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
Requisitions	\$49,316.00	\$51,415.00	\$51,415.00	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$49,498.26	\$51,415.00	\$51,415.26	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$49,248.00	\$51,165.00	\$51,165.00	\$55,603.00	\$56,715.00	\$57,849.00	\$59,006.00	\$60,186.00
Operating Expenses	\$49,498.00	\$51,415.00	\$51,415.00	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$49,498.00	\$51,415.00	\$51,415.00	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

WedgeWoods Estates Fire Protection1717

40000 1717 Requisition	-	34,179	43,725	49,347	52,777	61,994

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

WEDGEWOODS FIRE PROTECTION	12,441,715	-	34,179	43,725	49,347	52,777	61,994

Requisition maximums			TOTAL	12,441,715	-	34,179	43,725	49,347	52,777	61,994
Tax Rate/Dollar Limitation	\$	70,000								
Tax Rate	1.02875	\$	113,190	Est. Residential Tax rate /1,000	-	0.2747	0.3514	0.3966	0.4242	0.4983

Jurisdiction	Bylaw 1646
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for fire prevention services to the WedgeWoods Estates community

Items of Significance

New Service effective in 2020.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1717 - WedgeWoods Estates Fire Protection							
Revenues							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$34,179.00		
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$34,179.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$34,179.00		
Expenses							
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00		
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$0.00	\$31,679.00		Contribution to RMOW for operations
51030 Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$2,250.00		
Operating Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$34,179.00		
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$34,179.00		
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1717 - WedgeWoods Fire Protection								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$34,179.00	\$43,725.00	\$49,347.00	\$52,777.00	\$61,994.00
Requisitions	\$0.00	\$0.00	\$0.00	\$34,179.00	\$43,725.00	\$49,347.00	\$52,777.00	\$61,994.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$0.00	\$0.00	\$34,179.00	\$43,725.00	\$49,347.00	\$52,777.00	\$61,994.00
Expenses								
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$31,679.00	\$40,625.00	\$45,847.00	\$49,027.00	\$57,744.00
51030 Contingency	\$0.00	\$0.00	\$0.00	\$2,250.00	\$2,850.00	\$3,250.00	\$3,500.00	\$4,000.00
Operating Expenses	\$0.00	\$0.00	\$0.00	\$34,179.00	\$43,725.00	\$49,347.00	\$52,777.00	\$61,994.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$0.00	\$0.00	\$34,179.00	\$43,725.00	\$49,347.00	\$52,777.00	\$61,994.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Nuisance & Disturbances Reg.Control

1760

40000 1760 Requisition

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REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

ELECTORAL AREA D

136,729,906

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Requistion maximums		TOTAL	136,729,906	-	-	-	-	-	-
Tax Rate/Dollar Limitation	No Limitation								
Tax Rate		Est. Residential Tax rate /1,000		-	-	-	-	-	-

Jurisdiction	Bylaw 954
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the control and regulation of nuisances and disturbances in the entirety of Electoral Area D.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1760 - Nuisance & Disturbances Reg. Control							
Revenues							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$238.73	\$50.00	\$202.17	\$265.35	\$100.00	-62%	Interest earned on reserve balance
Fees & Other Revenues	\$238.73	\$50.00	\$202.17	\$265.35	\$100.00	-62%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$530.16	(\$67.00)	(\$66.58)	(\$66.58)	(\$51.00)	-23%	
Surplus Deficit Prior Year	\$530.16	(\$67.00)	(\$66.58)	(\$66.58)	(\$51.00)	-23%	
44000 Transfer from Reserve	\$0.00	\$14,154.76	\$0.00	\$0.00	\$14,154.76		Will transfer funds as needed
Transfer Revenue	\$0.00	\$14,154.76	\$0.00	\$0.00	\$14,154.76		
Total Revenues	\$768.89	\$14,137.76	\$135.59	\$198.77	\$14,203.76	7046%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50610 Miscellaneous Operating Cost	\$0.00	\$10,105.00	\$0.00	\$0.00	\$10,105.00		Whistle cessation project carried fwd
53200 Time Allocation from Other Services	\$585.47	\$2,782.76	\$0.00	\$0.00	\$2,848.76		
Operating Expenses	\$835.47	\$14,137.76	\$250.00	\$250.00	\$14,203.76	5582%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$835.47	\$14,137.76	\$250.00	\$250.00	\$14,203.76	5582%	
Surplus/ (Deficit)	(\$66.58)	\$0.00	(\$114.41)	(\$51.23)	\$0.00		
30999 Operational Surplus reserve	\$14,154.76		\$14,154.76	\$14,154.76	\$0.00		
Reserves	\$14,154.76		\$14,154.76	\$14,154.76	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1760 - Nuisance & Disturbances Reg. Control								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$238.73	\$50.00	\$265.35	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$238.73	\$50.00	\$265.35	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$530.16	(\$67.00)	(\$66.58)	(\$51.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$530.16	(\$67.00)	(\$66.58)	(\$51.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$14,154.76	\$0.00	\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$14,154.76	\$0.00	\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$768.89	\$14,137.76	\$198.77	\$14,203.76	\$0.00	\$0.00	\$0.00	\$0.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$0.00	\$10,105.00	\$0.00	\$10,105.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$585.47	\$2,782.76	\$0.00	\$2,848.76	\$0.00	\$0.00	\$0.00	\$0.00
CC1760 Nuisance & Disturbances Regul								
Operating Expenses	\$835.47	\$14,137.76	\$250.00	\$14,203.76	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$835.47	\$14,137.76	\$250.00	\$14,203.76	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	(\$66.58)	\$0.00	(\$51.23)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$14,154.76		\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$14,154.76		\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Emergency Planning	1761						
40000 1761 Requisition		225,091	237,166	249,805	254,714	259,719	264,826

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>							
	ELECTORAL AREA A	29,089,543	20,297	22,113	23,292	23,749	24,216	24,692
	ELECTORAL AREA B	14,330,426	10,026	10,894	11,474	11,700	11,930	12,164
	ELECTORAL AREA C	131,837,130	94,928	100,220	105,561	107,635	109,750	111,908
	ELECTORAL AREA D	136,729,906	99,840	103,939	109,478	111,630	113,823	116,061

Requistion maximums		TOTAL	311,987,005	225,091	237,166	249,805	254,714	259,719	264,826
Tax Rate/Dollar Limitation	No Limitation								
Tax Rate		Est. Residential Tax rate /1,000		0.0792	0.0760	0.0801	0.0816	0.0832	0.0849

Jurisdiction	Bylaw 921
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for emergency and disaster planning and management for Electoral Areas A, B, C and D.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1761 - Emergency Planning										
Revenues										
40000 Requisition				\$179,143.00	\$225,091.00	\$225,091.00	\$225,091.00	\$237,166.00	5%	
Requisitions				\$179,143.00	\$225,091.00	\$225,091.00	\$225,091.00	\$237,166.00	5%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40125 Special Events Permit Application Fees				\$500.00	\$500.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	
40220 Interest Earned on Investments				\$2,108.83	\$1,500.00	\$1,644.95	\$2,123.83	\$1,600.00	-25%	Interest earned on reserve balances
40240 Time Allocation To Other Services				\$1,116.15	\$1,200.00	\$0.00	\$4,251.00	\$3,000.00	-29%	Staff time spent on other services (Fire protection, 911)
40300 Miscellaneous Revenue				\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Placeholder for EMBC tasks
40300 Miscellaneous Revenue PEP1-18 Task #190851 Sturdy Dyke Breach				\$7,014.35	\$0.00	\$0.00	\$0.00	\$0.00		
40300 Miscellaneous Revenue PEP2-18 Task #190855 Highline Road Fire				\$13,538.11	\$0.00	\$0.00	\$0.00	\$0.00		
40300 Miscellaneous Revenue PEP3-18 Task #192352 Tyaughton Lake Plane Cra				\$3,189.95	\$0.00	\$0.00	\$0.00	\$0.00		
40300 Miscellaneous Revenue PEP4-18 Task #190855 Grouse Creek Fire				\$21,035.93	\$0.00	\$0.00	\$0.00	\$0.00		
40300 Miscellaneous Revenue PEP4-18F Task #190855 Grouse Creek Fire - K722				\$1,378.94	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues				\$49,882.26	\$103,200.00	\$2,644.95	\$7,374.83	\$105,600.00	1332%	
40960 Conditional Grants - Provincial PEP1-17 Task #172996 - Mt. Currie Hazard				\$6,347.66	\$0.00	\$0.00	\$0.00	\$0.00		
40960 Conditional Grants - Provincial PEP2-17 Task #181174 - Seton Portage - Whiteca				\$32,416.93	\$0.00	\$0.00	\$0.00	\$0.00		
40960 Conditional Grants - Provincial SP139 Fire Smart Grant				\$3,450.00	\$100,000.00	\$0.00	\$4,204.41	\$0.00	-100%	UBCM 2018/19 grant for Community Fire Smarting
40960 Conditional Grants - Provincial SP149 Upper Squamish Valley Flood Plain Map				\$96,643.79	\$16,480.00	\$4,532.50	\$4,532.50	\$0.00	-100%	Upper Squamish Valley Flood Plain Mapping - EMBC grant
40960 Conditional Grants - Provincial SP167 SWPI CWPP Update Area A				\$14,103.21	\$0.00	\$0.00	\$0.00	\$0.00		
40960 Conditional Grants - Provincial SP178 SWPI Fuel Management Area B -Pavilio				\$14,323.50	\$15,677.00	\$0.00	\$12,007.31	\$3,668.00		SWPI fuel management prescriptions for Area B Pavilion Lake
40960 Conditional Grants - Provincial SP179 Fuel Mgmt Operational Treatment Area				\$5,264.55	\$149,077.00	\$0.00	\$60,871.95	\$88,205.00		-69% & Texas Creek (75% grant, 25% reserve funds)
40960 Conditional Grants - Provincial SP180 Fuel Mgmt Operational Treatment Area				\$7,835.85	\$187,438.00	\$0.00	\$101,362.95	\$86,075.00		Operational treatment Area B Texas Creek (90% grant, 10%
40960 Conditional Grants - Provincial SP181 Community Emergency Preparedness F				\$13,299.48	\$0.00	\$0.00	\$0.00	\$0.00		45% reserve funds)
40960 Conditional Grants - Provincial SP182 Emergency Operations Centre Grant				\$25,000.00	\$0.00	\$0.00	(\$3,011.65)	\$0.00		Operational treatment Area B Fountain Valley (90% grant,
40960 Conditional Grants - Provincial SP190 SLRD - Identification & Risk-Based Prior				\$60,646.00	\$489,354.00	\$313,011.25	\$376,580.75	\$113,373.00		-15% 10% reserve funds)
40960 Conditional Grants - Provincial SP191 Fuel Management prescriptions - Area				\$3,105.00	\$5,790.00	\$0.00	\$4,740.00	\$0.00		2019 Correction to grant accrual for EOC
40960 Conditional Grants - Provincial SP196 Pemberton Valley Evacuation Route Pla				\$0.00	\$25,000.00	\$0.00	\$19,572.52	\$5,427.00		-100% equipment/materials, 100% UBCM funding
40960 Conditional Grants - Provincial SP197 EOC Communications Equipment - UBC				\$0.00	\$10,950.00	\$10,709.95	\$10,709.95	\$0.00		-70% SLRD Flood Risk Prioritization, 100% fed grant thru NDMP
40960 Conditional Grants - Provincial SP201 Lillooet River Floodplain Flood Mitigatio				\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$75,000.00		SWPI Area D Britannia Beach prescription (75% grant, 25%
40960 Conditional Grants - Provincial SP209 CRI Grant 2019/20 Training				\$0.00	\$0.00	\$0.00	\$23,333.30	\$36,666.70		-100% Area D Amenity funds)
40960 Conditional Grants - Provincial SP210 CRI Grant 2019/20 FireSmart				\$0.00	\$0.00	\$0.00	\$1,325.46	\$5,674.54		CEPF Evacuation Route Planning for Pemberton Valley (100%
40960 Conditional Grants - Provincial CRI Grant 2020/21 FireSmart				\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00		-72% grant)
40960 Conditional Grants - Provincial Volunteer and composite fire departme				\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		-100% EOC Communications Equipment UBCM grant (100%)
40960 Conditional Grants - Provincial SP212 CEPF 2020 Lillooet River Structural Floo				\$0.00	\$0.00	\$0.00	\$0.00	\$750,000.00		CEPF Lillooet River Floodplain Flood Mitigation Planning
40960 Conditional Grants - Provincial CEPF 2020 Flood Risk Assessment, Floo				\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00		0% (100% grant)
40960 Conditional Grants - Provincial CEPF 2020 Emergency Operations Cent				\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		57% CRI Grant 2019/20 Fire suppression & Safety Training
Grants				\$282,435.97	\$999,766.00	\$403,253.70	\$691,229.45	\$1,434,089.24	107%	328% CRI Grant 2019/20 Firesmarting
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Potential proj/grant-CRI 2020/21 FireSmart
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Potential proj/grant-Volunteer & composite fire departments
42000 Surplus Deficit -Available				\$12,908.53	\$0.00	(\$432.24)	(\$432.24)	\$7,650.00	-1870%	Potential proj/grant-CEPF 2020 Lillooet River Structural Flood
Surplus Deficit Prior Year				\$12,908.53	\$0.00	(\$432.24)	(\$432.24)	\$7,650.00	-1870%	Mitigation

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1761 - Emergency Planning										
43000	Transfers from Other Service	CC1000	General Government Services	\$1,035.00	\$1,930.00	\$1,580.00	\$1,580.00	\$0.00	-100%	SP191 - SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity funds)
43000	Transfers from Other Service	SP167	SWPI CWPP Update Area A	\$3,075.46	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve			\$0.00	\$20,000.00	\$0.00	\$0.00	\$14,902.00		Transfer from Emergency Planning reserve (as needed)
44000	Transfer from Reserve	SP150	SWPI-695 SLRD Area B Prescription 201	\$320.00	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve	SP178	SWPI Fuel Management Area B -Pavilio	\$4,774.50	\$5,225.00	\$840.00	\$4,002.44	\$1,223.00	-69%	Transfer from Area B Wildfire equip & fuel mitigation reserve for SP178 (75% grant, 25% reserve funds)
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Treatment Area	\$584.95	\$16,564.00	\$6,152.50	\$6,763.55	\$9,801.00	45%	Transfer from Area B Wildfire equip & fuel mitigation reserve for SP179 (90% grant, 10% reserve funds)
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatment Area	\$870.65	\$20,826.00	\$7,761.00	\$11,262.55	\$9,564.00	-15%	Transfer from Area B Wildfire equip & fuel mitigation reserve for SP180 (90% grant, 10% reserve funds)
Transfer Revenue				\$10,660.56	\$64,545.00	\$16,333.50	\$23,608.54	\$35,490.00	50%	
Total Revenues				\$535,030.32	\$1,392,602.00	\$646,890.91	\$946,871.58	\$1,819,995.24	92%	
Expenses										
50110	Salaries			\$141,070.04	\$159,945.00	\$113,273.64	\$155,118.04	\$169,791.00		2.1% increase for CPI + compensation increases as scheduled;
50130	Benefits			\$25,571.77	\$31,476.00	\$23,223.01	\$31,535.40	\$37,970.00	9%	2019 PT position changed to FT part way thru year
50131	Employer Health Tax			\$0.00	\$3,290.00	\$2,461.97	\$3,282.63	\$3,900.00	20%	Includes estimated 10% increase
50140	Overtime			\$27,695.07	\$0.00	\$0.00	\$0.00	\$0.00	19%	Employer Health tax 1.95% of salaries & taxable benefits
50160	Training			\$1,411.50	\$3,500.00	\$1,412.25	\$1,437.25	\$3,500.00	144%	Emergency preparedness conf & other training
50180	Travel			\$4,343.84	\$4,400.00	\$1,486.97	\$3,469.15	\$4,300.00	24%	
50190	Advertising			\$180.20	\$500.00	\$810.20	\$810.20	\$500.00	-38%	2019 includes job adverts for Emerg. Mgmt. Tech.
50195	Meeting Costs			\$419.34	\$0.00	\$0.00	\$0.00	\$0.00		
50210	Communications			\$2,159.13	\$2,200.00	\$438.53	\$1,777.93	\$2,100.00	18%	
50220	Courier			\$0.00	\$50.00	\$24.56	\$24.56	\$50.00	104%	
50240	Office Supplies			\$89.87	\$500.00	\$0.00	\$0.00	\$0.00		
50276	Staff Retention			\$750.00	\$750.00	\$0.00	\$833.33	\$1,000.00	20%	Staff Health & Wellness benefit (2020 =full year for 2 FT staff)
50440	Support Services			\$44.85	\$276.00	\$108.95	\$128.95	\$275.00	113%	Backup storage costs for offsite PCs
50500	Overhead from General Government			\$7,179.00	\$8,337.00	\$8,337.00	\$8,337.00	\$8,894.00		3.5% of budgeted operating expenses, not incl potential projects, PEP place-holder of 100K & wildfire prevention
50520	Consulting - Legal			\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50580	Contracted Services			\$4,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	Contribution Red Cross ESS (VOP, DOS & DOL)
50650	Operating Supplies - Other			\$6,496.44	\$8,000.00	\$6,755.33	\$6,755.33	\$8,000.00	18%	ePact renewal (\$6,420) & other supplies
50700	Utilities - Telephone			\$395.66	\$200.00	\$135.23	\$135.23	\$0.00	-100%	For EOC phone line at the PCC until 5/31
50900	Special Projects	CC1761	Emergency Planning	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Placeholder for EMBC task expenses
50900	Special Projects	PEP1-17	Task #172996 - Mt. Currie Hazard	\$6,347.66	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	PEP1-18	Task #190851 Sturdy Dyke Breach	\$7,014.35	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	PEP2-17	Task #181174 - Seton Portage - Whitec	\$32,416.93	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	PEP2-18	Task #190855 Highline Road Fire	\$4,074.55	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	PEP3-18	Task #192352 Tyaughton Lake Plane Cra	\$492.60	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	PEP4-18	Task #190855 Grouse Creek Fire	\$2,006.35	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	PEP4-18F	Task #190855 Grouse Creek Fire - K722	\$1,378.94	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	S20	Fire Services	\$0.00	\$14,500.00	\$0.00	\$274.92	\$14,225.00	5074%	Fire services meeting expenses; carried fwd remainder
50900	Special Projects	SP139	Fire Smart Grant	\$3,450.00	\$0.00	\$4,204.41	\$4,204.41	\$0.00	-100%	UBCM 2018/19 grant for Community Fire Smarting
50900	Special Projects	SP149	Upper Squamish Valley Flood Plain Map	\$96,643.79	\$16,480.00	\$4,532.50	\$4,532.50	\$0.00	-100%	Upper Squamish Valley Flood Plain Mapping, EMBC Grant
50900	Special Projects	SP150	SWPI-695 SLRD Area B Prescription 201	\$320.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP167	SWPI CWPP Update Area A	\$17,178.67	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP178	SWPI Fuel Management Area B -Pavilio	\$19,098.00	\$20,902.00	\$3,360.00	\$16,009.75	\$4,892.00	-69%	SWPI fuel management prescriptions for Area B Pavilion Lake & Texas Creek (75% grant, 25% reserve funds)
50900	Special Projects	SP179	Fuel Mgmt Operational Treatment Area	\$5,849.50	\$165,641.00	\$63,675.50	\$67,635.50	\$98,005.00	45%	Operational treatment Area B Texas Creek (90% grant, 10% reserve funds)
50900	Special Projects	SP180	Fuel Mgmt Operational Treatment Area	\$8,706.50	\$208,264.00	\$79,495.50	\$112,625.50	\$95,639.00	-15%	Operational treatment Area B Fountain Valley (90% grant, 10% reserve funds)
50900	Special Projects	SP181	Community Emergency Preparedness F	\$13,299.48	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP182	Emergency Operations Centre Grant	\$25,139.88	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP190	SLRD - Identification & Risk-Based Prior	\$61,246.00	\$489,354.00	\$237,008.22	\$375,980.75	\$113,373.00	-70%	SLRD Flood Risk Prioritization, 100% fed grant thru NDMP

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1761 - Emergency Planning										
50900	Special Projects	SP191	Fuel Management prescriptions - Area	\$4,140.00	\$7,720.00	\$6,320.00	\$6,320.00	\$0.00		SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity funds)
50900	Special Projects	SP196	Pemberton Valley Evacuation Route Pla	\$0.00	\$25,000.00	\$8,764.74	\$19,572.52	\$5,427.00		CEPF Evacuation Route Planning for Pemberton Valley -25K
50900	Special Projects	SP197	EOC Communications Equipment - UBC	\$0.00	\$10,950.00	\$10,709.95	\$10,709.95	\$0.00		-72% grant; VOP also has their own 25K grant
50900	Special Projects	SP201	Lillooet River Floodplain Flood Mitigatio	\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$75,000.00		-100% EOC Communications Equipment UBCM grant (100%)
50900	Special Projects	SP209	CRI Grant 2019/20 Training	\$0.00	\$100,000.00	\$0.00	\$23,333.30	\$36,666.70		CEPF Lillooet River Floodplain Flood Mitigation Planning
50900	Special Projects	SP210	CRI Grant 2019/20 FireSmart	\$0.00	\$0.00	\$0.00	\$1,325.46	\$5,674.54		0% (100% up to 150K)
50900	Special Projects		CRI Grant 2020/21 FireSmart	\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00		57% CRI Grant 2019/20 Fire suppression & Safety Training
50900	Special Projects		Volunteer and composite fire departme	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		328% CRI Grant 2019/20 Firesmarting
50900	Special Projects	SP212	CEPF 2020 Lillooet River Structural Flood	\$0.00	\$0.00	\$0.00	\$0.00	\$750,000.00		Potential proj/grant-CRI 2020/21 FireSmart
50900	Special Projects		CEPF 2020 Flood Risk Assessment, Flood	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00		Potential proj/grant-Volunteer & composite fire departments
50900	Special Projects		CEPF 2020 Emergency Operations Cent	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Potential proj/grant-CEPF 2020 Lillooet River Structural Flood
53200	Time Allocation from Other Services	CC1761	Emergency Planning	\$2,477.32	\$2,600.00	\$391.33	\$391.33	\$2,500.00	539%	Mitigation
Operating Expenses				\$533,087.23	\$1,390,835.00	\$656,929.79	\$936,560.89	\$1,817,682.24	94%	Potential proj/grant-CEPF 2020 Flood Risk Assessment, Flood
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Mapping and Flood Mitigation Planning (Paradise Valley)
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Potential proj/grant-CEPF 2020 Emergency Operations Centre -
53000	Transfer to Reserve			\$1,452.33	\$500.00	\$1,088.97	\$1,394.12	\$900.00	-35%	Virtual meeting system
53100	Contribution To Other Services	CC1000	General Government Services	\$923.00	\$1,267.00	\$1,266.56	\$1,266.56	\$1,413.00	12%	
Transfer Expenses				\$2,375.33	\$1,767.00	\$2,355.53	\$2,660.68	\$2,313.00	-13%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses				\$535,462.56	\$1,392,602.00	\$659,285.32	\$939,221.57	\$1,819,995.24	94%	
Surplus/ (Deficit)				(\$432.24)	\$0.00	(\$12,394.41)	\$7,650.01	\$0.00		
30004	Reserve - Emergency Planning			\$38,926.00		\$38,926.00	\$38,926.00	\$24,024.00		Estimated 2 mos of Operating budget = 44,386
30112	Reserve - Area B Wildfire Equipment and Fuel Mitigation			\$82,037.54		\$68,373.01	\$61,403.12	\$41,715.12		
Reserves				\$120,963.54		\$107,299.01	\$100,329.12	\$65,739.12		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1761 - Emergency Planning											
Revenues											
40000 Requisition				\$179,143.00	\$225,091.00	\$225,091.00	\$237,166.00	\$249,805.00	\$254,714.00	\$259,719.00	\$264,826.00
Requisitions				\$179,143.00	\$225,091.00	\$225,091.00	\$237,166.00	\$249,805.00	\$254,714.00	\$259,719.00	\$264,826.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40125 Special Events Permit Application Fees				\$500.00	\$500.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
40220 Interest Earned on Investments				\$2,108.83	\$1,500.00	\$2,123.83	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00
40240 Time Allocation To Other Services				\$1,116.15	\$1,200.00	\$4,251.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
40300 Miscellaneous Revenue				\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
40300 Miscellaneous Revenue PEP1-18 Task #190851 Sturdy Dyke Breach				\$7,014.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue PEP2-18 Task #190855 Highline Road Fire				\$13,538.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue PEP3-18 Task #192352 Tyaughton Lake Plane Crash				\$3,189.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue PEP4-18 Task #190855 Grouse Creek Fire				\$21,035.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue PEP4-18F Task #190855 Grouse Creek Fire - K72286				\$1,378.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$49,882.26	\$103,200.00	\$7,374.83	\$105,600.00	\$105,660.00	\$105,721.00	\$105,783.00	\$105,847.00
40960 Conditional Grants - Provincial PEP1-17 Task #172996 - Mt. Currie Hazard				\$6,347.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial PEP2-17 Task #181174 - Seton Portage - Whitecap Bridge				\$32,416.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP139 Fire Smart Grant				\$3,450.00	\$100,000.00	\$4,204.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP149 Upper Squamish Valley Flood Plain Mapping				\$96,643.79	\$16,480.00	\$4,532.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP167 SWPI CWPP Update Area A				\$14,103.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP178 SWPI Fuel Management Area B -Pavilion Lake & T				\$14,323.50	\$15,677.00	\$12,007.31	\$3,668.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP179 Fuel Mgmt Operational Treatment Area B– Texas				\$5,264.55	\$149,077.00	\$60,871.95	\$88,205.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP180 Fuel Mgmt Operational Treatment Area B– Founta				\$7,835.85	\$187,438.00	\$101,362.95	\$86,075.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP181 Community Emergency Preparedness Fund				\$13,299.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP182 Emergency Operations Centre Grant				\$25,000.00	\$0.00	(\$3,011.65)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP190 SLRD - Identification & Risk-Based Prioritization of				\$60,646.00	\$489,354.00	\$376,580.75	\$113,373.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP191 Fuel Management prescriptions - Area D Britannia				\$3,105.00	\$5,790.00	\$4,740.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP196 Pemberton Valley Evacuation Route Planning 2018				\$0.00	\$25,000.00	\$19,572.52	\$5,427.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP197 EOC Communications Equipment - UBCM				\$0.00	\$10,950.00	\$10,709.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP201 Lillooet River Floodplain Flood Mitigation Planning				\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP209 CRI Grant 2019/20 Training				\$0.00	\$0.00	\$23,333.30	\$36,666.70	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP210 CRI Grant 2019/20 FireSmart				\$0.00	\$0.00	\$1,325.46	\$5,674.54	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial CRI Grant 2020/21 FireSmart				\$0.00	\$0.00	\$0.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial Volunteer and composite fire departments				\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP212 CEPF 2020 Lillooet River Structural Flood Mitigation				\$0.00	\$0.00	\$0.00	\$750,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial CEPF 2020 Flood Risk Assessment, Flood Mapping				\$0.00	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial CEPF 2020 Emergency Operations Centre -Virtual				\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$282,435.97	\$999,766.00	\$691,229.45	\$1,434,089.24	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$12,908.53	\$0.00	(\$432.24)	\$7,650.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$12,908.53	\$0.00	(\$432.24)	\$7,650.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government Services				\$1,035.00	\$1,930.00	\$1,580.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service SP167 SWPI CWPP Update Area A				\$3,075.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$20,000.00	\$0.00	\$14,902.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP150 SWPI-695 SLRD Area B Prescription 2017				\$320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP178 SWPI Fuel Management Area B -Pavilion Lake & T				\$4,774.50	\$5,225.00	\$4,002.44	\$1,223.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP179 Fuel Mgmt Operational Treatment Area B– Texas				\$584.95	\$16,564.00	\$6,763.55	\$9,801.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP180 Fuel Mgmt Operational Treatment Area B– Founta				\$870.65	\$20,826.00	\$11,262.55	\$9,564.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$10,660.56	\$64,545.00	\$23,608.54	\$35,490.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$535,030.32	\$1,392,602.00	\$946,871.58	\$1,819,995.24	\$355,465.00	\$360,435.00	\$365,502.00	\$370,673.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1761 - Emergency Planning											
Expenses											
50110	Salaries			\$141,070.04	\$159,945.00	\$155,118.04	\$169,791.00	\$173,187.00	\$176,651.00	\$180,184.00	\$183,788.00
50130	Benefits			\$25,571.77	\$31,476.00	\$31,535.40	\$37,970.00	\$38,729.00	\$39,504.00	\$40,294.00	\$41,100.00
50131	Employer Health Tax			\$0.00	\$3,290.00	\$3,282.63	\$3,900.00	\$3,978.00	\$4,058.00	\$4,139.00	\$4,222.00
50140	Overtime			\$27,695.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training			\$1,411.50	\$3,500.00	\$1,437.25	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00	\$3,788.00
50180	Travel			\$4,343.84	\$4,400.00	\$3,469.15	\$4,300.00	\$4,386.00	\$4,474.00	\$4,563.00	\$4,654.00
50190	Advertising			\$180.20	\$500.00	\$810.20	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195	Meeting Costs			\$419.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications			\$2,159.13	\$2,200.00	\$1,777.93	\$2,100.00	\$2,142.00	\$2,185.00	\$2,229.00	\$2,274.00
50220	Courier			\$0.00	\$50.00	\$24.56	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50240	Office Supplies			\$89.87	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50276	Staff Retention			\$750.00	\$750.00	\$833.33	\$1,000.00	\$1,000.00	\$1,001.00	\$1,002.00	\$1,003.00
50440	Support Services			\$44.85	\$276.00	\$128.95	\$275.00	\$281.00	\$287.00	\$293.00	\$299.00
50500	Overhead from General Government			\$7,179.00	\$8,337.00	\$8,337.00	\$8,894.00	\$8,560.00	\$8,727.00	\$8,897.00	\$9,071.00
50520	Consulting - Legal			\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50580	Contracted Services			\$4,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,001.00	\$5,002.00	\$5,003.00
50650	Operating Supplies - Other			\$6,496.44	\$8,000.00	\$6,755.33	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50700	Utilities - Telephone			\$395.66	\$200.00	\$135.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1761	Emergency Planning	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
50900	Special Projects	PEP1-17	Task #172996 - Mt. Currie Hazard	\$6,347.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP1-18	Task #190851 Sturdy Dyke Breach	\$7,014.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP2-17	Task #181174 - Seton Portage - Whitecap Bridge	\$32,416.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP2-18	Task #190855 Highline Road Fire	\$4,074.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP3-18	Task #192352 Tyaughton Lake Plane Crash	\$492.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP4-18	Task #190855 Grouse Creek Fire	\$2,006.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP4-18F	Task #190855 Grouse Creek Fire - K72286	\$1,378.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S20	Fire Services	\$0.00	\$14,500.00	\$274.92	\$14,225.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP139	Fire Smart Grant	\$3,450.00	\$100,000.00	\$4,204.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP149	Upper Squamish Valley Flood Plain Mapping	\$96,643.79	\$16,480.00	\$4,532.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP150	SWPI-695 SLRD Area B Prescription 2017	\$320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP167	SWPI CWPP Update Area A	\$17,178.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP178	SWPI Fuel Management Area B -Pavilion Lake & T	\$19,098.00	\$20,902.00	\$16,009.75	\$4,892.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP179	Fuel Mgmt Operational Treatment Area B– Texas	\$5,849.50	\$165,641.00	\$67,635.50	\$98,005.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP180	Fuel Mgmt Operational Treatment Area B– Founta	\$8,706.50	\$208,264.00	\$112,625.50	\$95,639.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP181	Community Emergency Preparedness Fund	\$13,299.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP182	Emergency Operations Centre Grant	\$25,139.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP190	SLRD - Identification & Risk-Based Prioritization of	\$61,246.00	\$489,354.00	\$375,980.75	\$113,373.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP191	Fuel Management prescriptions - Area D Britannia	\$4,140.00	\$7,720.00	\$6,320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP196	Pemberton Valley Evacuation Route Planning 2018	\$0.00	\$25,000.00	\$19,572.52	\$5,427.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP197	EOC Communications Equipment - UBCM	\$0.00	\$10,950.00	\$10,709.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP201	Lillooet River Floodplain Flood Mitigation Planning	\$0.00	\$0.00	\$75,000.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP209	CRI Grant 2019/20 Training	\$0.00	\$0.00	\$23,333.30	\$36,666.70	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP210	CRI Grant 2019/20 FireSmart	\$0.00	\$0.00	\$1,325.46	\$5,674.54	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		CRI Grant 2020/21 FireSmart	\$0.00	\$0.00	\$0.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		Volunteer and composite fire departments	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP212	CEPF 2020 Lillooet River Structural Flood Mitigation	\$0.00	\$0.00	\$0.00	\$750,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		CEPF 2020 Flood Risk Assessment, Flood Mapping	\$0.00	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		CEPF 2020 Emergency Operations Centre -Virtual	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1761	Emergency Planning	\$2,477.32	\$2,600.00	\$391.33	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
Operating Expenses				\$533,087.23	\$1,390,835.00	\$936,560.89	\$1,817,682.24	\$353,124.00	\$358,065.00	\$363,103.00	\$368,244.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$1,452.33	\$500.00	\$1,394.12	\$900.00	\$900.00	\$900.00	\$900.00	\$900.00
53100	Contribution To Other Services	CC1000	General Government Services	\$923.00	\$1,267.00	\$1,266.56	\$1,413.00	\$1,441.00	\$1,470.00	\$1,499.00	\$1,529.00
Transfer Expenses				\$2,375.33	\$1,767.00	\$2,660.68	\$2,313.00	\$2,341.00	\$2,370.00	\$2,399.00	\$2,429.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1761 - Emergency Planning								
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$535,462.56	\$1,392,602.00	\$939,221.57	\$1,819,995.24	\$355,465.00	\$360,435.00	\$365,502.00	\$370,673.00
Surplus/ (Deficit)	(\$432.24)	\$0.00	\$7,650.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30004 Reserve - Emergency Planning	\$38,926.00		\$38,926.00	\$24,024.00	\$24,024.00	\$24,024.00	\$24,024.00	\$24,024.00
30112 Reserve - Area B Wildfire Equipment and Fuel Mitigation	\$82,037.54		\$61,403.12	\$41,715.12	\$42,615.12	\$43,515.12	\$44,415.12	\$45,315.12
Reserves	\$120,963.54		\$100,329.12	\$65,739.12	\$66,639.12	\$67,539.12	\$68,439.12	\$69,339.12

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				2019 Forecast to Dec 31st	2020 Preliminary Budget	Notes
40960 Conditional Grants - Provincial	SP139	Fire Smart Grant		(\$4,204.41)	\$0.00	
50900 Special Projects	SP139	Fire Smart Grant		\$4,204.41	\$0.00	UBCM grant for Community Fire Smarting
	SP139			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP149	Upper Squamish Valley Flood Plain Mapping		(\$4,532.50)	\$0.00	
50900 Special Projects	SP149	Upper Squamish Valley Flood Plain Mapping		\$4,532.50	\$0.00	Upper Squamish Valley Flood Plain Mapping, EMBC Grant
	SP139			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek		(\$12,007.31)	(\$3,668.00)	
44000 Transfer from Reserve	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek		(\$4,002.44)	(\$1,223.00)	
50900 Special Projects	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek		\$16,009.75	\$4,892.00	SWPI fuel management prescriptions for Area B Pavilion Lake & Texas Creek (75% grant, 25% reserve funds)
	SP178			\$0.00	\$1.00	
40960 Conditional Grants - Provincial	SP179	Fuel Mgmt Operational Treatment Area B– Texas Creek Rd		(\$60,871.95)	(\$88,205.00)	
44000 Transfer from Reserve	SP179	Fuel Mgmt Operational Treatment Area B– Texas Creek Rd		(\$6,763.55)	(\$9,801.00)	
50900 Special Projects	SP179	Fuel Mgmt Operational Treatment Area B– Texas Creek Rd		\$67,635.50	\$98,005.00	Operational treatment Area B Texas Creek (90% grant, 10% reserve funds)
	SP179			\$0.00	(\$1.00)	
40960 Conditional Grants - Provincial	SP180	Fuel Mgmt Operational Treatment Area B– Fountain Valley		(\$101,362.95)	(\$86,075.00)	
44000 Transfer from Reserve	SP180	Fuel Mgmt Operational Treatment Area B– Fountain Valley		(\$11,262.55)	(\$9,564.00)	
50900 Special Projects	SP180	Fuel Mgmt Operational Treatment Area B– Fountain Valley		\$112,625.50	\$95,639.00	Operational treatment Area B Fountain Valley (90% grant, 10% reserve funds)
	SP180			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP190	SLRD - Identification & Risk-Based Prioritization of Flood Hazards		(\$376,580.75)	(\$113,373.00)	
50900 Special Projects	SP190	SLRD - Identification & Risk-Based Prioritization of Flood Hazards		\$375,980.75	\$113,373.00	SLRD Flood Risk Prioritization, 100% fed grant thru NDMP
	SP190			(\$600.00)	\$0.00	BC assessment 2018 Custom Report Inegrated Hazard Mapping - now is eligible for grant
43000 Transfers from Other Service	CC1000	General Government Services		(\$1,580.00)	\$0.00	
40960 Conditional Grants - Provincial	SP191	Fuel Management prescriptions - Area D Britannia		(\$4,740.00)	\$0.00	
50900 Special Projects	SP191	Fuel Management prescriptions - Area D Britannia		\$6,320.00	\$0.00	SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity funds)
	SP191			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP196	Pemberton Valley Evacuation Route Planning 2018 UBCM		(\$19,572.52)	(\$5,427.00)	
50900 Special Projects	SP196	Pemberton Valley Evacuation Route Planning 2018 UBCM		\$19,572.52	\$5,427.00	CEPF Evacuation Route Planning for Pemberton Valley -25K grant; VOP also has their own 25K grant
	SP196			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP197	EOC Communications Equipment - UBCM		(\$10,709.95)	\$0.00	EOC Communications Equipment UBCM grant (100%)
50900 Special Projects	SP197	EOC Communications Equipment - UBCM		\$10,709.95	\$0.00	EOC Communications Equipment UBCM grant (100%)
	SP197			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP201	Lillooet River Floodplain Flood Mitigation Planning (CEPF)		(\$75,000.00)	(\$75,000.00)	
50900 Special Projects	SP201	Lillooet River Floodplain Flood Mitigation Planning (CEPF)		\$75,000.00	\$75,000.00	CEPF Lillooet River Floodplain Flood Mitigation Planning (100% up to 150K)
	SP201			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP209	CRI Grant 2019/20 Training		(\$23,333.30)	(\$36,666.70)	
50900 Special Projects	SP209	CRI Grant 2019/20 Training		\$23,333.30	\$36,666.70	CRI Grant 2019/20 Fire suppression & Safety Training
	SP209			\$0.00	\$0.00	
40960 Conditional Grants - Provincial	SP210	CRI Grant 2019/20 FireSmart		(\$1,325.46)	(\$5,674.54)	
50900 Special Projects	SP210	CRI Grant 2019/20 FireSmart		\$1,325.46	\$5,674.54	CRI Grant 2019/20 Fire suppression & Safety Training
	SP210			\$0.00	\$0.00	
40960 Conditional Grants - Provincial				\$0.00	(\$45,000.00)	
50900 Special Projects				\$0.00	\$45,000.00	Potential proj/grant-CRI 2020/21 FireSmart
				\$0.00	\$0.00	
40960 Conditional Grants - Provincial				\$0.00	(\$50,000.00)	
50900 Special Projects				\$0.00	\$50,000.00	Potential proj/grant-Volunteer & composite fire departments
				\$0.00	\$0.00	
40960 Conditional Grants - Provincial				\$0.00	(\$750,000.00)	
50900 Special Projects				\$0.00	\$750,000.00	Potential proj/grant-CEPF 2020 Lillooet River Structural Flood Mitigation
				\$0.00	\$0.00	
40960 Conditional Grants - Provincial				\$0.00	(\$150,000.00)	
50900 Special Projects				\$0.00	\$150,000.00	Potential proj/grant-CEPF 2020 Flood Risk Assessment, Flood Mapping and Flood Mitigation Planning (Paradise Valley)
				\$0.00	\$0.00	
40960 Conditional Grants - Provincial				\$0.00	(\$25,000.00)	
50900 Special Projects				\$0.00	\$25,000.00	Potential proj/grant-CEPF 2020 Emergency Operations Centre -Virtual meeting system
				\$0.00	\$0.00	

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

911 Interior	1763					
40000 1763 Requisition		5,000	5,000	5,000	5,000	5,000

REQUISITION	Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"					
	ASSESSMENTS					
	DISTRICT OF LILLOOET	43,268,687	2,457	2,496	2,496	2,496
	ELECTORAL AREA A	29,089,543	1,702	1,678	1,678	1,678
	ELECTORAL AREA B	14,330,426	841	827	827	827
Requisition maximums	TOTAL	86,688,656	5,000	5,000	5,000	5,000
Tax Rate/Dollar Limitation	unlimited					
Tax Rate	Est. Residential Tax rate /1,000		0.007	0.006	0.006	0.006

Jurisdiction	Bylaw 1033
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a 911 call answer service for the District of Lillooet, and Electoral Areas A, B.

Items of Significance

Miscellaneous revenue (40300) is the Telus Call Answer Levy.

The capital reserve balance is for transitioning to VOIP from PSTN and to Next Generation of MSAT and maintenance of equipment.

Reviewing the ability to include First Nations.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1763 - 911 Interior								
Revenues								
40000	Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Requisitions		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$2,813.37	\$1,670.00	\$2,391.76	\$3,145.29	\$2,400.00	-24%	Interest earned on reserves
40300	Miscellaneous Revenue	\$14,730.94	\$14,000.00	\$12,756.65	\$18,358.62	\$16,500.00	-10%	911 levy received (for landlines)
Fees & Other Revenues		\$17,544.31	\$15,670.00	\$15,148.41	\$21,503.91	\$18,900.00	-12%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$4,302.73	\$4,487.00	\$4,486.84	\$4,486.84	\$9,655.00	115%	
Surplus Deficit Prior Year		\$4,302.73	\$4,487.00	\$4,486.84	\$4,486.84	\$9,655.00	115%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$26,847.04	\$25,157.00	\$24,635.25	\$30,990.75	\$33,555.00	8%	
Expenses								
50210	Communications	\$2,364.88	\$2,600.00	\$1,569.60	\$1,843.71	\$2,400.00	30%	Satellite communications
50335	Radio Expense	\$106.00	\$110.00	\$106.00	\$106.00	\$110.00	4%	Radio license fee
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$12,229.00	\$12,893.00	\$12,771.00	\$12,771.00	\$13,225.00	4%	RD of Central Okanagan / Surrey
50590	Depreciation/Amortization	\$9,321.53	\$9,322.00	\$0.00	\$9,322.00	\$9,322.00	0%	
50600	Insurance	\$384.03	\$383.00	\$383.00	\$383.00	\$385.00	1%	Property & Equipment insurance
50670	Service / Site Maintenance	\$2,747.73	\$1,500.00	\$0.00	\$0.00	\$1,500.00		2018 is electrical assessment & work to Bralorne siren system
50690	Utilities - Hydro	\$135.90	\$150.00	\$89.22	\$135.30	\$150.00	11%	
50700	Utilities - Telephone	\$3,019.81	\$3,303.00	\$2,349.00	\$3,103.59	\$3,300.00	6%	
51030	Contingency	\$0.00	\$1,138.00	\$0.00	\$0.00	\$2,000.00		
53200	Time Allocation from Other Services	\$223.85	\$1,500.00	\$0.00	\$231.03	\$1,500.00	549%	Staff time spent on service
Operating Expenses		\$30,782.73	\$33,149.00	\$17,517.82	\$28,145.63	\$34,142.00	21%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$0.00	\$1,330.00	\$1,909.62	\$2,512.49	\$8,735.00	248%	Transfer to capital reserve
53000	Transfer to Reserve	\$899.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve
Transfer Expenses		\$899.00	\$1,330.00	\$1,909.62	\$2,512.49	\$8,735.00	248%	
50590	Depreciation/Amortization	(\$9,321.53)	(\$9,322.00)	\$0.00	(\$9,322.00)	(\$9,322.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$9,321.53)	(\$9,322.00)	\$0.00	(\$9,322.00)	(\$9,322.00)	0%	
Total Expenses		\$22,360.20	\$25,157.00	\$19,427.44	\$21,336.12	\$33,555.00	57%	
Surplus/ (Deficit)		\$4,486.84	\$0.00	\$5,207.81	\$9,654.63	\$0.00		
30000	Reserve - Capital Works and Equipment	\$133,173.00		\$135,082.62	\$135,685.49	\$144,420.49		
30999	Operational Surplus reserve	\$33,756.37		\$33,756.37	\$33,756.37	\$33,756.37		
Reserves		\$166,929.37		\$168,838.99	\$169,441.86	\$178,176.86		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1763 - 911 Interior									
Revenues									
40000 Requisition		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Requisitions		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$2,813.37	\$1,670.00	\$3,145.29	\$2,400.00	\$2,410.00	\$2,440.00	\$2,470.00	\$2,500.00
40300 Miscellaneous Revenue		\$14,730.94	\$14,000.00	\$18,358.62	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00
Fees & Other Revenues		\$17,544.31	\$15,670.00	\$21,503.91	\$18,900.00	\$18,910.00	\$18,940.00	\$18,970.00	\$19,000.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$4,302.73	\$4,487.00	\$4,486.84	\$9,655.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$4,302.73	\$4,487.00	\$4,486.84	\$9,655.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,772.00	\$2,233.00	\$2,702.00	\$3,181.00
44000 Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$51,772.00	\$2,233.00	\$2,702.00	\$3,181.00
Total Revenues		\$26,847.04	\$25,157.00	\$30,990.75	\$33,555.00	\$75,682.00	\$26,173.00	\$26,672.00	\$27,181.00
Expenses									
50210 Communications		\$2,364.88	\$2,600.00	\$1,843.71	\$2,400.00	\$2,448.00	\$2,497.00	\$2,547.00	\$2,598.00
50335 Radio Expense		\$106.00	\$110.00	\$106.00	\$110.00	\$112.00	\$114.00	\$116.00	\$118.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$12,229.00	\$12,893.00	\$12,771.00	\$13,225.00	\$13,490.00	\$13,760.00	\$14,035.00	\$14,316.00
50590 Depreciation/Amortization		\$9,321.53	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00
50600 Insurance		\$384.03	\$383.00	\$383.00	\$385.00	\$393.00	\$401.00	\$409.00	\$417.00
50670 Service / Site Maintenance		\$2,747.73	\$1,500.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50690 Utilities - Hydro		\$135.90	\$150.00	\$135.30	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50700 Utilities - Telephone		\$3,019.81	\$3,303.00	\$3,103.59	\$3,300.00	\$3,366.00	\$3,433.00	\$3,502.00	\$3,572.00
51030 Contingency		\$0.00	\$1,138.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1763 911 Interior	\$223.85	\$1,500.00	\$231.03	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
Operating Expenses		\$30,782.73	\$33,149.00	\$28,145.63	\$34,142.00	\$32,594.00	\$33,055.00	\$33,524.00	\$34,003.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$0.00	\$1,330.00	\$2,512.49	\$8,735.00	\$2,410.00	\$2,440.00	\$2,470.00	\$2,500.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$899.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$899.00	\$1,330.00	\$2,512.49	\$8,735.00	\$2,410.00	\$2,440.00	\$2,470.00	\$2,500.00
50590 Depreciation/Amortization		(\$9,321.53)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
Non-Taxable Expenses (Depreciation)		(\$9,321.53)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
Total Expenses		\$22,360.20	\$25,157.00	\$21,336.12	\$33,555.00	\$75,682.00	\$26,173.00	\$26,672.00	\$27,181.00
Surplus/ (Deficit)		\$4,486.84	\$0.00	\$9,654.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$133,173.00		\$135,685.49	\$144,420.49	\$96,830.49	\$99,270.49	\$101,740.49	\$104,240.49
30999 Operational Surplus reserve		\$33,756.37		\$33,756.37	\$33,756.37	\$31,984.37	\$29,751.37	\$27,049.37	\$23,868.37
Reserves		\$166,929.37		\$169,441.86	\$178,176.86	\$128,814.86	\$129,021.86	\$128,789.86	\$128,108.86

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

911 South		1764						
40000	1764	Requisition	15,300	18,111	19,373	19,782	20,199	20,623
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
ASSESSMENTS								
	ELECTORAL AREA C	131,837,130	5,110	6,146	6,575	6,714	6,855	6,999
	ELECTORAL AREA D	136,729,906	5,375	6,375	6,819	6,963	7,109	7,259
	VILLAGE OF PEMBERTON	119,900,149	4,815	5,590	5,979	6,106	6,234	6,365
Requisition maximums		TOTAL	388,467,185	15,300	18,111	19,373	19,782	20,623
Tax Rate/Dollar Limitation		No Limitation						
Tax Rate		Est. Residential Tax rate /1,000	0.0043	0.0047	0.0050	0.0051	0.0052	0.0053

Jurisdiction	Bylaw 1099
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the operation of a 911 Emergency Call Response service with the Village of Pemberton and Electoral Areas C and D.

Items of Significance

Miscellaneous revenue (40300) is the Telus & Shaw 911 Call Answer Levy.
 Communications (50210) is the Advertising campaign to educate constituents.
 Contract Services (50580) is PPSAP (Primary Public Safety Answering Point) & SPSAP (Secondary Public Safety Answering Point). Contracted to E-Comm for principle call taking and fire dispatch.

Capital Purchases of 50K, within 2021 using reserve funds, is to cover any NextGen or backup systems upgrades as may be required.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1764 - 911 South							
Revenues							
40000 Requisition	\$13,500.00	\$15,300.00	\$15,300.00	\$15,300.00	\$18,111.00	18%	
Requisitions	\$13,500.00	\$15,300.00	\$15,300.00	\$15,300.00	\$18,111.00	18%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$745.88	\$500.00	\$896.67	\$1,250.67	\$1,200.00	-4%	Interest on reserve balances
40300 Miscellaneous Revenue	\$17,864.11	\$17,700.00	\$14,360.99	\$20,288.17	\$19,000.00	-6%	911 levy received (for landlines) increased in 2019
Fees & Other Revenues	\$18,609.99	\$18,200.00	\$15,257.66	\$21,538.84	\$20,200.00	-6%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$45,946.28	\$43,236.00	\$43,226.61	\$43,226.61	\$3,539.00	-92%	
Surplus Deficit Prior Year	\$45,946.28	\$43,236.00	\$43,226.61	\$43,226.61	\$3,539.00	-92%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$78,056.27	\$76,736.00	\$73,784.27	\$80,065.45	\$41,850.00	-80%	
Expenses							
50210 Communications	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		Advertising campaign to educate constituents; carried fwd Receiver General Radio Licenses; additional licences for Garibaldi
50335 Radio Expense	\$556.00	\$1,000.00	\$624.00	\$624.00	\$1,000.00	60%	& Birken; carried fwd
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$27,890.00	\$30,890.00	\$29,510.00	\$29,510.00	\$30,900.00	5%	Ecomm call answering & fire dispatch services; new contract
50590 Depreciation/Amortization	\$5,095.25	\$5,096.00	\$0.00	\$5,095.25	\$5,096.00	0%	
50670 Service / Site Maintenance	\$0.00	\$0.00	\$0.00	\$2,466.35	\$0.00		Birken FD 911 replace of backup batteries and repeater
50700 Utilities - Telephone	\$6,133.66	\$7,000.00	\$5,902.05	\$8,349.05	\$7,200.00	-14%	2019 included additional work on Birken FD 911 line of \$1,100
53200 Time Allocation from Other Services CC1764 911 South	\$0.00	\$1,500.00	\$0.00	\$231.03	\$1,500.00		
Operating Expenses	\$39,924.91	\$46,736.00	\$36,286.05	\$46,525.68	\$46,946.00	1%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$35,096.00	\$35,096.00	\$35,096.00	\$0.00	-100%	
Transfer Expenses	\$0.00	\$35,096.00	\$35,096.00	\$35,096.00	\$0.00	-100%	
50590 Depreciation/Amortization	(\$5,095.25)	(\$5,096.00)	\$0.00	(\$5,095.25)	(\$5,096.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$5,095.25)	(\$5,096.00)	\$0.00	(\$5,095.25)	(\$5,096.00)	0%	
Total Expenses	\$34,829.66	\$76,736.00	\$71,382.05	\$76,526.43	\$41,850.00	-99%	
Surplus/ (Deficit)	\$43,226.61	\$0.00	\$2,402.22	\$3,539.02	\$0.00		
30000 Reserve - Capital Works and Equipment	\$25,000.00		\$25,000.00	\$25,000.00	\$25,000.00		
30999 Operational Surplus reserve	\$19,225.44		\$54,321.44	\$54,321.44	\$54,321.44		
Reserves	\$44,225.44		\$79,321.44	\$79,321.44	\$79,321.44		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1764 - 911 South									
Revenues									
40000 Requisition		\$13,500.00	\$15,300.00	\$15,300.00	\$18,111.00	\$19,373.00	\$19,782.00	\$20,199.00	\$20,623.00
Requisitions		\$13,500.00	\$15,300.00	\$15,300.00	\$18,111.00	\$19,373.00	\$19,782.00	\$20,199.00	\$20,623.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$745.88	\$500.00	\$1,250.67	\$1,200.00	\$300.00	\$260.00	\$220.00	\$180.00
40300 Miscellaneous Revenue		\$17,864.11	\$17,700.00	\$20,288.17	\$19,000.00	\$19,000.00	\$19,000.00	\$19,000.00	\$19,000.00
Fees & Other Revenues		\$18,609.99	\$18,200.00	\$21,538.84	\$20,200.00	\$19,300.00	\$19,260.00	\$19,220.00	\$19,180.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$45,946.28	\$43,236.00	\$43,226.61	\$3,539.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$45,946.28	\$43,236.00	\$43,226.61	\$3,539.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$27,989.00	\$3,448.00	\$3,916.00	\$4,394.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$52,989.00	\$3,448.00	\$3,916.00	\$4,394.00
Total Revenues		\$78,056.27	\$76,736.00	\$80,065.45	\$41,850.00	\$91,662.00	\$42,490.00	\$43,335.00	\$44,197.00
Expenses									
50210 Communications		\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50335 Radio Expense		\$556.00	\$1,000.00	\$624.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$27,890.00	\$30,890.00	\$29,510.00	\$30,900.00	\$31,518.00	\$32,148.00	\$32,791.00	\$33,447.00
50590 Depreciation/Amortization		\$5,095.25	\$5,096.00	\$5,095.25	\$5,096.00	\$8,429.00	\$8,429.00	\$8,429.00	\$8,429.00
50670 Service / Site Maintenance		\$0.00	\$0.00	\$2,466.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50700 Utilities - Telephone		\$6,133.66	\$7,000.00	\$8,349.05	\$7,200.00	\$7,344.00	\$7,491.00	\$7,641.00	\$7,794.00
53200 Time Allocation from Other Services	CC1764 911 South	\$0.00	\$1,500.00	\$231.03	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
Operating Expenses		\$39,924.91	\$46,736.00	\$46,525.68	\$46,946.00	\$50,091.00	\$50,919.00	\$51,764.00	\$52,626.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$35,096.00	\$35,096.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$35,096.00	\$35,096.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization		(\$5,095.25)	(\$5,096.00)	(\$5,095.25)	(\$5,096.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)
Non-Taxable Expenses (Depreciation)		(\$5,095.25)	(\$5,096.00)	(\$5,095.25)	(\$5,096.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)
Total Expenses		\$34,829.66	\$76,736.00	\$76,526.43	\$41,850.00	\$91,662.00	\$42,490.00	\$43,335.00	\$44,197.00
Surplus/ (Deficit)		\$43,226.61	\$0.00	\$3,539.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$25,000.00		\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve		\$19,225.44		\$54,321.44	\$54,321.44	\$26,332.44	\$22,884.44	\$18,968.44	\$14,574.44
Reserves		\$44,225.44		\$79,321.44	\$79,321.44	\$26,332.44	\$22,884.44	\$18,968.44	\$14,574.44

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Gold Bridge Street Lighting SA			1800					
40000 1800	Requisition		2,525	2,545	2,824	2,873	2,923	2,974

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
	GOLDBRIDGE STREET LIGHT	674,155	2,525	2,545	2,824	2,873	2,923	2,974
Requisition maximums		TOTAL 674,155	2,525	2,545	2,824	2,873	2,923	2,974
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate		Est. Residential tax rate /\$1,000	0.4252	0.3775	0.4189	0.4262	0.4336	0.4411

Jurisdiction	Bylaw 40
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for a defined area of the Gold Bridge Townsite.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1800 - Gold Bridge Street Lighting							
Revenues							
40000 Requisition	\$2,450.00	\$2,525.00	\$2,525.00	\$2,525.00	\$2,545.00	1%	
Requisitions	\$2,450.00	\$2,525.00	\$2,525.00	\$2,525.00	\$2,545.00	1%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$62.75	\$40.00	\$54.70	\$72.16	\$50.00	-31%	Interest earned on reserve balance
Fees & Other Revenues	\$62.75	\$40.00	\$54.70	\$72.16	\$50.00	-31%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$241.51	\$272.00	\$272.05	\$272.05	\$230.00	-15%	
Surplus Deficit Prior Year	\$241.51	\$272.00	\$272.05	\$272.05	\$230.00	-15%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$2,754.26	\$2,837.00	\$2,851.75	\$2,869.21	\$2,825.00	-2%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690 Utilities - Hydro	\$2,082.87	\$2,160.00	\$1,582.92	\$2,112.12	\$2,225.00	5%	
53200 Time Allocation from Other Services CC1800 Gold Bridge Street Lighting SA	\$29.34	\$250.00	\$0.00	\$100.00	\$250.00	150%	Staff time spent on service
Operating Expenses	\$2,362.21	\$2,660.00	\$1,832.92	\$2,462.12	\$2,725.00	11%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$120.00	\$177.00	\$177.00	\$177.00	\$100.00	-44%	Transfer to capital & equipment reserve
Transfer Expenses	\$120.00	\$177.00	\$177.00	\$177.00	\$100.00	-44%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$2,482.21	\$2,837.00	\$2,009.92	\$2,639.12	\$2,825.00	7%	
Surplus/ (Deficit)	\$272.05	\$0.00	\$841.83	\$230.09	\$0.00		
30000 Reserve - Capital Works and Equipment	\$3,736.00		\$3,913.00	\$3,913.00	\$4,013.00		
Reserves	\$3,736.00		\$3,913.00	\$3,913.00	\$4,013.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1800 - Gold Bridge Street Lighting								
Revenues								
40000 Requisition	\$2,450.00	\$2,525.00	\$2,525.00	\$2,545.00	\$2,824.00	\$2,873.00	\$2,923.00	\$2,974.00
Requisitions	\$2,450.00	\$2,525.00	\$2,525.00	\$2,545.00	\$2,824.00	\$2,873.00	\$2,923.00	\$2,974.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$62.75	\$40.00	\$72.16	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
Fees & Other Revenues	\$62.75	\$40.00	\$72.16	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$241.51	\$272.00	\$272.05	\$230.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$241.51	\$272.00	\$272.05	\$230.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,754.26	\$2,837.00	\$2,869.21	\$2,825.00	\$2,875.00	\$2,925.00	\$2,976.00	\$3,028.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$2,082.87	\$2,160.00	\$2,112.12	\$2,225.00	\$2,270.00	\$2,315.00	\$2,361.00	\$2,408.00
53200 Time Allocation from Other Services CC1800 Gold Bridge Street Lighting SA	\$29.34	\$250.00	\$100.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
Operating Expenses	\$2,362.21	\$2,660.00	\$2,462.12	\$2,725.00	\$2,775.00	\$2,825.00	\$2,876.00	\$2,928.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$120.00	\$177.00	\$177.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Transfer Expenses	\$120.00	\$177.00	\$177.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,482.21	\$2,837.00	\$2,639.12	\$2,825.00	\$2,875.00	\$2,925.00	\$2,976.00	\$3,028.00
Surplus/ (Deficit)	\$272.05	\$0.00	\$230.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$3,736.00		\$3,913.00	\$4,013.00	\$4,113.00	\$4,213.00	\$4,313.00	\$4,413.00
Reserves	\$3,736.00		\$3,913.00	\$4,013.00	\$4,113.00	\$4,213.00	\$4,313.00	\$4,413.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Bralorne Street Lighting SA	1801						
40000 1801 Requisition		4,491	4,491	4,534	4,620	4,707	4,796

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
	BRALORNE STREET LIGHTING	1,869,181	4,491	4,491	4,534	4,620	4,707	4,796
Requistion maximums	TOTAL	1,869,181	4,491	4,491	4,534	4,620	4,707	4,796
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential tax rate /\$1,000		0.2700	0.2403	0.2426	0.2472	0.2518	0.2566

Jurisdiction	Bylaw 169
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1801 - Bralorne Street Lighting							
Revenues							
40000 Requisition	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	0%	
Requisitions	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$133.02	\$83.00	\$116.74	\$154.36	\$110.00	-29%	Interest earned on reserve balances
Fees & Other Revenues	\$133.02	\$83.00	\$116.74	\$154.36	\$110.00	-29%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$57.70	\$518.00	\$517.68	\$517.68	\$516.00	0%	
Surplus Deficit Prior Year	\$57.70	\$518.00	\$517.68	\$517.68	\$516.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$4,681.72	\$5,092.00	\$5,125.42	\$5,163.04	\$5,117.00	-1%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690 Utilities - Hydro	\$3,883.52	\$4,100.00	\$2,814.03	\$3,754.83	\$4,000.00	7%	
53200 Time Allocation from Other Services CC1801 Bralorne Street Lighting SA	\$30.52	\$200.00	\$0.00	\$100.00	\$200.00	100%	Staff time spent on service
Operating Expenses	\$4,164.04	\$4,550.00	\$3,064.03	\$4,104.83	\$4,450.00	8%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$200.00	\$200.00	\$200.00	\$110.00	-45%	Transfer to capital reserve
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$342.00	\$342.00	\$342.00	\$557.00	63%	Transfer to operational surplus reserve for use in future yrs
Transfer Expenses	\$0.00	\$542.00	\$542.00	\$542.00	\$667.00	23%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$4,164.04	\$5,092.00	\$3,606.03	\$4,646.83	\$5,117.00	10%	
Surplus/ (Deficit)	\$517.68	\$0.00	\$1,519.39	\$516.21	\$0.00		
30000 Reserve - Capital Works and Equipment	\$7,506.07		\$7,706.07	\$7,706.07	\$7,816.07		
30999 Operational Surplus reserve	\$381.00		\$723.00	\$723.00	\$1,280.00		
Reserves	\$7,887.07		\$8,429.07	\$8,429.07	\$9,096.07		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1801 - Bralorne Street Lighting								
Revenues								
40000 Requisition	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,534.00	\$4,620.00	\$4,707.00	\$4,796.00
Requisitions	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,534.00	\$4,620.00	\$4,707.00	\$4,796.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$133.02	\$83.00	\$154.36	\$110.00	\$110.00	\$110.00	\$110.00	\$110.00
Fees & Other Revenues	\$133.02	\$83.00	\$154.36	\$110.00	\$110.00	\$110.00	\$110.00	\$110.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$57.70	\$518.00	\$517.68	\$516.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$57.70	\$518.00	\$517.68	\$516.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,681.72	\$5,092.00	\$5,163.04	\$5,117.00	\$4,644.00	\$4,730.00	\$4,817.00	\$4,906.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$3,883.52	\$4,100.00	\$3,754.83	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
53200 Time Allocation from Other Services CC1801 Bralorne Street Lighting SA	\$30.52	\$200.00	\$100.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
Operating Expenses	\$4,164.04	\$4,550.00	\$4,104.83	\$4,450.00	\$4,534.00	\$4,620.00	\$4,707.00	\$4,796.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$200.00	\$200.00	\$110.00	\$110.00	\$110.00	\$110.00	\$110.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$342.00	\$342.00	\$557.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$542.00	\$542.00	\$667.00	\$110.00	\$110.00	\$110.00	\$110.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,164.04	\$5,092.00	\$4,646.83	\$5,117.00	\$4,644.00	\$4,730.00	\$4,817.00	\$4,906.00
Surplus/ (Deficit)	\$517.68	\$0.00	\$516.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$7,506.07		\$7,706.07	\$7,816.07	\$7,926.07	\$8,036.07	\$8,146.07	\$8,256.07
30999 Operational Surplus reserve	\$381.00		\$723.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00
Reserves	\$7,887.07		\$8,429.07	\$9,096.07	\$9,206.07	\$9,316.07	\$9,426.07	\$9,536.07

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Seton Street Lighting LSA		1802						
40000	1802	Requisition	2,778	2,820	3,002	3,055	3,109	3,164

REQUISITION
 Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
SETON STREET LIGHTING		1,425,764	2,778	2,820	3,002	3,055	3,109	3,164
Requistion maximums		TOTAL 1,425,764	2,778	2,820	3,002	3,055	3,109	3,164
Dollar Maximun	\$ 3,125							
Tax Rate (per \$1,000)	0.0000 \$ -	Est. Residential tax rate /\$1,000	0.2097	0.1978	0.2106	0.2143	0.2181	0.2219

Jurisdiction	Bylaw 318/570/1226/1402/1505
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Seton.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1802 - Seton Street Lighting							
Revenues							
40000 Requisition	\$2,712.00	\$2,778.00	\$2,778.00	\$2,778.00	\$2,820.00	2%	
Requisitions	\$2,712.00	\$2,778.00	\$2,778.00	\$2,778.00	\$2,820.00	2%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$26.98	\$18.00	\$24.23	\$32.11	\$20.00	-38%	Interest earned on reserve balances
Fees & Other Revenues	\$26.98	\$18.00	\$24.23	\$32.11	\$20.00	-38%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$119.30	\$159.00	\$158.90	\$158.90	\$122.00	-23%	
Surplus Deficit Prior Year	\$119.30	\$159.00	\$158.90	\$158.90	\$122.00	-23%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$2,858.28	\$2,955.00	\$2,961.13	\$2,969.01	\$2,962.00	0%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690 Utilities - Hydro	\$2,314.38	\$2,430.00	\$1,758.81	\$2,346.81	\$2,495.00	6%	
53200 Time Allocation from Other Services CC1802 Seton Street Lighting LSA	\$0.00	\$125.00	\$0.00	\$100.00	\$125.00	25%	Staff time spent on service
Operating Expenses	\$2,564.38	\$2,805.00	\$2,008.81	\$2,696.81	\$2,870.00	6%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$135.00	\$150.00	\$150.00	\$150.00	\$92.00	-39%	Transfer to Capital reserve
Transfer Expenses	\$135.00	\$150.00	\$150.00	\$150.00	\$92.00	-39%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$2,699.38	\$2,955.00	\$2,158.81	\$2,846.81	\$2,962.00	4%	
Surplus/ (Deficit)	\$158.90	\$0.00	\$802.32	\$122.20	\$0.00		
30000 Reserve - Capital Works and Equipment	\$1,617.00		\$1,767.00	\$1,767.00	\$1,859.00		
Reserves	\$1,617.00		\$1,767.00	\$1,767.00	\$1,859.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1802 - Seton Street Lighting								
Revenues								
40000 Requisition	\$2,712.00	\$2,778.00	\$2,778.00	\$2,820.00	\$3,002.00	\$3,055.00	\$3,109.00	\$3,164.00
Requisitions	\$2,712.00	\$2,778.00	\$2,778.00	\$2,820.00	\$3,002.00	\$3,055.00	\$3,109.00	\$3,164.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$26.98	\$18.00	\$32.11	\$20.00	\$21.00	\$22.00	\$23.00	\$24.00
Fees & Other Revenues	\$26.98	\$18.00	\$32.11	\$20.00	\$21.00	\$22.00	\$23.00	\$24.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$119.30	\$159.00	\$158.90	\$122.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$119.30	\$159.00	\$158.90	\$122.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,858.28	\$2,955.00	\$2,969.01	\$2,962.00	\$3,023.00	\$3,077.00	\$3,132.00	\$3,188.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$2,314.38	\$2,430.00	\$2,346.81	\$2,495.00	\$2,545.00	\$2,596.00	\$2,648.00	\$2,701.00
53200 Time Allocation from Other Services	\$0.00	\$125.00	\$100.00	\$125.00	\$128.00	\$131.00	\$134.00	\$137.00
CC1802 Seton Street Lighting LSA								
Operating Expenses	\$2,564.38	\$2,805.00	\$2,696.81	\$2,870.00	\$2,923.00	\$2,977.00	\$3,032.00	\$3,088.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$135.00	\$150.00	\$150.00	\$92.00	\$100.00	\$100.00	\$100.00	\$100.00
Transfer Expenses	\$135.00	\$150.00	\$150.00	\$92.00	\$100.00	\$100.00	\$100.00	\$100.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,699.38	\$2,955.00	\$2,846.81	\$2,962.00	\$3,023.00	\$3,077.00	\$3,132.00	\$3,188.00
Surplus/ (Deficit)	\$158.90	\$0.00	\$122.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$1,617.00		\$1,767.00	\$1,859.00	\$1,959.00	\$2,059.00	\$2,159.00	\$2,259.00
Reserves	\$1,617.00		\$1,767.00	\$1,859.00	\$1,959.00	\$2,059.00	\$2,159.00	\$2,259.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

D'Arcy Street Lighting LSA1803

40010 1803	Parcel Tax	2,778	2,500	2,500	2,500	2,500

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PARCEL TAX	Folios	44											
	Est. Cost per Parcel	\$	66.45	\$	59.80	\$	59.80	\$	59.80	\$	59.80	\$	59.80

Requisition maximums

Includes 5.25% Provincial fee

Dollar Maximun	\$	3,125
Tax Rate (per \$1,000)	none	

Jurisdiction	Bylaws 379/483/580/1511
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of D'Arcy.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1803 - D'Arcy Street Lighting								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$2,578.00	\$2,778.00	\$2,778.00	\$2,778.00	\$2,500.00	-10%	
Parcel Tax		\$2,578.00	\$2,778.00	\$2,778.00	\$2,778.00	\$2,500.00	-10%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$75.80	\$50.00	\$65.70	\$86.65	\$75.00	-13%	Interest earned on reserve balances
Fees & Other Revenues		\$75.80	\$50.00	\$65.70	\$86.65	\$75.00	-13%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$57.39	\$147.00	\$146.81	\$146.81	\$819.00	458%	
Surplus Deficit Prior Year		\$57.39	\$147.00	\$146.81	\$146.81	\$819.00	458%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$2,711.19	\$2,975.00	\$2,990.51	\$3,011.46	\$3,394.00	13%	
Expenses								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690 Utilities - Hydro		\$2,314.38	\$2,410.00	\$1,230.65	\$1,642.25	\$1,800.00	10%	
53200 Time Allocation from Other Services	CC1803 D'Arcy Street Lighting LSA	\$0.00	\$115.00	\$0.00	\$100.00	\$150.00	50%	Staff time spent on service
Operating Expenses		\$2,564.38	\$2,775.00	\$1,480.65	\$1,992.25	\$2,200.00	10%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$200.00	\$200.00	\$200.00	\$1,194.00	497%	Transfer to Operating Surplus reserve
Transfer Expenses		\$0.00	\$200.00	\$200.00	\$200.00	\$1,194.00	497%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$2,564.38	\$2,975.00	\$1,680.65	\$2,192.25	\$3,394.00	55%	
Surplus/ (Deficit)		\$146.81	\$0.00	\$1,309.86	\$819.21	\$0.00		
30000 Reserve - Capital Works and Equipment		\$4,396.03		\$4,396.03	\$4,396.03	\$4,396.03		
30999 Operational Surplus reserve		\$98.16		\$298.16	\$298.16	\$1,492.16		
Reserves		\$4,494.19		\$4,694.19	\$4,694.19	\$5,888.19		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1803 - D'Arcy Street Lighting								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$2,578.00	\$2,778.00	\$2,778.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Parcel Tax	\$2,578.00	\$2,778.00	\$2,778.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$75.80	\$50.00	\$86.65	\$75.00	\$78.00	\$80.00	\$82.00	\$84.00
Fees & Other Revenues	\$75.80	\$50.00	\$86.65	\$75.00	\$78.00	\$80.00	\$82.00	\$84.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$57.39	\$147.00	\$146.81	\$819.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$57.39	\$147.00	\$146.81	\$819.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,711.19	\$2,975.00	\$3,011.46	\$3,394.00	\$2,578.00	\$2,580.00	\$2,582.00	\$2,584.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro	\$2,314.38	\$2,410.00	\$1,642.25	\$1,800.00	\$1,836.00	\$1,873.00	\$1,910.00	\$1,948.00
53200 Time Allocation from Other Services	\$0.00	\$115.00	\$100.00	\$150.00	\$250.00	\$250.00	\$250.00	\$250.00
CC1803 D'Arcy Street Lighting LSA								
Operating Expenses	\$2,564.38	\$2,775.00	\$1,992.25	\$2,200.00	\$2,336.00	\$2,373.00	\$2,410.00	\$2,448.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$200.00	\$200.00	\$1,194.00	\$242.00	\$207.00	\$172.00	\$136.00
SP94 Surplus Reserve								
Transfer Expenses	\$0.00	\$200.00	\$200.00	\$1,194.00	\$242.00	\$207.00	\$172.00	\$136.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,564.38	\$2,975.00	\$2,192.25	\$3,394.00	\$2,578.00	\$2,580.00	\$2,582.00	\$2,584.00
Surplus/ (Deficit)	\$146.81	\$0.00	\$819.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$4,396.03		\$4,396.03	\$4,396.03	\$4,396.03	\$4,396.03	\$4,396.03	\$4,396.03
30999 Operational Surplus reserve	\$98.16		\$298.16	\$1,492.16	\$1,734.16	\$1,941.16	\$2,113.16	\$2,249.16
Reserves	\$4,494.19		\$4,694.19	\$5,888.19	\$6,130.19	\$6,337.19	\$6,509.19	\$6,645.19

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Furry Creek Street Lighting		1804						
40000 1804	Requisition		13,828	13,828	15,550	15,856	16,168	16,487

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>						
FURRY CREEK ST LIGHT	28,263,069	13,828	13,828	15,550	15,856	16,168	16,487

Requistion maximums		TOTAL	28,263,069	13,828	13,828	15,550	15,856	16,168	16,487	
Dollar Maximun	\$		12,000							
Tax Rate (per \$1,000)	0.3000	\$	83,589	Est. Residential tax rate /\$1,000	0.0519	0.0489	0.0550	0.0561	0.0572	0.0583

Jurisdiction	Bylaw 657
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Furry Creek.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1804 - Furry Creek Street Lighting							
Revenues							
40000 Requisition	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	0%	
Requisitions	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$1,424.44	\$820.00	\$1,224.54	\$1,612.24	\$1,200.00	-26%	Interest earned on reserve balances
Fees & Other Revenues	\$1,424.44	\$820.00	\$1,224.54	\$1,612.24	\$1,200.00	-26%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$28.11)	\$3,013.00	\$3,013.17	\$3,013.17	\$3,747.00	24%	
Surplus Deficit Prior Year	(\$28.11)	\$3,013.00	\$3,013.17	\$3,013.17	\$3,747.00	24%	
44000 Transfer from Reserve	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		2019 Budget was for improvement light posts (sheet metal work only) ; carried fwd
Transfer Revenue	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		
Total Revenues	\$15,224.33	\$22,661.00	\$18,065.71	\$18,453.41	\$23,775.00	29%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$3,892.32	\$4,000.00	\$2,358.66	\$3,083.66	\$4,000.00	30%	Bulb changes and lighting maintenance
50670 Service / Site Maintenance	\$0.00	\$1,000.00	\$446.04	\$446.04	\$1,000.00	124%	
50690 Utilities - Hydro	\$6,774.15	\$7,000.00	\$5,057.88	\$6,734.01	\$7,000.00	4%	
53200 Time Allocation from Other Services	\$1,294.69	\$3,000.00	\$781.92	\$1,781.92	\$3,000.00	68%	Staff time spent on service
Operating Expenses	\$12,211.16	\$15,250.00	\$8,894.50	\$12,295.63	\$15,250.00	24%	
99996 Fixed Asset Increase	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		For improvements to light posts from reserve; carried fwd (sheet metal work only)
Capital Expenditures	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$2,411.00	\$2,411.00	\$2,411.00	\$2,000.00	-17%	Transfer to capital reserve
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,525.00		Transfer to operational surplus reserve
Transfer Expenses	\$0.00	\$2,411.00	\$2,411.00	\$2,411.00	\$3,525.00	46%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$12,211.16	\$22,661.00	\$11,305.50	\$14,706.63	\$23,775.00	62%	
Surplus/ (Deficit)	\$3,013.17	\$0.00	\$6,760.21	\$3,746.78	\$0.00		
30000 Reserve - Capital Works and Equipment	\$82,961.63		\$85,372.63	\$85,372.63	\$82,372.63		
30999 Operational Surplus reserve	\$1,497.51		\$1,497.51	\$1,497.51	\$3,022.51		
Reserves	\$84,459.14		\$86,870.14	\$86,870.14	\$85,395.14		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1804 - Furry Creek Street Lighting								
Revenues								
40000 Requisition	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$15,550.00	\$15,856.00	\$16,168.00	\$16,487.00
Requisitions	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$15,550.00	\$15,856.00	\$16,168.00	\$16,487.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,424.44	\$820.00	\$1,612.24	\$1,200.00	\$1,216.00	\$1,233.00	\$1,250.00	\$1,267.00
Fees & Other Revenues	\$1,424.44	\$820.00	\$1,612.24	\$1,200.00	\$1,216.00	\$1,233.00	\$1,250.00	\$1,267.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$28.11)	\$3,013.00	\$3,013.17	\$3,747.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$28.11)	\$3,013.00	\$3,013.17	\$3,747.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$15,224.33	\$22,661.00	\$18,453.41	\$23,775.00	\$16,766.00	\$17,089.00	\$17,418.00	\$17,754.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$3,892.32	\$4,000.00	\$3,083.66	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50670 Service / Site Maintenance	\$0.00	\$1,000.00	\$446.04	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50690 Utilities - Hydro	\$6,774.15	\$7,000.00	\$6,734.01	\$7,000.00	\$7,140.00	\$7,283.00	\$7,429.00	\$7,578.00
53200 Time Allocation from Other Services	\$1,294.69	\$3,000.00	\$1,781.92	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
CC1804 Furry Creek - Street Lighting								
Operating Expenses	\$12,211.16	\$15,250.00	\$12,295.63	\$15,250.00	\$15,550.00	\$15,856.00	\$16,168.00	\$16,487.00
99996 Fixed Asset Increase	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$2,411.00	\$2,411.00	\$2,000.00	\$1,216.00	\$1,233.00	\$1,250.00	\$1,267.00
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$1,525.00	\$0.00	\$0.00	\$0.00	\$0.00
SP94 Surplus Reserve								
Transfer Expenses	\$0.00	\$2,411.00	\$2,411.00	\$3,525.00	\$1,216.00	\$1,233.00	\$1,250.00	\$1,267.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$12,211.16	\$22,661.00	\$14,706.63	\$23,775.00	\$16,766.00	\$17,089.00	\$17,418.00	\$17,754.00
Surplus/ (Deficit)	\$3,013.17	\$0.00	\$3,746.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$82,961.63		\$85,372.63	\$82,372.63	\$83,588.63	\$84,821.63	\$86,071.63	\$87,338.63
30999 Operational Surplus reserve	\$1,497.51		\$1,497.51	\$3,022.51	\$3,022.51	\$3,022.51	\$3,022.51	\$3,022.51
Reserves	\$84,459.14		\$86,870.14	\$85,395.14	\$86,611.14	\$87,844.14	\$89,094.14	\$90,361.14

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1805 - Britannia Beach Street Lighting							
Revenues							
40000 Requisition	\$14,607.00	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	0%	
Requisitions	\$14,607.00	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$158.38	\$100.00	\$138.70	\$183.09	\$150.00	-18%	Interest earned on reserve balances
Fees & Other Revenues	\$158.38	\$100.00	\$138.70	\$183.09	\$150.00	-18%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$1,111.05)	(\$206.00)	(\$205.58)	(\$205.58)	\$2,537.00	-1334%	
Surplus Deficit Prior Year	(\$1,111.05)	(\$206.00)	(\$205.58)	(\$205.58)	\$2,537.00	-1334%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$13,654.33	\$14,750.00	\$14,789.12	\$14,833.51	\$17,543.00	18%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$2,975.76	\$3,200.00	\$661.45	\$1,646.45	\$3,200.00	94%	Bulb installations & electrical maintenance
50590 Depreciation/Amortization	\$544.11	\$545.00	\$0.00	\$544.11	\$545.00	0%	
50690 Utilities - Hydro	\$8,922.36	\$9,300.00	\$6,661.89	\$8,869.59	\$9,300.00	5%	
53200 Time Allocation from Other Services CC1805 Britannia Street Lighting	\$1,277.79	\$1,500.00	\$16.07	\$1,030.66	\$1,800.00	75%	Staff time on service
Operating Expenses	\$13,970.02	\$14,795.00	\$7,589.41	\$12,340.81	\$15,095.00	22%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$434.00	\$500.00	\$500.00	\$500.00	\$2,993.00	499%	Transfer to capital reserve
Transfer Expenses	\$434.00	\$500.00	\$500.00	\$500.00	\$2,993.00	499%	
50590 Depreciation/Amortization	(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$545.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$545.00)	0%	
Total Expenses	\$13,859.91	\$14,750.00	\$8,089.41	\$12,296.70	\$17,543.00	43%	
Surplus/ (Deficit)	(\$205.58)	\$0.00	\$6,699.71	\$2,536.81	\$0.00		
30000 Reserve - Capital Works and Equipment	\$9,446.35		\$9,946.35	\$9,946.35	\$12,939.35		
Reserves	\$9,446.35		\$9,946.35	\$9,946.35	\$12,939.35		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1805 - Britannia Beach Street Lighting								
Revenues								
40000 Requisition	\$14,607.00	\$14,856.00	\$14,856.00	\$14,856.00	\$15,179.00	\$15,476.00	\$15,773.00	\$16,075.00
Requisitions	\$14,607.00	\$14,856.00	\$14,856.00	\$14,856.00	\$15,179.00	\$15,476.00	\$15,773.00	\$16,075.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$158.38	\$100.00	\$183.09	\$150.00	\$157.00	\$152.00	\$153.00	\$154.00
Fees & Other Revenues	\$158.38	\$100.00	\$183.09	\$150.00	\$157.00	\$152.00	\$153.00	\$154.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$1,111.05)	(\$206.00)	(\$205.58)	\$2,537.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1,111.05)	(\$206.00)	(\$205.58)	\$2,537.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$13,654.33	\$14,750.00	\$14,833.51	\$17,543.00	\$15,336.00	\$15,628.00	\$15,926.00	\$16,229.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$2,975.76	\$3,200.00	\$1,646.45	\$3,200.00	\$3,264.00	\$3,329.00	\$3,396.00	\$3,464.00
50590 Depreciation/Amortization	\$544.11	\$545.00	\$544.11	\$545.00	\$545.00	\$545.00	\$545.00	\$545.00
50690 Utilities - Hydro	\$8,922.36	\$9,300.00	\$8,869.59	\$9,300.00	\$9,486.00	\$9,676.00	\$9,870.00	\$10,067.00
53200 Time Allocation from Other Services	\$1,277.79	\$1,500.00	\$1,030.66	\$1,800.00	\$1,836.00	\$1,873.00	\$1,910.00	\$1,948.00
CC1805 Britannia Street Lighting								
Operating Expenses	\$13,970.02	\$14,795.00	\$12,340.81	\$15,095.00	\$15,381.00	\$15,673.00	\$15,971.00	\$16,274.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$434.00	\$500.00	\$500.00	\$2,993.00	\$500.00	\$500.00	\$500.00	\$500.00
Transfer Expenses	\$434.00	\$500.00	\$500.00	\$2,993.00	\$500.00	\$500.00	\$500.00	\$500.00
50590 Depreciation/Amortization	(\$544.11)	(\$545.00)	(\$544.11)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
Non-Taxable Expenses (Depreciation)	(\$544.11)	(\$545.00)	(\$544.11)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
Total Expenses	\$13,859.91	\$14,750.00	\$12,296.70	\$17,543.00	\$15,336.00	\$15,628.00	\$15,926.00	\$16,229.00
Surplus/ (Deficit)	(\$205.58)	\$0.00	\$2,536.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$9,446.35		\$9,946.35	\$12,939.35	\$13,439.35	\$13,939.35	\$14,439.35	\$14,939.35
Reserves	\$9,446.35		\$9,946.35	\$12,939.35	\$13,439.35	\$13,939.35	\$14,439.35	\$14,939.35

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Refuse Grounds LSA			1900					
40000 1900	Requisition		220,121	234,101	244,265	241,484	243,756	246,086

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>								
VILLAGE OF PEMBERTON		119,900,149	116,967	122,918	128,254	126,794	127,987	129,210		
PEMBERTON REFUSE		108,454,002	103,154	111,183	116,011	114,690	115,769	116,876		
Requisition maximums		TOTAL	228,354,151	220,121	234,101	244,265	241,484	243,756	246,086	
Dollar Maximun	\$	160,000								
Tax Rate (per \$1,000)	0.25440	\$	409,399	Est. Residential Tax rate /1,000	0.1035	0.1025	0.1070	0.1057	0.1067	0.1078

Jurisdiction	SE Bylaw 568/957/1003
Debt Issue #	LA Bylaw 1567/1640
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the Village of Pemberton and a defined area of Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1900 - Pemberton Refuse Grounds									
Revenues									
40000	Requisition		\$195,400.00	\$220,121.00	\$220,121.00	\$220,121.00	\$234,101.00	6%	
Requisitions			\$195,400.00	\$220,121.00	\$220,121.00	\$220,121.00	\$234,101.00	6%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$688.40	\$2,700.00	\$3,511.02	\$4,617.38	\$700.00	-85%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$67,684.00	\$67,680.00	\$60,403.00	\$79,708.00	\$73,700.00	-8%	Avg of last 2 years
40235	Recycling Revenue		\$18,371.06	\$18,370.00	\$20,114.66	\$27,812.02	\$23,100.00	-17%	Avg of last 2 years
Fees & Other Revenues			\$86,743.46	\$88,750.00	\$84,028.68	\$112,137.40	\$97,500.00	-13%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing		\$200,000.00	\$0.00	\$0.00	\$0.00	\$1,175,000.00		For new Pemberton Transfer Station, 2020 showing remainder
Proceeds from Borrowing			\$200,000.00	\$0.00	\$0.00	\$0.00	\$1,175,000.00		of current LA bylaw
42000	Surplus Deficit -Available		\$33,243.76	\$4,104.00	\$4,103.54	\$4,103.54	\$70,534.00	1619%	
Surplus Deficit Prior Year			\$33,243.76	\$4,104.00	\$4,103.54	\$4,103.54	\$70,534.00	1619%	
44000	Transfer from Reserve		\$0.00	\$10,604.00	\$0.00	\$10,603.85	\$193,169.00	1722%	Transfer from reserve from Debt proceeds for new Transfer stn
44100	Transfer from Landfill Closure liability	U5	\$4,891.29	\$5,000.00	\$0.00	\$5,025.74	\$5,000.00	-1%	See below U5 Special project expense (50900)
Transfer Revenue			\$4,891.29	\$15,604.00	\$0.00	\$15,629.59	\$198,169.00	1168%	
Total Revenues			\$520,278.51	\$328,579.00	\$308,253.22	\$351,991.53	\$1,775,304.00	404%	
Expenses									
50190	Advertising		\$698.70	\$1,000.00	\$0.00	\$0.00	\$1,000.00		AAP for potential loan authorization bylaw advertisements
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$1,026.96	\$2,500.00	\$0.00	\$0.00	\$2,500.00		
50570	Consulting - Other		\$0.00	\$0.00	\$0.00	\$11,000.00	\$5,000.00	-55%	2019 is Appraisal Fees of \$3K for the review of new Pemberton refuse grounds and Feasibility study \$8K; 2020 misc consulting needed for new site
50570	Consulting - Other		\$0.00	\$0.00	\$0.00	\$0.00	\$11,500.00		Waste audit to understand what is currently being dumped that could be diverted
50580	Contracted Services		\$241,135.96	\$259,065.00	\$179,298.68	\$232,048.05	\$289,000.00	25%	2019 includes reversal of double posted entry in 2018 of \$11,539
50580	Contracted Services	U21	\$3,236.62	\$5,000.00	\$2,597.01	\$2,722.25	\$3,000.00	10%	
50610	Miscellaneous Operating Cost		\$454.03	\$500.00	\$454.03	\$454.03	\$455.00	0%	Property taxes on industrial park land
50650	Operating Supplies - Other		\$0.00	\$3,500.00	\$422.65	\$622.65	\$3,500.00	462%	For signs and supplies
50690	Utilities - Hydro		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Hydro for new site
50900	Special Projects	U5	\$4,891.29	\$5,000.00	\$731.66	\$5,025.74	\$5,000.00	-1%	Monitoring old landfill (from landfill closure reserve - 44100)
51011	Non-Capitalized Equipment		\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00		Was for safety rails at current site
53200	Time Allocation from Other Services	CC1900	\$18,747.79	\$20,160.00	\$4,661.57	\$13,957.83	\$15,000.00	7%	UES time spent on service
53200	Time Allocation from Other Services	SP165	\$9,863.62	\$10,000.00	\$0.00	\$0.00	\$20,000.00		UES time spent on new site
Operating Expenses			\$280,304.97	\$314,975.00	\$188,415.60	\$266,080.55	\$361,205.00	36%	
99996	Fixed Asset Increase	SP165	\$0.00	\$0.00	\$0.00	\$0.00	\$1,375,000.00		For new Pemberton Transfer Station
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$1,375,000.00		
52000	Debt Issue Costs		\$2,000.00	\$0.00	\$0.00	\$0.00	\$11,750.00		1% Debt reserve fund on est. Fall 2020 borrowing
52040	SLRD - Debt Charges - Principal		\$0.00	\$4,204.00	\$4,203.85	\$4,203.85	\$4,204.00	0%	Principal on debt paid by reserve for Debt Proceeds; 2020 Debt assumed to be in Fall (no principal until 2021)
52050	SLRD - Debt Charges - Interest		\$0.00	\$6,400.00	\$6,400.00	\$6,400.00	\$22,145.00	246%	Interest on debt paid by reserve for Debt Proceeds; 2020 Debt assumed to be in Fall (one interest payment in 2020)
Principal & Interest			\$2,000.00	\$10,604.00	\$10,603.85	\$10,603.85	\$38,099.00	259%	
53000	Transfer to Reserve		\$200,000.00	\$2,000.00	\$2,867.88	\$3,773.28	\$0.00	-100%	Interest transfer to Debt Proceeds reserve
53000	Transfer to Reserve		\$32,870.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Capital reserve

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1900 - Pemberton Refuse Grounds							
53100 Contribution To Other Services CC1904 DArcy Dev-Birkenhead Refuse L	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	Transfer of Recycling revenue to Devine transfer station
Transfer Expenses	\$233,870.00	\$3,000.00	\$3,867.88	\$4,773.28	\$1,000.00	-79%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$516,174.97	\$328,579.00	\$202,887.33	\$281,457.68	\$1,775,304.00	531%	
Surplus/ (Deficit)	\$4,103.54	\$0.00	\$105,365.89	\$70,533.85	\$0.00		
30000 Reserve - Capital Works and Equipment	\$45,028.07		\$45,028.07	\$45,028.07	\$45,028.07		
30001 Reserve - Debt Proceeds	\$200,000.00		\$202,867.88	\$193,169.43	\$0.00		
Reserves	\$245,028.07		\$247,895.95	\$238,197.50	\$45,028.07		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1900 - Pemberton Refuse Grounds										
Revenues										
40000	Requisition		\$195,400.00	\$220,121.00	\$220,121.00	\$234,101.00	\$244,265.00	\$241,484.00	\$243,756.00	\$246,086.00
Requisitions			\$195,400.00	\$220,121.00	\$220,121.00	\$234,101.00	\$244,265.00	\$241,484.00	\$243,756.00	\$246,086.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$688.40	\$2,700.00	\$4,617.38	\$700.00	\$1,200.00	\$1,700.00	\$2,200.00	\$2,700.00
40230	Dumping/Tipping Fees		\$67,684.00	\$67,680.00	\$79,708.00	\$73,700.00	\$75,174.00	\$76,677.00	\$78,211.00	\$79,775.00
40235	Recycling Revenue		\$18,371.06	\$18,370.00	\$27,812.02	\$23,100.00	\$23,562.00	\$24,033.00	\$24,514.00	\$25,004.00
Fees & Other Revenues			\$86,743.46	\$88,750.00	\$112,137.40	\$97,500.00	\$99,936.00	\$102,410.00	\$104,925.00	\$107,479.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing		\$200,000.00	\$0.00	\$0.00	\$1,175,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$200,000.00	\$0.00	\$0.00	\$1,175,000.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		\$33,243.76	\$4,104.00	\$4,103.54	\$70,534.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$33,243.76	\$4,104.00	\$4,103.54	\$70,534.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$10,604.00	\$10,603.85	\$193,169.00	\$0.00	\$0.00	\$0.00	\$0.00
44100	Transfer from Landfill Closure liability	U5	\$4,891.29	\$5,000.00	\$5,025.74	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
Transfer Revenue			\$4,891.29	\$15,604.00	\$15,629.59	\$198,169.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
Total Revenues			\$520,278.51	\$328,579.00	\$351,991.53	\$1,775,304.00	\$349,301.00	\$349,096.00	\$353,987.00	\$358,977.00
Expenses										
50190	Advertising		\$698.70	\$1,000.00	\$0.00	\$1,000.00	\$400.00	\$408.00	\$416.00	\$424.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$1,026.96	\$2,500.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other		\$0.00	\$0.00	\$11,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other		\$0.00	\$0.00	\$0.00	\$11,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services		\$241,135.96	\$259,065.00	\$232,048.05	\$289,000.00	\$200,000.00	\$204,000.00	\$208,080.00	\$212,242.00
50580	Contracted Services	U21	\$3,236.62	\$5,000.00	\$2,722.25	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50600	Insurance		\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00
50610	Miscellaneous Operating Cost		\$454.03	\$500.00	\$454.03	\$455.00	\$464.00	\$473.00	\$482.00	\$492.00
50650	Operating Supplies - Other		\$0.00	\$3,500.00	\$622.65	\$3,500.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00
50670	Service / Site Maintenance		\$0.00	\$0.00	\$0.00	\$0.00	\$3,400.00	\$3,468.00	\$3,537.00	\$3,608.00
50690	Utilities - Hydro		\$2.00	\$0.00	\$0.00	\$5,000.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00
50700	Utilities - Telephone		\$0.00	\$0.00	\$0.00	\$0.00	\$2,300.00	\$2,346.00	\$2,393.00	\$2,441.00
50900	Special Projects	U5	\$4,891.29	\$5,000.00	\$5,025.74	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
51011	Non-Capitalized Equipment		\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1900	\$18,747.79	\$20,160.00	\$13,957.83	\$15,000.00	\$20,094.00	\$20,495.00	\$20,906.00	\$21,323.00
53200	Time Allocation from Other Services	SP165	\$9,863.62	\$10,000.00	\$0.00	\$20,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$280,306.97	\$314,975.00	\$266,080.55	\$361,205.00	\$245,068.00	\$244,863.00	\$249,754.00	\$254,744.00
99996	Fixed Asset Increase	SP165	\$0.00	\$0.00	\$0.00	\$1,375,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$1,375,000.00	\$0.00	\$0.00	\$0.00	\$0.00
52000	Debt Issue Costs		\$2,000.00	\$0.00	\$0.00	\$11,750.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal		\$0.00	\$4,204.00	\$4,203.85	\$4,204.00	\$30,968.00	\$30,968.00	\$30,968.00	\$30,968.00
52050	SLRD - Debt Charges - Interest		\$0.00	\$6,400.00	\$6,400.00	\$22,145.00	\$37,890.00	\$37,890.00	\$37,890.00	\$37,890.00
Principal & Interest			\$2,000.00	\$10,604.00	\$10,603.85	\$38,099.00	\$68,858.00	\$68,858.00	\$68,858.00	\$68,858.00
53000	Transfer to Reserve		\$200,000.00	\$2,000.00	\$3,773.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$32,870.00	\$0.00	\$0.00	\$0.00	\$34,375.00	\$34,375.00	\$34,375.00	\$34,375.00
53100	Contribution To Other Services	CC1904	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Transfer Expenses			\$233,870.00	\$3,000.00	\$4,773.28	\$1,000.00	\$35,375.00	\$35,375.00	\$35,375.00	\$35,375.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1900 - Pemberton Refuse Grounds								
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$516,176.97	\$328,579.00	\$281,457.68	\$1,775,304.00	\$349,301.00	\$349,096.00	\$353,987.00	\$358,977.00
Surplus/ (Deficit)	\$4,101.54	\$0.00	\$70,533.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$45,028.07		\$45,028.07	\$45,028.07	\$79,403.07	\$113,778.07	\$148,153.07	\$182,528.07
30001 Reserve - Debt Proceeds	\$200,000.00		\$193,169.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$245,028.07		\$238,197.50	\$45,028.07	\$79,403.07	\$113,778.07	\$148,153.07	\$182,528.07

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Lillooet Area Refuse Ground LSA	1902						
40000 1902 Requisition		46,000	50,000	73,012	75,889	75,889	75,889

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS							
	DISTRICT OF LILLOOET	43,268,687	22,609	24,956	36,442	37,878	37,878	37,878	37,878
	ELECTORAL AREA A	29,089,543	15,657	16,778	24,500	25,466	25,466	25,466	25,466
	ELECTORAL AREA B	14,330,426	7,734	8,265	12,070	12,545	12,545	12,545	12,545
	TOTAL	86,688,656	46,000	50,000	73,012	75,889	75,889	75,889	75,889
Requisition maximums									
Dollar Maximun	\$ 80,000								
Tax Rate (per \$1,000)		Est. Residential Tax rate /1,000	0.06108	0.05768	0.08422	0.08754	0.08754	0.08754	0.08754

Jurisdiction	Bylaw 508/624
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the District of Lillooet, Electoral Area A & Electoral Area B

Items of Significance

2021 includes an estimate for the Design, Operational & Closure Plan for the landfill of \$50,000 as required by the new Landfill Criteria with a transfer from operational reserve of \$25,000 to offset

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1902 - Lillooet Area Refuse Ground										
Revenues										
40000	Requisition			\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$50,000.00	9%	
Requisitions				\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$50,000.00	9%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$7,093.17	\$5,000.00	\$6,646.47	\$8,816.84	\$6,600.00	-25%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$306,611.43	\$306,000.00	\$182,355.09	\$245,640.77	\$245,600.00	0%	2020 is lowest of last 2 years
40230	Dumping/Tipping Fees	CC1906	Area A Refuse Grounds LSA	\$8,570.68	\$10,085.00	\$8,558.12	\$11,737.39	\$12,400.00	6%	Area A refuse tipping fee surcharge
40235	Recycling Revenue			\$35,956.91	\$35,000.00	\$30,164.20	\$45,282.94	\$40,620.00	-10%	2020 is average of last 2 yrs
40300	Miscellaneous Revenue			\$2,910.00	\$0.00	\$0.00	\$0.00	\$0.00		2018 is 2 6-yard bin sales
Fees & Other Revenues				\$361,142.19	\$356,085.00	\$227,723.88	\$311,477.94	\$305,220.00	-2%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40800	Sales of Capital Assets			\$0.00	\$8,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Sale of BC700 brush chipper (purchased larger chipper 99996)
Sales of Capital Assets				\$0.00	\$8,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$215,851.79	\$100,627.00	\$100,627.05	\$100,627.05	\$76,166.00	-24%	
Surplus Deficit Prior Year				\$215,851.79	\$100,627.00	\$100,627.05	\$100,627.05	\$76,166.00	-24%	
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues				\$622,993.98	\$510,712.00	\$384,350.93	\$468,104.99	\$431,386.00	-8%	
Expenses										
50180	Travel			\$123.78	\$200.00	\$0.00	\$0.00	\$200.00		
50190	Advertising			\$238.78	\$500.00	\$102.33	\$226.55	\$500.00	121%	
50195	Meeting Costs			\$0.00	\$200.00	\$0.00	\$0.00	\$0.00		
50200	Bank Charges & Interest			\$979.64	\$1,500.00	\$1,101.05	\$1,385.39	\$1,500.00	8%	CC & Debit processing fees
50220	Courier			\$79.80	\$100.00	\$20.31	\$80.97	\$100.00	24%	
50240	Office Supplies			\$0.00	\$150.00	\$0.00	\$143.18	\$200.00	40%	
50410	Software			\$5,257.98	\$0.00	\$0.00	\$0.00	\$0.00		2018 upgrade of weigh scale software
50440	Support Services			\$651.61	\$1,200.00	\$483.09	\$855.09	\$1,200.00	40%	PC backup - cloud storage
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50540	Consulting - Engineering			\$16,678.74	\$15,000.00	\$0.00	\$2,961.32	\$15,000.00	407%	Landfill monitoring; 2020 includes airspace survey & ground water monitoring
50540	Consulting - Engineering			\$17,893.41	\$0.00	\$0.00	\$0.00	\$0.00		2018 technical assessment on contaminated soil acceptance
50540	Consulting - Engineering			\$7,089.78	\$8,000.00	\$0.00	\$6,686.00	\$8,300.00	24%	Annual report requirement
50580	Contracted Services			\$113,097.50	\$120,000.00	\$82,400.00	\$115,987.92	\$151,000.00	30%	2020 Includes extra hours and new contract price
50580	Contracted Services	U19	Recycling	\$11,375.00	\$13,000.00	\$11,575.00	\$17,375.00	\$17,900.00	3%	Increased recycling hours
50580	Contracted Services	U21	Composting Operations	\$9,426.40	\$10,000.00	\$10,130.00	\$14,600.00	\$15,100.00	3%	Increased compost hours
50590	Depreciation/Amortization			\$42,779.75	\$49,463.00	\$0.00	\$46,674.25	\$50,008.00	7%	
50600	Insurance			\$716.11	\$735.00	\$837.35	\$837.35	\$837.00	0%	Property & equipment ins
50605	Licenses & Permits			\$841.11	\$870.00	\$350.03	\$850.03	\$870.00	2%	
50650	Operating Supplies - Other			\$3,458.53	\$4,500.00	\$6,384.47	\$10,486.43	\$9,000.00	-14%	2019 includes fuel \$3,317 & purchase of bale ties \$5,626
50650	Operating Supplies - Other	U19	Recycling	\$348.79	\$500.00	\$20.57	\$39.81	\$450.00	1030%	
50650	Operating Supplies - Other	U21	Composting Operations	\$0.00	\$0.00	\$0.00	\$147.84	\$150.00	1%	
50670	Service / Site Maintenance			\$8,234.94	\$16,000.00	\$8,777.00	\$9,376.00	\$12,000.00		Includes equipment rentals for maintenance of fire break
50670	Service / Site Maintenance	U21	Composting Operations	\$680.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	28%	swaths on site
50675	Tipping Fee Surcharge			\$15,237.45	\$14,550.00	\$13,959.77	\$13,959.77	\$12,632.00	-10%	Annual Solid Waste Services, SLRD bylaw 976-2005 to CC1300
50690	Utilities - Hydro			\$2,940.01	\$3,120.00	\$2,062.64	\$2,902.93	\$3,100.00	7%	
50700	Utilities - Telephone			\$2,178.02	\$2,265.00	\$1,348.24	\$1,869.43	\$2,200.00	18%	
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$14,000.00		Waste audit to assist in prioritizing communications

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1902 - Lillooet Area Refuse Ground										
51011	Non-Capitalized Equipment			\$1,100.47	\$3,000.00	\$0.00	\$0.00	\$2,000.00		
53200	Time Allocation from Other Services	CC1902	Lillooet Area Refuse Ground LS	\$30,265.03	\$34,000.00	\$22,254.18	\$36,528.77	\$34,000.00	-7%	2019 high staff hours due to RFP for new contract
Operating Expenses				\$291,922.63	\$301,603.00	\$162,056.03	\$284,224.03	\$354,997.00	25%	
99996	Fixed Asset Increase			\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00		Was Bobcat upgrde; will not be participating in the upgrade
99996	Fixed Asset Increase			\$0.00	\$15,600.00	\$0.00	\$0.00	\$0.00		program, will maintain current bobcat and purchase new 2022
99996	Fixed Asset Increase			\$10,609.05	\$0.00	\$0.00	\$0.00	\$0.00		Landfill gas monitoring (design & install); moved to 2021
										2018 Compost sale area
99996	Fixed Asset Increase			\$0.00	\$23,000.00	\$0.00	\$0.00	\$0.00		Was for 2nd used oil containment area and 2700L tank (as per
99996	Fixed Asset Increase			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Board discussion) was provided by the BC Used oil assoc.
99996	Fixed Asset Increase			\$0.00	\$54,000.00	\$58,417.50	\$58,417.50	\$0.00	-100%	Downgradient monitoring well; carried fwd
										New brush chipper
Capital Expenditures				\$10,609.05	\$162,600.00	\$58,417.50	\$58,417.50	\$50,000.00	-14%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
51015	Transfer to Landfill Closure			\$95,180.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	0%	As per landfill regulations
53000	Transfer to Reserve			\$115,935.00	\$44,472.00	\$44,472.00	\$44,472.00	\$24,897.00	-44%	Transfer to capital reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds LSA	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	0%	Contribution to GB transfer station MMBC recycling revenue
Transfer Expenses				\$262,615.00	\$95,972.00	\$45,972.00	\$95,972.00	\$76,397.00	-20%	
50590	Depreciation/Amortization			(\$42,779.75)	(\$49,463.00)	\$0.00	(\$46,674.25)	(\$50,008.00)	7%	
Non-Taxable Expenses (Depreciation)				(\$42,779.75)	(\$49,463.00)	\$0.00	(\$46,674.25)	(\$50,008.00)	7%	
Total Expenses				\$522,366.93	\$510,712.00	\$266,445.53	\$391,939.28	\$431,386.00	10%	
Surplus/ (Deficit)				\$100,627.05	\$0.00	\$117,905.40	\$76,165.71	\$0.00		
30000	Reserve - Capital Works and Equipment			\$391,830.98		\$436,302.98	\$436,302.98	\$461,199.98		
30999	Operational Surplus reserve			\$50,000.00		\$50,000.00	\$50,000.00	\$50,000.00		
Reserves				\$441,830.98		\$486,302.98	\$486,302.98	\$511,199.98		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1902 - Lillooet Area Refuse Ground										
Revenues										
40000	Requisition		\$46,000.00	\$46,000.00	\$46,000.00	\$50,000.00	\$73,012.00	\$75,889.00	\$75,889.00	\$75,889.00
Requisitions			\$46,000.00	\$46,000.00	\$46,000.00	\$50,000.00	\$73,012.00	\$75,889.00	\$75,889.00	\$75,889.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$7,093.17	\$5,000.00	\$8,816.84	\$6,600.00	\$6,200.00	\$6,200.00	\$6,833.00	\$7,358.00
40230	Dumping/Tipping Fees		\$306,611.43	\$306,000.00	\$245,640.77	\$245,600.00	\$250,512.00	\$255,522.00	\$260,632.00	\$265,845.00
40230	Dumping/Tipping Fees	CC1906	\$8,570.68	\$10,085.00	\$11,737.39	\$12,400.00	\$12,648.00	\$12,901.00	\$13,159.00	\$13,422.00
40235	Recycling Revenue		\$35,956.91	\$35,000.00	\$45,282.94	\$40,620.00	\$41,432.00	\$42,261.00	\$43,106.00	\$43,968.00
40300	Miscellaneous Revenue		\$2,910.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues			\$361,142.19	\$356,085.00	\$311,477.94	\$305,220.00	\$310,792.00	\$316,884.00	\$323,730.00	\$330,593.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40800	Sales of Capital Assets		\$0.00	\$8,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$8,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		\$215,851.79	\$100,627.00	\$100,627.05	\$76,166.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$215,851.79	\$100,627.00	\$100,627.05	\$76,166.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$622,993.98	\$510,712.00	\$468,104.99	\$431,386.00	\$408,804.00	\$392,773.00	\$399,619.00	\$406,482.00
Expenses										
50180	Travel		\$123.78	\$200.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50190	Advertising		\$238.78	\$500.00	\$226.55	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195	Meeting Costs		\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50200	Bank Charges & Interest		\$979.64	\$1,500.00	\$1,385.39	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50220	Courier		\$79.80	\$100.00	\$80.97	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50240	Office Supplies		\$0.00	\$150.00	\$143.18	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50410	Software		\$5,257.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50440	Support Services		\$651.61	\$1,200.00	\$855.09	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50540	Consulting - Engineering		\$16,678.74	\$15,000.00	\$2,961.32	\$15,000.00	\$10,200.00	\$15,504.00	\$10,714.00	\$16,028.00
50540	Consulting - Engineering		\$17,893.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering		\$7,089.78	\$8,000.00	\$6,686.00	\$8,300.00	\$8,466.00	\$8,635.00	\$8,808.00	\$8,984.00
50580	Contracted Services		\$113,097.50	\$120,000.00	\$115,987.92	\$151,000.00	\$154,020.00	\$157,100.00	\$160,242.00	\$163,447.00
50580	Contracted Services	U19	\$11,375.00	\$13,000.00	\$17,375.00	\$17,900.00	\$18,258.00	\$18,623.00	\$18,995.00	\$19,375.00
50580	Contracted Services	U21	\$9,426.40	\$10,000.00	\$14,600.00	\$15,100.00	\$15,402.00	\$15,710.00	\$16,024.00	\$16,344.00
50590	Depreciation/Amortization		\$42,779.75	\$49,463.00	\$46,674.25	\$50,008.00	\$54,381.00	\$56,914.00	\$56,914.00	\$56,914.00
50600	Insurance		\$716.11	\$735.00	\$837.35	\$837.00	\$854.00	\$871.00	\$888.00	\$906.00
50605	Licenses & Permits		\$841.11	\$870.00	\$850.03	\$870.00	\$887.00	\$905.00	\$923.00	\$941.00
50650	Operating Supplies - Other		\$3,458.53	\$4,500.00	\$10,486.43	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
50650	Operating Supplies - Other	U19	\$348.79	\$500.00	\$39.81	\$450.00	\$459.00	\$468.00	\$477.00	\$487.00
50650	Operating Supplies - Other	U21	\$0.00	\$0.00	\$147.84	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50670	Service / Site Maintenance		\$8,234.94	\$16,000.00	\$9,376.00	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
50670	Service / Site Maintenance	U21	\$680.00	\$1,500.00	\$0.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50675	Tipping Fee Surcharge		\$15,237.45	\$14,550.00	\$13,959.77	\$12,632.00	\$12,885.00	\$13,143.00	\$13,406.00	\$13,674.00
50690	Utilities - Hydro		\$2,940.01	\$3,120.00	\$2,902.93	\$3,100.00	\$3,162.00	\$3,225.00	\$3,290.00	\$3,356.00
50700	Utilities - Telephone		\$2,178.02	\$2,265.00	\$1,869.43	\$2,200.00	\$2,244.00	\$2,289.00	\$2,335.00	\$2,382.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$14,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment		\$1,100.47	\$3,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1902 - Lillooet Area Refuse Ground											
53200	Time Allocation from Other Services	CC1902	Lillooet Area Refuse Ground LS	\$30,265.03	\$34,000.00	\$36,528.77	\$34,000.00	\$34,680.00	\$36,014.00	\$37,142.00	\$37,885.00
Operating Expenses				\$291,922.63	\$301,603.00	\$284,224.03	\$354,997.00	\$346,085.00	\$360,187.00	\$361,554.00	\$372,741.00
99996	Fixed Asset Increase			\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$38,000.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$15,600.00	\$0.00	\$0.00	\$15,600.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$10,609.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$23,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$54,000.00	\$58,417.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$10,609.05	\$162,600.00	\$58,417.50	\$50,000.00	\$65,600.00	\$38,000.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51015	Transfer to Landfill Closure			\$95,180.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53000	Transfer to Reserve			\$115,935.00	\$44,472.00	\$44,472.00	\$24,897.00	\$0.00	\$0.00	\$43,479.00	\$39,155.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds LSA	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
Transfer Expenses				\$262,615.00	\$95,972.00	\$95,972.00	\$76,397.00	\$51,500.00	\$51,500.00	\$94,979.00	\$90,655.00
50590	Depreciation/Amortization			(\$42,779.75)	(\$49,463.00)	(\$46,674.25)	(\$50,008.00)	(\$54,381.00)	(\$56,914.00)	(\$56,914.00)	(\$56,914.00)
Non-Taxable Expenses (Depreciation)				(\$42,779.75)	(\$49,463.00)	(\$46,674.25)	(\$50,008.00)	(\$54,381.00)	(\$56,914.00)	(\$56,914.00)	(\$56,914.00)
Total Expenses				\$522,366.93	\$510,712.00	\$391,939.28	\$431,386.00	\$408,804.00	\$392,773.00	\$399,619.00	\$406,482.00
Surplus/ (Deficit)				\$100,627.05	\$0.00	\$76,165.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$391,830.98		\$436,302.98	\$461,199.98	\$461,199.98	\$461,199.98	\$504,678.98	\$543,833.98
30999	Operational Surplus reserve			\$50,000.00		\$50,000.00	\$50,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
Reserves				\$441,830.98		\$486,302.98	\$511,199.98	\$486,199.98	\$486,199.98	\$529,678.98	\$568,833.98

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

DArcy Dev-Birkenhead Refuse LSA

1904

40000 1904	Requisition	8,281	8,281	8,281	10,351	10,351	10,351
40010 1904	Parcel Tax	31,250	31,250	31,250	39,063	39,063	39,063

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BIRKENHEAD LK REFUSE	1,689,807	8,281	8,281	8,281	10,351	10,351	10,351
Est. Residential Tax rate /1,000		0.6073	0.4901	0.4901	0.6126	0.6126	0.6126

D'ARCY DEVINE REFUSE	15,178,530						
PARCEL TAX E (LSA9)	Folios 351	31,250	31,250	31,250	39,063	39,063	39,063
*Est. Cost per Parcel		\$ 93.71	\$ 93.71	\$ 93.71	\$ 117.13	\$ 117.13	\$ 117.13

Requistion maximums			
Dollar Maximun	\$	31,250	D'Arcy Devine
Tax Rate (per \$1,000)	none	-	
Dollar Maximun	\$	8,281	Birkenhead Lake
Tax Rate (per \$1,000)	none	\$ -	

Jurisdiction	Bylaw 566/484/567/1155/1156/1506/1507	Bylaw 1507 is Birkenhead; Bylaw 1506 is D'Arcy/Devine
Debt Issue #		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides refuse disposal for a defined area in Electoral Area C including the communities of Birkenhead Lake, D'arcy, Devine, Blackwater Lake Road and Spetch Creek.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1904 - DArcy Devine Birkenhead Refuse										
Revenues										
40000	Requisition			\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	0%	
Requisitions				\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	0%	
40010	Parcel Tax			\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	0%	
Parcel Tax				\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$154.38	\$150.00	\$175.14	\$239.32	\$200.00	-16%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$5,696.15	\$5,600.00	\$4,143.00	\$5,186.00	\$5,400.00	4%	Less revenue in 2019, tipping fees to be increased in 2020
Fees & Other Revenues				\$5,850.53	\$5,750.00	\$4,318.14	\$5,425.32	\$5,600.00	3%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$6,503.11	\$12,675.00	\$13,235.00	\$13,235.00	\$10,347.00	-22%	
Surplus Deficit Prior Year				\$6,503.11	\$12,675.00	\$13,235.00	\$13,235.00	\$10,347.00	-22%	
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00		Area C Gas Tax funds for infrastructure fixes
43000	Transfers from Other Service	CC1900	Pemberton Refuse Grounds LSA	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	MMBC recycling revenue from Pemberton transfer station
43000	Transfers from Other Service	CC1905	Anderson Lake Refuse LSA	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	26%	Anderson Lake Refuse
Transfer Revenue				\$5,750.00	\$5,750.00	\$5,750.00	\$5,750.00	\$107,000.00	1761%	
Total Revenues				\$57,634.64	\$63,706.00	\$62,834.14	\$63,941.32	\$162,478.00	154%	
Expenses										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50570	Consulting - Other			\$0.00	\$5,000.00	\$0.00	\$2,632.00	\$5,000.00	90%	Consulting for fix of recycling building
50580	Contracted Services			\$24,913.40	\$29,000.00	\$18,858.62	\$26,056.38	\$28,000.00	7%	Attendant & garbage service
50580	Contracted Services	U19	Recycling	\$3,800.00	\$5,500.00	\$4,087.50	\$5,600.00	\$6,000.00	7%	Recycling operations
50580	Contracted Services		Metal bin & yard waste services	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		Metal bin & yard waste services
50590	Depreciation/Amortization			\$3,333.08	\$3,333.00	\$0.00	\$3,333.00	\$9,999.67	200%	
50600	Insurance			\$843.93	\$850.00	\$675.58	\$675.58	\$850.00	26%	Liability insurance and property & equip. insurance
50650	Operating Supplies - Other			\$195.41	\$700.00	\$476.59	\$500.11	\$700.00	40%	2019 includes tipping fee receipts of \$295 2019 includes electric fence repairs, repairs to compactor, portable toilet services & other site maintenance
50670	Service / Site Maintenance			\$1,915.00	\$4,000.00	\$2,174.38	\$4,251.07	\$4,000.00	-6%	
50690	Utilities - Hydro			\$596.65	\$965.00	\$513.31	\$845.84	\$900.00	6%	
50700	Utilities - Telephone			\$860.57	\$950.00	\$641.45	\$857.21	\$950.00	11%	
53200	Time Allocation from Other Services	CC1904	DArcy Dev-Birkenhead Refuse L	\$5,292.68	\$7,000.00	\$3,671.47	\$7,435.13	\$8,000.00	8%	Staff time spent on service
Operating Expenses				\$42,000.72	\$57,548.00	\$31,348.90	\$52,436.32	\$66,649.67	27%	
99996	Fixed Asset Increase			\$0.00	\$5,000.00	\$0.00	\$0.00	\$100,000.00		2019 budget for fixing of recycling building using Area C Gas Tax
Capital Expenditures				\$0.00	\$5,000.00	\$0.00	\$0.00	\$100,000.00		CWF
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve (Provision)			\$3,411.00	\$3,500.00	\$3,500.00	\$3,500.00	\$5,828.00	67%	Transfer to capital reserve
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$2,321.00	\$991.00	\$991.00	\$991.00	\$0.00	-100%	Transfer to operational surplus reserve
Transfer Expenses				\$5,732.00	\$4,491.00	\$4,491.00	\$4,491.00	\$5,828.00	30%	
50590	Depreciation/Amortization			(\$3,333.08)	(\$3,333.00)	\$0.00	(\$3,333.00)	(\$9,999.67)	200%	
Non-Taxable Expenses (Depreciation)				(\$3,333.08)	(\$3,333.00)	\$0.00	(\$3,333.00)	(\$9,999.67)	200%	
Total Expenses				\$44,399.64	\$63,706.00	\$35,839.90	\$53,594.32	\$162,478.00	203%	
Surplus/ (Deficit)				\$13,235.00	\$0.00	\$26,994.24	\$10,347.00	\$0.00		
30000	Reserve - Capital Works and Equipment			\$6,613.06		\$10,113.06	\$10,113.06	\$15,941.06		
30999	Operational Surplus reserve			\$3,275.00		\$4,266.00	\$4,266.00	\$4,266.00		
Reserves				\$9,888.06		\$14,379.06	\$14,379.06	\$20,207.06		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1904 - DArcy Devine Birkenhead Refuse											
Revenues											
40000	Requisition			\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$10,351.00	\$10,351.00	\$10,351.00
Requisitions				\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$10,351.00	\$10,351.00	\$10,351.00
40010	Parcel Tax			\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$39,063.00	\$39,063.00	\$39,063.00
Parcel Tax				\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$39,063.00	\$39,063.00	\$39,063.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$154.38	\$150.00	\$239.32	\$200.00	\$200.00	\$350.00	\$500.00	\$650.00
40230	Dumping/Tipping Fees			\$5,696.15	\$5,600.00	\$5,186.00	\$5,400.00	\$5,508.00	\$5,618.00	\$5,730.00	\$5,845.00
Fees & Other Revenues				\$5,850.53	\$5,750.00	\$5,425.32	\$5,600.00	\$5,708.00	\$5,968.00	\$6,230.00	\$6,495.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$6,503.11	\$12,675.00	\$13,235.00	\$10,347.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$6,503.11	\$12,675.00	\$13,235.00	\$10,347.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1900	Pemberton Refuse Grounds LSA	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
43000	Transfers from Other Service	CC1905	Anderson Lake Refuse LSA	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$5,750.00	\$5,750.00	\$5,750.00	\$107,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Total Revenues				\$57,634.64	\$63,706.00	\$63,941.32	\$162,478.00	\$52,239.00	\$62,382.00	\$62,644.00	\$62,909.00
Expenses											
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50570	Consulting - Other			\$0.00	\$5,000.00	\$2,632.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$24,913.40	\$29,000.00	\$26,056.38	\$28,000.00	\$28,560.00	\$29,131.00	\$29,714.00	\$30,308.00
50580	Contracted Services	U19	Recycling	\$3,800.00	\$5,500.00	\$5,600.00	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50580	Contracted Services		Metal bin & yard waste service	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50590	Depreciation/Amortization			\$3,333.08	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00	\$3,333.00
50600	Insurance			\$843.93	\$850.00	\$675.58	\$850.00	\$867.00	\$884.00	\$902.00	\$920.00
50650	Operating Supplies - Other			\$195.41	\$700.00	\$500.11	\$700.00	\$612.00	\$624.00	\$636.00	\$649.00
50670	Service / Site Maintenance			\$1,915.00	\$4,000.00	\$4,251.07	\$4,000.00	\$3,900.00	\$3,978.00	\$4,058.00	\$4,139.00
50690	Utilities - Hydro			\$596.65	\$965.00	\$845.84	\$900.00	\$918.00	\$936.00	\$955.00	\$974.00
50700	Utilities - Telephone			\$860.57	\$950.00	\$857.21	\$950.00	\$969.00	\$988.00	\$1,008.00	\$1,028.00
53200	Time Allocation from Other Services	CC1904	DArcy Dev-Birkenhead Refuse L	\$5,292.68	\$7,000.00	\$7,435.13	\$8,000.00	\$7,803.00	\$7,959.00	\$8,118.00	\$8,280.00
Operating Expenses				\$42,000.72	\$57,548.00	\$52,436.32	\$59,983.00	\$55,372.00	\$56,406.00	\$57,464.00	\$58,540.00
99996	Fixed Asset Increase			\$0.00	\$5,000.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$5,000.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve (Provision)			\$3,411.00	\$3,500.00	\$3,500.00	\$5,828.00	\$200.00	\$9,309.00	\$8,513.00	\$7,702.00
53000	Transfer to Reserve (Provision)	SP94	Surplus Reserve	\$2,321.00	\$991.00	\$991.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$5,732.00	\$4,491.00	\$4,491.00	\$5,828.00	\$200.00	\$9,309.00	\$8,513.00	\$7,702.00
50590	Depreciation/Amortization			(\$3,333.08)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)
Non-Taxable Expenses (Depreciation)				(\$3,333.08)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)
Total Expenses				\$44,399.64	\$63,706.00	\$53,594.32	\$162,478.00	\$52,239.00	\$62,382.00	\$62,644.00	\$62,909.00
Surplus/ (Deficit)				\$13,235.00	\$0.00	\$10,347.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$6,613.06		\$10,113.06	\$15,941.06	\$16,141.06	\$25,450.06	\$33,963.06	\$41,665.06
30999	Operational Surplus reserve			\$3,275.00		\$4,266.00	\$4,266.00	\$4,266.00	\$4,266.00	\$4,266.00	\$4,266.00
Reserves				\$9,888.06		\$14,379.06	\$20,207.06	\$20,407.06	\$29,716.06	\$38,229.06	\$45,931.06

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Anderson Lake Refuse LSA

1905

40010 1905 Parcel Tax	5,000	6,250	6,250	6,250	6,250	6,250

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

ANDERSON LAKE GARBAGE	2,076,976					
PARCEL TAX H (LSA16)	Folios	117	5,000	6,250	6,250	6,250

Requisition maximums	Est. Cost per Parcel	\$ 44.98	\$ 56.22	\$ 56.22	\$ 56.22	\$ 56.22	\$ 56.22

Dollar Maximun	\$ 6,250
Tax Rate (per \$1,000)	none

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 499 /1322 /1408 /1659
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the Anderson Lake area.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1905 - Anderson Lake Refuse							
Revenues							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	25%	
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	25%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00	-100%	
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$4,999.89	\$5,000.00	\$4,999.89	\$4,999.89	\$6,250.00	25%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	26%	CC1904 DArcy Dev-Birkenhead Refuse L
Transfer Expenses	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	26%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	25%	
Surplus/ (Deficit)	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1905 - Anderson Lake Refuse								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,999.89	\$5,000.00	\$4,999.89	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Transfer Expenses	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Surplus/ (Deficit)	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Area A Refuse Grounds LSA		1906					
40000	1906 Requisition	24,980	26,229	27,891	32,838	32,755	32,642
40010	1906 Parcel Tax	34,304	34,304	35,676	37,103	38,587	40,130
		59,284	60,533	63,567	69,941	71,342	72,772

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS													
ELECTORAL AREA A	29,089,543	24,980	26,229	27,891	32,838	32,755	32,642						
Est. Residential Tax rate /1,000	0.0975	0.0902	0.0959	0.1129	0.1126	0.1122							
PARCEL TAX	Folios	764	34,304	34,304	35,676	37,103	38,587	40,130					
	Est. Cost per Parcel	\$	47.57	\$	47.26	\$	49.15	\$	51.11	\$	53.16	\$	55.28

Requisition maximums	
Dollar Maximun	\$ 93,750
Tax Rate (per \$1,000)	none

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 139/512/607/1404/1655	
Debt Issue #	none	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides refuse disposal for Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1906 - Area A Refuse Grounds										
Revenues										
40000	Requisition			\$23,257.00	\$24,980.00	\$24,980.00	\$24,980.00	\$26,229.00	5%	
Requisitions				\$23,257.00	\$24,980.00	\$24,980.00	\$24,980.00	\$26,229.00	5%	
40010	Parcel Tax			\$32,013.00	\$34,304.00	\$34,304.00	\$34,304.00	\$34,304.00	0%	
Parcel Tax				\$32,013.00	\$34,304.00	\$34,304.00	\$34,304.00	\$34,304.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$1,067.29	\$600.00	\$910.51	\$1,195.01	\$900.00	-25%	Interest earned on reserve balances
40230	Dumping/Tipping Fees			\$10,661.00	\$10,660.00	\$5,416.50	\$11,879.00	\$11,000.00	-7%	
40300	Miscellaneous Revenue			\$7,064.55	\$0.00	\$0.00	\$2,111.20	\$0.00	-100%	2018 MIA claim for solar panels (less 2,500 deductible); 2019 BC Used Oil Mgmt Assoc refund for waste oil collected
Fees & Other Revenues				\$18,792.84	\$11,260.00	\$6,327.01	\$15,185.21	\$11,900.00	-22%	
40705	Donations & Other Contributions			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Potenital Boralex donation for new recycling trailer (\$5K ea 2020 & 2021; \$10K total)
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$12,242.74	\$8,130.00	\$8,129.61	\$8,129.61	\$18,842.00	132%	
Surplus Deficit Prior Year				\$12,242.74	\$8,130.00	\$8,129.61	\$8,129.61	\$18,842.00	132%	
43000	Transfers from Other Service	CC1902	Lillooet Area Refuse Ground LS	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	0%	Transfer from Lillooet Landfill for recycling revenue
44000	Transfer from Reserve			\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00		For carport/ pole barn structure for recycling trailer & new recycling trailer (99996), carried fwd
Transfer Revenue				\$1,500.00	\$13,500.00	\$1,500.00	\$1,500.00	\$13,500.00	800%	
Total Revenues				\$87,805.58	\$92,174.00	\$75,240.62	\$84,098.82	\$109,775.00	31%	
Expenses										
50190	Advertising			\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		Advertisements for new bylaw, carried fwd
50210	Communications			\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00		For new guides & communications for new bylaw; carried fwd
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services			\$40,452.53	\$42,400.00	\$30,225.54	\$38,612.14	\$42,400.00	10%	
50580	Contracted Services	U19	Recycling	\$2,700.00	\$3,600.00	\$3,500.00	\$4,400.00	\$4,600.00	5%	
50590	Depreciation/Amortization			\$3,321.07	\$3,012.00	\$0.00	\$3,321.07	\$4,145.00	25%	
50600	Insurance			\$1,268.33	\$1,371.00	\$1,283.69	\$1,283.69	\$1,229.00	-4%	Property & equipment, ICBC ins for trailer & liability insurance
50605	Licenses & Permits			\$200.34	\$250.00	\$0.00	\$200.34	\$250.00	25%	
50650	Operating Supplies - Other			\$888.97	\$1,500.00	\$1,002.20	\$1,002.20	\$1,000.00		2019 includes liners, tipping fee receipts, air conditioner & mini fridge for office
50650	Operating Supplies - Other	U19	Recycling	\$329.54	\$400.00	\$0.00	\$0.00	\$400.00		
50670	Service / Site Maintenance			\$3,667.92	\$4,853.00	\$182.88	\$3,125.44	\$4,900.00		Road grading & site maintenance; 2019 includes \$2111.2 for used
50675	Tipping Fee Surcharge			\$10,062.97	\$11,600.00	\$8,558.12	\$11,737.39	\$12,400.00	57%	oil, offset is 40300 from BC Used Oil Mgmt.
50690	Utilities - Hydro			\$471.27	\$150.00	\$460.75	\$482.62	\$500.00	6%	To Lillooet Landfill -1902
50700	Utilities - Telephone			\$0.00	\$2,440.00	\$0.00	\$0.00	\$2,440.00	4%	Hydro increases in winter months (solar panels not as effective)
51011	Non-Capitalized Equipment			\$9,574.55	\$0.00	\$0.00	\$0.00	\$0.00		For installation of a phone line w/ internet in office building, carried fwd
53200	Time Allocation from Other Services	CC1906	Area A Refuse Grounds LSA	\$6,183.55	\$7,860.00	\$1,860.15	\$4,163.03	\$8,000.00	92%	2018 for Solar panels install (after theft)
Operating Expenses				\$79,371.04	\$83,186.00	\$47,323.33	\$68,577.92	\$86,014.00	25%	
99996	Fixed Asset Increase			\$0.00	\$12,000.00	\$0.00	\$0.00	\$22,000.00		Carport/ pole barn structure for recycling trailer & new recycling trailer, carried fwd, from capital reserve & \$5K donations (\$5K also in 2021)
Capital Expenditures				\$0.00	\$12,000.00	\$0.00	\$0.00	\$22,000.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve			\$3,626.00	\$0.00	\$0.00	\$0.00	\$4,514.00		Transfer to Capital reserve

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1906 - Area A Refuse Grounds										
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,392.00		Transfer to Operational Surplus reserve
Transfer Expenses				\$3,626.00	\$0.00	\$0.00	\$0.00	\$5,906.00		
50590	Depreciation/Amortization			(\$3,321.07)	(\$3,012.00)	\$0.00	(\$3,321.07)	(\$4,145.00)	25%	
Non-Taxable Expenses (Depreciation)				(\$3,321.07)	(\$3,012.00)	\$0.00	(\$3,321.07)	(\$4,145.00)	25%	
Total Expenses				\$79,675.97	\$92,174.00	\$47,323.33	\$65,256.85	\$109,775.00	68%	
Surplus/ (Deficit)				\$8,129.61	\$0.00	\$27,917.29	\$18,841.97	\$0.00		
30000	Reserve - Capital Works and Equipment			\$58,770.48		\$58,770.48	\$58,770.48	\$51,284.48		
30999	Operational Surplus reserve			\$4,977.00		\$4,977.00	\$4,977.00	\$6,369.00		
Reserves				\$63,747.48		\$63,747.48	\$63,747.48	\$57,653.48		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1906 - Area A Refuse Grounds											
Revenues											
40000	Requisition			\$23,257.00	\$24,980.00	\$24,980.00	\$26,229.00	\$27,891.00	\$32,838.00	\$32,755.00	\$32,642.00
Requisitions				\$23,257.00	\$24,980.00	\$24,980.00	\$26,229.00	\$27,891.00	\$32,838.00	\$32,755.00	\$32,642.00
40010	Parcel Tax			\$32,013.00	\$34,304.00	\$34,304.00	\$34,304.00	\$35,676.00	\$37,103.00	\$38,587.00	\$40,130.00
Parcel Tax				\$32,013.00	\$34,304.00	\$34,304.00	\$34,304.00	\$35,676.00	\$37,103.00	\$38,587.00	\$40,130.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$1,067.29	\$600.00	\$1,195.01	\$900.00	\$900.00	\$900.00	\$900.00	\$900.00
40230	Dumping/Tipping Fees			\$10,661.00	\$10,660.00	\$11,879.00	\$11,000.00	\$11,220.00	\$11,444.00	\$11,673.00	\$11,906.00
40300	Miscellaneous Revenue			\$7,064.55	\$0.00	\$2,111.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$18,792.84	\$11,260.00	\$15,185.21	\$11,900.00	\$12,120.00	\$12,344.00	\$12,573.00	\$12,806.00
40705	Donations & Other Contributions			\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00
Grants				\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$12,242.74	\$8,130.00	\$8,129.61	\$18,842.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$12,242.74	\$8,130.00	\$8,129.61	\$18,842.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1902	Lillooet Area Refuse Ground LS	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
44000	Transfer from Reserve			\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$1,500.00	\$13,500.00	\$1,500.00	\$13,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
Total Revenues				\$87,805.58	\$92,174.00	\$84,098.82	\$109,775.00	\$82,187.00	\$83,785.00	\$85,415.00	\$87,078.00
Expenses											
50190	Advertising			\$0.00	\$500.00	\$0.00	\$500.00	\$255.00	\$260.00	\$265.00	\$270.00
50210	Communications			\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$40,452.53	\$42,400.00	\$38,612.14	\$42,400.00	\$43,248.00	\$44,113.00	\$44,995.00	\$45,895.00
50580	Contracted Services	U19	Recycling	\$2,700.00	\$3,600.00	\$4,400.00	\$4,600.00	\$4,692.00	\$4,786.00	\$4,882.00	\$4,980.00
50590	Depreciation/Amortization			\$3,321.07	\$3,012.00	\$3,321.07	\$4,145.00	\$4,145.00	\$4,145.00	\$4,145.00	\$4,145.00
50600	Insurance			\$1,268.33	\$1,371.00	\$1,283.69	\$1,229.00	\$1,254.00	\$1,279.00	\$1,305.00	\$1,331.00
50605	Licenses & Permits			\$200.34	\$250.00	\$200.34	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50650	Operating Supplies - Other			\$888.97	\$1,500.00	\$1,002.20	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50650	Operating Supplies - Other	U19	Recycling	\$329.54	\$400.00	\$0.00	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50670	Service / Site Maintenance			\$3,667.92	\$4,853.00	\$3,125.44	\$4,900.00	\$4,998.00	\$5,098.00	\$5,200.00	\$5,304.00
50675	Tipping Fee Surcharge			\$10,062.97	\$11,600.00	\$11,737.39	\$12,400.00	\$12,648.00	\$12,901.00	\$13,159.00	\$13,422.00
50690	Utilities - Hydro			\$471.27	\$150.00	\$482.62	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50700	Utilities - Telephone			\$0.00	\$2,440.00	\$0.00	\$2,440.00	\$2,489.00	\$2,539.00	\$2,590.00	\$2,642.00
51011	Non-Capitalized Equipment			\$9,574.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1906	Area A Refuse Grounds LSA	\$6,183.55	\$7,860.00	\$4,163.03	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
Operating Expenses				\$79,371.04	\$83,186.00	\$68,577.92	\$86,014.00	\$84,332.00	\$85,930.00	\$87,560.00	\$89,223.00
99996	Fixed Asset Increase			\$0.00	\$12,000.00	\$0.00	\$22,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$12,000.00	\$0.00	\$22,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$3,626.00	\$0.00	\$0.00	\$4,514.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$1,392.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$3,626.00	\$0.00	\$0.00	\$5,906.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
50590	Depreciation/Amortization			(\$3,321.07)	(\$3,012.00)	(\$3,321.07)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)
Non-Taxable Expenses (Depreciation)				(\$3,321.07)	(\$3,012.00)	(\$3,321.07)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)
Total Expenses				\$79,675.97	\$92,174.00	\$65,256.85	\$109,775.00	\$82,187.00	\$83,785.00	\$85,415.00	\$87,078.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1906 - Area A Refuse Grounds								
Surplus/ (Deficit)	\$8,129.61	\$0.00	\$18,841.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$58,770.48		\$58,770.48	\$51,284.48	\$53,284.48	\$55,284.48	\$57,284.48	\$59,284.48
30999 Operational Surplus reserve	\$4,977.00		\$4,977.00	\$6,369.00	\$6,369.00	\$6,369.00	\$6,369.00	\$6,369.00
Reserves	\$63,747.48		\$63,747.48	\$57,653.48	\$59,653.48	\$61,653.48	\$63,653.48	\$65,653.48

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Furry Creek Refuse Disposal LSA				1908							
40000	1908	Requisition		58,514	65,279	75,476	77,614	85,383	87,188		
REQUISITION				Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"							
				<u>ASSESSMENTS</u>							
FURRY CREEK GARBAGE				28,263,069	58,514	65,279	75,476	77,614	85,383	87,188	
Requistion maximums				TOTAL	28,263,069	58,514	65,279	75,476	77,614	85,383	87,188
Dollar Maximun				\$	187,500						
Tax Rate (per \$1,000)				Est. Residential Tax rate /1,000	0.2196	0.2310	0.2670	0.2746	0.3021	0.3085	

Jurisdiction	Bylaw 530/1618
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides solid waste disposal for Furry Creek.

Items of Significance

Contract costs reflect service charges for curbside garbage, recycling and organics pick ups.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1908 - Furry Creek Refuse Disposal										
Revenues										
40000 Requisition				\$58,037.00	\$58,514.00	\$58,514.00	\$58,514.00	\$65,279.00	12%	
Requisitions				\$58,037.00	\$58,514.00	\$58,514.00	\$58,514.00	\$65,279.00	12%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments				\$694.92	\$420.00	\$595.65	\$783.13	\$600.00	-23%	
40235 Recycling Revenue				\$4,469.38	\$5,052.00	\$3,375.02	\$5,061.12	\$5,058.00	0%	
Fees & Other Revenues				\$5,164.30	\$5,472.00	\$3,970.67	\$5,844.25	\$5,658.00	-3%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available				\$13,668.32	\$19,654.00	\$19,653.75	\$19,653.75	\$16,863.00	-14%	
Surplus Deficit Prior Year				\$13,668.32	\$19,654.00	\$19,653.75	\$19,653.75	\$16,863.00	-14%	
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues				\$76,869.62	\$83,640.00	\$82,138.42	\$84,012.00	\$87,800.00	5%	
Expenses										
50180 Travel				\$38.93	\$50.00	\$0.00	\$0.00	\$50.00		
50190 Advertising				\$0.00	\$0.00	\$442.40	\$442.40	\$0.00	-100%	Advertisement for curbside organics collection
50195 Meeting Costs				\$0.00	\$100.00	\$0.00	\$0.00	\$500.00		
50195 Meeting Costs				\$0.00	\$0.00	\$162.50	\$162.50	\$0.00	-100%	Meeting room cost for organics collection
50410 Software				\$0.00	\$0.00	\$63.29	\$63.29	\$0.00	-100%	Recollect App
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services				\$47,424.65	\$55,200.00	\$42,187.57	\$45,339.69	\$51,419.00	13%	Curbside collection costs
50580 Contracted Services				\$0.00	\$18,750.00	\$1,494.63	\$13,112.21	\$24,581.00	87%	Curbside organics collection costs; potential to increase 14 additional wks
50650 Operating Supplies - Other				\$0.00	\$0.00	\$0.00	\$235.40	\$0.00	-100%	2019 are for signs
50670 Service / Site Maintenance				\$0.00	\$1,500.00	\$0.00	\$445.63	\$3,000.00	573%	Includes curbside audit and garbage audit
51030 Contingency				\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		
53200 Time Allocation from Other Services				\$6,502.29	\$5,000.00	\$2,867.76	\$4,856.86	\$7,500.00	54%	Staff time on service
53200 Time Allocation from Other Services				\$0.00	\$2,000.00	\$431.45	\$1,690.45	\$0.00	-100%	
Operating Expenses				\$54,215.87	\$83,350.00	\$47,899.60	\$66,598.43	\$87,300.00	31%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve				\$0.00	\$290.00	\$418.46	\$550.57	\$500.00	-9%	Transfer to Capital reserve (interest)
53000 Transfer to Reserve				\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operational surplus reserve
Transfer Expenses				\$3,000.00	\$290.00	\$418.46	\$550.57	\$500.00	-9%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses				\$57,215.87	\$83,640.00	\$48,318.06	\$67,149.00	\$87,800.00	31%	
Surplus/ (Deficit)				\$19,653.75	\$0.00	\$33,820.36	\$16,863.00	\$0.00		
30000 Reserve - Capital Works and Equipment				\$29,182.47		\$29,600.93	\$29,733.04	\$30,233.04		
30999 Operational Surplus reserve				\$12,405.89		\$12,405.89	\$12,405.89	\$12,405.89		
Reserves				\$41,588.36		\$42,006.82	\$42,138.93	\$42,638.93		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1908 - Furry Creek Refuse Disposal											
Revenues											
40000 Requisition				\$58,037.00	\$58,514.00	\$58,514.00	\$65,279.00	\$75,476.00	\$77,614.00	\$85,383.00	\$87,188.00
Requisitions				\$58,037.00	\$58,514.00	\$58,514.00	\$65,279.00	\$75,476.00	\$77,614.00	\$85,383.00	\$87,188.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$694.92	\$420.00	\$783.13	\$600.00	\$607.00	\$614.00	\$621.00	\$628.00
40235 Recycling Revenue				\$4,469.38	\$5,052.00	\$5,061.12	\$5,058.00	\$5,058.00	\$5,058.00	\$5,058.00	\$5,058.00
Fees & Other Revenues				\$5,164.30	\$5,472.00	\$5,844.25	\$5,658.00	\$5,665.00	\$5,672.00	\$5,679.00	\$5,686.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$13,668.32	\$19,654.00	\$19,653.75	\$16,863.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$13,668.32	\$19,654.00	\$19,653.75	\$16,863.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$6,405.00	\$6,000.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$6,405.00	\$6,000.00	\$0.00	\$0.00
Total Revenues				\$76,869.62	\$83,640.00	\$84,012.00	\$87,800.00	\$87,546.00	\$89,286.00	\$91,062.00	\$92,874.00
Expenses											
50180 Travel				\$38.93	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190 Advertising				\$0.00	\$0.00	\$442.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195 Meeting Costs				\$0.00	\$100.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195 Meeting Costs				\$0.00	\$0.00	\$162.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410 Software				\$0.00	\$0.00	\$63.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services				\$47,424.65	\$55,200.00	\$45,339.69	\$51,419.00	\$52,447.00	\$53,496.00	\$54,566.00	\$55,657.00
50580 Contracted Services				\$0.00	\$18,750.00	\$13,112.21	\$24,581.00	\$25,073.00	\$25,574.00	\$26,085.00	\$26,607.00
50650 Operating Supplies - Other				\$0.00	\$0.00	\$235.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance				\$0.00	\$1,500.00	\$445.63	\$3,000.00	\$1,060.00	\$1,081.00	\$1,103.00	\$1,125.00
51030 Contingency				\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$6,502.29	\$5,000.00	\$4,856.86	\$7,500.00	\$7,650.00	\$7,803.00	\$7,959.00	\$8,118.00
53200 Time Allocation from Other Services				\$0.00	\$2,000.00	\$1,690.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$54,215.87	\$83,350.00	\$66,598.43	\$87,300.00	\$87,041.00	\$88,776.00	\$90,546.00	\$92,352.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve				\$0.00	\$290.00	\$550.57	\$500.00	\$505.00	\$510.00	\$516.00	\$522.00
53000 Transfer to Reserve				\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$3,000.00	\$290.00	\$550.57	\$500.00	\$505.00	\$510.00	\$516.00	\$522.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$57,215.87	\$83,640.00	\$67,149.00	\$87,800.00	\$87,546.00	\$89,286.00	\$91,062.00	\$92,874.00
Surplus/ (Deficit)				\$19,653.75	\$0.00	\$16,863.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment				\$29,182.47		\$29,733.04	\$30,233.04	\$30,738.04	\$31,248.04	\$31,764.04	\$32,286.04
30999 Operational Surplus reserve				\$12,405.89		\$12,405.89	\$6,000.89	\$6,000.89	\$0.00	\$0.00	\$0.00
Reserves				\$41,588.36		\$42,138.93	\$36,233.93	\$36,738.93	\$31,248.04	\$31,764.04	\$32,286.04

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

40000 1909	Requisition	73,500	78,844	81,600	90,869	98,640	100,722

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	BRITANNIA BEACH REFUSE	22,498,517	73,500	78,844	81,600	90,869	98,640	100,722

Requisition maximums		TOTAL	22,498,517	73,500	78,844	81,600	90,869	98,640	100,722	
Dollar Maximun	\$	35,000								
Tax Rate (per \$1,000)	0.7676	\$	164,897	Est. Residential Tax rate /1,000	0.3978	0.3504	0.3627	0.4039	0.4384	0.4477

Jurisdiction	Bylaw 1030/1540
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides solid waste disposal for Britannia Beach.

Items of Significance

Contract costs reflect service charges for curbside garbage, recycling and organics pick ups.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 1909 - Britannia Beach Refuse									
Revenues									
40000	Requisition		\$73,500.00	\$73,500.00	\$73,500.00	\$73,500.00	\$78,844.00	7%	
Requisitions			\$73,500.00	\$73,500.00	\$73,500.00	\$73,500.00	\$78,844.00	7%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$352.11	\$290.00	\$372.56	\$503.98	\$400.00	-21%	
40235	Recycling Revenue		\$5,040.04	\$5,700.00	\$3,806.01	\$5,707.45	\$5,704.00	0%	
Fees & Other Revenues			\$5,392.15	\$5,990.00	\$4,178.57	\$6,211.43	\$6,104.00	-2%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$13,903.35	\$17,465.00	\$17,464.99	\$17,464.99	\$15,794.00	-10%	
Surplus Deficit Prior Year			\$13,903.35	\$17,465.00	\$17,464.99	\$17,464.99	\$15,794.00	-10%	
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues			\$92,795.50	\$96,955.00	\$95,143.56	\$97,176.42	\$100,742.00	4%	
Expenses									
50180	Travel		\$0.00	\$0.00	\$0.00	\$0.00	\$50.00		
50190	Advertising	SP147	\$0.00	\$0.00	\$442.40	\$442.40	\$0.00	-100%	Advertisement for curbside organics collection
50195	Meeting Costs		\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		
50195	Meeting Costs	SP147	\$0.00	\$0.00	\$162.50	\$162.50	\$0.00	-100%	Meeting room cost for organics collection
50410	Software		\$0.00	\$0.00	\$71.61	\$71.61	\$0.00	-100%	Recollect App
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50580	Contracted Services		\$55,590.25	\$61,200.00	\$45,953.21	\$49,495.82	\$57,104.00	15%	Curbside collection costs; increased for glass pickup \$1,600
50580	Contracted Services	SP147	\$0.00	\$19,950.00	\$1,624.48	\$14,526.54	\$29,038.00	100%	Curbside organics collection costs; potential to increase 14 additional wks
50650	Operating Supplies - Other		\$0.00	\$0.00	\$0.00	\$235.39	\$0.00	-100%	2019 are for signs
50670	Service / Site Maintenance		\$0.00	\$1,000.00	\$900.00	\$1,962.43	\$5,000.00	155%	Includes curbside audit and garbage audit
51030	Contingency		\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC1909	\$7,664.26	\$5,000.00	\$3,521.39	\$5,441.20	\$8,500.00	56%	Staff time on service
53200	Time Allocation from Other Services	SP147	\$0.00	\$2,000.00	\$431.45	\$1,690.45	\$0.00	-100%	
Operating Expenses			\$63,504.51	\$89,900.00	\$53,357.04	\$74,278.34	\$100,442.00	35%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$0.00	\$100.00	\$151.51	\$199.34	\$300.00	50%	Transfer to Capital reserve (interest)
53000	Transfer to Reserve	SP94	\$11,826.00	\$6,905.00	\$6,905.00	\$6,905.00	\$0.00	-100%	Transfer to Operational surplus reserve
Transfer Expenses			\$11,826.00	\$7,005.00	\$7,056.51	\$7,104.34	\$300.00	-96%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$75,330.51	\$96,905.00	\$60,413.55	\$81,382.68	\$100,742.00	24%	
Surplus/ (Deficit)			\$17,464.99	\$50.00	\$34,730.01	\$15,793.74	\$0.00		
30000	Reserve - Capital Works and Equipment		\$10,566.00		\$10,717.51	\$10,765.34	\$11,065.34		
30999	Operational Surplus reserve		\$11,826.00		\$18,731.00	\$18,731.00	\$18,731.00		
Reserves			\$22,392.00		\$29,448.51	\$29,496.34	\$29,796.34		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1909 - Britannia Beach Refuse											
Revenues											
40000 Requisition				\$73,500.00	\$73,500.00	\$73,500.00	\$78,844.00	\$81,600.00	\$90,869.00	\$98,640.00	\$100,722.00
Requisitions				\$73,500.00	\$73,500.00	\$73,500.00	\$78,844.00	\$81,600.00	\$90,869.00	\$98,640.00	\$100,722.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$352.11	\$290.00	\$503.98	\$400.00	\$404.00	\$408.00	\$412.00	\$416.00
40235 Recycling Revenue				\$5,040.04	\$5,700.00	\$5,707.45	\$5,704.00	\$5,704.00	\$5,704.00	\$5,704.00	\$5,704.00
Fees & Other Revenues				\$5,392.15	\$5,990.00	\$6,211.43	\$6,104.00	\$6,108.00	\$6,112.00	\$6,116.00	\$6,120.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$13,903.35	\$17,465.00	\$17,464.99	\$15,794.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$13,903.35	\$17,465.00	\$17,464.99	\$15,794.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$13,000.00	\$5,731.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$13,000.00	\$5,731.00	\$0.00	\$0.00
Total Revenues				\$92,795.50	\$96,955.00	\$97,176.42	\$100,742.00	\$100,708.00	\$102,712.00	\$104,756.00	\$106,842.00
Expenses											
50180 Travel				\$0.00	\$0.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190 Advertising				\$0.00	\$0.00	\$442.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195 Meeting Costs				\$0.00	\$0.00	\$0.00	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50195 Meeting Costs				\$0.00	\$0.00	\$162.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410 Software				\$0.00	\$0.00	\$71.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services				\$55,590.25	\$61,200.00	\$49,495.82	\$57,104.00	\$58,246.00	\$59,411.00	\$60,599.00	\$61,811.00
50580 Contracted Services				\$0.00	\$19,950.00	\$14,526.54	\$29,038.00	\$29,619.00	\$30,211.00	\$30,815.00	\$31,431.00
50650 Operating Supplies - Other				\$0.00	\$0.00	\$235.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance				\$0.00	\$1,000.00	\$1,962.43	\$5,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
51030 Contingency				\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$7,664.26	\$5,000.00	\$5,441.20	\$8,500.00	\$8,670.00	\$8,843.00	\$9,020.00	\$9,200.00
53200 Time Allocation from Other Services				\$0.00	\$2,000.00	\$1,690.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$63,504.51	\$89,900.00	\$74,278.34	\$100,442.00	\$100,406.00	\$102,408.00	\$104,450.00	\$106,534.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve				\$0.00	\$100.00	\$199.34	\$300.00	\$302.00	\$304.00	\$306.00	\$308.00
53000 Transfer to Reserve				\$11,826.00	\$6,905.00	\$6,905.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$11,826.00	\$7,005.00	\$7,104.34	\$300.00	\$302.00	\$304.00	\$306.00	\$308.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$75,330.51	\$96,905.00	\$81,382.68	\$100,742.00	\$100,708.00	\$102,712.00	\$104,756.00	\$106,842.00
Surplus/ (Deficit)				\$17,464.99	\$50.00	\$15,793.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment				\$10,566.00		\$10,765.34	\$11,065.34	\$11,367.34	\$11,671.34	\$11,977.34	\$12,285.34
30999 Operational Surplus reserve				\$11,826.00		\$18,731.00	\$18,731.00	\$5,731.00	\$0.00	\$0.00	\$0.00
Reserves				\$22,392.00		\$29,496.34	\$29,796.34	\$17,098.34	\$11,671.34	\$11,977.34	\$12,285.34

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

40000 2002	Requisition	4,755	4,771	4,773	4,775	4,778	4,781

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>							
	BRALORNE TELEVISION	2,449,945	4,755	4,771	4,773	4,775	4,778	4,781	
Requisition maximums		TOTAL	2,449,945	4,755	4,771	4,773	4,775	4,778	4,781
Dollar Maximun	\$	5,469							
Tax Rate (per \$1,000)	\$	-	Est. Residential Tax rate /1,000	0.2169	0.1947	0.1948	0.1949	0.1950	0.1951

Jurisdiction	Bylaw 516/1147/1616
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a television repeater system for the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2002 - Bralorne Television							
Revenues							
40000 Requisition	\$3,076.00	\$4,755.00	\$4,755.00	\$4,755.00	\$4,771.00	0%	
Requisitions	\$3,076.00	\$4,755.00	\$4,755.00	\$4,755.00	\$4,771.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$26.72	\$10.00	\$18.18	\$22.65	\$15.00	-34%	Interest earned on reserve balance
Fees & Other Revenues	\$26.72	\$10.00	\$18.18	\$22.65	\$15.00	-34%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$3.31)	\$14.00	\$14.34	\$14.34	\$0.00	-100%	
Surplus Deficit Prior Year	(\$3.31)	\$14.00	\$14.34	\$14.34	\$0.00	-100%	
44000 Transfer from Reserve	\$0.00	\$600.00	\$600.00	\$600.00	\$0.00	-100%	Transfer from capital reserve for equipment repairs
Transfer Revenue	\$0.00	\$600.00	\$600.00	\$600.00	\$0.00	-100%	
Total Revenues	\$3,099.41	\$5,379.00	\$5,387.52	\$5,391.99	\$4,786.00	-11%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$120.07	\$119.00	\$118.91	\$118.91	\$121.00	2%	Property & equip insurance
50610 Miscellaneous Operating Cost	\$2,715.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	0%	Amount requested by BRVCA for operations
51012 Capital Grant	\$0.00	\$600.00	\$600.00	\$600.00	\$0.00	-100%	
Operating Expenses	\$3,085.07	\$5,369.00	\$5,368.91	\$5,368.91	\$4,771.00	-11%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$10.00	\$18.18	\$22.65	\$15.00	-34%	Interest transferred to reserve
Transfer Expenses	\$0.00	\$10.00	\$18.18	\$22.65	\$15.00	-34%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$3,085.07	\$5,379.00	\$5,387.09	\$5,391.56	\$4,786.00	-11%	
Surplus/ (Deficit)	\$14.34	\$0.00	\$0.43	\$0.43	\$0.00		
30000 Reserve - Capital Works and Equipment	\$1,584.28		\$1,002.46	\$1,006.93	\$1,021.93		
Reserves	\$1,584.28		\$1,002.46	\$1,006.93	\$1,021.93		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2002 - Bralorne Television								
Revenues								
40000 Requisition	\$3,076.00	\$4,755.00	\$4,755.00	\$4,771.00	\$4,773.00	\$4,775.00	\$4,778.00	\$4,781.00
Requisitions	\$3,076.00	\$4,755.00	\$4,755.00	\$4,771.00	\$4,773.00	\$4,775.00	\$4,778.00	\$4,781.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$26.72	\$10.00	\$22.65	\$15.00	\$16.00	\$17.00	\$18.00	\$19.00
Fees & Other Revenues	\$26.72	\$10.00	\$22.65	\$15.00	\$16.00	\$17.00	\$18.00	\$19.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$3.31)	\$14.00	\$14.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$3.31)	\$14.00	\$14.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$600.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$600.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$3,099.41	\$5,379.00	\$5,391.99	\$4,786.00	\$4,789.00	\$4,792.00	\$4,796.00	\$4,800.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$120.07	\$119.00	\$118.91	\$121.00	\$123.00	\$125.00	\$128.00	\$131.00
50610 Miscellaneous Operating Cost	\$2,715.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00
51012 Capital Grant	\$0.00	\$600.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$3,085.07	\$5,369.00	\$5,368.91	\$4,771.00	\$4,773.00	\$4,775.00	\$4,778.00	\$4,781.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$10.00	\$22.65	\$15.00	\$16.00	\$17.00	\$18.00	\$19.00
Transfer Expenses	\$0.00	\$10.00	\$22.65	\$15.00	\$16.00	\$17.00	\$18.00	\$19.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$3,085.07	\$5,379.00	\$5,391.56	\$4,786.00	\$4,789.00	\$4,792.00	\$4,796.00	\$4,800.00
Surplus/ (Deficit)	\$14.34	\$0.00	\$0.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$1,584.28		\$1,006.93	\$1,021.93	\$1,037.93	\$1,054.93	\$1,072.93	\$1,091.93
Reserves	\$1,584.28		\$1,006.93	\$1,021.93	\$1,038.93	\$1,056.93	\$1,075.93	\$1,095.93

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Lillooet Camelsfoot TV & Radio Rebroadcasting DA

2003

40000 2003	Requisition		27,065	27,065	27,065	28,014	29,400	29,400

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>								
	DISTRICT OF LILLOOET	43,268,687	23,020	23,186	23,186	23,999	25,186	25,186		
	LILLOOET/CAMELSFOOT TV	7,239,428	4,045	3,879	3,879	4,015	4,214	4,214		
Requisition maximums		TOTAL	50,508,115	27,065	27,065	27,065	28,014	29,400		
Dollar Maximun										
Tax Rate (per \$1,000)	0.1540	\$	63,465	Est. Residential Tax rate /1,000	0.06219	0.05359	0.05359	0.05546	0.05821	0.05821

Jurisdiction	Bylaw 1214, 1238, 1284
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a Television and Radio repeater system for the District of Lillooet and a defined area of Electoral Area B known as Camelsfoot.

Items of Significance

This Service is run by the Lillooet's Camelsfoot TV & Radio Association and funding is shown as requested by this society.

The capital request for 2022 is for new computer equipment and new software to improve the broadcast service.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2003 - Lillooet Camelsfoot TV & Radio Rebroadcasting							
Revenues							
40000 Requisition	\$30,849.00	\$27,065.00	\$27,065.00	\$27,065.00	\$27,065.00	0%	
Requisitions	\$30,849.00	\$27,065.00	\$27,065.00	\$27,065.00	\$27,065.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$55.04	\$33.00	\$48.30	\$63.54	\$60.00	-6%	Interest earned on reserve balance
Fees & Other Revenues	\$55.04	\$33.00	\$48.30	\$63.54	\$60.00	-6%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$5.45)	\$35.00	\$34.59	\$34.59	\$0.00	-100%	
Surplus Deficit Prior Year	(\$5.45)	\$35.00	\$34.59	\$34.59	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$30,898.59	\$27,133.00	\$27,147.89	\$27,163.13	\$27,125.00	0%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$29,800.00	\$26,850.00	\$26,850.00	\$26,850.00	\$25,900.00	-4%	As requested by Society for operations
Operating Expenses	\$30,050.00	\$27,100.00	\$27,100.00	\$27,100.00	\$26,150.00	-4%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$814.00	\$33.00	\$48.30	\$63.54	\$975.00	1434%	Transfer to capital reserve (used in 2022)
Transfer Expenses	\$814.00	\$33.00	\$48.30	\$63.54	\$975.00	1434%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$30,864.00	\$27,133.00	\$27,148.30	\$27,163.54	\$27,125.00	0%	
Surplus/ (Deficit)	\$34.59	\$0.00	(\$0.41)	(\$0.41)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$3,368.00		\$3,416.30	\$3,431.54	\$4,406.54		
Reserves	\$3,368.00		\$3,416.30	\$3,431.54	\$4,406.54		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2003 - Lillooet Camelsfoot TV & Radio Rebroadcasting								
Revenues								
40000 Requisition	\$30,849.00	\$27,065.00	\$27,065.00	\$27,065.00	\$27,065.00	\$28,014.00	\$29,400.00	\$29,400.00
Requisitions	\$30,849.00	\$27,065.00	\$27,065.00	\$27,065.00	\$27,065.00	\$28,014.00	\$29,400.00	\$29,400.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$55.04	\$33.00	\$63.54	\$60.00	\$65.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$55.04	\$33.00	\$63.54	\$60.00	\$65.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$5.45)	\$35.00	\$34.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$5.45)	\$35.00	\$34.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,886.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,886.00	\$0.00	\$0.00
Total Revenues	\$30,898.59	\$27,133.00	\$27,163.13	\$27,125.00	\$27,130.00	\$32,900.00	\$29,400.00	\$29,400.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$29,800.00	\$26,850.00	\$26,850.00	\$25,900.00	\$26,400.00	\$27,650.00	\$29,150.00	\$29,150.00
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00
Operating Expenses	\$30,050.00	\$27,100.00	\$27,100.00	\$26,150.00	\$26,650.00	\$32,900.00	\$29,400.00	\$29,400.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$814.00	\$33.00	\$63.54	\$975.00	\$480.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$814.00	\$33.00	\$63.54	\$975.00	\$480.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$30,864.00	\$27,133.00	\$27,163.54	\$27,125.00	\$27,130.00	\$32,900.00	\$29,400.00	\$29,400.00
Surplus/ (Deficit)	\$34.59	\$0.00	(\$0.41)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$3,368.00		\$3,431.54	\$4,406.54	\$4,886.54	\$0.00	\$0.00	\$0.00
Reserves	\$3,368.00		\$3,431.54	\$4,406.54	\$4,886.54	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Television & Radio Rebroadcasting

2004

40000 2004	Requisition	31,173	17,784	18,290	18,651	19,018	19,393

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
VILLAGE OF PEMBERTON	42,978,351	23,938	13,800	14,192	14,472	14,757	15,048	
PEMBERTON TELEVISION	22,239,384	7,235	3,984	4,098	4,179	4,261	4,345	

Requisition maximums		TOTAL	65,217,735	31,173	17,784	18,290	18,651	19,018	19,393	
Dollar Maximun	\$	30,000								
Tax Rate (per \$1,000)	0.2800	\$	338,917	Est. Residential Tax rate /1,000	0.0502	0.0273	0.0280	0.0286	0.0292	0.0297

Jurisdiction	Bylaw 637	Residential Occurences (for apportionment)	VILLAGE OF PEMBERTON	1,323
Debt Issue #	none		PEMBERTON TELEVISION	382
Basis of Apportionment	Residential Class 1 Occurences (apportionment)/ Collection on Hosp Improvements Only			1,705

Service Mandate

This service participates in and provides a financial contribution towards a Television and Radio repeater system for the Village of Pemberton and a defined portion of Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2004 - Pemberton TV & Radio Rebroadcasting									
Revenues									
40000	Requisition		\$19,500.00	\$31,173.00	\$31,173.00	\$31,173.00	\$17,784.00	-43%	
Requisitions			\$19,500.00	\$31,173.00	\$31,173.00	\$31,173.00	\$17,784.00	-43%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$110.70	\$0.00	\$93.01	\$121.02	\$20.00	-83%	
Fees & Other Revenues			\$110.70	\$0.00	\$93.01	\$121.02	\$20.00	-83%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$3,215.06	(\$10,254.00)	(\$10,253.85)	(\$10,253.85)	\$1,608.00	-116%	
Surplus Deficit Prior Year			\$3,215.06	(\$10,254.00)	(\$10,253.85)	(\$10,253.85)	\$1,608.00	-116%	
44000	Transfer from Reserve		\$0.00	\$500.00	\$500.00	\$500.00	\$0.00	-100%	Transferring Capital works & equipment reserve to offset 2018 parts for TSN
44000	Transfer from Reserve	SP94	\$0.00	\$6,276.00	\$0.00	\$0.00	\$6,276.00		Transfer from Operational Surplus reserve
Transfer Revenue			\$0.00	\$6,776.00	\$500.00	\$500.00	\$6,276.00	1155%	
Total Revenues			\$22,825.76	\$27,695.00	\$21,512.16	\$21,540.17	\$25,688.00	19%	
Expenses									
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$11,595.82	\$12,200.00	\$5,494.45	\$7,613.98	\$8,000.00	5%	TSN and Pemberton TV Leased Decoders (Monthly cost did go down between 2018 and 2019)
50600	Insurance		\$240.12	\$245.00	\$244.60	\$244.60	\$245.00	0%	
50630	Operating Supplies - Parts		\$4,084.60	\$3,000.00	\$0.00	\$0.00	\$0.00		2018 is parts for TSN, more parts needed in 2020 to go to digital
50670	Service / Site Maintenance		\$13,536.17	\$5,000.00	\$159.00	\$10,517.36	\$10,000.00	-5%	2019 includes electrical work running 1000' of cable, helicopter flights and drop offs, snowclearing and brush out of helipad area
50690	Utilities - Hydro		\$1,428.59	\$1,500.00	\$909.10	\$1,305.93	\$1,500.00	15%	
51030	Contingency		\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		
53200	Time Allocation from Other Services	CC2004	\$288.31	\$500.00	\$0.00	\$0.00	\$693.00		Staff time spent on service
Operating Expenses			\$31,423.61	\$27,695.00	\$7,057.15	\$19,931.87	\$25,688.00	29%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	SP94	\$1,656.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses			\$1,656.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$33,079.61	\$27,695.00	\$7,057.15	\$19,931.87	\$25,688.00	29%	
Surplus/ (Deficit)			(\$10,253.85)	\$0.00	\$14,455.01	\$1,608.30	\$0.00		
30000	Reserve - Capital Works and Equipment		\$500.00		\$0.00	\$0.00	\$0.00		
30999	Operational Surplus reserve		\$6,276.00		\$6,276.00	\$6,276.00	\$0.00		
Reserves			\$6,776.00		\$6,276.00	\$6,276.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2004 - Pemberton TV & Radio Rebroadcasting									
Revenues									
40000 Requisition		\$19,500.00	\$31,173.00	\$31,173.00	\$17,784.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
Requisitions		\$19,500.00	\$31,173.00	\$31,173.00	\$17,784.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$110.70	\$0.00	\$121.02	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$110.70	\$0.00	\$121.02	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$3,215.06	(\$10,254.00)	(\$10,253.85)	\$1,608.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$3,215.06	(\$10,254.00)	(\$10,253.85)	\$1,608.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$6,276.00	\$0.00	\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$6,776.00	\$500.00	\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$22,825.76	\$27,695.00	\$21,540.17	\$25,688.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$11,595.82	\$12,200.00	\$7,613.98	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
50600 Insurance		\$240.12	\$245.00	\$244.60	\$245.00	\$250.00	\$255.00	\$260.00	\$265.00
50630 Operating Supplies - Parts		\$4,084.60	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00
50670 Service / Site Maintenance		\$13,536.17	\$5,000.00	\$10,517.36	\$10,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50690 Utilities - Hydro		\$1,428.59	\$1,500.00	\$1,305.93	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
51030 Contingency		\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2004 Pemberton Television DA	\$288.31	\$500.00	\$0.00	\$693.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$31,423.61	\$27,695.00	\$19,931.87	\$25,688.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$1,656.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$1,656.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$33,079.61	\$27,695.00	\$19,931.87	\$25,688.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
Surplus/ (Deficit)		(\$10,253.85)	\$0.00	\$1,608.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$500.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve		\$6,276.00		\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$6,776.00		\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton & District Community Fund		2100							
40000 2100	Requisition		30,000	-	-	-	-	-	-
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
ASSESSMENTS									
	VILLAGE OF PEMBERTON	119,900,149	21,448	-	-	-	-	-	-
	PEMBERTON RECREATION COMMISSION	49,339,975	8,552	-	-	-	-	-	-
Requisition maximums		TOTAL	169,240,124	30,000	-	-	-	-	-
Dollar Maximun		none							
Tax Rate (per \$1,000)	0.5000	\$ 661,844	Est. Residential Tax rate /1,000	0.01899	-	-	-	-	-

Jurisdiction	SLP
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a recreation commission for the Village of Pemberton and a defined portion of Electoral Area C to provide for arts, culture and recreation in the area.

Items of Significance

Allocations committed but not yet paid:

Nov 2017 BOD	Up to \$1,746 to supply and install a bear-proof garbage bin near the baseball diamond in the Signal Hill Elementary School yard	1,746.00
Jun 2018 BOD	Youth outreach programs & events (redirected from Seed to Table programs)	2,123.01
Jun 2019 BOD	Up to \$726 to Stewardship Pemberton Society for 7 days of kitchen time at the PCC to host 7 community canning workshops	597.37
Total Allocations Committed but not paid		4,466.38

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2100 - Pemberton & District Community Fund							
Revenues							
40000 Requisition	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	-100%	
Requisitions	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	-100%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$24,037.67	\$21,710.00	\$21,709.90	\$21,709.90	\$19,076.00	-12%	
Surplus Deficit Prior Year	\$24,037.67	\$21,710.00	\$21,709.90	\$21,709.90	\$19,076.00	-12%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$54,037.67	\$51,710.00	\$51,709.90	\$51,709.90	\$19,076.00	-63%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$21,664.50	\$49,337.00	\$21,707.88	\$32,384.38	\$16,703.00	-48%	Other funding as per PVUS resolutions
50610 Miscellaneous Operating Cost CC2100 Pemberton & District Communi	\$5,399.22	\$0.00	\$0.00	\$0.00	\$0.00		2018 was for Canada Day parade traffic control costs
50610 Miscellaneous Operating Cost CC2106C Pemberton Youth Centre	\$0.00	\$2,123.00	\$0.00	\$0.00	\$2,123.00		Youth Outreach Program Expenses (June 2018 BOD), carried fwd
Operating Expenses	\$27,313.72	\$51,710.00	\$21,957.88	\$32,634.38	\$19,076.00	-42%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services CC2106 Pemberton Dist Com Rec Cmpx	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services CC2106C Pemberton Youth Centre	\$3,014.05	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$5,014.05	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$32,327.77	\$51,710.00	\$21,957.88	\$32,634.38	\$19,076.00	-42%	
Surplus/ (Deficit)	\$21,709.90	\$0.00	\$29,752.02	\$19,075.52	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2100 - Pemberton & District Community Fund								
Revenues								
40000 Requisition	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$24,037.67	\$21,710.00	\$21,709.90	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$24,037.67	\$21,710.00	\$21,709.90	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$54,037.67	\$51,710.00	\$51,709.90	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$21,664.50	\$49,337.00	\$32,384.38	\$16,703.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost CC2100 Pemberton & District Communi	\$5,399.22	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost CC2106C Pemberton Youth Centre	\$0.00	\$2,123.00	\$0.00	\$2,123.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$27,313.72	\$51,710.00	\$32,634.38	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services CC2106 Pemberton Dist Com Rec Cmpx	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services CC2106C Pemberton Youth Centre	\$3,014.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,014.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$32,327.77	\$51,710.00	\$32,634.38	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$21,709.90	\$0.00	\$19,075.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2102 - Birken Recreation Commission							
Revenues							
40000 Requisition	\$3,430.00	\$3,433.00	\$3,433.00	\$3,433.00	\$3,250.00	-5%	
Requisitions	\$3,430.00	\$3,433.00	\$3,433.00	\$3,433.00	\$3,250.00	-5%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.15	\$0.15	\$0.00	-100%	
Surplus Deficit Prior Year	\$0.26	\$0.00	\$0.15	\$0.15	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$3,430.26	\$3,433.00	\$3,433.15	\$3,433.15	\$3,250.00	-5%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$180.11	\$183.00	\$182.63	\$182.63	\$0.00	-100%	
50610 Miscellaneous Operating Cost	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	0%	Funds sent to Society (no request received)
Operating Expenses	\$3,430.11	\$3,433.00	\$3,432.63	\$3,432.63	\$3,250.00	-5%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$3,430.11	\$3,433.00	\$3,432.63	\$3,432.63	\$3,250.00	-5%	
Surplus/ (Deficit)	\$0.15	\$0.00	\$0.52	\$0.52	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2102 - Birken Recreation Commission								
Revenues								
40000 Requisition	\$3,430.00	\$3,433.00	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Requisitions	\$3,430.00	\$3,433.00	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.26	\$0.00	\$0.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$3,430.26	\$3,433.00	\$3,433.15	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$180.11	\$183.00	\$182.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Operating Expenses	\$3,430.11	\$3,433.00	\$3,432.63	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$3,430.11	\$3,433.00	\$3,432.63	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Surplus/ (Deficit)	\$0.15	\$0.00	\$0.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Lillooet Dist R.E.C. Centre CLSA		2104						
40000	2104	Requisition	2,586	2,886	2,886	2,886	2,886	2,886
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
ASSESSMENTS								
		LILLOOET DISTRICT REC CENTRE	2,031,448	2,586	2,886	2,886	2,886	2,886
Requisition maximums		TOTAL	2,031,448	2,586	2,886	2,886	2,886	2,886
Dollar Maximun		\$	2,586					
Tax Rate (per \$1,000)		0.1447 \$	2,886	0.14150	0.14207	0.14207	0.14207	0.14207
Est. Residential Tax rate /1,000								

Jurisdiction	Bylaw 560/625/920/1213/1615
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Lillooet and District Recreation, Educational and Cultural Center Society to help fund arts, culture and recreation in the area.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2104 - Lillooet Dist R.E.C. Centre									
Revenues									
40000	Requisition		\$2,000.00	\$2,586.00	\$2,586.00	\$2,586.00	\$2,886.00	12%	
Requisitions			\$2,000.00	\$2,586.00	\$2,586.00	\$2,586.00	\$2,886.00	12%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		(\$0.43)	(\$1.00)	(\$0.86)	(\$0.86)	\$0.00	-100%	
Surplus Deficit Prior Year			(\$0.43)	(\$1.00)	(\$0.86)	(\$0.86)	\$0.00	-100%	
43000	Transfers from Other Service	CC1000 General Government Services	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		2018 Area B PILT for Lillooet REC roof replacement project
43000	Transfers from Other Service	CC1000 General Government Services	\$12,087.57	\$12,088.00	\$12,087.57	\$12,087.57	\$12,088.00	0%	Allocation from BC Hydro PILT funds
Transfer Revenue			\$32,087.57	\$12,088.00	\$12,087.57	\$12,087.57	\$12,088.00	0%	
Total Revenues			\$34,087.14	\$14,673.00	\$14,672.71	\$14,672.71	\$14,974.00	2%	
Expenses									
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost		\$13,838.00	\$14,423.00	\$14,423.00	\$14,423.00	\$14,724.00	2%	Funds sent to District of Lillooet
51012	Capital Grant		\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		2018 capital grant for roof replacement proj from Area B PILT
Operating Expenses			\$34,088.00	\$14,673.00	\$14,673.00	\$14,673.00	\$14,974.00	2%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$34,088.00	\$14,673.00	\$14,673.00	\$14,673.00	\$14,974.00	2%	
Surplus/ (Deficit)			(\$0.86)	\$0.00	(\$0.29)	(\$0.29)	\$0.00		
Reserves			\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2104 - Lillooet Dist R.E.C. Centre									
Revenues									
40000 Requisition		\$2,000.00	\$2,586.00	\$2,586.00	\$2,886.00	\$2,886.00	\$2,886.00	\$2,886.00	\$2,886.00
Requisitions		\$2,000.00	\$2,586.00	\$2,586.00	\$2,886.00	\$2,886.00	\$2,886.00	\$2,886.00	\$2,886.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$0.43)	(\$1.00)	(\$0.86)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$0.43)	(\$1.00)	(\$0.86)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$12,087.57	\$12,088.00	\$12,087.57	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00
Transfer Revenue		\$32,087.57	\$12,088.00	\$12,087.57	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00
Total Revenues		\$34,087.14	\$14,673.00	\$14,672.71	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost		\$13,838.00	\$14,423.00	\$14,423.00	\$14,724.00	\$14,724.00	\$14,724.00	\$14,724.00	\$14,724.00
51012 Capital Grant		\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$34,088.00	\$14,673.00	\$14,673.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$34,088.00	\$14,673.00	\$14,673.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00
Surplus/ (Deficit)		(\$0.86)	\$0.00	(\$0.29)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Squamish Dist Com Swim Pool LSA		2105							
40000	2105	Requisition		1,406,514	1,519,035	1,820,189	1,820,189	1,820,189	1,820,189
REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
			ASSESSMENTS						
DISTRICT OF SQUAMISH			937,293,856	1,271,684	1,368,559	1,639,881	1,639,881	1,639,881	1,639,881
SQUAMISH DIST SWIM POOL			103,057,526	134,830	150,476	180,308	180,308	180,308	180,308
Requisition maximums			TOTAL	1,040,351,382	1,406,514	1,519,035	1,820,189	1,820,189	1,820,189
Dollar Maximun			\$ 800,000						
Tax Rate (per \$1,000)			0.9500	\$ 8,184,907	Est. Residential Tax rate /1,000	0.14017	0.14601	0.17496	0.17496

Jurisdiction	Bylaw 438/569	
Debt Issue #	issue# 121 Bylaw 1253, rate reset Oct, 2022	
Maturity date	2037	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides a financial contribution to the District of Squamish for the operation of a community swimming pool for the District of Squamish and a portion of Electoral Area D.

Items of Significance

District of Squamish Operating budget highlights:

Recreation Services will continue to focus on delivering excellent programs, customer service and to enhance the Adaptive Programming to meet the needs of youth with special needs. The Facilities Maintenance Department will continue to focus on preventative maintenance to prolong the life and maximise efficiency of the equipment. In addition staff will seek opportunities to reduce energy consumption through the replacement of aging equipment.

SPECIAL PROJECTS - CAPITAL	2020	2021	2022	2023	2024
HVAC replacement	\$ 40,000				
Interior Door Replacements	\$ 20,000				
Change Room Benches	\$ 14,000				
Boiler Parts (carried fwd)	\$ 100,000				
Roof Replacement (over 2020-2021)	\$ 80,000	\$ 810,000			
Plumbing Upgrades		\$ 150,000			
BP Aquatic Center Future Upgrades - not specified			\$ 175,000	\$ 125,000	\$ 100,000
	\$ 254,000	\$ 960,000	\$ 175,000	\$ 125,000	\$ 100,000
SPECIAL PROJECTS - OPERATIONAL	2020	2021	2022	2023	2023
Light Replacement Project (over 2020-2021)	\$ 40,000	\$ 75,000			
Sprinkler & Emergency Lighting Replacement		\$ 28,000			
	\$ 40,000	\$ 103,000	\$ -	\$ -	\$ -

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2105 - Squamish District Community Pool							
Revenues							
40000 Requisition	\$1,363,491.00	\$1,406,514.00	\$1,406,514.00	\$1,406,514.00	\$1,519,035.00	8%	
Requisitions	\$1,363,491.00	\$1,406,514.00	\$1,406,514.00	\$1,406,514.00	\$1,519,035.00	8%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$8,803.90	\$4,000.00	\$6,673.92	\$8,780.90	\$7,000.00	-20%	Interest earned on reserve balance
Fees & Other Revenues	\$8,803.90	\$4,000.00	\$6,673.92	\$8,780.90	\$7,000.00	-20%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$741.63	\$5,804.00	\$5,803.56	\$5,803.56	\$106,500.00	1735%	
Surplus Deficit Prior Year	\$741.63	\$5,804.00	\$5,803.56	\$5,803.56	\$106,500.00	1735%	
44000 Transfer from Reserve	\$56,586.12	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Spare boiler controls (\$100K) from capital reserve, carried fwd
Transfer Revenue	\$56,586.12	\$100,000.00	\$0.00	\$0.00	\$100,000.00		
Total Revenues	\$1,429,622.65	\$1,516,318.00	\$1,418,991.48	\$1,421,098.46	\$1,732,535.00	22%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590 Depreciation/Amortization	\$135,876.26	\$142,760.00	\$0.00	\$135,876.26	\$152,810.00	12%	
50610 Miscellaneous Operating Cost	\$1,302,224.00	\$1,265,809.00	\$1,265,809.00	\$1,265,809.00	\$1,275,585.00	1%	Funds sent to DOS for operations as requested
Operating Expenses	\$1,438,350.26	\$1,408,819.00	\$1,266,059.00	\$1,401,935.26	\$1,428,645.00	2%	
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Spare boiler controls (\$100K) from capital reserve, carried fwd from 2018
99996 Fixed Asset Increase	\$0.00	\$106,500.00	\$0.00	\$0.00	\$74,000.00		Pool upgrades (HVAC, benches, interior doors), revised & carried fwd
99996 Fixed Asset Increase	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00		2018 Electrical upgrades
99996 Fixed Asset Increase	\$6,586.12	\$0.00	\$0.00	\$0.00	\$0.00		2018 flowmeters & UV lamps
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$80,000.00		Roof Replacement (2 years project)
Capital Expenditures	\$81,586.12	\$206,500.00	\$0.00	\$0.00	\$254,000.00		
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$0.00	\$18,008.97	\$18,009.00	0%	
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$10,875.00	\$21,750.00	\$21,750.00	0%	
Principal & Interest	\$39,758.97	\$39,759.00	\$10,875.00	\$39,758.97	\$39,759.00	0%	
53000 Transfer to Reserve	\$0.00	\$4,000.00	\$6,673.92	\$8,780.90	\$162,941.00	1756%	
Transfer Expenses	\$0.00	\$4,000.00	\$6,673.92	\$8,780.90	\$162,941.00	1756%	
50590 Depreciation/Amortization	(\$135,876.26)	(\$142,760.00)	\$0.00	(\$135,876.26)	(\$152,810.00)	12%	
Non-Taxable Expenses (Depreciation)	(\$135,876.26)	(\$142,760.00)	\$0.00	(\$135,876.26)	(\$152,810.00)	12%	
Total Expenses	\$1,423,819.09	\$1,516,318.00	\$1,283,607.92	\$1,314,598.87	\$1,732,535.00	32%	
Surplus/ (Deficit)	\$5,803.56	\$0.00	\$135,383.56	\$106,499.59	\$0.00		
30000 Reserve - Capital Works and Equipment	\$465,425.91		\$472,099.83	\$474,206.81	\$537,147.81		
Reserves	\$465,425.91		\$472,099.83	\$474,206.81	\$537,147.81		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2105 - Squamish District Community Pool								
Revenues								
40000 Requisition	\$1,363,491.00	\$1,406,514.00	\$1,406,514.00	\$1,519,035.00	\$1,820,189.00	\$1,820,189.00	\$1,820,189.00	\$1,820,189.00
Requisitions	\$1,363,491.00	\$1,406,514.00	\$1,406,514.00	\$1,519,035.00	\$1,820,189.00	\$1,820,189.00	\$1,820,189.00	\$1,820,189.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$8,803.90	\$4,000.00	\$8,780.90	\$7,000.00	\$100.00	\$3,500.00	\$6,900.00	\$10,500.00
Fees & Other Revenues	\$8,803.90	\$4,000.00	\$8,780.90	\$7,000.00	\$100.00	\$3,500.00	\$6,900.00	\$10,500.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$741.63	\$5,804.00	\$5,803.56	\$106,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$741.63	\$5,804.00	\$5,803.56	\$106,500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$56,586.12	\$100,000.00	\$0.00	\$100,000.00	\$537,000.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$56,586.12	\$100,000.00	\$0.00	\$100,000.00	\$537,000.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,429,622.65	\$1,516,318.00	\$1,421,098.46	\$1,732,535.00	\$2,357,289.00	\$1,823,689.00	\$1,827,089.00	\$1,830,689.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$135,876.26	\$142,760.00	\$135,876.26	\$152,810.00	\$200,810.00	\$212,477.00	\$220,810.00	\$227,477.00
50610 Miscellaneous Operating Cost	\$1,302,224.00	\$1,265,809.00	\$1,265,809.00	\$1,275,585.00	\$1,357,280.00	\$1,348,380.00	\$1,392,680.00	\$1,412,580.00
Operating Expenses	\$1,438,350.26	\$1,408,819.00	\$1,401,935.26	\$1,428,645.00	\$1,558,340.00	\$1,561,107.00	\$1,613,740.00	\$1,640,307.00
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$106,500.00	\$0.00	\$74,000.00	\$150,000.00	\$175,000.00	\$125,000.00	\$100,000.00
99996 Fixed Asset Increase	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$6,586.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$80,000.00	\$810,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$81,586.12	\$206,500.00	\$0.00	\$254,000.00	\$960,000.00	\$175,000.00	\$125,000.00	\$100,000.00
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$18,008.97	\$18,009.00	\$18,009.00	\$18,009.00	\$18,009.00	\$18,009.00
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Principal & Interest	\$39,758.97	\$39,759.00	\$39,758.97	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00
53000 Transfer to Reserve	\$0.00	\$4,000.00	\$8,780.90	\$162,941.00	\$0.00	\$260,300.00	\$269,400.00	\$278,100.00
Transfer Expenses	\$0.00	\$4,000.00	\$8,780.90	\$162,941.00	\$0.00	\$260,300.00	\$269,400.00	\$278,100.00
50590 Depreciation/Amortization	(\$135,876.26)	(\$142,760.00)	(\$135,876.26)	(\$152,810.00)	(\$200,810.00)	(\$212,477.00)	(\$220,810.00)	(\$227,477.00)
Non-Taxable Expenses (Depreciation)	(\$135,876.26)	(\$142,760.00)	(\$135,876.26)	(\$152,810.00)	(\$200,810.00)	(\$212,477.00)	(\$220,810.00)	(\$227,477.00)
Total Expenses	\$1,423,819.09	\$1,516,318.00	\$1,314,598.87	\$1,732,535.00	\$2,357,289.00	\$1,823,689.00	\$1,827,089.00	\$1,830,689.00
Surplus/ (Deficit)	\$5,803.56	\$0.00	\$106,499.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$465,425.91		\$474,206.81	\$537,147.81	\$147.81	\$260,447.81	\$529,847.81	\$807,947.81
Reserves	\$465,425.91		\$474,206.81	\$537,147.81	\$147.81	\$260,447.81	\$529,847.81	\$807,947.81

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton & District Community Recreation

2106 CONSOLIDATED

40000 2106 Requisition	1,132,409	1,253,123	1,315,937	1,313,721	1,312,751	1,331,983

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS						
VILLAGE OF PEMBERTON	119,900,149	549,375	596,851	626,769	625,713	634,411
ELECTORAL AREA C	131,837,130	583,034	656,272	689,168	688,008	697,572

Requisition maximums		TOTAL	251,737,279	1,132,409	1,253,123	1,315,937	1,313,721	1,312,751	1,331,983	
Dollar Maximun	\$		1,031,387							
Tax Rate (per \$1,000)	1.2175	\$	2,237,790	Est. Residential Tax rate /1,000	0.48633	0.49779	0.52274	0.52186	0.52148	0.52912

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

- 2106 = Pemberton Cottonwood Recreation Complex
- 2106B = Pemberton Meadows Recreation Complex
- 2106C = Pemberton Youth Centre
- 2106E = Gates Lake Park
- 2106F = Pemberton Soccer Field

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton & District Community Recreation

2106

40000 2106 Requisition	940,922	1,053,588	1,035,035	1,048,713	1,062,665	1,076,896

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

<u>ASSESSMENTS</u>							
VILLAGE OF PEMBERTON	119,900,149	456,477	501,814	492,978	499,492	506,138	512,916
ELECTORAL AREA C	131,837,130	484,445	551,774	542,057	549,221	556,527	563,980

Requisition maximums		TOTAL	251,737,279	940,922	1,053,588	1,035,035	1,048,713	1,062,665	1,076,896	
Dollar Maximun	\$	1,031,387								
Tax Rate (per \$1,000)	1.21750	\$	2,237,790	Est. Residential Tax rate /1,000	0.40409	0.41853	0.41116	0.41659	0.42213	0.42779

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2106 - Pemberton Dist Com Rec Complex										
Revenues										
40000	Requisition			\$951,999.00	\$940,922.00	\$940,922.00	\$940,922.00	\$1,053,588.00	12%	
Requisitions				\$951,999.00	\$940,922.00	\$940,922.00	\$940,922.00	\$1,053,588.00	12%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$2,535.83	\$3,200.00	\$1,322.45	\$1,322.45	\$0.00	-100%	Interest on reserve balances -reserves transferred to VOP June '19
40240	Time Allocation To Other Services			\$8,096.42	\$10,000.00	\$1,701.20	\$1,701.20	\$0.00	-100%	
40300	Miscellaneous Revenue			\$5,594.07	\$5,600.00	\$2,370.66	\$2,370.66	\$0.00	-100%	Photocopies & advertising revenue Jan - May; VCI Monitor rev share included of \$525
40320	Adult Program Revenue			\$47,466.91	\$47,400.00	\$28,651.04	\$28,651.04	\$0.00	-100%	
40321	Children's Program Revenue			\$73,566.04	\$73,500.00	\$55,669.32	\$55,669.32	\$0.00	-100%	
40323	Summer Camp Revenue			\$15,957.00	\$15,950.00	(\$60.00)	(\$60.00)	\$0.00	-100%	
40325	Facility Rental Revenue			\$130,585.63	\$114,000.00	\$40,126.35	\$40,126.35	\$0.00	-100%	
40326	Facility Concession Sales			\$2,802.50	\$2,800.00	\$1,170.00	\$1,170.00	\$0.00	-100%	
40327	Special Events Revenue	SE3	PCC - Canada Day	\$60.00	\$60.00	\$0.00	\$0.00	\$0.00		
40328	Fitness Centre Revenue			\$123,322.95	\$123,300.00	\$59,298.64	\$59,298.64	\$0.00	-100%	
Fees & Other Revenues				\$409,987.35	\$395,810.00	\$190,249.66	\$190,249.66	\$0.00	-100%	Revenue showing up to May 2019
40705	Donations & Other Contributions			\$51,930.00	\$0.00	\$0.00	\$0.00	\$0.00		
40705	Donations & Other Contributions	SE3	PCC - Canada Day	\$850.00	\$250.00	\$0.00	\$0.00	\$0.00		
40950	Conditional Grants - Federal			(\$447.00)	\$0.00	\$0.00	\$0.00	\$0.00		2018 adj for over accrual of Canada 150 grant for playpark
40950	Conditional Grants - Federal	SE3	PCC - Canada Day	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	-100%	
40960	Conditional Grants - Provincial	SE34	Family Day Event	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	-100%	
40990	Conditional Grants - Non Governmental			\$3,600.00	\$3,600.00	\$1,650.00	\$1,650.00	\$0.00	-100%	BC Rec & Parks grant for after school care
Grants				\$58,933.00	\$6,850.00	\$4,650.00	\$4,650.00	\$0.00	-100%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing			\$29,484.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$29,484.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$89,354.99	\$121,843.00	\$122,042.90	\$122,042.90	(\$36.00)	-100%	
Surplus Deficit Prior Year				\$89,354.99	\$121,843.00	\$122,042.90	\$122,042.90	(\$36.00)	-100%	
43000	Transfers from Other Service	CC1000	General Government Services	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000	Transfers from Other Service	CC2100	Pemberton & District Communi	\$2,000.00	\$0.00	\$20.00	\$20.00	\$0.00	-100%	Boomerang bag ins payment for room rental Feb 2019
43000	Transfers from Other Service	CC2502	Pemberton Library LSA	\$48,493.00	\$49,948.00	\$49,948.00	\$49,948.00	\$50,947.00		2% Pemberton Library rent
44000	Transfer from Reserve			\$42,500.00	\$0.00	\$233,198.00	\$233,198.00	\$0.00	-100%	2018 Repiping geothermal system from capital reserve; 2019 Reserves transferred to VOP in June 2019
Transfer Revenue				\$117,993.00	\$49,948.00	\$283,166.00	\$283,166.00	\$50,947.00	-82%	
Total Revenues				\$1,657,751.34	\$1,515,373.00	\$1,541,030.56	\$1,541,030.56	\$1,104,499.00	-28%	
Expenses										
50110	Salaries			\$349,053.85	\$393,857.00	\$141,901.31	\$141,901.31	\$0.00	-100%	Expenses up to May 2019
50130	Benefits			\$82,277.30	\$100,239.00	\$36,375.17	\$36,375.17	\$0.00	-100%	Expenses up to May 2019
50131	Employer Health Tax			\$0.00	\$7,797.00	\$3,276.23	\$3,276.23	\$0.00	-100%	Expenses up to May 2019
50140	Overtime	CC2106	Pemberton Dist Com Rec Cmpx	\$0.00	\$500.00	\$417.16	\$417.16	\$0.00	-100%	Expenses up to May 2019
50160	Training			\$3,494.00	\$4,500.00	\$2,066.00	\$2,066.00	\$0.00	-100%	Expenses up to May 2019
50170	Dues/Subscriptions/Memberships			\$664.79	\$700.00	\$631.68	\$631.68	\$0.00	-100%	Expenses up to May 2019
50180	Travel			\$2,219.42	\$2,250.00	\$933.42	\$933.42	\$0.00	-100%	Expenses up to May 2019
50190	Advertising			\$550.00	\$1,500.00	\$690.40	\$690.40	\$0.00	-100%	Expenses up to May 2019
50195	Meeting Costs			\$245.99	\$300.00	\$88.34	\$88.34	\$0.00	-100%	Expenses up to May 2019
50200	Bank Charges & Interest			\$6,739.49	\$6,850.00	\$4,625.34	\$4,625.34	\$0.00	-100%	Expenses up to May 2019
50210	Communications			\$2,952.60	\$3,100.00	\$1,343.71	\$1,343.71	\$0.00	-100%	Expenses up to May 2019
50220	Courier			\$0.00	\$100.00	\$0.00	\$0.00	\$0.00		Expenses up to May 2019

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2106 - Pemberton Dist Com Rec Complex										
50240	Office Supplies			\$5,201.14	\$5,000.00	\$1,119.50	\$1,119.50	\$0.00	-100%	Expenses up to May 2019
50270	Miscellaneous Office Expense			\$0.00	\$5,000.00	\$378.02	\$378.02	\$0.00	-100%	Expenses up to May 2019
50275	Staff Incentives			\$885.72	\$500.00	\$19.99	\$19.99	\$0.00	-100%	Expenses up to May 2019
50276	Staff Retention			\$1,815.00	\$2,500.00	\$781.08	\$781.08	\$0.00	-100%	Expenses up to May 2019
50280	Photocopier			\$7,666.51	\$7,900.00	\$2,556.20	\$2,556.20	\$0.00	-100%	Expenses up to May 2019
50320	Security			\$1,175.50	\$2,500.00	\$170.00	\$170.00	\$0.00	-100%	Expenses up to May 2019
50330	Vehicle Expense			\$1,592.22	\$2,500.00	\$435.20	\$435.20	\$0.00	-100%	Expenses up to May 2019
50400	Hardware			\$3,386.30	\$5,000.00	\$488.96	\$488.96	\$0.00	-100%	Expenses up to May 2019
50410	Software			\$137.00	\$3,000.00	\$66.00	\$66.00	\$0.00	-100%	Expenses up to May 2019
50440	Support Services			\$17,106.61	\$23,700.00	\$16,401.13	\$16,401.13	\$0.00	-100%	Expenses up to May 2019
50500	Overhead from General Government			\$14,000.00	\$5,833.00	\$5,833.00	\$5,833.00	\$0.00	-100%	Expenses up to May 2019
50501	Overhead from VOP for PCC			\$0.00	\$8,167.00	\$0.00	\$0.00	\$0.00		Expenses up to May 2019
50520	Consulting - Legal			\$9,581.21	\$5,000.00	\$2,364.71	\$2,364.71	\$0.00	-100%	Expenses up to May 2019
50580	Contracted Services			\$73,530.99	\$74,000.00	\$30,012.24	\$30,012.24	\$0.00	-100%	Expenses up to May 2019
50590	Depreciation/Amortization			\$290,347.50	\$285,800.00	\$0.00	\$294,779.49	\$300,000.00	2%	
50600	Insurance			\$16,779.12	\$17,880.00	\$16,773.16	\$16,773.16	\$16,184.00	-4%	Property & Equipment insurance (SLRD)
50600	Insurance	V011	2016 Dodge RAM PCC	\$0.00	\$0.00	\$1,976.00	\$1,976.00	\$0.00	-100%	
50605	Licenses & Permits			\$762.12	\$750.00	\$577.41	\$577.41	\$0.00	-100%	Expenses up to May 2019
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$497,159.53	\$457,449.91	\$630,418.00	38%	Amount sent to VOP for Management starting June 1, 2019
50621	Operating Costs - Adult Programs			\$31,045.33	\$32,890.00	\$20,430.27	\$20,430.27	\$0.00	-100%	Expenses up to May 2019
50622	Operating Costs - Children's Programs			\$44,933.03	\$47,000.00	\$26,579.46	\$26,579.46	\$0.00	-100%	Expenses up to May 2019
50624	Operating Costs - Summer Camp			\$13,032.55	\$13,035.00	\$275.00	\$275.00	\$0.00	-100%	Expenses up to May 2019
50626	Operating Costs - Facility			\$46,307.77	\$59,500.00	\$15,768.27	\$15,768.27	\$0.00	-100%	Expenses up to May 2019
50650	Operating Supplies - Other			\$2,289.21	\$2,000.00	\$0.00	\$0.00	\$0.00		Expenses up to May 2019
50655	Operating Costs - Special Events	SE19	Winter Carnival	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		Expenses up to May 2019
50655	Operating Costs - Special Events	SE3	PCC - Canada Day	\$7,322.96	\$7,500.00	\$0.00	\$0.00	\$0.00		Expenses up to May 2019
50655	Operating Costs - Special Events	SE34	Family Day Event	\$406.58	\$1,000.00	\$313.19	\$313.19	\$0.00	-100%	Expenses up to May 2019
50656	Operating Costs - Fitness Centre			\$31,059.27	\$30,000.00	\$9,623.72	\$9,623.72	\$0.00	-100%	Expenses up to May 2019
50670	Service / Site Maintenance			\$47,970.48	\$35,590.00	\$9,358.00	\$9,358.00	\$0.00	-100%	Expenses up to May 2019
50670	Service / Site Maintenance	SP57	Spray Park	\$1,617.25	\$1,700.00	\$34.20	\$34.20	\$0.00	-100%	Expenses up to May 2019
50675	Tipping Fee Surcharge			\$0.00	\$100.00	\$0.00	\$0.00	\$0.00		Expenses up to May 2019
50690	Utilities - Hydro			\$48,054.43	\$52,700.00	\$21,429.35	\$21,429.35	\$0.00	-100%	Expenses up to May 2019
50700	Utilities - Telephone			\$5,677.95	\$6,000.00	\$2,534.39	\$2,351.70	\$0.00	-100%	Expenses up to May 2019
50710	Utilities - Water & Sewer			\$14,582.63	\$15,749.00	\$582.07	\$582.07	\$0.00	-100%	Expenses up to May 2019
50710	Utilities - Water & Sewer	SP57	Spray Park	\$11,285.84	\$12,189.00	\$363.28	\$363.28	\$0.00	-100%	Expenses up to May 2019
51011	Non-Capitalized Equipment			(\$55,894.48)	\$12,500.00	\$2,951.57	\$2,951.57	\$0.00	-100%	Expenses up to May 2019
53150	Contribution To Other Governments			\$0.00	\$0.00	\$233,198.00	\$233,198.00	\$0.00	-100%	Expenses up to May 2019
53200	Time Allocation from Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$0.00	\$0.00	\$113.79	\$113.79	\$0.00	-100%	Expenses up to May 2019
Operating Expenses				\$1,141,855.18	\$1,306,676.00	\$1,113,015.45	\$1,367,902.63	\$946,602.00	-31%	
99996	Fixed Asset Increase			\$55,894.48	\$0.00	\$0.00	\$0.00	\$0.00		Reclassing Nature Play park to capitalize 2016-2017 costs
99996	Fixed Asset Increase			\$105,059.18	\$0.00	\$0.00	\$0.00	\$0.00		2018 Nature Play park phase 3 some offset with WB foundation grant
99996	Fixed Asset Increase			\$25,684.28	\$35,000.00	\$21,190.10	\$39,152.19	\$40,000.00		Fitness centre equipment; 2018 for Keiser bikes; 2019 is barbells & grip plates, 2 treadmills, bike, rower & other gym equipment
99996	Fixed Asset Increase			\$29,484.11	\$0.00	\$0.00	\$0.00	\$0.00		PCC truck purchase; using MFA equipment financing 5-year term
99996	Fixed Asset Increase			\$14,919.30	\$15,000.00	\$5,580.06	\$5,580.06	\$0.00		Power Smart (lighting) Improvements for PCC
99996	Fixed Asset Increase			\$42,500.00	\$0.00	\$0.00	\$0.00	\$0.00		Repiping the geothermal system from Capital reserve
99996	Fixed Asset Increase			\$0.00	\$36,750.00	\$0.00	\$0.00	\$61,750.00		Outdoor basketball court carried fwd and increased
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Replace existing Room D floor with a pulastic seamless
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		multipurpose flooring; using \$25K reserve as per resolution
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Scissor Lift for height works on the facility
99996	Fixed Asset Increase			\$0.00	\$22,000.00	\$0.00	\$21,747.53	\$0.00	-100%	Replace DDC HVAC Control System (variable frequency drives (VFD's) for the main circulation pumps moved to 2020)
Capital Expenditures				\$273,541.35	\$108,750.00	\$26,770.16	\$66,479.78	\$156,750.00	136%	
52040	SLRD - Debt Charges - Principal			\$161,405.05	\$161,405.00	\$106,177.54	\$161,405.05	\$161,405.00	0%	Issue 99 & 101 paid by SLRD
52050	SLRD - Debt Charges - Interest			\$139,741.86	\$139,742.00	\$69,870.93	\$139,741.86	\$139,742.00	0%	Issue 99 & 101 paid by SLRD
52060	Short-term Debt Charges - Principal			\$4,459.24	\$9,026.00	\$25,024.76	\$25,024.76	\$0.00	-100%	Includes principal payout of \$20,516.70 (Ram) couldn't transfer borrowing; VOP to undertake new borrowing (will then offset)

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2106 - Pemberton Dist Com Rec Complex							
52065 Short-term Debt Charges - Interest	\$344.26	\$574.00	\$291.81	\$291.81	\$0.00	-100%	
Principal & Interest	\$305,950.41	\$310,747.00	\$201,365.04	\$326,463.48	\$301,147.00	-8%	
53000 Transfer to Reserve	\$103,709.00	\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	-100%	Transfers to Capital reserve; Transferred to VOP in June 2019
53100 Contribution To Other Services	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$104,709.00	\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	-100%	
50590 Depreciation/Amortization	(\$290,347.50)	(\$285,800.00)	\$0.00	(\$294,779.49)	(\$300,000.00)	2%	
Non-Taxable Expenses (Depreciation)	(\$290,347.50)	(\$285,800.00)	\$0.00	(\$294,779.49)	(\$300,000.00)	2%	
Total Expenses	\$1,535,708.44	\$1,515,373.00	\$1,416,150.65	\$1,541,066.40	\$1,104,499.00	-28%	
Surplus/ (Deficit)	\$122,042.90	\$0.00	\$124,879.91	(\$35.84)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$133,198.00		\$0.00	\$0.00	\$0.00		
30025 Reserve - Roof Repairs	\$25,000.00		\$0.00	\$0.00	\$0.00		
Reserves	\$158,198.00		\$0.00	\$0.00	\$0.00		
Reserve - Capital Works and Equipment				\$208,198.00	\$268,198.00		
Reserve - Room D Flooring				\$25,000.00	\$0.00		
VOP held reserves:				\$233,198.00	\$268,198.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex											
Revenues											
40000	Requisition			\$951,999.00	\$940,922.00	\$940,922.00	\$1,053,588.00	\$1,035,035.00	\$1,048,713.00	\$1,062,665.00	\$1,076,896.00
Requisitions				\$951,999.00	\$940,922.00	\$940,922.00	\$1,053,588.00	\$1,035,035.00	\$1,048,713.00	\$1,062,665.00	\$1,076,896.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$2,535.83	\$3,200.00	\$1,322.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40240	Time Allocation To Other Services			\$8,096.42	\$10,000.00	\$1,701.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300	Miscellaneous Revenue			\$5,594.07	\$5,600.00	\$2,370.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40320	Adult Program Revenue			\$47,466.91	\$47,400.00	\$28,651.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40321	Children's Program Revenue			\$73,566.04	\$73,500.00	\$55,669.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40323	Summer Camp Revenue			\$15,957.00	\$15,950.00	(\$60.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40325	Facility Rental Revenue			\$130,585.63	\$114,000.00	\$40,126.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40326	Facility Concession Sales			\$2,802.50	\$2,800.00	\$1,170.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40327	Special Events Revenue	SE3	PCC - Canada Day	\$60.00	\$60.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40328	Fitness Centre Revenue			\$123,322.95	\$123,300.00	\$59,298.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$409,987.35	\$395,810.00	\$190,249.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40705	Donations & Other Contributions			\$51,930.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40705	Donations & Other Contributions	SE3	PCC - Canada Day	\$850.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40950	Conditional Grants - Federal			(\$447.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40950	Conditional Grants - Federal	SE3	PCC - Canada Day	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SE34	Family Day Event	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental			\$3,600.00	\$3,600.00	\$1,650.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$58,933.00	\$6,850.00	\$4,650.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$29,484.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$29,484.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$89,354.99	\$121,843.00	\$122,042.90	(\$36.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$89,354.99	\$121,843.00	\$122,042.90	(\$36.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2100	Pemberton & District Communi	\$2,000.00	\$0.00	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2502	Pemberton Library LSA	\$48,493.00	\$49,948.00	\$49,948.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00	\$55,146.00
44000	Transfer from Reserve			\$42,500.00	\$0.00	\$233,198.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$117,993.00	\$49,948.00	\$283,166.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00	\$55,146.00
Total Revenues				\$1,657,751.34	\$1,515,373.00	\$1,541,030.56	\$1,104,499.00	\$1,087,001.00	\$1,101,718.00	\$1,116,730.00	\$1,132,042.00
Expenses											
50110	Salaries			\$349,053.85	\$393,857.00	\$141,901.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits			\$82,277.30	\$100,239.00	\$36,375.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax			\$0.00	\$7,797.00	\$3,276.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	CC2106	Pemberton Dist Com Rec Cmpx	\$0.00	\$500.00	\$417.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training			\$3,494.00	\$4,500.00	\$2,066.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50170	Dues/Subscriptions/Memberships			\$664.79	\$700.00	\$631.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50180	Travel			\$2,219.42	\$2,250.00	\$933.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190	Advertising			\$550.00	\$1,500.00	\$690.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs			\$245.99	\$300.00	\$88.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50200	Bank Charges & Interest			\$6,739.49	\$6,850.00	\$4,625.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications			\$2,952.60	\$3,100.00	\$1,343.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier			\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50240	Office Supplies			\$5,201.14	\$5,000.00	\$1,119.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50270	Miscellaneous Office Expense			\$0.00	\$5,000.00	\$378.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50275	Staff Incentives			\$885.72	\$500.00	\$19.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex											
50276	Staff Retention			\$1,815.00	\$2,500.00	\$781.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50280	Photocopier			\$7,666.51	\$7,900.00	\$2,556.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50320	Security			\$1,175.50	\$2,500.00	\$170.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense			\$1,592.22	\$2,500.00	\$435.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50400	Hardware			\$3,386.30	\$5,000.00	\$488.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$137.00	\$3,000.00	\$66.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50440	Support Services			\$17,106.61	\$23,700.00	\$16,401.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50500	Overhead from General Government			\$14,000.00	\$5,833.00	\$5,833.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50501	Overhead from VOP for PCC			\$0.00	\$8,167.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50520	Consulting - Legal			\$9,581.21	\$5,000.00	\$2,364.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$73,530.99	\$74,000.00	\$30,012.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$290,347.50	\$285,800.00	\$294,779.49	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00	\$300,000.00
50600	Insurance			\$16,779.12	\$17,880.00	\$16,773.16	\$16,184.00	\$16,508.00	\$16,838.00	\$17,175.00	\$17,519.00
50600	Insurance	V011	2016 Dodge RAM PCC	\$0.00	\$0.00	\$1,976.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50605	Licenses & Permits			\$762.12	\$750.00	\$577.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$457,449.91	\$630,418.00	\$719,346.00	\$733,733.00	\$748,408.00	\$763,376.00
50621	Operating Costs - Adult Programs			\$31,045.33	\$32,890.00	\$20,430.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50622	Operating Costs - Children's Programs			\$44,933.03	\$47,000.00	\$26,579.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50624	Operating Costs - Summer Camp			\$13,032.55	\$13,035.00	\$275.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50626	Operating Costs - Facility			\$46,307.77	\$59,500.00	\$15,768.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$2,289.21	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events	SE19	Winter Carnival	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events	SE3	PCC - Canada Day	\$7,322.96	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events	SE34	Family Day Event	\$406.58	\$1,000.00	\$313.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50656	Operating Costs - Fitness Centre			\$31,059.27	\$30,000.00	\$9,623.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$47,970.48	\$35,590.00	\$9,358.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance	SP57	Spray Park	\$1,617.25	\$1,700.00	\$34.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50675	Tipping Fee Surcharge			\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro			\$48,054.43	\$52,700.00	\$21,429.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50700	Utilities - Telephone			\$5,677.95	\$6,000.00	\$2,351.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50710	Utilities - Water & Sewer			\$14,582.63	\$15,749.00	\$582.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50710	Utilities - Water & Sewer	SP57	Spray Park	\$11,285.84	\$12,189.00	\$363.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			(\$55,894.48)	\$12,500.00	\$2,951.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$233,198.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2106	Pemberton Dist Com Rec Cmpx	\$0.00	\$0.00	\$113.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$1,141,855.18	\$1,306,676.00	\$1,367,902.63	\$946,602.00	\$1,035,854.00	\$1,050,571.00	\$1,065,583.00	\$1,080,895.00
99996	Fixed Asset Increase			\$55,894.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$105,059.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$25,684.28	\$35,000.00	\$39,152.19	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$29,484.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$14,919.30	\$15,000.00	\$5,580.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$42,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$36,750.00	\$0.00	\$61,750.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$22,000.00	\$21,747.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Capital Expenditures				\$273,541.35	\$108,750.00	\$66,479.78	\$156,750.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
52040	SLRD - Debt Charges - Principal			\$161,405.05	\$161,405.00	\$161,405.05	\$161,405.00	\$161,405.00	\$161,405.00	\$161,405.00	\$161,405.00
52050	SLRD - Debt Charges - Interest			\$139,741.86	\$139,742.00	\$139,741.86	\$139,742.00	\$139,742.00	\$139,742.00	\$139,742.00	\$139,742.00
52060	Short-term Debt Charges - Principal			\$4,459.24	\$9,026.00	\$25,024.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52065	Short-term Debt Charges - Interest			\$344.26	\$574.00	\$291.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$305,950.41	\$310,747.00	\$326,463.48	\$301,147.00	\$301,147.00	\$301,147.00	\$301,147.00	\$301,147.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex								
53000 Transfer to Reserve	\$103,709.00	\$75,000.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$104,709.00	\$75,000.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization	(\$290,347.50)	(\$285,800.00)	(\$294,779.49)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)
Non-Taxable Expenses (Depreciation)	(\$290,347.50)	(\$285,800.00)	(\$294,779.49)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)
Total Expenses	\$1,535,708.44	\$1,515,373.00	\$1,541,066.40	\$1,104,499.00	\$1,087,001.00	\$1,101,718.00	\$1,116,730.00	\$1,132,042.00
Surplus/ (Deficit)	\$122,042.90	\$0.00	(\$35.84)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$133,198.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30025 Reserve - Roof Repairs	\$25,000.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$158,198.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserve - Capital Works and Equipment			\$208,198.00	\$283,198.00	\$358,198.00	\$433,198.00	\$508,198.00	\$583,198.00
Reserve - Room D Flooring			\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
VOP held reserves:			\$233,198.00	\$283,198.00	\$358,198.00	\$433,198.00	\$508,198.00	\$583,198.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Meadows Fields	2106B						
40000 2106 Requisition		22,857	26,575	34,984	35,683	36,397	37,124

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>								
		VILLAGE OF PEMBERTON	119,900,149	11,089	12,657	16,663	16,995	17,336	17,682	
		ELECTORAL AREA C	131,837,130	11,768	13,918	18,321	18,688	19,061	19,442	
Requisition maximums		TOTAL	251,737,279	22,857	26,575	34,984	35,683	36,397	37,124	
Dollar Maximun	\$	1,031,387								
Tax Rate (per \$1,000)	1.21750	\$	2,237,790	Est. Residential Tax rate /1,000	0.00982	0.01056	0.01390	0.01417	0.01446	0.01475

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2106B - Pemberton Meadows Fields								
Revenues								
40000	Requisition	\$27,190.00	\$22,857.00	\$22,857.00	\$22,857.00	\$26,575.00	16%	
Requisitions		\$27,190.00	\$22,857.00	\$22,857.00	\$22,857.00	\$26,575.00	16%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$73.53	\$110.00	\$80.43	\$80.43	\$0.00	-100%	Interest earned on reserve balance
Fees & Other Revenues		\$73.53	\$110.00	\$80.43	\$80.43	\$0.00	-100%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$7,383.92	\$11,107.00	\$11,106.58	\$11,106.58	(\$1,485.00)	-113%	
Surplus Deficit Prior Year		\$7,383.92	\$11,107.00	\$11,106.58	\$11,106.58	(\$1,485.00)	-113%	
44000	Transfer from Reserve	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Operational Surplus reserve transferred to VOP
Transfer Revenue		\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	
Total Revenues		\$34,647.45	\$34,074.00	\$44,044.01	\$44,044.01	\$25,090.00	-43%	
Expenses								
50180	Travel	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00		
50210	Communications	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00		
50520	Consulting - Legal	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00		
50580	Contracted Services	\$3,419.10	\$3,500.00	\$0.00	\$0.00	\$0.00		
50610	Miscellaneous Operating Cost	\$0.00	\$0.00	\$24,838.97	\$24,838.97	\$23,560.00	-5%	Amount sent to VOP for Management starting June 1, 2019
50630	Operating Supplies - Parts	\$160.50	\$300.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance	\$11,575.00	\$18,124.00	\$3,640.00	\$3,640.00	\$0.00	-100%	Expenses up to May 2019
50710	Utilities - Water & Sewer	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	\$1,530.00	2%	
51011	Non-Capitalized Equipment	\$0.00	\$1,750.00	\$0.00	\$0.00	\$0.00		
53150	Contribution To Other Governments	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Operational Surplus reserve transferred to VOP
53200	Time Allocation from Other Services	\$1,886.27	\$2,200.00	\$549.99	\$549.99	\$0.00	-100%	Expenses up to May 2019
Operating Expenses		\$18,540.87	\$29,074.00	\$39,028.96	\$40,528.96	\$25,090.00	-38%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	-100%	
Transfer Expenses		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$23,540.87	\$34,074.00	\$44,028.96	\$45,528.96	\$25,090.00	-45%	
Surplus/ (Deficit)		\$11,106.58	\$0.00	\$15.05	(\$1,484.95)	\$0.00		
30999	Operational Surplus reserve	\$5,000.00		\$0.00	\$0.00	\$0.00		
Reserves		\$5,000.00		\$0.00	\$0.00	\$0.00		
Reserve - Operational Surplus reserve					\$10,000.00	\$15,000.00		
VOP held reserves:					\$10,000.00	\$15,000.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106B - Pemberton Meadows Fields									
Revenues									
40000 Requisition		\$27,190.00	\$22,857.00	\$22,857.00	\$26,575.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
Requisitions		\$27,190.00	\$22,857.00	\$22,857.00	\$26,575.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$73.53	\$110.00	\$80.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$73.53	\$110.00	\$80.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$7,383.92	\$11,107.00	\$11,106.58	(\$1,485.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$7,383.92	\$11,107.00	\$11,106.58	(\$1,485.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$34,647.45	\$34,074.00	\$44,044.01	\$25,090.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
Expenses									
50180 Travel		\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210 Communications		\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal		\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$3,419.10	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost		\$0.00	\$0.00	\$24,838.97	\$23,560.00	\$33,423.00	\$34,091.00	\$34,773.00	\$35,468.00
50630 Operating Supplies - Parts		\$160.50	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance		\$11,575.00	\$18,124.00	\$3,640.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50710 Utilities - Water & Sewer		\$1,500.00	\$1,500.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00	\$1,656.00
51011 Non-Capitalized Equipment		\$0.00	\$1,750.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150 Contribution To Other Governments		\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2106B Pemberton Meadows Centre	\$1,886.27	\$2,200.00	\$549.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$18,540.87	\$29,074.00	\$40,528.96	\$25,090.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$23,540.87	\$34,074.00	\$45,528.96	\$25,090.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
Surplus/ (Deficit)		\$11,106.58	\$0.00	(\$1,484.95)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve		\$5,000.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$5,000.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserve - Operational Surplus reserve				\$10,000.00	\$15,000.00	\$20,000.00	\$25,000.00	\$30,000.00	\$35,000.00
VOP held reserves:				\$10,000.00	\$15,000.00	\$20,000.00	\$25,000.00	\$30,000.00	\$35,000.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Youth Centre 2106C	40000 2106 Requisition	127,510	108,592	186,099	168,310	151,454	154,484

REQUISITION

Figures Used for Apportionment

"FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>							
	VILLAGE OF PEMBERTON	119,900,149	61,860	51,721	88,637	80,165	72,136	73,579
	ELECTORAL AREA C	131,837,130	65,650	56,871	97,462	88,145	79,318	80,905

Requisition maximums		TOTAL	251,737,279	127,510	108,592	186,099	168,310	151,454	154,484	
Dollar Maximun	\$	1,031,387								
Tax Rate (per \$1,000)	1.21750	\$	2,237,790	Est. Residential Tax rate /1,000	0.05476	0.04314	0.07393	0.06686	0.06016	0.06137

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2106C - Pemberton Youth Centre										
Revenues										
40000	Requisition			\$117,500.00	\$127,510.00	\$127,510.00	\$127,510.00	\$108,592.00	-15%	
Requisitions				\$117,500.00	\$127,510.00	\$127,510.00	\$127,510.00	\$108,592.00	-15%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$89.96	\$100.00	\$46.77	\$46.77	\$0.00	-100%	
40324	Youth Centre Revenue			\$0.00	\$0.00	\$228.75	\$228.75	\$0.00	-100%	
40324	Youth Centre Revenue	YC10	Pemberton Valley Seniors Dine	\$308.00	\$0.00	\$1,209.70	\$1,209.70	\$0.00	-100%	
40325	Facility Rental Revenue			\$1,787.24	\$1,860.00	\$1,420.10	\$1,420.10	\$0.00	-100%	
40327	Special Events Revenue	SE7	PCC -Youth Dance	\$582.42	\$590.00	\$685.20	\$685.20	\$0.00	-100%	
Fees & Other Revenues				\$2,767.62	\$2,550.00	\$3,590.52	\$3,590.52	\$0.00	-100%	
40705	Donations & Other Contributions	SE7	PCC -Youth Dance	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	-100%	Youth Dance donations (Spirit of BC)
40970	Conditional Grants - Local Government			\$0.00	\$2,123.00	\$0.00	\$0.00	\$0.00		
40990	Conditional Grants - Non Governmental			\$2,161.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	-100%	
40990	Conditional Grants - Non Governmental	SE36	YC Give it a Try! 2018	\$1,625.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants				\$4,786.00	\$3,123.00	\$2,000.00	\$2,000.00	\$0.00	-100%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing			\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$7,318.08	\$30,609.00	\$30,939.85	\$30,939.85	\$862.00	-97%	Due to additional benefits expense in Oct 2019 for terminated staff
Surplus Deficit Prior Year				\$7,318.08	\$30,609.00	\$30,939.85	\$30,939.85	\$862.00	-97%	
43000	Transfers from Other Service	CC2100	Pemberton & District Communi	\$3,014.05	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve			\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Capital reserve transferred to VOP
44000	Transfer from Reserve	SP94	Surplus Reserve	\$5,934.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue				\$8,948.05	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	
Total Revenues				\$179,819.75	\$163,792.00	\$174,040.37	\$174,040.37	\$109,454.00	-37%	
Expenses										
50110	Salaries			\$59,231.82	\$72,972.00	\$21,363.41	\$21,363.41	\$0.00	-100%	Expenses up to May 2019
50130	Benefits			\$10,538.55	\$14,630.00	\$6,309.04	\$6,581.47	\$0.00	-100%	Includes additional expenses for terminated staff (vacation payout)
50131	Employer Health Tax			\$0.00	\$1,460.00	\$591.67	\$599.83	\$0.00	-100%	Expenses up to May 2019
50160	Training			\$677.87	\$680.00	\$0.00	\$0.00	\$0.00		
50180	Travel			\$1,034.66	\$1,050.00	\$0.00	\$0.00	\$0.00		
50190	Advertising			\$924.00	\$1,000.00	\$0.00	\$0.00	\$0.00		
50240	Office Supplies			\$646.66	\$500.00	\$35.57	\$35.57	\$0.00	-100%	Expenses up to May 2019
50276	Staff Retention			\$500.00	\$500.00	\$0.00	\$0.00	\$0.00		
50320	Security			\$420.00	\$450.00	\$1,280.00	\$1,280.00	\$0.00	-100%	Expenses up to May 2019
50410	Software			\$0.00	\$2,875.00	\$0.00	\$0.00	\$0.00		
50440	Support Services			\$270.00	\$3,200.00	\$1,254.00	\$1,254.00	\$0.00	-100%	Expenses up to May 2019
50580	Contracted Services			\$1,468.08	\$5,300.00	\$1,456.56	\$1,456.56	\$0.00	-100%	Expenses up to May 2019
50590	Depreciation/Amortization			\$1,283.17	\$0.00	\$0.00	\$1,283.17	\$1,283.00	0%	
50600	Insurance			\$564.94	\$590.00	\$644.67	\$644.67	\$686.00	6%	Property & Equipment insurance (SLRD)
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$90,202.61	\$90,202.61	\$87,643.00	-3%	Amount sent to VOP for Management starting June 1, 2019
50621	Operating Costs - Adult Programs			\$0.00	\$2,000.00	\$874.89	\$874.89	\$0.00	-100%	Expenses up to May 2019
50621	Operating Costs - Adult Programs	YC10	Pemberton Valley Seniors Dine	\$0.00	\$0.00	\$755.34	\$755.34	\$0.00	-100%	Expenses up to May 2019
50625	Operating Costs - Youth Centre			\$5,271.66	\$8,600.00	\$2,549.56	\$2,549.56	\$0.00	-100%	Expenses up to May 2019
50625	Operating Costs - Youth Centre	CC2100	Pemberton & District Communi	\$3,014.05	\$2,123.00	\$0.00	\$0.00	\$0.00		
50625	Operating Costs - Youth Centre	YC10	Pemberton Valley Seniors Dine	\$280.50	\$0.00	\$0.00	\$0.00	\$0.00		
50626	Operating Costs - Facility			\$7,728.45	\$1,500.00	\$82.83	\$82.83	\$0.00	-100%	Expenses up to May 2019
50655	Operating Costs - Special Events	SE35	Plan-Y events - Youth Centre	\$94.44	\$0.00	\$0.00	\$0.00	\$0.00		
50655	Operating Costs - Special Events	SE36	YC Give it a Try! 2018	\$1,640.31	\$0.00	\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2106C - Pemberton Youth Centre										
50655	Operating Costs - Special Events	SE7	PCC -Youth Dance	\$1,503.60	\$2,000.00	\$1,560.00	\$1,560.00	\$0.00	-100%	Expenses up to May 2019
50670	Service / Site Maintenance			\$3,567.75	\$2,705.00	\$0.00	\$0.00	\$0.00		
50690	Utilities - Hydro			\$3,747.41	\$4,270.00	\$1,979.39	\$1,979.39	\$0.00	-100%	Expenses up to May 2019
50700	Utilities - Telephone			\$839.25	\$880.00	\$419.64	\$419.64	\$0.00	-100%	Expenses up to May 2019
50710	Utilities - Water & Sewer			\$1,829.79	\$1,976.00	\$372.64	\$372.64	\$0.00	-100%	Expenses up to May 2019
50900	Special Projects	CC2106C	Pemberton Youth Centre	\$301.75	\$0.00	\$0.00	\$0.00	\$0.00		
53150	Contribution To Other Governments			\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Capital reserve transferred to VOP
53200	Time Allocation from Other Services	CC2106C	Pemberton Youth Centre	\$2,578.87	\$1,000.00	\$0.00	\$0.00	\$0.00		
Operating Expenses				\$109,957.58	\$132,261.00	\$141,731.82	\$143,295.58	\$89,612.00	-37%	
99996	Fixed Asset Increase			\$38,961.01	\$0.00	\$0.00	\$0.00	\$0.00		
Capital Expenditures				\$38,961.01	\$0.00	\$0.00	\$0.00	\$0.00		
52060	Short-term Debt Charges - Principal			\$0.00	\$19,625.00	\$17,700.00	\$19,625.00	\$19,625.00	0%	Principal payment on short-term financing
52065	Short-term Debt Charges - Interest			\$1,244.48	\$1,906.00	\$1,041.49	\$1,540.91	\$1,500.00	-3%	Interest payment on short-term financing
Principal & Interest				\$1,244.48	\$21,531.00	\$18,741.49	\$21,165.91	\$21,125.00	0%	
53000	Transfer to Reserve			\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Transfer to Capital & equipment reserve
Transfer Expenses				\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	
50590	Depreciation/Amortization			(\$1,283.17)	\$0.00	\$0.00	(\$1,283.17)	(\$1,283.00)	0%	
Non-Taxable Expenses (Depreciation)				(\$1,283.17)	\$0.00	\$0.00	(\$1,283.17)	(\$1,283.00)	0%	
Total Expenses				\$148,879.90	\$163,792.00	\$170,473.31	\$173,178.32	\$109,454.00	-37%	
Surplus/ (Deficit)				\$30,939.85	\$0.00	\$3,567.06	\$862.05	\$0.00		
Reserves				\$0.00		\$0.00	\$0.00	\$0.00		
Reserve - Capital Works and Equipment							\$10,000.00	\$20,000.00		
VOP held reserves:							\$10,000.00	\$20,000.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106C - Pemberton Youth Centre											
Revenues											
40000 Requisition				\$117,500.00	\$127,510.00	\$127,510.00	\$108,592.00	\$186,099.00	\$168,310.00	\$151,454.00	\$154,484.00
Requisitions				\$117,500.00	\$127,510.00	\$127,510.00	\$108,592.00	\$186,099.00	\$168,310.00	\$151,454.00	\$154,484.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$89.96	\$100.00	\$46.77	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40324	Youth Centre Revenue			\$0.00	\$0.00	\$228.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40324	Youth Centre Revenue	YC10	Pemberton Valley Seniors Dine	\$308.00	\$0.00	\$1,209.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40325	Facility Rental Revenue			\$1,787.24	\$1,860.00	\$1,420.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40327	Special Events Revenue	SE7	PCC -Youth Dance	\$582.42	\$590.00	\$685.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$2,767.62	\$2,550.00	\$3,590.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40705	Donations & Other Contributions			\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40970	Conditional Grants - Local Government			\$0.00	\$2,123.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental			\$2,161.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SE36	YC Give it a Try! 2018	\$1,625.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$4,786.00	\$3,123.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$7,318.08	\$30,609.00	\$30,939.85	\$862.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$7,318.08	\$30,609.00	\$30,939.85	\$862.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service			\$3,014.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$5,934.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$8,948.05	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$179,819.75	\$163,792.00	\$174,040.37	\$109,454.00	\$186,099.00	\$168,310.00	\$151,454.00	\$154,484.00
Expenses											
50110	Salaries			\$59,231.82	\$72,972.00	\$21,363.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits			\$10,538.55	\$14,630.00	\$6,581.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax			\$0.00	\$1,460.00	\$599.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training			\$677.87	\$680.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50180	Travel			\$1,034.66	\$1,050.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190	Advertising			\$924.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50240	Office Supplies			\$646.66	\$500.00	\$35.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50276	Staff Retention			\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50320	Security			\$420.00	\$450.00	\$1,280.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$0.00	\$2,875.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50440	Support Services			\$270.00	\$3,200.00	\$1,254.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$1,468.08	\$5,300.00	\$1,456.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$1,283.17	\$0.00	\$1,283.17	\$2,616.00	\$2,616.00	\$2,616.00	\$2,616.00	\$2,616.00
50600	Insurance			\$564.94	\$590.00	\$644.67	\$686.00	\$700.00	\$714.00	\$728.00	\$743.00
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$90,202.61	\$87,643.00	\$144,874.00	\$147,771.00	\$150,726.00	\$153,741.00
50621	Operating Costs - Adult Programs			\$0.00	\$2,000.00	\$874.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50621	Operating Costs - Adult Programs	YC10	Pemberton Valley Seniors Dine	\$0.00	\$0.00	\$755.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50625	Operating Costs - Youth Centre			\$5,271.66	\$8,600.00	\$2,549.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50625	Operating Costs - Youth Centre	CC2100	Pemberton & District Communi	\$3,014.05	\$2,123.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50625	Operating Costs - Youth Centre	YC10	Pemberton Valley Seniors Dine	\$280.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50626	Operating Costs - Facility			\$7,728.45	\$1,500.00	\$82.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events			\$94.44	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50655	Operating Costs - Special Events	SE35	Plan-Y events - Youth Centre								
50655	Operating Costs - Special Events	SE36	YC Give it a Try! 2018	\$1,640.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106C - Pemberton Youth Centre											
50655	Operating Costs - Special Events	SE7	PCC -Youth Dance	\$1,503.60	\$2,000.00	\$1,560.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$3,567.75	\$2,705.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro			\$3,747.41	\$4,270.00	\$1,979.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50700	Utilities - Telephone			\$839.25	\$880.00	\$419.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50710	Utilities - Water & Sewer			\$1,829.79	\$1,976.00	\$372.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC2106C	Pemberton Youth Centre	\$301.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2106C	Pemberton Youth Centre	\$2,578.87	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$109,957.58	\$132,261.00	\$143,295.58	\$90,945.00	\$148,190.00	\$151,101.00	\$154,070.00	\$157,100.00
99996	Fixed Asset Increase			\$38,961.01	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$38,961.01	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00
52060	Short-term Debt Charges - Principal			\$0.00	\$19,625.00	\$19,625.00	\$19,625.00	\$19,625.00	\$19,625.00	\$0.00	\$0.00
52065	Short-term Debt Charges - Interest			\$1,244.48	\$1,906.00	\$1,540.91	\$1,500.00	\$900.00	\$200.00	\$0.00	\$0.00
Principal & Interest				\$1,244.48	\$21,531.00	\$21,165.91	\$21,125.00	\$20,525.00	\$19,825.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			(\$1,283.17)	\$0.00	(\$1,283.17)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)
Non-Taxable Expenses (Depreciation)				(\$1,283.17)	\$0.00	(\$1,283.17)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)
Total Expenses				\$148,879.90	\$163,792.00	\$173,178.32	\$109,454.00	\$186,099.00	\$168,310.00	\$151,454.00	\$154,484.00
Surplus/ (Deficit)				\$30,939.85	\$0.00	\$862.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves				\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserve - Capital Works and Equipment						\$10,000.00	\$20,000.00	\$30,000.00	\$40,000.00	\$50,000.00	\$60,000.00
VOP held reserves:						\$10,000.00	\$20,000.00	\$30,000.00	\$40,000.00	\$50,000.00	\$60,000.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Gates Lake Park	2106E						
40000 2106 Requisition		16,823	7,311	16,840	17,176	17,519	17,869

REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
		<u>ASSESSMENTS</u>								
VILLAGE OF PEMBERTON		119,900,149	8,161	3,482	8,021	8,181	8,344	8,511		
ELECTORAL AREA C		131,837,130	8,662	3,829	8,819	8,995	9,175	9,358		
Requisition maximums		TOTAL	251,737,279	16,823	7,311	16,840	17,176	17,519	17,869	
Dollar Maximun	\$	1,031,387								
Tax Rate (per \$1,000)	1.21750	\$	2,237,790	Est. Residential Tax rate /1,000	0.00722	0.00290	0.00669	0.00682	0.00696	0.00710

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2106E - Gates Lake Park										
Revenues										
40000	Requisition			\$9,298.00	\$16,823.00	\$16,823.00	\$16,823.00	\$7,311.00	-57%	Large surplus carry-forward (as per VOP financials)
Requisitions				\$9,298.00	\$16,823.00	\$16,823.00	\$16,823.00	\$7,311.00	-57%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP203	Rural Dividend - Gates Lake - G	\$0.00	\$0.00	\$6,002.00	\$6,002.00	\$0.00	-100%	Grade Crossing Safety assessment grant; forwarded to VOP
Grants				\$0.00	\$0.00	\$6,002.00	\$6,002.00	\$0.00	-100%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$10,121.13	\$2,582.00	\$2,581.64	\$2,581.64	(\$1,672.00)	-165%	
Surplus Deficit Prior Year				\$10,121.13	\$2,582.00	\$2,581.64	\$2,581.64	(\$1,672.00)	-165%	
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues				\$19,419.13	\$19,405.00	\$25,406.64	\$25,406.64	\$5,639.00	-78%	
Expenses										
50180	Travel			\$330.19	\$350.00	\$73.08	\$73.08	\$0.00	-100%	Expenses up to May 2019
50190	Advertising			\$0.00	\$400.00	\$0.00	\$0.00	\$0.00		
50195	Meeting Costs			\$99.81	\$250.00	\$48.24	\$48.24	\$0.00	-100%	Expenses up to May 2019
50580	Contracted Services			\$890.50	\$1,500.00	\$0.00	\$0.00	\$0.00		
50600	Insurance			\$0.00	\$75.00	\$0.00	\$0.00	\$115.00		Property & Equipment insurance (SLRD)
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$23,701.82	\$23,701.82	\$524.00	-98%	Amount sent to VOP for Management starting June 1, 2019
50626	Operating Costs - Facility			\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance			\$13,285.25	\$11,590.00	\$452.75	\$452.75	\$0.00	-100%	Expenses up to May 2019
50690	Utilities - Hydro			\$83.90	\$240.00	\$68.26	\$68.26	\$0.00	-100%	Expenses up to May 2019
53200	Time Allocation from Other Services	CC2106E	Gates Lake Park	\$2,147.84	\$3,500.00	\$1,062.49	\$1,062.49	\$0.00	-100%	Time allocation up to May 2019
53200	Time Allocation from Other Services	SP204	Gates Lake - Potable Water	\$0.00	\$0.00	\$0.00	\$1,672.36	\$5,000.00	199%	Staff time (UES) on Gates Lake potable water project
Operating Expenses				\$16,837.49	\$19,405.00	\$25,406.64	\$27,079.00	\$5,639.00	-79%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses				\$16,837.49	\$19,405.00	\$25,406.64	\$27,079.00	\$5,639.00	-79%	
Surplus/ (Deficit)				\$2,581.64	\$0.00	\$0.00	(\$1,672.36)	\$0.00		
Reserves				\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106E - Gates Lake Park									
Revenues									
40000 Requisition		\$9,298.00	\$16,823.00	\$16,823.00	\$7,311.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
Requisitions		\$9,298.00	\$16,823.00	\$16,823.00	\$7,311.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial	SP203 Rural Dividend - Gates Lake - G	\$0.00	\$0.00	\$6,002.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$6,002.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$10,121.13	\$2,582.00	\$2,581.64	(\$1,672.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$10,121.13	\$2,582.00	\$2,581.64	(\$1,672.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$19,419.13	\$19,405.00	\$25,406.64	\$5,639.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
Expenses									
50180 Travel		\$330.19	\$350.00	\$73.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190 Advertising		\$0.00	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195 Meeting Costs		\$99.81	\$250.00	\$48.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$890.50	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600 Insurance		\$0.00	\$75.00	\$0.00	\$115.00	\$117.00	\$119.00	\$121.00	\$123.00
50610 Miscellaneous Operating Cost		\$0.00	\$0.00	\$23,701.82	\$524.00	\$16,723.00	\$17,057.00	\$17,398.00	\$17,746.00
50626 Operating Costs - Facility		\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance		\$13,285.25	\$11,590.00	\$452.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro		\$83.90	\$240.00	\$68.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2106E Gates Lake Park	\$2,147.84	\$3,500.00	\$1,062.49	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	SP204 Gates Lake - Potable Water	\$0.00	\$0.00	\$1,672.36	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$16,837.49	\$19,405.00	\$27,079.00	\$5,639.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$16,837.49	\$19,405.00	\$27,079.00	\$5,639.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
Surplus/ (Deficit)		\$2,581.64	\$0.00	(\$1,672.36)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Soccer Field			2106F									
40000	2106	Requisition		24,297	57,057	42,979	43,839	44,716	45,610			
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
			<u>ASSESSMENTS</u>									
VILLAGE OF PEMBERTON			119,900,149	11,787	27,176	20,471	20,880	21,298	21,724			
ELECTORAL AREA C			131,837,130	12,510	29,881	22,508	22,959	23,418	23,886			
Requisition maximums			TOTAL	251,737,279	24,297	57,057	42,979	43,839	44,716	45,610		
Dollar Maximun			\$	1,031,387								
Tax Rate (per \$1,000)			1.21750	\$	2,237,790	Est. Residential Tax rate /1,000	0.01043	0.02267	0.01707	0.01741	0.01776	0.01812

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Soccer Field on Pemberton Farm Road East

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2106F - Pemberton Soccer Field							
Revenues							
40000 Requisition	\$0.00	\$24,297.00	\$24,297.00	\$24,297.00	\$57,057.00	135%	
Requisitions	\$0.00	\$24,297.00	\$24,297.00	\$24,297.00	\$57,057.00	135%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$0.00	\$60.00	\$23.38	\$23.38	\$0.00	-100%	Interest on reserve balances -reserve transferred to VOP June '19
Fees & Other Revenues	\$0.00	\$60.00	\$23.38	\$23.38	\$0.00	-100%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000 Proceeds from Borrowing	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00		Was for MFA Short-term 5-yr loan for grassmower & attachment
Proceeds from Borrowing	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$8.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$8.00		
44000 Transfer from Reserve	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Operational Surplus reserve transferred to VOP
Transfer Revenue	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	
Total Revenues	\$0.00	\$49,257.00	\$29,320.38	\$29,320.38	\$57,065.00	95%	
Expenses							
50210 Communications	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00		
50580 Contracted Services	\$0.00	\$5,700.00	\$0.00	\$0.00	\$0.00		
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$19,312.86	\$19,312.86	\$57,065.00	195%	Amount sent to VOP for Management starting June 1, 2019
50630 Operating Supplies - Parts	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00		
50670 Service / Site Maintenance	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		
50690 Utilities - Hydro	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		
50710 Utilities - Water & Sewer	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		
51011 Non-Capitalized Equipment	\$0.00	\$4,525.00	\$0.00	\$0.00	\$0.00		
53150 Contribution To Other Governments	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Operational Surplus reserve transferred to VOP
53200 Time Allocation from Other Services	\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00		
Operating Expenses	\$0.00	\$18,975.00	\$24,312.86	\$24,312.86	\$57,065.00	135%	
99996 Fixed Asset Increase	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00		
Capital Expenditures	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00		
52065 Short-term Debt Charges - Interest	\$0.00	\$382.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$382.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Transfer to Operational Surplus reserve
Transfer Expenses	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$0.00	\$49,257.00	\$29,312.86	\$29,312.86	\$57,065.00	95%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$7.52	\$7.52	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		
Reserve - Operational Surplus reserve				\$5,000.00	\$10,000.00		
VOP held reserves:				\$5,000.00	\$10,000.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106F - Pemberton Soccer Field									
Revenues									
40000	Requisition	\$0.00	\$24,297.00	\$24,297.00	\$57,057.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
Requisitions		\$0.00	\$24,297.00	\$24,297.00	\$57,057.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments	\$0.00	\$60.00	\$23.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$0.00	\$60.00	\$23.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$8.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$0.00	\$0.00	\$0.00	\$8.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$0.00	\$49,257.00	\$29,320.38	\$57,065.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
Expenses									
50210	Communications	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	\$0.00	\$5,700.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost	\$0.00	\$0.00	\$19,312.86	\$57,065.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
50630	Operating Supplies - Parts	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50710	Utilities - Water & Sewer	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment	\$0.00	\$4,525.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$0.00	\$18,975.00	\$24,312.86	\$57,065.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
99996	Fixed Asset Increase	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52065	Short-term Debt Charges - Interest	\$0.00	\$382.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$382.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$0.00	\$49,257.00	\$29,312.86	\$57,065.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
Surplus/ (Deficit)		\$0.00	\$0.00	\$7.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserve - Operational Surplus reserve				\$5,000.00	\$10,000.00	\$15,000.00	\$20,000.00	\$25,000.00	\$30,000.00
VOP held reserves:				\$5,000.00	\$10,000.00	\$15,000.00	\$20,000.00	\$25,000.00	\$30,000.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Gold Bridge Community Complex

2107

40010 2107

Parcel Tax

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REQUISITION

Figures Used for Apportionment

"FOR REFERENCE PURPOSES ONLY"

Requisition maximums

Tax Rate/Dollar Limitation

No Requisition

Tax Rate

-	-	-	-	-	-

Jurisdiction		
Debt Issue #	none	
Basis of Apportionment	n/a	

Service Mandate

A recreation complex in gold bridge that also houses the ambulance station and the post office.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2107 - Gold Bridge Community Complex								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120	Rental Income	\$20,933.92	\$20,984.00	\$16,467.46	\$21,968.26	\$22,003.00	0%	BC Ambulance & post office
40220	Interest Earned on Investments	\$3,146.89	\$1,800.00	\$2,774.08	\$3,668.72	\$3,000.00	-18%	
Fees & Other Revenues		\$24,080.81	\$22,784.00	\$19,241.54	\$25,636.98	\$25,003.00	-2%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$8,076.33	\$16,245.00	\$16,195.21	\$16,195.21	\$16,543.00	2%	
Surplus Deficit Prior Year		\$8,076.33	\$16,245.00	\$16,195.21	\$16,195.21	\$16,543.00	2%	
44000	Transfer from Reserve	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		For replacement of flooring in lobby, from capital reserve -
Transfer Revenue		\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		carried fwd
Total Revenues		\$32,157.14	\$59,029.00	\$35,436.75	\$41,832.19	\$61,546.00	47%	
Expenses								
50180	Travel	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50190	Advertising	\$0.00	\$150.00	\$0.00	\$0.00	\$150.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$4,020.91	\$5,000.00	\$2,046.47	\$3,476.64	\$5,000.00	44%	Snow clearing and janitorial services
50590	Depreciation/Amortization	\$7,336.43	\$8,337.00	\$0.00	\$7,336.43	\$8,337.00	14%	
50600	Insurance	\$619.63	\$632.00	\$631.70	\$631.70	\$1,573.00	149%	Property & equip ins; contractor liability ins added 2020
50650	Operating Supplies - Other	\$354.41	\$500.00	\$64.81	\$192.44	\$500.00	160%	
50670	Service / Site Maintenance	\$151.82	\$6,500.00	\$344.45	\$434.45	\$6,500.00	1396%	Landscaping & building maintenance
50690	Utilities - Hydro	\$4,925.42	\$5,220.00	\$4,476.97	\$5,352.15	\$5,900.00	10%	
51011	Non-Capitalized Equipment	\$0.00	\$2,000.00	\$0.00	\$0.00	\$1,100.00		
51030	Contingency	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	\$639.74	\$3,500.00	\$369.51	\$1,724.90	\$3,500.00	103%	UES staff time on service
Operating Expenses		\$18,298.36	\$34,139.00	\$8,183.91	\$19,398.71	\$32,860.00	69%	
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		For replacement of flooring in lobby, from capital reserve -
Capital Expenditures		\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		carried fwd
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$5,000.00	\$13,227.00	\$13,227.00	\$13,227.00	\$17,023.00	29%	Transfer to capital reserve
Transfer Expenses		\$5,000.00	\$13,227.00	\$13,227.00	\$13,227.00	\$17,023.00	29%	
50590	Depreciation/Amortization	(\$7,336.43)	(\$8,337.00)	\$0.00	(\$7,336.43)	(\$8,337.00)	14%	
Non-Taxable Expenses (Depreciation)		(\$7,336.43)	(\$8,337.00)	\$0.00	(\$7,336.43)	(\$8,337.00)	14%	
Total Expenses		\$15,961.93	\$59,029.00	\$21,410.91	\$25,289.28	\$61,546.00	143%	
Surplus/ (Deficit)		\$16,195.21	\$0.00	\$14,025.84	\$16,542.91	\$0.00		
30000	Reserve - Capital Works and Equipment	\$177,647.07		\$190,874.07	\$190,874.07	\$187,897.07		
30999	Operational Surplus reserve	\$9,583.00		\$9,583.00	\$9,583.00	\$9,583.00		
Reserves		\$187,230.07		\$200,457.07	\$200,457.07	\$197,480.07		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2107 - Gold Bridge Community Complex								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income	\$20,933.92	\$20,984.00	\$21,968.26	\$22,003.00	\$22,003.00	\$22,003.00	\$22,003.00	\$22,003.00
40220 Interest Earned on Investments	\$3,146.89	\$1,800.00	\$3,668.72	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Fees & Other Revenues	\$24,080.81	\$22,784.00	\$25,636.98	\$25,003.00	\$25,003.00	\$25,003.00	\$25,003.00	\$25,003.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$8,076.33	\$16,245.00	\$16,195.21	\$16,543.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$8,076.33	\$16,245.00	\$16,195.21	\$16,543.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$32,157.14	\$59,029.00	\$41,832.19	\$61,546.00	\$25,003.00	\$25,003.00	\$25,003.00	\$25,003.00
Expenses								
50180 Travel	\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190 Advertising	\$0.00	\$150.00	\$0.00	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$4,020.91	\$5,000.00	\$3,476.64	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50590 Depreciation/Amortization	\$7,336.43	\$8,337.00	\$7,336.43	\$8,337.00	\$8,337.00	\$8,337.00	\$8,337.00	\$8,337.00
50600 Insurance	\$619.63	\$632.00	\$631.70	\$1,573.00	\$1,604.00	\$1,636.00	\$1,669.00	\$1,702.00
50650 Operating Supplies - Other	\$354.41	\$500.00	\$192.44	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50670 Service / Site Maintenance	\$151.82	\$6,500.00	\$434.45	\$6,500.00	\$5,712.00	\$5,827.00	\$5,943.00	\$6,062.00
50690 Utilities - Hydro	\$4,925.42	\$5,220.00	\$5,352.15	\$5,900.00	\$6,018.00	\$6,138.00	\$6,261.00	\$6,386.00
51011 Non-Capitalized Equipment	\$0.00	\$2,000.00	\$0.00	\$1,100.00	\$0.00	\$0.00	\$0.00	\$0.00
51030 Contingency	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$639.74	\$3,500.00	\$1,724.90	\$3,500.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
Operating Expenses	\$18,298.36	\$34,139.00	\$19,398.71	\$32,860.00	\$29,775.00	\$30,199.00	\$30,631.00	\$31,071.00
99996 Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$5,000.00	\$13,227.00	\$13,227.00	\$17,023.00	\$3,565.00	\$3,141.00	\$2,709.00	\$2,269.00
Transfer Expenses	\$5,000.00	\$13,227.00	\$13,227.00	\$17,023.00	\$3,565.00	\$3,141.00	\$2,709.00	\$2,269.00
50590 Depreciation/Amortization	(\$7,336.43)	(\$8,337.00)	(\$7,336.43)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)
Non-Taxable Expenses (Depreciation)	(\$7,336.43)	(\$8,337.00)	(\$7,336.43)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)
Total Expenses	\$15,961.93	\$59,029.00	\$25,289.28	\$61,546.00	\$25,003.00	\$25,003.00	\$25,003.00	\$25,003.00
Surplus/ (Deficit)	\$16,195.21	\$0.00	\$16,542.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$177,647.07		\$190,874.07	\$187,897.07	\$191,462.07	\$194,603.07	\$197,312.07	\$199,581.07
30999 Operational Surplus reserve	\$9,583.00		\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00
Reserves	\$187,230.07		\$200,457.07	\$197,480.07	\$201,045.07	\$204,186.07	\$206,895.07	\$209,164.07

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton and District Arts, Culture and Recreation Grants Fund

2108

40000 2108	Requisition	-	60,390	75,000	75,000	75,000	75,000

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS							
VILLAGE OF PEMBERTON	119,900,149	-	30,259	37,579	37,579	37,579	37,579
ELECTORAL AREA C (PORTION ESTIMATED)	119,395,415	-	30,131	37,421	37,421	37,421	37,421

Requisition maximums		TOTAL	239,295,564	-	60,390	75,000	75,000	75,000	75,000
Dollar Maximun	\$	75,000							
Tax Rate (per \$1,000)	0.04750	\$	82,080	Est. Residential Tax rate /1,000	-	0.02524	0.03134	0.03134	0.03134

SE BLYAW	Bylaw 1643
Debt Issue #	
Maturity date	
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides an an Arts, Culture and Recreation Service for the Village of Pemberton and portion of Electoral Area C

Items of Significance

New service in 2020

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2108 - Pemberton and District Arts, Culture and Recreation Grants							
Revenues							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$60,390.00		
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$60,390.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$60,390.00		
Expenses							
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00		
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$0.00	\$59,784.00		
Operating Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$60,034.00		
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution to Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$356.00		Amount due to Gen Govt for service establishment costs
CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$356.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$60,390.00		
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2108 - Pemberton and District Arts, Culture and Recreation Grants								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$60,390.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Requisitions	\$0.00	\$0.00	\$0.00	\$60,390.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$0.00	\$0.00	\$60,390.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Expenses								
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$59,784.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00
Operating Expenses	\$0.00	\$0.00	\$0.00	\$60,034.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution to Other Services	\$0.00	\$0.00	\$0.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$0.00	\$0.00	\$60,390.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton and District Economic Development Grants Fund2109

40000 2109	Requisition	-	50,000	50,000	50,000	50,000	50,000

REQUISITIONFigures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS								
VILLAGE OF PEMBERTON	119,900,149	-	25,053	25,053	25,053	25,053	25,053	25,053
ELECTORAL AREA C (PORTION ESTIMATED)	119,395,415	-	24,947	24,947	24,947	24,947	24,947	24,947

Requisition maximums		TOTAL	239,295,564	-	50,000	50,000	50,000	50,000	50,000
Dollar Maximun	\$	50,000							
Tax Rate (per \$1,000)	0.03170	\$	54,777	Est. Residential Tax rate /1,000	-	0.02089	0.02089	0.02089	0.02089

SE BLYAW	Bylaw 1644
Debt Issue #	
Maturity date	
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides an Economic Development Service for the Village of Pemberton and portion of Electoral Area C

Items of Significance

New service in 2020

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2109 - Pemberton and District Economic Development Grants Fund							
Revenues							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		
Expenses							
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00		
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$0.00	\$49,394.00		
Operating Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$49,644.00		
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution to Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$356.00		Amount due to Gen Govt for service establishment costs
CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$356.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2109 - Pemberton and District Economic Development Grants Funding								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Requisitions	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Expenses								
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$49,394.00	\$49,750.00	\$49,750.00	\$49,750.00	\$49,750.00
Operating Expenses	\$0.00	\$0.00	\$0.00	\$49,644.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution to Other Services	\$0.00	\$0.00	\$0.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Bralorne Museum CLSA	2200					
40010 2200 Parcel Tax	14,800	18,500	18,500	18,500	18,500	18,500

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ELECTORAL AREA A						
PARCEL TAX	Folios	764	14,800	18,500	18,500	18,500

Requistion maximums		*Est. Cost per Parcel	\$ 20.52	\$ 25.49	\$ 25.49	\$ 25.49	\$ 25.49	\$ 25.49
Dollar Maximun	\$ 18,500		*Includes the 5.25% provincial fee					
Tax Rate (per \$1,000)	none \$ -							

Jurisdiction	Bylaw 514/700/1154/1382/1656
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the society that is responsible for the Bralorne Museum.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2200 - Bralorne Museum									
Revenues									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax		\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	\$18,500.00	25%	Increase available in 2020
Parcel Tax			\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	\$18,500.00	25%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120	Rental Income		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	Rental income for storage agreement
40220	Interest Earned on Investments		\$0.03	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues			\$100.03	\$100.00	\$100.00	\$100.00	\$100.00	0%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		(\$373.49)	\$56.00	\$55.98	\$55.98	(\$75.00)	-234%	
Surplus Deficit Prior Year			(\$373.49)	\$56.00	\$55.98	\$55.98	(\$75.00)	-234%	
43000	Transfers from Other Service	CC1000 General Government Services	\$53,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area A PILT transfer 2019 is to assist with Op Expenses. 2018 is for professional services for old Mines office reno for museum 2018 Area A Select funds for legal costs for Asset Storage Agreement (430.68) & Additional ins & license fee (\$2,000)
43000	Transfers from Other Service	CC2901 Electoral Area A Select Gen Ser	\$2,430.68	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve		\$1.76	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue			\$55,432.44	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	
Total Revenues			\$69,958.98	\$14,956.00	\$19,955.98	\$19,955.98	\$18,525.00	-7%	
Expenses									
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Funds to assist with 2019 Operational expenses
50600	Insurance		\$0.00	\$0.00	\$75.00	\$75.00	\$44.00	-41%	Property & equipment insurance
50610	Miscellaneous Operating Cost		\$14,653.00	\$14,706.00	\$14,706.00	\$14,706.00	\$18,231.00	24%	Funds to Bralorne Pioneer Museum, \$18,500 requested 2018 additional Ins and License fee offset with Area A Select funds
50900	Special Projects		\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		2018 Area A PILT reserve for professional services for old Mines office reno for museum
51012	Capital Grant		\$53,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
Operating Expenses			\$69,903.00	\$14,956.00	\$20,031.00	\$20,031.00	\$18,525.00	-8%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$69,903.00	\$14,956.00	\$20,031.00	\$20,031.00	\$18,525.00	-8%	
Surplus/ (Deficit)			\$55.98	\$0.00	(\$75.02)	(\$75.02)	\$0.00		
Reserves			\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2200 - Bralorne Museum								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$14,800.00	\$14,800.00	\$14,800.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00
Parcel Tax	\$14,800.00	\$14,800.00	\$14,800.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
40220 Interest Earned on Investments	\$0.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$100.03	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$373.49)	\$56.00	\$55.98	(\$75.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$373.49)	\$56.00	\$55.98	(\$75.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$53,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$2,430.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$1.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$55,432.44	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$69,958.98	\$14,956.00	\$19,955.98	\$18,525.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600 Insurance	\$0.00	\$0.00	\$75.00	\$44.00	\$45.00	\$46.00	\$47.00	\$48.00
50610 Miscellaneous Operating Cost	\$14,653.00	\$14,706.00	\$14,706.00	\$18,231.00	\$18,305.00	\$18,304.00	\$18,303.00	\$18,302.00
50900 Special Projects	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51012 Capital Grant	\$53,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$69,903.00	\$14,956.00	\$20,031.00	\$18,525.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$69,903.00	\$14,956.00	\$20,031.00	\$18,525.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Surplus/ (Deficit)	\$55.98	\$0.00	(\$75.02)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Heritage - Haylmore Property

2201

40000 2201	Requisition	7,000	7,000	7,000	7,000	7,000	7,000

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

ELECTORAL AREA A		29,089,543	7,000	7,000	7,000	7,000	7,000	7,000
Requisition maximums		TOTAL	29,089,543	7,000	7,000	7,000	7,000	7,000
Dollar Maximun	\$ -							
Tax Rate (per \$1,000)	none	Est. Residential Tax rate /1,000	0.02731	0.02406	0.02406	0.02406	0.02406	0.02406

Jurisdiction	Bylaw 791/792
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the designation, protection and conservation of Heritage Properties in Electoral Area A, and has designated the Haylmore Property as a Heritage Property to be protected and maintained by this service.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2201 - Heritage -Haylmore Property							
Revenues							
40000 Requisition	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	0%	
Requisitions	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$11.49	\$6.00	\$9.77	\$12.85	\$10.00	-22%	Interest on reserve balance
Fees & Other Revenues	\$11.49	\$6.00	\$9.77	\$12.85	\$10.00	-22%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$931.20	(\$825.00)	(\$824.81)	(\$824.81)	\$3,320.00	-503%	
Surplus Deficit Prior Year	\$931.20	(\$825.00)	(\$824.81)	(\$824.81)	\$3,320.00	-503%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$7,942.69	\$6,181.00	\$6,184.96	\$6,188.04	\$10,330.00	67%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$8,517.50	\$5,925.00	\$2,605.08	\$2,605.08	\$10,070.00	287%	2019 is Haylmore property centre island restoration
Operating Expenses	\$8,767.50	\$6,175.00	\$2,855.08	\$2,855.08	\$10,320.00	261%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$6.00	\$9.77	\$12.85	\$10.00	-22%	Transfer interest to reserve
Transfer Expenses	\$0.00	\$6.00	\$9.77	\$12.85	\$10.00	-22%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$8,767.50	\$6,181.00	\$2,864.85	\$2,867.93	\$10,330.00	260%	
Surplus/ (Deficit)	(\$824.81)	\$0.00	\$3,320.11	\$3,320.11	\$0.00		
30000 Reserve - Capital Works and Equipment	\$681.01		\$690.78	\$693.86	\$703.86		
Reserves	\$681.01		\$690.78	\$693.86	\$703.86		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2201 - Heritage -Haylmore Property								
Revenues								
40000 Requisition	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Requisitions	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$11.49	\$6.00	\$12.85	\$10.00	\$11.00	\$12.00	\$13.00	\$14.00
Fees & Other Revenues	\$11.49	\$6.00	\$12.85	\$10.00	\$11.00	\$12.00	\$13.00	\$14.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$931.20	(\$825.00)	(\$824.81)	\$3,320.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$931.20	(\$825.00)	(\$824.81)	\$3,320.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$7,942.69	\$6,181.00	\$6,188.04	\$10,330.00	\$7,011.00	\$7,012.00	\$7,013.00	\$7,014.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$8,517.50	\$5,925.00	\$2,605.08	\$10,070.00	\$6,750.00	\$6,750.00	\$6,750.00	\$6,750.00
Operating Expenses	\$8,767.50	\$6,175.00	\$2,855.08	\$10,320.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$6.00	\$12.85	\$10.00	\$11.00	\$12.00	\$13.00	\$14.00
Transfer Expenses	\$0.00	\$6.00	\$12.85	\$10.00	\$11.00	\$12.00	\$13.00	\$14.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$8,767.50	\$6,181.00	\$2,867.93	\$10,330.00	\$7,011.00	\$7,012.00	\$7,013.00	\$7,014.00
Surplus/ (Deficit)	(\$824.81)	\$0.00	\$3,320.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$681.01		\$693.86	\$703.86	\$714.86	\$726.86	\$739.86	\$753.86
Reserves	\$681.01		\$693.86	\$703.86	\$714.86	\$726.86	\$739.86	\$753.86

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton & Dist.Museum & Archives	2202						
40000 2202 Requisition		135,157	127,286	129,175	134,720	141,115	146,185

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS							
ELECTORAL AREA C	131,837,130	69,587	66,661	67,650	70,554	73,903	76,558
VILLAGE OF PEMBERTON	119,900,149	65,570	60,625	61,525	64,166	67,212	69,627

Requisition maximums		TOTAL	251,737,279	135,157	127,286	129,175	134,720	141,115	146,185	
Dollar Maximun	\$	106,642								
Tax Rate (per \$1,000)	0.1193	\$	219,276	Est. Residential Tax rate /1,000	0.05804	0.05056	0.05131	0.05352	0.05606	0.05807

Jurisdiction	Bylaw 961/1390
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton and District Museum and Archives Society

Items of Significance

The Museums requisition request for operating in 2020 is \$119,036 only \$1,629 over 2019's request.

The Museum is also requesting a Capital grant of \$8,000 to place into a capital reserve for future use.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2202 - Pemberton & Dist.Museum & Archives							
Revenues							
40000 Requisition	\$116,900.00	\$135,157.00	\$135,157.00	\$135,157.00	\$127,286.00	-6%	
Requisitions	\$116,900.00	\$135,157.00	\$135,157.00	\$135,157.00	\$127,286.00	-6%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$116,900.00	\$135,157.00	\$135,157.00	\$135,157.00	\$127,286.00	-6%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$99,150.00	\$117,407.00	\$117,407.00	\$117,407.00	\$119,036.00	1%	As requested by Society
51012 Capital Grant	\$17,500.00	\$17,500.00	\$17,500.00	\$17,500.00	\$8,000.00	-54%	As requested by Society
Operating Expenses	\$116,900.00	\$135,157.00	\$135,157.00	\$135,157.00	\$127,286.00	-6%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$116,900.00	\$135,157.00	\$135,157.00	\$135,157.00	\$127,286.00	-6%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2202 - Pemberton & Dist.Museum & Archives								
Revenues								
40000 Requisition	\$116,900.00	\$135,157.00	\$135,157.00	\$127,286.00	\$129,175.00	\$134,720.00	\$141,115.00	\$146,185.00
Requisitions	\$116,900.00	\$135,157.00	\$135,157.00	\$127,286.00	\$129,175.00	\$134,720.00	\$141,115.00	\$146,185.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$116,900.00	\$135,157.00	\$135,157.00	\$127,286.00	\$129,175.00	\$134,720.00	\$141,115.00	\$146,185.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$99,150.00	\$117,407.00	\$117,407.00	\$119,036.00	\$120,925.00	\$126,470.00	\$140,865.00	\$145,935.00
51012 Capital Grant	\$17,500.00	\$17,500.00	\$17,500.00	\$8,000.00	\$8,000.00	\$8,000.00	\$0.00	\$0.00
Operating Expenses	\$116,900.00	\$135,157.00	\$135,157.00	\$127,286.00	\$129,175.00	\$134,720.00	\$141,115.00	\$146,185.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$116,900.00	\$135,157.00	\$135,157.00	\$127,286.00	\$129,175.00	\$134,720.00	\$141,115.00	\$146,185.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2203 - Area A Asset Preservation Service							
Revenues							
40000 Requisition	\$27,912.00	\$27,270.00	\$27,270.00	\$27,270.00	\$27,282.00	0%	
Requisitions	\$27,912.00	\$27,270.00	\$27,270.00	\$27,270.00	\$27,282.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$1,407.49	\$830.00	\$1,187.83	\$1,562.17	\$1,200.00	-23%	Interest earned on reserve balances
Fees & Other Revenues	\$1,407.49	\$830.00	\$1,187.83	\$1,562.17	\$1,200.00	-23%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$361.60)	\$195.00	\$195.26	\$195.26	\$131.00	-33%	
Surplus Deficit Prior Year	(\$361.60)	\$195.00	\$195.26	\$195.26	\$131.00	-33%	
44000 Transfer from Reserve	\$0.00	\$9,000.00	\$0.00	\$0.00	\$9,000.00		Transfer from Generator project reserve for generator purchases, carried fwd
44000 Transfer from Reserve	\$4,672.50	\$0.00	\$0.00	\$0.00	\$0.00		2018- Bralorne community hall reserve for structural engineer's report
Transfer Revenue	\$4,672.50	\$9,000.00	\$0.00	\$0.00	\$9,000.00		
Total Revenues	\$33,630.39	\$37,295.00	\$28,653.09	\$29,027.43	\$37,613.00	30%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540 Consulting - Engineering	\$4,672.50	\$0.00	\$0.00	\$0.00	\$0.00		
50600 Insurance	\$423.43	\$432.00	\$431.35	\$431.35	\$450.00	4%	Property insurance - Bralorne Church
50610 Miscellaneous Operating Cost	\$26,916.00	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00	0%	Funding as requested by BRVCA
50670 Service / Site Maintenance	\$0.00	\$9,000.00	\$0.00	\$0.00	\$9,000.00		For generator purchase from Generator project reserve, carried fwd
Operating Expenses	\$32,261.93	\$36,595.00	\$27,594.35	\$27,594.35	\$36,613.00	33%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$1,173.20	\$700.00	\$989.41	\$1,301.76	\$1,000.00	-23%	Transfer of interest, Bralorne community hall reserve
Transfer Expenses	\$1,173.20	\$700.00	\$989.41	\$1,301.76	\$1,000.00	-23%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$33,435.13	\$37,295.00	\$28,583.76	\$28,896.11	\$37,613.00	30%	
Surplus/ (Deficit)	\$195.26	\$0.00	\$69.33	\$131.32	\$0.00		
30116 Reserve - Bralorne Community Hall	\$68,999.16		\$69,988.57	\$70,300.92	\$71,300.92		
30128 Reserve - Generator Project	\$9,000.00		\$9,000.00	\$9,000.00	\$0.00		
30129 Reserve - Oil tank removals	\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74		
Reserves	\$82,890.90		\$83,880.31	\$84,192.66	\$76,192.66		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2203 - Area A Asset Preservation Service								
Revenues								
40000 Requisition	\$27,912.00	\$27,270.00	\$27,270.00	\$27,282.00	\$27,422.00	\$27,431.00	\$27,440.00	\$27,450.00
Requisitions	\$27,912.00	\$27,270.00	\$27,270.00	\$27,282.00	\$27,422.00	\$27,431.00	\$27,440.00	\$27,450.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,407.49	\$830.00	\$1,562.17	\$1,200.00	\$1,300.00	\$1,400.00	\$1,500.00	\$1,600.00
Fees & Other Revenues	\$1,407.49	\$830.00	\$1,562.17	\$1,200.00	\$1,300.00	\$1,400.00	\$1,500.00	\$1,600.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$361.60)	\$195.00	\$195.26	\$131.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$361.60)	\$195.00	\$195.26	\$131.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$9,000.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$4,672.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$4,672.50	\$9,000.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$33,630.39	\$37,295.00	\$29,027.43	\$37,613.00	\$28,722.00	\$28,831.00	\$28,940.00	\$29,050.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering	\$4,672.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600 Insurance	\$423.43	\$432.00	\$431.35	\$450.00	\$459.00	\$468.00	\$477.00	\$487.00
50610 Miscellaneous Operating Cost	\$26,916.00	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00	\$26,913.00
50670 Service / Site Maintenance	\$0.00	\$9,000.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$32,261.93	\$36,595.00	\$27,594.35	\$36,613.00	\$27,622.00	\$27,631.00	\$27,640.00	\$27,650.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$1,173.20	\$700.00	\$1,301.76	\$1,000.00	\$1,100.00	\$1,200.00	\$1,300.00	\$1,400.00
Transfer Expenses	\$1,173.20	\$700.00	\$1,301.76	\$1,000.00	\$1,100.00	\$1,200.00	\$1,300.00	\$1,400.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$33,435.13	\$37,295.00	\$28,896.11	\$37,613.00	\$28,722.00	\$28,831.00	\$28,940.00	\$29,050.00
Surplus/ (Deficit)	\$195.26	\$0.00	\$131.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30116 Reserve - Bralorne Community Hall	\$68,999.16		\$70,300.92	\$71,300.92	\$72,400.92	\$73,600.92	\$74,900.92	\$76,300.92
30128 Reserve - Generator Project	\$9,000.00		\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30129 Reserve - Oil tank removals	\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74
Reserves	\$82,890.90		\$84,192.66	\$76,192.66	\$77,292.66	\$78,492.66	\$79,792.66	\$81,192.66

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Upper Cheakamus Road Imp SA2300

40000 2300	Requisition		13,128	13,128	13,522	13,928	14,346	14,776

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

UPPER CHEAKAMUS ROAD IMPROVEMENT	2,342,373	13,128	13,128	13,522	13,928	14,346	14,776

Requisition maximums		TOTAL	2,342,373	13,128	13,128	13,522	13,928	14,346	14,776
Dollar Maximun	\$	-							
Tax Rate (per \$1,000)	none	Est. Residential Tax rate /1,000	0.6227	0.5605	0.5773	0.5946	0.6125	0.6308	

Jurisdiction	Bylaw 149
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides road maintenance to the Upper Cheakamus road.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2300 - Upper Cheakamus Road Improvement							
Revenues							
40000 Requisition	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	0%	
Requisitions	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$16.17	\$9.00	\$13.70	\$17.97	\$100.00	456%	Interest earned on reserve balance
Fees & Other Revenues	\$16.17	\$9.00	\$13.70	\$17.97	\$100.00	456%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$1,116.86)	\$5,899.00	\$5,899.29	\$5,899.29	\$11,261.00	91%	
Surplus Deficit Prior Year	(\$1,116.86)	\$5,899.00	\$5,899.29	\$5,899.29	\$11,261.00	91%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$12,027.31	\$19,036.00	\$19,040.99	\$19,045.26	\$24,489.00	29%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$5,043.65	\$15,986.00	\$5,257.50	\$6,082.50	\$12,000.00	97%	Snowplowing, grading & dust control
53200 Time Allocation from Other Services	\$834.37	\$2,800.00	\$192.83	\$1,451.83	\$2,800.00	93%	Staff time spent on service
Operating Expenses	\$6,128.02	\$19,036.00	\$5,700.33	\$7,784.33	\$15,050.00	93%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$9,439.00		Transfer to operational surplus reserve
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$9,439.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$6,128.02	\$19,036.00	\$5,700.33	\$7,784.33	\$24,489.00	215%	
Surplus/ (Deficit)	\$5,899.29	\$0.00	\$13,340.66	\$11,260.93	\$0.00		
30999 Operational Surplus reserve	\$958.85		\$958.85	\$958.85	\$10,397.85		
Reserves	\$958.85		\$958.85	\$958.85	\$10,397.85		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2300 - Upper Cheakamus Road Improvement											
Revenues											
40000	Requisition			\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,522.00	\$13,928.00	\$14,346.00	\$14,776.00
Requisitions				\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,522.00	\$13,928.00	\$14,346.00	\$14,776.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$16.17	\$9.00	\$17.97	\$100.00	\$70.00	\$55.00	\$40.00	\$25.00
Fees & Other Revenues				\$16.17	\$9.00	\$17.97	\$100.00	\$70.00	\$55.00	\$40.00	\$25.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			(\$1,116.86)	\$5,899.00	\$5,899.29	\$11,261.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				(\$1,116.86)	\$5,899.00	\$5,899.29	\$11,261.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,754.00	\$1,665.00	\$1,570.00	\$1,469.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$1,754.00	\$1,665.00	\$1,570.00	\$1,469.00
Total Revenues				\$12,027.31	\$19,036.00	\$19,045.26	\$24,489.00	\$15,346.00	\$15,648.00	\$15,956.00	\$16,270.00
Expenses											
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$5,043.65	\$15,986.00	\$6,082.50	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
53200	Time Allocation from Other Services	CC2300	Upper Cheakamus Road Imp SA	\$834.37	\$2,800.00	\$1,451.83	\$2,800.00	\$2,856.00	\$2,913.00	\$2,971.00	\$3,030.00
Operating Expenses				\$6,128.02	\$19,036.00	\$7,784.33	\$15,050.00	\$15,346.00	\$15,648.00	\$15,956.00	\$16,270.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$9,439.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$9,439.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$6,128.02	\$19,036.00	\$7,784.33	\$24,489.00	\$15,346.00	\$15,648.00	\$15,956.00	\$16,270.00
Surplus/ (Deficit)				\$5,899.29	\$0.00	\$11,260.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999	Operational Surplus reserve			\$958.85		\$958.85	\$10,397.85	\$8,643.85	\$6,978.85	\$5,408.85	\$3,939.85
Reserves				\$958.85		\$958.85	\$10,397.85	\$8,643.85	\$6,978.85	\$5,408.85	\$3,939.85

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Furry Creek Dyking-Drainage LSA		2400					
40000 2400	Requisition	5,000	5,000	6,975	7,091	7,210	7,331

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	FURRY CREEK DYKING	28,263,069	5,000	5,000	6,975	7,091	7,210	7,331
Requistion maximums		TOTAL 28,263,069	5,000	5,000	6,975	7,091	7,210	7,331
Dollar Maximun	\$ 200,000							
Tax Rate (per \$1,000)	none	Est. Residential Tax rate /1,000	0.0188	0.0177	0.0247	0.0251	0.0255	0.0259

Jurisdiction	Bylaw 481
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides dyking and related drainage works to the Furry Creek area of Electoral Area D.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2400 - Furry Creek Dyking-Drainage								
Revenues								
40000	Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Requisitions		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$2,770.96	\$1,160.00	\$2,387.44	\$3,144.79	\$2,290.00	-27%	Interest earned on reserve balances
Fees & Other Revenues		\$2,770.96	\$1,160.00	\$2,387.44	\$3,144.79	\$2,290.00	-27%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$7,150.17	\$12,649.00	\$12,648.70	\$12,648.70	\$2,680.00	-79%	
Surplus Deficit Prior Year		\$7,150.17	\$12,649.00	\$12,648.70	\$12,648.70	\$2,680.00	-79%	
44000	Transfer from Reserve	\$0.00	\$52,911.00	\$0.00	\$0.00	\$50,544.00		For dyke repairs from reserve, carried fwd
Transfer Revenue		\$0.00	\$52,911.00	\$0.00	\$0.00	\$50,544.00		
Total Revenues		\$14,921.13	\$71,720.00	\$20,036.14	\$20,793.49	\$60,514.00	191%	
Expenses								
50180	Travel	\$0.00	\$75.00	\$0.00	\$33.92	\$0.00	-100%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		For clearing of debris in outfalls, carried fwd
50670	Service / Site Maintenance	\$0.00	\$60,000.00	\$0.00	\$7,795.79	\$52,204.00	570%	For site maintenance & dyke repairs from reserve, carried fwd
53200	Time Allocation from Other Services	\$2,022.43	\$4,000.00	\$805.65	\$4,638.43	\$5,000.00	8%	Staff time spent on service
Operating Expenses		\$2,272.43	\$66,325.00	\$1,055.65	\$12,718.14	\$59,454.00	367%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$0.00	\$1,060.00	\$1,060.00	\$1,060.00	\$1,060.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve	\$0.00	\$4,335.00	\$4,335.00	\$4,335.00	\$0.00	-100%	Transfer to Operational Surplus reserve
Transfer Expenses		\$0.00	\$5,395.00	\$5,395.00	\$5,395.00	\$1,060.00	-80%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$2,272.43	\$71,720.00	\$6,450.65	\$18,113.14	\$60,514.00	234%	
Surplus/ (Deficit)		\$12,648.70	\$0.00	\$13,585.49	\$2,680.35	\$0.00		
30000	Reserve - Capital Works and Equipment	\$158,496.02		\$159,556.02	\$159,556.02	\$110,072.02		
30999	Operational Surplus reserve	\$5,804.00		\$10,139.00	\$10,139.00	\$10,139.00		
Reserves		\$164,300.02		\$169,695.02	\$169,695.02	\$120,211.02		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2400 - Furry Creek Dyking-Drainage								
Revenues								
40000 Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,975.00	\$7,091.00	\$7,210.00	\$7,331.00
Requisitions	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,975.00	\$7,091.00	\$7,210.00	\$7,331.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$2,770.96	\$1,160.00	\$3,144.79	\$2,290.00	\$2,315.00	\$2,340.00	\$2,365.00	\$2,390.00
Fees & Other Revenues	\$2,770.96	\$1,160.00	\$3,144.79	\$2,290.00	\$2,315.00	\$2,340.00	\$2,365.00	\$2,390.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$7,150.17	\$12,649.00	\$12,648.70	\$2,680.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,150.17	\$12,649.00	\$12,648.70	\$2,680.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$52,911.00	\$0.00	\$50,544.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$52,911.00	\$0.00	\$50,544.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$14,921.13	\$71,720.00	\$20,793.49	\$60,514.00	\$9,290.00	\$9,431.00	\$9,575.00	\$9,721.00
Expenses								
50180 Travel	\$0.00	\$75.00	\$33.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50670 Service / Site Maintenance	\$0.00	\$60,000.00	\$7,795.79	\$52,204.00	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00
53200 Time Allocation from Other Services	\$2,022.43	\$4,000.00	\$4,638.43	\$5,000.00	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00
Operating Expenses	\$2,272.43	\$66,325.00	\$12,718.14	\$59,454.00	\$7,290.00	\$7,431.00	\$7,575.00	\$7,721.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$1,060.00	\$1,060.00	\$1,060.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
53000 Transfer to Reserve	\$0.00	\$4,335.00	\$4,335.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$5,395.00	\$5,395.00	\$1,060.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,272.43	\$71,720.00	\$18,113.14	\$60,514.00	\$9,290.00	\$9,431.00	\$9,575.00	\$9,721.00
Surplus/ (Deficit)	\$12,648.70	\$0.00	\$2,680.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$158,496.02		\$159,556.02	\$110,072.02	\$112,072.02	\$114,072.02	\$116,072.02	\$118,072.02
30999 Operational Surplus reserve	\$5,804.00		\$10,139.00	\$10,139.00	\$10,139.00	\$10,139.00	\$10,139.00	\$10,139.00
Reserves	\$164,300.02		\$169,695.02	\$120,211.02	\$122,211.02	\$124,211.02	\$126,211.02	\$128,211.02

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

40010 2401	Parcel Tax	2401	650	650	800	800	800	800

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
WALKERVILLE DYKING		535,333						
PARCEL TAX	Folios	8	650	650	800	800	800	800
Est. Cost per Parcel			\$ 85.52	\$ 85.52	\$ 105.25	\$ 105.25	\$ 105.25	\$ 105.25

Requistion maximums	
Dollar Maximun	\$ 2,500
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaw 650/1564
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides dyking and related drainage works to the portion of Electoral Area C known as Walkerville

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2401 - Walkerville Dyking-Drainage								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$650.00	0%	
Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$650.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$474.72	\$290.00	\$410.41	\$541.45	\$450.00	-17%	Interest earned on reserve balances
Fees & Other Revenues		\$474.72	\$290.00	\$410.41	\$541.45	\$450.00	-17%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$1,378.74	\$1,679.00	\$1,679.14	\$1,679.14	\$175.00	-90%	
Surplus Deficit Prior Year		\$1,378.74	\$1,679.00	\$1,679.14	\$1,679.14	\$175.00	-90%	
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$485.00		Transfer from surplus reserve
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$485.00		
Total Revenues		\$2,503.46	\$2,619.00	\$2,739.55	\$2,870.59	\$1,760.00	-39%	
Expenses								
50505 Admin Fee from General Government		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	
50580 Contracted Services		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		For brush removal and maintenance
53200 Time Allocation from Other Services	CC2401 Walkerville Dyking-Drainage	\$80.32	\$500.00	\$86.88	\$1,345.88	\$300.00	-78%	UES staff time spent on service
Operating Expenses		\$180.32	\$1,600.00	\$186.88	\$1,445.88	\$1,400.00	-3%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$0.00	\$260.00	\$373.21	\$491.03	\$360.00	-27%	Transfer of interest to the reserve
53000 Transfer to Reserve	SP94 Surplus Reserve	\$644.00	\$759.00	\$759.00	\$759.00	\$0.00	-100%	Transfer to operational surplus reserve
Transfer Expenses		\$644.00	\$1,019.00	\$1,132.21	\$1,250.03	\$360.00	-71%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$824.32	\$2,619.00	\$1,319.09	\$2,695.91	\$1,760.00	-35%	
Surplus/ (Deficit)		\$1,679.14	\$0.00	\$1,420.46	\$174.68	\$0.00		
30000 Reserve - Capital Works and Equipment		\$26,026.96		\$26,400.17	\$26,517.99	\$26,877.99		
30999 Operational Surplus reserve		\$2,203.00		\$2,962.00	\$2,962.00	\$2,477.00		
Reserves		\$28,229.96		\$29,362.17	\$29,479.99	\$29,354.99		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2401 - Walkerville Dyking-Drainage									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$800.00	\$800.00	\$800.00	\$800.00
Parcel Tax		\$650.00	\$650.00	\$650.00	\$650.00	\$800.00	\$800.00	\$800.00	\$800.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$474.72	\$290.00	\$541.45	\$450.00	\$457.00	\$464.00	\$471.00	\$478.00
Fees & Other Revenues		\$474.72	\$290.00	\$541.45	\$450.00	\$457.00	\$464.00	\$471.00	\$478.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$1,378.74	\$1,679.00	\$1,679.14	\$175.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$1,378.74	\$1,679.00	\$1,679.14	\$175.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$485.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$485.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$2,503.46	\$2,619.00	\$2,870.59	\$1,760.00	\$1,257.00	\$1,264.00	\$1,271.00	\$1,278.00
Expenses									
50505 Admin Fee from General Government		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
50580 Contracted Services		\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$500.00	\$500.00	\$500.00	\$500.00
53200 Time Allocation from Other Services		\$80.32	\$500.00	\$1,345.88	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
Operating Expenses		\$180.32	\$1,600.00	\$1,445.88	\$1,400.00	\$900.00	\$900.00	\$900.00	\$900.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$0.00	\$260.00	\$491.03	\$360.00	\$357.00	\$364.00	\$371.00	\$378.00
53000 Transfer to Reserve		\$644.00	\$759.00	\$759.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$644.00	\$1,019.00	\$1,250.03	\$360.00	\$357.00	\$364.00	\$371.00	\$378.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$824.32	\$2,619.00	\$2,695.91	\$1,760.00	\$1,257.00	\$1,264.00	\$1,271.00	\$1,278.00
Surplus/ (Deficit)		\$1,679.14	\$0.00	\$174.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$26,026.96		\$26,517.99	\$26,877.99	\$27,234.99	\$27,598.99	\$27,969.99	\$28,347.99
30999 Operational Surplus reserve		\$2,203.00		\$2,962.00	\$2,477.00	\$2,477.00	\$2,477.00	\$2,477.00	\$2,477.00
Reserves		\$28,229.96		\$29,479.99	\$29,354.99	\$29,711.99	\$30,075.99	\$30,446.99	\$30,824.99

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan				2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Whitecap Dev Bear Creek Dyking Dist LSA **2402**

40010	2402	Parcel Tax	2,750	2,750	2,750	2,750	2,750	2,750

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

WHITECAP BEAR CR FLOOD		245,940						
PARCEL TAX	Folios	9	2,750	2,750	2,750	2,750	2,750	2,750

Requisition maximums		Est. Cost per Parcel	\$ 321.60	\$ 321.60	\$ 321.60	\$ 321.60	\$ 321.60	\$ 321.60
Dollar Maximun	\$ 2,750							
Tax Rate (per \$1,000)	\$ -							

Jurisdiction	Bylaw 719 / 1622
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides flood mitigation works and related drainage works and services to the portion of Electoral Area B known as Whitecap Development Bear Creek

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist							
Revenues							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$4,261.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	0%	
Parcel Tax	\$4,261.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$61.69	\$50.00	\$65.04	\$88.51	\$70.00	-21%	Interest earned on reserve balances
Fees & Other Revenues	\$61.69	\$50.00	\$65.04	\$88.51	\$70.00	-21%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$1,506.22	\$4,043.00	\$4,042.57	\$4,042.57	\$2,743.00	-32%	
Surplus Deficit Prior Year	\$1,506.22	\$4,043.00	\$4,042.57	\$4,042.57	\$2,743.00	-32%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$5,828.91	\$6,843.00	\$6,857.61	\$6,881.08	\$5,563.00	-19%	
Expenses							
50180 Travel	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50670 Service / Site Maintenance	\$0.00	\$3,243.00	\$0.00	\$0.00	\$3,433.00		For berm maintenance
53200 Time Allocation from Other Services	\$736.34	\$1,800.00	\$1,129.44	\$2,388.44	\$1,800.00	-25%	UES staff time spent on service
Operating Expenses	\$986.34	\$5,343.00	\$1,379.44	\$2,638.44	\$5,533.00	110%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$800.00	\$0.00	\$0.00	\$0.00	\$30.00		Transfer to Capital reserve
53000 Transfer to Reserve	\$0.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	-100%	Transfer to Operational surplus reserve
Transfer Expenses	\$800.00	\$1,500.00	\$1,500.00	\$1,500.00	\$30.00	-98%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$1,786.34	\$6,843.00	\$2,879.44	\$4,138.44	\$5,563.00	34%	
Surplus/ (Deficit)	\$4,042.57	\$0.00	\$3,978.17	\$2,742.64	\$0.00		
30000 Reserve - Capital Works and Equipment	\$3,760.12		\$3,760.12	\$3,760.12	\$3,790.12		
30999 Operational Surplus reserve	\$0.00		\$1,500.00	\$1,500.00	\$1,500.00		
Reserves	\$3,760.12		\$5,260.12	\$5,260.12	\$5,290.12		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$4,261.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Parcel Tax	\$4,261.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$61.69	\$50.00	\$88.51	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00
Fees & Other Revenues	\$61.69	\$50.00	\$88.51	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$1,506.22	\$4,043.00	\$4,042.57	\$2,743.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,506.22	\$4,043.00	\$4,042.57	\$2,743.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$375.00	\$375.00	\$375.00	\$375.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$375.00	\$375.00	\$375.00	\$375.00
Total Revenues	\$5,828.91	\$6,843.00	\$6,881.08	\$5,563.00	\$3,195.00	\$3,195.00	\$3,195.00	\$3,195.00
Expenses								
50180 Travel	\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670 Service / Site Maintenance	\$0.00	\$3,243.00	\$0.00	\$3,433.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
53200 Time Allocation from Other Services	\$736.34	\$1,800.00	\$2,388.44	\$1,800.00	\$865.00	\$865.00	\$865.00	\$865.00
CC2402 Whitecap Dev Bear Creek Dyking								
Operating Expenses	\$986.34	\$5,343.00	\$2,638.44	\$5,533.00	\$3,165.00	\$3,165.00	\$3,165.00	\$3,165.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$800.00	\$0.00	\$0.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00
53000 Transfer to Reserve	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SP94 Surplus Reserve								
Transfer Expenses	\$800.00	\$1,500.00	\$1,500.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,786.34	\$6,843.00	\$4,138.44	\$5,563.00	\$3,195.00	\$3,195.00	\$3,195.00	\$3,195.00
Surplus/ (Deficit)	\$4,042.57	\$0.00	\$2,742.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$3,760.12		\$3,760.12	\$3,790.12	\$3,820.12	\$3,850.12	\$3,880.12	\$3,910.12
30999 Operational Surplus reserve	\$0.00		\$1,500.00	\$1,500.00	\$1,125.00	\$750.00	\$375.00	\$0.00
Reserves	\$3,760.12		\$5,260.12	\$5,290.12	\$4,945.12	\$4,600.12	\$4,255.12	\$3,910.12

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Britannia Beach Debris Flood Mitigation 2405

40000 2405	Requisition	-	25,680	25,680	25,680	25,680	25,680
40010 2405	Parcel Tax	-	6,420	6,420	6,420	6,420	6,420
		-	32,100	32,100	32,100	32,100	32,100

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRIT CREEK TOWN DEBRIS FLD	589,298	-	25,680	25,680	25,680	25,680	25,680
Est. Residential Tax rate /1,000		-	4.3577	4.3577	4.3577	4.3577	4.3577
BRIT CREEK COMM DEBRIS FLD	22,177,087						
PARCEL TAX	Folios	202	-	6,420	6,420	6,420	6,420
Est. Cost per Parcel			\$ -	\$ 33.45	\$ 33.45	\$ 33.45	\$ 33.45

Requisition maximums		
Dollar Maximun	\$	25,680 #1600 TOWN SITE
Tax Rate (per \$1,000)	10.7201 \$	25,785
Dollar Maximun	\$	6,420 #1601 COMMUNITY SITE
Tax Rate (per \$1,000)	0.03529 \$	7,543

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 1600 (Town) / 1601 (Comm)
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides debris flood works operations and maintenance service for the community of Britannia Beach.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2405 - Britannia Beach Debris Flood Mitigation							
Revenues							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$25,680.00		
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$25,680.00		
40010 Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$6,420.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$6,420.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40080 Grant in Lieu of Taxes - Other	\$0.00	\$0.00	\$0.00	\$0.00	\$310,680.00		Contributions from developer, as per Oct 2018 Bd Resol.
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$310,680.00		
40220 Interest Earned on Investments	\$0.00	\$0.00	\$0.00	\$0.00	\$2,750.00		Interest earned on reserve balances
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$2,750.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$345,530.00		
Expenses							
50180 Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00		
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00		
50670 Service / Site Maintenance	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00		
53200 Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$1,800.00		UES time spent on service
Operating Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$14,100.00		
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$329,889.00		Transfer to Capital reserve
53100 Transfer to Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$1,541.00		Refund service establishment costs to Gen Gov't service
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$331,430.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$345,530.00		
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
30007 Reserve - Britannia Creek Debris Flood Works	\$0.00		\$0.00	\$0.00	\$329,889.00		
Reserves	\$0.00		\$0.00	\$0.00	\$329,889.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2405 - Britannia Beach Debris Flood Mitigation								
Revenues								
40000 Requisition	\$0.00	\$0.00	\$0.00	\$25,680.00	\$25,680.00	\$25,680.00	\$25,680.00	\$25,680.00
Requisitions	\$0.00	\$0.00	\$0.00	\$25,680.00	\$25,680.00	\$25,680.00	\$25,680.00	\$25,680.00
40010 Parcel Tax	\$0.00	\$0.00	\$0.00	\$6,420.00	\$6,420.00	\$6,420.00	\$6,420.00	\$6,420.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$6,420.00	\$6,420.00	\$6,420.00	\$6,420.00	\$6,420.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40080 Grant in Lieu of Taxes - Other	\$0.00	\$0.00	\$0.00	\$310,680.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$310,680.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$0.00	\$0.00	\$0.00	\$2,750.00	\$6,000.00	\$6,300.00	\$6,600.00	\$6,900.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$2,750.00	\$6,000.00	\$6,300.00	\$6,600.00	\$6,900.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$0.00	\$0.00	\$345,530.00	\$38,100.00	\$38,400.00	\$38,700.00	\$39,000.00
Expenses								
50180 Travel	\$0.00	\$0.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670 Service / Site Maintenance	\$0.00	\$0.00	\$0.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
53200 Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00
CC2405 Britannia Beach Debris Flood M								
Operating Expenses	\$0.00	\$0.00	\$0.00	\$14,100.00	\$14,100.00	\$14,100.00	\$14,100.00	\$14,100.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$329,889.00	\$24,000.00	\$24,300.00	\$24,600.00	\$24,900.00
53100 Transfer to Other Services	\$0.00	\$0.00	\$0.00	\$1,541.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1000 General Government								
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$331,430.00	\$24,000.00	\$24,300.00	\$24,600.00	\$24,900.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$0.00	\$0.00	\$345,530.00	\$38,100.00	\$38,400.00	\$38,700.00	\$39,000.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30007 Reserve - Britannia Creek Debris Flood Works	\$0.00		\$0.00	\$329,889.00	\$353,889.00	\$378,189.00	\$402,789.00	\$427,689.00
Reserves	\$0.00		\$0.00	\$329,889.00	\$353,889.00	\$378,189.00	\$402,789.00	\$427,689.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Lillooet-Area B Library CLSA	2500						
40000 2500 Requisition		224,377	226,139	231,448	236,864	242,387	248,022

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	DISTRICT OF LILLOOET	43,268,687	167,183	169,877	173,865	177,933	182,082	186,315
	ELECTORAL AREA B	14,330,426	57,194	56,262	57,583	58,931	60,305	61,707
Requisition maximums	TOTAL	57,599,113	224,377	226,139	231,448	236,864	242,387	248,022
Dollar Maximun	\$ 245,892							
Tax Rate (per \$1,000)	0.76518 \$ 356,583	Est. residential tax rate /\$1,000	0.45168	0.392608	0.401826	0.411229	0.420817	0.430600

Jurisdiction	Bylaw 679/1323/1508
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Lillooet and area Library Association to provide public library services within the District of Lillooet and Electoral Area B.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2500 - Lillooet - Area B Library							
Revenues							
40000 Requisition	\$224,800.00	\$224,377.00	\$224,377.00	\$224,377.00	\$226,139.00	1%	
Requisitions	\$224,800.00	\$224,377.00	\$224,377.00	\$224,377.00	\$226,139.00	1%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$224,800.00	\$224,377.00	\$224,377.00	\$224,377.00	\$226,139.00	1%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$224,550.00	\$224,127.00	\$224,127.00	\$224,127.00	\$225,889.00	1%	As requested by Library Assoc.
Operating Expenses	\$224,800.00	\$224,377.00	\$224,377.00	\$224,377.00	\$226,139.00	1%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$224,800.00	\$224,377.00	\$224,377.00	\$224,377.00	\$226,139.00	1%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2500 - Lillooet - Area B Library								
Revenues								
40000 Requisition	\$224,800.00	\$224,377.00	\$224,377.00	\$226,139.00	\$231,448.00	\$236,864.00	\$242,387.00	\$248,022.00
Requisitions	\$224,800.00	\$224,377.00	\$224,377.00	\$226,139.00	\$231,448.00	\$236,864.00	\$242,387.00	\$248,022.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$224,800.00	\$224,377.00	\$224,377.00	\$226,139.00	\$231,448.00	\$236,864.00	\$242,387.00	\$248,022.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$224,550.00	\$224,127.00	\$224,127.00	\$225,889.00	\$231,198.00	\$236,614.00	\$242,137.00	\$247,772.00
Operating Expenses	\$224,800.00	\$224,377.00	\$224,377.00	\$226,139.00	\$231,448.00	\$236,864.00	\$242,387.00	\$248,022.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$224,800.00	\$224,377.00	\$224,377.00	\$226,139.00	\$231,448.00	\$236,864.00	\$242,387.00	\$248,022.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Area A Library			2501								
40000	2501	Requisition		22,923	23,426	23,895	24,373	24,861	25,359		
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
			<u>ASSESSMENTS</u>								
ELECTORAL AREA A			29,089,543	22,923	23,426	23,895	24,373	24,861	25,359		
Requisition maximums			TOTAL	29,089,543	22,923	23,426	23,895	24,373	24,861	25,359	
Dollar Maximun		\$	33,630								
Tax Rate (per \$1,000)		0.1766	\$	40,926	Est. residential tax rate /\$1,000	0.0894	0.0805	0.0821	0.0838	0.0855	0.0872

Jurisdiction	Bylaw 598, 1108, 1512
Debt Issue #	none
Basis of Apportionment	Hosp L&I

Service Mandate

This service provides a financial contribution to the Lillooet and Area Library Association to provide public library services to Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2501 - Area A Library							
Revenues							
40000 Requisition	\$22,837.00	\$22,923.00	\$22,923.00	\$22,923.00	\$23,426.00	2%	
Requisitions	\$22,837.00	\$22,923.00	\$22,923.00	\$22,923.00	\$23,426.00	2%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$6.50)	\$0.50	\$0.50	\$0.50	\$0.00	-100%	
Surplus Deficit Prior Year	(\$6.50)	\$0.50	\$0.50	\$0.50	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$22,830.50	\$22,923.50	\$22,923.50	\$22,923.50	\$23,426.00	2%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.50	\$250.50	\$250.50	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$22,580.00	\$22,673.00	\$22,673.00	\$22,673.00	\$23,176.00	2%	As requested by Library Assoc.
Operating Expenses	\$22,830.00	\$22,923.50	\$22,923.50	\$22,923.50	\$23,426.00	2%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$22,830.00	\$22,923.50	\$22,923.50	\$22,923.50	\$23,426.00	2%	
Surplus/ (Deficit)	\$0.50	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2501 - Area A Library								
Revenues								
40000 Requisition	\$22,837.00	\$22,923.00	\$22,923.00	\$23,426.00	\$23,895.00	\$24,373.00	\$24,861.00	\$25,359.00
Requisitions	\$22,837.00	\$22,923.00	\$22,923.00	\$23,426.00	\$23,895.00	\$24,373.00	\$24,861.00	\$25,359.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$6.50)	\$0.50	\$0.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$6.50)	\$0.50	\$0.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$22,830.50	\$22,923.50	\$22,923.50	\$23,426.00	\$23,895.00	\$24,373.00	\$24,861.00	\$25,359.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.50	\$250.50	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$22,580.00	\$22,673.00	\$22,673.00	\$23,176.00	\$23,645.00	\$24,123.00	\$24,611.00	\$25,109.00
Operating Expenses	\$22,830.00	\$22,923.50	\$22,923.50	\$23,426.00	\$23,895.00	\$24,373.00	\$24,861.00	\$25,359.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$22,830.00	\$22,923.50	\$22,923.50	\$23,426.00	\$23,895.00	\$24,373.00	\$24,861.00	\$25,359.00
Surplus/ (Deficit)	\$0.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Library LSA		2502						
40000	2502	Requisition	358,715	371,610	375,173	384,787	391,158	399,088

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

<u>ASSESSMENTS</u>							
VILLAGE OF PEMBERTON	119,900,149	174,026	176,994	178,691	183,271	186,305	190,082
ELECTORAL AREA C	131,837,130	184,689	194,616	196,482	201,516	204,853	209,006

Requisition maximums		TOTAL	251,737,279	358,715	371,610	375,173	384,787	391,158	399,088	
Dollar Maximun	\$	324,375								
Tax Rate (per \$1,000)	0.3829	\$	703,796	Est. Residential Tax rate /1,000	0.1541	0.1476	0.1490	0.1529	0.1554	0.1585

Jurisdiction	Bylaw 645, 1125 & 1407
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton & District Public Library Association to provide public library services to the Village of Pemberton and Electoral Area C.

Items of Significance

The library has requested \$317,913 for 2020 operating, \$2,500 transfer to the Library's capital reserves & \$50,947 for rent at the PCC.

2020 increase from 2019 budget includes:

- \$11,000 in Wages & Benefits (increased Sunday hours)
- \$4,500 in Accounting & Legal (for annual financial audit); potential to decrease with quotes received
- Other small increases

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2502 - Pemberton Library							
Revenues							
40000 Requisition	\$332,836.00	\$358,715.00	\$358,715.00	\$358,715.00	\$371,610.00	4%	
Requisitions	\$332,836.00	\$358,715.00	\$358,715.00	\$358,715.00	\$371,610.00	4%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.12)	(\$0.12)	(\$0.12)	(\$0.12)	\$0.00	-100%	
Surplus Deficit Prior Year	(\$0.12)	(\$0.12)	(\$0.12)	(\$0.12)	\$0.00	-100%	
43000 Transfers from Other Service	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$377,835.88	\$358,714.88	\$358,714.88	\$358,714.88	\$371,610.00	4%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$249.88	\$249.88	\$249.88	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$291,593.00	\$306,017.00	\$306,017.00	\$306,017.00	\$317,913.00	4%	As requested by Society
51012 Capital Grant	\$37,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	0%	Transfer to library's capital reserve; additional \$35k in 2018 is amenity payment for carpeting & painting
Operating Expenses	\$329,343.00	\$308,766.88	\$308,766.88	\$308,766.88	\$320,663.00	4%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$48,493.00	\$49,948.00	\$49,948.00	\$49,948.00	\$50,947.00	2%	To PCC #2106 for rent
Transfer Expenses	\$48,493.00	\$49,948.00	\$49,948.00	\$49,948.00	\$50,947.00	2%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$377,836.00	\$358,714.88	\$358,714.88	\$358,714.88	\$371,610.00	4%	
Surplus/ (Deficit)	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2502 - Pemberton Library								
Revenues								
40000 Requisition	\$332,836.00	\$358,715.00	\$358,715.00	\$371,610.00	\$375,173.00	\$384,787.00	\$391,158.00	\$399,088.00
Requisitions	\$332,836.00	\$358,715.00	\$358,715.00	\$371,610.00	\$375,173.00	\$384,787.00	\$391,158.00	\$399,088.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$0.12)	(\$0.12)	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.12)	(\$0.12)	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$377,835.88	\$358,714.88	\$358,714.88	\$371,610.00	\$375,173.00	\$384,787.00	\$391,158.00	\$399,088.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$249.88	\$249.88	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$291,593.00	\$306,017.00	\$306,017.00	\$317,913.00	\$320,457.00	\$329,032.00	\$334,343.00	\$341,192.00
51012 Capital Grant	\$37,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Operating Expenses	\$329,343.00	\$308,766.88	\$308,766.88	\$320,663.00	\$323,207.00	\$331,782.00	\$337,093.00	\$343,942.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$48,493.00	\$49,948.00	\$49,948.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00	\$55,146.00
Transfer Expenses	\$48,493.00	\$49,948.00	\$49,948.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00	\$55,146.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$377,836.00	\$358,714.88	\$358,714.88	\$371,610.00	\$375,173.00	\$384,787.00	\$391,158.00	\$399,088.00
Surplus/ (Deficit)	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Whistler Library	2503					
40000 2503 Requisition		9,445	10,786	10,786	10,786	10,786

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
	WHISTLER LIBRARY	23,464,230	9,445	10,786	10,786	10,786	10,786	10,786
Requisition maximums		TOTAL 23,464,230	9,445	10,786	10,786	10,786	10,786	10,786
Dollar Maximun	\$ 5,488							
Tax Rate (per \$1,000)	0.0566 \$ 12,334	Est. Residential Tax rate /1,000	0.0468	0.0460	0.0460	0.0460	0.0460	0.0460

Jurisdiction	Bylaw 732/1212/1386
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Whistler Public Library to provide public library services to the RMOW and a portion of Electoral Area D.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2503 - Whistler Library							
Revenues							
40000 Requisition	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$10,786.00	14%	
Requisitions	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$10,786.00	14%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$10,786.00	14%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$8,241.00	\$9,195.00	\$9,195.00	\$9,195.00	\$10,536.00	15%	As requested by Whistler Library
Operating Expenses	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$10,786.00	14%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$8,491.00	\$9,445.00	\$9,445.00	\$9,445.00	\$10,786.00	14%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2503 - Whistler Library								
Revenues								
40000 Requisition	\$8,491.00	\$9,445.00	\$9,445.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00
Requisitions	\$8,491.00	\$9,445.00	\$9,445.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$8,491.00	\$9,445.00	\$9,445.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$8,241.00	\$9,195.00	\$9,195.00	\$10,536.00	\$10,536.00	\$10,536.00	\$10,536.00	\$10,536.00
Operating Expenses	\$8,491.00	\$9,445.00	\$9,445.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$8,491.00	\$9,445.00	\$9,445.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00	\$10,786.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Area A Cemetery Function	2600						
40000 2600 Requisition		1,250	1,350	1,350	1,350	1,350	1,350

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	ELECTORAL AREA A	29,089,543	1,250	1,350	1,350	1,350	1,350	1,350
Requisition maximums		TOTAL 29,089,543	1,250	1,350	1,350	1,350	1,350	1,350
Dollar Maximun	\$ 1,250							
Tax Rate (per \$1,000)	0.0066 \$ 1,529	Est. Residential Tax rate /1,000	0.0049	0.0046	0.0046	0.0046	0.0046	0.0046

Jurisdiction	SLP 22 Jan 87, Bylaw 1228/1509
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Bridge River Valley Cemetery Board to provide cemetery services to Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2600 - Area A Cemetery							
Revenues							
40000 Requisition	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	8%	
Requisitions	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	8%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	8%	
Expenses							
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		Added admin fee in 2020
50610 Miscellaneous Operating Cost	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	0%	As requested by BRVCA
Operating Expenses	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	8%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	8%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2600 - Area A Cemetery								
Revenues								
40000 Requisition	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00
Requisitions	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00
Expenses								
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Operating Expenses	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,250.00	\$1,250.00	\$1,250.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00	\$1,350.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Area C-Vill Pemberton Cemetery Function		2601						
40000	2601	Requisition		5,000	2,750	2,750	2,750	2,750
REQUISITION			Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"					
			ASSESSMENTS					
		VILLAGE OF PEMBERTON	119,900,149	2,426	1,310	1,310	1,310	1,310
		ELECTORAL AREA C	131,837,130	2,574	1,440	1,440	1,440	1,440
Requisition maximums			TOTAL	251,737,279	5,000	2,750	2,750	2,750
Dollar Maximun			\$	5,000				
Tax Rate (per \$1,000)			\$	-				
			Est. Residential Tax rate /1,000	0.0021	0.0011	0.0011	0.0011	0.0011

Jurisdiction	SLP 22 Jan 87 / bylaw 1559
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton Cemetery Board to provide cemetery services to the Village of Pemberton and Electoral Area C.

Items of Significance

Society has requested \$2,500 for cemetery site maintenance

Note: Cemetery enhancement Project in the works. Stage 1 was the removal of trees at the front of the property. This was done with donated equipment and labour. Second stage will be the fencing. Third stage will be in Aug. 2020 to add a culvert, put down gravel and increase the parking. This will then create a need for a new gate.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2601 - Area C / Village of Pemberton Cemetery							
Revenues							
40000 Requisition	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$2,750.00	-45%	
Requisitions	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$2,750.00	-45%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$2,750.00	-45%	
Expenses							
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	Submission received from the society, \$2,500 for operations (Mowing, grounds upkeep)
50610 Miscellaneous Operating Cost	\$500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$2,500.00	67%	
51012 Capital Grant	\$0.00	\$3,250.00	\$3,250.00	\$3,250.00	\$0.00	-100%	
Operating Expenses	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$2,750.00	-45%	Pemberton Cemetary enhancement project
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$2,750.00	-45%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2601 - Area C / Village of Pemberton Cemetery								
Revenues								
40000 Requisition	\$500.00	\$5,000.00	\$5,000.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Requisitions	\$500.00	\$5,000.00	\$5,000.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$500.00	\$5,000.00	\$5,000.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Expenses								
50505 Admin Fee from General Government	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$500.00	\$1,500.00	\$1,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
51012 Capital Grant	\$0.00	\$3,250.00	\$3,250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$500.00	\$5,000.00	\$5,000.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$500.00	\$5,000.00	\$5,000.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Devine Water SA		2700					
40010 2700	Parcel Tax						
			13,310	13,803	15,655	16,022	16,395
							16,778

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
	DEVINE WATER SYSTEM	1,433,030						
	PARCEL TAX	-	13,310	13,803	15,655	16,022	16,395	16,778
	Folios	34						
Requistion maximums		*Est Cost per Parcel	\$ 412.02	\$ 427.28	\$ 484.61	\$ 495.98	\$ 507.52	\$ 519.38
Dollar Maximun	\$ -	*Includes Provincial fee of 5.25%						
Tax Rate (per \$1,000)	none							

Jurisdiction	Bylaw 195
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a water system to the community of Devine.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2700 - Devine Water									
Revenues									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax		\$12,772.00	\$13,310.00	\$13,310.00	\$13,310.00	\$13,803.00	4%	
Parcel Tax			\$12,772.00	\$13,310.00	\$13,310.00	\$13,310.00	\$13,803.00	4%	
40200	Water User Rates		\$3,445.90	\$3,445.00	\$3,374.40	\$3,368.70	\$3,370.00	0%	
Water & Sewer Rates			\$3,445.90	\$3,445.00	\$3,374.40	\$3,368.70	\$3,370.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$465.42	\$280.00	\$395.02	\$518.45	\$330.00	-36%	Interest earned on reserve balances
Fees & Other Revenues			\$465.42	\$280.00	\$395.02	\$518.45	\$330.00	-36%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$3,080.51	\$3,671.00	\$3,670.61	\$3,670.61	\$1,842.00	-50%	
Surplus Deficit Prior Year			\$3,080.51	\$3,671.00	\$3,670.61	\$3,670.61	\$1,842.00	-50%	
43000	Transfers from Other Service	CC1000	\$3,055.60	\$0.00	\$0.00	\$0.00	\$0.00		2018 Installing fireboxes, Area C Amenity funds as per Bd resol.
43000	Transfers from Other Service	CC1000	\$7,623.56	\$0.00	\$0.00	\$0.00	\$0.00		2018 Devine Water Assessment from Area C Amenity funds
44000	Transfer from Reserve		\$0.00	\$7,743.00	\$0.00	\$3,500.00	\$0.00	-100%	Transfer from capital reserve for portion of portable generator
Transfer Revenue			\$10,679.16	\$7,743.00	\$0.00	\$3,500.00	\$0.00	-100%	
Total Revenues			\$30,442.99	\$28,449.00	\$20,750.03	\$24,367.76	\$19,345.00	-21%	
Expenses									
50210	Communications		\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50220	Courier		\$0.00	\$0.00	\$51.83	\$51.82	\$55.00	6%	Courier for water samples and chemical analysis
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering		\$7,623.56	\$0.00	\$0.00	\$0.00	\$0.00		2018 Devine Water Assessment (from area C amenity funds)
50580	Contracted Services		\$5,597.44	\$6,250.00	\$3,224.43	\$5,374.43	\$6,250.00	16%	
50590	Depreciation/Amortization		\$5,670.62	\$6,337.00	\$0.00	\$5,670.62	\$5,671.00	0%	
50600	Insurance		\$22.54	\$24.00	\$23.39	\$23.39	\$25.00	7%	
50605	Licenses & Permits		\$248.99	\$300.00	\$15.00	\$15.00	\$260.00	1633%	2019 includes reversal of 2018 water rental fee (\$200)
50650	Operating Supplies - Other		\$35.54	\$500.00	\$35.76	\$35.76	\$500.00	1298%	
50670	Service / Site Maintenance		\$1,390.28	\$2,000.00	\$2,228.00	\$940.00	\$2,000.00	113%	Annual hydrant inspection
50690	Utilities - Hydro		\$1,004.11	\$1,300.00	\$933.30	\$1,113.14	\$1,300.00	17%	
50900	Special Projects	CC2700	\$3,055.60	\$0.00	\$0.00	\$0.00	\$0.00		2018 Installing fireboxes, Area C Amenity funds as per Bd resol.
51011	Non-Capitalized Equipment		\$0.00	\$0.00	\$8,584.30	\$8,584.30	\$0.00	-100%	Portable generator (\$7,983.48); alluminum diffuser (\$600.82)
53200	Time Allocation from Other Services	CC2700	\$7,072.32	\$7,800.00	\$3,757.53	\$6,137.71	\$8,000.00	30%	Staff time spent on service
Operating Expenses			\$31,971.00	\$24,786.00	\$19,103.54	\$28,196.17	\$24,336.00	-14%	
99996	Fixed Asset Increase		\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Budget for portable generator; posted in 51011 (min \$10K for posting as fixed asset)
Capital Expenditures			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$472.00	\$0.00	\$0.00	\$0.00	\$680.00		Transfer to Capital reserve
Transfer Expenses			\$472.00	\$0.00	\$0.00	\$0.00	\$680.00		
50590	Depreciation/Amortization		(\$5,670.62)	(\$6,337.00)	\$0.00	(\$5,670.62)	(\$5,671.00)	0%	
Non-Taxable Expenses (Depreciation)			(\$5,670.62)	(\$6,337.00)	\$0.00	(\$5,670.62)	(\$5,671.00)	0%	
Total Expenses			\$26,772.38	\$28,449.00	\$19,103.54	\$22,525.55	\$19,345.00	-14%	
Surplus/ (Deficit)			\$3,670.61	\$0.00	\$1,646.49	\$1,842.21	\$0.00		
30000	Reserve - Capital Works and Equipment		\$25,233.68		\$25,233.68	\$21,733.68	\$22,413.68		
30999	Operational Surplus reserve		\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00		
Reserves			\$27,656.68		\$27,656.68	\$24,156.68	\$24,836.68		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2700 - Devine Water									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$12,772.00	\$13,310.00	\$13,310.00	\$13,803.00	\$15,655.00	\$16,022.00	\$16,395.00	\$16,778.00
Parcel Tax		\$12,772.00	\$13,310.00	\$13,310.00	\$13,803.00	\$15,655.00	\$16,022.00	\$16,395.00	\$16,778.00
40200 Water User Rates		\$3,445.90	\$3,445.00	\$3,368.70	\$3,370.00	\$3,539.00	\$3,539.00	\$3,539.00	\$3,539.00
Water & Sewer Rates		\$3,445.90	\$3,445.00	\$3,368.70	\$3,370.00	\$3,539.00	\$3,539.00	\$3,539.00	\$3,539.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$465.42	\$280.00	\$518.45	\$330.00	\$340.00	\$350.00	\$360.00	\$370.00
Fees & Other Revenues		\$465.42	\$280.00	\$518.45	\$330.00	\$340.00	\$350.00	\$360.00	\$370.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$3,080.51	\$3,671.00	\$3,670.61	\$1,842.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$3,080.51	\$3,671.00	\$3,670.61	\$1,842.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$3,055.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$7,623.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$7,743.00	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$10,679.16	\$7,743.00	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$30,442.99	\$28,449.00	\$24,367.76	\$19,345.00	\$19,534.00	\$19,911.00	\$20,294.00	\$20,687.00
Expenses									
50210 Communications		\$0.00	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50220 Courier		\$0.00	\$0.00	\$51.82	\$55.00	\$56.00	\$57.00	\$58.00	\$59.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering		\$7,623.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$5,597.44	\$6,250.00	\$5,374.43	\$6,250.00	\$6,375.00	\$6,503.00	\$6,633.00	\$6,766.00
50590 Depreciation/Amortization		\$5,670.62	\$6,337.00	\$5,670.62	\$5,671.00	\$5,671.00	\$5,671.00	\$5,671.00	\$5,671.00
50600 Insurance		\$22.54	\$24.00	\$23.39	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50605 Licenses & Permits		\$248.99	\$300.00	\$15.00	\$260.00	\$265.00	\$270.00	\$275.00	\$281.00
50650 Operating Supplies - Other		\$35.54	\$500.00	\$35.76	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50670 Service / Site Maintenance		\$1,390.28	\$2,000.00	\$940.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50690 Utilities - Hydro		\$1,004.11	\$1,300.00	\$1,113.14	\$1,300.00	\$1,326.00	\$1,353.00	\$1,380.00	\$1,408.00
50900 Special Projects	CC2700 Devine Water SA	\$3,055.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011 Non-Capitalized Equipment		\$0.00	\$0.00	\$8,584.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2700 Devine Water SA	\$7,072.32	\$7,800.00	\$6,137.71	\$8,000.00	\$8,160.00	\$8,323.00	\$8,489.00	\$8,659.00
Operating Expenses		\$31,971.00	\$24,786.00	\$28,196.17	\$24,336.00	\$24,705.00	\$25,082.00	\$25,465.00	\$25,858.00
99996 Fixed Asset Increase		\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$472.00	\$0.00	\$0.00	\$680.00	\$500.00	\$500.00	\$500.00	\$500.00
Transfer Expenses		\$472.00	\$0.00	\$0.00	\$680.00	\$500.00	\$500.00	\$500.00	\$500.00
50590 Depreciation/Amortization		(\$5,670.62)	(\$6,337.00)	(\$5,670.62)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)
Non-Taxable Expenses (Depreciation)		(\$5,670.62)	(\$6,337.00)	(\$5,670.62)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)
Total Expenses		\$26,772.38	\$28,449.00	\$22,525.55	\$19,345.00	\$19,534.00	\$19,911.00	\$20,294.00	\$20,687.00
Surplus/ (Deficit)		\$3,670.61	\$0.00	\$1,842.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$25,233.68		\$21,733.68	\$22,413.68	\$22,913.68	\$23,413.68	\$23,913.68	\$24,413.68
30999 Operational Surplus reserve		\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00
Reserves		\$27,656.68		\$24,156.68	\$24,836.68	\$25,336.68	\$25,836.68	\$26,336.68	\$26,836.68

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Furry Creek Water LSA

2701

40000 2701	Requisition		114,584	138,943	138,943	138,943	138,943	138,943

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	FURRY CREEK WATER	28,263,069	114,584	138,943	138,943	138,943	138,943	138,943
Requisition maximums		TOTAL 28,263,069	114,584	138,943	138,943	138,943	138,943	138,943
Dollar Maximun	\$ 281,250							
Tax Rate (per \$1,000)		Est. Residential Tax rate /1,000	0.4301	0.4916	0.4916	0.4916	0.4916	0.4916

Jurisdiction	Bylaw 531/1620
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within the Furry Creek area.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2701 - Furry Creek Water							
Revenues							
40000 Requisition	\$109,681.00	\$114,584.00	\$114,584.00	\$114,584.00	\$138,943.00	21%	
Requisitions	\$109,681.00	\$114,584.00	\$114,584.00	\$114,584.00	\$138,943.00	21%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40210 Connection Fees	\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	-100%	FC Water connection revenue
Water & Sewer Connection Fees	\$0.00	\$0.00	\$250.00	\$250.00	\$0.00	-100%	
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$3,267.79	\$2,140.00	\$2,918.47	\$3,872.47	\$3,700.00	-4%	Interest earned on reserve balances
Fees & Other Revenues	\$3,267.79	\$2,140.00	\$2,918.47	\$3,872.47	\$3,700.00	-4%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$8,917.17	\$23,679.00	\$23,678.80	\$23,678.80	\$36,996.00	56%	
Surplus Deficit Prior Year	\$8,917.17	\$23,679.00	\$23,678.80	\$23,678.80	\$36,996.00	56%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$121,865.96	\$140,403.00	\$141,431.27	\$142,385.27	\$179,639.00	26%	
Expenses							
50220 Courier	\$0.00	\$0.00	\$69.72	\$69.72	\$100.00	43%	Couriered water samples
50320 Security	\$720.00	\$750.00	\$720.00	\$720.00	\$750.00	4%	
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal	\$10,057.14	\$0.00	\$0.00	\$0.00	\$0.00		2018- Claim 2015-066 expenses
50540 Consulting - Engineering	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		Well monitoring; Data logger replacements
50540 Consulting - Engineering	\$2,851.76	\$18,200.00	\$6,069.31	\$19,751.17	\$28,000.00	42%	Ground water monitoring; increased for estimate received
50580 Contracted Services	\$40,064.50	\$42,000.00	\$20,250.00	\$28,385.13	\$41,000.00	44%	Water Service contract
50590 Depreciation/Amortization	\$30,509.49	\$30,509.00	\$0.00	\$30,509.49	\$31,409.00	3%	
50600 Insurance	\$3,397.20	\$3,463.00	\$3,462.44	\$3,462.44	\$3,609.00	4%	Property & equipment insurance
50605 Licenses & Permits	\$272.66	\$500.00	\$738.60	\$738.60	\$750.00	2%	CN Sewer rental fees & FC water operating permit
50640 Operating Supplies - Chemicals	\$2,338.28	\$3,000.00	\$404.53	\$991.70	\$2,500.00	152%	
50650 Operating Supplies - Other	\$1,882.27	\$2,000.00	\$809.75	\$971.60	\$2,000.00	106%	
							2019 is reservoir brushing & replacing level transducer; 2020
50670 Service / Site Maintenance	\$761.15	\$10,000.00	\$2,841.25	\$2,841.25	\$8,000.00	182%	includes additional reservoir cleaning
50690 Utilities - Hydro	\$12,544.87	\$13,200.00	\$9,740.58	\$11,487.74	\$12,700.00	11%	
50700 Utilities - Telephone	\$889.32	\$940.00	\$666.99	\$889.32	\$980.00	10%	
51011 Non-Capitalized Equipment	\$8,899.19	\$5,000.00	\$0.00	\$4,896.70	\$2,000.00	-59%	2019 purchased bladder tanks
53200 Time Allocation from Other Services	\$13,258.82	\$16,000.00	\$4,317.99	\$9,933.86	\$14,000.00	41%	Staff time spent on service
Operating Expenses	\$128,696.65	\$150,812.00	\$50,341.16	\$115,898.72	\$153,048.00	32%	
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00		2020 for new roof
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$40,000.00	100%	Transfer to Capital reserve
Transfer Expenses	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$40,000.00	100%	
50590 Depreciation/Amortization	(\$30,509.49)	(\$30,509.00)	\$0.00	(\$30,509.49)	(\$31,409.00)	3%	
Non-Taxable Expenses (Depreciation)	(\$30,509.49)	(\$30,509.00)	\$0.00	(\$30,509.49)	(\$31,409.00)	3%	
Total Expenses	\$98,187.16	\$140,303.00	\$70,341.16	\$105,389.23	\$179,639.00	70%	
Surplus/ (Deficit)	\$23,678.80	\$100.00	\$71,090.11	\$36,996.04	\$0.00		
30000 Reserve - Capital Works and Equipment	\$193,758.56		\$213,758.56	\$213,758.56	\$253,758.56		
Reserves	\$193,758.56		\$213,758.56	\$213,758.56	\$253,758.56		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2701 - Furry Creek Water								
Revenues								
40000 Requisition	\$109,681.00	\$114,584.00	\$114,584.00	\$138,943.00	\$138,943.00	\$138,943.00	\$138,943.00	\$138,943.00
Requisitions	\$109,681.00	\$114,584.00	\$114,584.00	\$138,943.00	\$138,943.00	\$138,943.00	\$138,943.00	\$138,943.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40210 Connection Fees	\$0.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$3,267.79	\$2,140.00	\$3,872.47	\$3,700.00	\$3,950.00	\$4,200.00	\$4,450.00	\$4,700.00
Fees & Other Revenues	\$3,267.79	\$2,140.00	\$3,872.47	\$3,700.00	\$3,950.00	\$4,200.00	\$4,450.00	\$4,700.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$8,917.17	\$23,679.00	\$23,678.80	\$36,996.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$8,917.17	\$23,679.00	\$23,678.80	\$36,996.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$121,865.96	\$140,403.00	\$142,385.27	\$179,639.00	\$142,893.00	\$143,143.00	\$143,393.00	\$143,643.00
Expenses								
50220 Courier	\$0.00	\$0.00	\$69.72	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50320 Security	\$720.00	\$750.00	\$720.00	\$750.00	\$765.00	\$780.00	\$796.00	\$812.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$10,057.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$2,851.76	\$18,200.00	\$19,751.17	\$28,000.00	\$28,560.00	\$29,131.00	\$29,714.00	\$30,308.00
50580 Contracted Services	\$40,064.50	\$42,000.00	\$28,385.13	\$41,000.00	\$41,820.00	\$42,656.00	\$43,509.00	\$44,379.00
50590 Depreciation/Amortization	\$30,509.49	\$30,509.00	\$30,509.49	\$31,409.00	\$31,409.00	\$31,409.00	\$31,409.00	\$31,409.00
50600 Insurance	\$3,397.20	\$3,463.00	\$3,462.44	\$3,609.00	\$3,681.00	\$3,755.00	\$3,830.00	\$3,907.00
50605 Licenses & Permits	\$272.66	\$500.00	\$738.60	\$750.00	\$765.00	\$780.00	\$796.00	\$812.00
50640 Operating Supplies - Chemicals	\$2,338.28	\$3,000.00	\$991.70	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50650 Operating Supplies - Other	\$1,882.27	\$2,000.00	\$971.60	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50670 Service / Site Maintenance	\$761.15	\$10,000.00	\$2,841.25	\$8,000.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00
50690 Utilities - Hydro	\$12,544.87	\$13,200.00	\$11,487.74	\$12,700.00	\$12,954.00	\$13,213.00	\$13,477.00	\$13,747.00
50700 Utilities - Telephone	\$889.32	\$940.00	\$889.32	\$980.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00
51011 Non-Capitalized Equipment	\$8,899.19	\$5,000.00	\$4,896.70	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
53200 Time Allocation from Other Services CC2701 Furry Creek Water LSA	\$13,258.82	\$16,000.00	\$9,933.86	\$14,000.00	\$14,280.00	\$14,566.00	\$14,857.00	\$15,154.00
Operating Expenses	\$128,696.65	\$150,812.00	\$115,898.72	\$153,048.00	\$147,216.00	\$149,527.00	\$151,885.00	\$154,289.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$18,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$18,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$20,000.00	\$20,000.00	\$40,000.00	\$27,086.00	\$25,025.00	\$22,917.00	\$20,763.00
Transfer Expenses	\$0.00	\$20,000.00	\$20,000.00	\$40,000.00	\$27,086.00	\$25,025.00	\$22,917.00	\$20,763.00
50590 Depreciation/Amortization	(\$30,509.49)	(\$30,509.00)	(\$30,509.49)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)
Non-Taxable Expenses (Depreciation)	(\$30,509.49)	(\$30,509.00)	(\$30,509.49)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)
Total Expenses	\$98,187.16	\$140,303.00	\$105,389.23	\$179,639.00	\$142,893.00	\$143,143.00	\$143,393.00	\$143,643.00
Surplus/ (Deficit)	\$23,678.80	\$100.00	\$36,996.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$193,758.56		\$213,758.56	\$253,758.56	\$280,844.56	\$305,869.56	\$328,786.56	\$349,549.56
Reserves	\$193,758.56		\$213,758.56	\$253,758.56	\$280,844.56	\$305,869.56	\$328,786.56	\$349,549.56

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton North Water LSA	2702					
40010 2702 Parcel Tax	106,871	106,871	119,868	123,398	127,001	130,678

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PEMBERTON NORTH WATER PARCEL TAX	Folios	115	106,871	106,871	119,868	123,398	127,001	130,678

Requisition maximums		*Est Cost per Parcel	\$ 978.10	\$ 978.10	\$ 1,097.05	\$ 1,129.36	\$ 1,162.34	\$ 1,195.99
Dollar Maximun	\$ 73,000							
Tax Rate (per \$1,000)	3.0000 \$ 296,101							

Jurisdiction	Bylaw 420/497/729	RB1119
Debt Issue #	Issue 80, Bylaw 779	
Maturity date	03-Oct-23	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides water service to a defined portion of Electoral Area C known as Pemberton North.

Items of Significance

A renewable agreement for water purchase from Village of Pemberton is in place through 2018; extension for 5 yrs to 2023 made.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2702 - Pemberton North Water								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	0%	
Parcel Tax		\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	0%	
40200	Water User Rates	\$115,951.75	\$113,951.00	\$116,315.67	\$116,418.27	\$116,000.00	0%	2019 incurred more payment penalties than prior year
Water & Sewer Rates		\$115,951.75	\$113,951.00	\$116,315.67	\$116,418.27	\$116,000.00	0%	
40210	Connection Fees	\$0.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00		Placeholder for new connections; offsets with connection cost
Water & Sewer Connection Fees		\$0.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00		50585
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$4,743.10	\$3,170.00	\$4,616.61	\$6,226.24	\$4,500.00	-28%	Interest earned on reserve balances
Fees & Other Revenues		\$4,743.10	\$3,170.00	\$4,616.61	\$6,226.24	\$4,500.00	-28%	
40950	Conditional Grants - Federal	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00		Was 50% FCM grant for water drop project (metering); grant ext. to Feb 2020; project not started
40950	Conditional Grants - Federal	\$0.00	\$0.00	\$0.00	\$0.00	\$331,268.00		Potential grant -Investing in Canada Infrastructure Program - British Columbia - Green Infrastructure - Environmental Quality (73.33%)
40960	Conditional Grants - Provincial	\$5,622.43	\$4,378.00	\$0.00	\$4,377.57	\$0.00	-100%	Residential water conservation study \$10K grant (100% of 1st \$5K, 50% of next \$10K)
Grants		\$5,622.43	\$9,378.00	\$0.00	\$4,377.57	\$331,268.00	7467%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$77,088.42	\$103,283.00	\$104,782.69	\$104,782.69	\$18,169.00	-83%	
Surplus Deficit Prior Year		\$77,088.42	\$103,283.00	\$104,782.69	\$104,782.69	\$18,169.00	-83%	
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$120,482.00		Reserve funds for potential project to replace 625 m of watermain
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$120,482.00		
Total Revenues		\$310,276.70	\$340,153.00	\$332,585.97	\$338,675.77	\$700,790.00	107%	
Expenses								
50195	Meeting Costs	\$0.00	\$250.00	\$0.00	\$0.00	\$250.00		
50210	Communications	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50220	Courier	\$0.00	\$0.00	\$184.00	\$184.00	\$0.00	-100%	2019 couriered parts for replacement (meter master)
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
50585	Water / Sewer Connections	\$0.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00		Placeholder; offsets with connection revenue 40210
50590	Depreciation/Amortization	\$48,905.50	\$48,905.00	\$0.00	\$48,906.00	\$57,941.00	18%	
50605	Licenses & Permits	\$411.09	\$425.00	\$170.00	\$170.00	\$425.00	150%	
50610	Miscellaneous Operating Cost	\$134,549.59	\$148,000.00	\$125,012.38	\$149,568.64	\$157,047.00	5%	Bulk water purchase
50630	Operating Supplies - Parts	\$59.11	\$1,000.00	\$511.13	\$511.13	\$1,000.00	96%	2019 is meter master for PNW
50640	Operating Supplies - Chemicals	\$0.00	\$0.00	\$286.95	\$286.95	\$300.00	5%	2019 is Sodium sulphite tablets
50670	Service / Site Maintenance	\$2,736.00	\$10,000.00	\$2,034.64	\$9,014.64	\$6,000.00	-33%	Snowclearing, repairs, hydrants annual inspection
50900	Special Projects	\$6,244.86	\$18,755.00	\$0.00	\$14,525.00	\$4,230.00	-71%	Water conservation study (\$25K budget)
51011	Non-Capitalized Equipment	\$0.00	\$0.00	\$600.82	\$600.82	\$0.00	-100%	Aluminum diffuser
51030	Contingency	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	\$14,594.74	\$17,000.00	\$8,959.56	\$15,447.84	\$18,700.00	21%	Staff time spent on service
Operating Expenses		\$207,750.89	\$259,110.00	\$138,009.48	\$239,465.02	\$251,668.00	5%	
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$451,750.00		Potential project to replace approx. 625 m of 100 mm watermain
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$451,750.00		with grant funding (73.33%) & reserve funding (26.67%)
52040	SLRD - Debt Charges - Principal	\$26,008.62	\$26,009.00	\$0.00	\$26,008.62	\$26,009.00	0%	
52050	SLRD - Debt Charges - Interest	\$20,640.00	\$24,510.00	\$12,255.00	\$24,510.00	\$24,510.00	0%	
Principal & Interest		\$46,648.62	\$50,519.00	\$12,255.00	\$50,518.62	\$50,519.00	0%	
53000	Transfer to Reserve	\$0.00	\$55,000.00	\$55,000.00	\$55,000.00	\$4,794.00	-91%	Transfer to Capital reserve
53000	Transfer to Reserve	\$0.00	\$24,429.00	\$24,429.00	\$24,429.00	\$0.00	-100%	Transfer to Operational surplus reserve

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2702 - Pemberton North Water							
Transfer Expenses	\$0.00	\$79,429.00	\$79,429.00	\$79,429.00	\$4,794.00	-94%	
50590 Depreciation/Amortization	(\$48,905.50)	(\$48,905.00)	\$0.00	(\$48,906.00)	(\$57,941.00)	18%	
Non-Taxable Expenses (Depreciation)	(\$48,905.50)	(\$48,905.00)	\$0.00	(\$48,906.00)	(\$57,941.00)	18%	
Total Expenses	\$205,494.01	\$340,153.00	\$229,693.48	\$320,506.64	\$700,790.00	119%	
Surplus/ (Deficit)	\$104,782.69	\$0.00	\$102,892.49	\$18,169.13	\$0.00		
30000 Reserve - Capital Works and Equipment	\$152,754.91		\$207,754.91	\$207,754.91	\$92,066.91		
30999 Operational Surplus reserve	\$128,479.35		\$152,908.35	\$152,908.35	\$152,908.35		
Reserves	\$281,234.26		\$360,663.26	\$360,663.26	\$244,975.26		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2702 - Pemberton North Water											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$119,868.00	\$123,398.00	\$127,001.00	\$130,678.00
Parcel Tax				\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$119,868.00	\$123,398.00	\$127,001.00	\$130,678.00
40200	Water User Rates			\$115,951.75	\$113,951.00	\$116,418.27	\$116,000.00	\$116,000.00	\$116,000.00	\$116,000.00	\$116,000.00
Water & Sewer Rates				\$115,951.75	\$113,951.00	\$116,418.27	\$116,000.00	\$116,000.00	\$116,000.00	\$116,000.00	\$116,000.00
40210	Connection Fees			\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
Water & Sewer Connection Fees				\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$4,743.10	\$3,170.00	\$6,226.24	\$4,500.00	\$4,625.00	\$4,750.00	\$4,875.00	\$5,000.00
Fees & Other Revenues				\$4,743.10	\$3,170.00	\$6,226.24	\$4,500.00	\$4,625.00	\$4,750.00	\$4,875.00	\$5,000.00
40950	Conditional Grants - Federal			\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40950	Conditional Grants - Federal			\$0.00	\$0.00	\$0.00	\$331,268.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP131	Water Conservation Study	\$5,622.43	\$4,378.00	\$4,377.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$5,622.43	\$9,378.00	\$4,377.57	\$331,268.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$77,088.42	\$103,283.00	\$104,782.69	\$18,169.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$77,088.42	\$103,283.00	\$104,782.69	\$18,169.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$120,482.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$120,482.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$310,276.70	\$340,153.00	\$338,675.77	\$700,790.00	\$243,993.00	\$247,648.00	\$251,376.00	\$255,178.00
Expenses											
50195	Meeting Costs			\$0.00	\$250.00	\$0.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50210	Communications			\$0.00	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50220	Courier			\$0.00	\$0.00	\$184.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50585	Water / Sewer Connections			\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
50590	Depreciation/Amortization			\$48,905.50	\$48,905.00	\$48,906.00	\$57,941.00	\$57,941.00	\$57,941.00	\$57,941.00	\$57,941.00
50605	Licenses & Permits			\$411.09	\$425.00	\$170.00	\$425.00	\$434.00	\$443.00	\$452.00	\$461.00
50610	Miscellaneous Operating Cost			\$134,549.59	\$148,000.00	\$149,568.64	\$157,047.00	\$160,188.00	\$163,392.00	\$166,660.00	\$169,993.00
50630	Operating Supplies - Parts			\$59.11	\$1,000.00	\$511.13	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50640	Operating Supplies - Chemicals			\$0.00	\$0.00	\$286.95	\$300.00	\$306.00	\$312.00	\$318.00	\$324.00
50670	Service / Site Maintenance			\$2,736.00	\$10,000.00	\$9,014.64	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50900	Special Projects	SP131	Water Conservation Study	\$6,244.86	\$18,755.00	\$14,525.00	\$4,230.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$0.00	\$600.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51030	Contingency			\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2702	Pemberton North Water LSA	\$14,594.74	\$17,000.00	\$15,447.84	\$18,700.00	\$16,275.00	\$16,601.00	\$16,933.00	\$17,272.00
Operating Expenses				\$207,750.89	\$259,110.00	\$239,465.02	\$251,668.00	\$246,315.00	\$250,008.00	\$253,775.00	\$257,616.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$451,750.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$451,750.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$26,008.62	\$26,009.00	\$26,008.62	\$26,009.00	\$26,009.00	\$26,009.00	\$26,009.00	\$26,009.00
52050	SLRD - Debt Charges - Interest			\$20,640.00	\$24,510.00	\$24,510.00	\$24,510.00	\$24,510.00	\$24,510.00	\$24,510.00	\$24,510.00
Principal & Interest				\$46,648.62	\$50,519.00	\$50,518.62	\$50,519.00	\$50,519.00	\$50,519.00	\$50,519.00	\$50,519.00
53000	Transfer to Reserve			\$0.00	\$55,000.00	\$55,000.00	\$4,794.00	\$5,100.00	\$5,062.00	\$5,023.00	\$4,984.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$24,429.00	\$24,429.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$0.00	\$79,429.00	\$79,429.00	\$4,794.00	\$5,100.00	\$5,062.00	\$5,023.00	\$4,984.00
50590	Depreciation/Amortization			(\$48,905.50)	(\$48,905.00)	(\$48,906.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)
Non-Taxable Expenses (Depreciation)				(\$48,905.50)	(\$48,905.00)	(\$48,906.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)
Total Expenses				\$205,494.01	\$340,153.00	\$320,506.64	\$700,790.00	\$243,993.00	\$247,648.00	\$251,376.00	\$255,178.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2702 - Pemberton North Water								
Surplus/ (Deficit)	\$104,782.69	\$0.00	\$18,169.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$152,754.91		\$207,754.91	\$92,066.91	\$97,166.91	\$102,228.91	\$107,251.91	\$112,235.91
30999 Operational Surplus reserve	\$128,479.35		\$152,908.35	\$152,908.35	\$152,908.35	\$152,908.35	\$152,908.35	\$152,908.35
Reserves	\$281,234.26		\$360,663.26	\$244,975.26	\$250,075.26	\$255,137.26	\$260,160.26	\$265,144.26

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Bralorne Water LSA	2703					
40010 2703 Parcel Tax	37,500	39,375	40,163	40,966	41,785	42,621

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

BRALORNE WATER LSA								
PARCEL TAX	Folios	99	37,500	39,375	40,163	40,966	41,785	42,621

Requistion maximums		*Est Cost per Parcel	\$ 394.69	\$ 418.61	\$ 426.99	\$ 435.52	\$ 444.23	\$ 453.12
Dollar Maximun	\$ 46,875							
Tax Rate (per \$1,000)	\$ -							

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 503/584/674/1383/1657
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a water system to the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2703 - Bralorne Water								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$39,375.00	5%	
Parcel Tax		\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$39,375.00	5%	
40200	Water User Rates	\$12,060.93	\$12,060.00	\$10,583.57	\$11,897.44	\$11,900.00	0%	
Water & Sewer Rates		\$12,060.93	\$12,060.00	\$10,583.57	\$11,897.44	\$11,900.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$1,871.14	\$1,280.00	\$1,677.43	\$2,243.65	\$1,900.00	-15%	Interest earned on reserve balances
Fees & Other Revenues		\$1,871.14	\$1,280.00	\$1,677.43	\$2,243.65	\$1,900.00	-15%	
40960	Conditional Grants - Provincial	\$0.00	\$7,500.00	\$0.00	\$6,645.50	\$550.00	-92%	Water System condition assessment grant
Grants		\$0.00	\$7,500.00	\$0.00	\$6,645.50	\$550.00	-92%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$9,699.93	\$8,487.00	\$8,486.69	\$8,486.69	\$12,501.00	47%	
Surplus Deficit Prior Year		\$9,699.93	\$8,487.00	\$8,486.69	\$8,486.69	\$12,501.00	47%	
43000	Transfers from Other Service	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area A Northern PILT fund allocations (2018)
44000	Transfer from Reserve	\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00		2018 hydrant replacement from capital reserve
Transfer Revenue		\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$73,132.00	\$66,827.00	\$58,247.69	\$66,773.28	\$66,226.00	-1%	
Expenses								
50180	Travel	\$55.87	\$50.00	\$0.00	\$0.00	\$50.00		
50195	Meeting Costs	\$0.00	\$0.00	\$36.71	\$36.71	\$50.00	36%	Meeting Bralorne Water TLH
50210	Communications	\$21.06	\$50.00	\$0.00	\$0.00	\$50.00		
50220	Courier	\$0.00	\$0.00	\$35.98	\$35.98	\$50.00	39%	Couriered water samples
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$5,626.00	\$6,000.00	\$4,541.07	\$5,473.99	\$6,120.00	12%	
50590	Depreciation/Amortization	\$7,679.66	\$7,680.00	\$0.00	\$7,679.66	\$7,980.00	4%	
50600	Insurance	\$2,123.58	\$2,128.00	\$2,142.75	\$2,142.75	\$1,905.00	-11%	Property & Equip ins and liability ins
50605	Licenses & Permits	\$828.90	\$850.00	\$170.00	\$170.00	\$370.00	118%	
50630	Operating Supplies - Parts	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		
50650	Operating Supplies - Other	\$81.15	\$500.00	\$0.00	\$654.10	\$1,000.00	53%	2019 for curbstops service
50660	Rental/Lease of Floor Space	\$726.00	\$800.00	\$726.00	\$726.00	\$800.00	10%	Shed Rental for Bralorne Water
50670	Service / Site Maintenance	\$6,724.90	\$10,299.00	\$121.58	\$4,346.32	\$10,500.00	142%	2020 includes reservoir cleaning for \$3,500
50690	Utilities - Hydro	\$2,453.15	\$2,600.00	\$2,440.53	\$3,040.53	\$3,200.00	5%	Water consumption and pump hours increased in 2019
50700	Utilities - Telephone	\$965.41	\$1,100.00	\$720.81	\$988.53	\$1,100.00	11%	
50900	Special Projects	\$0.00	\$10,000.00	\$4,407.00	\$8,291.00	\$1,100.00	-87%	Water System condition assessment some grant to offset
51011	Non-Capitalized Equipment	\$13,615.28	\$2,500.00	\$0.00	\$0.00	\$5,500.00		2020 for water curb stop replacements
53200	Time Allocation from Other Services	\$8,347.01	\$9,200.00	\$3,731.75	\$8,116.83	\$10,500.00	29%	Staff time spent on service
Operating Expenses		\$49,497.97	\$54,507.00	\$19,324.18	\$41,952.40	\$50,525.00	20%	
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00		Replace 1 Fire hydrant
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$20,327.00	\$20,000.00	\$20,000.00	\$20,000.00	\$11,681.00	-42%	Transfer to capital reserve
53000	Transfer to Reserve	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve
Transfer Expenses		\$22,827.00	\$20,000.00	\$20,000.00	\$20,000.00	\$11,681.00	-42%	
50590	Depreciation/Amortization	(\$7,679.66)	(\$7,680.00)	\$0.00	(\$7,679.66)	(\$7,980.00)	4%	
Non-Taxable Expenses (Depreciation)		(\$7,679.66)	(\$7,680.00)	\$0.00	(\$7,679.66)	(\$7,980.00)	4%	
Total Expenses		\$64,645.31	\$66,827.00	\$39,324.18	\$54,272.74	\$66,226.00	22%	

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2703 - Bralorne Water							
Surplus/ (Deficit)	\$8,486.69	\$0.00	\$18,923.51	\$12,500.54	\$0.00		
30000 Reserve - Capital Works and Equipment	\$88,159.37		\$108,159.37	\$108,159.37	\$119,840.37		
30999 Operational Surplus reserve	\$18,710.00		\$18,710.00	\$18,710.00	\$18,710.00		
Reserves	\$106,869.37		\$126,869.37	\$126,869.37	\$138,550.37		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2703 - Bralorne Water									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$37,500.00	\$37,500.00	\$37,500.00	\$39,375.00	\$40,163.00	\$40,966.00	\$41,785.00	\$42,621.00
Parcel Tax		\$37,500.00	\$37,500.00	\$37,500.00	\$39,375.00	\$40,163.00	\$40,966.00	\$41,785.00	\$42,621.00
40200 Water User Rates		\$12,060.93	\$12,060.00	\$11,897.44	\$11,900.00	\$12,495.00	\$12,495.00	\$12,495.00	\$12,495.00
Water & Sewer Rates		\$12,060.93	\$12,060.00	\$11,897.44	\$11,900.00	\$12,495.00	\$12,495.00	\$12,495.00	\$12,495.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$1,871.14	\$1,280.00	\$2,243.65	\$1,900.00	\$1,901.00	\$1,902.00	\$1,903.00	\$1,904.00
Fees & Other Revenues		\$1,871.14	\$1,280.00	\$2,243.65	\$1,900.00	\$1,901.00	\$1,902.00	\$1,903.00	\$1,904.00
40960 Conditional Grants - Provincial	SP198 Bralorne Water System Conditio	\$0.00	\$7,500.00	\$6,645.50	\$550.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$7,500.00	\$6,645.50	\$550.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$9,699.93	\$8,487.00	\$8,486.69	\$12,501.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$9,699.93	\$8,487.00	\$8,486.69	\$12,501.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00
Transfer Revenue		\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00
Total Revenues		\$73,132.00	\$66,827.00	\$66,773.28	\$66,226.00	\$54,559.00	\$67,363.00	\$56,183.00	\$57,020.00
Expenses									
50180 Travel		\$55.87	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50195 Meeting Costs		\$0.00	\$0.00	\$36.71	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50210 Communications		\$21.06	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220 Courier		\$0.00	\$0.00	\$35.98	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$5,626.00	\$6,000.00	\$5,473.99	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00	\$6,624.00
50590 Depreciation/Amortization		\$7,679.66	\$7,680.00	\$7,679.66	\$7,980.00	\$7,980.00	\$7,980.00	\$7,980.00	\$7,980.00
50600 Insurance		\$2,123.58	\$2,128.00	\$2,142.75	\$1,905.00	\$1,943.00	\$1,982.00	\$2,022.00	\$2,062.00
50605 Licenses & Permits		\$828.90	\$850.00	\$170.00	\$370.00	\$377.00	\$385.00	\$393.00	\$401.00
50630 Operating Supplies - Parts		\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650 Operating Supplies - Other		\$81.15	\$500.00	\$654.10	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50660 Rental/Lease of Floor Space		\$726.00	\$800.00	\$726.00	\$800.00	\$816.00	\$832.00	\$849.00	\$866.00
50670 Service / Site Maintenance		\$6,724.90	\$10,299.00	\$4,346.32	\$10,500.00	\$10,710.00	\$10,924.00	\$11,142.00	\$11,365.00
50690 Utilities - Hydro		\$2,453.15	\$2,600.00	\$3,040.53	\$3,200.00	\$3,264.00	\$3,329.00	\$3,396.00	\$3,464.00
50700 Utilities - Telephone		\$965.41	\$1,100.00	\$988.53	\$1,100.00	\$1,122.00	\$1,144.00	\$1,167.00	\$1,190.00
50900 Special Projects	SP198 Bralorne Water System Conditio	\$0.00	\$10,000.00	\$8,291.00	\$1,100.00	\$0.00	\$0.00	\$0.00	\$0.00
51011 Non-Capitalized Equipment		\$13,615.28	\$2,500.00	\$0.00	\$5,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
53200 Time Allocation from Other Services	CC2703 Bralorne Water LSA	\$8,347.01	\$9,200.00	\$8,116.83	\$10,500.00	\$10,710.00	\$10,924.00	\$11,142.00	\$11,365.00
Operating Expenses		\$49,497.97	\$54,507.00	\$41,952.40	\$50,525.00	\$47,138.00	\$47,865.00	\$48,608.00	\$49,365.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$20,327.00	\$20,000.00	\$20,000.00	\$11,681.00	\$15,401.00	\$15,478.00	\$15,555.00	\$15,635.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$22,827.00	\$20,000.00	\$20,000.00	\$11,681.00	\$15,401.00	\$15,478.00	\$15,555.00	\$15,635.00
50590 Depreciation/Amortization		(\$7,679.66)	(\$7,680.00)	(\$7,679.66)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)
Non-Taxable Expenses (Depreciation)		(\$7,679.66)	(\$7,680.00)	(\$7,679.66)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)
Total Expenses		\$64,645.31	\$66,827.00	\$54,272.74	\$66,226.00	\$54,559.00	\$67,363.00	\$56,183.00	\$57,020.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2703 - Bralorne Water								
Surplus/ (Deficit)	\$8,486.69	\$0.00	\$12,500.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$88,159.37		\$108,159.37	\$119,840.37	\$135,241.37	\$138,719.37	\$154,274.37	\$169,909.37
30999 Operational Surplus reserve	\$18,710.00		\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00
Reserves	\$106,869.37		\$126,869.37	\$138,550.37	\$153,951.37	\$157,429.37	\$172,984.37	\$188,619.37

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Britannia Beach Water		2705							
40000	2705	Requisition		153,222	153,222	174,415	177,984	181,631	185,357

REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"								
		<u>ASSESSMENTS</u>								
BRITANNIA BEACH WATER		22,622,817	153,222	153,222	174,415	177,984	181,631	185,357		
Requisition maximums		TOTAL	22,622,817	153,222	153,222	174,415	177,984	181,631	185,357	
Dollar Maximun	\$	187,500								
Tax Rate (per \$1,000)	1.1479	\$	248,020	Est. Residential Tax rate /1,000	0.8246	0.6773	0.7710	0.7867	0.8029	0.8193

Jurisdiction	Bylaw 949/1149/1536
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a water supply and distribution system to the community of Britannia Beach.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2705 - Britannia Beach Water							
Revenues							
40000 Requisition	\$148,217.00	\$153,222.00	\$153,222.00	\$153,222.00	\$153,222.00	0%	
Requisitions	\$148,217.00	\$153,222.00	\$153,222.00	\$153,222.00	\$153,222.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40200 Water User Rates	\$43,289.94	\$43,290.00	\$39,543.21	\$42,146.56	\$42,100.00	0%	Less water usage from commercial meters in 2019
Water & Sewer Rates	\$43,289.94	\$43,290.00	\$39,543.21	\$42,146.56	\$42,100.00	0%	
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$2,799.00	\$1,770.00	\$2,464.24	\$3,255.27	\$3,800.00	17%	Interest earned on reserve balances
Fees & Other Revenues	\$2,799.00	\$1,770.00	\$2,464.24	\$3,255.27	\$3,800.00	17%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$27,367.34	\$28,359.00	\$28,358.74	\$28,358.74	\$67,970.00	140%	
Surplus Deficit Prior Year	\$27,367.34	\$28,359.00	\$28,358.74	\$28,358.74	\$67,970.00	140%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$221,673.28	\$226,641.00	\$223,588.19	\$226,982.57	\$267,092.00	18%	
Expenses							
50180 Travel	\$14.45	\$50.00	\$72.60	\$72.60	\$75.00	3%	
50210 Communications	\$8.60	\$50.00	\$0.00	\$0.00	\$50.00		
50220 Courier	\$0.00	\$0.00	\$8.86	\$8.86	\$25.00	182%	Courier for water samples
50320 Security	\$600.00	\$700.00	\$600.00	\$600.00	\$700.00	17%	
50410 Software	\$189.31	\$0.00	\$0.00	\$397.68	\$0.00	-100%	2019 for remote access software subscription (25 yr)
50440 Support Services	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00		
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540 Consulting - Engineering	\$9,109.07	\$6,400.00	\$6,310.40	\$9,010.40	\$0.00	-100%	Well head protection plan - project started in 2018
50540 Consulting - Engineering	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		Acquifer Monitoring Plan, carried fwd
50540 Consulting - Engineering	\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00		Acquifer monitoring, requirement for ground water license, carried fwd
50580 Contracted Services	\$48,624.00	\$52,000.00	\$33,060.00	\$52,901.50	\$55,000.00	4%	
50590 Depreciation/Amortization	\$185,874.74	\$185,875.00	\$0.00	\$185,874.74	\$185,875.00	0%	
50600 Insurance	\$6,464.22	\$6,589.00	\$6,588.51	\$6,588.51	\$6,867.00	4%	Property & equipment insurance
50605 Licenses & Permits	\$615.65	\$700.00	\$245.58	\$645.58	\$700.00	8%	
50640 Operating Supplies - Chemicals	\$18,620.72	\$25,000.00	\$20,500.65	\$15,002.77	\$19,000.00	27%	
50650 Operating Supplies - Other	\$14,818.51	\$10,000.00	\$2,395.27	\$2,831.69	\$10,000.00	253%	2019 includes first aid kit, ph sensor, diesel for generator
50670 Service / Site Maintenance	\$25,874.87	\$17,000.00	\$4,253.00	\$4,413.00	\$17,000.00	285%	2019 includes treatment plant brushing, brushing of reservoir & investigating pump
50690 Utilities - Hydro	\$32,394.60	\$34,340.00	\$25,414.22	\$34,268.38	\$36,000.00	5%	
50700 Utilities - Telephone	\$4,106.78	\$4,300.00	\$3,135.25	\$4,275.84	\$4,450.00	4%	
50735 Recoverable Costs - Sub-division servicing	P25 (\$3,515.00)	\$0.00	\$0.00	\$0.00	\$0.00		2018 -correction (transferred to SP151 1200)
51011 Non-Capitalized Equipment	\$7,940.00	\$10,062.00	\$0.00	\$0.00	\$10,000.00		
53200 Time Allocation from Other Services	CC2705 \$17,198.76	\$19,000.00	\$11,614.89	\$17,745.90	\$19,000.00	7%	
Operating Expenses	\$369,189.28	\$402,516.00	\$114,449.23	\$334,887.45	\$394,992.00	18%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$57,975.00	480%	
Transfer Expenses	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$57,975.00	480%	
50590 Depreciation/Amortization	(\$185,874.74)	(\$185,875.00)	\$0.00	(\$185,874.74)	(\$185,875.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$185,874.74)	(\$185,875.00)	\$0.00	(\$185,874.74)	(\$185,875.00)	0%	
Total Expenses	\$193,314.54	\$226,641.00	\$124,449.23	\$159,012.71	\$267,092.00	68%	

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2705 - Britannia Beach Water							
Surplus/ (Deficit)	\$28,358.74	\$0.00	\$99,138.96	\$67,969.86	\$0.00		
30000 Reserve - Capital Works and Equipment	\$157,620.69		\$167,620.69	\$167,620.69	\$225,595.69		
30999 Operational Surplus reserve	\$9,622.00		\$9,622.00	\$9,622.00	\$9,622.00		
Reserves	\$167,242.69		\$177,242.69	\$177,242.69	\$235,217.69		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2705 - Britannia Beach Water								
Revenues								
40000 Requisition	\$148,217.00	\$153,222.00	\$153,222.00	\$153,222.00	\$174,415.00	\$177,984.00	\$181,631.00	\$185,357.00
Requisitions	\$148,217.00	\$153,222.00	\$153,222.00	\$153,222.00	\$174,415.00	\$177,984.00	\$181,631.00	\$185,357.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40200 Water User Rates	\$43,289.94	\$43,290.00	\$42,146.56	\$42,100.00	\$42,100.00	\$42,100.00	\$42,100.00	\$42,100.00
Water & Sewer Rates	\$43,289.94	\$43,290.00	\$42,146.56	\$42,100.00	\$42,100.00	\$42,100.00	\$42,100.00	\$42,100.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$2,799.00	\$1,770.00	\$3,255.27	\$3,800.00	\$4,140.00	\$4,480.00	\$4,820.00	\$5,160.00
Fees & Other Revenues	\$2,799.00	\$1,770.00	\$3,255.27	\$3,800.00	\$4,140.00	\$4,480.00	\$4,820.00	\$5,160.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$27,367.34	\$28,359.00	\$28,358.74	\$67,970.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$27,367.34	\$28,359.00	\$28,358.74	\$67,970.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$221,673.28	\$226,641.00	\$226,982.57	\$267,092.00	\$220,655.00	\$224,564.00	\$228,551.00	\$232,617.00
Expenses								
50180 Travel	\$14.45	\$50.00	\$72.60	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50210 Communications	\$8.60	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220 Courier	\$0.00	\$0.00	\$8.86	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50320 Security	\$600.00	\$700.00	\$600.00	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50410 Software	\$189.31	\$0.00	\$397.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50440 Support Services	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering	\$9,109.07	\$6,400.00	\$9,010.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering	\$0.00	\$25,000.00	\$0.00	\$25,000.00	\$25,500.00	\$26,010.00	\$26,530.00	\$27,061.00
50580 Contracted Services	\$48,624.00	\$52,000.00	\$52,901.50	\$55,000.00	\$56,100.00	\$57,222.00	\$58,366.00	\$59,533.00
50590 Depreciation/Amortization	\$185,874.74	\$185,875.00	\$185,874.74	\$185,875.00	\$185,875.00	\$185,875.00	\$185,875.00	\$185,875.00
50600 Insurance	\$6,464.22	\$6,589.00	\$6,588.51	\$6,867.00	\$7,004.00	\$7,144.00	\$7,287.00	\$7,433.00
50605 Licenses & Permits	\$615.65	\$700.00	\$645.58	\$700.00	\$714.00	\$728.00	\$743.00	\$758.00
50640 Operating Supplies - Chemicals	\$18,620.72	\$25,000.00	\$15,002.77	\$19,000.00	\$19,380.00	\$19,768.00	\$20,163.00	\$20,566.00
50650 Operating Supplies - Other	\$14,818.51	\$10,000.00	\$2,831.69	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00	\$10,824.00
50670 Service / Site Maintenance	\$25,874.87	\$17,000.00	\$4,413.00	\$17,000.00	\$10,000.00	\$10,200.00	\$10,404.00	\$10,612.00
50690 Utilities - Hydro	\$32,394.60	\$34,340.00	\$34,268.38	\$36,000.00	\$36,720.00	\$37,454.00	\$38,203.00	\$38,967.00
50700 Utilities - Telephone	\$4,106.78	\$4,300.00	\$4,275.84	\$4,450.00	\$4,539.00	\$4,630.00	\$4,723.00	\$4,817.00
50735 Recoverable Costs - Sub-division servicing P25 Britannia Development Townsite	(\$3,515.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011 Non-Capitalized Equipment	\$7,940.00	\$10,062.00	\$0.00	\$10,000.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00
53200 Time Allocation from Other Services CC2705 Britannia Water	\$17,198.76	\$19,000.00	\$17,745.90	\$19,000.00	\$19,380.00	\$19,768.00	\$20,163.00	\$20,566.00
Operating Expenses	\$369,189.28	\$402,516.00	\$334,887.45	\$394,992.00	\$381,530.00	\$385,439.00	\$389,426.00	\$393,492.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$10,000.00	\$10,000.00	\$10,000.00	\$57,975.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
Transfer Expenses	\$10,000.00	\$10,000.00	\$10,000.00	\$57,975.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
50590 Depreciation/Amortization	(\$185,874.74)	(\$185,875.00)	(\$185,874.74)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)
Non-Taxable Expenses (Depreciation)	(\$185,874.74)	(\$185,875.00)	(\$185,874.74)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)
Total Expenses	\$193,314.54	\$226,641.00	\$159,012.71	\$267,092.00	\$220,655.00	\$224,564.00	\$228,551.00	\$232,617.00
Surplus/ (Deficit)	\$28,358.74	\$0.00	\$67,969.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2705 - Britannia Beach Water								
30000 Reserve - Capital Works and Equipment	\$157,620.69		\$167,620.69	\$225,595.69	\$250,595.69	\$275,595.69	\$300,595.69	\$325,595.69
30999 Operational Surplus reserve	\$9,622.00		\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00	\$9,622.00
Reserves	\$167,242.69		\$177,242.69	\$235,217.69	\$260,217.69	\$285,217.69	\$310,217.69	\$335,217.69

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Gold Bridge Water			2706					
40000 2706	Requisition		23,877	25,510	26,738	27,927	29,132	30,799
40010 2706	Parcel Tax		5,000	5,000	5,000	5,000	5,000	5,000
			28,877	30,510	31,738	32,927	34,132	35,799

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>						
GOLDBRIDGE WATER		714,850	23,877	25,510	26,738	27,927	29,132	30,799
Est. Residential Tax rate /1,000		3.8001	3.5686	3.7404	3.9067	4.0753	4.3085	
PARCEL TAX		Folios	70	5,000	5,000	5,000	5,000	5,000
Requisition maximums		*Est Cost per Parcel	\$ 75.18	\$ 75.18	\$ 75.18	\$ 75.18	\$ 75.18	\$ 75.18

Requistion maximums	
Dollar Maximun	\$ 34,846
Tax Rate (per \$1,000)	5.9755 \$ 34,846

Jurisdiction	Bylaw 1021/1229/1273/1410/1658
Debt Issue #	Issue 105 Bylaw 1098
Maturity date	03-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within the Gold Bridge area within a portion of Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2706 - Gold Bridge Water								
Revenues								
40000	Requisition	\$22,877.00	\$23,877.00	\$23,877.00	\$23,877.00	\$25,510.00	7%	
Requisitions		\$22,877.00	\$23,877.00	\$23,877.00	\$23,877.00	\$25,510.00	7%	
40010	Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
Parcel Tax		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
40200	Water User Rates	\$9,360.34	\$9,360.00	\$9,446.84	\$9,446.84	\$9,400.00	0%	
Water & Sewer Rates		\$9,360.34	\$9,360.00	\$9,446.84	\$9,446.84	\$9,400.00	0%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$524.06	\$350.00	\$486.46	\$647.80	\$580.00	-10%	Interest earned on reserve balances
Fees & Other Revenues		\$524.06	\$350.00	\$486.46	\$647.80	\$580.00	-10%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	(\$3,964.10)	\$4,438.00	\$4,438.23	\$4,438.23	\$5,102.00	15%	
Surplus Deficit Prior Year		(\$3,964.10)	\$4,438.00	\$4,438.23	\$4,438.23	\$5,102.00	15%	
43000	Transfers from Other Service	\$9,080.00	\$0.00	\$0.00	\$0.00	\$10,000.00		2020 transfer from Area A Gas Tax for VFD, pump & motor
Transfer Revenue		\$9,080.00	\$0.00	\$0.00	\$0.00	\$10,000.00		
Total Revenues		\$42,877.30	\$43,025.00	\$43,248.53	\$43,409.87	\$55,592.00	28%	
Expenses								
50180	Travel	\$16.90	\$25.00	\$0.00	\$0.00	\$25.00		
50220	Courier	\$0.00	\$0.00	\$102.44	\$102.44	\$105.00	2%	Couriered water samples
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$7,922.32	\$8,500.00	\$5,834.48	\$7,356.71	\$8,200.00	11%	
50590	Depreciation/Amortization	\$55,094.63	\$55,095.00	\$0.00	\$55,094.63	\$55,095.00	0%	
50600	Insurance	\$1,997.07	\$1,999.00	\$2,013.54	\$2,013.54	\$1,786.00	-11%	Property & Equip ins and liability ins
50605	Licenses & Permits	\$269.00	\$370.00	(\$30.00)	(\$30.00)	\$370.00	-1333%	2019 includes reversal of 2018 accrual (\$200 water rental fee)
50640	Operating Supplies - Chemicals	\$328.51	\$900.00	\$373.13	\$373.13	\$500.00	34%	2019 includes spare parts kit, tubing, compression fittings,
50650	Operating Supplies - Other	\$1,258.34	\$900.00	\$355.75	\$1,375.89	\$1,400.00	2%	injector
50670	Service / Site Maintenance	\$4,162.11	\$6,000.00	\$91.18	\$3,478.86	\$7,000.00	101%	2020 includes reservoir cleaning of \$3,500
50690	Utilities - Hydro	\$7,059.07	\$7,600.00	\$6,679.81	\$8,022.72	\$8,400.00	5%	
50700	Utilities - Telephone	\$1,342.16	\$1,420.00	\$1,071.00	\$1,446.12	\$1,525.00	5%	
51011	Non-Capitalized Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$5,500.00		2020 for water curb stop replacements
53200	Time Allocation from Other Services	\$5,736.73	\$7,528.00	\$3,625.42	\$6,800.33	\$7,683.00	13%	Staff time spent on service
Operating Expenses		\$85,436.84	\$90,587.00	\$20,366.75	\$86,284.37	\$97,839.00	13%	
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		VFD, pump & motor from Area A Gas tax
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		
52040	SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.16	\$1,563.00	0%	Transfer to capital reserve
52050	SLRD - Debt Charges - Interest	\$1,533.70	\$1,534.00	\$766.85	\$1,118.98	\$705.00	-37%	Rate re-set to 2.25% effective Dec 2019; debt fully repaid in 2024
Principal & Interest		\$3,096.86	\$3,097.00	\$2,330.01	\$2,682.14	\$2,268.00	-15%	
53000	Transfer to Reserve	\$5,000.00	\$4,436.00	\$4,436.00	\$4,436.00	\$580.00	-87%	
Transfer Expenses		\$5,000.00	\$4,436.00	\$4,436.00	\$4,436.00	\$580.00	-87%	
50590	Depreciation/Amortization	(\$55,094.63)	(\$55,095.00)	\$0.00	(\$55,094.63)	(\$55,095.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$55,094.63)	(\$55,095.00)	\$0.00	(\$55,094.63)	(\$55,095.00)	0%	
Total Expenses		\$38,439.07	\$43,025.00	\$27,132.76	\$38,307.88	\$55,592.00	45%	
Surplus/ (Deficit)		\$4,438.23	\$0.00	\$16,115.77	\$5,101.99	\$0.00		
30000	Reserve - Capital Works and Equipment	\$31,713.84		\$36,149.84	\$36,149.84	\$36,729.84		
Reserves		\$31,713.84		\$36,149.84	\$36,149.84	\$36,729.84		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2706 - Gold Bridge Water								
Revenues								
40000 Requisition	\$22,877.00	\$23,877.00	\$23,877.00	\$25,510.00	\$26,738.00	\$27,927.00	\$29,132.00	\$30,799.00
Requisitions	\$22,877.00	\$23,877.00	\$23,877.00	\$25,510.00	\$26,738.00	\$27,927.00	\$29,132.00	\$30,799.00
40010 Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
40200 Water User Rates	\$9,360.34	\$9,360.00	\$9,446.84	\$9,400.00	\$9,870.00	\$9,870.00	\$9,870.00	\$9,870.00
Water & Sewer Rates	\$9,360.34	\$9,360.00	\$9,446.84	\$9,400.00	\$9,870.00	\$9,870.00	\$9,870.00	\$9,870.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$524.06	\$350.00	\$647.80	\$580.00	\$625.00	\$670.00	\$715.00	\$760.00
Fees & Other Revenues	\$524.06	\$350.00	\$647.80	\$580.00	\$625.00	\$670.00	\$715.00	\$760.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$3,964.10)	\$4,438.00	\$4,438.23	\$5,102.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$3,964.10)	\$4,438.00	\$4,438.23	\$5,102.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$9,080.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$9,080.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$42,877.30	\$43,025.00	\$43,409.87	\$55,592.00	\$42,233.00	\$43,467.00	\$44,717.00	\$46,429.00
Expenses								
50180 Travel	\$16.90	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50220 Courier	\$0.00	\$0.00	\$102.44	\$105.00	\$107.00	\$109.00	\$111.00	\$113.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$7,922.32	\$8,500.00	\$7,356.71	\$8,200.00	\$8,364.00	\$8,531.00	\$8,702.00	\$8,876.00
50590 Depreciation/Amortization	\$55,094.63	\$55,095.00	\$55,094.63	\$55,095.00	\$55,095.00	\$55,095.00	\$55,095.00	\$55,095.00
50600 Insurance	\$1,997.07	\$1,999.00	\$2,013.54	\$1,786.00	\$1,822.00	\$1,858.00	\$1,895.00	\$1,933.00
50605 Licenses & Permits	\$269.00	\$370.00	(\$30.00)	\$370.00	\$377.00	\$385.00	\$393.00	\$401.00
50640 Operating Supplies - Chemicals	\$328.51	\$900.00	\$373.13	\$500.00	\$510.00	\$520.00	\$530.00	\$541.00
50650 Operating Supplies - Other	\$1,258.34	\$900.00	\$1,375.89	\$1,400.00	\$1,428.00	\$1,457.00	\$1,486.00	\$1,516.00
50670 Service / Site Maintenance	\$4,162.11	\$6,000.00	\$3,478.86	\$7,000.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
50690 Utilities - Hydro	\$7,059.07	\$7,600.00	\$8,022.72	\$8,400.00	\$8,568.00	\$8,739.00	\$8,914.00	\$9,092.00
50700 Utilities - Telephone	\$1,342.16	\$1,420.00	\$1,446.12	\$1,525.00	\$1,556.00	\$1,587.00	\$1,619.00	\$1,651.00
51011 Non-Capitalized Equipment	\$0.00	\$0.00	\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$5,736.73	\$7,528.00	\$6,800.33	\$7,683.00	\$7,837.00	\$7,994.00	\$8,154.00	\$8,317.00
Operating Expenses	\$85,436.84	\$90,587.00	\$86,284.37	\$97,839.00	\$92,060.00	\$92,794.00	\$93,544.00	\$94,308.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.00	\$1,563.00	\$1,563.00	\$1,563.00	\$1,563.00
52050 SLRD - Debt Charges - Interest	\$1,533.70	\$1,534.00	\$1,118.98	\$705.00	\$705.00	\$705.00	\$705.00	\$353.00
Principal & Interest	\$3,096.86	\$3,097.00	\$2,682.14	\$2,268.00	\$2,268.00	\$2,268.00	\$2,268.00	\$1,916.00
53000 Transfer to Reserve	\$5,000.00	\$4,436.00	\$4,436.00	\$580.00	\$3,000.00	\$3,500.00	\$4,000.00	\$5,300.00
Transfer Expenses	\$5,000.00	\$4,436.00	\$4,436.00	\$580.00	\$3,000.00	\$3,500.00	\$4,000.00	\$5,300.00
50590 Depreciation/Amortization	(\$55,094.63)	(\$55,095.00)	(\$55,094.63)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)
Non-Taxable Expenses (Depreciation)	(\$55,094.63)	(\$55,095.00)	(\$55,094.63)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)
Total Expenses	\$38,439.07	\$43,025.00	\$38,307.88	\$55,592.00	\$42,233.00	\$43,467.00	\$44,717.00	\$46,429.00
Surplus/ (Deficit)	\$4,438.23	\$0.00	\$5,101.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$31,713.84		\$36,149.84	\$36,729.84	\$39,729.84	\$43,229.84	\$47,229.84	\$52,529.84
Reserves	\$31,713.84		\$36,149.84	\$36,729.84	\$39,729.84	\$43,229.84	\$47,229.84	\$52,529.84

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

D'Arcy Water	2707					
40010 2707 Parcel Tax	29,000	30,097	34,545	35,327	35,277	36,420

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

D'ARCY WATER								
PARCEL TAX	Folios	40	29,000	30,097	34,545	35,327	35,277	36,420

Requistion maximums		*Est Cost per Parcel	\$ 763.06	\$ 791.93	\$ 908.97	\$ 929.54	\$ 928.23	\$ 958.30
Dollar Maximun	\$ 52,350							
Tax Rate (per \$1,000)	4.9815 \$ 54,833							

Jurisdiction	Bylaw 1019/1617
Debt Issue #	Issue 105, Bylaw 1097
Maturity date	03-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within in a part of Electoral Area C known as D’Arcy.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2707 - D'Arcy Water								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$29,000.00	\$29,000.00	\$29,000.00	\$29,000.00	\$30,097.00	4%	
Parcel Tax		\$29,000.00	\$29,000.00	\$29,000.00	\$29,000.00	\$30,097.00	4%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$786.70	\$465.00	\$662.57	\$868.82	\$790.00	-9%	Interest earned on reserve balances
Fees & Other Revenues		\$786.70	\$465.00	\$662.57	\$868.82	\$790.00	-9%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$1,801.43	\$1,670.00	\$1,669.98	\$1,669.98	(\$17,571.00)	-1152%	
Surplus Deficit Prior Year		\$1,801.43	\$1,670.00	\$1,669.98	\$1,669.98	(\$17,571.00)	-1152%	
43000 Transfers from Other Service	CC1000 General Government Services	\$9,066.80	\$0.00	\$0.00	\$0.00	\$20,000.00		Transfer from Area C Amenity
44000 Transfer from Reserve		\$2,390.00	\$1,944.14	\$1,944.14	\$1,944.14	\$0.00	-100%	Transfer from Debt Proceeds reserve (final annual transfer)
Transfer Revenue		\$11,456.80	\$1,944.14	\$1,944.14	\$1,944.14	\$20,000.00	929%	
Total Revenues		\$43,044.93	\$33,079.14	\$33,276.69	\$33,482.94	\$33,316.00	0%	
Expenses								
50180 Travel		\$0.00	\$15.00	\$0.00	\$0.00	\$15.00		
50220 Courier		\$0.00	\$0.00	\$119.56	\$119.56	\$120.00	0%	Couriered water samples
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$3,175.00	\$3,500.00	\$2,479.49	\$3,492.60	\$3,800.00	9%	
50590 Depreciation/Amortization		\$17,150.00	\$17,150.00	\$0.00	\$17,150.00	\$17,150.00	0%	
50605 Licenses & Permits		\$231.37	\$250.00	\$210.00	\$210.00	\$250.00	19%	
50610 Miscellaneous Operating Cost		\$5,985.90	\$6,000.00	\$3,129.30	\$7,019.27	\$7,700.00	10%	
50650 Operating Supplies - Other		\$0.00	\$0.00	\$27.71	\$75.17	\$100.00	33%	Water test strips
50670 Service / Site Maintenance		\$308.60	\$500.00	\$661.30	\$15,016.59	\$3,200.00	-79%	2019 includes chlorinate/flush of water system for \$4,027 and
50900 Special Projects	CC2707 D'Arcy Water	\$9,066.80	\$0.00	\$0.00	\$0.00	\$0.00		sample station maintenance; 2020 includes curbstop repairs
51011 Non-Capitalized Equipment		\$0.00	\$0.00	\$600.84	\$600.84	\$0.00	-100%	2018 Devine water boxes, from Area C Amenity funds
51030 Contingency		\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00		2019 is De-chlorinator for water system
53200 Time Allocation from Other Services	CC2707 D'Arcy Water	\$4,596.70	\$4,163.14	\$4,514.19	\$8,989.81	\$5,500.00	-39%	Staff time spent on service
Operating Expenses		\$40,764.37	\$32,828.14	\$11,992.39	\$52,923.84	\$38,085.00	-28%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
52040 SLRD - Debt Charges - Principal		\$7,990.58	\$7,991.00	\$7,990.58	\$7,990.58	\$7,991.00	0%	
52050 SLRD - Debt Charges - Interest		\$7,840.00	\$7,840.00	\$3,920.00	\$5,720.00	\$3,600.00	-37%	Rate re-set to 2.25% effective Dec 2019; debt fully repaid in 2024
Principal & Interest		\$15,830.58	\$15,831.00	\$11,910.58	\$13,710.58	\$11,591.00	-15%	
53000 Transfer to Reserve		\$1,930.00	\$1,570.00	\$1,570.00	\$1,570.00	\$790.00	-50%	
Transfer Expenses		\$1,930.00	\$1,570.00	\$1,570.00	\$1,570.00	\$790.00	-50%	
50590 Depreciation/Amortization		(\$17,150.00)	(\$17,150.00)	\$0.00	(\$17,150.00)	(\$17,150.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$17,150.00)	(\$17,150.00)	\$0.00	(\$17,150.00)	(\$17,150.00)	0%	
Total Expenses		\$41,374.95	\$33,079.14	\$25,472.97	\$51,054.42	\$33,316.00	-35%	
Surplus/ (Deficit)		\$1,669.98	\$0.00	\$7,803.72	(\$17,571.48)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$44,642.45		\$46,212.45	\$46,212.45	\$47,002.45		
30001 Reserve - Debt Proceeds		\$1,944.14		\$0.00	\$0.00	\$0.00		
Reserves		\$46,586.59		\$46,212.45	\$46,212.45	\$47,002.45		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2707 - D'Arcy Water									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$29,000.00	\$29,000.00	\$29,000.00	\$30,097.00	\$34,545.00	\$35,327.00	\$35,277.00	\$36,420.00
Parcel Tax		\$29,000.00	\$29,000.00	\$29,000.00	\$30,097.00	\$34,545.00	\$35,327.00	\$35,277.00	\$36,420.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$786.70	\$465.00	\$868.82	\$790.00	\$840.00	\$845.00	\$895.00	\$900.00
Fees & Other Revenues		\$786.70	\$465.00	\$868.82	\$790.00	\$840.00	\$845.00	\$895.00	\$900.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$1,801.43	\$1,670.00	\$1,669.98	(\$17,571.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$1,801.43	\$1,670.00	\$1,669.98	(\$17,571.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Services	\$9,066.80	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$2,390.00	\$1,944.14	\$1,944.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$11,456.80	\$1,944.14	\$1,944.14	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$43,044.93	\$33,079.14	\$33,482.94	\$33,316.00	\$35,385.00	\$36,172.00	\$36,172.00	\$37,320.00
Expenses									
50180 Travel		\$0.00	\$15.00	\$0.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00
50220 Courier		\$0.00	\$0.00	\$119.56	\$120.00	\$122.00	\$124.00	\$126.00	\$129.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$3,175.00	\$3,500.00	\$3,492.60	\$3,800.00	\$3,876.00	\$3,954.00	\$4,033.00	\$4,114.00
50590 Depreciation/Amortization		\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00
50605 Licenses & Permits		\$231.37	\$250.00	\$210.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50610 Miscellaneous Operating Cost		\$5,985.90	\$6,000.00	\$7,019.27	\$7,700.00	\$7,854.00	\$8,011.00	\$8,171.00	\$8,334.00
50650 Operating Supplies - Other		\$0.00	\$0.00	\$75.17	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50670 Service / Site Maintenance		\$308.60	\$500.00	\$15,016.59	\$3,200.00	\$1,200.00	\$4,700.00	\$1,248.00	\$4,888.00
50900 Special Projects	CC2707 D'Arcy Water	\$9,066.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011 Non-Capitalized Equipment		\$0.00	\$0.00	\$600.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51030 Contingency		\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2707 D'Arcy Water	\$4,596.70	\$4,163.14	\$8,989.81	\$5,500.00	\$6,120.00	\$6,242.00	\$6,367.00	\$6,494.00
Operating Expenses		\$40,764.37	\$32,828.14	\$52,923.84	\$38,085.00	\$36,944.00	\$40,810.00	\$37,731.00	\$41,752.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal		\$7,990.58	\$7,991.00	\$7,990.58	\$7,991.00	\$7,991.00	\$7,991.00	\$7,991.00	\$7,991.00
52050 SLRD - Debt Charges - Interest		\$7,840.00	\$7,840.00	\$5,720.00	\$3,600.00	\$3,600.00	\$3,600.00	\$3,600.00	\$3,600.00
Principal & Interest		\$15,830.58	\$15,831.00	\$13,710.58	\$11,591.00	\$11,591.00	\$11,591.00	\$11,591.00	\$11,591.00
53000 Transfer to Reserve		\$1,930.00	\$1,570.00	\$1,570.00	\$790.00	\$4,000.00	\$921.00	\$4,000.00	\$1,127.00
Transfer Expenses		\$1,930.00	\$1,570.00	\$1,570.00	\$790.00	\$4,000.00	\$921.00	\$4,000.00	\$1,127.00
50590 Depreciation/Amortization		(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Non-Taxable Expenses (Depreciation)		(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Total Expenses		\$41,374.95	\$33,079.14	\$51,054.42	\$33,316.00	\$35,385.00	\$36,172.00	\$36,172.00	\$37,320.00
Surplus/ (Deficit)		\$1,669.98	\$0.00	(\$17,571.48)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$44,642.45		\$46,212.45	\$47,002.45	\$51,002.45	\$51,923.45	\$55,923.45	\$57,050.45
30001 Reserve - Debt Proceeds		\$1,944.14		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$46,586.59		\$46,212.45	\$47,002.45	\$51,002.45	\$51,923.45	\$55,923.45	\$57,050.45

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2709 - Pinecrest Water							
Revenues							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$142,075.00	\$133,616.00	\$133,616.00	\$133,616.00	\$133,616.00	0%	
Parcel Tax	\$142,075.00	\$133,616.00	\$133,616.00	\$133,616.00	\$133,616.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$309.84	\$360.00	\$391.63	\$556.08	\$750.00	35%	Interest earned on reserve balances
Fees & Other Revenues	\$309.84	\$360.00	\$391.63	\$556.08	\$750.00	35%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$33,069.55)	\$17,506.00	\$17,506.43	\$17,506.43	\$37,171.00	112%	
Surplus Deficit Prior Year	(\$33,069.55)	\$17,506.00	\$17,506.43	\$17,506.43	\$37,171.00	112%	
44000 Transfer from Reserve	\$11,902.29	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$11,902.29	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$121,217.58	\$151,482.00	\$151,514.06	\$151,678.51	\$171,537.00	13%	
Expenses							
50180 Travel	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50210 Communications	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50220 Courier	\$0.00	\$0.00	\$8.86	\$8.86	\$25.00	182%	Couriered water sample
50320 Security	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00		
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540 Consulting - Engineering	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Was for potential feasibility study for system improvements
50580 Contracted Services	\$72,661.73	\$79,920.00	\$42,229.00	\$64,471.00	\$80,000.00	24%	
50590 Depreciation/Amortization	\$2,656.93	\$886.00	\$0.00	\$2,656.93	\$2,657.00	0%	
50600 Insurance	\$924.07	\$942.00	\$941.74	\$941.74	\$1,010.00	7%	Property & equipment insurance
50605 Licenses & Permits	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00	0%	
50640 Operating Supplies - Chemicals	\$2,397.54	\$2,700.00	\$1,836.76	\$2,566.83	\$2,700.00	5%	
50650 Operating Supplies - Other	\$6,303.95	\$6,000.00	\$7,827.63	\$7,827.63	\$6,500.00	-17%	2019 Includes filters for \$7,145
50670 Service / Site Maintenance	\$0.00	\$6,000.00	\$0.00	\$1,173.40	\$7,000.00	497%	Includes funds for curbstop repairs (\$4,500)
50690 Utilities - Hydro	\$7,506.17	\$8,000.00	\$4,690.90	\$6,381.93	\$7,500.00	18%	
50700 Utilities - Telephone	\$577.80	\$620.00	\$434.96	\$579.41	\$620.00	7%	
51011 Non-Capitalized Equipment	\$5,735.63	\$5,000.00	\$1,969.05	\$1,969.05	\$3,254.00	65%	2019 is new flow meter
53200 Time Allocation from Other Services CC2709 Pinecrest Water	\$7,004.26	\$11,000.00	\$4,309.84	\$7,988.00	\$11,000.00	38%	Staff time spent on service
Operating Expenses	\$106,368.08	\$132,368.00	\$64,848.74	\$97,164.78	\$122,966.00	27%	
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$17,000.00		2020 for new UV system
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$17,000.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$24,228.00	21%	Transfer to capital reserve
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Transfer to operational surplus reserve -to offset tax inceases
Transfer Expenses	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$34,228.00	71%	
50590 Depreciation/Amortization	(\$2,656.93)	(\$886.00)	\$0.00	(\$2,656.93)	(\$2,657.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$2,656.93)	(\$886.00)	\$0.00	(\$2,656.93)	(\$2,657.00)	0%	
Total Expenses	\$103,711.15	\$151,482.00	\$84,848.74	\$114,507.85	\$171,537.00	50%	
Surplus/ (Deficit)	\$17,506.43	\$0.00	\$66,665.32	\$37,170.66	\$0.00		
30000 Reserve - Capital Works and Equipment	\$16,846.71		\$36,846.71	\$36,846.71	\$61,074.71		
30999 Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$10,000.00		
Reserves	\$16,846.71		\$36,846.71	\$36,846.71	\$71,074.71		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2709 - Pinecrest Water									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$142,075.00	\$133,616.00	\$133,616.00	\$133,616.00	\$137,711.00	\$139,882.00	\$142,099.00	\$144,365.00
Parcel Tax		\$142,075.00	\$133,616.00	\$133,616.00	\$133,616.00	\$137,711.00	\$139,882.00	\$142,099.00	\$144,365.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$309.84	\$360.00	\$556.08	\$750.00	\$1,000.00	\$1,250.00	\$1,500.00	\$1,750.00
Fees & Other Revenues		\$309.84	\$360.00	\$556.08	\$750.00	\$1,000.00	\$1,250.00	\$1,500.00	\$1,750.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$33,069.55)	\$17,506.00	\$17,506.43	\$37,171.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$33,069.55)	\$17,506.00	\$17,506.43	\$37,171.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$11,902.29	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Transfer Revenue		\$11,902.29	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Total Revenues		\$121,217.58	\$151,482.00	\$151,678.51	\$171,537.00	\$141,211.00	\$143,632.00	\$146,099.00	\$148,615.00
Expenses									
50180 Travel		\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50210 Communications		\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220 Courier		\$0.00	\$0.00	\$8.86	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50320 Security		\$0.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering		\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$72,661.73	\$79,920.00	\$64,471.00	\$80,000.00	\$81,600.00	\$83,232.00	\$84,897.00	\$86,595.00
50590 Depreciation/Amortization		\$2,656.93	\$886.00	\$2,656.93	\$2,657.00	\$2,657.00	\$2,657.00	\$2,657.00	\$2,657.00
50600 Insurance		\$924.07	\$942.00	\$941.74	\$1,010.00	\$1,030.00	\$1,051.00	\$1,072.00	\$1,093.00
50605 Licenses & Permits		\$350.00	\$350.00	\$350.00	\$350.00	\$357.00	\$364.00	\$371.00	\$378.00
50640 Operating Supplies - Chemicals		\$2,397.54	\$2,700.00	\$2,566.83	\$2,700.00	\$2,754.00	\$2,809.00	\$2,865.00	\$2,922.00
50650 Operating Supplies - Other		\$6,303.95	\$6,000.00	\$7,827.63	\$6,500.00	\$6,630.00	\$6,763.00	\$6,898.00	\$7,036.00
50670 Service / Site Maintenance		\$0.00	\$6,000.00	\$1,173.40	\$7,000.00	\$6,000.00	\$6,120.00	\$6,242.00	\$6,367.00
50690 Utilities - Hydro		\$7,506.17	\$8,000.00	\$6,381.93	\$7,500.00	\$7,650.00	\$7,803.00	\$7,959.00	\$8,118.00
50700 Utilities - Telephone		\$577.80	\$620.00	\$579.41	\$620.00	\$632.00	\$645.00	\$658.00	\$671.00
51011 Non-Capitalized Equipment		\$5,735.63	\$5,000.00	\$1,969.05	\$3,254.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00
53200 Time Allocation from Other Services		\$7,004.26	\$11,000.00	\$7,988.00	\$11,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
Operating Expenses		\$106,368.08	\$132,368.00	\$97,164.78	\$122,966.00	\$123,868.00	\$126,289.00	\$128,756.00	\$131,272.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$0.00	\$20,000.00	\$20,000.00	\$24,228.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
53000 Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$20,000.00	\$20,000.00	\$34,228.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
50590 Depreciation/Amortization		(\$2,656.93)	(\$886.00)	(\$2,656.93)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)
Non-Taxable Expenses (Depreciation)		(\$2,656.93)	(\$886.00)	(\$2,656.93)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)
Total Expenses		\$103,711.15	\$151,482.00	\$114,507.85	\$171,537.00	\$141,211.00	\$143,632.00	\$146,099.00	\$148,615.00
Surplus/ (Deficit)		\$17,506.43	\$0.00	\$37,170.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$16,846.71		\$36,846.71	\$61,074.71	\$81,074.71	\$101,074.71	\$121,074.71	\$141,074.71
30999 Operational Surplus reserve		\$0.00		\$0.00	\$10,000.00	\$7,500.00	\$5,000.00	\$2,500.00	\$0.00
Reserves		\$16,846.71		\$36,846.71	\$71,074.71	\$88,574.71	\$106,074.71	\$123,574.71	\$141,074.71

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

An upgrade of the Bralorne Community sewer system is nearly complete.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2800 - Bralorne Sewer										
Revenues										
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax			\$25,750.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	0%	
Parcel Tax				\$25,750.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	0%	
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$1,044.72	\$300.00	\$405.96	\$405.96	\$0.00	-100%	Interest earned on reserve balances
40300	Miscellaneous Revenue			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues				\$1,044.72	\$10,300.00	\$405.96	\$405.96	\$0.00	-100%	
40950	Conditional Grants - Federal	SP129	Gas Tax Strategic Priorities Gra	\$1,452,057.95	\$420,128.00	\$0.00	\$420,127.52	\$0.00	-100%	Gas Tax Grant for Bralorne sewer reconstruction
Grants				\$1,452,057.95	\$420,128.00	\$0.00	\$420,127.52	\$0.00	-100%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing			\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		MFA 5-yr short-term borrowing for new sewer system
Proceeds from Borrowing				\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		
42000	Surplus Deficit -Available			\$7,268.42	(\$15,689.00)	(\$15,689.07)	(\$15,689.07)	(\$143,697.00)	816%	
Surplus Deficit Prior Year				\$7,268.42	(\$15,689.00)	(\$15,689.07)	(\$15,689.07)	(\$143,697.00)	816%	
43000	Transfers from Other Service	CC1000	General Government Services	\$5,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	0%	Transfer from Area A PILT reserve; per Board Res.
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$91,000.00	\$91,000.00	\$91,000.00	\$0.00	-100%	Area A Gas Tax funds for new sewer system; per Bd Res.
44000	Transfer from Reserve			\$0.00	\$58,297.41	\$58,297.41	\$58,297.41	\$0.00	-100%	Transfer from reserve for new sewer system; per Bd Res.
44000	Transfer from Reserve	SP94	Surplus Reserve	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	-100%	To offset some costs as needed (items not eligible for grant)
Transfer Revenue				\$7,000.00	\$171,297.41	\$171,297.41	\$171,297.41	\$20,000.00	-88%	
Total Revenues				\$1,493,121.09	\$917,286.41	\$187,264.30	\$607,391.82	\$207,553.00	-66%	
Expenses										
50180	Travel			\$42.63	\$100.00	\$226.80	\$226.80	\$100.00	-56%	Accomodations Bralorne sewer meeting
50180	Travel	SP129	Gas Tax Strategic Priorities Gra	\$0.00	\$0.00	\$1,103.13	\$1,103.13	\$0.00	-100%	AAP travel costs
50190	Advertising	SP129	Gas Tax Strategic Priorities Gra	\$3,357.36	\$2,301.00	\$3,797.50	\$3,797.50	\$0.00	-100%	AAP advertising costs
50195	Meeting Costs	SP129	Gas Tax Strategic Priorities Gra	\$0.00	\$205.00	\$404.75	\$404.75	\$0.00	-100%	Rental costs for AAP
50220	Courier	SP129	Gas Tax Strategic Priorities Gra	\$78.98	\$0.00	\$214.55	\$241.18	\$0.00	-100%	Mail out and courier
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$1,464.42	\$1,500.00	\$8,845.50	\$8,845.50	\$0.00	-100%	
50540	Consulting - Engineering			\$0.00	\$0.00	\$618.00	\$618.00	\$0.00	-100%	Sewer discharge environmental impact
50580	Contracted Services			\$2,082.94	\$3,117.00	\$1,684.85	\$2,122.46	\$3,500.00	65%	
50580	Contracted Services	SP129	Gas Tax Strategic Priorities Gra	\$595.00	\$500.00	\$0.00	\$0.00	\$0.00		
50590	Depreciation/Amortization			\$0.00	\$41,009.00	\$0.00	\$0.00	\$55,862.00		Property & equip ins; increase for new system & contractor
50600	Insurance			\$78.27	\$880.00	\$79.96	\$79.96	\$1,573.00	1867%	liability ins in 2020
50605	Licenses & Permits			\$442.22	\$460.00	\$442.22	\$442.22	\$460.00	4%	
50610	Miscellaneous Operating Cost			\$0.00	\$958.00	\$0.00	\$0.00	\$0.00		
50650	Operating Supplies - Other			\$48.68	\$1,000.00	\$0.00	\$0.00	\$1,000.00		2019 Include maintenance of frozen sewer (\$7,568), extra
50670	Service / Site Maintenance			\$0.00	\$1,000.00	\$9,312.91	\$16,812.54	\$10,000.00	-41%	trenching work (\$3,600) and sewer service to lots (\$5,544)
53200	Time Allocation from Other Services	CC2800	Bralorne Sewer LSA	\$9,669.40	\$10,640.00	\$16,259.40	\$21,664.22	\$15,000.00	-31%	
53200	Time Allocation from Other Services	SP129	Gas Tax Strategic Priorities Gra	\$30,492.31	\$9,164.41	\$10,848.07	\$15,300.87	\$6,435.00	-58%	
Operating Expenses				\$48,602.21	\$73,084.41	\$54,087.64	\$71,909.13	\$94,180.00	31%	
99996	Fixed Asset Increase			\$5,400.00	\$461,000.00	\$192,050.55	\$259,051.29	\$165,700.00	-36%	Sewer construction not covered under grant
99996	Fixed Asset Increase	SP129	Gas Tax Strategic Priorities Gra	\$1,452,057.95	\$420,128.00	\$420,128.00	\$420,128.00	\$0.00	-100%	Sewer construction covered under grant
Capital Expenditures				\$1,457,457.95	\$881,128.00	\$612,178.55	\$679,179.29	\$165,700.00	-76%	
52065	Short-term Debt Charges - Interest			\$0.00	\$4,083.00	\$0.00	\$0.00	\$3,535.00		Short-term borrowing interest payments (monthly)
Principal & Interest				\$0.00	\$4,083.00	\$0.00	\$0.00	\$3,535.00		
53000	Transfer to Reserve			\$2,750.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Capital reserve

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2800 - Bralorne Sewer							
Transfer Expenses	\$2,750.00	\$0.00	\$0.00	\$0.00	\$0.00		
50590 Depreciation/Amortization	\$0.00	(\$41,009.00)	\$0.00	\$0.00	(\$55,862.00)		
Non-Taxable Expenses (Depreciation)	\$0.00	(\$41,009.00)	\$0.00	\$0.00	(\$55,862.00)		
Total Expenses	\$1,508,810.16	\$917,286.41	\$666,266.19	\$751,088.42	\$207,553.00	-72%	
Surplus/ (Deficit)	(\$15,689.07)	\$0.00	(\$479,001.89)	(\$143,696.60)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$58,297.41		\$0.00	\$0.00	\$0.00		
30999 Operational Surplus reserve	\$2,000.00		\$0.00	\$0.00	\$0.00		
Reserves	\$60,297.41		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2800 - Bralorne Sewer											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$25,750.00	\$31,250.00	\$31,250.00	\$31,250.00	\$74,683.00	\$74,651.00	\$74,576.00	\$94,170.00
Parcel Tax				\$25,750.00	\$31,250.00	\$31,250.00	\$31,250.00	\$74,683.00	\$74,651.00	\$74,576.00	\$94,170.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$1,044.72	\$300.00	\$405.96	\$0.00	\$100.00	\$200.00	\$300.00	\$400.00
40300	Miscellaneous Revenue			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$1,044.72	\$10,300.00	\$405.96	\$0.00	\$100.00	\$200.00	\$300.00	\$400.00
40950	Conditional Grants - Federal	SP129	Gas Tax Strategic Priorities Gra	\$1,452,057.95	\$420,128.00	\$420,127.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$1,452,057.95	\$420,128.00	\$420,127.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$7,268.42	(\$15,689.00)	(\$15,689.07)	(\$143,697.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$7,268.42	(\$15,689.00)	(\$15,689.07)	(\$143,697.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$5,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$91,000.00	\$91,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$58,297.41	\$58,297.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$7,000.00	\$171,297.41	\$171,297.41	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00
Total Revenues				\$1,493,121.09	\$917,286.41	\$607,391.82	\$207,553.00	\$94,783.00	\$94,851.00	\$94,876.00	\$94,570.00
Expenses											
50180	Travel			\$42.63	\$100.00	\$226.80	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50180	Travel	SP129	Gas Tax Strategic Priorities Gra	\$0.00	\$0.00	\$1,103.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190	Advertising	SP129	Gas Tax Strategic Priorities Gra	\$3,357.36	\$2,301.00	\$3,797.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195	Meeting Costs	SP129	Gas Tax Strategic Priorities Gra	\$0.00	\$205.00	\$404.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier	SP129	Gas Tax Strategic Priorities Gra	\$78.98	\$0.00	\$241.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$1,464.42	\$1,500.00	\$8,845.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering			\$0.00	\$0.00	\$618.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$2,082.94	\$3,117.00	\$2,122.46	\$3,500.00	\$3,861.00	\$3,938.00	\$4,016.00	\$4,097.00
50580	Contracted Services	SP129	Gas Tax Strategic Priorities Gra	\$595.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$0.00	\$41,009.00	\$0.00	\$55,862.00	\$55,862.00	\$55,862.00	\$55,862.00	\$55,862.00
50600	Insurance			\$78.27	\$880.00	\$79.96	\$1,573.00	\$1,604.00	\$1,636.00	\$1,669.00	\$1,702.00
50605	Licenses & Permits			\$442.22	\$460.00	\$442.22	\$460.00	\$469.00	\$478.00	\$488.00	\$498.00
50610	Miscellaneous Operating Cost			\$0.00	\$958.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$48.68	\$1,000.00	\$0.00	\$1,000.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00
50670	Service / Site Maintenance			\$0.00	\$1,000.00	\$16,812.54	\$10,000.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00
53200	Time Allocation from Other Services	CC2800	Bralorne Sewer LSA	\$9,669.40	\$10,640.00	\$21,664.22	\$15,000.00	\$8,545.00	\$8,716.00	\$8,890.00	\$9,068.00
53200	Time Allocation from Other Services	SP129	Gas Tax Strategic Priorities Gra	\$30,492.31	\$9,164.41	\$15,300.87	\$6,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$48,602.21	\$73,084.41	\$71,909.13	\$94,180.00	\$75,693.00	\$76,084.00	\$76,483.00	\$76,891.00
99996	Fixed Asset Increase			\$5,400.00	\$461,000.00	\$259,051.29	\$165,700.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP129	Gas Tax Strategic Priorities Gra	\$1,452,057.95	\$420,128.00	\$420,128.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$1,457,457.95	\$881,128.00	\$679,179.29	\$165,700.00	\$0.00	\$0.00	\$0.00	\$0.00
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
52065	Short-term Debt Charges - Interest			\$0.00	\$4,083.00	\$0.00	\$3,535.00	\$7,302.00	\$6,629.00	\$5,255.00	\$3,541.00
Principal & Interest				\$0.00	\$4,083.00	\$0.00	\$3,535.00	\$67,302.00	\$66,629.00	\$65,255.00	\$63,541.00
53000	Transfer to Reserve			\$2,750.00	\$0.00	\$0.00	\$0.00	\$7,650.00	\$8,000.00	\$9,000.00	\$10,000.00
Transfer Expenses				\$2,750.00	\$0.00	\$0.00	\$0.00	\$7,650.00	\$8,000.00	\$9,000.00	\$10,000.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2800 - Bralorne Sewer								
50590 Depreciation/Amortization	\$0.00	(\$41,009.00)	\$0.00	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)
Non-Taxable Expenses (Depreciation)	\$0.00	(\$41,009.00)	\$0.00	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)
Total Expenses	\$1,508,810.16	\$917,286.41	\$751,088.42	\$207,553.00	\$94,783.00	\$94,851.00	\$94,876.00	\$94,570.00
Surplus/ (Deficit)	(\$15,689.07)	\$0.00	(\$143,696.60)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$58,297.41		\$0.00	\$0.00	\$7,650.00	\$15,650.00	\$24,650.00	\$34,650.00
30999 Operational Surplus reserve	\$2,000.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$60,297.41		\$0.00	\$0.00	\$7,650.00	\$15,650.00	\$24,650.00	\$34,650.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Furry Creek Sewer LSA	2801						
40000 2801 Requisition		156,080	165,442	179,191	181,641	184,148	186,713

REQUISITION	Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	ASSESSMENTS						
FURRY CREEK SEWER LSA	28,263,069	156,080	165,442	179,191	181,641	184,148	186,713

Requisition maximums	TOTAL	28,263,069	156,080	165,442	179,191	181,641	184,148	186,713
Dollar Maximun	\$	281,250						
Tax Rate (per \$1,000)	Est. Residential Tax rate /1,000	0.5858	0.5854	0.6340	0.6427	0.6515	0.6606	

Jurisdiction	Bylaw 532/1619
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the collection, conveyance, treatment and disposal of sewage for the community of Furry Creek.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2801 - Furry Creek Sewer							
Revenues							
40000 Requisition	\$156,080.00	\$156,080.00	\$156,080.00	\$156,080.00	\$165,442.00	6%	
Requisitions	\$156,080.00	\$156,080.00	\$156,080.00	\$156,080.00	\$165,442.00	6%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$2,044.93	\$1,760.00	\$2,145.55	\$2,930.56	\$3,100.00	6%	Interest earned on reserve balances
Fees & Other Revenues	\$2,044.93	\$1,760.00	\$2,145.55	\$2,930.56	\$3,100.00	6%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$3,821.86	\$51,896.00	\$51,896.47	\$51,896.47	\$30,669.00	-41%	
Surplus Deficit Prior Year	\$3,821.86	\$51,896.00	\$51,896.47	\$51,896.47	\$30,669.00	-41%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$161,946.79	\$209,736.00	\$210,122.02	\$210,907.03	\$199,211.00	-6%	
Expenses							
50180 Travel	\$0.00	\$75.00	\$0.00	\$0.00	\$75.00		
50320 Security	\$1,020.00	\$1,600.00	\$1,020.00	\$1,125.00	\$1,250.00	11%	
50410 Software	\$189.31	\$0.00	\$0.00	\$397.67	\$0.00	-100%	2019 for remote access software subscription (25 yr)
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$51,477.85	\$62,000.00	\$42,390.58	\$69,161.73	\$71,500.00	3%	2019 high contract hours due to issues (call outs) at plant
50590 Depreciation/Amortization	\$67,907.14	\$67,907.00	\$0.00	\$67,907.14	\$68,907.00	1%	
50600 Insurance	\$2,669.34	\$2,722.00	\$2,721.17	\$2,721.17	\$2,836.00	4%	Property & equipment insurance
50605 Licenses & Permits	\$1,496.00	\$1,600.00	\$587.50	\$2,083.50	\$2,200.00	6%	Effluent permit fee increased in 2019
50640 Operating Supplies - Chemicals	\$3,350.41	\$3,119.00	\$2,433.98	\$2,958.54	\$3,300.00	12%	
50650 Operating Supplies - Other	\$2,295.57	\$5,000.00	\$868.86	\$1,065.33	\$5,000.00	369%	Signs, diesel & other supplies 2019= replaced heater, generator oil/battery test, site brushing, pump service, dumping of waste, gravel replacement; 2020 includes outfalls inspections
50670 Service / Site Maintenance	\$9,688.40	\$19,259.00	\$6,141.25	\$9,138.25	\$15,000.00	64%	
50690 Utilities - Hydro	\$19,152.58	\$20,302.00	\$16,655.59	\$19,866.96	\$20,850.00	5%	
50700 Utilities - Telephone	\$3,686.45	\$4,334.00	\$3,167.39	\$4,247.66	\$4,450.00	5%	
51011 Non-Capitalized Equipment	\$3,262.07	\$6,000.00	\$0.00	\$1,604.25	\$5,000.00	212%	2019 is hot water tank replacement
53200 Time Allocation from Other Services CC2801 Furry Creek Sewer LSA	\$10,198.34	\$14,000.00	\$6,535.95	\$11,142.63	\$12,500.00	12%	Staff time spent on service
Operating Expenses	\$176,643.46	\$208,168.00	\$82,772.27	\$193,669.83	\$213,118.00	10%	
99996 Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00		For new PLC (programmable logic controller), carried fwd
Capital Expenditures	\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$1,314.00	\$54,475.00	\$54,475.00	\$54,475.00	\$40,000.00	-27%	Transfer to Capital reserve
Transfer Expenses	\$1,314.00	\$54,475.00	\$54,475.00	\$54,475.00	\$40,000.00	-27%	
50590 Depreciation/Amortization	(\$67,907.14)	(\$67,907.00)	\$0.00	(\$67,907.14)	(\$68,907.00)	1%	
Non-Taxable Expenses (Depreciation)	(\$67,907.14)	(\$67,907.00)	\$0.00	(\$67,907.14)	(\$68,907.00)	1%	
Total Expenses	\$110,050.32	\$209,736.00	\$137,247.27	\$180,237.69	\$199,211.00	11%	
Surplus/ (Deficit)	\$51,896.47	\$0.00	\$72,874.75	\$30,669.34	\$0.00		
30000 Reserve - Capital Works and Equipment	\$121,419.21		\$175,894.21	\$175,894.21	\$215,894.21		
Reserves	\$121,419.21		\$175,894.21	\$175,894.21	\$215,894.21		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2801 - Furry Creek Sewer								
Revenues								
40000 Requisition	\$156,080.00	\$156,080.00	\$156,080.00	\$165,442.00	\$179,191.00	\$181,641.00	\$184,148.00	\$186,713.00
Requisitions	\$156,080.00	\$156,080.00	\$156,080.00	\$165,442.00	\$179,191.00	\$181,641.00	\$184,148.00	\$186,713.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$2,044.93	\$1,760.00	\$2,930.56	\$3,100.00	\$3,500.00	\$3,900.00	\$4,300.00	\$4,700.00
Fees & Other Revenues	\$2,044.93	\$1,760.00	\$2,930.56	\$3,100.00	\$3,500.00	\$3,900.00	\$4,300.00	\$4,700.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$3,821.86	\$51,896.00	\$51,896.47	\$30,669.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,821.86	\$51,896.00	\$51,896.47	\$30,669.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$161,946.79	\$209,736.00	\$210,907.03	\$199,211.00	\$182,691.00	\$185,541.00	\$188,448.00	\$191,413.00
Expenses								
50180 Travel	\$0.00	\$75.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50320 Security	\$1,020.00	\$1,600.00	\$1,125.00	\$1,250.00	\$1,275.00	\$1,301.00	\$1,327.00	\$1,354.00
50410 Software	\$189.31	\$0.00	\$397.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$51,477.85	\$62,000.00	\$69,161.73	\$71,500.00	\$72,930.00	\$74,389.00	\$75,877.00	\$77,395.00
50590 Depreciation/Amortization	\$67,907.14	\$67,907.00	\$67,907.14	\$68,907.00	\$68,907.00	\$68,907.00	\$68,907.00	\$68,907.00
50600 Insurance	\$2,669.34	\$2,722.00	\$2,721.17	\$2,836.00	\$2,893.00	\$2,951.00	\$3,010.00	\$3,070.00
50605 Licenses & Permits	\$1,496.00	\$1,600.00	\$2,083.50	\$2,200.00	\$2,244.00	\$2,289.00	\$2,335.00	\$2,382.00
50640 Operating Supplies - Chemicals	\$3,350.41	\$3,119.00	\$2,958.54	\$3,300.00	\$3,366.00	\$3,433.00	\$3,502.00	\$3,572.00
50650 Operating Supplies - Other	\$2,295.57	\$5,000.00	\$1,065.33	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50670 Service / Site Maintenance	\$9,688.40	\$19,259.00	\$9,138.25	\$15,000.00	\$12,500.00	\$12,750.00	\$13,005.00	\$13,265.00
50690 Utilities - Hydro	\$19,152.58	\$20,302.00	\$19,866.96	\$20,850.00	\$21,267.00	\$21,692.00	\$22,126.00	\$22,569.00
50700 Utilities - Telephone	\$3,686.45	\$4,334.00	\$4,247.66	\$4,450.00	\$4,539.00	\$4,630.00	\$4,723.00	\$4,817.00
51011 Non-Capitalized Equipment	\$3,262.07	\$6,000.00	\$1,604.25	\$5,000.00	\$3,500.00	\$3,570.00	\$3,641.00	\$3,714.00
53200 Time Allocation from Other Services CC2801 Furry Creek Sewer LSA	\$10,198.34	\$14,000.00	\$11,142.63	\$12,500.00	\$12,750.00	\$13,005.00	\$13,265.00	\$13,530.00
Operating Expenses	\$176,643.46	\$208,168.00	\$193,669.83	\$213,118.00	\$211,598.00	\$214,448.00	\$217,355.00	\$220,320.00
99996 Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$1,314.00	\$54,475.00	\$54,475.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
Transfer Expenses	\$1,314.00	\$54,475.00	\$54,475.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
50590 Depreciation/Amortization	(\$67,907.14)	(\$67,907.00)	(\$67,907.14)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)
Non-Taxable Expenses (Depreciation)	(\$67,907.14)	(\$67,907.00)	(\$67,907.14)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)
Total Expenses	\$110,050.32	\$209,736.00	\$180,237.69	\$199,211.00	\$182,691.00	\$185,541.00	\$188,448.00	\$191,413.00
Surplus/ (Deficit)	\$51,896.47	\$0.00	\$30,669.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$121,419.21		\$175,894.21	\$215,894.21	\$255,894.21	\$295,894.21	\$335,894.21	\$375,894.21
Reserves	\$121,419.21		\$175,894.21	\$215,894.21	\$255,895.21	\$295,896.21	\$335,897.21	\$375,898.21

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Britannia Beach Sewer

2802

40000 2802	Requisition	155,921	175,030	189,835	192,360	194,943	197,585

REQUISITION

Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRITANNIA BEACH SEWER	22,622,817	155,921	175,030	189,835	192,360	194,943	197,585

Requisition maximums		TOTAL	22,622,817	155,921	175,030	189,835	192,360	194,943	197,585	
Dollar Maximun	\$		195,312							
Tax Rate (per \$1,000)	1.1957	\$	258,348	Est. Residential Tax rate /1,000	0.8391	0.7737	0.8391	0.8503	0.8617	0.8734

Jurisdiction	Bylaw 950/1150/1193/1537	
Debt Issue #		
Maturity date		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides for the collection and treatment of sewage for the community of Britannia Beach.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2802 - Britannia Sewer							
Revenues							
40000 Requisition	\$145,620.00	\$155,921.00	\$155,921.00	\$155,921.00	\$175,030.00	12%	
Requisitions	\$145,620.00	\$155,921.00	\$155,921.00	\$155,921.00	\$175,030.00	12%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$1,606.43	\$1,100.00	\$1,481.85	\$1,965.92	\$2,200.00	12%	Interest earned on reserve balances
Fees & Other Revenues	\$1,606.43	\$1,100.00	\$1,481.85	\$1,965.92	\$2,200.00	12%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$19,506.18	(\$1,764.00)	\$735.59	\$735.59	\$16,337.00	2121%	
Surplus Deficit Prior Year	\$19,506.18	(\$1,764.00)	\$735.59	\$735.59	\$16,337.00	2121%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$166,732.61	\$155,257.00	\$158,138.44	\$158,622.51	\$193,567.00	22%	
Expenses							
50180 Travel	\$0.00	\$75.00	\$0.00	\$0.00	\$75.00		
50210 Communications	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50320 Security	\$300.00	\$900.00	\$300.00	\$300.00	\$600.00	100%	
50410 Software	\$189.31	\$0.00	\$0.00	\$397.67	\$0.00	-100%	
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services	\$66,097.31	\$66,000.00	\$49,716.58	\$79,447.09	\$81,900.00	3%	2019 high contract hours due to issues (call outs) at plant
50590 Depreciation/Amortization	\$149,791.10	\$149,791.00	\$0.00	\$149,791.10	\$149,791.00	0%	
50600 Insurance	\$7,287.57	\$7,429.00	\$7,428.22	\$7,428.22	\$7,742.00	4%	Property & equipment insurance
50605 Licenses & Permits	\$906.18	\$1,050.00	\$1,175.41	\$1,175.41	\$1,200.00	2%	Effluent permit fee
50640 Operating Supplies - Chemicals	\$1,915.14	\$2,500.00	\$1,777.58	\$2,302.13	\$2,500.00	9%	
50650 Operating Supplies - Other	\$4,765.84	\$3,743.00	\$406.72	\$1,407.27	\$4,000.00	184%	2019 includes batteries, diesel for generator, first aid kit 2019 includes load tests, vacuum truck, sewer line flushing; 2020
50670 Service / Site Maintenance	\$16,310.30	\$14,808.00	\$5,900.49	\$9,876.30	\$15,000.00	52%	includes outfalls inspections
50690 Utilities - Hydro	\$14,021.84	\$17,513.00	\$11,796.80	\$14,402.39	\$15,100.00	5%	
50700 Utilities - Telephone	\$2,067.96	\$2,264.00	\$1,554.02	\$2,072.03	\$2,175.00	5%	2019 is hot water tank replacement; 2020 includes eye wash
51011 Non-Capitalized Equipment	\$13,324.02	\$12,200.00	\$0.00	\$2,179.25	\$10,000.00	359%	station replacement
53200 Time Allocation from Other Services CC2802 Britannia Sewer	\$13,483.55	\$16,500.00	\$6,615.08	\$11,048.00	\$13,000.00	18%	
Operating Expenses	\$290,710.12	\$295,048.00	\$86,920.90	\$282,076.86	\$303,358.00	8%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$25,078.00	\$10,000.00	\$10,000.00	\$10,000.00	\$40,000.00	300%	
Transfer Expenses	\$25,078.00	\$10,000.00	\$10,000.00	\$10,000.00	\$40,000.00	300%	
50590 Depreciation/Amortization	(\$149,791.10)	(\$149,791.00)	\$0.00	(\$149,791.10)	(\$149,791.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$149,791.10)	(\$149,791.00)	\$0.00	(\$149,791.10)	(\$149,791.00)	0%	
Total Expenses	\$165,997.02	\$155,257.00	\$96,920.90	\$142,285.76	\$193,567.00	36%	
Surplus/ (Deficit)	\$735.59	\$0.00	\$61,217.54	\$16,336.75	\$0.00		
30000 Reserve - Capital Works and Equipment	\$98,462.71		\$108,462.71	\$108,462.71	\$148,462.71		
Reserves	\$98,462.71		\$108,462.71	\$108,462.71	\$148,462.71		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2802 - Britannia Sewer								
Revenues								
40000 Requisition	\$145,620.00	\$155,921.00	\$155,921.00	\$175,030.00	\$189,835.00	\$192,360.00	\$194,943.00	\$197,585.00
Requisitions	\$145,620.00	\$155,921.00	\$155,921.00	\$175,030.00	\$189,835.00	\$192,360.00	\$194,943.00	\$197,585.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,606.43	\$1,100.00	\$1,965.92	\$2,200.00	\$2,600.00	\$3,000.00	\$3,400.00	\$3,800.00
Fees & Other Revenues	\$1,606.43	\$1,100.00	\$1,965.92	\$2,200.00	\$2,600.00	\$3,000.00	\$3,400.00	\$3,800.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$19,506.18	(\$1,764.00)	\$735.59	\$16,337.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$19,506.18	(\$1,764.00)	\$735.59	\$16,337.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$166,732.61	\$155,257.00	\$158,622.51	\$193,567.00	\$192,435.00	\$195,360.00	\$198,343.00	\$201,385.00
Expenses								
50180 Travel	\$0.00	\$75.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50210 Communications	\$0.00	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50320 Security	\$300.00	\$900.00	\$300.00	\$600.00	\$612.00	\$624.00	\$636.00	\$649.00
50410 Software	\$189.31	\$0.00	\$397.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services	\$66,097.31	\$66,000.00	\$79,447.09	\$81,900.00	\$83,538.00	\$85,209.00	\$86,913.00	\$88,651.00
50590 Depreciation/Amortization	\$149,791.10	\$149,791.00	\$149,791.10	\$149,791.00	\$149,791.00	\$149,791.00	\$149,791.00	\$149,791.00
50600 Insurance	\$7,287.57	\$7,429.00	\$7,428.22	\$7,742.00	\$7,897.00	\$8,055.00	\$8,216.00	\$8,380.00
50605 Licenses & Permits	\$906.18	\$1,050.00	\$1,175.41	\$1,200.00	\$1,224.00	\$1,248.00	\$1,273.00	\$1,298.00
50640 Operating Supplies - Chemicals	\$1,915.14	\$2,500.00	\$2,302.13	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00	\$2,706.00
50650 Operating Supplies - Other	\$4,765.84	\$3,743.00	\$1,407.27	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50670 Service / Site Maintenance	\$16,310.30	\$14,808.00	\$9,876.30	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50690 Utilities - Hydro	\$14,021.84	\$17,513.00	\$14,402.39	\$15,100.00	\$15,402.00	\$15,710.00	\$16,024.00	\$16,344.00
50700 Utilities - Telephone	\$2,067.96	\$2,264.00	\$2,072.03	\$2,175.00	\$2,219.00	\$2,263.00	\$2,308.00	\$2,354.00
51011 Non-Capitalized Equipment	\$13,324.02	\$12,200.00	\$2,179.25	\$10,000.00	\$6,000.00	\$6,001.00	\$6,002.00	\$6,003.00
53200 Time Allocation from Other Services	\$13,483.55	\$16,500.00	\$11,048.00	\$13,000.00	\$13,260.00	\$13,525.00	\$13,796.00	\$14,072.00
Operating Expenses	\$290,710.12	\$295,048.00	\$282,076.86	\$303,358.00	\$302,226.00	\$305,151.00	\$308,134.00	\$311,176.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$25,078.00	\$10,000.00	\$10,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
Transfer Expenses	\$25,078.00	\$10,000.00	\$10,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
50590 Depreciation/Amortization	(\$149,791.10)	(\$149,791.00)	(\$149,791.10)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)
Non-Taxable Expenses (Depreciation)	(\$149,791.10)	(\$149,791.00)	(\$149,791.10)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)
Total Expenses	\$165,997.02	\$155,257.00	\$142,285.76	\$193,567.00	\$192,435.00	\$195,360.00	\$198,343.00	\$201,385.00
Surplus/ (Deficit)	\$735.59	\$0.00	\$16,336.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$98,462.71		\$108,462.71	\$148,462.71	\$188,462.71	\$228,462.71	\$268,462.71	\$308,462.71
Reserves	\$98,462.71		\$108,462.71	\$148,462.71	\$188,462.71	\$228,462.71	\$268,462.71	\$308,462.71

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pinecrest Sewer			2804					
40010 2804	Parcel Tax		234,530	254,958	229,689	231,926	234,221	236,576

REQUISITION

Figures Used for Apportionment

"FOR REFERENCE PURPOSES ONLY"

PINECREST ESTATE WASTE WATER		4,282,590						
PARCEL TAX	Folios	75	234,530	254,958	229,689	231,926	234,221	236,576

Requistion maximums		*Est Cost per Parcel	\$ 3,291.24	\$ 3,577.91	\$ 3,223.30	\$ 3,254.69	\$ 3,286.90	\$ 3,319.95
Dollar Maximun	\$ 440,000		*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	11.5400 \$ 494,211							

Jurisdiction	Bylaw 1415	
Debt Issue #	#145 & #146	
Maturity date	Apr 23, 2048 & Sep 19, 2048	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides for the collection and treatment of sewage for the community of Pinecrest.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2804 - Pinecrest Sewer								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax	\$269,391.00	\$234,530.00	\$234,530.00	\$234,530.00	\$254,958.00	9%	
Parcel Tax		\$269,391.00	\$234,530.00	\$234,530.00	\$234,530.00	\$254,958.00	9%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$6,615.13	\$4,570.00	\$6,190.21	\$8,226.47	\$8,000.00	-3%	Interest earned on reserve balances
40705	Donations & Other Contributions	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00		Area D Select funds for grinder pump purchase & install (99996)
Fees & Other Revenues		\$6,615.13	\$4,570.00	\$6,190.21	\$8,226.47	\$24,000.00	192%	
40960	Conditional Grants - Provincial	\$1,208,574.98	\$0.00	\$0.00	\$0.00	\$0.00		Full grant receivable accrued in 2018
Grants		\$1,208,574.98	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing	\$786,432.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$786,432.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	(\$101,952.95)	(\$15,943.00)	(\$15,943.03)	(\$15,943.03)	(\$30,663.00)	92%	
Surplus Deficit Prior Year		(\$101,952.95)	(\$15,943.00)	(\$15,943.03)	(\$15,943.03)	(\$30,663.00)	92%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$2,169,060.16	\$223,157.00	\$224,777.18	\$226,813.44	\$248,295.00	9%	
Expenses								
50180	Travel	\$0.00	\$0.00	\$8.48	\$8.48	\$25.00	195%	
50180	Travel	\$27.67	\$30.00	\$0.00	\$0.00	\$0.00		
50210	Communications	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50220	Courier	\$29.47	\$50.00	\$103.81	\$103.81	\$100.00	-4%	
50320	Security	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00		
50560	Consulting - Management	\$0.00	\$0.00	\$5,448.50	\$5,448.50	\$0.00	-100%	True Consulting services
50580	Contracted Services	\$90,747.56	\$72,733.00	\$72,169.26	\$100,656.47	\$90,000.00	-11%	High hours due to new plant issues & repairs
50590	Depreciation/Amortization	\$7,132.27	\$63,168.00	\$0.00	\$63,168.00	\$63,168.00	0%	
50600	Insurance	\$418.08	\$3,152.00	\$3,152.01	\$3,152.01	\$3,350.00	6%	Property & equipment insurance
50605	Licenses & Permits	\$169.23	\$274.00	\$223.26	\$223.26	\$224.00	0%	
50640	Operating Supplies - Chemicals	\$0.00	\$0.00	\$2,083.03	\$2,893.80	\$3,000.00	4%	
50650	Operating Supplies - Other	\$2,230.74	\$3,000.00	\$3,855.69	\$4,181.57	\$4,150.00	-1%	
								2019 includes Grinder pump maintenance, install post/concrete junction box, removal of broken panel switch & hauling/
50670	Service / Site Maintenance	\$8,327.01	\$10,000.00	\$10,054.94	\$11,484.94	\$11,500.00	0%	dumping of sewer waste
50690	Utilities - Hydro	\$11,364.80	\$13,070.00	\$11,338.64	\$15,788.59	\$16,500.00	5%	High hydro due to issues at plant
50700	Utilities - Telephone	\$95.23	\$1,200.00	\$566.71	\$744.33	\$800.00	7%	
51011	Non-Capitalized Equipment	\$9,398.60	\$9,000.00	\$6,971.54	\$6,971.54	\$0.00	-100%	Chlorine analyser purchase and installation
53200	Time Allocation from Other Services	\$11,597.23	\$13,906.00	\$4,740.56	\$7,148.41	\$11,000.00	54%	Staff time spent on service
53200	Time Allocation from Other Services	\$15,209.14	\$5,000.00	\$7,688.48	\$8,579.04	\$0.00	-100%	
Operating Expenses		\$156,997.03	\$196,483.00	\$128,654.91	\$230,802.75	\$204,117.00	-12%	
99996	Fixed Asset Increase	\$1,895,031.11	\$0.00	\$0.00	\$0.00	\$0.00		
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00		Grinder pump purchase and install (using Area D Select funds)
Capital Expenditures		\$1,895,031.11	\$0.00	\$0.00	\$0.00	\$16,000.00		
52000	Debt Issue Costs	\$7,864.32	\$0.00	\$0.00	\$0.00	\$0.00		
52040	SLRD - Debt Charges - Principal	\$0.00	\$16,530.00	\$16,530.22	\$16,530.22	\$16,530.00	0%	
52050	SLRD - Debt Charges - Interest	\$11,025.00	\$24,816.00	\$13,790.82	\$24,815.82	\$24,816.00	0%	
Principal & Interest		\$18,889.32	\$41,346.00	\$30,321.04	\$41,346.04	\$41,346.00	0%	
53000	Transfer to Reserve	\$121,218.00	\$48,496.00	\$48,496.00	\$48,496.00	\$50,000.00	3%	Transfer to Capital reserve (for future asset renewals)

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2804 - Pinecrest Sewer							
Transfer Expenses	\$121,218.00	\$48,496.00	\$48,496.00	\$48,496.00	\$50,000.00	3%	
50590 Depreciation/Amortization	(\$7,132.27)	(\$63,168.00)	\$0.00	(\$63,168.00)	(\$63,168.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$7,132.27)	(\$63,168.00)	\$0.00	(\$63,168.00)	(\$63,168.00)	0%	
Total Expenses	\$2,185,003.19	\$223,157.00	\$207,471.95	\$257,476.79	\$248,295.00	-4%	
Surplus/ (Deficit)	(\$15,943.03)	\$0.00	\$17,305.23	(\$30,663.35)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$407,759.00		\$456,255.00	\$456,255.00	\$506,255.00		
Reserves	\$407,759.00		\$456,255.00	\$456,255.00	\$506,255.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2804 - Pinecrest Sewer									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$269,391.00	\$234,530.00	\$234,530.00	\$254,958.00	\$229,689.00	\$231,926.00	\$234,221.00	\$236,576.00
Parcel Tax		\$269,391.00	\$234,530.00	\$234,530.00	\$254,958.00	\$229,689.00	\$231,926.00	\$234,221.00	\$236,576.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$6,615.13	\$4,570.00	\$8,226.47	\$8,000.00	\$8,700.00	\$9,400.00	\$10,100.00	\$10,800.00
40705 Donations & Other Contributions		\$0.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$6,615.13	\$4,570.00	\$8,226.47	\$24,000.00	\$8,700.00	\$9,400.00	\$10,100.00	\$10,800.00
40960 Conditional Grants - Provincial	SP142 Pinecrest Estates Sewer Replac	\$1,208,574.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$1,208,574.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000 Proceeds from Borrowing		\$786,432.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$786,432.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$101,952.95)	(\$15,943.00)	(\$15,943.03)	(\$30,663.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$101,952.95)	(\$15,943.00)	(\$15,943.03)	(\$30,663.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$2,169,060.16	\$223,157.00	\$226,813.44	\$248,295.00	\$238,389.00	\$241,326.00	\$244,321.00	\$247,376.00
Expenses									
50180 Travel		\$0.00	\$0.00	\$8.48	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50180 Travel	SP142 Pinecrest Estates Sewer Replac	\$27.67	\$30.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210 Communications		\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50220 Courier		\$29.47	\$50.00	\$103.81	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50320 Security		\$0.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal		\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50560 Consulting - Management		\$0.00	\$0.00	\$5,448.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$90,747.56	\$72,733.00	\$100,656.47	\$90,000.00	\$91,800.00	\$93,636.00	\$95,509.00	\$97,419.00
50590 Depreciation/Amortization		\$7,132.27	\$63,168.00	\$63,168.00	\$63,168.00	\$63,168.00	\$63,168.00	\$63,168.00	\$63,168.00
50600 Insurance		\$418.08	\$3,152.00	\$3,152.01	\$3,350.00	\$3,417.00	\$3,485.00	\$3,555.00	\$3,626.00
50605 Licenses & Permits		\$169.23	\$274.00	\$223.26	\$224.00	\$228.00	\$233.00	\$238.00	\$243.00
50640 Operating Supplies - Chemicals		\$0.00	\$0.00	\$2,893.80	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50650 Operating Supplies - Other		\$2,230.74	\$3,000.00	\$4,181.57	\$4,150.00	\$4,233.00	\$4,318.00	\$4,404.00	\$4,492.00
50670 Service / Site Maintenance		\$8,327.01	\$10,000.00	\$11,484.94	\$11,500.00	\$11,730.00	\$11,965.00	\$12,204.00	\$12,448.00
50690 Utilities - Hydro		\$11,364.80	\$13,070.00	\$15,788.59	\$16,500.00	\$16,830.00	\$17,167.00	\$17,510.00	\$17,860.00
50700 Utilities - Telephone		\$95.23	\$1,200.00	\$744.33	\$800.00	\$816.00	\$832.00	\$849.00	\$866.00
51011 Non-Capitalized Equipment		\$9,398.60	\$9,000.00	\$6,971.54	\$0.00	\$2,500.00	\$2,550.00	\$2,601.00	\$2,653.00
53200 Time Allocation from Other Services	CC2804 Pinecrest Sewer	\$11,597.23	\$13,906.00	\$7,148.41	\$11,000.00	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00
53200 Time Allocation from Other Services	SP142 Pinecrest Estates Sewer Replac	\$15,209.14	\$5,000.00	\$8,579.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$156,997.03	\$196,483.00	\$230,802.75	\$204,117.00	\$210,211.00	\$213,148.00	\$216,143.00	\$219,198.00
99996 Fixed Asset Increase	SP142 Pinecrest Estates Sewer Replac	\$1,895,031.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$1,895,031.11	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
52000 Debt Issue Costs		\$7,864.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal		\$0.00	\$16,530.00	\$16,530.22	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00
52050 SLRD - Debt Charges - Interest		\$11,025.00	\$24,816.00	\$24,815.82	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00
Principal & Interest		\$18,889.32	\$41,346.00	\$41,346.04	\$41,346.00	\$41,346.00	\$41,346.00	\$41,346.00	\$41,346.00
53000 Transfer to Reserve		\$121,218.00	\$48,496.00	\$48,496.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Transfer Expenses		\$121,218.00	\$48,496.00	\$48,496.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2804 - Pinecrest Sewer								
50590 Depreciation/Amortization	(\$7,132.27)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)
Non-Taxable Expenses (Depreciation)	(\$7,132.27)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)
Total Expenses	\$2,185,003.19	\$223,157.00	\$257,476.79	\$248,295.00	\$238,389.00	\$241,326.00	\$244,321.00	\$247,376.00
Surplus/ (Deficit)	(\$15,943.03)	\$0.00	(\$30,663.35)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$407,759.00		\$456,255.00	\$506,255.00	\$556,255.00	\$606,255.00	\$656,255.00	\$706,255.00
Reserves	\$407,759.00		\$456,255.00	\$506,255.00	\$556,255.00	\$606,255.00	\$656,255.00	\$706,255.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Electoral Areas Special Services	2900					
40000 2900 Requisition		-	-	-	-	-

Service Mandate

This service provides funding by means of grants to assist in special services for Electoral Areas A, B, C and D.

Items of Significance

Allocations committed but not yet paid

Portal Identification	Area B	5,002.73
Portal Identification	Area C	10,000.00
Portal Identification	Area D	10,000.00
Total Allocations Committed but not paid		25,002.73

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2900 - Electoral Areas General Services								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$1,025.10	\$700.00	\$1,000.95	\$1,350.47	\$1,100.00	-19%	Interest earned on fund balance
Fees & Other Revenues		\$1,025.10	\$700.00	\$1,000.95	\$1,350.47	\$1,100.00	-19%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$54,671.59	\$66,504.00	\$66,504.40	\$66,504.40	\$78,663.00	18%	
Surplus Deficit Prior Year		\$54,671.59	\$66,504.00	\$66,504.40	\$66,504.40	\$78,663.00	18%	
43000	Transfers from Other Service	\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$10,808.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$10,808.00	0%	
Total Revenues		\$66,504.40	\$78,012.00	\$78,313.06	\$78,662.58	\$90,571.00	0%	
Expenses								
51000	Electoral Areas/Select Services	\$0.00	\$78,012.00	\$0.00	\$0.00	\$90,571.00		
Operating Expenses		\$0.00	\$78,012.00	\$0.00	\$0.00	\$90,571.00		
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$0.00	\$78,012.00	\$0.00	\$0.00	\$90,571.00		
Surplus/ (Deficit)		\$66,504.40	\$0.00	\$78,313.06	\$78,662.58	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2900 - Electoral Areas General Services								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,025.10	\$700.00	\$1,350.47	\$1,100.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Fees & Other Revenues	\$1,025.10	\$700.00	\$1,350.47	\$1,100.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$54,671.59	\$66,504.00	\$66,504.40	\$78,663.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$54,671.59	\$66,504.00	\$66,504.40	\$78,663.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$10,807.71	\$10,808.00	\$10,807.71	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00
CC1000 General Government Services	\$10,807.71	\$10,808.00	\$10,807.71	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00
Transfer Revenue								
Total Revenues	\$66,504.40	\$78,012.00	\$78,662.58	\$90,571.00	\$11,808.00	\$11,808.00	\$11,808.00	\$11,808.00
Expenses								
51000 Electoral Areas/Select Services	\$0.00	\$78,012.00	\$0.00	\$90,571.00	\$11,808.00	\$11,808.00	\$11,808.00	\$11,808.00
Operating Expenses	\$0.00	\$78,012.00	\$0.00	\$90,571.00	\$11,808.00	\$11,808.00	\$11,808.00	\$11,808.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$78,012.00	\$0.00	\$90,571.00	\$11,808.00	\$11,808.00	\$11,808.00	\$11,808.00
Surplus/ (Deficit)	\$66,504.40	\$0.00	\$78,662.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Electoral Area A Select General Services	2901					
40000 2901 Requisition		-	-	-	-	-

Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area A.

Items of Significance

Allocations committed but not yet paid

2020 Appreciation Fund	500.00
Bralorne Baseball Diamond Dugout Rebuild project (subject to the BRVCA receiving \$5,792 in grant funding from the Northern Development Initiative Trust)	2,500.00
Gold Bridge Community Club - Up to \$500 for 4 months of Senior's lunches (subject to submission of receipts)	2,000.00
Costs of cleaning up two illegal dumpsites & installing a new no dumping sign near Gold Bridge	2,000.00
Up to \$1,000 for printing and installation of signage that displays the No Firearms Discharge boundary	219.54
Total Allocations Committed but not paid	7,219.54

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2901 - Electoral Area A Select Services								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$239.12	\$240.00	\$129.44	\$213.84	\$180.00	-16%	Interest earned on fund balance
Fees & Other Revenues		\$239.12	\$240.00	\$129.44	\$213.84	\$180.00	-16%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$28,903.04	\$8,208.00	\$8,207.51	\$8,207.51	\$19,025.00	132%	
Surplus Deficit Prior Year		\$28,903.04	\$8,208.00	\$8,207.51	\$8,207.51	\$19,025.00	132%	
43000	Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
Total Revenues		\$80,478.78	\$59,785.00	\$59,673.57	\$59,757.97	\$70,542.00	116%	
Expenses								
51000	Electoral Areas/Select Services	\$66,618.79	\$59,785.00	\$40,733.00	\$40,733.00	\$70,542.00	73%	
53200	Time Allocation from Other Services	\$30.52	\$0.00	\$0.00	\$0.00	\$0.00		FY18: Staff time -No Firearms Discharge signage
53200	Time Allocation from Other Services	\$115.82	\$0.00	\$0.00	\$0.00	\$0.00		FY18: Staff time -Goldbridge Outskirts Dump Sites
Operating Expenses		\$66,765.13	\$59,785.00	\$40,733.00	\$40,733.00	\$70,542.00	73%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	\$3,075.46	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	\$2,430.68	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$5,506.14	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$72,271.27	\$59,785.00	\$40,733.00	\$40,733.00	\$70,542.00	73%	
Surplus/ (Deficit)		\$8,207.51	\$0.00	\$18,940.57	\$19,024.97	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2901 - Electoral Area A Select Services									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$239.12	\$240.00	\$213.84	\$180.00	\$200.00	\$200.00	\$200.00	\$200.00
Fees & Other Revenues		\$239.12	\$240.00	\$213.84	\$180.00	\$200.00	\$200.00	\$200.00	\$200.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$28,903.04	\$8,208.00	\$8,207.51	\$19,025.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$28,903.04	\$8,208.00	\$8,207.51	\$19,025.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
CC1000 General Government Services		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues		\$80,478.78	\$59,785.00	\$59,757.97	\$70,542.00	\$51,537.00	\$51,537.00	\$51,537.00	\$51,537.00
Expenses									
51000 Electoral Areas/Select Services		\$66,618.79	\$59,785.00	\$40,733.00	\$70,542.00	\$51,537.00	\$51,537.00	\$51,537.00	\$51,537.00
53200 Time Allocation from Other Services		CC2901 Electoral Area A Select Gen Ser	\$146.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services		SP176 Goldbridge - Outskirts Dump Sit	\$146.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$66,911.47	\$59,785.00	\$40,733.00	\$70,542.00	\$51,537.00	\$51,537.00	\$51,537.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services		CC1761 Emergency Planning	\$5,506.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services		CC2200 Bralorne Museum CLSA	\$5,506.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$11,012.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$77,923.75	\$59,785.00	\$40,733.00	\$70,542.00	\$51,537.00	\$51,537.00	\$51,537.00	\$51,537.00
Surplus/ (Deficit)		\$2,555.03	\$0.00	\$19,024.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Electoral Area B Select General Services	2902					
40000 2902 Requisition		-	-	-	-	-

Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area B.

Items of Significance

Allocations committed but not yet paid

2020 Appreciation Fund	500.00
Up to \$430 to Pemberton Wildlife Association and/or Coast to Cascades Grizzly Bear Initiative for signage in proximity to the Texas Creek Forest Service Rd.	250.41
Up to \$200 towards meeting costs for a community meeting on Pavilion Lake Concerns	200.00
Up to \$2,000 towards feasibility study - solar panels at the Lillooet REC Centre	2,000.00
Up to 333 to Area B Agricultural Advisory Committee towards reimbursement of meeting costs	300.00
Traffic control costs on Smith Road in Pavilion Lake for a fuel mitigation controlled burn	1,000.00
Towards the remembrance of past Seton Valley Volunteer Fire Department Fire Chief Frank Richings	2,583.74
Total Allocations Committed but not paid	6,834.15

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2902 - Electoral Area B Select Services							
Revenues							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$625.91	\$350.00	\$342.11	\$547.01	\$600.00	10%	Interest earned on fund balance
Fees & Other Revenues	\$625.91	\$350.00	\$342.11	\$547.01	\$600.00	10%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$54,873.80	\$24,842.00	\$24,842.21	\$24,842.21	\$44,797.00	80%	
Surplus Deficit Prior Year	\$54,873.80	\$24,842.00	\$24,842.21	\$24,842.21	\$44,797.00	80%	
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
CC1000 General Government Services	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
Total Revenues	\$106,836.33	\$76,529.00	\$76,520.94	\$76,725.84	\$96,734.00	90%	
Expenses							
51000 Electoral Areas/Select Services	\$81,994.12	\$76,529.00	\$26,995.85	\$31,928.85	\$96,734.00	203%	
Operating Expenses	\$81,994.12	\$76,529.00	\$26,995.85	\$31,928.85	\$96,734.00	203%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$81,994.12	\$76,529.00	\$26,995.85	\$31,928.85	\$96,734.00	203%	
Surplus/ (Deficit)	\$24,842.21	\$0.00	\$49,525.09	\$44,796.99	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2902 - Electoral Area B Select Services								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$625.91	\$350.00	\$547.01	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
Fees & Other Revenues	\$625.91	\$350.00	\$547.01	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$54,873.80	\$24,842.00	\$24,842.21	\$44,797.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$54,873.80	\$24,842.00	\$24,842.21	\$44,797.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
CC1000 General Government Services	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Transfer Revenue								
Total Revenues	\$106,836.33	\$76,529.00	\$76,725.84	\$96,734.00	\$51,937.00	\$51,937.00	\$51,937.00	\$51,937.00
Expenses								
51000 Electoral Areas/Select Services	\$81,994.12	\$76,529.00	\$31,928.85	\$96,734.00	\$51,937.00	\$51,937.00	\$51,937.00	\$51,937.00
Operating Expenses	\$81,994.12	\$76,529.00	\$31,928.85	\$96,734.00	\$51,937.00	\$51,937.00	\$51,937.00	\$51,937.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$81,994.12	\$76,529.00	\$31,928.85	\$96,734.00	\$51,937.00	\$51,937.00	\$51,937.00	\$51,937.00
Surplus/ (Deficit)	\$24,842.21	\$0.00	\$44,796.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Electoral Area C Select General Services

2903

40000 2903 Requisition

- - - - -

Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area C.

Items of Significance

Allocations committed but not yet paid

2020 Appreciation Fund	500.00
PSS Scholarships & Bursaries 2020 - 2022 (\$3,000/year)	9,000.00
Pemberton Off Road Cycling Association - 50% towards hiring an Executive Director (2020 \$4,145; 2021 \$2,370)	6,515.00
Up to \$6,250 to Pemberton Chamber of Commerce for their application under the Community and Economic Development funding stream for \$125,000	2,083.00
McGillivray Falls Recreation Retreat Ltd - fire equipment & thinning & surface fuel removal in a perimeter around the residential area	5,000.00
Up to \$750 for SLRD staff time for the PWA's funding application to the Habitat Conservation Trust Foundation for PWA's Enhancement and Restoration Proposal	
2019-2020 - Seed Project	750.00
Up to \$2,000 be allocated for improved Anderson Lake Dock signage to cover costs of materials & staff time	1,871.60
Up to \$3,000 to cover the cost to print and install additional signage in Area C to deter illegal dumping	811.34
\$3,000 to cover the expenses associated with the yearly installation and removal of speed bumps in D'Arcy.	2,063.57
2019 Appreciation Fund for Staff End of Construction Party	500.00
Total Allocations Committed but not paid	29,094.51

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2903 - Electoral Area C Select Services								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$913.64	\$580.00	\$380.44	\$566.86	\$500.00	-12%	Interest earned on fund balance
Fees & Other Revenues		\$913.64	\$580.00	\$380.44	\$566.86	\$500.00	-12%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$80,334.10	\$40,613.00	\$40,612.84	\$40,612.84	\$33,361.00	-18%	
Surplus Deficit Prior Year		\$80,334.10	\$40,613.00	\$40,612.84	\$40,612.84	\$33,361.00	-18%	
43000	Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
Total Revenues		\$132,584.36	\$92,530.00	\$92,329.90	\$92,516.32	\$85,198.00		
Expenses								
51000	Electoral Areas/Select Services	\$91,855.70	\$92,530.00	\$43,943.89	\$59,155.65	\$85,198.00	44%	
53200	Time Allocation from Other Services	\$115.82	\$0.00	\$0.00	\$0.00	\$0.00		FY18: Staff time - Area C Illegal Dumping
Operating Expenses		\$91,971.52	\$92,530.00	\$43,943.89	\$59,155.65	\$85,198.00	44%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$91,971.52	\$92,530.00	\$43,943.89	\$59,155.65	\$85,198.00	44%	
Surplus/ (Deficit)		\$40,612.84	\$0.00	\$48,386.01	\$33,360.67	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2903 - Electoral Area C Select Services									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$913.64	\$580.00	\$566.86	\$500.00	\$400.00	\$400.00	\$400.00	\$400.00
Fees & Other Revenues		\$913.64	\$580.00	\$566.86	\$500.00	\$400.00	\$400.00	\$400.00	\$400.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$80,334.10	\$40,613.00	\$40,612.84	\$33,361.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$80,334.10	\$40,613.00	\$40,612.84	\$33,361.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues		\$132,584.36	\$92,530.00	\$92,516.32	\$85,198.00	\$51,737.00	\$51,737.00	\$51,737.00	\$51,737.00
Expenses									
51000 Electoral Areas/Select Services		\$91,855.70	\$92,530.00	\$59,155.65	\$85,198.00	\$51,737.00	\$51,737.00	\$51,737.00	\$51,737.00
53200 Time Allocation from Other Services		\$115.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$91,971.52	\$92,530.00	\$59,155.65	\$85,198.00	\$51,737.00	\$51,737.00	\$51,737.00	\$51,737.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$91,971.52	\$92,530.00	\$59,155.65	\$85,198.00	\$51,737.00	\$51,737.00	\$51,737.00	\$51,737.00
Surplus/ (Deficit)		\$40,612.84	\$0.00	\$33,360.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Electoral Area D Select Gen Services

2904

40000	2904	Requisition	-	-	-	-	-

Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area D.

Items of Significance

Allocations committed but not yet paid

2020 Appreciation Fund	500.00
Up to \$5,000 for engineering costs associated with the Jack Webster Bridge & update to construction costs	5,000.00
Ring Creek Community Association start up costs as a new non-profit	500.00
Furry Creek Community Association - Up to \$5,000 for biennial Salmon Run - Public Portable Toilets	4,168.24
Furry Creek Community Association - Up to \$1,000 for biennial Salmon Run - Signage	1,000.00
Furry Creek Community Association - Up to \$2,764 for landscaping at Furry Creek	586.00
Britannia Beach Volunteer Fire Department - Up to \$40,000 to replace and upgrade self-contained breathing apparatus sets and to purchase face masks	40,000.00
Total Allocations Committed but not paid	51,754.24

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 2904 - Electoral Area D Select Services								
Revenues								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$2,301.76	\$1,200.00	\$2,128.47	\$2,928.17	\$2,400.00	-18%	Interest earned on fund balance
Fees & Other Revenues		\$2,301.76	\$1,200.00	\$2,128.47	\$2,928.17	\$2,400.00	-18%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$133,403.18	\$138,128.00	\$138,128.47	\$138,128.47	\$179,349.00	30%	
Surplus Deficit Prior Year		\$133,403.18	\$138,128.00	\$138,128.47	\$138,128.47	\$179,349.00	30%	
43000	Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
CC1000 General Government Services								
Total Revenues		\$187,041.56	\$190,665.00	\$191,593.56	\$192,393.26	\$233,086.00	12%	
Expenses								
51000	Electoral Areas/Select Services	\$48,913.09	\$190,665.00	\$12,164.31	\$13,044.31	\$233,086.00	1687%	
Operating Expenses		\$48,913.09	\$190,665.00	\$12,164.31	\$13,044.31	\$233,086.00	1687%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$48,913.09	\$190,665.00	\$12,164.31	\$13,044.31	\$233,086.00	1687%	
Surplus/ (Deficit)		\$138,128.47	\$0.00	\$179,429.25	\$179,348.95	\$0.00		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2904 - Electoral Area D Select Services									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$2,301.76	\$1,200.00	\$2,928.17	\$2,400.00	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00
Fees & Other Revenues		\$2,301.76	\$1,200.00	\$2,928.17	\$2,400.00	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$133,403.18	\$138,128.00	\$138,128.47	\$179,349.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$133,403.18	\$138,128.00	\$138,128.47	\$179,349.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
CC1000 General Government Services		\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues		\$187,041.56	\$190,665.00	\$192,393.26	\$233,086.00	\$53,537.00	\$53,537.00	\$53,537.00	\$53,537.00
Expenses									
51000 Electoral Areas/Select Services		\$48,913.09	\$190,665.00	\$13,044.31	\$233,086.00	\$53,537.00	\$53,537.00	\$53,537.00	\$53,537.00
Operating Expenses		\$48,913.09	\$190,665.00	\$13,044.31	\$233,086.00	\$53,537.00	\$53,537.00	\$53,537.00	\$53,537.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$48,913.09	\$190,665.00	\$13,044.31	\$233,086.00	\$53,537.00	\$53,537.00	\$53,537.00	\$53,537.00
Surplus/ (Deficit)		\$138,128.47	\$0.00	\$179,348.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Electoral Areas Community Parks Service				3000							
40000	3000	Requisition			-	-	-	-	-	-	-
REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"									
				<u>ASSESSMENTS</u>							
ELECTORAL AREA A				29,089,543	-	-	-	-	-	-	-
ELECTORAL AREA B				14,330,426	-	-	-	-	-	-	-
ELECTORAL AREA C				131,837,130	-	-	-	-	-	-	-
ELECTORAL AREA D				136,729,906	-	-	-	-	-	-	-
Requisition maximums				TOTAL	311,987,005	-	-	-	-	-	-
Dollar Maximum				\$	1,000						
Tax Rate (per \$1,000)				0.0025	\$	5,774	Est. Residential Tax Rate /1,000		-	-	-

Jurisdiction	Bylaw 649
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for community parks for Electoral Areas, A, B, C and D.

Items of Significance

Gates Lake Park (Area C), Riverside Park (Area C), Anderson Lake dock (Area C), Seton Park (Area B) & the old Bralorne Museum Property (Area A) are included here.

This service is expected to be split into 4 separate services in 2020; the statutory reserves will remain in the cost centre.

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3000 - Electoral Areas Community Parks Service										
Revenues										
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$355.28	\$300.00	\$300.88	\$394.89	\$300.00	-24%	Interest on reserve balances
40220	Interest Earned on Investments	SP13	Tyax Mountain Resort - Area A	\$2.26	\$2.00	\$1.94	\$2.56	\$2.00	-22%	Interest on reserve balance
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$528.68	\$250.00	\$417.96	\$537.33	\$250.00	-53%	Interest on reserve balance
Fees & Other Revenues				\$886.22	\$552.00	\$720.78	\$934.78	\$552.00	-41%	
40960	Conditional Grants - Provincial	SP163	Seton Park Project	\$77.29	\$9,923.00	\$0.00	\$0.00	\$9,923.00		Rural Dividend Grant for Seton Park, carried fwd
Grants				\$77.29	\$9,923.00	\$0.00	\$0.00	\$9,923.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	CC1000	General Government Services	\$2,771.99	\$2,676.00	\$1,626.42	\$1,626.42	\$1,771.00	9%	
Surplus Deficit Prior Year				\$2,771.99	\$2,676.00	\$1,626.42	\$1,626.42	\$1,771.00	9%	
43000	Transfers from Other Service	CC1000	General Government Services	\$44,262.25	\$55,738.00	\$37,805.00	\$38,892.85	\$0.00	-100%	Gas Tax CWF Area C for covered picnic area (in 99996), increased \$50K to \$100K total in 2019
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$3,390.00	\$3,390.00	\$61,610.00	1717%	Gas Tax CWF Area C for Gates Lake Park - potable water (Bd. Res. Jul 24, 2019)
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00		Area B Seton Park from Gas Tax CWF (Jan 2017 Bd res) to 3000; carried fwd
43000	Transfers from Other Service	CC1000	General Government Services	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00		Gas Tax CWF Area C funds for Anderson Lake Dock construction; 2018 for boat launch
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$1,447.21	\$1,552.79		Anderson Lake dock maintenance using Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Services	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	0%	Annual rent for Anderson Lake dock - paid through Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Services	\$249.80	\$265.00	\$0.00	\$254.97	\$265.00	4%	Anderson Lake dock insurance - paid through Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$0.00	\$839.93	\$4,160.00	395%	Area D Amenity for Britannia Beach dock, Sep 2018 Bd res
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Texas Creek Park - paid through Gas Tax CWF Area B, carried fwd
44000	Transfer from Reserve	SP163	Seton Park Project	\$1,376.98	\$5,000.00	\$1,309.05	\$1,309.05	\$5,000.00	282%	Seton Park time allocation out of Area B Parks Fund
44000	Transfer from Reserve	SP194	Texas Creek Park	\$0.00	\$5,000.00	\$3,493.47	\$3,573.78	\$5,000.00	40%	Texas Cr Park time allocation out of Area B Parks fund
Transfer Revenue				\$51,670.81	\$386,503.00	\$46,497.52	\$50,207.79	\$398,087.79	693%	
Total Revenues				\$55,406.31	\$399,654.00	\$48,844.72	\$52,768.99	\$410,333.79	678%	
Expenses										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		
50590	Depreciation/Amortization			\$14,090.29	\$15,925.00	\$0.00	\$16,890.29	\$36,890.00	118%	
50600	Insurance	SP72	Anderson Lake Dock	\$249.80	\$265.00	\$254.97	\$254.97	\$265.00	4%	Anderson Lke dock ins, offset with Area C Amenity funds (43000)
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	0%	Annual rent for Anderson Lake dock, offset with Area C Amenity funds
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$1,447.21	\$1,447.21	\$1,552.79	7%	Anderson Lake dock maintenance using Area C Amenity funds
53200	Time Allocation from Other Services	CC3000	Electoral Areas Community Par	\$305.97	\$1,226.00	\$0.00	\$0.00	\$321.00		
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$2,321.86	\$5,000.00	\$1,309.05	\$1,309.05	\$5,000.00	282%	Seton Park time allocation out of Area B Parks Fund
53200	Time Allocation from Other Services	SP205	Britannia Beach Dock	\$0.00	\$0.00	\$469.37	\$839.93	\$4,160.00	395%	Britannia Beach dock using Area D Amenity funds, Sep '18 Bd res
53200	Time Allocation from Other Services	SP194	Texas Cr Park time allocation o	\$0.00	\$5,000.00	\$3,493.47	\$3,573.78	\$5,000.00	40%	Texas Cr Park time allocation out of Area B Parks Fund
Operating Expenses				\$17,717.92	\$29,666.00	\$7,724.07	\$25,065.23	\$55,438.79	121%	
99996	Fixed Asset Increase	CC2106E	Gates Lake Park	\$44,262.25	\$55,738.00	\$37,805.00	\$38,892.85	\$0.00	-100%	Gates Lake Park covered picnic area, from Area C Gas Tax CWF
99996	Fixed Asset Increase	SP163	Seton Park Project	\$77.29	\$309,923.00	\$0.00	\$0.00	\$309,923.00		Seton Park asset using Area B Gas Tax CWF & \$10K Rural Dividend grant, carried fwd
99996	Fixed Asset Increase	SP194	Texas Creek Park	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Texas Creek Park using Gas Tax CWF Area B, carried fwd

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3000 - Electoral Areas Community Parks Service										
99996	Fixed Asset Increase	SP204	Gates Lake Community Park - P	\$0.00	\$0.00	\$3,390.00	\$3,390.00	\$61,610.00	1717%	Gates Lake Water well sampling
99996	Fixed Asset Increase	SP72	Anderson Lake Dock	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00		Anderson Lake Dock Boat Ramp costs
Capital Expenditures				\$49,621.32	\$385,661.00	\$41,195.00	\$42,282.85	\$391,533.00	826%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	SP13	Tyax Mountain Resort - Area A	\$2.26	\$2.00	\$1.94	\$2.56	\$2.00	-22%	Interest transferred to reserve
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$528.68	\$250.00	\$417.96	\$537.33	\$250.00	-53%	Interest transferred to reserve
Transfer Expenses				\$530.94	\$252.00	\$419.90	\$539.89	\$252.00	-53%	
50590	Depreciation/Amortization			(\$14,090.29)	(\$15,925.00)	\$0.00	(\$16,890.29)	(\$36,890.00)	118%	
Non-Taxable Expenses (Depreciation)				(\$14,090.29)	(\$15,925.00)	\$0.00	(\$16,890.29)	(\$36,890.00)	118%	
Total Expenses				\$53,779.89	\$399,654.00	\$49,338.97	\$50,997.68	\$410,333.79	705%	
Surplus/ (Deficit)				\$1,626.42	\$0.00	(\$494.25)	\$1,771.31	\$0.00		
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04	\$5,111.04	\$5,111.04		
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67		
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67		
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Specific	\$3,798.66		\$3,798.66	\$3,798.66	\$3,798.66		
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30	\$4,558.30	\$4,558.30		
30030	Reserve - Electoral Areas Community Parks	SP13	Tyax Mountain Resort - Area A	\$135.52		\$137.46	\$138.08	\$140.08		
30111	Reserve - Electoral Area B Parks Fund			\$31,131.38		\$26,746.82	\$26,785.88	\$17,035.88		
Reserves				\$52,332.24		\$47,949.62	\$47,989.30	\$38,241.30		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3000 - Electoral Areas Community Parks Service											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$355.28	\$300.00	\$394.89	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
40220	Interest Earned on Investments	SP13	Tyax Mountain Resort - Area A	\$2.26	\$2.00	\$2.56	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$528.68	\$250.00	\$537.33	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Fees & Other Revenues				\$886.22	\$552.00	\$934.78	\$552.00	\$552.00	\$552.00	\$552.00	\$552.00
40960	Conditional Grants - Provincial	SP163	Seton Park Project	\$77.29	\$9,923.00	\$0.00	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$77.29	\$9,923.00	\$0.00	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available	CC1000	General Government Services	\$2,771.99	\$2,676.00	\$1,626.42	\$1,771.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$2,771.99	\$2,676.00	\$1,626.42	\$1,771.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$44,262.25	\$55,738.00	\$37,805.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$1,447.21	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
43000	Transfers from Other Service	CC1000	General Government Services	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
43000	Transfers from Other Service	CC1000	General Government Services	\$249.80	\$265.00	\$254.97	\$265.00	\$273.00	\$281.00	\$289.00	\$298.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$0.00	\$469.37	\$4,531.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Services	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP163	Seton Park Project	\$1,376.98	\$5,000.00	\$1,309.05	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP194	Texas Creek Park	\$0.00	\$5,000.00	\$3,493.47	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$51,670.81	\$386,503.00	\$48,669.07	\$399,906.00	\$3,773.00	\$3,781.00	\$3,789.00	\$3,798.00
Total Revenues				\$55,406.31	\$399,654.00	\$51,230.27	\$412,152.00	\$4,325.00	\$4,333.00	\$4,341.00	\$4,350.00
Expenses											
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$14,090.29	\$15,925.00	\$16,890.29	\$36,890.00	\$36,890.00	\$36,890.00	\$36,890.00	\$36,890.00
50600	Insurance	SP72	Anderson Lake Dock	\$249.80	\$265.00	\$254.97	\$265.00	\$273.00	\$281.00	\$289.00	\$298.00
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$1,447.21	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
53200	Time Allocation from Other Services	CC3000	Electoral Areas Community Par	\$305.97	\$1,226.00	\$0.00	\$321.00	\$50.00	\$50.00	\$50.00	\$50.00
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$2,321.86	\$5,000.00	\$1,309.05	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP205	Britannia Beach Dock	\$0.00	\$0.00	\$469.37	\$4,531.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP194	Texas Cr Park time allocation o	\$0.00	\$5,000.00	\$3,493.47	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$17,717.92	\$29,666.00	\$24,614.36	\$57,257.00	\$40,963.00	\$40,971.00	\$40,979.00	\$40,988.00
99996	Fixed Asset Increase	CC2106E	Gates Lake Park	\$44,262.25	\$55,738.00	\$37,805.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP163	Seton Park Project	\$77.29	\$309,923.00	\$0.00	\$309,923.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP194	Texas Creek Park	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP204	Gates Lake Community Park - P	\$0.00	\$0.00	\$3,390.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP72	Anderson Lake Dock	\$5,281.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$49,621.32	\$385,661.00	\$41,195.00	\$391,533.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP13	Tyax Mountain Resort - Area A	\$2.26	\$2.00	\$2.56	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$528.68	\$250.00	\$537.33	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Transfer Expenses				\$530.94	\$252.00	\$539.89	\$252.00	\$252.00	\$252.00	\$252.00	\$252.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3000 - Electoral Areas Community Parks Service											
50590 Depreciation/Amortization				(\$14,090.29)	(\$15,925.00)	(\$16,890.29)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)
Non-Taxable Expenses (Depreciation)				(\$14,090.29)	(\$15,925.00)	(\$16,890.29)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)
Total Expenses				\$53,779.89	\$399,654.00	\$49,458.96	\$412,152.00	\$4,325.00	\$4,333.00	\$4,341.00	\$4,350.00
Surplus/ (Deficit)				\$1,626.42	\$0.00	\$1,771.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment				\$5,111.04		\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04
30006 Reserve - Electoral Area Community Parks AREA B Electoral Area B Specific				\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67
30006 Reserve - Electoral Area Community Parks AREA C Electoral Area C Specific				\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67
30006 Reserve - Electoral Area Community Parks AREA D Electoral Area D Specific				\$3,798.66		\$3,798.66	\$3,798.66	\$3,798.66	\$3,798.66	\$3,798.66	\$3,798.66
30030 Reserve - Electoral Areas Community Parks				\$4,558.30		\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30
30030 Reserve - Electoral Areas Community Parks SP13 Tyax Mountain Resort - Area A				\$135.52		\$138.08	\$140.08	\$142.08	\$144.08	\$146.08	\$148.08
30111 Reserve - Electoral Area B Parks Fund				\$31,131.38		\$26,866.19	\$17,116.19	\$17,366.19	\$17,616.19	\$17,866.19	\$18,116.19
Reserves				\$52,332.24		\$48,069.61	\$38,321.61	\$38,573.61	\$38,825.61	\$39,077.61	\$39,329.61

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3001 - Britannia Beach Parks and Trails									
Revenues									
40000	Requisition		\$33,000.00	\$53,770.00	\$53,770.00	\$53,770.00	\$61,098.00	14%	
Requisitions			\$33,000.00	\$53,770.00	\$53,770.00	\$53,770.00	\$61,098.00	14%	
Parcel Tax									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$1,140.97	\$600.00	\$969.33	\$1,274.71	\$780.00	-39%	Interest earned on reserve balances
Fees & Other Revenues			\$1,140.97	\$600.00	\$969.33	\$1,274.71	\$780.00	-39%	
Grants									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$10,735.88	(\$8,847.00)	(\$8,846.98)	(\$8,846.98)	(\$1,804.00)	-80%	
Surplus Deficit Prior Year			\$10,735.88	(\$8,847.00)	(\$8,846.98)	(\$8,846.98)	(\$1,804.00)	-80%	
43000	Transfers from Other Service	CC1000	\$18,499.66	\$7,500.00	\$1,874.64	\$1,874.64	\$5,625.00	200%	Area D amenity funds for trail Impr. & bench install per Bd Res's
44000	Transfer from Reserve	SP94	\$0.00	\$10,540.00	\$0.00	\$10,540.00	\$0.00	-100%	Transfer from Operational surplus reserve
Transfer Revenue			\$18,499.66	\$18,040.00	\$1,874.64	\$12,414.64	\$5,625.00	-55%	
Total Revenues			\$63,376.51	\$63,563.00	\$47,766.99	\$58,612.37	\$65,699.00	12%	
Expenses									
50180	Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50190	Advertising		\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50195	Meeting Costs		\$17.23	\$0.00	\$0.00	\$0.00	\$0.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$42,092.34	\$45,600.00	\$37,542.00	\$48,942.00	\$50,000.00	2%	Landscaping & trail work
50600	Insurance		\$0.00	\$23.00	\$22.62	\$22.62	\$24.00	6%	
50605	Licenses & Permits		\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50615	Miscellaneous Equipment		\$170.24	\$0.00	\$0.00	\$0.00	\$0.00		
50690	Utilities - Hydro		\$0.00	\$1,200.00	\$0.00	\$0.00	\$0.00		Hydro costs for new trail lighting included in street lighting
50900	Special Projects		\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		From Area D Amenity funds for trail Impr. & bench install per Bd Res; carried fwd
50900	Special Projects	SP186	\$17,037.08	\$2,500.00	\$1,874.64	\$1,874.64	\$625.00	-67%	From Area D Amenity funds per Bd Res for trail upgrades
53200	Time Allocation from Other Services	CC3001	\$11,194.02	\$8,000.00	\$5,702.09	\$8,306.29	\$8,600.00	4%	Staff time spent on service
53200	Time Allocation from Other Services	SP186	\$1,462.58	\$0.00	\$0.00	\$0.00	\$0.00		UES time spent on trail upgrades, from Area D Amenity funds
Operating Expenses			\$72,223.49	\$63,023.00	\$45,391.35	\$59,395.55	\$64,949.00	9%	
Capital Expenditures									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$0.00	\$540.00	\$775.82	\$1,020.74	\$750.00	-27%	Transfer to Capital reserve
Transfer Expenses			\$0.00	\$540.00	\$775.82	\$1,020.74	\$750.00	-27%	
Non-Taxable Expenses (Depreciation)									
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$72,223.49	\$63,563.00	\$46,167.17	\$60,416.29	\$65,699.00	9%	
Surplus/ (Deficit)			(\$8,846.98)	\$0.00	\$1,599.82	(\$1,803.92)	\$0.00		
30000	Reserve - Capital Works and Equipment		\$54,103.83		\$54,879.65	\$55,124.57	\$55,874.57		
30999	Operational Surplus reserve		\$13,548.00		\$13,548.00	\$3,008.00	\$3,008.00		
Reserves			\$67,651.83		\$68,427.65	\$58,132.57	\$58,882.57		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3001 - Britannia Beach Parks and Trails											
Revenues											
40000 Requisition				\$33,000.00	\$53,770.00	\$53,770.00	\$61,098.00	\$61,098.00	\$61,689.00	\$62,917.00	\$64,170.00
Requisitions				\$33,000.00	\$53,770.00	\$53,770.00	\$61,098.00	\$61,098.00	\$61,689.00	\$62,917.00	\$64,170.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$1,140.97	\$600.00	\$1,274.71	\$780.00	\$790.00	\$810.00	\$820.00	\$830.00
Fees & Other Revenues				\$1,140.97	\$600.00	\$1,274.71	\$780.00	\$790.00	\$810.00	\$820.00	\$830.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$10,735.88	(\$8,847.00)	(\$8,846.98)	(\$1,804.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$10,735.88	(\$8,847.00)	(\$8,846.98)	(\$1,804.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$18,499.66	\$7,500.00	\$1,874.64	\$5,625.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$10,540.00	\$10,540.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$18,499.66	\$18,040.00	\$12,414.64	\$5,625.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$63,376.51	\$63,563.00	\$58,612.37	\$65,699.00	\$61,888.00	\$62,499.00	\$63,737.00	\$65,000.00
Expenses											
50180 Travel				\$0.00	\$50.00	\$0.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
50190 Advertising				\$0.00	\$200.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50195 Meeting Costs				\$17.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services				\$42,092.34	\$45,600.00	\$48,942.00	\$50,000.00	\$51,000.00	\$52,020.00	\$53,060.00	\$54,121.00
50600 Insurance				\$0.00	\$23.00	\$22.62	\$24.00	\$24.00	\$24.00	\$24.00	\$24.00
50605 Licenses & Permits				\$0.00	\$200.00	\$0.00	\$200.00	\$204.00	\$208.00	\$212.00	\$216.00
50615 Miscellaneous Equipment				\$170.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro				\$0.00	\$1,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects				\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects				\$17,037.08	\$2,500.00	\$1,874.64	\$625.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$11,194.02	\$8,000.00	\$8,306.29	\$8,600.00	\$8,772.00	\$8,947.00	\$9,126.00	\$9,309.00
53200 Time Allocation from Other Services				\$1,462.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$72,223.49	\$63,023.00	\$59,395.55	\$64,949.00	\$60,505.00	\$61,709.00	\$62,937.00	\$64,190.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve				\$0.00	\$540.00	\$1,020.74	\$750.00	\$1,383.00	\$790.00	\$800.00	\$810.00
Transfer Expenses				\$0.00	\$540.00	\$1,020.74	\$750.00	\$1,383.00	\$790.00	\$800.00	\$810.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$72,223.49	\$63,563.00	\$60,416.29	\$65,699.00	\$61,888.00	\$62,499.00	\$63,737.00	\$65,000.00
Surplus/ (Deficit)				(\$8,846.98)	\$0.00	(\$1,803.92)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment				\$54,103.83		\$55,124.57	\$55,874.57	\$57,257.57	\$58,047.57	\$58,847.57	\$59,657.57
30999 Operational Surplus reserve				\$13,548.00		\$3,008.00	\$3,008.00	\$3,008.00	\$3,008.00	\$3,008.00	\$3,008.00
Reserves				\$67,651.83		\$58,132.57	\$58,882.57	\$60,265.57	\$61,055.57	\$61,855.57	\$62,665.57

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Furry Creek Open Spaces		3002					
40000 3002	Requisition	55,000	78,316	80,554	82,164	83,807	85,483

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>						
FURRY CREEK OPEN SPACES	21,691,229	55,000	78,316	80,554	82,164	83,807	85,483

Requisition maximums		TOTAL	21,691,229	55,000	78,316	80,554	82,164	83,807	85,483
Dollar Maximum	\$	58,017							
Tax Rate	0.4112 \$	88,091	Est. Residential Tax Rate /1,000	0.2699	0.3610	0.3714	0.3788	0.3864	0.3941

Jurisdiction	Bylaw 977, 1455, 1513
Debt Issue #	none
Basis of Apportionment	Gen Land Only (Mun)/Hosp Land Only

Service Mandate

This service provides for the maintaining of public open spaces within the Furry Creek area.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3002 - Furry Creek Open Spaces									
Revenues									
40000	Requisition		\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$78,316.00	42%	
Requisitions			\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$78,316.00	42%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$974.15	\$670.00	\$895.39	\$1,191.49	\$800.00	-33%	Interest earned on reserve balances
Fees & Other Revenues			\$974.15	\$670.00	\$895.39	\$1,191.49	\$800.00	-33%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$16,553.49	\$15,944.00	\$15,943.54	\$15,943.54	(\$14,341.00)	-190%	
Surplus Deficit Prior Year			\$16,553.49	\$15,944.00	\$15,943.54	\$15,943.54	(\$14,341.00)	-190%	
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Transfer from operational surplus reserve
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		
Total Revenues			\$72,527.64	\$71,614.00	\$71,838.93	\$72,135.03	\$79,775.00	11%	
Expenses									
50180	Travel		\$0.00	\$25.00	\$0.00	\$0.00	\$25.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services		\$9,908.00	\$0.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance		\$28,611.63	\$53,000.00	\$9,005.00	\$64,583.00	\$65,900.00	2%	Landscaping & trail work; extra work in 2019 as agreed to
51030	Contingency		\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC3002	\$9,286.47	\$8,000.00	\$7,950.78	\$13,995.45	\$13,000.00	-7%	
Operating Expenses			\$48,056.10	\$64,275.00	\$17,205.78	\$78,828.45	\$79,175.00	0%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$0.00	\$340.00	\$493.15	\$648.84	\$600.00	-8%	Transfer to Capital reserve (interest earned)
53000	Transfer to Reserve	SP94	\$8,528.00	\$6,999.00	\$6,999.00	\$6,999.00	\$0.00	-100%	Transfer to Operational surplus reserve
Transfer Expenses			\$8,528.00	\$7,339.00	\$7,492.15	\$7,647.84	\$600.00	-92%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$56,584.10	\$71,614.00	\$24,697.93	\$86,476.29	\$79,775.00	-8%	
Surplus/ (Deficit)			\$15,943.54	\$0.00	\$47,141.00	(\$14,341.26)	\$0.00		
30000	Reserve - Capital Works and Equipment		\$34,391.24		\$34,884.39	\$35,040.08	\$35,640.08		
30999	Operational Surplus reserve		\$24,462.27		\$31,461.27	\$31,461.27	\$16,461.27		
Reserves			\$58,853.51		\$66,345.66	\$66,501.35	\$52,101.35		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3002 - Furry Creek Open Spaces										
Revenues										
40000 Requisition			\$55,000.00	\$55,000.00	\$55,000.00	\$78,316.00	\$80,554.00	\$82,164.00	\$83,807.00	\$85,483.00
Requisitions			\$55,000.00	\$55,000.00	\$55,000.00	\$78,316.00	\$80,554.00	\$82,164.00	\$83,807.00	\$85,483.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$974.15	\$670.00	\$1,191.49	\$800.00	\$808.00	\$816.00	\$824.00	\$832.00
Fees & Other Revenues			\$974.15	\$670.00	\$1,191.49	\$800.00	\$808.00	\$816.00	\$824.00	\$832.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$16,553.49	\$15,944.00	\$15,943.54	(\$14,341.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$16,553.49	\$15,944.00	\$15,943.54	(\$14,341.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$72,527.64	\$71,614.00	\$72,135.03	\$79,775.00	\$81,362.00	\$82,980.00	\$84,631.00	\$86,315.00
Expenses										
50180 Travel			\$0.00	\$25.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$9,908.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance			\$28,611.63	\$53,000.00	\$64,583.00	\$65,900.00	\$67,218.00	\$68,562.00	\$69,933.00	\$71,332.00
51030 Contingency			\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC3002	Furry Creek Open Spaces	\$9,286.47	\$8,000.00	\$13,995.45	\$13,000.00	\$13,260.00	\$13,525.00	\$13,796.00	\$14,072.00
Operating Expenses			\$48,056.10	\$64,275.00	\$78,828.45	\$79,175.00	\$80,754.00	\$82,364.00	\$84,007.00	\$85,683.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve			\$0.00	\$340.00	\$648.84	\$600.00	\$608.00	\$616.00	\$624.00	\$632.00
53000 Transfer to Reserve	SP94	Surplus Reserve	\$8,528.00	\$6,999.00	\$6,999.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$8,528.00	\$7,339.00	\$7,647.84	\$600.00	\$608.00	\$616.00	\$624.00	\$632.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$56,584.10	\$71,614.00	\$86,476.29	\$79,775.00	\$81,362.00	\$82,980.00	\$84,631.00	\$86,315.00
Surplus/ (Deficit)			\$15,943.54	\$0.00	(\$14,341.26)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$34,391.24		\$35,040.08	\$35,640.08	\$36,248.08	\$36,864.08	\$37,488.08	\$38,120.08
30999 Operational Surplus reserve			\$24,462.27		\$31,461.27	\$16,461.27	\$16,461.27	\$16,461.27	\$16,461.27	\$16,461.27
Reserves			\$58,853.51		\$66,501.35	\$52,101.35	\$52,709.35	\$53,325.35	\$53,949.35	\$54,581.35

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Pemberton Valley Recreational Trails Service				3003					
40000	3003	Requisition		62,500	62,500	62,500	62,500	62,500	62,500
REQUISITION		Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"							
<u>ASSESSMENTS</u>									
PEMBERTON VLLY REC TRL				27,349,245	11,023	11,608	11,608	11,608	11,608
VILLAGE OF PEMBERTON				119,900,149	51,477	50,892	50,892	50,892	50,892
-									
Requisition maximums			TOTAL	147,249,394	62,500	62,500	62,500	62,500	62,500
Dollar Maximum		\$	62,500						
Tax Rate		none	Est. Residential Tax rate /1,000	0.0456	0.0424	0.0424	0.0424	0.0424	0.0424

Jurisdiction	Bylaw 1035/1565
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the servicing of recreational trails within the Village of Pemberton and the portion of Electoral Area C known as the Pemberton Valley.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3003 - Pemberton Valley Recreational Trails Service										
Revenues										
40000	Requisition			\$55,951.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	0%	
Requisitions				\$55,951.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	0%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$546.27	\$100.00	\$180.26	\$205.03	\$70.00	-66%	Interest earned on reserve balances
Fees & Other Revenues				\$546.27	\$100.00	\$180.26	\$205.03	\$70.00	-66%	
40960	Conditional Grants - Provincial			\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00		2018 is Provincial funding for updating master trail plan
Grants				\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			(\$15,845.73)	(\$4,151.00)	(\$4,150.61)	(\$4,150.61)	(\$10,120.00)	144%	Deficit mostly due to increased staff time allocation in 2019 for
Surplus Deficit Prior Year				(\$15,845.73)	(\$4,151.00)	(\$4,150.61)	(\$4,150.61)	(\$10,120.00)	144%	the PVRTMP (Trails Master Plan) Update vs budget
44000	Transfer from Reserve			\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	-100%	From Capital reserve for Valley Loop Trail
44000	Transfer from Reserve	SP94	Surplus Reserve	\$13,173.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue				\$13,173.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	-100%	
Total Revenues				\$68,824.54	\$73,449.00	\$73,529.65	\$73,554.42	\$52,450.00	-29%	
Expenses										
50195	Meeting Costs	SP148	Pemberton Valley Trails Plan U	\$0.00	\$0.00	\$236.25	\$236.25	\$0.00	-100%	Room rentals for PVRTMP (Trails Master Plan) Update
50196	Meeting Costs		Trails Plan Monitoring Committ	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00		Meeting costs for Trails Plan Monitoring Committee
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	SP106	Valley Loop Trail	\$0.00	\$400.00	\$1,421.01	\$1,421.01	\$0.00	-100%	
50590	Depreciation/Amortization			\$5,676.53	\$4,700.00	\$0.00	\$5,676.53	\$5,700.00	0%	
50605	Licenses & Permits			\$250.00	\$0.00	\$0.00	\$0.00	\$0.00		
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$76.20	\$76.20	\$100.00		31% WCB for trail/fence builders
50650	Operating Supplies - Other			\$306.34	\$500.00	\$369.38	\$938.62	\$1,500.00		60% Signs & supplies
50670	Service / Site Maintenance			\$520.00	\$1,500.00	\$2,230.00	\$2,230.00	\$5,000.00		124% 2019 brushing out Valley Loop Trail; 2020 for trail maintenance
50670	Service / Site Maintenance	SP69	Riverside Park Management	\$1,325.00	\$4,500.00	\$3,000.00	\$3,000.00	\$3,000.00		0% Bioblitz species list & report
50900	Special Projects	CC3003	Pemberton Valley Recreational	\$15,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00		0% Core funding to PVRTMP
50900	Special Projects	SP148	Pemberton Valley Trails Plan U	\$32,262.87	\$0.00	\$5,067.00	\$5,067.00	\$0.00	-100%	PVRTMP-Consulting to prepare visioning exercise
51030	Contingency			\$0.00	\$0.00	\$0.00	\$0.00	\$4,100.00		Contingency for new initiatives (ie snow clearing on F. trail)
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Recreational	\$5,783.47	\$17,000.00	\$5,694.06	\$12,056.14	\$12,000.00		0% Staff time spent on service
53200	Time Allocation from Other Services	SP106	Valley Loop Trail	\$0.00	\$0.00	\$4,055.60	\$4,055.60	\$0.00	-100%	Staff time spent on project
53200	Time Allocation from Other Services	SP148	Pemberton Valley Trails Plan U	\$16,728.16	\$4,239.00	\$16,583.80	\$16,905.04	\$1,000.00	-94%	Staff time spent on project
53200	Time Allocation from Other Services	SP69	Riverside Park Management	\$549.31	\$2,060.00	\$0.00	\$80.31	\$1,000.00	1145%	Staff time spent on project
Operating Expenses				\$78,651.68	\$55,149.00	\$58,983.30	\$71,992.70	\$54,650.00	-24%	
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00		Was for surfacing of River's Edge Trail (part of Valley Loop)
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$0.00	\$8,000.00	\$17,357.81	\$17,357.81	\$500.00	-97%	For remaining fencing at Ludeman's part of Valley Loop trail
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00		Clover Road Extension Trail
Capital Expenditures				\$0.00	\$23,000.00	\$17,357.81	\$17,357.81	\$3,500.00	-80%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50590	Depreciation/Amortization			(\$5,676.53)	(\$4,700.00)	\$0.00	(\$5,676.53)	(\$5,700.00)	0%	
Non-Taxable Expenses (Depreciation)				(\$5,676.53)	(\$4,700.00)	\$0.00	(\$5,676.53)	(\$5,700.00)	0%	
Total Expenses				\$72,975.15	\$73,449.00	\$76,341.11	\$83,673.98	\$52,450.00	-37%	
Surplus/ (Deficit)				(\$4,150.61)	\$0.00	(\$2,811.46)	(\$10,119.56)	\$0.00		
30000	Reserve - Capital Works and Equipment			\$18,399.30		\$3,399.30	\$3,399.30	\$3,399.30		
30999	Operational Surplus reserve			\$2,150.75		\$2,150.75	\$2,150.75	\$2,150.75		
Reserves				\$20,550.05		\$5,550.05	\$5,550.05	\$5,550.05		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3003 - Pemberton Valley Recreational Trails Service											
Revenues											
40000	Requisition			\$55,951.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00
Requisitions				\$55,951.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$546.27	\$100.00	\$205.03	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00
Fees & Other Revenues				\$546.27	\$100.00	\$205.03	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00
40960	Conditional Grants - Provincial			\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			(\$15,845.73)	(\$4,151.00)	(\$4,150.61)	(\$10,120.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				(\$15,845.73)	(\$4,151.00)	(\$4,150.61)	(\$10,120.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$13,173.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$13,173.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$68,824.54	\$73,449.00	\$73,554.42	\$52,450.00	\$62,570.00	\$62,570.00	\$62,570.00	\$62,570.00
Expenses											
50195	Meeting Costs	SP148	Pemberton Valley Trails Plan U	\$0.00	\$0.00	\$236.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50196	Meeting Costs		Trails Plan Monitoring Committ	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal	SP106	Valley Loop Trail	\$0.00	\$400.00	\$1,421.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$5,676.53	\$4,700.00	\$5,676.53	\$5,700.00	\$5,700.00	\$5,700.00	\$5,700.00	\$5,700.00
50605	Licenses & Permits			\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$76.20	\$100.00	\$102.00	\$104.00	\$106.00	\$108.00
50650	Operating Supplies - Other			\$306.34	\$500.00	\$938.62	\$1,500.00	\$1,530.00	\$1,561.00	\$1,592.00	\$1,624.00
50670	Service / Site Maintenance			\$520.00	\$1,500.00	\$2,230.00	\$5,000.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
50670	Service / Site Maintenance	SP69	Riverside Park Management	\$1,325.00	\$4,500.00	\$3,000.00	\$3,000.00	\$3,060.00	\$3,121.00	\$3,183.00	\$3,247.00
50900	Special Projects	CC3003	Pemberton Valley Recreational	\$15,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
50900	Special Projects	SP148	Pemberton Valley Trails Plan U	\$32,262.87	\$0.00	\$5,067.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51030	Contingency			\$0.00	\$0.00	\$0.00	\$4,100.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Recreational	\$5,783.47	\$17,000.00	\$12,056.14	\$12,000.00	\$12,240.00	\$12,485.00	\$12,735.00	\$12,990.00
53200	Time Allocation from Other Services	SP106	Valley Loop Trail	\$0.00	\$0.00	\$4,055.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP148	Pemberton Valley Trails Plan U	\$16,728.16	\$4,239.00	\$16,905.04	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP69	Riverside Park Management	\$549.31	\$2,060.00	\$80.31	\$1,000.00	\$1,020.00	\$1,040.00	\$1,061.00	\$1,082.00
Operating Expenses				\$78,651.68	\$55,149.00	\$71,992.70	\$54,650.00	\$50,022.00	\$50,503.00	\$50,994.00	\$51,495.00
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$0.00	\$15,000.00	\$0.00	\$0.00	\$17,248.00	\$16,767.00	\$16,276.00	\$15,775.00
99996	Fixed Asset Increase	SP106	Valley Loop Trail	\$0.00	\$8,000.00	\$17,357.81	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$23,000.00	\$17,357.81	\$3,500.00	\$17,248.00	\$16,767.00	\$16,276.00	\$15,775.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Transfer Expenses				\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
50590	Depreciation/Amortization			(\$5,676.53)	(\$4,700.00)	(\$5,676.53)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)
Non-Taxable Expenses (Depreciation)				(\$5,676.53)	(\$4,700.00)	(\$5,676.53)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)
Total Expenses				\$72,975.15	\$73,449.00	\$83,673.98	\$52,450.00	\$62,570.00	\$62,570.00	\$62,570.00	\$62,570.00
Surplus/ (Deficit)				(\$4,150.61)	\$0.00	(\$10,119.56)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$18,399.30		\$3,399.30	\$3,399.30	\$3,399.30	\$3,399.30	\$3,399.30	\$3,399.30
30999	Operational Surplus reserve			\$2,150.75		\$2,150.75	\$2,150.75	\$3,150.75	\$4,150.75	\$5,150.75	\$6,150.75
Reserves				\$20,550.05		\$5,550.05	\$5,550.05	\$6,550.05	\$7,550.05	\$8,550.05	\$9,550.05

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Sea to Sky Trails	3004					
40000 3004 Requisition		150,000	150,000	150,000	150,000	150,000

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS						
DISTRICT OF SQUAMISH	937,293,856	40,062	39,581	39,581	39,581	39,581
RESORT MUNICIPALITY OF WHISTLER	2,226,309,117	94,087	94,015	94,015	94,015	94,015
VILLAGE OF PEMBERTON	119,900,149	4,988	5,063	5,063	5,063	5,063
ELECTORAL AREA C	131,837,130	5,294	5,567	5,567	5,567	5,567
ELECTORAL AREA D	136,729,906	5,568	5,774	5,774	5,774	5,774

Requisition maximums	TOTAL	3,552,070,158	150,000	150,000	150,000	150,000	150,000	150,000
Dollar Maximums	\$ 150,000							
Tax Rate	Est. Residential Tax rate /1,000	0.0044	0.0042	0.0042	0.0042	0.0042	0.0042	0.0042

Jurisdiction	Bylaw 1006
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the service of regional trails for recreational purposes within the Sea to Sky Corridor, being generally Electoral Area C, D, the Village of Pemberton, Resort Municipality of Whistler and District of Squamish.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3004 - Sea to Sky Trails										
Revenues										
40000	Requisition			\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	0%	
Requisitions				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	0%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$3,593.40	\$2,400.00	\$3,374.07	\$4,499.55	\$3,000.00	-33%	Interest earned on reserve balance
Fees & Other Revenues				\$3,593.40	\$2,400.00	\$3,374.07	\$4,499.55	\$3,000.00		
40705	Donations & Other Contributions			\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00		WB foundation grant, Friendship trail
40960	Conditional Grants - Provincial			\$84,201.45	\$0.00	\$0.00	(\$11,035.00)	\$0.00		Bike BC grant of \$11,035 accrued in 2018, but will not receive, reversed in 2019 & BC Rural dividend grant (\$73,166.45 in 2018)
40960	Conditional Grants - Provincial	SP79	Friendship Trail	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Gas Tax grant - Public transit infrastructure Potential project with grant funding of \$15,660 to offset -
40960	Conditional Grants - Provincial	SP79	Friendship Trail	\$0.00	\$0.00	\$0.00	\$0.00	\$15,660.00		Pemberton Farm Rd East Junction; part of Friendship Trail
40990	Conditional Grants - Non Governmental			\$0.00	\$0.00	\$0.00	\$0.00	\$120,823.00		Potential Trans Canada Trail grant for SP141 Rock Garden Trail
40990	Conditional Grants - Non Governmental			\$0.00	\$0.00	\$0.00	\$950.00	\$0.00		Trans Canada Trail grant for signage (within 50650 below)
Grants				\$234,201.45	\$0.00	\$0.00	(\$10,085.00)	\$136,483.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$293,448.37	\$346,232.00	\$346,232.27	\$346,232.27	\$252,047.00	-27%	
Surplus Deficit Prior Year				\$293,448.37	\$346,232.00	\$346,232.27	\$346,232.27	\$252,047.00	-27%	
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$121,924.00		Transfer from reserve for capital projects and potential \$92K for
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$0.00	\$121,924.00		SP79 Active transportation infrastructure grant (to VOP)
Total Revenues				\$681,243.22	\$498,632.00	\$499,606.34	\$490,646.82	\$663,454.00	-27%	
Expenses										
50180	Travel			\$0.00	\$150.00	\$0.00	\$0.00	\$150.00		
50190	Advertising			\$0.00	\$250.00	\$0.00	\$0.00	\$250.00		
50210	Communications			\$0.00	\$400.00	\$0.00	\$0.00	\$400.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$1,833.82	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
50540	Consulting - Engineering	SP79	Friendship Trail	\$0.00	\$5,000.00	\$1,845.00	\$1,845.00	\$5,000.00	171%	2019 is property line layout for friendship trail
50590	Depreciation/Amortization			\$3,405.85	\$20,000.00	\$0.00	\$3,405.85	\$33,406.00	881%	
50610	Miscellaneous Operating Cost			\$0.00	\$0.00	\$121.34	\$121.34	\$150.00	24%	WCB coverage for trail workers
50650	Operating Supplies - Other			\$11.74	\$4,000.00	\$1,260.58	\$1,302.84	\$4,000.00	207%	Counter, batteries, great trail signage, supplies Great trail signage expenses, some offset with Trans Canada
50650	Operating Supplies - Other			\$0.00	\$0.00	\$0.00	\$2,576.08	\$0.00		Trail grant 2019 is Nairn connector trail clearing; tree removal; 2020 for
50670	Service / Site Maintenance			\$17.46	\$2,000.00	\$3,350.00	\$3,350.00	\$9,000.00	169%	inspections and minor repairs; excludes snow clearing Jun 2019 Bd res: Up to \$50K for the friendship trail bridge off-
53150	Contribution To Other Governments	SP79	Friendship Trail Bridge	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		ramp -to VOP Jun 2019 Bd res: an additional \$19K for the Friendship trail under
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$0.00	\$0.00	\$0.00	\$19,000.00		the bridge work Potential funds to VOP for friendship trail active transportation
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$0.00	\$0.00	\$0.00	\$92,000.00		infrastructure grant; from reserve as per Feb 2020 Bd resol.
53200	Time Allocation from Other Services	CC3004	Sea to Sky Trails	\$2,766.09	\$13,000.00	\$6,055.48	\$12,606.30	\$50,000.00	297%	UES time spent on service
53200	Time Allocation from Other Services	SP141	Rock Garden Trail (Soo Valley)	\$0.00	\$3,900.00	\$0.00	\$522.01	\$0.00		
53200	Time Allocation from Other Services	SP79	Friendship Trail	\$52,461.17	\$30,000.00	\$17,635.87	\$27,496.88	\$0.00	-100%	UES time spent on Friendship trail
Operating Expenses				\$60,746.13	\$80,950.00	\$30,518.27	\$53,476.30	\$265,606.00	397%	

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3004 - Sea to Sky Trails										
99996	Fixed Asset Increase	SP79	Friendship Trail	\$236,470.67	\$119,872.00	\$122,636.46	\$154,690.02	\$60,800.00	-61%	2019 higher than budget based on Jul/19 Bd Resol.; 2020 for Sunstone to Industrial Park resurfacing; Fencing - sunstone to Industrial park; Chicane gates sunstone, install 2 sets On hold until link from Whistler is mostly complete; Moved to 2021 (increased to \$60K, new est.) Potential TCT grant funding of \$120,823 to offset, some offset with reserve funds Potential project with grant funding of \$15,660 to offset - Pemberton Farm Rd East Junction; part of Friendship Trail
99996	Fixed Asset Increase	SP91	South Nairn Trail	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00		
99996	Fixed Asset Increase	SP141	Rock Garden Trail (Soo Valley)	\$0.00	\$233,971.00	\$0.00	\$0.00	\$354,794.00		
99996	Fixed Asset Increase	SP79	Friendship Trail	\$0.00	\$0.00	\$0.00	\$0.00	\$15,660.00		
Capital Expenditures				\$236,470.67	\$403,843.00	\$122,636.46	\$154,690.02	\$431,254.00	179%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve			\$41,200.00	\$33,839.00	\$33,839.00	\$33,839.00	\$0.00	-100%	
Transfer Expenses				\$41,200.00	\$33,839.00	\$33,839.00	\$33,839.00	\$0.00	-100%	
50590	Depreciation/Amortization			(\$3,405.85)	(\$20,000.00)	\$0.00	(\$3,405.85)	(\$33,406.00)	881%	
Non-Taxable Expenses (Depreciation)				(\$3,405.85)	(\$20,000.00)	\$0.00	(\$3,405.85)	(\$33,406.00)	881%	
Total Expenses				\$335,010.95	\$498,632.00	\$186,993.73	\$238,599.47	\$663,454.00	1356%	
Surplus/ (Deficit)				\$346,232.27	\$0.00	\$312,612.61	\$252,047.35	\$0.00		
30999	Operational Surplus reserve			\$218,341.00		\$252,180.00	\$252,180.00	\$130,256.00		
Reserves				\$218,341.00		\$252,180.00	\$252,180.00	\$130,256.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget				Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3004 - Sea to Sky Trails											
Revenues											
40000 Requisition				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Requisitions				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$3,593.40	\$2,400.00	\$4,499.55	\$3,000.00	\$1,200.00	\$200.00	\$0.00	\$0.00
Fees & Other Revenues				\$3,593.40	\$2,400.00	\$4,499.55	\$3,000.00	\$1,200.00	\$200.00	\$0.00	\$0.00
40705 Donations & Other Contributions				\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial				\$84,201.45	\$0.00	(\$11,035.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial				\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial				\$0.00	\$0.00	\$0.00	\$15,660.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental				\$0.00	\$0.00	\$0.00	\$120,823.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental				\$0.00	\$0.00	\$950.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$234,201.45	\$0.00	(\$10,085.00)	\$136,483.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$293,448.37	\$346,232.00	\$346,232.27	\$252,047.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$293,448.37	\$346,232.00	\$346,232.27	\$252,047.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$121,924.00	\$100,000.00	\$30,256.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$121,924.00	\$100,000.00	\$30,256.00	\$0.00	\$0.00
Total Revenues				\$681,243.22	\$498,632.00	\$490,646.82	\$663,454.00	\$251,200.00	\$180,456.00	\$150,000.00	\$150,000.00
Expenses											
50180 Travel				\$0.00	\$150.00	\$0.00	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50190 Advertising				\$0.00	\$250.00	\$0.00	\$250.00	\$255.00	\$260.00	\$265.00	\$270.00
50210 Communications				\$0.00	\$400.00	\$0.00	\$400.00	\$408.00	\$416.00	\$424.00	\$432.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal				\$1,833.82	\$2,000.00	\$0.00	\$2,000.00	\$2,040.00	\$2,081.00	\$2,123.00	\$2,165.00
50540 Consulting - Engineering				\$0.00	\$5,000.00	\$1,845.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization				\$3,405.85	\$20,000.00	\$3,405.85	\$33,406.00	\$41,651.00	\$49,090.00	\$54,408.00	\$59,632.00
50610 Miscellaneous Operating Cost				\$0.00	\$0.00	\$121.34	\$150.00	\$153.00	\$156.00	\$159.00	\$162.00
50650 Operating Supplies - Other				\$11.74	\$4,000.00	\$1,302.84	\$4,000.00	\$4,080.00	\$4,162.00	\$4,245.00	\$4,330.00
50650 Operating Supplies - Other				\$0.00	\$0.00	\$2,576.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance				\$17.46	\$2,000.00	\$3,350.00	\$9,000.00	\$9,180.00	\$9,364.00	\$9,551.00	\$9,742.00
53150 Contribution To Other Governments				\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150 Contribution To Other Governments				\$0.00	\$0.00	\$0.00	\$19,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150 Contribution To Other Governments				\$0.00	\$0.00	\$0.00	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$2,766.09	\$13,000.00	\$12,606.30	\$50,000.00	\$51,000.00	\$52,020.00	\$53,060.00	\$54,121.00
53200 Time Allocation from Other Services				\$0.00	\$3,900.00	\$522.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$52,461.17	\$30,000.00	\$27,496.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$60,746.13	\$80,950.00	\$53,476.30	\$265,606.00	\$109,170.00	\$117,955.00	\$124,644.00	\$131,266.00
99996 Fixed Asset Increase				\$236,470.67	\$119,872.00	\$154,690.02	\$60,800.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase				\$0.00	\$50,000.00	\$0.00	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase				\$0.00	\$233,971.00	\$0.00	\$354,794.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase				\$0.00	\$0.00	\$0.00	\$15,660.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase				\$0.00	\$0.00	\$0.00	\$0.00	\$123,681.00	\$111,591.00	\$79,764.00	\$78,366.00
Capital Expenditures				\$236,470.67	\$403,843.00	\$154,690.02	\$431,254.00	\$183,681.00	\$111,591.00	\$79,764.00	\$78,366.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve				\$41,200.00	\$33,839.00	\$33,839.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$41,200.00	\$33,839.00	\$33,839.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3004 - Sea to Sky Trails								
50590 Depreciation/Amortization	(\$3,405.85)	(\$20,000.00)	(\$3,405.85)	(\$33,406.00)	(\$41,651.00)	(\$49,090.00)	(\$54,408.00)	(\$59,632.00)
Non-Taxable Expenses (Depreciation)	(\$3,405.85)	(\$20,000.00)	(\$3,405.85)	(\$33,406.00)	(\$41,651.00)	(\$49,090.00)	(\$54,408.00)	(\$59,632.00)
Total Expenses	\$335,010.95	\$498,632.00	\$238,599.47	\$663,454.00	\$251,200.00	\$180,456.00	\$150,000.00	\$150,000.00
Surplus/ (Deficit)	\$346,232.27	\$0.00	\$252,047.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$218,341.00		\$252,180.00	\$130,256.00	\$30,256.00	\$0.00	\$0.00	\$0.00
Reserves	\$218,341.00		\$252,180.00	\$130,256.00	\$30,256.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Bridge River Valley Economic Dev.	3102					
40000 3102 Requisition		23,500	23,500	23,500	23,500	23,500

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		ASSESSMENTS						
	ELECTORAL AREA A	29,089,543	23,500	23,500	23,500	23,500	23,500	23,500
Requisition maximums	TOTAL	29,089,543	23,500	23,500	23,500	23,500	23,500	23,500
Tax Rate/Dollar Limitation	\$ 22,689							
Tax Rate (per \$1,000)	0.1244 \$ 28,829	Est. residential tax rate /\$1,000	0.0917	0.0808	0.0808	0.0808	0.0808	0.0808

Jurisdiction	Bylaw 958/1392
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service is to provide a financial contribution to the Bridge River Valley Economic Development Society.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3102 - Bridge River Valley Economic Development							
Revenues							
40000 Requisition	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Requisitions	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Expenses							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	0%	As requested by BRVCA
Operating Expenses	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	0%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3102 - Bridge River Valley Economic Development								
Revenues								
40000 Requisition	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Requisitions	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00	\$23,250.00
Operating Expenses	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	2019 Annual Budget	2020 Annual Budget	Preliminary Budget 2021	Preliminary Budget 2022	Preliminary Budget 2023	Preliminary Budget 2024

Regional Transit Planning & Infrastructure 3201

40000	3201	Requisition		-	-						

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

DISTRICT OF SQUAMISH	937,293,856	-	-	-	-	-	-
RESORT MUNICIPALITY OF WHISTLER	2,226,309,117	-	-	-	-	-	-
DISTRICT OF LILLOOET	43,268,687	-	-	-	-	-	-
VILLAGE OF PEMBERTON	119,900,149	-	-	-	-	-	-
ELECTORAL AREA A	29,089,543	-	-	-	-	-	-
ELECTORAL AREA B	14,330,426	-	-	-	-	-	-
ELECTORAL AREA C	131,837,130	-	-	-	-	-	-
ELECTORAL AREA D	136,729,906	-	-	-	-	-	-

Requisition maximums		TOTAL	3,638,758,814	-	-	-	-	-	-
Tax Rate/Dollar Limitation									
Tax Rate (per \$1,000)	0.0050	\$	154,541	Est. Residential Tax rate /1,000	-	-	-	-	-

Jurisdiction	Bylaw 1069
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a regional transit planning and capital infrastructure service for the purpose of creating or improving public transit infrastructure.

Items of Significance

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget			Prior Full Year Actual (2018)	2019 Annual Budget	2019 Actual Jan - Sep	2019 Forecast to Dec 31	2020 Annual Budget	% Change over 2019 Forecast	Notes
Exhibit 3201 - Regional Transit Planning & Infrastructure									
Revenues									
40000	Requisition		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$1,267.00	\$350.00	\$1,073.01	\$1,408.29	\$800.00	-43%	Interest on reserve balances
Fees & Other Revenues			\$1,267.00	\$350.00	\$1,073.01	\$1,408.29	\$800.00	-43%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$31,724.31	\$32,741.00	\$32,741.31	\$32,741.31	\$33,900.00	4%	
Surplus Deficit Prior Year			\$31,724.31	\$32,741.00	\$32,741.31	\$32,741.31	\$33,900.00	4%	
44000	Transfer from Reserve	SP94	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Transfer from Operational surplus reserve for Sea to Sky corridor
Transfer Revenue			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		transit funding model/MOU per Bd res; carried fwd
Total Revenues			\$32,991.31	\$83,091.00	\$33,814.32	\$34,149.60	\$84,700.00	-40%	
Expenses									
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	Review of Area C contributing to Pemberton Valley Transit;
50900	Special Projects	SP114	\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00		carried fwd
50900	Special Projects		\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		To move regional transit forward at the direction of the Sea to
53200	Time Allocation from Other Services	CC3201	\$0.00	\$7,841.00	\$0.00	\$0.00	\$9,450.00		Sky Regional Transit Committee as per Dec/19 Bd Resol.
Operating Expenses			\$250.00	\$83,091.00	\$250.00	\$250.00	\$84,700.00	33780%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$250.00	\$83,091.00	\$250.00	\$250.00	\$84,700.00	33780%	
Surplus/ (Deficit)			\$32,741.31	\$0.00	\$33,564.32	\$33,899.60	\$0.00		
30000	Reserve - Capital Works and Equipment		\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00		
30999	Operational Surplus reserve		\$71,190.46		\$71,190.46	\$71,190.46	\$21,190.46		Est. Operating annual Operating budget = 10K; 2 mos = \$1,667
Reserves			\$75,124.46		\$75,124.46	\$75,124.46	\$25,124.46		

Squamish-Lillooet Regional District 2019 Forecast & 2020 Budget		Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3201 - Regional Transit Planning & Infrastructure									
Revenues									
40000 Requisition		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$1,267.00	\$350.00	\$1,408.29	\$800.00	\$350.00	\$250.00	\$150.00	\$50.00
Fees & Other Revenues		\$1,267.00	\$350.00	\$1,408.29	\$800.00	\$350.00	\$250.00	\$150.00	\$50.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$31,724.31	\$32,741.00	\$32,741.31	\$33,900.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$31,724.31	\$32,741.00	\$32,741.31	\$33,900.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$4,880.00	\$4,880.00	\$4,880.00	\$4,880.00
Transfer Revenue		\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$4,880.00	\$4,880.00	\$4,880.00	\$4,880.00
Total Revenues		\$32,991.31	\$83,091.00	\$34,149.60	\$84,700.00	\$5,230.00	\$5,130.00	\$5,030.00	\$4,930.00
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50900 Special Projects	SP114 Area C Contribution to Pemberton	\$0.00	\$25,000.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects		\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC3201 Regional Transit Planning & Capital	\$0.00	\$7,841.00	\$0.00	\$9,450.00	\$4,980.00	\$4,880.00	\$4,780.00	\$4,680.00
Operating Expenses		\$250.00	\$83,091.00	\$250.00	\$84,700.00	\$5,230.00	\$5,130.00	\$5,030.00	\$4,930.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$250.00	\$83,091.00	\$250.00	\$84,700.00	\$5,230.00	\$5,130.00	\$5,030.00	\$4,930.00
Surplus/ (Deficit)		\$32,741.31	\$0.00	\$33,899.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00
30999 Operational Surplus reserve		\$71,190.46		\$71,190.46	\$21,190.46	\$16,310.46	\$11,430.46	\$6,550.46	\$1,670.46
Reserves		\$75,124.46		\$75,124.46	\$25,124.46	\$20,244.46	\$15,364.46	\$10,484.46	\$5,604.46