



SQUAMISH - LILLOOET
REGIONAL DISTRICT

2022 – 2026 Financial Plan

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA / MUNICIPALITY - ALL SERVICES

CC	SERVICE DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Tax Rate Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	% Change	2022 DofS	2022 RMOW	2022 DofL	2022 VofP	2022 AREA A	2022 AREA B	2022 AREA C	2022 AREA D	2022 Parcel Tax
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%	670,624	1,303,902	27,556	76,970	15,406	8,965	79,708	81,099	
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	n/a	n/a			75,000	75,000	0	0.0%	15,000	15,000	3,750	3,750	3,750	3,750	15,000	15,000	
1200	LAND PLANNING & ZONING	0.0071	0.0083	-0.0012	-\$0.58	330,687	308,914	21,773	7.0%	97,943	190,433	4,025	11,241	2,250	1,309	11,641	11,844	
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334		30,606	59,507	1,258	3,513	703	409	3,638	3,701	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0	0	0	0	0	0	0
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,773,252	1,868,127	905,125	48.5%	814,173	1,568,841	36,589	95,475	22,109	14,433	109,987	111,645	0
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0						0	0	0	0	
1400	BUILDING INSPECTION SERVICES	0.0642	0.0746	-0.0104	-\$5.20	244,980	237,845	7,135	3.0%					20,381	11,860	105,449	107,289	
1500	ELECTIONS / UBCM	0.0079	0.0091	-0.0012	-\$0.61	30,044	29,000	1,044	3.6%					2,500	1,454	12,932	13,158	
1761	EMERGENCY PLANNING	0.0753	0.0788	-0.0035	-\$1.77	287,090	251,151	35,939	14.3%					23,885	13,899	123,575	125,732	
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0						0	0	0	0	
Cost Centres- All Electoral Areas		0.1474	0.1625	-0.0151	-\$7.57	562,114	517,996	44,118	8.5%	0	0	0	0	46,765	27,213	241,957	246,179	0
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0002	-0.0000	-\$0.02	5,844	5,844	0	0.0%	1,743	3,388	72	200		23	207	211	
1702	PEMBERTON RESCUE SERVICE	0.0299	0.0316	-0.0017	-\$0.85	96,611	84,268	12,343	14.6%				47,461			49,150		
1703	LILLOOET AREA RESCUE SERV CLSA	0.0273	0.0570	-0.0297	-\$14.87	29,181	50,838	-21,657	-42.6%			15,477		8,663	5,041			
1704	SQUAMISH EMERGENCY SERVICES	0.0173	0.0140	0.0032	\$1.62	28,857	19,250	9,607	49.9%								28,857	
1705	PEMBERTON SEARCH AND RESCUE	0.0116	0.0141	-0.0025	-\$1.23	37,500	37,500	0	0.0%				18,422			19,078		
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0									0	
1763	911 INTERIOR	0.0082	0.0083	-0.0001	-\$0.05	8,786	7,415	1,371	18.5%			4,662		2,607	1,517			
1764	911 SOUTH	0.0070	0.0047	0.0023	\$1.13	34,151	19,000	15,151	79.7%				11,055			11,448	11,648	
1902	LILLOOET AREA REFUSE GROUNDS	0.0554	0.0636	-0.0081	-\$4.06	59,303	56,645	2,658	4.7%			31,470		17,594	10,238			
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.1136	0.0906	0.0230	\$11.50	72,345	61,314	11,031	18.0%					36,041				36,304
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.3127	0.4706	-0.1579	-\$78.94	1,009,023	1,253,123	-244,100	-19.5%				495,695			513,328		
2200	BRALORNE MUSEUM (Parcel Tax)	-	-	-	\$0.00	18,500	18,500	0	0.0%									18,500
2201	HERITAGE -HAYLMORE PROPERTY	0.0236	0.0235	0.0002	\$0.08	7,500	7,000	500	7.1%					7,500				
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0466	0.0478	-0.0012	-\$0.62	150,242	127,286	22,956	18.0%				73,808			76,434		
2203	AREA A ASSET PRESERVATION	0.1113	0.1147	-0.0034	-\$1.72	35,301	34,200	1,101	3.2%					35,301				
2500	LILLOOET / AREA B LIBRARY	0.3814	0.3814	0.0000	\$0.01	286,917	226,139	60,778	26.9%			216,487			70,430			
2501	AREA A LIBRARY	0.0831	0.0786	0.0046	\$2.28	26,376	23,426	2,950	12.6%					26,376				
2502	PEMBERTON LIBRARY	0.1226	0.1395	-0.0169	-\$8.43	395,740	371,506	24,234	6.5%				194,412			201,328		
2600	AREA A CEMETERY FUNCTION	0.0050	0.0045	0.0005	\$0.26	1,600	1,350	250	18.5%					1,600				
2601	AREA C/VILL PEMBERTON CEMETERY	0.0009	0.0026	-0.0018	-\$0.89	2,750	7,000	-4,250	-60.7%				1,351			1,399		
3004	SEA-TO-SKY TRAILS	0.0033	0.0041	-0.0008	-\$0.41	150,000	150,000	0	0.0%	45,470	88,408		5,219			5,404	5,499	
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0917	0.0971	-0.0054	-\$2.69	29,112	28,962	150	0.5%					29,112				
Cost Centres - 1 Or More Areas		1.4527	1.6485	-0.1958	-\$97.89	2,485,639	2,590,566	-104,927	-4.1%	47,213	91,796	268,168	847,624	164,794	87,249	877,775	46,214	54,804
1700	PEMBERTON FIRE PROTECTION	0.2861	0.4010	-0.1150	-\$57.48	100,081	106,291	-6,210	-5.8%								100,081	
1706	LILLOOET FIRE PROTECTION	4.1369	3.9818	0.1551	\$77.57	3,600	3,465	135	3.9%						3,600			
1707	BRALORNE FIRE PROTECTION	1.3551	1.3543	0.0008	\$0.39	35,686	29,757	5,929	19.9%					35,686				
1708	GARIBALDI FIRE PROTECTION	0.6371	0.6009	0.0362	\$18.10	189,287	139,128	50,159	36.1%								189,287	
1711	SETON PORT SHALALTH FIRE	0.5465	0.5444	0.0021	\$1.05	18,281	16,500	1,781	10.8%						18,281			
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	26,400	21,750	4,650	21.4%									26,400
1713	BIRKEN FIRE PROTECTION	0.4392	0.5223	-0.0831	-\$41.57	60,000	51,863	8,137	15.7%							60,000		
1714	HOWE SOUND EAST FIRE SERVICES	0.6312	0.5312	0.1000	\$50.01	467,792	392,279	75,513	19.2%								467,792	
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.3124	0.4428	-0.1305	-\$65.23	25,850	25,018	832	3.3%								25,850	
1716	THE HEIGHTS FIRE PROTECTION	0.3133	0.4046	-0.0913	-\$45.65	51,951	55,853	-3,902	-7.0%								51,951	
1717	WEDGEWOODS ESTATES FIRE PROTECTION	0.2039	0.2326	-0.0287	-\$14.34	32,913	28,181	4,732	16.8%								32,913	
1800	GOLDBRIDGE STREET LIGHTING	0.3956	0.3790	0.0166	\$8.32	2,945	2,545	400	15.7%					2,945				
1801	BRALORNE STREET LIGHTING	0.2061	0.2338	-0.0277	-\$13.84	4,760	4,491	269	6.0%					4,760				
1802	SETON STREET LIGHTING	0.2261	0.2438	-0.0177	-\$8.87	3,125	3,125	0	0.0%						3,125			
1803	D'ARCY STREET LIGHTING (Parcel Tax)	-	-	-	\$0.00	3,125	3,125	0	0.0%									3,125
1804	FURRY CREEK ST LIGHTING	0.0397	0.0470	-0.0074	-\$3.68	13,828	13,828	0	0.0%									13,828
1805	BRITANNIA BEACH STREET LIGHTING	0.0580	0.0730	-0.0150	-\$7.49	14,856	14,856	0	0.0%									14,856
1900	PEMBERTON REFUSE	0.1698	0.0996	0.0702	\$35.11	491,746	240,327	251,419	104.6%				269,214					
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE (Req. & Parcel Tax)	0.4661	0.4870	-0.0210	-\$10.48	49,414	39,531	9,883	25.0%							10,351		39,063
1905	ANDERSON LAKE GARBAGE (Parcel Tax)	-	-	-	\$0.00	6,250	6,250	0	0.0%									6,250
1908	FURRY CREEK GARBAGE	0.2097	0.2398	-0.0301	-\$15.06	73,108	70,527	2,581	3.7%									73,108
1909	BRITANNIA BEACH REFUSE	0.3189	0.3899	-0.0710	-\$35.50	81,184	78,844	2,340	3.0%									81,184
2002	BRALORNE TELEVISION	0.0872	0.1187	-0.0315	-\$15.74	2,588	2,970	-382	-12.9%					2,588				
2003	LILLOOET/CAMELSFOOT TV	-	0.0500	-0.0500	-\$25.02	0	26,150	-26,150	-100.0%			0			0			
2004	PEMBERTON TELEVISION	-	0.0254	-0.0254	-\$12.69	0	17,239	-17,239	-100.0%				0		0			

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CC	SERVICE DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Tax Rate Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	% Change	2022 DofS	2022 RMOW	2022 DofL	2022 VofP	2022 AREA A	2022 AREA B	2022 AREA C	2022 AREA D	2022 Parcel Tax
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0					0			0		
2102	BIRKEN RECREATION COMMISSION	0.0619	0.0366	0.0253	\$12.63	8,452	3,634	4,818	132.6%							8,452		
2104	LILLOOET DISTRICT REC CENTRE	0.1428	0.1422	0.0005	\$0.27	4,400	2,877	1,523	52.9%						4,400			
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1243	0.1369	-0.0127	-\$6.34	1,870,485	1,564,000	306,485	19.6%	1,716,214								154,271
2107	GOLD BRIDGE COMMUNITY COMPLEX (No requisition)	-	-	-	\$0.00	0	0	0										
2108	PEMBERTON & DISTRICT ARTS, CULTURE & RECREATION GF	0.0322	0.0297	0.0025	\$1.23	98,076	75,000	23,076	30.8%				51,031			47,045		
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT GRANT:	0.0215	0.0198	0.0017	\$0.83	65,453	50,000	15,453	30.9%				34,057			31,396		
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.3387	0.5241	-0.1855	-\$92.73	13,128	13,128	0	0.0%									13,128
2400	FURRY CREEK DYKING	0.0143	0.0170	-0.0027	-\$1.33	5,000	5,000	0	0.0%									5,000
2401	WALKERVILLE DYKING (Parcel Tax)	-	-	-	\$0.00	1,102	735	367	49.9%									1,102
2402	WHITECAP BEAR CR FLOOD (Parcel Tax)	-	-	-	\$0.00	2,750	2,750	0	0.0%									2,750
2405	BRITANNIA BEACH DEBRIS FLOOD MITIGATION (Req & Parcel	5.0884	6.0543	-0.9660	-\$482.98	16,420	16,420	0	0.0%									13,136
2503	WHISTLER LIBRARY	0.0531	0.0532	-0.0002	-\$0.08	15,700	12,254	3,446	28.1%									15,700
2700	DEVINE WATER SYSTEM (Parcel Tax)	-	-	-	\$0.00	15,000	14,240	760	5.3%									15,000
2701	FURRY CREEK WATER	0.5191	0.5141	0.0050	\$2.50	180,972	151,189	29,783	19.7%									180,972
2702	PEMBERTON NORTH WATER (Parcel Tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%									106,871
2703	BRALORNE WATER LSA (Parcel Tax)	-	-	-	\$0.00	39,375	39,375	0	0.0%									39,375
2705	BRITANNIA BEACH WATER	0.6941	0.8728	-0.1787	-\$89.34	177,803	177,683	120	0.1%									177,803
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.5668	3.6081	-0.0413	-\$20.63	33,000	30,510	2,490	8.2%				28,000					5,000
2707	D'ARCY WATER (Parcel Tax)	-	-	-	\$0.00	31,621	30,700	921	3.0%									31,621
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	114,081	112,395	1,686	1.5%									114,081
2800	BRALORNE SEWER LSA (Parcel Tax)	-	-	-	\$0.00	45,320	43,159	2,161	5.0%									45,320
2801	FURRY CREEK SEWER LSA	0.5568	0.6226	-0.0658	-\$32.88	194,116	183,082	11,034	6.0%									194,116
2802	BRITANNIA BEACH SEWER	0.9732	0.9539	0.0193	\$9.67	249,305	194,196	55,109	28.4%									249,305
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	224,973	224,973	0	0.0%									224,973
3001	BRITANNIA BEACH PARKS & TRAILS	0.3700	0.3294	0.0406	\$20.31	94,778	67,053	27,725	41.3%									94,778
3002	FURRY CREEK OPEN SPACES	0.3068	0.3469	-0.0401	-\$20.05	81,313	78,316	2,997	3.8%									81,313
3003	PEMBERTON VALLEY RECREATIONALTRAILS	0.0320	0.0397	-0.0077	-\$3.85	62,500	62,500	0	0.0%				50,700			11,800		
Cost Centres -Specified Areas		23.9347	25.7044	-1.7697	-\$884.84	5,510,764	4,655,933	854,831	18.4%	1,716,214	0	0	405,002	73,979	29,406	602,371	2,019,577	664,215
FINAL TOTALS		25.5927	27.5634	-1.9707	-\$985.34	11,331,769	9,632,622	1,699,147	17.64%	2,577,600	1,660,637	304,757	1,348,101	307,648	158,302	1,832,090	2,423,615	719,019

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - DISTRICT OF SQUAMISH

CC	DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	%	2022 DOS	2021 DOS	Difference	%
										2022 DOS	2021 DOS	Difference	%
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%	670,624	411,988	258,637	62.8%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	15,000	15,000	0	0.0%	15,000	15,000	0	0.0%
1200	LAND PLANNING & ZONING	0.0071	0.0083	- 0.0012	-\$0.58	330,687	308,914	21,773	7.0%	97,943	85,748	12,195	14.2%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334		30,606	0	30,606	#DIV/0!
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,713,252	1,808,127	905,125	50.1%	814,173	512,736	301,437	58.8%
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0002	- 0.0000	-\$0.02	5,844	5,844	0	0.0%	1,743	1,635	108	6.6%
3004	SEA-TO-SKY TRAILS	0.0033	0.0041	- 0.0008	-\$0.41	150,000	150,000	0	0.0%	45,470	42,653	2,817	6.6%
Cost Centres - 1 Or More Areas		0.0034	0.0043	-0.0008	-\$0.42	155,844	155,844	0	0.0%	47,213	44,288	2,925	6.6%
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1243	0.1369	- 0.0127	-\$6.34	1,870,485	1,564,000	306,485	19.6%	1,716,214	1,422,187	294,027	20.7%
Cost Centres -Specified Areas		0.1243	0.1369	-0.0127	-\$6.34	1,870,485	1,564,000	306,485	19.6%	1,716,214	1,422,187	294,027	20.7%
DISTRICT OF SQUAMISH TOTALS		0.1855	0.1891	-0.0036	-\$1.80	4,739,581	3,527,971	1,211,610	34.34%	2,577,600	1,979,211	598,389	30.23%

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - RESORT MUNICIPALITY OF WHISTLER

CC	DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	% Change	2022 RMOW	2021 RMOW	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%	1,303,902	876,835	427,066	48.7%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	15,000	15,000	0	0.0%	15,000	15,000	0	0.0%
1200	LAND PLANNING & ZONING	0.0071	0.0083	- 0.0012	-\$0.58	330,687	308,914	21,773	7.0%	190,433	182,499	7,934	4.3%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334		59,507	0	59,507	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,713,252	1,808,127	905,125	50.1%	1,568,841	1,074,334	494,507	46.0%
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0002	- 0.0000	-\$0.02	5,844	5,844	0	0.0%	3,388	3,480	-92	-2.6%
3004	SEA-TO-SKY TRAILS	0.0033	0.0041	- 0.0008	-\$0.41	150,000	150,000	0	0.0%	88,408	90,778	-2,370	-2.6%
Cost Centres - 1 Or More Areas		0.0034	0.0043	-0.0008	-\$0.42	155,844	155,844	0	0.0%	91,796	94,258	-2,462	-2.6%
RMOW TOTALS		0.0613	0.0522	0.0091	\$4.54	2,869,096	1,963,971	905,125	46.09%	1,660,637	1,168,592	492,045	42.11%

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - DISTRICT OF LILLOOET

CC	DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	%	2022 DOL		2021 DOL		Difference	%
										2022 DOL	2021 DOL	2022 DOL	2021 DOL		
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%	27,556	17,612	9,944	56.5%		
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	3,750	3,750	0	0.0%	3,750	3,750	0	0.0%		
1200	LAND PLANNING & ZONING	0.0071	0.0083	- 0.0012	-\$0.58	330,687	308,914	21,773	7.0%	4,025	3,666	359	9.8%		
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334		1,258	0	1,258			
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,702,002	1,796,877	905,125	50.4%	36,589	25,028	11,560	46.2%		
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0002	- 0.0000	-\$0.02	5,844	5,844	0	0.0%	72	70	2	2.4%		
1703	LILLOOET AREA RESCUE SERVICE	0.0273	0.0570	- 0.0297	-\$14.87	29,181	50,838	-21,657	-42.6%	15,477	25,336	-9,860	-38.9%		
1763	911 INTERIOR	0.0082	0.0083	- 0.0001	-\$0.05	8,786	7,415	1,371	18.5%	4,662	3,694	968	26.2%		
1902	LILLOOET AREA REFUSE GROUNDS	0.0554	0.0636	- 0.0081	-\$4.06	59,303	56,645	2,658	4.7%	31,470	28,223	3,248	11.5%		
2500	LILLOOET / AREA B LIBRARY	0.3814	0.3814	0.0000	\$0.01	286,917	226,139	60,778	26.9%	216,487	169,336	47,152	27.8%		
Cost Centres - 1 Or More Areas		0.4725	0.5105	-0.0380	-\$18.98	390,031	346,881	43,150	12.4%	268,168	226,659	41,510	18.3%		
2003	LILLOOET/CAMELSFOOT TV	-	0.0500	- 0.0500	-\$25.02	0	26,150	-26,150	-100.0%	0	22,215	-22,215	-100.0%		
Cost Centres -Specified Areas		0.0000	0.0500	-0.0500	-\$25.02	0	26,150	-26,150	-100.0%	0	22,215	-22,215	-100.0%		
DISTRICT OF LILLOOET TOTALS		0.5304	0.6085	-0.0781	-\$39.03	3,092,033	2,169,908	922,125	42.50%	304,757	273,902	30,855	11.27%		

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - VILLAGE OF PEMBERTON

CC	DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	%	%	2022 VOP	2021 VOP	Difference	% Change
											2022 VOP	2021 VOP	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%		76,970	51,349	25,622	49.9%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	3,750	3,750	0	0.0%		3,750	3,750	0	0.0%
1200	LAND PLANNING & ZONING	0.0071	0.0083	- 0.0012	-\$0.58	330,687	308,914	21,773	7.0%		11,241	10,687	554	5.2%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334			3,513	0	3,513	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0			0	0	0	
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,702,002	1,796,877	905,125	50.4%		95,475	65,786	29,689	45.1%
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0002	- 0.0000	-\$0.02	5,844	5,844	0	0.0%		200	204	-4	-1.9%
1702	PEMBERTON RESCUE SERVICE	0.0299	0.0316	- 0.0017	-\$0.85	96,611	84,268	12,343	14.6%		47,461	40,959	6,502	15.9%
1705	PEMBERTON SEARCH AND RESCUE	0.0116	0.0141	- 0.0025	-\$1.23	37,500	37,500	0	0.0%		18,422	18,227	195	1.1%
1764	911 SOUTH	0.0070	0.0047	0.0023	\$1.13	34,151	19,000	15,151	79.7%		11,055	6,096	4,959	81.3%
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.3127	0.4706	- 0.1579	-\$78.94	1,009,023	1,253,123	-244,100	-19.5%		495,695	609,090	-113,395	-18.6%
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0466	0.0478	- 0.0012	-\$0.62	150,242	127,286	22,956	18.0%		73,808	61,868	11,940	19.3%
2502	PEMBERTON LIBRARY	0.1226	0.1395	- 0.0169	-\$8.43	395,740	371,506	24,234	6.5%		194,412	180,573	13,839	7.7%
2601	AREA C/VILL PEMBERTON CEMETERY	0.0009	0.0026	- 0.0018	-\$0.89	2,750	7,000	-4,250	-60.7%		1,351	3,402	-2,051	-60.3%
3004	SEA-TO-SKY TRAILS	0.0033	0.0041	- 0.0008	-\$0.41	150,000	150,000	0	0.0%		5,219	5,316	-97	-1.8%
Cost Centres - 1 Or More Areas		0.5347	0.7152	-0.1805	-\$90.26	1,881,861	2,055,527	-173,666	-8.4%		847,624	925,737	-78,112	-8.4%
1900	PEMBERTON REFUSE GROUNDS	0.1698	0.0996	0.0702	\$35.11	491,746	240,327	251,419	104.6%		269,214	128,920	140,294	108.8%
2004	PEMBERTON TELEVISION & RADIO	-	0.0254	- 0.0254	-\$12.69	0	17,239	-17,239	-100.0%		0	13,499	-13,499	-100.0%
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0			0	0	0	
2108	PEMBERTON & DISTRICT ARTS AND REC SERVICE	0.0322	0.0297	0.0025	\$1.23	98,076	75,000	23,076	30.8%		51,031	38,470	12,561	32.7%
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT	0.0215	0.0198	0.0017	\$0.83	65,453	50,000	15,453	30.9%		34,057	25,647	8,410	32.8%
3003	PEMBERTON VALLEY RECREATIONAL TRAILS	0.0320	0.0397	- 0.0077	-\$3.85	62,500	62,500	0	0.0%		50,700	51,368	-668	-1.3%
Cost Centres -Specified Areas		0.2555	0.2142	0.0413	\$20.64	717,775	445,066	272,709	61.3%		405,002	257,904	147,098	57.0%
VILLAGE OF PEMBERTON TOTALS		0.8480	0.9773	-0.1293	-\$64.65	5,301,638	4,297,470	1,004,168	23.37%		1,348,101	1,249,427	98,674	7.90%

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA A

CC	DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Tax Rate Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	% Change	DOL	2022 AREA A	2021 AREA A	2022 Parcel Tax	2021 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%	27,556	15,406	11,829			3,577	30.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	3,750	3,750			0	0.0%
1200	LAND PLANNING & ZONING	0.0071	0.0083	- 0.0012	-\$0.58	330,687	308,914	21,773	7.0%	4,025	2,250	2,462			-212	-8.6%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334		1,258	703	0			703	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,773,252	1,868,127	905,125	48.5%	36,589	22,109	18,041	0	0	4,068	22.5%
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0642	0.0746	- 0.0104	-\$5.20	244,980	237,845	7,135	3.0%		20,381	22,254			-1,872	-8.4%
1500	ELECTIONS UBCM	0.0079	0.0091	- 0.0012	-\$0.61	30,044	29,000	1,044	3.6%		2,500	2,713			-214	-7.9%
1761	EMERGENCY PLANNING	0.0753	0.0788	- 0.0035	-\$1.77	287,090	251,151	35,939	14.3%		23,885	23,499			386	1.6%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0			0	0			0	
Cost Centres- All Electoral Areas		0.1474	0.1625	-0.0151	-\$7.57	562,114	517,996	44,118	8.5%	0	46,765	48,466	0	0	-1,700	-3.5%
1703	LILLOOET AREA RESCUE SERVICE	0.0273	0.0570	- 0.0297	-\$14.87	29,181	50,838	-21,657	-42.6%	15,477	8,663	17,007			-8,344	-49.1%
1763	911 INTERIOR	0.0082	0.0083	- 0.0001	-\$0.05	8,786	7,415	1,371	18.5%	4,662	2,607	2,481			125	5.1%
1902	LILLOOET AREA REFUSE GROUNDS	0.0554	0.0636	- 0.0081	-\$4.06	59,303	56,645	2,658	4.7%	31,470	17,594	18,955			-1,361	-7.2%
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.1136	0.0906	0.0230	\$11.50	72,345	61,314	11,031	18.0%		36,041	27,010	36,304	34,304	11,031	39.3%
2200	BRALORNE MUSEUM CLSA (Parcel Tax)	-	-	-	\$0.00	18,500	18,500	0	0.0%				18,500	18,500	0	0.0%
2201	HERITAGE -HAYLMORE PROPERTY	0.0236	0.0235	0.0002	\$0.08	7,500	7,000	500	7.1%		7,500	7,000			500	7.1%
2203	AREA A ASSET PRESERVATION	0.1113	0.1147	- 0.0034	-\$1.72	35,301	34,200	1,101	3.2%		35,301	34,200			1,101	3.2%
2501	AREA A LIBRARY	0.0831	0.0786	0.0046	\$2.28	26,376	23,426	2,950	12.6%		26,376	23,426			2,950	12.6%
2600	AREA A CEMETERY FUNCTION	0.0050	0.0045	0.0005	\$0.26	1,600	1,350	250	18.5%		1,600	1,350			250	18.5%
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0917	0.0971	- 0.0054	-\$2.69	29,112	28,962	150	0.5%		29,112	28,962			150	0.5%
Cost Centres - 1 Or More Areas		0.5194	0.5379	-0.0185	-\$9.27	288,004	289,650	-1,646	-0.6%	51,610	164,794	160,392	54,804	52,804	6,402	6.5%
1707	BRALORNE FIRE PROTECTION	1.3551	1.3543	0.0008	\$0.39	35,686	29,757	5,929	19.9%		35,686	29,757			5,929	19.9%
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	26,400	21,750	4,650	21.4%				26,400	21,750	4,650	0.0%
1800	GOLDBRIDGE STREET LIGHTING	0.3956	0.3790	0.0166	\$8.32	2,945	2,545	400	15.7%		2,945	2,545			400	15.7%
1801	BRALORNE STREET LIGHTING	0.2061	0.2338	- 0.0277	-\$13.84	4,760	4,491	269	6.0%		4,760	4,491			269	6.0%
2002	BRALORNE TELEVISION	0.0872	0.1187	- 0.0315	-\$15.74	2,588	2,970	-382	-12.9%		2,588	2,970			-382	-12.9%
2107	GOLD BRIDGE COMMUNITY COMPLEX	-	-	-	\$0.00	0	0	0							0	
2703	BRALORNE WATER (Parcel Tax)	-	-	-	\$0.00	39,375	39,375	0	0.0%				39,375	39,375	0	0.0%
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.5668	3.6081	- 0.0413	-\$20.63	33,000	30,510	2,490	8.2%		28,000	25,510	5,000	5,000	2,490	9.8%
2800	BRALORNE SEWER (Parcel Tax)	-	-	-	\$0.00	45,320	43,159	2,161	5.0%				45,320	43,159	2,161	5.0%
Cost Centres -Specified Areas		5.6108	5.6938	-0.0830	-\$41.51	190,074	174,557	15,517	8.9%	0	73,979	65,273	116,095	109,284	15,517	19.6%
AREA A TOTALS		6.3354	6.4422	-0.1068	-\$53.38	3,813,444	2,850,330	963,114	33.79%	88,198	307,648	292,172	170,899	162,088	24,287	5.35%

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA B

CC	DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Tax Rate Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	% Change	DOL	2022 AREA B	2021 AREA B	2022 Parcel Tax	2021 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%	27,556	8,965	5,908			3,057	51.7%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	3,750	3,750			0	0.0%
1200	LAND PLANNING & ZONING	0.0071	0.0083	- 0.0012	-\$0.58	330,687	308,914	21,773	7.0%	4,025	1,309	1,230			80	6.5%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334		1,258	409	0			409	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,773,252	1,868,127	905,125	48.5%	36,589	14,433	10,888	0	0	3,546	32.6%
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0642	0.0746	- 0.0104	-\$5.20	244,980	237,845	7,135	3.0%		11,860	11,115			745	6.7%
1500	ELECTIONS UBCM	0.0079	0.0091	- 0.0012	-\$0.61	30,044	29,000	1,044	3.6%		1,454	1,355			99	7.3%
1761	EMERGENCY PLANNING	0.0753	0.0788	- 0.0035	-\$1.77	287,090	251,151	35,939	14.3%		13,899	11,736			2,162	18.4%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0			0	0			0	
Cost Centres- All Electoral Areas		0.1474	0.1625	-0.0151	-\$7.57	562,114	517,996	44,118	8.5%	0	27,213	24,206	0	0	3,007	12.4%
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0002	- 0.0000	-\$0.02	5,844	5,844	0	0.0%	72	23	23			0	-0.7%
1703	LILLOOET AREA RESCUE SERVICE	0.0273	0.0570	- 0.0297	-\$14.87	29,181	50,838	-21,657	-42.6%	15,477	5,041	8,494			-3,453	-40.7%
1763	911 INTERIOR	0.0082	0.0083	- 0.0001	-\$0.05	8,786	7,415	1,371	18.5%	4,662	1,517	1,239			278	22.4%
1902	LILLOOET AREA REFUSE GROUNDS	0.0554	0.0636	- 0.0081	-\$4.06	59,303	56,645	2,658	4.7%	31,470	10,238	9,467			771	8.1%
2500	LILLOOET / AREA B LIBRARY	0.3814	0.3814	0.0000	\$0.01	286,917	226,139	60,778	26.9%	216,487	70,430	56,803			13,626	24.0%
Cost Centres - 1 Or More Areas		0.4725	0.5105	-0.0380	-\$18.98	390,031	346,881	43,150	12.4%	268,168	87,249	76,028	0	0	11,222	14.8%
1706	LILLOOET FIRE PROTECTION	4.1369	3.9818	0.1551	\$77.57	3,600	3,465	135	3.9%		3,600	3,465			135	3.9%
1711	SETON PORTAGE SHALALTH FIRE PROTECTION	0.5465	0.5444	0.0021	\$1.05	18,281	16,500	1,781	10.8%		18,281	16,500			1,781	10.8%
1802	SETON STREET LIGHTING	0.2261	0.2438	- 0.0177	-\$8.87	3,125	3,125	0	0.0%		3,125	3,125			0	0.0%
2003	LILLOOET/CAMELSFOOT TV & RADIO	-	0.0500	- 0.0500	-\$25.02	0	26,150	-26,150	-100.0%	0	0	3,935			-3,935	-100.0%
2104	LILLOOET DISTRICT REC CENTRE	0.1428	0.1422	0.0005	\$0.27	4,400	2,877	1,523	52.9%		4,400	2,877			1,523	52.9%
2402	WHITECAP BEAR CR FLOOD (Parcel Tax)	-	-	-	\$0.00	2,750	2,750	0	0.0%				2,750	2,750	0	0.0%
Cost Centres -Specified Areas		5.0523	4.9623	0.0900	\$45.00	32,156	54,867	-22,711	-41.4%	0	29,406	29,902	2,750	2,750	-496	-1.7%
AREA B TOTALS		5.7301	5.6833	0.0468	\$23.41	3,757,553	2,787,871	969,682	34.78%	304,757	158,302	141,024	2,750	2,750	17,278	12.02%

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA C

CC	DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Tax Rate Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	% Change	VOP	2022 AREA C	2021 AREA C	2022 Parcel Tax	2021 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%	76,970	79,708	54,294			25,414	46.8%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	15,000	15,000			0	0.0%
1200	LAND PLANNING & ZONING	0.0071	0.0083	- 0.0012	-\$0.58	330,687	308,914	21,773	7.0%	11,241	11,641	11,300			341	3.0%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334		3,513	3,638	0			3,638	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,773,252	1,868,127	905,125	48.5%	95,475	109,987	80,595	0	0	29,392	36.5%
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0642	0.0746	- 0.0104	-\$5.20	244,980	237,845	7,135	3.0%		105,449	102,141			3,308	3.2%
1500	ELECTIONS UBCM	0.0079	0.0091	- 0.0012	-\$0.61	30,044	29,000	1,044	3.6%		12,932	12,454			478	3.8%
1761	EMERGENCY PLANNING	0.0753	0.0788	- 0.0035	-\$1.77	287,090	251,151	35,939	14.3%		123,575	107,855			15,720	14.6%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0			0	0			0	
Cost Centres- All Electoral Areas		0.1474	0.1625	-0.0151	-\$7.57	562,114	517,996	44,118	8.5%	0	241,957	222,451	0	0	19,506	8.8%
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0002	- 0.0000	-\$0.02	5,844	5,844	0	0.0%	200	207	215			-8	-3.9%
1702	PEMBERTON RESCUE SERVICE	0.0299	0.0316	- 0.0017	-\$0.85	96,611	84,268	12,343	14.6%	47,461	49,150	43,309			5,841	13.5%
1705	PEMBERTON SEARCH AND RESCUE	0.0116	0.0141	- 0.0025	-\$1.23	37,500	37,500	0	0.0%	18,422	19,078	19,273			-195	-1.0%
1764	911 SOUTH	0.0070	0.0047	0.0023	\$1.13	34,151	19,000	15,151	79.7%	11,055	11,448	6,446			5,002	77.6%
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.3127	0.4706	- 0.1579	-\$78.94	1,009,023	1,253,123	-244,100	-19.5%	495,695	513,328	644,033			-130,705	-20.3%
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0466	0.0478	- 0.0012	-\$0.62	150,242	127,286	22,956	18.0%	73,808	76,434	65,418			11,016	16.8%
2502	PEMBERTON LIBRARY	0.1226	0.1395	- 0.0169	-\$8.43	395,740	371,506	24,234	6.5%	194,412	201,328	190,933			10,395	5.4%
2601	AREA C/VILL PEMBERTON CEMETERY	0.0009	0.0026	- 0.0018	-\$0.89	2,750	7,000	-4,250	-60.7%	1,351	1,399	3,598			-2,199	-61.1%
3004	SEA-TO-SKY TRAILS	0.0033	0.0041	- 0.0008	-\$0.41	150,000	150,000	0	0.0%	5,219	5,404	5,621			-217	-3.9%
Cost Centres - 1 Or More Areas		0.5347	0.7152	-0.1805	-\$90.26	1,881,861	2,055,527	-173,666	-8.4%	847,624	877,775	978,845	0	0	-101,070	-10.3%
1700	PEMBERTON FIRE PROTECTION	0.2861	0.4010	- 0.1150	-\$57.48	100,081	106,291	-6,210	-5.8%		100,081	106,291			-6,210	-5.8%
1713	BIRKEN FIRE PROTECTION	0.4392	0.5223	- 0.0831	-\$41.57	60,000	51,863	8,137	15.7%		60,000	51,863			8,137	15.7%
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.3124	0.4428	- 0.1305	-\$65.23	25,850	25,018	832	3.3%		25,850	25,018			832	3.3%
1716	THE HEIGHTS FIRE PROTECTION	0.3133	0.4046	- 0.0913	-\$45.65	51,951	55,853	-3,902	-7.0%		51,951	55,853			-3,902	-7.0%
1717	WEDGEWOODS ESTATES FIRE PROTECTION	0.2039	0.2326	- 0.0287	-\$14.34	32,913	28,181	4,732	16.8%		32,913	28,181			4,732	16.8%
1803	D'ARCY STREET LIGHTING (parcel tax)	-	-	-	\$0.00	3,125	3,125	0	0.0%				3,125	3,125	0	0.0%
1900	PEMBERTON REFUSE GROUNDS	0.1698	0.0996	0.0702	\$35.11	491,746	240,327	251,419	104.6%	269,214	222,532	111,407			111,125	99.7%
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE (parcel tax & r	0.4661	0.4870	- 0.0210	-\$10.48	49,414	39,531	9,883	25.0%		10,351	8,281	39,063	31,250	9,883	50.0%
1905	ANDERSON LAKE GARBAGE (parcel tax)	-	-	-	\$0.00	6,250	6,250	0	0.0%				6,250	6,250	0	0.0%
2004	PEMBERTON TELEVISION & RADIO	-	0.0254	- 0.0254	-\$12.69	0	17,239	-17,239	-100.0%	0	0	3,740			-3,740	-100.0%
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0		0	0	0			0	
2108	PEMBERTON & DISTRICT ARTS, CULTURE & RECREATI	0.0322	0.0297	0.0025	\$1.23	98,076	75,000	23,076	30.8%	51,031	47,045	36,530			10,515	28.8%
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT G	0.0215	0.0198	0.0017	\$0.83	65,453	50,000	15,453	30.9%	34,057	31,396	24,353			7,043	28.9%
2102	BIRKEN RECREATION COMMISSION	0.0619	0.0366	0.0253	\$12.63	8,452	3,634	4,818	132.6%		8,452	3,634			4,818	132.6%
2401	WALKERVILLE DYKING (parcel tax)	-	-	-	\$0.00	1,102	735	367	49.9%				1,102	735	367	49.9%
2700	DEVINE WATER SYSTEM (parcel tax)	-	-	-	\$0.00	15,000	14,240	760	5.3%				15,000	14,240	760	5.3%
2702	PEMBERTON NORTH WATER (parcel tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%				106,871	106,871	0	0.0%
2707	D'ARCY WATER (parcel tax)	-	-	-	\$0.00	31,621	30,700	921	3.0%				31,621	30,700	921	3.0%
3003	PEMBERTON VALLEY RECREATIONALTRAILS	0.0320	0.0397	- 0.0077	-\$3.85	62,500	62,500	0	0.0%	50,700	11,800	11,132			668	6.0%
Cost Centres -Specified Areas		2.3383	2.7412	-0.4029	-\$201.47	1,210,405	917,358	293,047	31.9%	405,002	602,371	466,283	203,032	193,171	145,949	22.1%
AREA C TOTALS		3.0782	3.6668	-0.5887	-\$294.34	6,427,632	5,359,008	1,068,624	19.94%	1,348,101	1,832,090	1,748,173	203,032	193,171	93,777	4.83%

2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA D

CC	DESCRIPTION	2022 Tax Rate	2021 Tax Rate	Tax Rate Change	Change Cost per \$500K	2022 Total	2021 Total	Variance	% Change	DOS	2022 AREA D	2021 AREA D	2022 Parcel Tax	2021 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0486	0.0397	0.0089	\$4.44	2,264,231	1,484,213	780,018	52.6%	670,624	81,099	54,398			26,702	49.1%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	15,000	15,000	15,000			0	0.0%
1200	LAND PLANNING & ZONING	0.0071	0.0083	-0.0012	-\$0.58	330,687	308,914	21,773	7.0%	97,943	11,844	11,322			522	4.6%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0022	-	0.0022	\$1.11	103,334	0	103,334		30,606	3,701	0			3,701	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
Cost Centres- All Regions		0.0579	0.0479	0.0099	\$4.97	2,773,252	1,868,127	905,125	48.5%	814,173	111,645	80,719	0	0	30,925	38.3%
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0642	0.0746	-0.0104	-\$5.20	244,980	237,845	7,135	3.0%		107,289	102,335			4,954	4.8%
1500	ELECTIONS UBCM	0.0079	0.0091	-0.0012	-\$0.61	30,044	29,000	1,044	3.6%		13,158	12,478			680	5.5%
1761	EMERGENCY PLANNING	0.0753	0.0788	-0.0035	-\$1.77	287,090	251,151	35,939	14.3%		125,732	108,061			17,671	16.4%
3000	ELECTORAL AREAS COMMUNITY PARKS	-	-	-	\$0.00	0	0	0			0	0			0	
Cost Centres- All Electoral Areas		0.1474	0.1625	-0.0151	-\$7.57	562,114	517,996	44,118	8.5%	0	246,179	222,874	0	0	23,305	10.5%
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0002	-0.0000	-\$0.02	5,844	5,844	0	0.0%	1,743	211	216			-5	-2.4%
1704	SQUAMISH EMERGENCY SERVICES	0.0173	0.0140	0.0032	\$1.62	28,857	19,250	9,607	49.9%		28,857	19,250			9,607	49.9%
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0			0	0			0	
1764	911 SOUTH	0.0070	0.0047	0.0023	\$1.13	34,151	19,000	15,151	79.7%		11,648	6,458			5,190	80.4%
3004	SEA-TO-SKY TRAILS	0.0033	0.0041	-0.0008	-\$0.41	150,000	150,000	0	0.0%	45,470	5,499	5,632			-133	-2.4%
Cost Centres - 1 Or More Areas		0.0277	0.0230	0.0047	\$2.33	218,852	194,094	24,758	12.8%	47,213	46,214	31,556	0	0	14,659	46.5%
1708	GARIBALDI FIRE PROTECTION	0.6371	0.6009	0.0362	\$18.10	189,287	139,128	50,159	36.1%		189,287	139,128			50,159	36.1%
1714	HOWE SOUND EAST FIRE SERVICES	0.6312	0.5312	0.1000	\$50.01	467,792	392,279	75,513	19.2%		467,792	392,279			75,513	19.2%
1804	FURRY CREEK STREET LIGHTING	0.0397	0.0470	-0.0074	-\$3.68	13,828	13,828	0	0.0%		13,828	13,828			0	0.0%
1805	BRITANNIA BEACH STREET LIGHTING	0.0580	0.0730	-0.0150	-\$7.49	14,856	14,856	0	0.0%		14,856	14,856			0	0.0%
1908	FURRY CREEK REFUSE	0.2097	0.2398	-0.0301	-\$15.06	73,108	70,527	2,581	3.7%		73,108	70,527			2,581	3.7%
1909	BRITANNIA BEACH REFUSE	0.3189	0.3899	-0.0710	-\$35.50	81,184	78,844	2,340	3.0%		81,184	78,844			2,340	3.0%
2105	SQUAMISH DISTRICT SWIMMING POOL	0.1243	0.1369	-0.0127	-\$6.34	1,870,485	1,564,000	306,485	19.6%	1,716,214	154,271	141,813			12,458	8.8%
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.3387	0.5241	-0.1855	-\$92.73	13,128	13,128	0	0.0%		13,128	13,128			0	0.0%
2400	FURRY CREEK DYKING	0.0143	0.0170	-0.0027	-\$1.33	5,000	5,000	0	0.0%		5,000	5,000			0	0.0%
2405	BRITANNIA BEACH DEBRIS FLOOD MITIGATION (Req & Parcel Tax)	5.0884	6.0543	-0.9660	-\$482.98	16,420	16,420	0	0.0%		13,136	13,136	3,284	3,284	0	0.0%
2503	WHISTLER LIBRARY	0.0531	0.0532	-0.0002	-\$0.08	15,700	12,254	3,446	28.1%		15,700	12,254			3,446	28.1%
2701	FURRY CREEK WATER	0.5191	0.5141	0.0050	\$2.50	180,972	151,189	29,783	19.7%		180,972	151,189			29,783	19.7%
2705	BRITANNIA BEACH WATER	0.6941	0.8728	-0.1787	-\$89.34	177,803	177,683	120	0.1%		177,803	177,683			120	0.1%
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	114,081	112,395	1,686	1.5%				114,081	112,395	1,686	1.5%
2801	FURRY CREEK SEWER	0.5568	0.6226	-0.0658	-\$32.88	194,116	183,082	11,034	6.0%		194,116	183,082			11,034	6.0%
2802	BRITANNIA BEACH SEWER	0.9732	0.9539	0.0193	\$9.67	249,305	194,196	55,109	28.4%		249,305	194,196			55,109	28.4%
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	224,973	224,973	0	0.0%				224,973	224,973	0	0.0%
3001	BRITANNIA BEACH PARKS & TRAILS	0.3700	0.3294	0.0406	\$20.31	94,778	67,053	27,725	41.3%		94,778	67,053			27,725	41.3%
3002	FURRY CREEK OPEN SPACES	0.3068	0.3469	-0.0401	-\$20.05	81,313	78,316	2,997	3.8%		81,313	78,316			2,997	3.8%
Cost Centres -Specified Areas		10.9334	12.3071	-1.3737	-\$686.86	4,078,129	3,509,151	568,978	16.2%	1,716,214	2,019,577	1,746,312	342,338	340,652	274,951	16.1%
AREA D TOTALS		11.1663	12.5406	-1.3743	-\$687.14	7,632,347	6,089,368	1,542,979	25.34%	2,577,600	2,423,615	2,081,461	342,338	340,652	343,840	14.20%

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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General Government Services 1000

40000	1000	Requisition	1,484,213	2,264,231	2,876,403	2,956,235	2,914,997	2,948,420
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

DISTRICT OF SQUAMISH	1,381,227,723	411,988	670,624	851,938	875,583	863,369	873,268
RESORT MUNICIPALITY OF WHISTLER	2,685,536,147	876,835	1,303,902	1,656,433	1,702,406	1,678,658	1,697,905
DISTRICT OF LILLOOET	56,755,592	17,612	27,556	35,007	35,978	35,476	35,883
VILLAGE OF PEMBERTON	158,529,507	51,349	76,970	97,781	100,494	99,093	100,229
ELECTORAL AREA A	31,730,464	11,829	15,406	19,571	20,114	19,834	20,061
ELECTORAL AREA B	18,464,287	5,908	8,965	11,389	11,705	11,542	11,674
ELECTORAL AREA C	164,168,517	54,294	79,708	101,259	104,069	102,617	103,794
ELECTORAL AREA D	167,033,331	54,398	81,099	103,026	105,885	104,408	105,605

Requisition maximums		TOTAL	4,663,445,568	1,484,213	2,264,231	2,876,403	2,956,235	2,914,997	2,948,420
Tax Rate/Dollar Limitation	No Limitation								
Tax Rate		Est. Residential Tax rate /1,000	0.03967	0.04855	0.06168	0.06339	0.06251	0.06322	

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

General Government Services (GGS) is responsible for the administration of the daily affairs of the Regional District. GGS includes the Regional Board, SLRD office, fleet of cars, administrative, communications and financial staff and provides training for employees that enhance the capacity to effectively deliver SLRD services. GGS supports the modernization of government operations and the provision of cost-effective services to consumers.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services										
Revenues										
40000 Requisition			\$1,308,046.00	\$1,484,213.00	\$1,484,213.00	\$1,484,213.00	\$0.00	\$2,264,231.00	53%	
Requisitions			\$1,308,046.00	\$1,484,213.00	\$1,484,213.00	\$1,484,213.00	\$0.00	\$2,264,231.00	53%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40060 Grant in Lieu of Taxes - Fed/Prov			\$949.92	\$950.00	\$984.51	\$2,483.68	(\$1,533.68)	\$984.00	-60%	
40070 Grant in Lieu of Taxes - Municipalities			\$35,920.53	\$35,900.00	\$30,178.20	\$32,979.21	\$2,920.79	\$33,000.00	0%	
40090 Grant in Lieu of Taxes - BC Hydro			\$1,444,451.00	\$1,502,229.00	\$1,516,568.00	\$1,516,568.00	(\$14,339.00)	\$1,577,231.00	4%	
40100 Grant in Lieu of Taxes - BC Rail			\$11,161.07	\$8,000.00	\$0.00	\$10,843.17	(\$2,843.17)	\$10,000.00	-8%	
GILT			\$1,492,482.52	\$1,547,079.00	\$1,547,730.71	\$1,562,874.06	(\$15,795.06)	\$1,621,215.00	4%	
40125 Special Events Permit Application Fees			\$0.00	\$800.00	\$0.00	\$0.00	\$800.00	\$0.00		
40220 Interest Earned on Investments			\$3,863.28	\$5,000.00	\$2,423.00	\$4,286.37	\$713.63	\$4,300.00	0%	Interest earned on operating funds invested
40220 Interest Earned on Investments P9 Miller Creek Power			\$91.92	\$100.00	\$40.30	\$63.64	\$36.36	\$60.00	-6%	Interest earned on reserve balance
40220 Interest Earned on Investments P10 Rutherford Creek Pow			\$2,668.33	\$2,500.00	\$262.18	\$350.96	\$2,149.04	\$350.00	0%	Interest earned on reserve balance
40220 Interest Earned on Investments P11 Furry Creek Power			\$592.03	\$500.00	\$77.33	\$93.59	\$406.41	\$90.00	-4%	Interest earned on reserve balance
40220 Interest Earned on Investments SP9 Gas Tax Community W			\$18,659.65	\$20,000.00	\$2,520.27	\$3,743.15	\$16,256.85	\$3,740.00	0%	Interest earned on reserve balance
40220 Interest Earned on Investments Electoral Area C Recre			\$4,665.23	\$5,000.00	\$601.46	\$828.72	\$4,171.28	\$820.00	-1%	Interest earned on reserve balance
40220 Interest Earned on Investments Carbon Neutral			\$6.88	\$10.00	\$0.89	\$1.23	\$8.77	\$1.00	-19%	Interest earned on reserve balance
40220 Interest Earned on Investments BC Hydro PILT increas			\$1,366.83	\$1,500.00	\$395.31	\$544.18	\$955.82	\$545.00	0%	Interest earned on reserve balance
40220 Interest Earned on Investments BC Hydro PILT increas			\$973.41	\$1,000.00	\$170.98	\$227.16	\$772.84	\$225.00	-1%	Interest earned on reserve balance
40240 Time Allocation To Other Services			\$46,239.22	\$30,000.00	\$20,952.67	\$27,773.42	\$2,226.58	\$30,000.00	8%	
40250 Overhead Recovery from Other Services			\$150,852.00	\$158,454.00	\$158,265.00	\$158,265.00	\$189.00	\$173,507.00	10%	
40260 Flat Rate Overhead Recovery from Other Services			\$21,950.00	\$21,950.00	\$19,200.00	\$21,950.00	\$0.00	\$21,950.00	0%	Includes SSRHD fee
40300 Miscellaneous Revenue			(\$99.76)	\$1,500.00	\$30.01	\$732.44	\$767.56	\$700.00	-4%	
40300 Miscellaneous Revenue			\$0.00	\$0.00	\$300.00	\$300.00	(\$300.00)	\$0.00	-100%	Recovery (Minto) for licence of occupation admin work
40650 Contributions from developers P9 Miller Creek Power			\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	0%	Annual Area C amenity payment; transferred to reserve
40650 Contributions from developers P10 Rutherford Creek Pow			\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	0%	Annual Area C amenity payment; transferred to reserve
40650 Contributions from developers P11 Furry Creek Power			\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$0.00	\$16,000.00	0%	Annual Area C amenity payment; transferred to reserve
Fees & Other Revenues			\$347,829.02	\$344,314.00	\$301,239.40	\$315,159.86	\$29,154.14	\$332,288.00	5%	
40910 Unconditional Grants - Provincial			\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$0.00	\$200,000.00	0%	Regional District Basic Grant
40950 Conditional Grants - Federal			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		FCM MAMP potential grant for Asset Mgmt
40950 Conditional Grants - Federal SP9 Gas Tax Community W			\$326,747.34	\$341,629.00	\$668,504.48	\$668,504.48	(\$326,875.48)	\$341,757.00	-49%	2021 includes top-up payment of \$326,747
40960 Conditional Grants - Provincial			\$1,162.00	\$1,162.00	\$1,051.00	\$1,051.00	\$111.00	\$1,050.00	0%	Climate Action Rev Incentive Prog (wrapping up 21/22)
40960 Conditional Grants - Provincial SP138 C2C Forum			\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00		3rd annual Nukwantwal leadership gathering carried fwd
40960 Conditional Grants - Provincial SP202 Rural Dividend - Hous			\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Rural Dividend Grant -Heritage Site Development (completion deadline March 2023)
40960 Conditional Grants - Provincial SP216 Rural Dividend - Herita			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		
40960 Conditional Grants - Provincial SP219 UBCM Enhanced EOC			\$0.00	\$21,700.00	\$21,700.00	\$21,700.00	\$0.00	\$0.00	-100%	CEPF Grant for a virtual town hall system (50410)
40960 Conditional Grants - Provincial SP222 Jack Webster Bridge R			\$0.00	\$390,898.00	\$0.00	\$0.00	\$390,898.00	\$390,898.00		Grant for the Jack Webster Bridge Replacement - Area D
40960 Conditional Grants - Provincial SP230 COVID-19 Safe Restar			\$502,000.00	\$0.00	\$125,000.00	\$125,000.00	(\$125,000.00)	\$0.00	-100%	COVID-19 Safe Restart Grant
40960 Conditional Grants - Provincial SP231 P205611 - Asset Mana			\$0.00	\$10,000.00	\$10,000.00	\$7,500.00	\$2,500.00	\$0.00	-100%	Grant for AM Gap Analysis and data review
40990 Conditional Grants - Non Governmental			\$0.00	\$50,000.00	\$0.00	\$31,362.97	\$18,637.03	\$18,637.00		NDIT grant for Internship; offset is 50110 \$45K, 50130 \$10K & 50160 \$5K (\$10K SLRD cost)
40990 Conditional Grants - Non Governmental S10 Northern SLRD Econo			\$48,870.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$50,000.00	0%	NDIT grant -Economic Development Capacity Building
40990 Conditional Grants - Non Governmental SP118 NDIT Grant writing sup			\$6,095.24	\$8,000.00	\$0.00	\$8,000.00	\$0.00	\$8,000.00	0%	NDIT grant writing support; offset is 50900 SP118
40990 Conditional Grants - Non Governmental SP70 MIA risk mgmt grant			\$6,577.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		NDIT grant-Façade Improvement program carrying forward into 2022
40990 Conditional Grants - Non Governmental SP158 NDIT Façade Improve			\$0.00	\$0.00	\$0.00	\$1,644.19	(\$1,644.19)	\$18,356.00	1016%	
40990 Conditional Grants - Non Governmental SP239 NDIT- 2021 Regional B			\$0.00	\$0.00	\$0.00	\$42,314.56	(\$42,314.56)	\$32,685.00		2021 accrual for NDIT-Regional Business Liaison
Grants			\$1,101,451.58	\$1,138,389.00	\$1,026,255.48	\$1,157,077.20	(\$18,688.20)	\$1,126,383.00	-3%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services											
40800	Sales of Capital Assets			(\$7,863.86)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Loss on trade-in of Dodge Ram
Sales of Capital Assets				(\$7,863.86)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing	SP107	New office space	\$150,000.00	\$200,000.00	\$130,000.00	\$130,000.00	\$70,000.00	\$0.00	-100%	Short-term borrowing for office renovations
Proceeds from Borrowing				\$150,000.00	\$200,000.00	\$130,000.00	\$130,000.00	\$70,000.00	\$0.00	-100%	
42000	Surplus Deficit - Available			\$353,808.11	\$685,355.00	\$563,287.71	\$563,287.71	\$122,067.29	\$553,307.00	-2%	
Surplus Deficit Prior Year				\$353,808.11	\$685,355.00	\$563,287.71	\$563,287.71	\$122,067.29	\$553,307.00	-2%	
43000	Transfers from Other Service			\$22,608.00	\$19,297.00	\$19,296.00	\$19,296.00	\$1.00	\$20,932.00	8%	Vehicle expense allocation from other departments
43000	Transfers from Other Service	CC2108	Pemberton and District	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000	Transfers from Other Service	CC2109	Pemberton and District	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000	Transfers from Other Service	CC2405	Britannia Beach Debris	\$1,541.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000	Transfers from Other Service	CC2901	Electoral Area A Select	\$1,250.00	\$1,250.00	\$0.00	\$1,000.00	\$250.00	\$0.00	-100%	Area A Select funds for NDIIT Grant writing SP118
43000	Transfers from Other Service	CC2902	Electoral Area B Select	\$1,250.00	\$1,250.00	\$0.00	\$3,500.00	(\$2,250.00)	\$0.00	-100%	Area B Select funds for NDIIT Grant writing SP118
44000	Transfer from Reserve			\$271,504.22	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Prior year's consolidated total
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$85,000.00		Transfer from vehicle replacement reserve
44000	Transfer from Reserve			\$25,000.00	\$25,000.00	\$0.00	\$25,000.00	\$0.00	\$0.00	-100%	Capital reserve for Tempest install and Unit 4 update (50410 & 50440)
44000	Transfer from Reserve			\$30,155.50	\$76,845.00	\$224.70	\$20,224.70	\$56,620.30	\$140,000.00		Area A N. PILT reserve to Bralorne Sewer
44000	Transfer from Reserve			\$22,144.00	\$22,700.00	\$19,383.85	\$19,383.85	\$3,316.15	\$3,316.00	-83%	Area A N. PILT reserve to BRVCA; remainder 2022 for Bralorne Pioneer Mines building to relocate the Bralorne Pioneer Museum
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$204.20	(\$204.20)	\$96.00	-53%	Area A N. PILT reserve for picnic tables; Aug 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00		Area A N. PILT reserve to GB transfer stn for waste audit
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Area A N. PILT reserve to BRVCA Bralorne Recreation Area Committee; Oct 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$19,000.00	(\$19,000.00)	\$0.00		Area A N. PILT reserve to BRVCA, Project Coordinator, Bralorne Recreation Area Committee; Apr 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$10,001.00	\$10,001.00	(\$10,001.00)	\$0.00		Area A N. PILT reserve to BRVCA visitor surge 2021; May 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$1,760.00	\$1,760.00	(\$1,760.00)	\$0.00	-100%	Area A N. PILT reserve to Bralorne water watermain upgrade feasibility study; Jul 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,356.00		Area A N. PILT reserve for 2022 NDIIT Grant writing SP118; Dec 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,536.00		Area A N. PILT reserve to BRVCA grant writer; Jan 2022 res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Area A N. PILT reserve Gold Bridge transfer stn septage trench assessment
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Area A N. PILT reserve Gold Bridge water operations
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,575.00		Area A N. PILT reserve to BRVCA for BRVCA Economic Development Committee
44000	Transfer from Reserve			\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	-100%	Area B N. PILT reserve to DOL REC for SWIMS
44000	Transfer from Reserve			\$1,254.04	\$31,246.00	\$2,709.00	\$10,887.68	\$20,358.32	\$20,358.00	87%	Area B N. PILT reserve for Seton Fire Hall
44000	Transfer from Reserve			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		Area B N. PILT reserve for the development of 2 to 3 fuel management prescriptions; Bd Res Mar 2020
44000	Transfer from Reserve			\$8,000.00	\$0.00	\$21,000.00	\$21,000.00	(\$21,000.00)	\$0.00	-100%	Area B N. PILT reserve to Lillooet & District Rescue Society; Mar 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$10,000.00	\$10,000.00	(\$10,000.00)	\$0.00	-100%	Area B N. PILT reserve to Lillooet Regional Invasive Species Society; Mar 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$24,000.00	(\$24,000.00)	\$0.00	-100%	Area B N. PILT reserve -DOL REC Centre; Nov 2021 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		Area B N. PILT reserve -Lillooet Regional Invasive Species Society; Jan 2022 Bd Res
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,456.00		Area B N. PILT reserve -Lillooet Camelsfoot TV (no req.)
44000	Transfer from Reserve			\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,000.00	\$21,000.00		Up to \$21K S. PILT reserve -SORCA Front Country Rec Trails Master Plan (awaiting backup for payment)

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services											
44000	Transfer from Reserve			\$0.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	0%	S. PILT reserve District of Squamish / Area D Agr. Plan
44000	Transfer from Reserve			\$0.00	\$0.00	\$35,000.00	\$35,000.00	(\$35,000.00)	\$35,000.00	0%	S. PILT reserve for Squamish Library operating costs (\$35k
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		S. PILT reserve to Squamish Environmental Conservation
44000	Transfer from Reserve			\$0.00	\$370,000.00	\$0.00	\$0.00	\$370,000.00	\$370,000.00		Society for map of wildlife connectivity corridors
44000	Transfer from Reserve			\$1,590.00	\$3,000.00	\$2,542.60	\$2,542.60	\$457.40	\$3,000.00	18%	Area C Amenity (Wedgewood) for VOP's 2nd natural grass
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$3,985.44	(\$3,985.44)	\$6,015.00		Area C Amenity (Wedgewood) for maintenance of
44000	Transfer from Reserve	P9	Miller Creek Power	\$33,578.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Anderson Lake dock
44000	Transfer from Reserve	P9	Miller Creek Power	\$450.00	\$500.00	\$450.00	\$450.00	\$50.00	\$500.00	11%	Area C Amenity Anderson Lake dock porta-potties, gravel
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$2,000.00	\$0.00	\$1,833.34	\$166.66	\$0.00	-100%	Area C Amenity funds to WATT Consulting Group
44000	Transfer from Reserve	P9	Miller Creek Power	\$0.00	\$0.00	\$0.00	\$2,062.35	(\$2,062.35)	\$5,088.00		Area C Amenity funds for Devine TS tenure appl.
44000	Transfer from Reserve	P10	Rutherford Creek Pow	\$88,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Prior year's consolidated total
44000	Transfer from Reserve	P10	Rutherford Creek Pow	\$265.73	\$275.00	\$274.82	\$274.82	\$0.18	\$290.00	6%	Area C Amenity funds for Anderson Lake dock insurance
44000	Transfer from Reserve	P10	Rutherford Creek Pow	\$69,908.00	\$69,908.00	\$0.00	\$69,908.00	\$0.00	\$70,000.00	0%	Area C Amenity funds to VOP for Area C Transit
44000	Transfer from Reserve	P10	Rutherford Creek Pow	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	\$500.00	0%	Area C Amenity for Anderson Lake Dock annual rent
44000	Transfer from Reserve	P10	Rutherford Creek Pow	\$0.00	\$20,600.00	\$20,600.00	\$20,600.00	\$0.00	\$0.00	-100%	Area C Amenity -Pemberton Museum's school & cabin
44000	Transfer from Reserve	P10	Rutherford Creek Pow	\$0.00	\$0.00	\$20,000.00	\$20,000.00	(\$20,000.00)	\$0.00	-100%	Area C Amenity funds -Pemberton Cemetary
44000	Transfer from Reserve	P10	Rutherford Creek Pow	\$0.00	\$0.00	\$35,700.00	\$35,700.00	(\$35,700.00)	\$0.00	-100%	Area C Amenity funds for the Pemberton Meadows Fire
44000	Transfer from Reserve	P11	Furry Creek Power	\$21,450.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Assoc - operational contribution
44000	Transfer from Reserve	P11	Furry Creek Power	\$7,450.15	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		Prior year's consolidated total
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$1,762.00	\$0.00	\$0.00	\$1,762.00	\$0.00		Area D Amenity for Britannia Beach dock
44000	Transfer from Reserve	P11	Furry Creek Power	\$1,400.00	\$4,225.00	\$0.00	\$0.00	\$4,225.00	\$0.00		Was Area D Amenity remaining for BBVFD carport;
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$4,478.00	\$0.00	\$0.00	\$4,478.00	\$4,478.00		completed in 2019
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	-100%	Was Area D Amenity for BB trails; completed in 2020
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$185,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D Amenity remaining for Pinecrest / Black Tusk bus
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00		stop shelter; carried fwd
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$10,000.00	\$9,170.00	\$9,170.00	\$830.00	\$0.00	-100%	Area D Amenity for Furry Creek Spit
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$50,000.00	\$88,009.00	(\$88,009.00)	\$0.00	-100%	Prior year's consolidated total
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,600.00		For Asset Mgmt software (50410) from all areas CWF
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00	\$300,000.00		Transfer from all areas CWF for the AM project SP231
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$162,978.00	\$225,208.55	\$225,208.55	(\$62,230.55)	\$0.00	-100%	Area A CWF Bridge River Valley internet upgrade (Minto
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$148,762.00	\$0.00	\$0.00	\$148,762.00	\$148,762.00		Communications)
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		Area A CWF for Bralorne Water asset replacements
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00	\$61,610.00		Area A CWF for Gold Bridge Water asset replacements
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$25,000.00		Area B CWF for Seton Park
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00		Area B CWF to DOL- Rec Centre energy efficiency
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$200,000.00	\$73,120.03	\$73,120.03	\$126,879.97	\$126,880.00		Area B CWF DOL Rec Centre upgrade of HVAC
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$120,000.00	\$450.00	\$450.00	\$119,550.00	\$219,550.00	48689%	Area C CWF for One mile lake boardwalk
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		Area C CWF to Gates Lake Park - Potable water
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$48,285.00	\$0.00	\$0.00	\$48,285.00	\$48,285.00		Area C CWF to VOP for Friendship Trail bridge off-ramp
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$10,000.00	\$10,000.00	(\$10,000.00)	\$0.00	-100%	Area C CWF for Devine Transfer station infrastructure
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$126,038.29	\$128,174.29	(\$128,174.29)	\$66,826.00	-48%	Area D CWF grinder pumps Pinecrest Sewer
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$2,500.00	\$7,000.00	(\$7,000.00)	\$13,000.00	86%	Area D CWF for the Britannia Beach Playground project
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$150,000.00	(\$150,000.00)	\$0.00	-100%	Area D CWF for the Squamish Public Library renovations
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D CWF Ashlu Creek Foundation picnic shelter
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D CWF FC sewer alarms systems for lift stations
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D CWF BB Water UV reactors & computer software
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D CWF FC Water Pump house roof replacement
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D CWF Snow making equipment Olympic park
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,800.00		Area D CWF FC Water capital 2022

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services											
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$26,000.00		Area D CWF BB Water capital 2022
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00		Area D CWF FC Sewer capital 2022
44000	Transfer from Reserve	SP125	Lillooet Agricultural Fd	\$25,000.00	\$25,000.00	\$32,000.00	\$32,000.00	(\$7,000.00)	\$0.00	-100%	Area B PILT for LAFS - program delivery and admin costs (offset is 50900 SP125)
44000	Transfer from Reserve	SP138	C2C Forum	\$0.00	\$11,000.00	\$0.00	\$0.00	\$11,000.00	\$11,000.00		Transfer from relationship building reserve, \$5K for SP138 C2C Forum; carried fwd
44000	Transfer from Reserve	SP214	2020/2021 Covid19 Re	\$153,550.76	\$309,803.00	\$119,655.30	\$341,896.80	(\$32,093.80)	\$131,552.00	-62%	Transfer from COVID Restart Grant
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$82,122.00	\$0.00	\$0.00	\$82,122.00	\$33,151.00		Surplus reserve for exec. search firm costs (50570); 20K for recruitment initiatives (50582)
Transfer Revenue				\$974,318.44	\$2,565,396.00	\$947,584.14	\$1,543,142.65	\$1,022,253.35	\$2,509,241.00	63%	
Total Revenues				\$5,720,071.81	\$7,964,746.00	\$6,000,310.44	\$6,755,754.48	\$1,208,991.52	\$8,406,665.00	20%	
Expenses											
50000	Regional Indemnities			\$107,924.47	\$108,788.00	\$75,791.31	\$106,055.24	\$2,732.76	\$110,191.00	4%	
50010	Regional Meeting Fees & Travel Time			\$2,060.54	\$3,000.00	\$197.00	\$2,833.00	\$167.00	\$3,000.00	6%	Regional meeting fees & travel for Alternates
50020	Regional Expenses			\$2,749.48	\$32,000.00	\$342.51	\$653.62	\$31,346.38	\$32,000.00	4796%	party & \$3K for Board Tour
50030	Electoral Indemnities			\$127,179.16	\$128,197.00	\$92,451.14	\$129,729.83	(\$1,532.83)	\$134,789.00	4%	
50040	Electoral Area Meeting Fees			\$975.00	\$3,000.00	\$333.00	\$444.00	\$2,556.00	\$30,000.00	6657%	Electoral meeting fees & travel for Alternates
50050	Electoral Area Expenses			\$11,813.67	\$34,575.00	\$3,442.73	\$7,669.76	\$26,905.24	\$34,575.00	351%	Electoral Directors meeting, internet and phone expenses; budget includes \$4k for NEDIC meeting costs
50110	Salaries			\$1,016,416.63	\$1,406,174.00	\$895,304.77	\$1,328,790.18	\$77,383.82	\$1,803,401.00	36%	Strategic initiatives (temp) & contracted snow clearing
50110	Salaries	SP214	2020/2021 Covid19 Re	\$38,435.34	\$36,642.00	\$36,642.20	\$36,642.20	(\$0.20)	\$0.00	-100%	COVID-19 Restart grant -OT paid out for additional hours
50130	Benefits			\$237,728.57	\$418,146.00	\$198,300.55	\$273,101.13	\$145,044.87	\$399,178.00	46%	Includes est. 5% increase & new positions relocation costs
50131	Employer Health Tax			\$25,871.95	\$42,248.00	\$22,437.13	\$30,930.89	\$11,317.11	\$41,765.00	35%	1.95% of all remuneration & taxable benefits
50140	Overtime			\$3,236.88	\$2,500.00	\$245.23	\$787.67	\$1,712.33	\$2,500.00	217%	
50160	Training			\$12,332.62	\$24,500.00	\$14,428.17	\$18,444.11	\$6,055.89	\$30,000.00	63%	Increased for new staff and additional training
50170	Dues/Subscriptions/Memberships			\$8,725.48	\$14,100.00	\$8,756.63	\$8,971.63	\$5,128.37	\$14,100.00	57%	
50180	Travel			\$0.00	\$8,000.00	\$380.87	\$651.87	\$7,348.13	\$8,000.00	1127%	
50190	Advertising			\$4,720.14	\$8,000.00	\$6,786.58	\$8,901.58	(\$901.58)	\$11,000.00	24%	2021 includes \$8K in recruitment ads
50195	Meeting Costs			\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00		
50200	Bank Charges & Interest			\$8,364.14	\$12,000.00	\$6,378.09	\$12,454.37	(\$454.37)	\$12,000.00	-4%	
50210	Communications			\$31,928.34	\$34,960.00	\$25,904.55	\$33,342.96	\$1,617.04	\$47,900.00	44%	Phones, internet, sat phones, in-reach, conf. calls & after hours call center; 2022 increase for zoom licences and includes Communication plan \$5K
50210	Communications	SP214	2020/2021 Covid19 Re	\$2,673.98	\$5,000.00	\$4,416.27	\$6,133.31	(\$1,133.31)	\$0.00	-100%	Conferencing solutions using Covid Restart grant
50210	Communications	SP219	UBCM Enhanced EOC	\$0.00	\$71,000.00	\$42,495.93	\$45,794.06	\$25,205.94	\$0.00	-100%	Virtual town hall system using \$21K CEPF grant & COVID Restart Grant
50210	Communications	SP246	Minto Communicatio	\$0.00	\$0.00	\$300.00	\$300.00	(\$300.00)	\$0.00	-100%	License of occupation; to be recovered, accrued in 40300
50220	Courier			\$304.43	\$700.00	\$557.96	\$742.85	(\$42.85)	\$800.00	8%	
50240	Office Supplies			\$11,212.60	\$17,000.00	\$4,840.83	\$7,699.54	\$9,300.46	\$13,000.00	69%	
50240	Office Supplies	SP214	2020/2021 Covid19 Re	\$5,049.59	\$4,000.00	\$764.48	\$794.89	\$3,205.11	\$0.00	-100%	Remote working supplies using Covid Restart grant
50250	Office Recycling			\$1,017.11	\$1,400.00	\$470.72	\$622.46	\$777.54	\$1,100.00	77%	Paper tote service & Office recycling
50260	Office Rent & Maintenance			\$59,045.13	\$63,500.00	\$37,797.55	\$59,179.40	\$4,320.60	\$64,500.00	9%	Monthly office rent, Cleaning services, Landscaping, Office maintenance
50260	Office Rent & Maintenance	SP214	2020/2021 Covid19 Re	\$428.40	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00		Extra cleaning required for COVID-19
50260	Office Rent & Maintenance	SP153	Shared occupancy cos	\$0.00	\$0.00	\$0.00	\$1,112.66	(\$1,112.66)	\$1,500.00	35%	Emergency leak repairs
50270	Miscellaneous Office Expense			\$333.58	\$800.00	\$0.00	\$0.00	\$800.00	\$500.00		
50275	Staff Incentives			\$2,499.88	\$3,750.00	\$661.65	\$885.13	\$2,864.87	\$3,750.00	324%	
50276	Staff Retention			\$4,674.61	\$14,700.00	\$3,411.95	\$11,352.35	\$3,347.65	\$18,100.00	59%	Staff Health & Wellness benefit
50280	Photocopier			\$7,363.84	\$8,345.00	\$4,230.13	\$5,598.90	\$2,746.10	\$7,500.00	34%	
50290	Postage			\$4,892.49	\$5,500.00	\$3,895.42	\$4,142.05	\$1,357.95	\$5,500.00	33%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services											
50300	Publications/Resources			\$375.77	\$2,000.00	\$562.47	\$562.47	\$1,437.53	\$1,000.00	78%	
50310	Records Management			\$5,580.00	\$7,000.00	\$5,580.00	\$5,580.00	\$1,420.00	\$7,000.00	25%	Offsite storage units for full year \$5,580; remainder for shredding
50315	Asset Management			\$0.00	\$62,500.00	\$0.00	\$500.00	\$62,000.00	\$62,500.00		FCM MAMP potential grant of \$50K for Asset Mgmt
50320	Security			\$480.00	\$580.00	\$586.00	\$586.00	(\$6.00)	\$650.00	11%	Security contract for SLRD office
50330	Vehicle Expense			\$5,180.82	\$10,000.00	\$3,305.04	\$4,813.34	\$5,186.66	\$10,000.00	108%	Fuel
50330	Vehicle Expense	SP214	2020/2021 Covid19 Re	\$0.00	\$0.00	\$22.45	\$22.45	(\$22.45)	\$0.00	-100%	Gloves for vehicles - using COVID restart grant
50330	Vehicle Expense	V007	2013 Prius Hybrid	\$90.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50330	Vehicle Expense	V008	2013 4Runner (Toyota	\$1,018.75	\$2,700.00	\$3,781.54	\$4,143.47	(\$1,443.47)	\$1,000.00	-76%	To be replaced in 2022
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$203.71	\$2,500.00	\$4,314.48	\$4,314.48	(\$1,814.48)	\$1,000.00	-77%	To be replaced in 2022
50330	Vehicle Expense	V010	2016 Dodge Ram	\$3,179.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50330	Vehicle Expense	V012	2019 Toyota Rav4 Hyb	\$108.20	\$2,000.00	\$495.50	\$702.33	\$1,297.67	\$2,500.00	256%	
50330	Vehicle Expense	V013	2021 Toyota Tundra	\$0.00	\$1,500.00	\$5.50	\$1,773.75	(\$273.75)	\$2,000.00	13%	
50330	Vehicle Expense		new vehicles	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		
50400	Hardware			\$16,948.95	\$20,000.00	\$2,233.11	\$4,467.56	\$15,532.44	\$20,000.00	348%	For IT hardware (PCs, laptops, printers, etc) Laptops and peripherals for remote working from Covid
50400	Hardware	SP214	2020/2021 Covid19 Re	\$20,712.35	\$20,000.00	\$13,802.21	\$22,598.04	(\$2,598.04)	\$0.00	-100%	Restart (2021) 2021 includes Tempest install \$46,770; 2022 budget includes upgrade of Unit4, \$40K for asset mgmt (\$20K
50410	Software			\$46,850.29	\$162,937.00	\$74,432.54	\$68,652.85	\$94,284.15	\$126,485.00	84%	using CWF); \$30K for other license
50410	Software	SP214	2020/2021 Covid19 Re	\$0.00	\$0.00	\$798.17	\$798.17	(\$798.17)	\$0.00	-100%	
50410	Software			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Online engagement tool implementation (using \$16,500 Covid Restart grant)
50415	Website			\$7,000.00	\$8,410.00	\$6,358.50	\$8,596.00	(\$186.00)	\$46,200.00	437%	Website maintenance & upgrade
50415	Website	SP214	2020/2021 Covid19 Re	\$9,680.01	\$21,000.00	\$0.00	\$0.00	\$21,000.00	\$21,010.00		Staff intranet development using Covid Restart Grant
50430	Board Computer Expense			\$535.85	\$2,500.00	\$749.85	\$749.85	\$1,750.15	\$8,000.00	967%	Replacement laptops and peripherals for Board 2021 includes onboarding Office 365 & Tempest Project Lead; 2022 for Agresso and Tempest annual support, Agresso tax engine update, 6K for livestreaming, and other
50440	Support Services			\$76,234.69	\$174,027.00	\$95,700.17	\$100,625.88	\$73,401.12	\$96,199.00	-4%	IT support
50510	Consulting - Accounting/Audit			\$16,800.00	\$22,000.00	\$0.00	\$31,800.00	(\$9,800.00)	\$33,390.00	5%	Additional budget for emergency response related
50520	Consulting - Legal			\$20,658.67	\$30,000.00	\$6,113.09	\$8,085.11	\$21,914.89	\$55,000.00	580%	activities
50570	Consulting - Other			\$5,065.28	\$6,000.00	\$4,145.26	\$4,982.76	\$1,017.24	\$6,000.00	20%	Records management work
50570	Consulting - Other			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		Employee handbook update; carried forward
50570	Consulting - Other			\$52,977.37	\$0.00	\$0.00	\$8,151.28	(\$8,151.28)	\$5,000.00	-39%	Executive Search firm
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00		Asset Retirement Obligations contract assistance
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Cybersecurity audit /staff training using Covid Restart
50582	Recruitment & retention			\$0.00	\$82,112.00	\$0.00	\$0.00	\$82,112.00	\$20,000.00		For retention & recruitment, reduced to \$20K (was 82,122); Jan 2019 Bd res
50590	Depreciation/Amortization			\$33,629.33	\$60,000.00	\$0.00	\$35,000.00	\$25,000.00	\$40,000.00	14%	
50600	Insurance			\$33,505.36	\$38,505.00	\$34,784.46	\$38,514.46	(\$9.46)	\$43,337.00	13%	Property & equipment, liability, and Dir's AD&D/life/LTD
50600	Insurance	V007	2013 Prius Hybrid	\$2,421.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50600	Insurance	V008	2013 4Runner (Toyota	\$2,550.00	\$2,884.00	\$2,154.67	\$2,154.67	\$729.33	\$1,964.00	-9%	ICBC annual ins. 2021 ilcludes ICBC care refund -\$729
50600	Insurance	V009	2014 Rav4 (Toyota)	\$2,208.00	\$2,513.00	\$1,814.32	\$1,814.32	\$698.68	\$1,691.00	-7%	ICBC annual ins. 2021 includes ICBC care refund -\$699
50600	Insurance	V010	2016 Dodge Ram	\$2,823.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50600	Insurance	V012	2019 Toyota Rav4 Hyb	\$249.00	\$2,933.00	\$2,247.62	\$2,247.62	\$685.38	\$2,159.00	-4%	ICBC annual ins. 2021 includes ICBC care refund -\$685
50600	Insurance	V013	2021 Toyota Tundra	\$0.00	\$3,500.00	\$2,949.40	\$2,949.40	\$550.60	\$2,879.00	-2%	ICBC annual ins. 2021 includes ICBC care refund -\$748
50600	Insurance		new vehicles	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		
50610	Miscellaneous Operating Cost			\$98.90	\$0.00	\$0.00	\$202.50	(\$202.50)	\$0.00		
50660	Rental/Lease of Floor Space			\$450.00	\$450.00	\$450.00	\$450.00	\$0.00	\$500.00	11%	Parking spot at Anderson Lk dock- Area C Amenity funds
50690	Utilities - Hydro			\$16,218.69	\$17,000.00	\$11,249.34	\$16,714.81	\$285.19	\$18,000.00	8%	Hydro for SLRD Office
50900	Special Projects	CC1000	General Government	\$148,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Prior year's consolidated total
50900	Special Projects	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$41,000.00		Regional Connectivity project from Covid Restart Grant

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services											
50900	Special Projects	CC1000	General Government	\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,000.00	\$21,000.00		S. PILT funds to SORCA - \$21K
50900	Special Projects	CC1000	General Government	\$0.00	\$48,285.00	\$0.00	\$0.00	\$48,285.00	\$48,285.00		Area D CWF to Ashlu Creek Foundation for community picnic shelter
50900	Special Projects	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$150,000.00	(\$150,000.00)	\$0.00		Area D CWF Snow making equipment Olympic park
50900	Special Projects	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$70,000.00	(\$70,000.00)	\$12,000.00	-83%	Donation Food Bank - Covered by COVID19 restart grant S. PILT reserve to Squamish Environmental Conservation Society for map of wildlife connectivity corridors
50900	Special Projects	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		
50900	Special Projects	P15	Lillooet Lake Estates	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	S10	Northern SLRD Econo	\$48,870.00	\$79,192.00	\$0.00	\$50,000.00	\$29,192.00	\$50,000.00	0%	NDIT grant -Economic Development Capacity Building
50900	Special Projects	S11	SLRD Jackets	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00		
50900	Special Projects	S13	Climate Action Carbon	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00		
50900	Special Projects	SP9	Gas Tax Community W	\$0.00	\$0.00	\$50,000.00	\$88,009.00	(\$88,009.00)	\$0.00	-100%	Area A CWF -Minto Communications BRV internet
50900	Special Projects	SP12	Fraser Basin Managen	\$7,045.00	\$7,150.00	\$7,045.00	\$7,045.00	\$105.00	\$7,150.00	1%	
50900	Special Projects	SP42	Climate Action Plan	\$600.00	\$320.00	\$0.00	\$300.00	\$20.00	\$320.00	7%	SOFI licence (was SmartTool)
50900	Special Projects	SP70	MIA risk mgmt grant	\$6,577.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP104	Crimestoppers Grant	\$2,500.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00		
50900	Special Projects	SP109	Boundary expansion v	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00	\$30,000.00		Potential boundary expansion reviews; carried fwd BRVCA grant writing support, offsets with 40990 SP118 &
50900	Special Projects	SP118	NDIT Grant writing sup	\$10,500.00	\$10,500.00	\$0.00	\$12,500.00	(\$2,000.00)	\$9,356.00	-25%	transfer from Area A PILT Dec 2021 Bd Res
50900	Special Projects	SP125	Lillooet Agricultural Fd	\$34,878.00	\$25,000.00	\$32,000.00	\$32,000.00	(\$7,000.00)	\$0.00	-100%	Area B PILT reserve to LAFS for operations
50900	Special Projects	SP126	BC Rural Centre Grant	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00		Formerly SIBAC; Did not request funds since 2018 For 3rd annual Nukwantwal leadership gathering, incl grant of \$5K + \$5K relationship building reserve
50900	Special Projects	SP138	C2C Forum	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		
50900	Special Projects	SP157	Pemberton Meadows	\$57,985.00	\$0.00	\$35,700.00	\$35,700.00	(\$35,700.00)	\$0.00	-100%	NDIT grant-Façade Improvement program - Gold Dust
50900	Special Projects	SP158	NDIT Façade Improve	\$0.00	\$0.00	\$0.00	\$1,644.19	(\$1,644.19)	\$18,356.00	1016%	Motel; carried forward Strategic Plan -From relationship building reserve for continuing first nations relationships; carried forward 2020 includes SLRD entrance cabinet.
50900	Special Projects	SP172	Relationship Building	\$0.00	\$6,000.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00		
50900	Special Projects	SP173	50 year anniversary	\$3,190.87	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00		
50900	Special Projects	SP202	Rural Dividend - Hous	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		FY20 was Rural Dividend Grant - Housing in Area A
50900	Special Projects	SP215	SFPC-Implementation	\$20,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	0%	S. PILT funds for implementation of Ag Plan Rural Dividend Grant -Heritage Site Development (Payment deferred; completion date March 2023)
50900	Special Projects	SP216	Rural Dividend - Herit	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		
50900	Special Projects	SP221	Community Energy &	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00	\$30,000.00		Strategic Plan -Community Energy & Climate Action Plan
50900	Special Projects	SP222	Jack Webster Bridge R	\$522.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP223	Climate Adaptation As	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Strategic Plan -Climate Adaptation Assessment (moved to Gen Gov't from Planning 1200)
50900	Special Projects	SP231	P205611 - Asset Mana	\$0.00	\$20,000.00	\$16,670.00	\$16,670.00	\$3,330.00	\$0.00	-100%	AM Gap Analysis; \$7.5K Prov grant & up to \$10K CWF
50900	Special Projects	SP239	NDIT- 2021 Regional B	\$0.00	\$0.00	\$0.00	\$15.75	(\$15.75)	\$0.00	-100%	Strategic Plan -Regional Trails Master Plan; deferred to 2023
50900	Special Projects	SP253	Regional Trails Master	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
51012	Capital Grant			\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53150	Contribution To Other Governments			\$53,162.95	\$61,945.00	\$0.00	\$61,945.22	(\$0.22)	\$71,166.00	15%	DOL PILT allocation as per policy, funds sent in July Up to \$263,535 Area B CWF -DOL energy efficiency at Rec Centre
53150	Contribution To Other Governments			\$0.00	\$162,978.00	\$225,208.55	\$225,208.55	(\$62,230.55)	\$0.00	-100%	Up to \$148,762 Area B CWF -DOL upgrade of HVAC
53150	Contribution To Other Governments			\$0.00	\$148,762.00	\$0.00	\$0.00	\$148,762.00	\$148,762.00		
53150	Contribution To Other Governments			\$69,908.00	\$69,908.00	\$0.00	\$69,908.00	\$0.00	\$70,000.00	0%	Area C Transit funds to VOP
53150	Contribution To Other Governments			\$14,220.67	\$14,221.00	\$35,000.00	\$49,220.67	(\$34,999.67)	\$49,221.00	0%	Squamish Library Funds as per policy and S. PILT resol Area D CWF for the Squamish Public Library renovations Area C CWF to VOP Friendship Trail bridge Off Ramp (\$25K) & Area C Amenity for Second Soccer Field (\$370K)
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		Area D CWF for the Squamish Public Library renovations Time expense from other departments; 2022 includes
53150	Contribution To Other Governments			\$175,000.00	\$395,000.00	\$0.00	\$0.00	\$395,000.00	\$395,000.00		
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		
53200	Time Allocation from Other Services	CC1000	General Government	\$75,750.91	\$70,896.00	\$65,714.92	\$93,549.37	(\$22,653.37)	\$150,000.00	60%	Regional Fire Chief time allocation, UES Project manager

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services											
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$4,088.72	\$4,000.00	\$1,013.54	\$1,229.55	\$2,770.45	\$4,000.00	225%	Vehicle maintenance time
53201	Time Allocation from Other Services	GG2	Building Maintenance	\$0.00	\$0.00	\$0.00	\$43.34	(\$43.34)	\$2,000.00	4515%	Building maintenance time
53200	Time Allocation from Other Services	S12	Special Events Time A	\$0.00	\$880.00	\$0.00	\$0.00	\$880.00	\$0.00		
53200	Time Allocation from Other Services	SP183	Black Tusk Utility hand	\$344.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$0.00	\$4,478.00	\$0.00	\$0.00	\$4,478.00	\$4,478.00		
53200	Time Allocation from Other Services	SP221	Community Energy &	\$79.42	\$4,000.00	\$0.00	\$0.00	\$4,000.00	\$10,000.00		
53200	Time Allocation from Other Services	SP222	Jack Webster Bridge R	\$0.00	\$0.00	\$163.17	\$155.53	(\$155.53)	\$10,000.00	6330%	
53200	Time Allocation from Other Services	SP231	P205611 - Asset Mana	\$0.00	\$0.00	\$4,058.57	\$3,868.49	(\$3,868.49)	\$0.00	-100%	Time charged to Asset Management gap analysis
53200	Time Allocation from Other Services	SP253	Regional Trails Master	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Time allocation for Regional Trails Master Plan; deferred to 2023
Operating Expenses				\$2,882,516.37	\$4,682,091.00	\$2,283,174.79	\$3,536,327.87	\$1,145,763.13	\$4,997,207.00	41%	
99996	Fixed Asset Increase			\$1,566.23	\$5,000.00	\$1,096.90	\$1,096.90	\$3,903.10	\$0.00	-100%	Office furniture; 2021 for building dept desks & shelving
99996	Fixed Asset Increase	SP107	New office space	\$43,068.10	\$0.00	\$15,150.00	\$15,150.00	(\$15,150.00)	\$0.00	-100%	2021 -SLRD Office security door, downspout work and A/C for server room
99996	Fixed Asset Increase			\$12,339.48	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00		New IT server
99996	Fixed Asset Increase			\$65,492.82	\$0.00	\$0.00	\$0.00	\$0.00	\$85,000.00		Vehicle purchases from reserve (2 in 2022)
99996	Fixed Asset Increase			\$0.00	\$390,375.00	\$0.00	\$0.00	\$390,375.00	\$390,375.00		Jack Webster Bridge -Area D, 100% Prov grant
Capital Expenditures				\$122,466.63	\$395,375.00	\$16,246.90	\$16,246.90	\$379,128.10	\$510,375.00	3041%	
52040	SLRD - Debt Charges - Principal			\$53,766.58	\$53,767.00	\$53,766.58	\$53,766.58	\$0.42	\$53,767.00	0%	Principal on MFA loan for office reno
52050	SLRD - Debt Charges - Interest			\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$0.00	\$32,000.00	0%	Interest on MFA loan for office reno
52060	Short-term Debt Charges - Principal			\$0.00	\$70,000.00	\$0.00	\$0.00	\$70,000.00	\$70,000.00		Short-term borrowing principal
52065	Short-term Debt Charges - Interest			\$680.21	\$5,000.00	\$1,368.72	\$2,041.68	\$2,958.32	\$3,400.00	67%	Short-term borrowing interest
Principal & Interest				\$86,446.79	\$160,767.00	\$87,135.30	\$87,808.26	\$72,958.74	\$159,167.00	81%	
53000	Transfer to Reserve			\$50,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$0.00	\$60,000.00	0%	Capital (\$30K) & vehicle (\$30K) reserves
53000	Transfer to Reserve			\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00	\$3,000.00	0%	Transfer to Board Orientation reserve as per Bd request
53000	Transfer to Reserve	P9	Miller Creek Power	\$40,091.92	\$40,100.00	\$40,040.30	\$40,063.64	\$36.36	\$40,060.00	0%	Amenity received + interest transferred to reserve
53000	Transfer to Reserve	P10	Rutherford Creek Pow	\$42,668.33	\$42,500.00	\$40,262.18	\$40,350.96	\$2,149.04	\$40,350.00	0%	Amenity received + interest transferred to reserve
53000	Transfer to Reserve	P11	Furry Creek Power	\$16,592.03	\$16,500.00	\$16,077.33	\$16,093.59	\$406.41	\$16,090.00	0%	Amenity received + interest transferred to reserve
53000	Transfer to Reserve	SP230	COVID-19 Safe Restar	\$502,000.00	\$0.00	\$125,000.00	\$125,000.00	(\$125,000.00)	\$0.00	-100%	COVID-19 Safe Restart Grant transferred to reserve
53000	Transfer to Reserve	SP9	Gas Tax Community V	\$345,406.99	\$361,629.00	\$671,024.75	\$672,247.63	(\$310,618.63)	\$345,497.00	-49%	CWF received + interest transferred to reserve
53000	Transfer to Reserve		Electoral Area C Recre	\$4,665.23	\$5,000.00	\$601.46	\$828.72	\$4,171.28	\$820.00	-1%	Interests earned transferred to reserve
53000	Transfer to Reserve		Carbon Neutral	\$6.88	\$10.00	\$0.89	\$1.23	\$8.77	\$1.00	-19%	Interests earned transferred to reserve
53000	Transfer to Reserve		BC Hydro PILT increas	\$214,018.65	\$249,281.00	\$248,176.17	\$248,325.04	\$955.96	\$285,209.00	15%	BC Hydro N PILT received + interest to reserve
53000	Transfer to Reserve		BC Hydro PILT increas	\$78,403.38	\$92,297.00	\$91,467.69	\$91,523.87	\$773.13	\$106,081.00	16%	BC Hydro S PILT received + interest to reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$114,000.00	\$114,000.00	\$114,000.00	\$0.00	\$0.00	-100%	
53100	Contribution To Other Services			\$559,583.40	\$559,583.00	\$559,583.40	\$559,583.40	(\$0.40)	\$559,583.00	0%	BC Hydro PILT allocation (accrual)-as per Policy
53100	Contribution To Other Services			\$0.00	\$172,850.00	\$0.00	\$89,823.90	\$83,026.10	\$0.00	-100%	COVID-19 Restart Grant for interest inv losses
53100	Contribution To Other Services	CC1010	Regional Invasive Spee	\$0.00	\$0.00	\$10,000.00	\$10,000.00	(\$10,000.00)	\$30,000.00	200%	Area B PILT -Lillooet Regional Invasive Species Society
53100	Contribution To Other Services	CC1200	Land Planning & Zonir	\$15,552.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area B PILT -Ucwalmicw Centre Organic farm school
53100	Contribution To Other Services	CC1200	Land Planning & Zonir	\$0.00	\$0.00	\$86.65	\$2,339.97	(\$2,339.97)	\$0.00	-100%	COVID-19 Restart Grant used Planning
53100	Contribution To Other Services	CC1300A	Utilities Department	\$3,407.27	\$0.00	\$3,344.68	\$6,295.81	(\$6,295.81)	\$0.00	-100%	COVID-19 Restart Grant used in UES
53100	Contribution To Other Services	CC1400	Building Inspection Se	\$113.22	\$0.00	\$0.00	\$1,500.00	(\$1,500.00)	\$0.00		COVID-19 Restart Grant used Building
53100	Contribution To Other Services	CC1703	Lillooet Area Rescue S	\$8,000.00	\$0.00	\$21,000.00	\$21,000.00	(\$21,000.00)	\$0.00	-100%	Area B PILT -fixes to rescue vehicle
53100	Contribution To Other Services	CC1706	Fire Protection Lillooe	\$17,183.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area B PILT -Lillooet FD sprinkler protection unit trailer
53100	Contribution To Other Services	CC1708	Fire Protection Gariba	\$498.27	\$0.00	\$523.06	\$523.06	(\$523.06)	\$0.00	-100%	COVID-19 Restart Grant used in GVFD
53100	Contribution To Other Services	CC1711	Fire Protection Seton-	\$1,254.04	\$31,246.00	\$2,709.00	\$10,887.68	\$20,358.32	\$20,358.00	87%	Area B PILT Seton Fire hall
53100	Contribution To Other Services	CC1714	Howe Sound East Fire	\$17,500.00	\$1,762.00	\$0.00	\$0.00	\$1,762.00	\$0.00		Area D Amenity - BBFD training yard
53100	Contribution To Other Services	CC1714	Howe Sound East Fire	\$2,120.28	\$0.00	\$173.37	\$173.37	(\$173.37)	\$0.00	-100%	COVID-19 Restart Grant used in BBVFD
53100	Contribution To Other Services	CC1761	Emergency Planning	\$3,043.50	\$0.00	\$2,596.55	\$8,673.05	(\$8,673.05)	\$0.00	-100%	COVID-19 Restart Grant used
53100	Contribution To Other Services	CC1761	Emergency Planning	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		Up to \$50K Area B N PILT -wildfire fuel mgmt projects
53100	Contribution To Other Services	CC1900	Pemberton Refuse Gr	\$2,752.91	\$0.00	\$0.00	\$20,000.00	(\$20,000.00)	\$0.00		COVID-19 Restart Grant used
53100	Contribution To Other Services	CC1902	Lillooet Area Refuse G	\$846.98	\$0.00	\$367.25	\$367.25	(\$367.25)	\$0.00	-100%	COVID-19 Restart Grant used

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services										
53100	Contribution To Other Services	CC1904	DArCy Dev-Birkenhead	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00	Area C CWF for Devine Transfer station; carried fwd
53100	Contribution To Other Services	CC1904	DArCy Dev-Birkenhead	\$2,411.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	COVID-19 Restart Grant used
53100	Contribution To Other Services	CC1904	DArCy Dev-Birkenhead	\$1,500.00	\$0.00	\$0.00	\$2,062.35	(\$2,062.35)	\$5,088.00	Area C Amenity Funds - Devine TS
53100	Contribution To Other Services	CC1906	Area A Refuse Ground	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	Area A PILT for waste audit at GB transfer station
53100	Contribution To Other Services	CC1906	Area A Refuse Ground	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	Area A PILT for GB transfer stn septic trench assessment
53100	Contribution To Other Services	CC1906	Area A Refuse Ground	\$238.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	COVID-19 Restart Grant used
53100	Contribution To Other Services	CC2003	Lillooet Camelsfoot TV	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,456.00	Area B N. PILT reserve -Lillooet Camelsfoot TV (no req.)
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Cen	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	-100% Area B PILT funds to DOL for pool to support SWIMS
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Cen	\$0.00	\$0.00	\$0.00	\$24,000.00	(\$24,000.00)	\$0.00	-100% Area B PILT funds -DOL REC Center
53100	Contribution To Other Services	CC2106	Pemberton Dist Com F	\$37,243.26	\$0.00	\$30,093.00	\$30,093.00	(\$30,093.00)	\$0.00	-100% COVID-19 Restart Grant used
53100	Contribution To Other Services	CC2106C	Pemberton Youth Cen	\$815.25	\$0.00	\$0.00	\$244.00	(\$244.00)	\$0.00	-100% COVID-19 Restart Grant used
53100	Contribution To Other Services	CC2200	Bralorne Museum CLS	\$5,000.00	\$12,500.00	\$9,183.85	\$9,388.05	\$3,111.95	\$3,412.00	-64% Area A PILT for Bralorne museum
53100	Contribution To Other Services	CC2202	Pemberton & District.	\$0.00	\$20,600.00	\$20,600.00	\$20,600.00	\$0.00	\$0.00	-100% Area C Amenity -Pemberton Museum school & cabin prj
53100	Contribution To Other Services	CC2601	Area C-Vill Pemberton	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	(\$20,000.00)	\$0.00	-100% Area C Amenity -Columbarium, Pemberton Cemetry
53100	Contribution To Other Services	CC2701	Furry Creek Water LSA	\$0.00	\$0.00	\$2,500.00	\$7,000.00	(\$7,000.00)	\$13,000.00	86% Area D CWF -Furry Ck Water pump house roof
53100	Contribution To Other Services	CC2701	Furry Creek Water LSA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,800.00	Area D CWF -Furry Ck Water capital 2022
53100	Contribution To Other Services	CC2703	Bralorne Water LSA	\$0.00	\$0.00	\$1,760.00	\$1,760.00	(\$1,760.00)	\$0.00	-100% Area A N. PILT reserve to Bralorne water
53100	Contribution To Other Services	CC2703	Bralorne Water LSA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,600.00	Area A CWF for Bralorne water assets
53100	Contribution To Other Services	CC2705	Britannia Water	\$0.00	\$0.00	\$126,038.29	\$127,134.29	(\$127,134.29)	\$66,826.00	-47% Area D CWF BB Water UV reactors & computer software
53100	Contribution To Other Services	CC2705	Britannia Water	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$26,000.00	Area D CWF BB Water Capital 2022
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$10,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$20,729.00	Area A Gas Tax CWF for GB water assets
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	Area A PILT to Gold Bridge Water for operations
53100	Contribution To Other Services	CC2707	D'Arcy Water	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Area C Amenity funds for D'arcy water
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$30,155.50	\$76,845.00	\$273.73	\$20,273.73	\$56,571.27	\$140,000.00	591% Area A PILT Bralorne sewer (multiple Bd. Res's budgeted)
53100	Contribution To Other Services	CC2801	Furry Creek Sewer LSA	\$0.00	\$0.00	\$10,000.00	\$10,000.00	(\$10,000.00)	\$0.00	-100% Area D CWF FC sewer alarms systems for lift stations
53100	Contribution To Other Services	CC2801	Furry Creek Sewer LSA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00	Area D CWF FC Sewer capital 2022
53100	Contribution To Other Services	CC2804	Pincrest Sewer	\$0.00	\$200,000.00	\$73,120.03	\$73,120.03	\$126,879.97	\$126,880.00	74% Area D CWF -purchase and installation of grinder pumps
53100	Contribution To Other Services	CC2804	Pincrest Sewer	\$4,820.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	COVID-19 Restart Grant used
53100	Contribution To Other Services	CC3000	Electoral Areas Comm	\$0.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00	\$61,610.00	Area C CWF to Gates Lake Park - Potable water
53100	Contribution To Other Services	CC3000	Electoral Areas Comm	\$2,897.99	\$0.00	\$0.00	\$3,985.44	(\$3,985.44)	\$6,015.00	51% Area C Amenity -Anderson Lake portapotties & fencing
53100	Contribution To Other Services	CC3000	Electoral Areas Comm	\$500.00	\$500.00	\$0.00	\$500.00	\$0.00	\$500.00	0% Area C Amenity -Anderson Lake Dock annual rent
53100	Contribution To Other Services	CC3000	Electoral Areas Comm	\$265.73	\$275.00	\$274.82	\$274.82	\$0.18	\$290.00	6% Area C Amenity -Anderson Lake Dock insurance
53100	Contribution To Other Services	CC3000	Electoral Areas Comm	\$1,590.00	\$3,000.00	\$2,542.60	\$2,542.60	\$457.40	\$3,000.00	18% Area C Amenity -Anderson Lake Dock maintenance
53100	Contribution To Other Services	CC3000	Electoral Areas Comm	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00	\$300,000.00	Area B Gas Tax CWF -Area B Seton Park
53100	Contribution To Other Services	CC3000	Electoral Areas Comm	\$7,450.15	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	Area D Amenity -Britannia Beach dock staff time
53100	Contribution To Other Services	CC3001	Britannia Parks and Tr	\$1,482.34	\$4,225.00	\$0.00	\$0.00	\$4,225.00	\$0.00	Area D Amenity remaining funds -BB trails upgrades
53100	Contribution To Other Services	CC3001	Britannia Parks and Tr	\$0.00	\$120,000.00	\$450.00	\$450.00	\$119,550.00	\$219,550.00	48689% Area D CWF -Britannia Beach Playground project
53100	Contribution To Other Services	CC3002	Furry Creek Open Spa	\$0.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	-100% Area D Amenity -Furry Creek Spit renovation
53100	Contribution To Other Services	CC3002	Furry Creek Open Spa	\$1,331.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	COVID-19 Restart Grant used
53100	Contribution To Other Services	CC3003	Pemberton Valley Rec	\$95.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	COVID-19 Restart Grant used
53100	Contribution To Other Services	CC3004	Sea to Sky Trails	\$77.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	COVID-19 Restart Grant used
53100	Contribution To Other Services	CC3102	Bridge River Valley Eco	\$0.00	\$5,200.00	\$5,200.00	\$5,200.00	\$0.00	\$0.00	-100% Area A PILT for BRVCA - FS review engagement
53100	Contribution To Other Services	CC3102	Bridge River Valley Eco	\$22,144.00	\$0.00	\$19,000.00	\$19,000.00	(\$19,000.00)	\$0.00	-100% Area A PILT for BRVCA - Sunshine Mountain rec site
53100	Contribution To Other Services	CC3102	Bridge River Valley Eco	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	-100% Area A PILT for BRVCA - NDI Marketing program
53100	Contribution To Other Services	CC3102	Bridge River Valley Eco	\$0.00	\$0.00	\$10,001.00	\$10,001.00	(\$10,001.00)	\$0.00	-100% Area A PILT for BRVCA - Visitor Surge Respect Prg.
53100	Contribution To Other Services	CC3102	Bridge River Valley Eco	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	Area A N. PILT reserve to BRVCA Bralorne Recreation Area Committee; Oct 2021 Bd Res
53100	Contribution To Other Services	CC3102	Bridge River Valley Eco	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,536.00	Area A N. PILT reserve to BRVCA for grant writer
53100	Contribution To Other Services	CC3102	Bridge River Valley Eco	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,575.00	Area A N. PILT reserve to BRVCA for BRVCA Economic Development Committee
53100	Contribution To Other Services	CC3201	Regional Transit Plann	\$0.00	\$2,000.00	\$0.00	\$1,833.34	\$166.66	\$0.00	-100% Area C Amenity for WATT Consulting contract
Transfer Expenses				\$2,098,983.64	\$2,786,513.00	\$2,406,072.05	\$2,597,064.82	\$189,448.18	\$2,779,916.00	7%
50590	Depreciation/Amortization			(\$33,629.33)	(\$60,000.00)	\$0.00	(\$35,000.00)	(\$25,000.00)	(\$40,000.00)	14%

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1000 - General Government Services									
Non-Taxable Expenses (Depreciation)		(\$33,629.33)	(\$60,000.00)	\$0.00	(\$35,000.00)	(\$25,000.00)	(\$40,000.00)	14%	
Total Expenses		\$5,156,784.10	\$7,964,746.00	\$4,792,629.04	\$6,202,447.85	\$1,762,298.15	\$8,406,665.00	3185%	
Surplus/ (Deficit)		\$563,287.71	\$0.00	\$1,207,681.40	\$553,306.63	(\$553,306.63)	\$0.00		
30000	Reserve - Capital Works and Equipment	\$96,414.97		\$126,414.97	\$101,414.97		\$131,414.97		
30008	Reserve - COVID-19 Safe Restart Grant	\$348,449.24		\$353,793.94	\$131,552.44		\$0.00		
30010	Reserve - Equipment Replacement	\$65,689.39		\$65,689.39	\$65,689.39		\$65,689.39		
30020	Reserve - Vehicle Replacement	\$43,491.39		\$73,491.39	\$73,491.39		\$18,491.39		
30040	Reserve - Amenities Fund	\$15,804.62	P9 Miller Creek Power	\$55,394.92	\$51,522.57		\$85,994.57		
30040	Reserve - Amenities Fund	\$244,842.30	P10 Rutherford Creek Pow	\$208,029.66	\$138,210.44		\$107,770.44		
30040	Reserve - Amenities Fund	\$50,522.35	P11 Furry Creek Power	\$42,584.42	\$26,615.94		\$28,227.94		
30041	Reserve - Trust Agreement Fund	\$13,614.89	P11 Furry Creek Power	\$13,630.15	\$13,614.89		\$13,614.89		
30090	Reserve - Gas Tax Agreement Community Works	\$2,398,133.49		\$2,571,841.37	\$2,379,249.25		\$1,402,704.25		
30100	Reserve - Electoral Area C Recreational Facilities	\$537,275.83		\$535,201.18	\$531,576.51		\$153,381.51		
30120	Reserve - Carbon Neutral	\$796.93		\$797.82	\$798.16		\$799.16		
30125	Reserve - BC Hydro PILT increase North	\$255,168.68		\$369,975.30	\$315,032.29		\$280,548.29		
30126	Reserve - BC Hydro PILT increase South	\$115,279.90		\$131,747.59	\$131,803.77		\$121,884.77		
30127	Reserve - Relationship Building	\$11,054.93		\$11,054.93	\$11,054.93		\$54.93		
30130	Reserve - Board Orientation	\$6,000.00		\$9,000.00	\$9,000.00		\$12,000.00		
30999	Operational Surplus reserve	\$275,955.97		\$389,955.97	\$389,955.97		\$356,804.97		Aprox. \$633K = minimum reserve guideline
Reserves		\$4,478,494.88		\$4,958,603.00	\$4,370,582.91		\$2,779,381.47		

	2020 Opening Balance	2021 PILT Allocation	2021 Usage	2021 interest allocated	2021 Closing Balance	2022 Closing Balance
Reserve Balance - BC Hydro PILT increase North divided by area	\$255,168.68	\$247,780.86	(\$188,461.43)	\$544.18	\$315,032.29	\$280,548.29
- Electoral Area A	\$113,586.78	\$123,890.43	(\$70,573.75)	\$288.80	\$167,192.26	\$100,917.76
- Electoral Area B	\$141,581.90	\$123,890.43	(\$117,887.68)	\$255.38	\$147,840.03	\$179,630.53

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1000 - General Government Services												
44000	Transfer from Reserve	P11	Furry Creek Power	\$7,450.15	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$1,762.00	\$0.00	\$1,762.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11	Furry Creek Power	\$1,400.00	\$4,225.00	\$0.00	\$4,225.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$4,478.00	\$0.00	\$4,478.00	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	P11	Furry Creek Power	\$0.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$185,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$10,000.00	\$9,170.00	\$830.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$88,009.00	(\$88,009.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$16,600.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$20,729.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$162,978.00	\$225,208.55	(\$62,230.55)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$148,762.00	\$0.00	\$148,762.00	\$148,762.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$61,610.00	\$0.00	\$61,610.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$200,000.00	\$73,120.03	\$126,879.97	\$126,880.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$120,000.00	\$450.00	\$119,550.00	\$219,550.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$48,285.00	\$0.00	\$48,285.00	\$48,285.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$10,000.00	(\$10,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$128,174.29	(\$128,174.29)	\$66,826.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$7,000.00	(\$7,000.00)	\$13,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$150,000.00	(\$150,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$12,800.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$26,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP9	Gas Tax Community W	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP125	Lillooet Agricultural Fc	\$25,000.00	\$25,000.00	\$32,000.00	(\$7,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP138	C2C Forum	\$0.00	\$11,000.00	\$0.00	\$11,000.00	\$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP214	2020/2021 Covid19 Re	\$153,550.76	\$309,803.00	\$341,896.80	(\$32,093.80)	\$131,552.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$82,122.00	\$0.00	\$82,122.00	\$33,151.00	\$48,971.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$974,318.44	\$2,565,396.00	\$1,543,142.65	\$1,022,253.35	\$2,509,241.00	\$74,830.00	\$26,515.00	\$27,190.00	\$27,886.00
Total Revenues				\$5,720,071.81	\$7,964,746.00	\$6,755,754.48	\$1,208,991.52	\$8,406,665.00	\$5,631,225.00	\$5,734,979.00	\$5,769,474.00	\$5,881,586.00
Expenses												
50000	Regional Indemnities			\$107,924.47	\$108,788.00	\$106,055.24	\$2,732.76	\$110,191.00	\$113,497.00	\$116,902.00	\$120,409.00	\$124,021.00
50010	Regional Meeting Fees & Travel Time			\$2,060.54	\$3,000.00	\$2,833.00	\$167.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50020	Regional Expenses			\$2,749.48	\$32,000.00	\$653.62	\$31,346.38	\$32,000.00	\$32,960.00	\$33,949.00	\$34,967.00	\$36,016.00
50030	Electoral Indemnities			\$127,179.16	\$128,197.00	\$129,729.83	(\$1,532.83)	\$134,789.00	\$138,833.00	\$142,998.00	\$147,288.00	\$151,707.00
50040	Electoral Area Meeting Fees			\$975.00	\$3,000.00	\$444.00	\$2,556.00	\$30,000.00	\$30,900.00	\$31,827.00	\$32,782.00	\$33,765.00
50050	Electoral Area Expenses			\$11,813.67	\$34,575.00	\$7,669.76	\$26,905.24	\$34,575.00	\$35,612.00	\$36,680.00	\$37,780.00	\$38,913.00
50110	Salaries			\$1,016,416.63	\$1,406,174.00	\$1,328,790.18	\$77,383.82	\$1,803,401.00	\$2,010,510.00	\$2,070,016.00	\$1,984,826.00	\$2,044,371.00
50110	Salaries	SP214	2020/2021 Covid19 Re	\$38,435.34	\$36,642.00	\$36,642.20	(\$0.20)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits			\$237,728.57	\$418,146.00	\$273,101.13	\$145,044.87	\$399,178.00	\$445,021.00	\$458,372.00	\$472,123.00	\$486,287.00
50131	Employer Health Tax			\$25,871.95	\$42,248.00	\$30,930.89	\$11,317.11	\$41,765.00	\$46,561.00	\$47,958.00	\$49,397.00	\$50,879.00
50140	Overtime			\$3,236.88	\$2,500.00	\$787.67	\$1,712.33	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50160	Training			\$12,332.62	\$24,500.00	\$18,444.11	\$6,055.89	\$30,000.00	\$25,235.00	\$25,992.00	\$26,772.00	\$27,575.00
50170	Dues/Subscriptions/Memberships			\$8,725.48	\$14,100.00	\$8,971.63	\$5,128.37	\$14,100.00	\$14,523.00	\$14,959.00	\$15,408.00	\$15,870.00
50180	Travel			\$0.00	\$8,000.00	\$651.87	\$7,348.13	\$8,000.00	\$8,240.00	\$8,487.00	\$8,742.00	\$9,004.00
50190	Advertising			\$4,720.14	\$8,000.00	\$8,901.58	(\$901.58)	\$11,000.00	\$11,330.00	\$11,670.00	\$12,020.00	\$12,381.00
50195	Meeting Costs			\$0.00	\$500.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50200	Bank Charges & Interest			\$8,364.14	\$12,000.00	\$12,454.37	(\$454.37)	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1000 - General Government Services												
50210	Communications			\$31,928.34	\$34,960.00	\$33,342.96	\$1,617.04	\$47,900.00	\$49,337.00	\$50,817.00	\$52,342.00	\$53,912.00
50210	Communications	SP214	2020/2021 Covid19 Re	\$2,673.98	\$5,000.00	\$6,133.31	(\$1,133.31)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications	SP219	UBCM Enhanced EOC	\$0.00	\$71,000.00	\$45,794.06	\$25,205.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications	SP246	Minto Communicati	\$0.00	\$0.00	\$300.00	(\$300.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier			\$304.43	\$700.00	\$742.85	(\$42.85)	\$800.00	\$824.00	\$849.00	\$874.00	\$900.00
50240	Office Supplies			\$11,212.60	\$17,000.00	\$7,699.54	\$9,300.46	\$13,000.00	\$13,390.00	\$13,792.00	\$14,206.00	\$14,632.00
50240	Office Supplies	SP214	2020/2021 Covid19 Re	\$5,049.59	\$4,000.00	\$794.89	\$3,205.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50250	Office Recycling			\$1,017.11	\$1,400.00	\$622.46	\$777.54	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
50260	Office Rent & Maintenance			\$59,045.13	\$63,500.00	\$59,179.40	\$4,320.60	\$64,500.00	\$66,435.00	\$68,428.00	\$70,481.00	\$72,595.00
50260	Office Rent & Maintenance	SP214	2020/2021 Covid19 Re	\$428.40	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50260	Office Rent & Maintenance	SP153	Shared occupancy cos	\$0.00	\$0.00	\$1,112.66	(\$1,112.66)	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50270	Miscellaneous Office Expense			\$333.58	\$800.00	\$0.00	\$800.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50275	Staff Incentives			\$2,499.88	\$3,750.00	\$885.13	\$2,864.87	\$3,750.00	\$3,863.00	\$3,979.00	\$4,098.00	\$4,221.00
50276	Staff Retention			\$4,674.61	\$14,700.00	\$11,352.35	\$3,347.65	\$18,100.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
50280	Photocopier			\$7,363.84	\$8,345.00	\$5,598.90	\$2,746.10	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00	\$8,442.00
50290	Postage			\$4,892.49	\$5,500.00	\$4,142.05	\$1,357.95	\$5,500.00	\$5,665.00	\$5,835.00	\$6,010.00	\$6,190.00
50300	Publications/Resources			\$375.77	\$2,000.00	\$562.47	\$1,437.53	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50310	Records Management			\$5,580.00	\$7,000.00	\$5,580.00	\$1,420.00	\$7,000.00	\$7,210.00	\$7,426.00	\$7,649.00	\$7,878.00
50315	Asset Management			\$0.00	\$62,500.00	\$500.00	\$62,000.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00
50320	Security			\$480.00	\$580.00	\$586.00	(\$6.00)	\$650.00	\$670.00	\$690.00	\$711.00	\$732.00
50330	Vehicle Expense			\$5,180.82	\$10,000.00	\$4,813.34	\$5,186.66	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
50330	Vehicle Expense	SP214	2020/2021 Covid19 Re	\$0.00	\$0.00	\$22.45	(\$22.45)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V007	2013 Prius Hybrid	\$90.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V008	2013 4Runner (Toyota	\$1,018.75	\$2,700.00	\$4,143.47	(\$1,443.47)	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$203.71	\$2,500.00	\$4,314.48	(\$1,814.48)	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V010	2016 Dodge Ram	\$3,179.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V012	2019 Toyota Rav4 Hyb	\$108.20	\$2,000.00	\$702.33	\$1,297.67	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50330	Vehicle Expense	V013	2021 Toyota Tundra	\$0.00	\$1,500.00	\$1,773.75	(\$273.75)	\$2,000.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00
50330	Vehicle Expense		new vehicles	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00
50400	Hardware			\$16,948.95	\$20,000.00	\$4,467.56	\$15,532.44	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50400	Hardware	SP214	2020/2021 Covid19 Re	\$20,712.35	\$20,000.00	\$22,598.04	(\$2,598.04)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$46,850.29	\$162,937.00	\$68,652.85	\$94,284.15	\$126,485.00	\$50,000.00	\$51,500.00	\$53,045.00	\$54,636.00
50410	Software	SP214	2020/2021 Covid19 Re	\$0.00	\$0.00	\$798.17	(\$798.17)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$25,750.00	\$26,523.00	\$27,319.00	\$28,139.00
50415	Website			\$7,000.00	\$8,410.00	\$8,596.00	(\$186.00)	\$46,200.00	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00
50415	Website	SP214	2020/2021 Covid19 Re	\$9,680.01	\$21,000.00	\$0.00	\$21,000.00	\$21,010.00	\$0.00	\$0.00	\$0.00	\$0.00
50430	Board Computer Expense			\$535.85	\$2,500.00	\$749.85	\$1,750.15	\$8,000.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00
50440	Support Services			\$76,234.69	\$174,027.00	\$100,625.88	\$73,401.12	\$96,199.00	\$85,000.00	\$87,550.00	\$90,177.00	\$92,882.00
50510	Consulting - Accounting/Audit			\$16,800.00	\$22,000.00	\$31,800.00	(\$9,800.00)	\$33,390.00	\$35,060.00	\$36,812.00	\$38,653.00	\$39,813.00
50520	Consulting - Legal			\$20,658.67	\$30,000.00	\$8,085.11	\$21,914.89	\$55,000.00	\$30,000.00	\$30,900.00	\$31,827.00	\$32,782.00
50570	Consulting - Other			\$5,065.28	\$6,000.00	\$4,982.76	\$1,017.24	\$6,000.00	\$6,180.00	\$6,000.00	\$6,000.00	\$6,000.00
50570	Consulting - Other			\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$52,977.37	\$0.00	\$8,151.28	(\$8,151.28)	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50582	Recruitment & retention			\$0.00	\$82,112.00	\$0.00	\$82,112.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$33,629.33	\$60,000.00	\$35,000.00	\$25,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
50600	Insurance			\$33,505.36	\$38,505.00	\$38,514.46	(\$9.46)	\$43,337.00	\$44,637.00	\$45,976.00	\$47,355.00	\$48,776.00
50600	Insurance	V007	2013 Prius Hybrid	\$2,421.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V008	2013 4Runner (Toyota	\$2,550.00	\$2,884.00	\$2,154.67	\$729.33	\$1,964.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V009	2014 Rav4 (Toyota)	\$2,208.00	\$2,513.00	\$1,814.32	\$698.68	\$1,691.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V010	2016 Dodge Ram	\$2,823.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V012	2019 Toyota Rav4 Hyb	\$249.00	\$2,933.00	\$2,247.62	\$685.38	\$2,159.00	\$2,224.00	\$2,291.00	\$2,360.00	\$2,431.00
50600	Insurance	V013	2021 Toyota Tundra	\$0.00	\$3,500.00	\$2,949.40	\$550.60	\$2,879.00	\$2,965.00	\$3,054.00	\$3,146.00	\$3,240.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1000 - General Government Services											
50600	Insurance	new vehicles	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$6,000.00	\$6,180.00	\$6,365.00	\$6,556.00
50610	Miscellaneous Operating Cost		\$98.90	\$0.00	\$202.50	(\$202.50)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50660	Rental/Lease of Floor Space		\$450.00	\$450.00	\$450.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
50690	Utilities - Hydro		\$16,218.69	\$17,000.00	\$16,714.81	\$285.19	\$18,000.00	\$18,540.00	\$19,096.00	\$19,669.00	\$20,259.00
50900	Special Projects	CC1000 General Government	\$148,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$41,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000 General Government	\$0.00	\$21,000.00	\$0.00	\$21,000.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000 General Government	\$0.00	\$48,285.00	\$0.00	\$48,285.00	\$48,285.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000 General Government	\$0.00	\$0.00	\$150,000.00	(\$150,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000 General Government	\$0.00	\$0.00	\$70,000.00	(\$70,000.00)	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	P15 Lillooet Lake Estates	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S10 Northern SLRD Economic	\$48,870.00	\$79,192.00	\$50,000.00	\$29,192.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
50900	Special Projects	S11 SLRD Jackets	\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S13 Climate Action Carbon	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP9 Gas Tax Community Work	\$0.00	\$0.00	\$88,009.00	(\$88,009.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP12 Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$105.00	\$7,150.00	\$7,365.00	\$7,586.00	\$7,814.00	\$8,048.00
50900	Special Projects	SP42 Climate Action Plan	\$600.00	\$320.00	\$300.00	\$20.00	\$320.00	\$330.00	\$340.00	\$350.00	\$361.00
50900	Special Projects	SP70 MIA risk mgmt grant	\$6,577.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP104 Crimestoppers Grant	\$2,500.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50900	Special Projects	SP109 Boundary expansion work	\$0.00	\$30,000.00	\$0.00	\$30,000.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP118 NDIT Grant writing support	\$10,500.00	\$10,500.00	\$12,500.00	(\$2,000.00)	\$9,356.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP125 Lillooet Agricultural Foc	\$34,878.00	\$25,000.00	\$32,000.00	(\$7,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP126 BC Rural Centre Grant	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50900	Special Projects	SP138 C2C Forum	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP157 Pemberton Meadows	\$57,985.00	\$0.00	\$35,700.00	(\$35,700.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP158 NDIT Facade Improvement	\$0.00	\$0.00	\$1,644.19	(\$1,644.19)	\$18,356.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP172 Relationship Building	\$0.00	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP173 50 year anniversary	\$3,190.87	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP202 Rural Dividend - Housing	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP215 SFPC-Implementation	\$20,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP216 Rural Dividend - Heritage	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP221 Community Energy & C	\$0.00	\$30,000.00	\$0.00	\$30,000.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP222 Jack Webster Bridge R	\$522.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP223 Climate Adaptation As	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP231 P205611 - Asset Mana	\$0.00	\$20,000.00	\$16,670.00	\$3,330.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP239 NDIT- 2021 Regional B	\$0.00	\$0.00	\$15.75	(\$15.75)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP253 Regional Trails Master	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
51012	Capital Grant		\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments		\$53,162.95	\$61,945.00	\$61,945.22	(\$0.22)	\$71,166.00	\$80,756.00	\$90,729.00	\$101,101.00	\$105,173.00
53150	Contribution To Other Governments		\$0.00	\$162,978.00	\$225,208.55	(\$62,230.55)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments		\$0.00	\$148,762.00	\$0.00	\$148,762.00	\$148,762.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments		\$69,908.00	\$69,908.00	\$69,908.00	\$0.00	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments		\$14,220.67	\$14,221.00	\$49,220.67	(\$34,999.67)	\$49,221.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments		\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments		\$175,000.00	\$395,000.00	\$0.00	\$395,000.00	\$395,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments		\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1000 General Government	\$75,750.91	\$70,896.00	\$93,549.37	(\$22,653.37)	\$150,000.00	\$185,400.00	\$190,962.00	\$196,691.00	\$202,592.00
53200	Time Allocation from Other Services	GG1 Vehicle Maintenance	\$4,088.72	\$4,000.00	\$1,229.55	\$2,770.45	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
53201	Time Allocation from Other Services	GG2 Building Maintenance	\$0.00	\$0.00	\$43.34	(\$43.34)	\$2,000.00	\$15,000.00	\$15,450.00	\$15,914.00	\$16,391.00
53200	Time Allocation from Other Services	S12 Special Events Time Al	\$0.00	\$880.00	\$0.00	\$880.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP183 Black Tusk Utility hand	\$344.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP187 Black Tusk Bus Stop	\$0.00	\$4,478.00	\$0.00	\$4,478.00	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP221 Community Energy & C	\$79.42	\$4,000.00	\$0.00	\$4,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1000 - General Government Services											
53100	Contribution To Other Services	CC2104 Lillooet Dist R.E.C. Cer	\$0.00	\$0.00	\$24,000.00	(\$24,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2106 Pemberton Dist Com F	\$37,243.26	\$0.00	\$30,093.00	(\$30,093.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2106C Pemberton Youth Cen	\$815.25	\$0.00	\$244.00	(\$244.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2200 Bralorne Museum CLS	\$5,000.00	\$12,500.00	\$9,388.05	\$3,111.95	\$3,412.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2202 Pemberton & District.	\$0.00	\$20,600.00	\$20,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2601 Area C-Vill Pemberton	\$20,000.00	\$0.00	\$20,000.00	(\$20,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2701 Furry Creek Water LSA	\$0.00	\$0.00	\$7,000.00	(\$7,000.00)	\$13,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2701 Furry Creek Water LSA	\$0.00	\$0.00	\$0.00	\$0.00	\$12,800.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2703 Bralorne Water LSA	\$0.00	\$0.00	\$1,760.00	(\$1,760.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2703 Bralorne Water LSA	\$0.00	\$0.00	\$0.00	\$0.00	\$16,600.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2705 Britannia Water	\$0.00	\$0.00	\$127,134.29	(\$127,134.29)	\$66,826.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2705 Britannia Water	\$0.00	\$0.00	\$0.00	\$0.00	\$26,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2706 Gold Bridge Water	\$10,256.54	\$0.00	\$0.00	\$0.00	\$20,729.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2706 Gold Bridge Water	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2707 D'Arcy Water	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2800 Bralorne Sewer LSA	\$30,155.50	\$76,845.00	\$20,273.73	\$56,571.27	\$140,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2801 Furry Creek Sewer LSA	\$0.00	\$0.00	\$10,000.00	(\$10,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2801 Furry Creek Sewer LSA	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2804 Pincrest Sewer	\$0.00	\$200,000.00	\$73,120.03	\$126,879.97	\$126,880.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2804 Pincrest Sewer	\$4,820.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000 Electoral Areas Comm	\$0.00	\$61,610.00	\$0.00	\$61,610.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000 Electoral Areas Comm	\$2,897.99	\$0.00	\$3,985.44	(\$3,985.44)	\$6,015.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000 Electoral Areas Comm	\$500.00	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
53100	Contribution To Other Services	CC3000 Electoral Areas Comm	\$265.73	\$275.00	\$274.82	\$0.18	\$290.00	\$299.00	\$308.00	\$317.00	\$327.00
53100	Contribution To Other Services	CC3000 Electoral Areas Comm	\$1,590.00	\$3,000.00	\$2,542.60	\$457.40	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
53100	Contribution To Other Services	CC3000 Electoral Areas Comm	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000 Electoral Areas Comm	\$7,450.15	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3001 Britannia Parks and Tr	\$1,482.34	\$4,225.00	\$0.00	\$4,225.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3001 Britannia Parks and Tr	\$0.00	\$120,000.00	\$450.00	\$119,550.00	\$219,550.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3002 Furry Creek Open Spa	\$0.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3002 Furry Creek Open Spa	\$1,331.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3003 Pemberton Valley Rec	\$95.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3004 Sea to Sky Trails	\$77.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102 Bridge River Valley Ecc	\$0.00	\$5,200.00	\$5,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102 Bridge River Valley Ecc	\$22,144.00	\$0.00	\$19,000.00	(\$19,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102 Bridge River Valley Ecc	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102 Bridge River Valley Ecc	\$0.00	\$0.00	\$10,001.00	(\$10,001.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102 Bridge River Valley Ecc	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102 Bridge River Valley Ecc	\$0.00	\$0.00	\$0.00	\$0.00	\$5,536.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102 Bridge River Valley Ecc	\$0.00	\$0.00	\$0.00	\$0.00	\$8,575.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3201 Regional Transit Plann	\$0.00	\$2,000.00	\$1,833.34	\$166.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$2,098,983.64	\$2,786,513.00	\$2,597,064.82	\$189,448.18	\$2,779,916.00	\$1,529,626.00	\$1,585,464.00	\$1,643,532.00	\$1,710,481.00
50590	Depreciation/Amortization		(\$33,629.33)	(\$60,000.00)	(\$35,000.00)	(\$25,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)
Non-Taxable Expenses (Depreciation)			(\$33,629.33)	(\$60,000.00)	(\$35,000.00)	(\$25,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)
Total Expenses			\$5,156,784.10	\$7,964,746.00	\$6,202,447.85	\$1,762,298.15	\$8,406,665.00	\$5,631,225.00	\$5,734,979.00	\$5,769,474.00	\$5,881,586.00
Surplus/ (Deficit)			\$563,287.71	\$0.00	\$553,306.63	(\$553,306.63)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$96,414.97		\$101,414.97		\$131,414.97	\$161,414.97	\$191,414.97	\$221,414.97	\$251,414.97
30008	Reserve - COVID-19 Safe Restart Grant		\$348,449.24		\$131,552.44		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30010	Reserve - Equipment Replacement		\$65,689.39		\$65,689.39		\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39
30020	Reserve - Vehicle Replacement		\$43,491.39		\$73,491.39		\$18,491.39	\$48,491.39	\$78,491.39	\$108,491.39	\$138,491.39
30040	Reserve - Amenities Fund	P9 Miller Creek Power	\$15,804.62		\$51,522.57		\$85,994.57	\$125,556.57	\$165,120.57	\$204,686.57	\$244,254.57

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1000 - General Government Services											
30040	Reserve - Amenities Fund	P10 Rutherford Creek Pow	\$244,842.30		\$138,210.44		\$107,770.44	\$147,332.44	\$186,896.44	\$226,462.44	\$266,029.44
30040	Reserve - Amenities Fund	P11 Furry Creek Power	\$50,522.35		\$26,615.94		\$28,227.94	\$44,320.94	\$60,416.94	\$76,515.94	\$92,617.94
30041	Reserve - Trust Agreement Fund	P11 Furry Creek Power	\$13,614.89		\$13,614.89		\$13,614.89	\$13,614.89	\$13,614.89	\$13,614.89	\$13,614.89
30090	Reserve - Gas Tax Agreement Community Works		\$2,398,133.49		\$2,379,249.25		\$1,402,704.25	\$1,763,475.25	\$2,124,362.25	\$2,485,368.25	\$2,846,497.25
30100	Reserve - Electoral Area C Recreational Facilities		\$537,275.83		\$531,576.51		\$153,381.51	\$151,226.51	\$149,096.51	\$146,992.51	\$144,915.51
30120	Reserve - Carbon Neutral		\$796.93		\$798.16		\$799.16	\$800.16	\$801.16	\$802.16	\$803.16
30125	Reserve - BC Hydro PILT increase North		\$255,168.68		\$315,032.29		\$280,548.29	\$604,131.29	\$967,623.29	\$1,372,620.29	\$1,793,925.29
30126	Reserve - BC Hydro PILT increase South		\$115,279.90		\$131,803.77		\$121,884.77	\$243,113.77	\$380,096.77	\$533,463.77	\$699,778.77
30127	Reserve - Relationship Building		\$11,054.93		\$11,054.93		\$54.93	\$54.93	\$54.93	\$54.93	\$54.93
30130	Reserve - Board Orientation		\$6,000.00		\$9,000.00		\$12,000.00	\$15,000.00	\$18,000.00	\$21,000.00	\$24,000.00
30999	Operational Surplus reserve		\$275,955.97		\$389,955.97		\$356,804.97	\$307,833.97	\$307,833.97	\$307,833.97	\$307,833.97
Reserves			\$4,478,494.88		\$4,370,582.91		\$2,779,381.47	\$3,692,056.47	\$4,709,513.47	\$5,785,011.47	\$6,889,921.47

	2020 Opening Balance	2021 PILT Allocation	2021 Usage	2021 Closing Balance	2022 Closing Balance
Reserve Balance - BC Hydro PILT increase North divided by area	\$255,168.68	\$247,780.86	(\$188,461.43)	\$315,032.29	\$280,548.29
- Electoral Area A	\$113,586.78	\$123,890.43	(\$70,573.75)	\$167,192.26	\$100,917.76
- Electoral Area B	\$141,581.90	\$123,890.43	(\$117,887.68)	\$147,840.03	\$179,630.53

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Regional Invasive Species Management and Contrc 1010

40000 1000 Requisition	75,000	75,000	75,000	75,000	75,000	75,000
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

DISTRICT OF SQUAMISH	1,381,227,723	15,000	15,000	15,000	15,000	15,000	15,000
RESORT MUNICIPALITY OF WHISTLER	2,685,536,147	15,000	15,000	15,000	15,000	15,000	15,000
DISTRICT OF LILLOOET	56,755,592	3,750	3,750	3,750	3,750	3,750	3,750
VILLAGE OF PEMBERTON	158,529,507	3,750	3,750	3,750	3,750	3,750	3,750
ELECTORAL AREA A	31,730,464	3,750	3,750	3,750	3,750	3,750	3,750
ELECTORAL AREA B	18,464,287	3,750	3,750	3,750	3,750	3,750	3,750
ELECTORAL AREA C	164,168,517	15,000	15,000	15,000	15,000	15,000	15,000
ELECTORAL AREA D	167,033,331	15,000	15,000	15,000	15,000	15,000	15,000

Requisition maximums	TOTAL	4,663,445,568	75,000	75,000	75,000	75,000	75,000	75,000	75,000
Tax Rate/Dollar Limitation	\$ 75,000								
Tax Rate									

Jurisdiction	Bylaw 1541
Debt Issue #	none
Basis of Apportionment	Fixed Proportion Formula

Service Mandate

To provide for the service of invasive species management and control within the Squamish-Lillooet Regional District.
The Regional Board may enter into contracts with external parties to provide invasive species management and control within the service area.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1010 - Regional Invasive Species Mgmt & Control									
Revenues									
40000 Requisition		\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	\$75,000.00	0%	
Requisitions		\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	\$75,000.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$1,435.19	\$1,435.00	\$1,435.19	\$1,435.19	(\$0.19)	\$1,435.00	0%	
Surplus Deficit Prior Year		\$1,435.19	\$1,435.00	\$1,435.19	\$1,435.19	(\$0.19)	\$1,435.00	0%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$10,000.00	\$10,000.00	(\$10,000.00)	\$30,000.00	200%	Area B N. PILT reserve as per Bd resolutions
Transfer Revenue		\$0.00	\$0.00	\$10,000.00	\$10,000.00	(\$10,000.00)	\$30,000.00	200%	
Total Revenues		\$76,435.19	\$76,435.00	\$86,435.19	\$86,435.19	(\$10,000.19)	\$106,435.00	200%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	\$0.00	\$74,750.00	0%	Contracts for invasive species management
50580 Contracted Services		\$0.00	\$0.00	\$10,000.00	\$10,000.00	(\$10,000.00)	\$0.00	-100%	Area B N PILT -Senior Employee to assist Exec. Director
50580 Contracted Services		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		Area B N. PILT -Rehabilitation McKay Cr. Wildfire Area
53200 Time Allocation from Other Services	CC1010 Regional Invasive Spec	\$0.00	\$1,435.00	\$0.00	\$0.00	\$1,435.00	\$1,435.00		Staff time spent on service
Operating Expenses		\$75,000.00	\$76,435.00	\$85,000.00	\$85,000.00	(\$8,565.00)	\$106,435.00	25%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$75,000.00	\$76,435.00	\$85,000.00	\$85,000.00	(\$8,565.00)	\$106,435.00	25%	
Surplus/ (Deficit)		\$1,435.19	\$0.00	\$1,435.19	\$1,435.19	(\$1,435.19)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1010 - Regional Invasive Species Mgmt & Control										
Revenues										
40000 Requisition		\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Requisitions		\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$1,435.19	\$1,435.00	\$1,435.19	(\$0.19)	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$1,435.19	\$1,435.00	\$1,435.19	(\$0.19)	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$10,000.00	(\$10,000.00)	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$10,000.00	(\$10,000.00)	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$76,435.19	\$76,435.00	\$86,435.19	(\$10,000.19)	\$106,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Expenses										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$74,750.00	\$74,750.00	\$74,750.00	\$0.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00
50580 Contracted Services		\$0.00	\$0.00	\$10,000.00	(\$10,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1010 Regional Invasive Species	\$0.00	\$1,435.00	\$0.00	\$1,435.00	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$75,000.00	\$76,435.00	\$85,000.00	(\$8,565.00)	\$106,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$75,000.00	\$76,435.00	\$85,000.00	(\$8,565.00)	\$106,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Surplus/ (Deficit)		\$1,435.19	\$0.00	\$1,435.19	(\$1,435.19)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Land Planning & Zoning 1200

40000 1200 Requisition	308,914	330,687	574,682	551,966	578,161	583,413
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

DISTRICT OF SQUAMISH	1,381,227,723	85,748	97,943	170,210	163,482	171,241	172,796
RESORT MUNICIPALITY OF WHISTLER	2,685,536,147	182,499	190,433	330,942	317,860	332,945	335,970
DISTRICT OF LILLOOET	56,755,592	3,666	4,025	6,994	6,718	7,036	7,100
VILLAGE OF PEMBERTON	158,529,507	10,687	11,241	19,536	18,764	19,654	19,833
ELECTORAL AREA A	31,730,464	2,462	2,250	3,910	3,756	3,934	3,970
ELECTORAL AREA B	18,464,287	1,230	1,309	2,275	2,185	2,289	2,310
ELECTORAL AREA C	164,168,517	11,300	11,641	20,231	19,431	20,353	20,538
ELECTORAL AREA D	167,033,331	11,322	11,844	20,584	19,770	20,708	20,896

Requisition maximums	TOTAL	4,663,445,568	308,914	330,687	574,682	551,966	578,161	583,413
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000	0.00826	0.00709	0.01232	0.01184	0.01240	0.01251	

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service oversees and administers to the scientific, aesthetic, and orderly disposition of land, resources, facilities and services with a view to securing the physical, economic and social efficiency, health and well-being of urban and rural communities within the boundaries of the SLRD, and the designation of permitted uses for land within mapped zones in accordance with Municipal, Regional and Provincial regulations.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1200 - Land Planning & Zoning									
Revenues									
40000	Requisition	\$364,939.00	\$308,914.00	\$308,914.00	\$308,914.00	\$0.00	\$330,687.00	7%	
Requisitions		\$364,939.00	\$308,914.00	\$308,914.00	\$308,914.00	\$0.00	\$330,687.00	7%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40121	Rezone-Development Application Fees	\$23,389.00	\$24,000.00	\$20,879.42	\$29,724.79	(\$5,724.79)	\$26,557.00	-11%	Avg of last 2 years
40130	Agricultural Land Commission Appeal Fees	\$0.00	\$900.00	\$0.00	\$0.00	\$900.00	\$0.00		
40140	Bylaw Enforcement fees	\$1,725.00	\$5,300.00	\$420.00	\$420.00	\$4,880.00	\$1,073.00	155%	Avg of last 2 years
40220	Interest Earned on Investments	\$1,547.73	\$1,560.00	\$200.04	\$276.21	\$1,283.79	\$273.00	-1%	Interest on reserve balances
40240	Time Allocation To Other Services	\$893.90	\$10,610.00	\$0.00	\$1,108.20	\$9,501.80	\$1,500.00	35%	Planning staff time recovery for work in RGS
40300	Miscellaneous Revenue	\$8,977.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		PVDD ArcGIS Work recovery (2020)
Fees & Other Revenues		\$36,533.13	\$42,370.00	\$21,499.46	\$31,529.20	\$10,840.80	\$29,403.00	-7%	
40700	Contribution from Other Governments	\$2,839.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	\$8,186.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40990	Conditional Grants - Non Governmental	\$5,679.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$16,705.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$559,931.47	\$535,964.00	\$539,913.84	\$539,913.84	(\$3,949.84)	\$513,027.00	-5%	
Surplus Deficit Prior Year		\$559,931.47	\$535,964.00	\$539,913.84	\$539,913.84	(\$3,949.84)	\$513,027.00	-5%	
43000	Transfers from Other Service	\$328,731.30	\$324,231.00	\$324,231.30	\$324,231.30	(\$0.30)	\$324,231.00	0%	PILT funds transfer as per policy (accrued)
43000	Transfers from Other Service	\$0.00	\$4,500.00	\$0.00	\$0.00	\$4,500.00	\$0.00		Budget for COVID19 Restart grant for Online engagement tool moved to 1000 (Gen Gov't)
43000	Transfers from Other Service	\$0.00	\$0.00	\$2,534.64	\$5,758.40	(\$5,758.40)	\$0.00	-100%	health & wellness and interest losses
43000	Transfers from Other Service	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 Area B PILT to Ucwalmicw Center Society (50900)
Transfer Revenue		\$339,783.71	\$328,731.00	\$326,765.94	\$329,989.70	(\$1,258.70)	\$324,231.00	-2%	
Total Revenues		\$1,317,893.14	\$1,215,979.00	\$1,197,093.24	\$1,210,346.74	\$5,632.26	\$1,197,348.00	-6%	
Expenses									
50110	Salaries	\$421,188.73	\$532,750.00	\$284,214.22	\$392,391.98	\$140,358.02	\$519,717.00	32%	3.9% increase for CPI and contracted assistance
50130	Benefits	\$81,852.13	\$119,520.00	\$66,555.48	\$86,510.66	\$33,009.34	\$120,248.00	39%	Includes 5% increase
50131	Employer Health Tax	\$8,325.75	\$11,831.00	\$5,645.61	\$7,203.27	\$4,627.73	\$10,452.00	45%	1.95% of all remuneration & taxable benefits
50140	Overtime	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00		
50160	Training	\$3,139.21	\$11,000.00	\$3,873.57	\$8,247.01	\$2,752.99	\$11,000.00	33%	
50170	Dues/Subscriptions/Memberships	\$3,005.06	\$3,500.00	\$2,243.86	\$2,243.86	\$1,256.14	\$3,800.00	69%	
50180	Travel	\$836.82	\$9,000.00	\$365.64	\$585.64	\$8,414.36	\$9,000.00	1437%	AAC committee, Notices of waiving PH, Short-term
50190	Advertising	\$8,963.86	\$18,000.00	\$10,346.45	\$11,187.10	\$6,812.90	\$18,000.00	61%	rentals, TUPs, Notice waiving housekeeping bylaw
50195	Meeting Costs	\$117.73	\$4,500.00	\$0.00	\$0.00	\$4,500.00	\$4,500.00		
50210	Communications	\$915.89	\$2,500.00	\$679.47	\$994.93	\$1,505.07	\$5,000.00	403%	Zoom licences added in 2022 (Covid restart used 2021)
50210	Communications	\$0.00	\$0.00	\$86.65	\$173.30	(\$173.30)	\$0.00	-100%	
50220	Courier	\$110.92	\$150.00	\$30.00	\$30.00	\$120.00	\$150.00	400%	
50230	Mapping & Land Data	\$6,022.01	\$9,000.00	\$5,521.20	\$5,521.20	\$3,478.80	\$9,000.00	63%	ArcGIS renewal, budget includes mapping support
50240	Office Supplies	\$1,073.89	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00		
50270	Miscellaneous Office Expense	\$498.29	\$1,250.00	\$91.82	\$91.82	\$1,158.18	\$1,250.00	1261%	
50275	Staff Incentives	\$562.18	\$1,200.00	\$288.39	\$288.39	\$911.61	\$1,200.00	316%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1200 - Land Planning & Zoning											
50276	Staff Retention			\$2,196.58	\$5,600.00	\$2,000.00	\$4,333.34	\$1,266.66	\$5,600.00	29%	Staff Health & Wellness benefit
50300	Publications/Resources			\$1,588.38	\$2,000.00	\$2,138.38	\$2,408.88	(\$408.88)	\$2,000.00	-17%	Planning legal and legislation publications
50410	Software			\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00		Software for online engagement moved to 1000
50500	Overhead from General Government			\$69,449.00	\$66,696.00	\$66,696.00	\$66,696.00	\$0.00	\$68,857.00	3%	7% of budget (recoverable project costs & associated added staff time not included) to GG
50520	Consulting - Legal			\$8,650.71	\$18,500.00	\$7,539.54	\$8,244.67	\$10,255.33	\$33,500.00	306%	Additional legal in 2022
50530	Consulting - Legal/Bylaw Enforcement			\$3,639.30	\$5,000.00	\$810.22	\$3,023.78	\$1,976.22	\$5,000.00	65%	
50570	Consulting - Other			\$8,096.85	\$7,000.00	\$4,145.26	\$4,982.76	\$2,017.24	\$13,250.00	166%	Records Mgmt work
50575	Bylaw Enforcement Expenses			\$1,724.41	\$65,000.00	\$0.00	\$0.00	\$65,000.00	\$65,000.00		Budget includes \$60K for short-term rental injunction costs (Bd res Nov 2018); carried fwd
50730	Recoverable Costs - Land Use	P1	Taicheng Lands/Tiger Bay Dev.	\$53,060.46	\$128,572.00	\$26,325.00	\$37,100.00	\$91,472.00	\$81,472.00	120%	Taicheng Lands/Tiger Bay Dev. Fees carry-forward
50730	Recoverable Costs - Land Use	SP151	Britannia Oceanfront Dev.	\$6,442.46	\$2,915.00	\$12,654.81	\$17,430.68	(\$14,515.68)	\$0.00	-100%	Britannia Oceanfront Dev. overspend vs fees received
50730	Recoverable Costs - Land Use	SP199	Fine Peace at Furry Creek	\$26,643.05	\$39,365.00	\$7,024.73	\$9,524.73	\$29,840.27	\$19,840.00	108%	Fine Peace at FC Dev. Fees carry-forward
50730	Recoverable Costs - Land Use	SP213	WedgeWood affordable housing	\$1,088.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	CC1200	Land Planning & Zoning	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP33	Pemberton Valley Agr. Area Plan	\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00	\$15,000.00		Pemberton Valley Agr. Area Plan; carried forward
50900	Special Projects	SP110	Planning LUC work	\$0.00	\$10,000.00	\$8,304.97	\$8,304.97	\$1,695.03	\$10,000.00	20%	Land Use Contracts Termination
50900	Special Projects	SP135	ALC Ag. Land Zoning Assessment	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00		To align all 4 areas (adv. & mtg costs)
50900	Special Projects	SP174	Area D/DOS Agr. Plan	\$12,676.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP192	Housing Needs Assessment	\$9,415.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP220	Natural Hazard Policy	\$0.00	\$70,000.00	\$0.00	\$0.00	\$70,000.00	\$70,000.00		Natural Hazard Policy Creation
50900	Special Projects	SP223	Climate Adaptation Assessment	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00		Climate Adaptation Assessment (Moved to Gen Gov't 1000)
50900	Special Projects		Area A OCP	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Area A OCP costs
53200	Time Allocation from Other Services	CC1200	Land Planning & Zoning	\$14,608.60	\$20,000.00	\$9,084.26	\$13,754.74	\$6,245.26	\$16,000.00	16%	Staff time from other Dept's (mostly Building Dept 1400)
53200	Time Allocation from Other Services	P1	Taicheng Lands/Tiger Bay Dev.	\$1,680.01	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Staff time from (Reg. Fire Chief & Emerg Planning)
53200	Time Allocation from Other Services	SP151	Britannia Oceanfront Dev.	\$435.20	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Staff time from (Reg. Fire Chief & Emerg Planning)
53200	Time Allocation from Other Services	SP199	Fine Peace at Furry Creek	\$1,763.21	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Staff time from (Reg. Fire Chief & Emerg Planning)
Operating Expenses				\$770,823.32	\$1,209,849.00	\$526,665.53	\$691,273.71	\$518,575.29	\$1,168,836.00	69%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve			\$90.98	\$100.00	\$11.82	\$16.32	\$83.68	\$16.00	-2%	Interest on Traffic Calming Measures-IRCD reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$21,955.00		
53100	Contribution To Other Services	CC1000	General Government	\$7,065.00	\$6,030.00	\$6,030.00	\$6,030.00	\$0.00	\$6,541.00	8%	Vehicle expense transferred to General Gov't-1000
Transfer Expenses				\$7,155.98	\$6,130.00	\$6,041.82	\$6,046.32	\$83.68	\$28,512.00	372%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses				\$777,979.30	\$1,215,979.00	\$532,707.35	\$697,320.03	\$518,658.97	\$1,197,348.00	441%	
Surplus/ (Deficit)				\$539,913.84	\$0.00	\$664,385.89	\$513,026.71	(\$513,026.71)	\$0.00		
30118	Reserve - Traffic Calming Measures (IRCD)			\$10,540.36		\$10,552.18	\$10,556.68		\$10,572.68		
30999	Operational Surplus reserve			\$167,997.00		\$167,997.00	\$167,997.00		\$189,952.00		2 months of operating costs now equal \$189,952
Reserves				\$178,537.36		\$178,549.18	\$178,553.68		\$200,524.68		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1200 - Land Planning & Zoning												
Revenues												
40000	Requisition			\$364,939.00	\$308,914.00	\$308,914.00	\$0.00	\$330,687.00	\$574,682.00	\$551,966.00	\$578,161.00	\$583,413.00
Requisitions				\$364,939.00	\$308,914.00	\$308,914.00	\$0.00	\$330,687.00	\$574,682.00	\$551,966.00	\$578,161.00	\$583,413.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40121	Rezone-Development Application Fees			\$23,389.00	\$24,000.00	\$29,724.79	(\$5,724.79)	\$26,557.00	\$27,354.00	\$28,175.00	\$29,020.00	\$29,891.00
40130	Agricultural Land Commission Appeal Fees			\$0.00	\$900.00	\$0.00	\$900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40140	Bylaw Enforcement fees			\$1,725.00	\$5,300.00	\$420.00	\$4,880.00	\$1,073.00	\$1,105.00	\$1,138.00	\$1,172.00	\$1,207.00
40220	Interest Earned on Investments			\$1,547.73	\$1,560.00	\$276.21	\$1,283.79	\$273.00	\$281.00	\$289.00	\$298.00	\$307.00
40240	Time Allocation To Other Services			\$893.90	\$10,610.00	\$1,108.20	\$9,501.80	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
40300	Miscellaneous Revenue			\$8,977.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$36,533.13	\$42,370.00	\$31,529.20	\$10,840.80	\$29,403.00	\$30,285.00	\$31,193.00	\$32,129.00	\$33,093.00
40700	Contribution from Other Governments	SP174	Area D/DOS Agr. Plan	\$2,839.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial	SP192	Housing Needs Assess	\$8,186.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SP174	Area D/DOS Agr. Plan	\$5,679.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$16,705.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$559,931.47	\$535,964.00	\$539,913.84	(\$3,949.84)	\$513,027.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$559,931.47	\$535,964.00	\$539,913.84	(\$3,949.84)	\$513,027.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$328,731.30	\$324,231.00	\$324,231.30	(\$0.30)	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00	\$345,963.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$4,500.00	\$0.00	\$4,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$5,758.40	(\$5,758.40)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$339,783.71	\$328,731.00	\$329,989.70	(\$1,258.70)	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00	\$345,963.00
Total Revenues				\$1,317,893.14	\$1,215,979.00	\$1,210,346.74	\$5,632.26	\$1,197,348.00	\$929,198.00	\$907,390.00	\$934,521.00	\$962,469.00
Expenses												
50110	Salaries			\$421,188.73	\$532,750.00	\$392,391.98	\$140,358.02	\$519,717.00	\$535,309.00	\$551,368.00	\$567,909.00	\$584,946.00
50130	Benefits			\$81,852.13	\$119,520.00	\$86,510.66	\$33,009.34	\$120,248.00	\$123,855.00	\$127,571.00	\$131,398.00	\$135,340.00
50131	Employer Health Tax			\$8,325.75	\$11,831.00	\$7,203.27	\$4,627.73	\$10,452.00	\$10,766.00	\$11,089.00	\$11,422.00	\$11,765.00
50140	Overtime	CC1200	Land Planning & Zonin	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50160	Training			\$3,139.21	\$11,000.00	\$8,247.01	\$2,752.99	\$11,000.00	\$11,330.00	\$11,670.00	\$12,020.00	\$12,381.00
50170	Dues/Subscriptions/Memberships			\$3,005.06	\$3,500.00	\$2,243.86	\$1,256.14	\$3,800.00	\$3,914.00	\$4,031.00	\$4,152.00	\$4,277.00
50180	Travel			\$836.82	\$9,000.00	\$585.64	\$8,414.36	\$9,000.00	\$9,270.00	\$9,548.00	\$9,834.00	\$10,129.00
50190	Advertising			\$8,963.86	\$18,000.00	\$11,187.10	\$6,812.90	\$18,000.00	\$18,540.00	\$19,096.00	\$19,669.00	\$20,259.00
50195	Meeting Costs			\$117.73	\$4,500.00	\$0.00	\$4,500.00	\$4,500.00	\$4,635.00	\$4,774.00	\$4,917.00	\$5,065.00
50210	Communications			\$915.89	\$2,500.00	\$994.93	\$1,505.07	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50210	Communications	SP214	2020/2021 Covid19 Re	\$0.00	\$0.00	\$173.30	(\$173.30)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier			\$110.92	\$150.00	\$30.00	\$120.00	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50230	Mapping & Land Data			\$6,022.01	\$9,000.00	\$5,521.20	\$3,478.80	\$9,000.00	\$9,270.00	\$9,548.00	\$9,834.00	\$10,129.00
50240	Office Supplies			\$1,073.89	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50270	Miscellaneous Office Expense			\$498.29	\$1,250.00	\$91.82	\$1,158.18	\$1,250.00	\$1,288.00	\$1,327.00	\$1,367.00	\$1,408.00
50275	Staff Incentives			\$562.18	\$1,200.00	\$288.39	\$911.61	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50276	Staff Retention			\$2,196.58	\$5,600.00	\$4,333.34	\$1,266.66	\$5,600.00	\$2,800.00	\$2,800.00	\$2,800.00	\$2,800.00
50300	Publications/Resources			\$1,588.38	\$2,000.00	\$2,408.88	(\$408.88)	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50410	Software			\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1200 - Land Planning & Zoning												
50500	Overhead from General Government			\$69,449.00	\$66,696.00	\$66,696.00	\$0.00	\$68,857.00	\$60,347.00	\$58,907.00	\$60,668.00	\$62,483.00
50520	Consulting - Legal			\$8,650.71	\$18,500.00	\$8,244.67	\$10,255.33	\$33,500.00	\$25,000.00	\$25,750.00	\$26,523.00	\$27,319.00
50530	Consulting - Legal/Bylaw Enforcement			\$3,639.30	\$5,000.00	\$3,023.78	\$1,976.22	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50570	Consulting - Other			\$8,096.85	\$7,000.00	\$4,982.76	\$2,017.24	\$13,250.00	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00
50575	Bylaw Enforcement Expenses			\$1,724.41	\$65,000.00	\$0.00	\$65,000.00	\$65,000.00	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00
50730	Recoverable Costs - Land Use	P1	Taicheng Lands/Tiger	\$53,060.46	\$128,572.00	\$37,100.00	\$91,472.00	\$81,472.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP151	Britannia Oceanfront	\$6,442.46	\$2,915.00	\$17,430.68	(\$14,515.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP199	Fine Peace at Furry Cr	\$26,643.05	\$39,365.00	\$9,524.73	\$29,840.27	\$19,840.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP213	WedgeWood affordable	\$1,088.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1200	Land Planning & Zonin	\$11,052.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP33	Pemberton Valley Agr	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP110	Planning LUC work	\$0.00	\$10,000.00	\$8,304.97	\$1,695.03	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
50900	Special Projects	SP135	ALC Ag. Land Zoning A	\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP174	Area D/DOS Agr. Plan	\$12,676.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP192	Housing Needs Assess	\$9,415.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP220	Natural Hazard Policy	\$0.00	\$70,000.00	\$0.00	\$70,000.00	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP223	Climate Adaptation As	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		Area A OCP	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1200	Land Planning & Zonin	\$14,608.60	\$20,000.00	\$13,754.74	\$6,245.26	\$16,000.00	\$16,480.00	\$16,974.00	\$17,483.00	\$18,007.00
53200	Time Allocation from Other Services	P1	Taicheng Lands/Tiger	\$1,680.01	\$0.00	\$0.00	\$0.00	\$10,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP151	Britannia Oceanfront	\$435.20	\$0.00	\$0.00	\$0.00	\$10,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP199	Fine Peace at Furry Cr	\$1,763.21	\$0.00	\$0.00	\$0.00	\$10,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$770,823.32	\$1,209,849.00	\$691,273.71	\$518,575.29	\$1,168,836.00	\$922,445.00	\$900,435.00	\$927,358.00	\$955,092.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$90.98	\$100.00	\$16.32	\$83.68	\$16.00	\$16.00	\$16.00	\$16.00	\$16.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$21,955.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1000	General Government	\$7,065.00	\$6,030.00	\$6,030.00	\$0.00	\$6,541.00	\$6,737.00	\$6,939.00	\$7,147.00	\$7,361.00
Transfer Expenses				\$7,155.98	\$6,130.00	\$6,046.32	\$83.68	\$28,512.00	\$6,753.00	\$6,955.00	\$7,163.00	\$7,377.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$777,979.30	\$1,215,979.00	\$697,320.03	\$518,658.97	\$1,197,348.00	\$929,198.00	\$907,390.00	\$934,521.00	\$962,469.00
Surplus/ (Deficit)				\$539,913.84	\$0.00	\$513,026.71	(\$513,026.71)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30118	Reserve - Traffic Calming Measures (IRCD)			\$10,540.36		\$10,556.68		\$10,572.68	\$10,588.68	\$10,604.68	\$10,620.68	\$10,636.68
30999	Operational Surplus reserve			\$167,997.00		\$167,997.00		\$189,952.00	\$189,952.00	\$189,952.00	\$189,952.00	\$189,952.00
Reserves				\$178,537.36		\$178,553.68		\$200,524.68	\$200,540.68	\$200,556.68	\$200,572.68	\$200,588.68

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Regional Growth Strategy 1201

40000 1201	Requisition		5,844	5,844	5,844	5,844	5,844	5,844
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

DISTRICT OF SQUAMISH	1,381,227,723	1,635	1,743	1,743	1,743	1,743	1,743	1,743
RESORT MUNICIPALITY OF WHISTLER	2,685,536,147	3,480	3,388	3,388	3,388	3,388	3,388	3,388
DISTRICT OF LILLOOET	56,755,592	70	72	72	72	72	72	72
VILLAGE OF PEMBERTON	158,529,507	204	200	200	200	200	200	200
ELECTORAL AREA B	18,464,287	23	23	23	23	23	23	23
ELECTORAL AREA C	164,168,517	215	207	207	207	207	207	207
ELECTORAL AREA D	167,033,331	216	211	211	211	211	211	211

Requisition maximums		TOTAL	4,631,715,104	5,844	5,844	5,844	5,844	5,844	5,844
Tax Rate/Dollar Limitation	No Limitation								
Tax Rate		Est. Residential Tax rate /1,000	0.00016	0.00013	0.00013	0.00013	0.00013	0.00013	0.00013

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service is to provide for a strategy for land use decision making at the regional level that will contribute to improved livability in communities and the region as a whole; to ensure the quality of life for the region's residents is improved as a result of growth and development; and to establish a strategic framework that will be used to enable sustainable growth.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1201 - Regional Growth Strategy								
Revenues								
40000 Requisition	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00	\$0.00	\$5,844.00	0%	
Requisitions	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00	\$0.00	\$5,844.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$463.40	\$465.00	\$64.35	\$88.86	\$376.14	\$88.00	-1%	Interest on reserve balances
Fees & Other Revenues	\$463.40	\$465.00	\$64.35	\$88.86	\$376.14	\$88.00	-1%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$32,710.53	\$18,306.00	\$18,306.39	\$18,306.39	(\$0.39)	\$9,728.00	-47%	
Surplus Deficit Prior Year	\$32,710.53	\$18,306.00	\$18,306.39	\$18,306.39	(\$0.39)	\$9,728.00	-47%	
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$750.93	(\$750.93)	\$0.00	-100%	COVID-19 Restart Grant interest losses
44000 Transfer from Reserve	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00	0%	First Nations consultation from Squamish Nation funds
Transfer Revenue	\$0.00	\$2,000.00	\$0.00	\$750.93	\$1,249.07	\$2,000.00	0%	
Total Revenues	\$39,017.93	\$26,615.00	\$24,214.74	\$24,990.18	\$1,624.82	\$17,660.00	-48%	
Expenses								
50180 Travel	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$300.00		
50195 Meeting Costs	\$0.00	\$4,000.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00		
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520 Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00		For RGS amendments
50580 Contracted Services	\$0.00	\$9,000.00	\$0.00	\$9,975.00	(\$975.00)	\$9,000.00	-10%	For RGS Monitoring
53200 Time Allocation from Other Services	\$893.90	\$7,000.00	\$0.00	\$1,108.20	\$5,891.80	\$1,500.00	35%	For Planning chargeback for RGS work
Operating Expenses	\$1,143.90	\$22,550.00	\$250.00	\$11,333.20	\$11,216.80	\$17,050.00	50%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$162.64	\$165.00	\$21.12	\$29.17	\$135.83	\$29.00	-1%	Interest earned transferred to Squamish Nation Funds
53000 Transfer to Reserve	\$19,405.00	\$3,900.00	\$3,900.00	\$3,900.00	\$0.00	\$581.00	-85%	Transfer to Surplus reserve -used in future to offset requisition
Transfer Expenses	\$19,567.64	\$4,065.00	\$3,921.12	\$3,929.17	\$135.83	\$610.00	-84%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$20,711.54	\$26,615.00	\$4,171.12	\$15,262.37	\$11,352.63	\$17,660.00	-34%	
Surplus/ (Deficit)	\$18,306.39	\$0.00	\$20,043.62	\$9,727.81	(\$9,727.81)	\$0.00		
30113 Reserve - Squamish Nation funds	\$18,842.12		\$18,863.24	\$18,870.90		\$16,899.90		
30999 Operational Surplus reserve	\$34,684.00		\$38,584.00	\$38,584.00		\$39,165.00		
Reserves	\$53,526.12		\$57,447.24	\$57,454.90		\$56,064.90		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1201 - Regional Growth Strategy											
Revenues											
40000	Requisition		\$5,844.00	\$5,844.00	\$5,844.00	\$0.00	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00
Requisitions			\$5,844.00	\$5,844.00	\$5,844.00	\$0.00	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$463.40	\$465.00	\$88.86	\$376.14	\$88.00	\$88.00	\$88.00	\$88.00	\$88.00
Fees & Other Revenues			\$463.40	\$465.00	\$88.86	\$376.14	\$88.00	\$88.00	\$88.00	\$88.00	\$88.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$32,710.53	\$18,306.00	\$18,306.39	(\$0.39)	\$9,728.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$32,710.53	\$18,306.00	\$18,306.39	(\$0.39)	\$9,728.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$750.93	(\$750.93)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$916.00	\$1,173.00	\$1,438.00	\$1,711.00
44000	Transfer from Reserve		\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Transfer Revenue			\$0.00	\$2,000.00	\$750.93	\$1,249.07	\$2,000.00	\$2,916.00	\$3,173.00	\$3,438.00	\$3,711.00
Total Revenues			\$39,017.93	\$26,615.00	\$24,990.18	\$1,624.82	\$17,660.00	\$8,848.00	\$9,105.00	\$9,370.00	\$9,643.00
Expenses											
50180	Travel		\$0.00	\$300.00	\$0.00	\$300.00	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50195	Meeting Costs		\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$4,000.00	\$1,600.00	\$1,648.00	\$1,697.00	\$1,748.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50580	Contracted Services		\$0.00	\$9,000.00	\$9,975.00	(\$975.00)	\$9,000.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00
53200	Time Allocation from Other Services	CC1201	\$893.90	\$7,000.00	\$1,108.20	\$5,891.80	\$1,500.00	\$1,600.00	\$1,648.00	\$1,697.00	\$1,748.00
Operating Expenses			\$1,143.90	\$22,550.00	\$11,333.20	\$11,216.80	\$17,050.00	\$8,819.00	\$9,076.00	\$9,341.00	\$9,614.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$162.64	\$165.00	\$29.17	\$135.83	\$29.00	\$29.00	\$29.00	\$29.00	\$29.00
53000	Transfer to Reserve	SP94	\$19,405.00	\$3,900.00	\$3,900.00	\$0.00	\$581.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$19,567.64	\$4,065.00	\$3,929.17	\$135.83	\$610.00	\$29.00	\$29.00	\$29.00	\$29.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$20,711.54	\$26,615.00	\$15,262.37	\$11,352.63	\$17,660.00	\$8,848.00	\$9,105.00	\$9,370.00	\$9,643.00
Surplus/ (Deficit)			\$18,306.39	\$0.00	\$9,727.81	(\$9,727.81)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30113	Reserve - Squamish Nation funds		\$18,842.12		\$18,870.90		\$16,899.90	\$14,928.90	\$12,957.90	\$10,986.90	\$9,015.90
30999	Operational Surplus reserve		\$34,684.00		\$38,584.00		\$39,165.00	\$38,249.00	\$37,076.00	\$35,638.00	\$33,927.00
Reserves			\$53,526.12		\$57,454.90		\$56,064.90	\$53,177.90	\$50,033.90	\$46,624.90	\$42,942.90

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Civic Addressing 1202

40000 1202 Requisition	-	-	-	-	-	-
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA A	31,730,464	-	-	-	-	-
ELECTORAL AREA B	18,464,287	-	-	-	-	-
ELECTORAL AREA C	164,168,517	-	-	-	-	-
ELECTORAL AREA D	167,033,331	-	-	-	-	-

Requisition maximums	TOTAL	381,396,599	-	-	-	-	-	-
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000	-	-	-	-	-	-	-

Jurisdiction	Bylaw1123
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for civic addressing which regulates the numbering of buildings within the boundaries of Electoral Areas A, B, C and D.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1202 - Civic Addressing								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$130.80	\$130.00	\$16.90	\$23.34	\$106.66	\$20.00	-14%	Interest on reserve balance
Fees & Other Revenues	\$130.80	\$130.00	\$16.90	\$23.34	\$106.66	\$20.00	-14%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$9,288.78	\$9,170.00	\$9,169.58	\$9,169.58	\$0.42	\$9,181.00	0%	
Surplus Deficit Prior Year	\$9,288.78	\$9,170.00	\$9,169.58	\$9,169.58	\$0.42	\$9,181.00	0%	
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$238.33	(\$238.33)	\$0.00		Transfer from Covid restart for interest income loss
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,084.00		Transfer remaining reserve for civic addressing projects
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$238.33	(\$238.33)	\$15,084.00		
Total Revenues	\$9,419.58	\$9,300.00	\$9,186.48	\$9,431.25	(\$131.25)	\$24,285.00	-14%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services	\$0.00	\$6,760.00	\$0.00	\$0.00	\$6,760.00	\$20,000.00		Mapping / Civic Addressing projects
53200 Time Allocation from Other Services	\$0.00	\$2,290.00	\$0.00	\$0.00	\$2,290.00	\$4,035.00		Staff time on civic addressing work
Operating Expenses	\$250.00	\$9,300.00	\$250.00	\$250.00	\$9,050.00	\$24,285.00	9614%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$250.00	\$9,300.00	\$250.00	\$250.00	\$9,050.00	\$24,285.00	9614%	
Surplus/ (Deficit)	\$9,169.58	\$0.00	\$8,936.48	\$9,181.25	(\$9,181.25)	\$0.00		
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00	\$15,084.00		\$0.00		
Reserves	\$15,084.00		\$15,084.00	\$15,084.00		\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1202 - Civic Addressing									
Revenues									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$130.80	\$130.00	\$23.34	\$106.66	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$130.80	\$130.00	\$23.34	\$106.66	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$9,288.78	\$9,170.00	\$9,169.58	\$0.42	\$9,181.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$9,288.78	\$9,170.00	\$9,169.58	\$0.42	\$9,181.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$0.00	\$238.33	(\$238.33)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$15,084.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$238.33	(\$238.33)	\$15,084.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$9,419.58	\$9,300.00	\$9,431.25	(\$131.25)	\$24,285.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services	\$0.00	\$6,760.00	\$0.00	\$6,760.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$0.00	\$2,290.00	\$0.00	\$2,290.00	\$4,035.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$250.00	\$9,300.00	\$250.00	\$9,050.00	\$24,285.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$250.00	\$9,300.00	\$250.00	\$9,050.00	\$24,285.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$9,169.58	\$0.00	\$9,181.25	(\$9,181.25)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$15,084.00		\$15,084.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Solid Waste Management Plan

1300

40000 1300 Requisition

-	103,334	144,268	152,407	160,790	169,424
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

DISTRICT OF SQUAMISH	1,381,227,723	-	30,606	42,730	45,140	47,623	50,180
RESORT MUNICIPALITY OF WHISTLER	2,685,536,147	-	59,507	83,080	87,767	92,594	97,566
DISTRICT OF LILLOOET	56,755,592	-	1,258	1,756	1,855	1,957	2,062
VILLAGE OF PEMBERTON	158,529,507	-	3,513	4,904	5,181	5,466	5,759
ELECTORAL AREA A	31,730,464	-	703	982	1,037	1,094	1,153
ELECTORAL AREA B	18,464,287	-	409	571	603	637	671
ELECTORAL AREA C	164,168,517	-	3,638	5,079	5,365	5,660	5,964
ELECTORAL AREA D	167,033,331	-	3,701	5,167	5,459	5,759	6,068

Requisition maximums		TOTAL	4,663,445,568	-	103,334	144,268	152,407	160,790	169,424
Tax Rate/Dollar Limitation	\$ 195,000								
Tax Rate	0.0344	\$ 1,392,773	Est. Residential Tax rate /1,000	-	0.00222	0.00309	0.00327	0.00345	0.00363

Jurisdiction	Bylaw 695
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the regulation, storage and management of municipal solid waste and recyclable material, including the regulation of facilities in relation to these matters, and implement the Solid Waste Management Plan on behalf of Electoral Area A, B, C and D, the Resort Municipality of Whistler, the District of Squamish, the District of Lillooet and the Village of Pemberton.

Items of Significance

- Board Strategic Plan - "Aggressively implement the SLRD's Solid Waste Management and Resource Plan"
- Diversion Campaign continuing
- Zero Waste Initiatives project reduced and carried forward
- Illegal Dumping project carried forward
- WildSafe BC Coordinator, to complete wildlife attractants work (with meeting & travel costs) - \$20,000
- Solid Waste Emergency Management Plan - new project for 2022

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1300 - Regional Solid Waste Management											
Revenues											
40000	Requisition			\$16,556.00	\$0.00	\$0.00	\$0.00	\$0.00	\$103,334.00		
Requisitions				\$16,556.00	\$0.00	\$0.00	\$0.00	\$0.00	\$103,334.00		
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$1,479.03	\$1,422.00	\$183.20	\$251.52	\$1,170.48	\$248.00	-1%	Interest on reserve balances
40230	Dumping/Tipping Fees			\$134,870.94	\$130,000.00	\$129,213.00	\$129,213.00	\$787.00	\$127,000.00	-2%	Fee based on \$4.50 /tonne of waste dumped from DOS, RMOW & Lillooet Landfill
40300	Miscellaneous Revenue	SP206	Sea to Sky Soils infrastruc	\$233.75	\$0.00	\$1,530.47	\$2,596.82	(\$2,596.82)	\$0.00	-100%	Project admin fees recovered from Sea to Sky Soils
Fees & Other Revenues				\$136,583.72	\$131,422.00	\$130,926.67	\$132,061.34	(\$639.34)	\$127,248.00	-4%	
40960	Conditional Grants - Provincial Grants	SP206	Sea to Sky Soils infrastruc	\$318,308.00	\$437,908.00	\$370,464.92	\$446,908.00	(\$9,000.00)	\$0.00	-100%	Prov BC OIP Grant -Sea to Sky Soils expansion project
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$97,370.92	\$148,948.00	\$148,947.84	\$148,947.84	\$0.16	\$61,877.00	-58%	
Surplus Deficit Prior Year				\$97,370.92	\$148,948.00	\$148,947.84	\$148,947.84	\$0.16	\$61,877.00	-58%	
43000	Transfers from Other Service	CC1000	General Government Serv	\$0.00	\$0.00	\$0.00	\$2,376.63	(\$2,376.63)	\$0.00		Transfer from Covid restart for interest income loss
44000	Transfer from Reserve			\$0.00	\$10,425.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	-100%	Transfer from Feasibility reserve to Lillooet Landfill
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$64,886.00		for Compost Feasibility study (Nov 2020 Bd Res)
Transfer Revenue				\$0.00	\$10,425.00	\$10,425.00	\$12,801.63	(\$2,376.63)	\$64,886.00	407%	Transfer from Operational Surplus reserve
Total Revenues				\$568,818.64	\$728,703.00	\$660,764.43	\$740,718.81	(\$12,015.81)	\$357,345.00	245%	
Expenses											
50160	Training			\$1,700.00	\$2,500.00	\$165.00	\$165.00	\$2,335.00	\$2,500.00	1415%	SWANA Solid Waste Training
50170	Dues/Subscriptions/Memberships			\$1,723.40	\$2,000.00	\$1,768.26	\$1,961.65	\$38.35	\$2,000.00	2%	SWA, CWMA, Recycling council of BC & BC Product Stewardship council membership fees
50170	Dues/Subscriptions/Memberships	U19	Recycling	\$1,280.00	\$1,350.00	\$1,280.00	\$1,280.00	\$70.00	\$1,350.00	5%	Recycling council of BC - recycling hotline
50180	Travel			\$0.00	\$1,200.00	\$0.00	\$0.00	\$1,200.00	\$1,200.00		
50190	Advertising			\$589.05	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00		
50210	Communications			\$0.00	\$570.00	\$0.00	\$0.00	\$570.00	\$570.00		
50410	Software			\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00		System for tracking solid waste by category
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$800.00	\$0.00	\$0.00	\$800.00	\$800.00		
50580	Contracted Services			\$12,500.00	\$15,000.00	\$15,500.00	\$15,500.00	(\$500.00)	\$15,500.00	0%	Zero Waste Educator contract; increase in 2022
50580	Contracted Services			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Zero Waste Ambassador for parks, events
50650	Operating Supplies - Other			\$0.00	\$100.00	\$127.60	\$127.60	(\$27.60)	\$175.00	37%	Budget for Area A diversion options for organics carried forward; Bd Res Feb 2021
50900	Special Projects			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		SWRMP -minor (Pemberton TS) & major (Squamish Landfill) anticipated; carried fwd
50900	Special Projects	SP89	Solid Waste & Resource R	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00		
50900	Special Projects	SP108	Diversion Campaign	\$1,033.95	\$25,600.00	\$663.25	\$3,381.02	\$22,218.98	\$25,000.00	639%	Diversion projects
50900	Special Projects	SP136	Zero waste initiatives	\$0.00	\$5,000.00	\$0.00	\$480.00	\$4,520.00	\$2,000.00		
50900	Special Projects	SP137	Illegal dumping	\$935.60	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$25,000.00		Illegal dumping strategy consultations & education campaign; carried forward
50900	Special Projects	SP175	Wildlife Attractants Educa	\$15,118.78	\$20,000.00	\$15,000.00	\$15,000.00	\$5,000.00	\$20,000.00	33%	WildSafe BC Coordinator
50900	Special Projects	SP206	Sea to Sky Soils infrastruc	\$318,308.00	\$437,908.00	\$371,308.62	\$447,751.70	(\$9,843.70)	\$0.00	-100%	Sea to Sky Soils infrastructure costs -grant in 40960

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1300 - Regional Solid Waste Management										
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Solid Waste Emergency Management Plan UES Chargeback for time on service; includes new FT
53200	Time Allocation from Other Services	CC1300 Regional Solid Waste Man	\$65,568.02	\$165,000.00	\$131,331.46	\$180,361.95	(\$15,361.95)	\$175,000.00	-3%	Comm. position
53200	Time Allocation from Other Services	SP89 Solid Waste & Resource R	\$0.00	\$0.00	\$0.00	\$698.78	(\$698.78)	\$0.00		Staff time on project
53200	Time Allocation from Other Services	SP206 Sea to Sky Soils infrastru	\$0.00	\$0.00	\$1,462.96	\$1,458.80	(\$1,458.80)	\$0.00	-100%	Staff time on project recovered from Sea to Sky Soils
Operating Expenses			\$419,006.80	\$718,278.00	\$538,857.15	\$668,416.50	\$49,861.50	\$357,345.00	-47%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	SP94 Surplus Reserve	\$864.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Surplus reserve To Lillooet Landfill for Compost Feasibility study from
53100	Contribution To Other Services	CC1902 Lillooet Area Refuse Grou	\$0.00	\$10,425.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	-100%	Feasibility reserve (Nov 2020 Bd Res)
Transfer Expenses			\$864.00	\$10,425.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$419,870.80	\$728,703.00	\$549,282.15	\$678,841.50	\$49,861.50	\$357,345.00	-147%	
Surplus/ (Deficit)			\$148,947.84	\$0.00	\$111,482.28	\$61,877.31	(\$61,877.31)	\$0.00		
30000	Reserve - Capital Works and Equipment		\$12,950.00		\$12,950.00	\$12,950.00		\$12,950.00		
30060	Reserve - Feasibility Studies		\$23,812.01		\$13,387.01	\$13,387.01		\$13,387.01		
30999	Operational Surplus reserve		\$133,804.00		\$133,804.00	\$133,804.00		\$68,918.00		Meets minimum level as per Policy 15 (\$59,545)
Reserves			\$170,566.01		\$160,141.01	\$160,141.01		\$95,255.01		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1300 - Regional Solid Waste Management												
Revenues												
40000	Requisition			\$16,556.00	\$0.00	\$0.00	\$0.00	\$103,334.00	\$144,268.00	\$152,407.00	\$160,790.00	\$169,424.00
Requisitions				\$16,556.00	\$0.00	\$0.00	\$0.00	\$103,334.00	\$144,268.00	\$152,407.00	\$160,790.00	\$169,424.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$1,479.03	\$1,422.00	\$251.52	\$1,170.48	\$248.00	\$248.00	\$248.00	\$248.00	\$248.00
40230	Dumping/Tipping Fees			\$134,870.94	\$130,000.00	\$129,213.00	\$787.00	\$127,000.00	\$127,000.00	\$127,000.00	\$127,000.00	\$127,000.00
40300	Miscellaneous Revenue	SP206	Sea to Sky Soils infrastru	\$233.75	\$0.00	\$2,596.82	(\$2,596.82)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$136,583.72	\$131,422.00	\$132,061.34	(\$639.34)	\$127,248.00	\$127,248.00	\$127,248.00	\$127,248.00	\$127,248.00
40960	Conditional Grants - Provincial	SP206	Sea to Sky Soils infrastru	\$318,308.00	\$437,908.00	\$446,908.00	(\$9,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$318,308.00	\$437,908.00	\$446,908.00	(\$9,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			\$97,370.92	\$148,948.00	\$148,947.84	\$0.16	\$61,877.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$97,370.92	\$148,948.00	\$148,947.84	\$0.16	\$61,877.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Serv	\$0.00	\$0.00	\$2,376.63	(\$2,376.63)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$64,886.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$10,425.00	\$12,801.63	(\$2,376.63)	\$64,886.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$568,818.64	\$728,703.00	\$740,718.81	(\$12,015.81)	\$357,345.00	\$271,516.00	\$279,655.00	\$288,038.00	\$296,672.00
Expenses												
50160	Training			\$1,700.00	\$2,500.00	\$165.00	\$2,335.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50170	Dues/Subscriptions/Memberships			\$1,723.40	\$2,000.00	\$1,961.65	\$38.35	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50170	Dues/Subscriptions/Memberships	U19	Recycling	\$1,280.00	\$1,350.00	\$1,280.00	\$70.00	\$1,350.00	\$1,391.00	\$1,433.00	\$1,476.00	\$1,520.00
50180	Travel			\$0.00	\$1,200.00	\$0.00	\$1,200.00	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50190	Advertising			\$589.05	\$500.00	\$0.00	\$500.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50210	Communications			\$0.00	\$570.00	\$0.00	\$570.00	\$570.00	\$587.00	\$605.00	\$623.00	\$642.00
50410	Software			\$0.00	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$800.00	\$0.00	\$800.00	\$800.00	\$824.00	\$849.00	\$874.00	\$900.00
50580	Contracted Services			\$12,500.00	\$15,000.00	\$15,500.00	(\$500.00)	\$15,500.00	\$15,965.00	\$16,444.00	\$16,937.00	\$17,445.00
50580	Contracted Services			\$0.00	\$0.00	\$0.00	\$0.00	\$20,600.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50650	Operating Supplies - Other			\$0.00	\$100.00	\$127.60	(\$27.60)	\$175.00	\$103.00	\$106.00	\$109.00	\$112.00
50900	Special Projects			\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP89	Solid Waste & Resource R	\$0.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00
50900	Special Projects	SP108	Diversion Campaign	\$1,033.95	\$25,600.00	\$3,381.02	\$22,218.98	\$25,000.00	\$10,300.00	\$10,300.00	\$10,609.00	\$10,927.00
50900	Special Projects	SP136	Zero waste initiatives	\$0.00	\$5,000.00	\$480.00	\$4,520.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50900	Special Projects	SP137	Illegal dumping	\$935.60	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00
50900	Special Projects	SP175	Wildlife Attractants Educa	\$15,118.78	\$20,000.00	\$15,000.00	\$5,000.00	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50900	Special Projects	SP206	Sea to Sky Soils infrastru	\$318,308.00	\$437,908.00	\$447,751.70	(\$9,843.70)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1300	Regional Solid Waste Man	\$65,568.02	\$165,000.00	\$180,361.95	(\$15,361.95)	\$175,000.00	\$180,250.00	\$185,658.00	\$191,228.00	\$196,965.00
53200	Time Allocation from Other Services	SP89	Solid Waste & Resource R	\$0.00	\$0.00	\$698.78	(\$698.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP206	Sea to Sky Soils infrastru	\$0.00	\$0.00	\$1,458.80	(\$1,458.80)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$419,006.80	\$718,278.00	\$668,416.50	\$49,861.50	\$357,345.00	\$271,516.00	\$279,655.00	\$288,038.00	\$296,672.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1300 - Regional Solid Waste Management												
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$864.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1902	Lillooet Area Refuse Group	\$0.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$864.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$419,870.80	\$728,703.00	\$678,841.50	\$49,861.50	\$357,345.00	\$271,516.00	\$279,655.00	\$288,038.00	\$296,672.00
Surplus/ (Deficit)				\$148,947.84	\$0.00	\$61,877.31	(\$61,877.31)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$12,950.00		\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00
30060	Reserve - Feasibility Studies			\$23,812.01		\$13,387.01		\$13,387.01	\$13,387.01	\$13,387.01	\$13,387.01	\$13,387.01
30999	Operational Surplus reserve			\$133,804.00		\$133,804.00		\$68,918.00	\$68,918.00	\$68,918.00	\$68,918.00	\$68,918.00
Reserves				\$170,566.01		\$160,141.01		\$95,255.01	\$95,255.01	\$95,255.01	\$95,255.01	\$95,255.01

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Utilities & Environmental Services Dept.

1300A

40000 1300A Requisition

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Service Mandate

The Utilities & Environmental Services department is responsible for the ongoing services of the street lighting services, refuse services, dyking & drainage sites, Regional solid waste management service, water and sewer services, the Gold Bridge community complex, the upper Cheakamus road maintenance, the SLRD office maintenance and the parks and trails services.

Items of Significance

- All of the costs to run this department, including training, travel and administration, are allocated out to the individual services worked based on time spent.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1300A - Utilities & Environmental Services Dept.										
Revenues										
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40240 Time Allocation To Other Services			\$569,821.22	\$702,950.00	\$487,357.84	\$655,308.00	\$47,642.00	\$871,526.00	33%	Time allocation revenue from services
Fees & Other Revenues			\$569,821.22	\$702,950.00	\$487,357.84	\$655,308.00	\$47,642.00	\$871,526.00	33%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available			\$0.04	\$3,105.00	\$4,104.69	\$4,104.69	(\$999.69)	\$3,821.00	-7%	
Surplus Deficit Prior Year			\$0.04	\$3,105.00	\$4,104.69	\$4,104.69	(\$999.69)	\$3,821.00	-7%	
43000 Transfers from Other Service	CC1000	General Government	\$3,407.27	\$3,345.00	\$3,344.68	\$6,295.81	(\$2,950.81)	\$0.00	-100%	COVID-19 Restart Grant used for SP214 items & 1/2 of additional health & wellness
Transfer Revenue			\$3,407.27	\$3,345.00	\$3,344.68	\$6,295.81	(\$2,950.81)	\$0.00	-100%	
Total Revenues			\$573,228.53	\$709,400.00	\$494,807.21	\$665,708.50	\$43,691.50	\$875,347.00	-74%	
Expenses										
50110 Salaries			\$416,855.07	\$484,930.00	\$337,915.72	\$477,512.55	\$7,417.45	\$610,280.00		Includes 3.9% CPI increase and new position of Project Manager (was in 1000 previously) hired Jan 2022
50110 Salaries	SP214	2020/2021 Covid19 Re	\$1,780.80	\$3,345.00	\$3,344.68	\$3,344.68	\$0.32	\$0.00	-100%	COVID-19 Restart Grant for Manger's OT
50130 Benefits			\$87,618.12	\$129,239.00	\$84,995.45	\$109,950.26	\$19,288.74	\$147,547.00	34%	Includes 5% increase
50131 Employer Health Tax			\$7,982.13	\$10,851.00	\$7,040.32	\$8,773.20	\$2,077.80	\$12,941.00	48%	1.95% of all remuneration & taxable benefits
50140 Overtime			\$731.40	\$0.00	\$47.52	\$67.31	(\$67.31)	\$0.00	-100%	
50160 Training			\$0.00	\$5,500.00	\$2,083.28	\$2,371.38	\$3,128.62	\$6,500.00	174%	For EOCP, EGBC, ASTTBC & BCWWA memberships; 2022 added budget for new staff
50170 Dues/Subscriptions/Memberships			\$404.00	\$2,000.00	\$357.36	\$357.36	\$1,642.64	\$2,500.00	600%	
50180 Travel			\$212.36	\$4,500.00	\$0.00	\$0.00	\$4,500.00	\$4,500.00		
50180 Travel	SP214	2020/2021 Covid19 Re	\$37.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50190 Advertising			\$924.00	\$2,600.00	\$0.00	\$0.00	\$2,600.00	\$2,600.00		
50210 Communications			\$726.80	\$1,000.00	\$517.50	\$977.82	\$22.18	\$1,100.00	12%	
50210 Communications	SP214	2020/2021 Covid19 Re	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50270 Miscellaneous Office Expense			\$692.38	\$1,200.00	\$530.25	\$581.76	\$618.24	\$1,200.00	106%	MyL TSA fees and supplies for Dept
50275 Staff Incentives			\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00		
50276 Staff Retention			\$2,432.90	\$6,000.00	\$4,490.26	\$5,902.26	\$97.74	\$7,000.00	19%	Staff Health & Wellness benefit
50300 Publications/Resources			\$347.75	\$400.00	\$363.80	\$363.80	\$36.20	\$400.00	10%	Autocad
50410 Software			\$0.00	\$4,000.00	\$0.00	\$0.00	\$4,000.00	\$14,473.00		Increase for additional GIS license & includes Pacweigh software support and training
50500 Overhead from General Government			\$40,453.00	\$45,655.00	\$45,655.00	\$45,655.00	\$0.00	\$56,923.00	25%	7% of budget to GG
50570 Consulting - Other			\$787.69	\$1,650.00	\$0.00	\$0.00	\$1,650.00	\$1,650.00		For Records management work; carried fwd
50650 Operating Supplies - Other			\$47.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Operating Expenses			\$562,058.84	\$703,370.00	\$487,341.14	\$655,857.38	\$47,512.62	\$870,114.00	33%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC1000	General Government	\$7,065.00	\$6,030.00	\$6,030.00	\$6,030.00	\$0.00	\$5,233.00	-13%	Vehicle expense transferred to General Gov't-1000
Transfer Expenses			\$7,065.00	\$6,030.00	\$6,030.00	\$6,030.00	\$0.00	\$5,233.00	-13%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1300A - Utilities & Environmental Services Dept. Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$569,123.84	\$709,400.00	\$493,371.14	\$661,887.38	\$47,512.62	\$875,347.00	19%	
Surplus/ (Deficit)	\$4,104.69	\$0.00	\$1,436.07	\$3,821.12	(\$3,821.12)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1300A - Utilities & Environmental Services Dept												
Revenues												
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40240 Time Allocation To Other Services				\$569,821.22	\$702,950.00	\$655,308.00	\$47,642.00	\$871,526.00	\$1,005,854.00	\$1,033,924.00	\$1,063,974.00	\$1,094,925.00
Fees & Other Revenues				\$569,821.22	\$702,950.00	\$655,308.00	\$47,642.00	\$871,526.00	\$1,005,854.00	\$1,033,924.00	\$1,063,974.00	\$1,094,925.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$0.04	\$3,105.00	\$4,104.69	(\$999.69)	\$3,821.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$0.04	\$3,105.00	\$4,104.69	(\$999.69)	\$3,821.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$3,407.27	\$3,345.00	\$6,295.81	(\$2,950.81)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$3,407.27	\$3,345.00	\$6,295.81	(\$2,950.81)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$573,228.53	\$709,400.00	\$665,708.50	\$43,691.50	\$875,347.00	\$1,005,854.00	\$1,033,924.00	\$1,063,974.00	\$1,094,925.00
Expenses												
50110 Salaries				\$416,855.07	\$484,930.00	\$477,512.55	\$7,417.45	\$610,280.00	\$708,457.00	\$729,456.00	\$751,340.00	\$773,880.00
50110 Salaries				\$1,780.80	\$3,345.00	\$3,344.68	\$0.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130 Benefits				\$87,618.12	\$129,239.00	\$109,950.26	\$19,288.74	\$147,547.00	\$179,847.00	\$185,242.00	\$190,799.00	\$196,523.00
50131 Employer Health Tax				\$7,982.13	\$10,851.00	\$8,773.20	\$2,077.80	\$12,941.00	\$15,774.00	\$16,247.00	\$16,734.00	\$17,236.00
50140 Overtime				\$731.40	\$0.00	\$67.31	(\$67.31)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160 Training				\$0.00	\$5,500.00	\$2,371.38	\$3,128.62	\$6,500.00	\$6,695.00	\$6,500.00	\$6,500.00	\$6,500.00
50170 Dues/Subscriptions/Memberships				\$404.00	\$2,000.00	\$357.36	\$1,642.64	\$2,500.00	\$2,575.00	\$2,500.00	\$2,500.00	\$2,500.00
50180 Travel				\$212.36	\$4,500.00	\$0.00	\$4,500.00	\$4,500.00	\$4,635.00	\$4,500.00	\$4,500.00	\$4,500.00
50180 Travel				\$37.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50190 Advertising				\$924.00	\$2,600.00	\$0.00	\$2,600.00	\$2,600.00	\$2,678.00	\$2,600.00	\$2,600.00	\$2,600.00
50210 Communications				\$726.80	\$1,000.00	\$977.82	\$22.18	\$1,100.00	\$1,133.00	\$1,100.00	\$1,100.00	\$1,100.00
50210 Communications				\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50270 Miscellaneous Office Expense				\$692.38	\$1,200.00	\$581.76	\$618.24	\$1,200.00	\$1,236.00	\$1,200.00	\$1,200.00	\$1,200.00
50275 Staff Incentives				\$0.00	\$500.00	\$0.00	\$500.00	\$500.00	\$515.00	\$500.00	\$500.00	\$500.00
50276 Staff Retention				\$2,432.90	\$6,000.00	\$5,902.26	\$97.74	\$7,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
50300 Publications/Resources				\$347.75	\$400.00	\$363.80	\$36.20	\$400.00	\$412.00	\$400.00	\$400.00	\$400.00
50410 Software				\$0.00	\$4,000.00	\$0.00	\$4,000.00	\$14,473.00	\$5,356.00	\$5,200.00	\$5,200.00	\$5,200.00
50500 Overhead from General Government				\$40,453.00	\$45,655.00	\$45,655.00	\$0.00	\$56,923.00	\$65,451.00	\$67,277.00	\$69,232.00	\$71,245.00
50570 Consulting - Other				\$787.69	\$1,650.00	\$0.00	\$1,650.00	\$1,650.00	\$1,700.00	\$1,650.00	\$1,650.00	\$1,650.00
50650 Operating Supplies - Other				\$47.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$562,058.84	\$703,370.00	\$655,857.38	\$47,512.62	\$870,114.00	\$1,000,464.00	\$1,028,372.00	\$1,058,255.00	\$1,089,034.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services				\$7,065.00	\$6,030.00	\$6,030.00	\$0.00	\$5,233.00	\$5,390.00	\$5,552.00	\$5,719.00	\$5,891.00
Transfer Expenses				\$7,065.00	\$6,030.00	\$6,030.00	\$0.00	\$5,233.00	\$5,390.00	\$5,552.00	\$5,719.00	\$5,891.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$569,123.84	\$709,400.00	\$661,887.38	\$47,512.62	\$875,347.00	\$1,005,854.00	\$1,033,924.00	\$1,063,974.00	\$1,094,925.00
Surplus/ (Deficit)				\$4,104.69	\$0.00	\$3,821.12	(\$3,821.12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Building Inspection Services 1400

40000 1400 Requisition	237,845	244,980	262,671	283,014	303,484	322,558
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA A	31,730,464	22,254	20,381	21,853	23,545	25,248	26,835
ELECTORAL AREA B	18,464,287	11,115	11,860	12,717	13,701	14,692	15,616
ELECTORAL AREA C	164,168,517	102,141	105,449	113,064	121,821	130,632	138,842
ELECTORAL AREA D	167,033,331	102,335	107,289	115,037	123,946	132,911	141,265

Requisition maximums	TOTAL	381,396,599	237,845	244,980	262,671	283,014	303,484	322,558
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000	0.07463	0.06423	0.06887	0.07420	0.07957	0.08457	

Jurisdiction	Bylaw 421
Debt Issue #	None
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides Building Inspection services for Electoral Areas A, B, C and D.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1400 - Building Inspection Services										
Revenues										
40000	Requisition		\$188,787.00	\$237,845.00	\$237,845.00	\$237,845.00	\$0.00	\$244,980.00	3%	
Requisitions			\$188,787.00	\$237,845.00	\$237,845.00	\$237,845.00	\$0.00	\$244,980.00	3%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40170	Building Permit Application Processing Fees		\$57,300.00	\$47,516.00	\$115,730.00	\$137,730.00	(\$90,214.00)	\$77,602.00	-44%	Budgeted avg of last 3 years
40180	Building Permits Issued		\$179,161.02	\$188,883.00	\$241,256.62	\$294,632.37	(\$105,749.37)	\$203,258.00	-31%	Budgeted avg of last 3 years
40185	L TSA Fees		\$2,880.00	\$3,965.00	\$4,685.00	\$5,285.00	(\$1,320.00)	\$4,138.00	-22%	Budgeted avg of last 3 years
40190	Building Permit Renewal/Reactivation		\$7,630.00	\$7,133.00	\$6,770.00	\$8,520.00	(\$1,387.00)	\$7,267.00	-15%	Budgeted avg of last 3 years
40220	Interest Earned on Investments		\$1,282.76	\$1,000.00	\$154.53	\$213.38	\$786.62	\$210.00	-2%	Interest on reserve balances
40240	Time Allocation To Other Services		\$13,667.98	\$14,500.00	\$9,458.56	\$14,031.44	\$468.56	\$14,500.00	3%	Building staff working in other dept's
40300	Miscellaneous Revenue		\$441.82	\$420.00	\$494.30	\$644.67	(\$224.67)	\$500.00	-22%	Copies of building plans
Fees & Other Revenues			\$262,363.58	\$263,417.00	\$378,549.01	\$461,056.86	(\$197,639.86)	\$307,475.00	-33%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$78,253.34	\$86,331.00	\$86,331.40	\$86,331.40	(\$0.40)	\$310,116.00	259%	
Surplus Deficit Prior Year			\$78,253.34	\$86,331.00	\$86,331.40	\$86,331.40	(\$0.40)	\$310,116.00	259%	
43000	Transfers from Other Service	CC1000 General Government	\$113.22	\$750.00	\$0.00	\$4,130.00	(\$3,380.00)	\$0.00		Transfer from COVID restart grant
44000	Transfer from Reserve		\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 transfer from Insurance claim reserve
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$4,927.00	\$0.00	\$0.00	\$4,927.00	\$0.00		
Transfer Revenue			\$10,113.22	\$5,677.00	\$0.00	\$4,130.00	\$1,547.00	\$0.00		
Total Revenues			\$539,517.14	\$593,270.00	\$702,725.41	\$789,363.26	(\$196,093.26)	\$862,571.00	229%	
Expenses										
50110	Salaries		\$285,868.35	\$361,100.00	\$216,743.18	\$302,040.23	\$59,059.77	\$379,800.00	26%	3.9% increase for CPI and new position Building Clerk added for 10.5 months (budgeted for 6 mos in 2021)
50130	Benefits		\$60,142.11	\$86,500.00	\$45,758.01	\$62,559.13	\$23,940.87	\$82,598.00	32%	Includes estimated 5% increase
50131	Employer Health Tax		\$5,753.93	\$7,766.00	\$4,158.39	\$5,682.77	\$2,083.23	\$8,238.00	45%	1.95% of all remuneration & taxable benefits
50140	Overtime	CC1200 Land Planning & Zonin	\$1,303.85	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00		
50160	Training		\$847.65	\$4,500.00	\$239.00	\$1,449.00	\$3,051.00	\$4,500.00	211%	
50170	Dues/Subscriptions/Memberships		\$3,332.65	\$3,340.00	\$2,566.12	\$2,566.12	\$773.88	\$3,340.00	30%	Building Officials Assoc dues
50180	Travel		\$5,069.03	\$12,750.00	\$2,368.26	\$5,489.85	\$7,260.15	\$12,750.00	132%	Travel exp. in 2019 was \$10,484
50190	Advertising		\$1,811.00	\$1,600.00	\$594.00	\$1,494.00	\$106.00	\$1,800.00	20%	Vacant position advertising
50210	Communications		\$467.79	\$1,200.00	\$1,320.76	\$2,456.07	(\$1,256.07)	\$2,600.00	6%	Mobile phone expenses
50220	Courier		\$109.81	\$250.00	\$129.71	\$129.71	\$120.29	\$250.00	93%	
50240	Office Supplies		\$992.32	\$1,000.00	\$1,915.37	\$1,915.37	(\$915.37)	\$2,000.00	4%	
50270	Miscellaneous Office Expense		\$4,561.11	\$5,000.00	\$5,210.77	\$5,414.77	(\$414.77)	\$6,200.00	15%	Includes land title searches thru MyL TSA, some recovery in rev 40185
50270	Miscellaneous Office Expense	SP214 2020/2021 Covid19 Re	\$38.32	\$250.00	\$0.00	\$0.00	\$250.00	\$0.00		PPE added for pandemic response
50275	Staff Incentives		\$295.99	\$400.00	\$376.55	\$481.34	(\$81.34)	\$500.00	4%	
50276	Staff Retention		\$1,500.00	\$4,500.00	\$1,000.00	\$3,000.00	\$1,500.00	\$4,500.00	50%	Staff Health & Wellness benefit -doubled in 2021 & 2022
50300	Publications/Resources		\$673.70	\$1,200.00	\$0.00	\$0.00	\$1,200.00	\$1,200.00		
50410	Software		\$22,662.60	\$31,297.00	\$0.00	\$31,297.00	\$0.00	\$10,000.00	-68%	2020 & 2021 Tempest impl. -50% of building permit module; 2022 for electronic building permits
50500	Overhead from General Government		\$32,056.00	\$36,370.00	\$36,370.00	\$36,370.00	\$0.00	\$38,036.00	5%	7% of budget to GG for OVH
50520	Consulting - Legal		\$6,758.18	\$4,717.00	\$4,403.60	\$4,724.60	(\$7.60)	\$10,000.00	112%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1400 - Building Inspection Services											
50520	Consulting - Legal	SP214	2020/2021 Covid19 Re	\$74.90	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00		Building inspections during COVID legal expense
50530	Consulting - Legal/Bylaw Enforcement			\$11,704.62	\$20,000.00	\$5,877.44	\$6,108.56	\$13,891.44	\$20,000.00	227%	Legal for building bylaw enforcement
53200	Time Allocation from Other Services	CC1400	Building Inspection Se	\$96.83	\$0.00	\$0.00	\$39.04	(\$39.04)	\$100.00	156%	Time charged to Building Dept from other departments
Operating Expenses				\$446,120.74	\$587,240.00	\$329,031.16	\$473,217.56	\$114,022.44	\$591,412.00	25%	
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$263,309.00		Transfer to Surplus reserve
53100	Contribution To Other Services	CC1000	General Government s	\$7,065.00	\$6,030.00	\$6,030.00	\$6,030.00	\$0.00	\$7,850.00	30%	Vehicle expense transferred to GG
Transfer Expenses				\$7,065.00	\$6,030.00	\$6,030.00	\$6,030.00	\$0.00	\$271,159.00	4397%	
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses				\$453,185.74	\$593,270.00	\$335,061.16	\$479,247.56	\$114,022.44	\$862,571.00	4422%	
Surplus/ (Deficit)				\$86,331.40	\$0.00	\$367,664.25	\$310,115.70	(\$310,115.70)	\$0.00		
30070	Reserve - Insurance Claims			\$34,836.45		\$34,836.45	\$34,836.45		\$34,836.45		
30999	Operational Surplus reserve			\$103,094.77		\$103,094.77	\$103,094.77		\$366,403.77		
Reserves				\$137,931.22		\$137,931.22	\$137,931.22		\$401,240.22		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1400 - Building Inspection Services												
Revenues												
40000	Requisition			\$188,787.00	\$237,845.00	\$237,845.00	\$0.00	\$244,980.00	\$262,671.00	\$283,014.00	\$303,484.00	\$322,558.00
Requisitions				\$188,787.00	\$237,845.00	\$237,845.00	\$0.00	\$244,980.00	\$262,671.00	\$283,014.00	\$303,484.00	\$322,558.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40170	Building Permit Application Processing Fees			\$57,300.00	\$47,516.00	\$137,730.00	(\$90,214.00)	\$77,602.00	\$79,930.00	\$82,328.00	\$84,798.00	\$87,342.00
40180	Building Permits Issued			\$179,161.02	\$188,883.00	\$294,632.37	(\$105,749.37)	\$203,258.00	\$209,356.00	\$215,637.00	\$222,106.00	\$228,769.00
40185	L TSA Fees			\$2,880.00	\$3,965.00	\$5,285.00	(\$1,320.00)	\$4,138.00	\$4,262.00	\$4,390.00	\$4,522.00	\$4,658.00
40190	Building Permit Renewal/Reactivation			\$7,630.00	\$7,133.00	\$8,520.00	(\$1,387.00)	\$7,267.00	\$7,485.00	\$7,710.00	\$7,941.00	\$8,179.00
40220	Interest Earned on Investments			\$1,282.76	\$1,000.00	\$213.38	\$786.62	\$210.00	\$216.00	\$222.00	\$229.00	\$236.00
40240	Time Allocation To Other Services			\$13,667.98	\$14,500.00	\$14,031.44	\$468.56	\$14,500.00	\$14,935.00	\$15,383.00	\$15,844.00	\$16,319.00
40300	Miscellaneous Revenue			\$441.82	\$420.00	\$644.67	(\$224.67)	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Fees & Other Revenues				\$262,363.58	\$263,417.00	\$461,056.86	(\$197,639.86)	\$307,475.00	\$316,684.00	\$326,170.00	\$335,940.00	\$346,003.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			\$78,253.34	\$86,331.00	\$86,331.40	(\$0.40)	\$310,116.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$78,253.34	\$86,331.00	\$86,331.40	(\$0.40)	\$310,116.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$113.22	\$750.00	\$4,130.00	(\$3,380.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$4,927.00	\$0.00	\$4,927.00	\$0.00	\$45,000.00	\$42,000.00	\$35,000.00	\$30,000.00
Transfer Revenue				\$10,113.22	\$5,677.00	\$4,130.00	\$1,547.00	\$0.00	\$45,000.00	\$42,000.00	\$35,000.00	\$30,000.00
Total Revenues				\$539,517.14	\$593,270.00	\$789,363.26	(\$196,093.26)	\$862,571.00	\$624,355.00	\$651,184.00	\$674,424.00	\$698,561.00
Expenses												
50110	Salaries			\$285,868.35	\$361,100.00	\$302,040.23	\$59,059.77	\$379,800.00	\$403,284.00	\$418,817.00	\$431,382.00	\$444,323.00
50130	Benefits			\$60,142.11	\$86,500.00	\$62,559.13	\$23,940.87	\$82,598.00	\$90,336.00	\$96,630.00	\$102,515.00	\$108,758.00
50131	Employer Health Tax			\$5,753.93	\$7,766.00	\$5,682.77	\$2,083.23	\$8,238.00	\$9,294.00	\$10,205.00	\$11,070.00	\$11,968.00
50140	Overtime	CC1200	Land Planning & Zoning	\$1,303.85	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50160	Training			\$847.65	\$4,500.00	\$1,449.00	\$3,051.00	\$4,500.00	\$4,635.00	\$4,774.00	\$4,917.00	\$5,065.00
50170	Dues/Subscriptions/Memberships			\$3,332.65	\$3,340.00	\$2,566.12	\$773.88	\$3,340.00	\$3,440.00	\$3,543.00	\$3,649.00	\$3,758.00
50180	Travel			\$5,069.03	\$12,750.00	\$5,489.85	\$7,260.15	\$12,750.00	\$13,133.00	\$13,527.00	\$13,933.00	\$14,351.00
50190	Advertising			\$1,811.00	\$1,600.00	\$1,494.00	\$106.00	\$1,800.00	\$1,854.00	\$1,910.00	\$1,967.00	\$2,026.00
50210	Communications			\$467.79	\$1,200.00	\$2,456.07	(\$1,256.07)	\$2,600.00	\$2,678.00	\$2,758.00	\$2,841.00	\$2,926.00
50220	Courier			\$109.81	\$250.00	\$129.71	\$120.29	\$250.00	\$258.00	\$266.00	\$274.00	\$282.00
50240	Office Supplies			\$992.32	\$1,000.00	\$1,915.37	(\$915.37)	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50270	Miscellaneous Office Expense			\$4,561.11	\$5,000.00	\$5,414.77	(\$414.77)	\$6,200.00	\$6,386.00	\$6,578.00	\$6,775.00	\$6,978.00
50270	Miscellaneous Office Expense	SP214	2020/2021 Covid19 Re	\$38.32	\$250.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50275	Staff Incentives			\$295.99	\$400.00	\$481.34	(\$81.34)	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50276	Staff Retention			\$1,500.00	\$4,500.00	\$3,000.00	\$1,500.00	\$4,500.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
50300	Publications/Resources			\$673.70	\$1,200.00	\$0.00	\$1,200.00	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50410	Software			\$22,662.60	\$31,297.00	\$31,297.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50500	Overhead from General Government			\$32,056.00	\$36,370.00	\$36,370.00	\$0.00	\$38,036.00	\$40,317.00	\$42,056.00	\$43,560.00	\$45,122.00
50520	Consulting - Legal			\$6,758.18	\$4,717.00	\$4,724.60	(\$7.60)	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
50520	Consulting - Legal	SP214	2020/2021 Covid19 Re	\$74.90	\$500.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50530	Consulting - Legal/Bylaw Enforcement			\$11,704.62	\$20,000.00	\$6,108.56	\$13,891.44	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
53200	Time Allocation from Other Services	CC1400	Building Inspection Se	\$96.83	\$0.00	\$39.04	(\$39.04)	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1400 - Building Inspection Services												
Operating Expenses				\$446,120.74	\$587,240.00	\$473,217.56	\$114,022.44	\$591,412.00	\$616,269.00	\$642,855.00	\$665,845.00	\$689,725.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$263,309.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1000	General Government	\$7,065.00	\$6,030.00	\$6,030.00	\$0.00	\$7,850.00	\$8,086.00	\$8,329.00	\$8,579.00	\$8,836.00
Transfer Expenses				\$7,065.00	\$6,030.00	\$6,030.00	\$0.00	\$271,159.00	\$8,086.00	\$8,329.00	\$8,579.00	\$8,836.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$453,185.74	\$593,270.00	\$479,247.56	\$114,022.44	\$862,571.00	\$624,355.00	\$651,184.00	\$674,424.00	\$698,561.00
Surplus/ (Deficit)				\$86,331.40	\$0.00	\$310,115.70	(\$310,115.70)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30070	Reserve - Insurance Claims			\$34,836.45		\$34,836.45		\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45
30999	Operational Surplus reserve			\$103,094.77		\$103,094.77		\$366,403.77	\$321,403.77	\$279,403.77	\$244,403.77	\$214,403.77
Reserves				\$137,931.22		\$137,931.22		\$401,240.22	\$356,240.22	\$314,240.22	\$279,240.22	\$249,240.22

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Elections & UBCM

1500

40000 1500 Requisition	29,000	30,044	30,645	31,258	31,883	32,521
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA A	31,730,464	2,713	2,500	2,550	2,601	2,653	2,706
ELECTORAL AREA B	18,464,287	1,355	1,454	1,484	1,513	1,544	1,574
ELECTORAL AREA C	164,168,517	12,454	12,932	13,191	13,455	13,724	13,998
ELECTORAL AREA D	167,033,331	12,478	13,158	13,421	13,689	13,963	14,243

Requisition maximums	TOTAL	381,396,599	29,000	30,044	30,645	31,258	31,883	32,521
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000		0.00910	0.00788	0.00803	0.00820	0.00836	0.00853

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

The Annual UBCM fees and conference as well as elections expenses are covered with this service.

Items of Significance

UBCM dues are based on rural electoral area populations.

Next elections are taking place in 2022

Cost of elections depends on how many elections (1-4) are required.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1500 - Elections & UBCM								
Revenues								
40000 Requisition	\$21,714.00	\$29,000.00	\$29,000.00	\$29,000.00	\$0.00	\$30,044.00	4%	
Requisitions	\$21,714.00	\$29,000.00	\$29,000.00	\$29,000.00	\$0.00	\$30,044.00	4%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$117.06	\$117.00	\$27.39	\$37.83	\$79.17	\$37.00	-2%	Interest earned on reserve balance
Fees & Other Revenues	\$117.06	\$117.00	\$27.39	\$37.83	\$79.17	\$37.00	-2%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available	\$884.60	\$3,279.00	\$3,279.30	\$3,279.30	(\$0.30)	\$13,965.00	326%	
Surplus Deficit Prior Year	\$884.60	\$3,279.00	\$3,279.30	\$3,279.30	(\$0.30)	\$13,965.00	326%	
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$310.99	(\$310.99)	\$0.00		Transfer from COVID restart grant
44000 Transfer from Reserve	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$18,253.00		Transfer from reserve for Area A by-election
Transfer Revenue	\$10,000.00	\$0.00	\$0.00	\$310.99	(\$310.99)	\$18,253.00		
Total Revenues	\$32,715.66	\$32,396.00	\$32,306.69	\$32,628.12	(\$232.12)	\$62,299.00	327%	
Expenses								
50060 UBCM Expenses	\$1,050.00	\$15,000.00	\$1,425.00	\$1,425.00	\$13,575.00	\$15,000.00	953%	Savings realized as the convention was virtual in 2021
50070 UBCM Dues	\$2,649.86	\$2,750.00	\$2,592.13	\$2,592.13	\$157.87	\$2,750.00	6%	
50080 Elections - Advertisement/Court of Revision	\$3,844.81	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Elections expenses -adverts, venue, supplies
50090 Elections - Travel Expense	\$2,100.80	\$0.00	\$0.00	\$0.00	\$0.00	\$2,299.00		Elections staff travel costs
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520 Consulting - Legal	\$1,559.43	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		
53200 Time Allocation from Other Services	\$17,981.46	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Staff time spent working on elections
Operating Expenses	\$29,436.36	\$18,000.00	\$4,267.13	\$4,267.13	\$13,732.87	\$62,299.00	1360%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$14,396.00	\$14,396.00	\$14,396.00	\$0.00	\$0.00	-100%	Transfer to Elections reserve for use in future years
Transfer Expenses	\$0.00	\$14,396.00	\$14,396.00	\$14,396.00	\$0.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$29,436.36	\$32,396.00	\$18,663.13	\$18,663.13	\$13,732.87	\$62,299.00	1260%	
Surplus/ (Deficit)	\$3,279.30	\$0.00	\$13,643.56	\$13,964.99	(\$13,964.99)	\$0.00		
30080 Reserve - Elections - UBCM	\$10,054.39		\$24,450.39	\$24,450.39		\$6,197.39		
Reserves	\$10,054.39		\$24,450.39	\$24,450.39		\$6,197.39		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1500 - Elections & UBCM									
Revenues									
40000 Requisition	\$21,714.00	\$29,000.00	\$29,000.00	\$0.00	\$30,044.00	\$30,645.00	\$31,258.00	\$31,883.00	\$32,521.00
Requisitions	\$21,714.00	\$29,000.00	\$29,000.00	\$0.00	\$30,044.00	\$30,645.00	\$31,258.00	\$31,883.00	\$32,521.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$117.06	\$117.00	\$37.83	\$79.17	\$37.00	\$5.00	\$39.00	\$40.00	\$41.00
Fees & Other Revenues	\$117.06	\$117.00	\$37.83	\$79.17	\$37.00	\$5.00	\$39.00	\$40.00	\$41.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$884.60	\$3,279.00	\$3,279.30	(\$0.30)	\$13,965.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$884.60	\$3,279.00	\$3,279.30	(\$0.30)	\$13,965.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$0.00	\$310.99	(\$310.99)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$10,000.00	\$0.00	\$0.00	\$0.00	\$18,253.00	\$0.00	\$0.00	\$0.00	\$34,743.00
Transfer Revenue	\$10,000.00	\$0.00	\$310.99	(\$310.99)	\$18,253.00	\$0.00	\$0.00	\$0.00	\$34,743.00
Total Revenues	\$32,715.66	\$32,396.00	\$32,628.12	(\$232.12)	\$62,299.00	\$30,650.00	\$31,297.00	\$31,923.00	\$67,305.00
Expenses									
50060 UBCM Expenses	\$1,050.00	\$15,000.00	\$1,425.00	\$13,575.00	\$15,000.00	\$15,300.00	\$15,606.00	\$15,918.00	\$16,236.00
50070 UBCM Dues	\$2,649.86	\$2,750.00	\$2,592.13	\$157.87	\$2,750.00	\$2,805.00	\$2,861.00	\$2,918.00	\$2,976.00
50080 Elections - Advertisement/Court of Revision	\$3,844.81	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$16,200.00
50090 Elections - Travel Expense	\$2,100.80	\$0.00	\$0.00	\$0.00	\$2,299.00	\$0.00	\$0.00	\$0.00	\$2,483.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$1,559.43	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$2,160.00
53200 Time Allocation from Other Services	\$17,981.46	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$27,000.00
Operating Expenses	\$29,436.36	\$18,000.00	\$4,267.13	\$13,732.87	\$62,299.00	\$18,355.00	\$18,717.00	\$19,086.00	\$67,305.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$14,396.00	\$14,396.00	\$0.00	\$0.00	\$12,295.00	\$12,580.00	\$12,837.00	\$0.00
Transfer Expenses	\$0.00	\$14,396.00	\$14,396.00	\$0.00	\$0.00	\$12,295.00	\$12,580.00	\$12,837.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$29,436.36	\$32,396.00	\$18,663.13	\$13,732.87	\$62,299.00	\$30,650.00	\$31,297.00	\$31,923.00	\$67,305.00
Surplus/ (Deficit)	\$3,279.30	\$0.00	\$13,964.99	(\$13,964.99)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30080 Reserve - Elections - UBCM	\$10,054.39		\$24,450.39		\$6,197.39	\$18,492.39	\$31,072.39	\$43,909.39	\$9,166.39
Reserves	\$10,054.39		\$24,450.39		\$6,197.39	\$18,492.39	\$31,072.39	\$43,909.39	\$9,166.39

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Fire Protection Pemberton SA 1700

40000 1700 Requisition	106,291	100,081	103,127	106,215	109,396	112,672
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

PEMBERTON FIRE PROTECTION	34,984,931	106,291	100,081	103,127	106,215	109,396	112,672
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Requisition maximums	TOTAL	34,984,931	106,291	100,081	103,127	106,215	109,396	112,672
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Tax Rate/Dollar Limitation	No Limitation
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Tax Rate	Est. Residential Tax rate /1,000	0.4010	0.2861	0.2948	0.3036	0.3127	0.3221
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Jurisdiction	Bylaw 10/654
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides fire protection services to a portion of Area C, outside of the Village of Pemberton

Items of Significance

This is a shared service with 1715 & 1716 and Village of Pemberton (VOP). Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1700 - Fire Protection Pemberton									
Revenues									
40000 Requisition		\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00	\$0.00	\$100,081.00	-6%	
Requisitions		\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00	\$0.00	\$100,081.00	-6%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$0.00	\$0.00	\$34.72	\$47.94	(\$47.94)	\$48.00	0%	Interest on reserve
Fees & Other Revenues		\$0.00	\$0.00	\$34.72	\$47.94	(\$47.94)	\$48.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.26	\$0.00	\$0.26	\$0.26	(\$0.26)	\$48.00	18362%	
Surplus Deficit Prior Year		\$0.26	\$0.00	\$0.26	\$0.26	(\$0.26)	\$48.00	18362%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$106,291.26	\$106,291.00	\$106,325.98	\$106,339.20	(\$48.20)	\$100,177.00	18356%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$106,041.00	\$75,052.00	\$75,052.00	\$75,052.00	\$0.00	\$97,923.00	30%	Operating costs paid to VOP for service
53200 Time Allocation from Other Services		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,004.00		Staff time from Protective services staff
Operating Expenses		\$106,291.00	\$75,302.00	\$75,302.00	\$75,302.00	\$0.00	\$100,177.00	33%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	SP94	\$0.00	\$30,989.00	\$30,989.00	\$30,989.00	\$0.00	\$0.00	-100%	Transfer funds to Operational reserve to be used to
Transfer Expenses		\$0.00	\$30,989.00	\$30,989.00	\$30,989.00	\$0.00	\$0.00	-100%	offset future requisitions
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$106,291.00	\$106,291.00	\$106,291.00	\$106,291.00	\$0.00	\$100,177.00	-67%	
Surplus/ (Deficit)		\$0.26	\$0.00	\$34.98	\$48.20	(\$48.20)	\$0.00		
30999 Operational Surplus reserve		\$0.00	\$30,989.00	\$30,989.00			\$30,989.00		
Reserves		\$0.00	\$30,989.00	\$30,989.00			\$30,989.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1700 - Fire Protection Pemberton									
<u>Revenues</u>									
40000 Requisition	\$106,291.00	\$106,291.00	\$106,291.00	\$0.00	\$100,081.00	\$103,127.00	\$106,215.00	\$109,396.00	\$112,672.00
Requisitions	\$106,291.00	\$106,291.00	\$106,291.00	\$0.00	\$100,081.00	\$103,127.00	\$106,215.00	\$109,396.00	\$112,672.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$0.00	\$0.00	\$47.94	(\$47.94)	\$48.00	\$48.00	\$48.00	\$48.00	\$48.00
Fees & Other Revenues	\$0.00	\$0.00	\$47.94	(\$47.94)	\$48.00	\$48.00	\$48.00	\$48.00	\$48.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.26	(\$0.26)	\$48.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.26	\$0.00	\$0.26	(\$0.26)	\$48.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$106,291.26	\$106,291.00	\$106,339.20	(\$48.20)	\$100,177.00	\$103,175.00	\$106,263.00	\$109,444.00	\$112,720.00
<u>Expenses</u>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$106,041.00	\$75,052.00	\$75,052.00	\$0.00	\$97,923.00	\$100,861.00	\$103,887.00	\$107,004.00	\$110,214.00
53200 Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$2,004.00	\$2,064.00	\$2,126.00	\$2,190.00	\$2,256.00
Operating Expenses	\$106,291.00	\$75,302.00	\$75,302.00	\$0.00	\$100,177.00	\$103,175.00	\$106,263.00	\$109,444.00	\$112,720.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$30,989.00	\$30,989.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$30,989.00	\$30,989.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$106,291.00	\$106,291.00	\$106,291.00	\$0.00	\$100,177.00	\$103,175.00	\$106,263.00	\$109,444.00	\$112,720.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$48.20	(\$48.20)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$0.00	\$30,989.00			\$30,989.00	\$30,989.00	\$30,989.00	\$30,989.00	\$30,989.00
Reserves	\$0.00	\$30,989.00			\$30,989.00	\$30,989.00	\$30,989.00	\$30,989.00	\$30,989.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Fire Rescue Service

1702

40000 1702 Requisition	84,268	96,611	99,502	102,480	105,547	108,706
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	40,959	47,461	48,882	50,345	51,851	53,403
ELECTORAL AREA C	164,168,517	43,309	49,150	50,620	52,135	53,696	55,303

Requisition maximums	TOTAL	322,698,024	84,268	96,611	99,502	102,480	105,547	108,706		
Dollar Maximum	\$	61,240								
Tax Rate	0.0749	\$	185,456	Est. Residential Tax rate /1,000	0.0316	0.0299	0.0308	0.0318	0.0327	0.0337

Jurisdiction	Bylaws 715/889/1142
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides a financial contribution to the Village of Pemberton for the purpose of providing rescue services within the Village of Pemberton and Electoral Area C.

Items of Significance

As requested by the Village of Pemberton for the Fire Rescue service.

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Lillooet Area Rescue Service CLSA 1703

40000 1703 Requisition	50,838	29,181	28,326	26,650	37,950	36,000
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

	<u>ASSESSMENTS</u>							
DISTRICT OF LILLOOET	56,685,812	25,336	15,477	15,023	14,134	20,127	19,093	
ELECTORAL AREA A	31,730,464	17,007	8,663	8,409	7,912	11,267	10,688	
ELECTORAL AREA B	18,464,287	8,494	5,041	4,893	4,604	6,556	6,219	

Requisition maximums		TOTAL	106,880,563	50,838	29,181	28,326	26,650	37,950	36,000
Dollar Maximum	\$ 36,065								
Tax Rate	0.0734 \$ 64,974	Est. Residential Tax rate /1,000		0.0570	0.0273	0.0265	0.0249	0.0355	0.0337

Jurisdiction	Bylaw 501/1001/1457
Debt Issue #	
Basis of Apportionment	Converted Land & Impr

Service Mandate

This service provides a financial contribution for the purpose of providing Rescue Services for the District of Lillooet and Electoral Areas A and B.

Items of Significance

Operating costs are as per the Lillooet Area Rescue Society's request.

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Area D Search And Rescue

1704

40000	1704	Requisition	19,250	28,857	28,857	28,857	28,857	28,857
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA D	167,033,331	19,250	28,857	28,857	28,857	28,857	28,857	28,857
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Requisition maximums											
Dollar Maximum	\$	8,000	TOTAL	167,033,331	19,250	28,857	28,857	28,857	28,857	28,857	28,857
Tax Rate (per \$1,000)	0.0740	\$	100,859	Est. Residential Tax rate /1,000	0.0140	0.0173	0.0173	0.0173	0.0173	0.0173	0.0173

Jurisdiction	Bylaw 603/1654
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for search and rescue services within Electoral Area D

Items of Significance

Contributions paid directly to the Area D search & rescue societies

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1704 - Electoral Area D Search and Rescue								
Revenues								
40000 Requisition	\$19,250.00	\$19,250.00	\$19,250.00	\$19,250.00	\$0.00	\$28,857.00	50%	
Requisitions	\$19,250.00	\$19,250.00	\$19,250.00	\$19,250.00	\$0.00	\$28,857.00	50%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	-100%	
Surplus Deficit Prior Year	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$19,250.00	\$21,250.00	\$21,250.00	\$21,250.00	\$0.00	\$28,857.00	-50%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$17,000.00	\$21,000.00	\$17,000.00	\$21,000.00	\$0.00	\$28,607.00	36%	Contribution to Area D Search & Rescue Societies
Operating Expenses	\$17,250.00	\$21,250.00	\$17,250.00	\$21,250.00	\$0.00	\$28,857.00	36%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$17,250.00	\$21,250.00	\$17,250.00	\$21,250.00	\$0.00	\$28,857.00	36%	
Surplus/ (Deficit)	\$2,000.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Search And Rescue

1705

40000 1705 Requisition	37,500	37,500	37,500	37,500	37,500	37,500
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	18,227	18,422	18,422	18,422	18,422	18,422
ELECTORAL AREA C	164,168,517	19,273	19,078	19,078	19,078	19,078	19,078

Requisition maximums	TOTAL	322,698,024	37,500	37,500	37,500	37,500	37,500	37,500	37,500
Dollar Maximum	\$	48,698							
Tax Rate (per \$1,000)	0.05450 \$	134,945	Est. Residential Tax rate /1,000	0.0141	0.0116	0.0116	0.0116	0.0116	0.0116

Jurisdiction	Bylaw 691/978/1391
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides a financial contribution to the Pemberton and District Search and Rescue Society to provide search and rescue services to the Village of Pemberton and Electoral Area C.

Items of Significance

As requested by Pemberton SAR, remains flat to 2021.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1705 - Pemberton Search And Rescue								
Revenues								
40000 Requisition	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$0.00	\$37,500.00	0%	
Requisitions	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$0.00	\$37,500.00	0%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$0.00	\$37,500.00	0%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$0.00	\$37,250.00	0%	As requested by Pemberton SAR
Operating Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$0.00	\$37,500.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$0.00	\$37,500.00	0%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Fire Protection Lillooet 1706

40000 1706 Requisition	3,465	3,600	3,600	3,600	3,600	3,600
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

LILLOOET FIRE PROTECTION	87,021	3,465	3,600	3,600	3,600	3,600	3,600
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Requisition maximums	TOTAL	87,021	3,465	3,600	3,600	3,600	3,600
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Dollar Maximum	\$ 52,000
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Tax Rate (per \$1,000) none	Est. Residential Tax rate /1,000	3.9818	4.1369	4.1369	4.1369	4.1369	4.1369
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Jurisdiction	Bylaw 11/452
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for the purpose of providing fire protection to a portion of Area B to the District of Lillooet.

Items of Significance

The service area are parcels of land not within the District of Lillooet boundary.

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Fire Protection Bralorne SA 1707

40000 1707 Requisition	29,757	35,686	37,750	38,950	39,750	40,850
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRALORNE FIRE PROTECTION	2,633,554	29,757	35,686	37,750	38,950	39,750	40,850
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Requisition maximums										
Dollar Maximum	\$	100,000	TOTAL	2,633,554	29,757	35,686	37,750	38,950	39,750	40,850
Tax Rate (per \$1,000)	7.0064	\$	161,692	Est. Residential Tax rate /1,000	1.3543	1.3551	1.4334	1.4790	1.5094	1.5511

Jurisdiction	Converted by Bylaw 1558
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a contribution towards fire protection for the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1707 - Fire Protection Bralorne									
Revenues									
40000 Requisition		\$29,071.00	\$29,757.00	\$29,757.00	\$29,757.00	\$0.00	\$35,686.00	20%	
Requisitions		\$29,071.00	\$29,757.00	\$29,757.00	\$29,757.00	\$0.00	\$35,686.00	20%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$255.17	\$260.00	\$33.14	\$45.76	\$214.24	\$46.00	1%	Interest earned on reserve balances
Fees & Other Revenues		\$255.17	\$260.00	\$33.14	\$45.76	\$214.24	\$46.00	1%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$1,758.57	\$1,788.00	\$1,787.52	\$1,787.52	\$0.48	\$1,196.00	-33%	
Surplus Deficit Prior Year		\$1,758.57	\$1,788.00	\$1,787.52	\$1,787.52	\$0.48	\$1,196.00	-33%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$439.28	(\$439.28)	\$0.00		Covid Restart Grant interest loss (transferred to reserve)
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$916.00		Transfer from operational surplus reserve
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$439.28	(\$439.28)	\$916.00		
Total Revenues		\$31,084.74	\$31,805.00	\$31,577.66	\$32,029.56	(\$224.56)	\$37,844.00	-13%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$28,800.00	\$30,100.00	\$30,100.00	\$30,100.00	\$0.00	\$25,650.00	-15%	Operating funding requested from Society
51012 Capital Grant		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,700.00		Capital funding requested from Society
53200 Time Allocation from Other Services	CC1707 Fire Protection Bralorne	\$0.00	\$1,200.00	\$0.00	\$0.00	\$1,200.00	\$1,200.00		For staff time spent on service
Operating Expenses		\$29,050.00	\$31,550.00	\$30,350.00	\$30,350.00	\$1,200.00	\$37,800.00	25%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$247.22	\$255.00	\$32.11	\$483.62	(\$228.62)	\$44.00	-91%	Interest transferred to capital reserve
Transfer Expenses		\$247.22	\$255.00	\$32.11	\$483.62	(\$228.62)	\$44.00	-91%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$29,297.22	\$31,805.00	\$30,382.11	\$30,833.62	\$971.38	\$37,844.00	-66%	
Surplus/ (Deficit)		\$1,787.52	\$0.00	\$1,195.55	\$1,195.94	(\$1,195.94)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$28,639.97		\$28,672.08	\$29,123.59		\$29,167.59		
30999 Operational Surplus reserve		\$916.44		\$916.44	\$916.44		\$0.00		
Reserves		\$29,556.41		\$29,588.52	\$30,040.03		\$29,167.59		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1707 - Fire Protection Bralorne										
Revenues										
40000 Requisition		\$29,071.00	\$29,757.00	\$29,757.00	\$0.00	\$35,686.00	\$37,750.00	\$38,950.00	\$39,750.00	\$40,850.00
Requisitions		\$29,071.00	\$29,757.00	\$29,757.00	\$0.00	\$35,686.00	\$37,750.00	\$38,950.00	\$39,750.00	\$40,850.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$255.17	\$260.00	\$45.76	\$214.24	\$46.00	\$50.00	\$50.00	\$50.00	\$50.00
Fees & Other Revenues		\$255.17	\$260.00	\$45.76	\$214.24	\$46.00	\$50.00	\$50.00	\$50.00	\$50.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$1,758.57	\$1,788.00	\$1,787.52	\$0.48	\$1,196.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$1,758.57	\$1,788.00	\$1,787.52	\$0.48	\$1,196.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$439.28	(\$439.28)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$916.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$439.28	(\$439.28)	\$916.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$31,084.74	\$31,805.00	\$32,029.56	(\$224.56)	\$37,844.00	\$37,800.00	\$39,000.00	\$39,800.00	\$40,900.00
Expenses										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost		\$28,800.00	\$30,100.00	\$30,100.00	\$0.00	\$25,650.00	\$26,050.00	\$26,800.00	\$27,000.00	\$27,000.00
51012 Capital Grant		\$0.00	\$0.00	\$0.00	\$0.00	\$10,700.00	\$11,450.00	\$11,900.00	\$12,500.00	\$13,600.00
53200 Time Allocation from Other Services	CC1707 Fire Protection Bralorne	\$0.00	\$1,200.00	\$0.00	\$1,200.00	\$1,200.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$29,050.00	\$31,550.00	\$30,350.00	\$1,200.00	\$37,800.00	\$37,750.00	\$38,950.00	\$39,750.00	\$40,850.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$247.22	\$255.00	\$483.62	(\$228.62)	\$44.00	\$50.00	\$50.00	\$50.00	\$50.00
Transfer Expenses		\$247.22	\$255.00	\$483.62	(\$228.62)	\$44.00	\$50.00	\$50.00	\$50.00	\$50.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$29,297.22	\$31,805.00	\$30,833.62	\$971.38	\$37,844.00	\$37,800.00	\$39,000.00	\$39,800.00	\$40,900.00
Surplus/ (Deficit)		\$1,787.52	\$0.00	\$1,195.94	(\$1,195.94)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$28,639.97		\$29,123.59		\$29,167.59	\$29,217.59	\$29,267.59	\$29,317.59	\$29,367.59
30999 Operational Surplus reserve		\$916.44		\$916.44		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves		\$29,556.41		\$30,040.03		\$29,167.59	\$29,217.59	\$29,267.59	\$29,317.59	\$29,367.59

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Fire Protection Garibaldi 1708

40000 1708	Requisition		139,128	189,287	190,320	193,924	197,635	201,460
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

GARIBALDI FIRE PROTECTION SA	29,711,450	139,128	189,287	190,320	193,924	197,635	201,460
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TOTAL	29,711,450	139,128	189,287	190,320	193,924	197,635	201,460
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Requisition maximums
Tax Rate/Dollar Limitation
Tax Rate

No limitation

Est. Residential Tax rate /1,000	0.6009	0.6371	0.6406	0.6527	0.6652	0.6781
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Jurisdiction	Bylaw 97	
Debt Issue #	Issue 124, BL 1255	
Maturity date	8-Apr-38	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

Garibaldi Fire Department provides structural fire suppression, vehicle fire response and interface fire assistance to a service area which extends from the southern boundary of the RMOW southwards along highway 99 to the Ministry of Transportation salt sheds. The fire hall is located adjacent to the Black Tusk Village and Pine Crest strata developments. This service is provided directly by the SLRD.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1708 - Fire Protection Garibaldi								
Revenues								
40000 Requisition	\$99,000.00	\$139,128.00	\$139,128.00	\$139,128.00	\$0.00	\$189,287.00	36%	
Requisitions	\$99,000.00	\$139,128.00	\$139,128.00	\$139,128.00	\$0.00	\$189,287.00	36%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income	\$6,000.02	\$7,000.00	\$4,384.63	\$6,115.41	\$884.59	\$6,115.00	0%	Rental of residence in fire hall to fire chief, offsets with benefits
40220 Interest Earned on Investments	\$1,915.51	\$2,515.00	\$303.50	\$419.09	\$2,095.91	\$470.00	12%	Interest earned on reserve balances
Fees & Other Revenues	\$7,915.53	\$9,515.00	\$4,688.13	\$6,534.50	\$2,980.50	\$6,585.00	1%	
40705 Donations & Other Contributions	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 Area D Select funds - purchase of safety equipment
40960 Conditional Grants - Provincial Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$21,000.00		UBCM 2021 CEPF EOCs & Training grant
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$63,978.79	\$20,220.00	\$20,219.64	\$20,219.64	\$0.36	\$30,263.00	50%	
Surplus Deficit Prior Year	\$63,978.79	\$20,220.00	\$20,219.64	\$20,219.64	\$0.36	\$30,263.00	50%	
43000 Transfers from Other Service	\$498.27	\$500.00	\$523.06	\$3,634.61	(\$3,134.61)	\$0.00	-100%	COVID19 Restart grant for response costs (SP214) & CC1000 General Government
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00		Transfer from Capital reserve for used vehicle (99996)
Transfer Revenue	\$498.27	\$500.00	\$523.06	\$3,634.61	(\$3,134.61)	\$100,000.00	2651%	
Total Revenues	\$213,392.59	\$169,363.00	\$164,558.83	\$169,516.75	(\$153.75)	\$347,135.00	2738%	
Expenses								
50110 Salaries	\$2,283.33	\$3,300.00	\$1,930.70	\$4,320.36	(\$1,020.36)	\$14,938.00	246%	Additional Captain added in Q3 2021 & 2nd Captain added in 2022.
50130 Benefits	\$6,816.53	\$10,216.00	\$4,673.24	\$7,326.13	\$2,889.87	\$12,227.00	67%	Includes housing rental taxable benefit
50131 Employer Health Tax	\$239.18	\$355.00	\$125.11	\$336.97	\$18.03	\$786.00	133%	1.95% of salaries & taxable benefits
50160 Training	\$240.00	\$7,000.00	\$285.15	\$285.15	\$6,714.85	\$7,000.00	2355%	
50170 Dues/Subscriptions/Memberships	\$200.00	\$200.00	\$517.25	\$517.25	(\$317.25)	\$600.00	16%	
50180 Travel	\$80.45	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00		
50220 Courier	\$10.00	\$100.00	\$0.00	\$14.75	\$85.25	\$100.00	578%	
50240 Office Supplies	\$428.34	\$500.00	\$256.77	\$328.17	\$171.83	\$500.00	52%	
50310 Records Management	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00		Budget is for future software carried fwd
50330 Vehicle Expense	\$15,336.79	\$13,000.00	\$3,667.82	\$6,802.37	\$6,197.63	\$13,000.00	91%	2020 includes \$11.7 K maintenance to 1995 Ford 350.
50335 Radio Expense	\$4,139.20	\$7,600.00	\$1,028.13	\$1,028.13	\$6,571.87	\$5,000.00	386%	2021 includes maintenance of \$1,151 on 1995 Ford
50410 Software	\$2,898.00	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00		Radios, chargers and radio licenses
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	Training software
50520 Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00		
50540 Consulting - Engineering	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Consulting assistance FUS review
50582 Recruitment & retention	\$9,328.97	\$9,500.00	\$371.19	\$14,638.24	(\$5,138.24)	\$15,300.00	5%	Volunteer Fire fighter attendee payments & other incentives
50590 Depreciation/Amortization	\$40,578.12	\$42,315.00	\$0.00	\$40,578.12	\$1,736.88	\$60,000.00	48%	
50600 Insurance	\$7,768.29	\$8,362.00	\$6,562.80	\$6,274.80	\$2,087.20	\$7,407.00	18%	Property, equipment ins. & ICBC ins; 2021 includes ICBC credit of \$1,931
50610 Miscellaneous Operating Cost	\$309.60	\$400.00	\$283.08	\$368.13	\$31.87	\$420.00	14%	WCB costs for all volunteer fire fighters
50650 Operating Supplies - Other	\$6,904.97	\$8,000.00	\$3,166.84	\$4,461.57	\$3,538.43	\$5,000.00	12%	2021 included pressure washer, duffle bags, gas cartridges, vests, blankets, small tools

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1708 - Fire Protection Garibaldi											
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Re	\$498.27	\$500.00	\$523.06	\$523.06	(\$23.06)	\$0.00	-100%	Covid19 PPE using Covid Restart grant
50670	Service / Site Maintenance			\$1,250.75	\$2,000.00	\$780.00	\$780.00	\$1,220.00	\$2,000.00	156%	Building & site maintenance
50690	Utilities - Hydro			\$4,858.38	\$5,100.00	\$3,683.01	\$4,921.56	\$178.44	\$5,250.00	7%	
50700	Utilities - Telephone			\$1,807.67	\$1,900.00	\$995.01	\$1,540.86	\$359.14	\$1,650.00	7%	GFH Phone and Internet
51011	Non-Capitalized Equipment			\$6,647.53	\$6,500.00	\$5,262.37	\$7,558.46	(\$1,058.46)	\$8,000.00	6%	Air masks, visors, coveralls, helmets, boots, jackets, flashlights
53200	Time Allocation from Other Services	CC1708	Fire Protection Gariba	\$2,278.14	\$2,600.00	\$804.22	\$1,997.39	\$602.61	\$15,727.00	687%	Staff time on service (increase for Emg Mgt staff)
Operating Expenses				\$115,152.51	\$136,698.00	\$35,165.75	\$104,851.47	\$31,846.53	\$197,155.00	88%	
99996	Fixed Asset Increase			\$42,322.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 safety equipment using Area D Select funds
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00		Used wildland interface fire response vehicle from Capital reserve
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00		Generator install (grant 40960 partial offset)
Capital Expenditures				\$42,322.18	\$0.00	\$0.00	\$0.00	\$0.00	\$135,000.00		
52040	SLRD - Debt Charges - Principal			\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.38	(\$0.38)	\$10,805.00	0%	
52050	SLRD - Debt Charges - Interest			\$14,175.00	\$14,175.00	\$7,087.50	\$14,175.00	\$0.00	\$14,175.00	0%	Issue renews 2023 (new tax rate)
Principal & Interest				\$24,980.38	\$24,980.00	\$17,892.88	\$24,980.38	(\$0.38)	\$24,980.00	0%	
53000	Transfer to Reserve			\$51,296.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	0%	Transfers to Capital reserve
Transfer Expenses				\$51,296.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	0%	
50590	Depreciation/Amortization			(\$40,578.12)	(\$42,315.00)	\$0.00	(\$40,578.12)	(\$1,736.88)	(\$60,000.00)	48%	
Non-Taxable Expenses (Depreciation)				(\$40,578.12)	(\$42,315.00)	\$0.00	(\$40,578.12)	(\$1,736.88)	(\$60,000.00)	48%	
Total Expenses				\$193,172.95	\$169,363.00	\$103,058.63	\$139,253.73	\$30,109.27	\$347,135.00	136%	
Surplus/ (Deficit)				\$20,219.64	\$0.00	\$61,500.20	\$30,263.02	(\$30,263.02)	\$0.00		
30000	Reserve - Capital Works and Equipment			\$197,110.35		\$247,110.35	\$247,110.35		\$197,110.35		
30999	Operational Surplus reserve			\$23,791.00		\$23,791.00	\$23,791.00		\$23,791.00		
Reserves				\$220,901.35		\$270,901.35	\$270,901.35		\$220,901.35		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1708 - Fire Protection Garibaldi										
Revenues										
40000 Requisition		\$99,000.00	\$139,128.00	\$139,128.00	\$0.00	\$189,287.00	\$190,320.00	\$193,924.00	\$197,635.00	\$201,460.00
Requisitions		\$99,000.00	\$139,128.00	\$139,128.00	\$0.00	\$189,287.00	\$190,320.00	\$193,924.00	\$197,635.00	\$201,460.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income		\$6,000.02	\$7,000.00	\$6,115.41	\$884.59	\$6,115.00	\$6,115.00	\$6,115.00	\$6,115.00	\$6,115.00
40220 Interest Earned on Investments		\$1,915.51	\$2,515.00	\$419.09	\$2,095.91	\$470.00	\$520.00	\$570.00	\$620.00	\$670.00
Fees & Other Revenues		\$7,915.53	\$9,515.00	\$6,534.50	\$2,980.50	\$6,585.00	\$6,635.00	\$6,685.00	\$6,735.00	\$6,785.00
40705 Donations & Other Contributions		\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial		\$0.00	\$0.00	\$0.00	\$0.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$42,000.00	\$0.00	\$0.00	\$0.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$63,978.79	\$20,220.00	\$20,219.64	\$0.36	\$30,263.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$63,978.79	\$20,220.00	\$20,219.64	\$0.36	\$30,263.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$498.27	\$500.00	\$3,634.61	(\$3,134.61)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$498.27	\$500.00	\$3,634.61	(\$3,134.61)	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$213,392.59	\$169,363.00	\$169,516.75	(\$153.75)	\$347,135.00	\$196,955.00	\$200,609.00	\$204,370.00	\$208,245.00
Expenses										
50110 Salaries		\$2,283.33	\$3,300.00	\$4,320.36	(\$1,020.36)	\$14,938.00	\$15,386.00	\$15,848.00	\$16,323.00	\$16,813.00
50130 Benefits		\$6,816.53	\$10,216.00	\$7,326.13	\$2,889.87	\$12,227.00	\$12,594.00	\$12,972.00	\$13,361.00	\$13,762.00
50131 Employer Health Tax		\$239.18	\$355.00	\$336.97	\$18.03	\$786.00	\$810.00	\$834.00	\$859.00	\$885.00
50160 Training		\$240.00	\$7,000.00	\$285.15	\$6,714.85	\$7,000.00	\$7,210.00	\$7,426.00	\$7,649.00	\$7,878.00
50170 Dues/Subscriptions/Memberships		\$200.00	\$200.00	\$517.25	(\$317.25)	\$600.00	\$618.00	\$637.00	\$656.00	\$676.00
50180 Travel		\$80.45	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50220 Courier		\$10.00	\$100.00	\$14.75	\$85.25	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50240 Office Supplies		\$428.34	\$500.00	\$328.17	\$171.83	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50310 Records Management		\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50330 Vehicle Expense		\$15,336.79	\$13,000.00	\$6,802.37	\$6,197.63	\$13,000.00	\$13,390.00	\$13,792.00	\$14,206.00	\$14,632.00
50335 Radio Expense		\$4,139.20	\$7,600.00	\$1,028.13	\$6,571.87	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50410 Software		\$2,898.00	\$500.00	\$0.00	\$500.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal		\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50540 Consulting - Engineering		\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50582 Recruitment & retention		\$9,328.97	\$9,500.00	\$14,638.24	(\$5,138.24)	\$15,300.00	\$15,759.00	\$16,232.00	\$16,719.00	\$17,221.00
50590 Depreciation/Amortization		\$40,578.12	\$42,315.00	\$40,578.12	\$1,736.88	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
50600 Insurance		\$7,768.29	\$8,362.00	\$6,274.80	\$2,087.20	\$7,407.00	\$7,629.00	\$7,858.00	\$8,094.00	\$8,337.00
50610 Miscellaneous Operating Cost		\$309.60	\$400.00	\$368.13	\$31.87	\$420.00	\$433.00	\$446.00	\$459.00	\$473.00
50650 Operating Supplies - Other		\$6,904.97	\$8,000.00	\$4,461.57	\$3,538.43	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50650 Operating Supplies - Other	SP214 2020/2021 Covid19 Re	\$498.27	\$500.00	\$523.06	(\$23.06)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance		\$1,250.75	\$2,000.00	\$780.00	\$1,220.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50690 Utilities - Hydro		\$4,858.38	\$5,100.00	\$4,921.56	\$178.44	\$5,250.00	\$5,408.00	\$5,570.00	\$5,737.00	\$5,909.00
50700 Utilities - Telephone		\$1,807.67	\$1,900.00	\$1,540.86	\$359.14	\$1,650.00	\$1,700.00	\$1,751.00	\$1,804.00	\$1,858.00
51011 Non-Capitalized Equipment		\$6,647.53	\$6,500.00	\$7,558.46	(\$1,058.46)	\$8,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
53200 Time Allocation from Other Services	CC1708 Fire Protection Gariba	\$2,278.14	\$2,600.00	\$1,997.39	\$602.61	\$15,727.00	\$15,450.00	\$15,914.00	\$16,391.00	\$16,883.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1708 - Fire Protection Garibaldi									
Operating Expenses	\$115,152.51	\$136,698.00	\$104,851.47	\$31,846.53	\$197,155.00	\$181,975.00	\$185,629.00	\$189,390.00	\$193,265.00
99996 Fixed Asset Increase	\$42,322.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$42,322.18	\$0.00	\$0.00	\$0.00	\$135,000.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$10,805.38	\$10,805.00	\$10,805.38	(\$0.38)	\$10,805.00	\$10,805.00	\$10,805.00	\$10,805.00	\$10,805.00
52050 SLRD - Debt Charges - Interest	\$14,175.00	\$14,175.00	\$14,175.00	\$0.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00	\$14,175.00
Principal & Interest	\$24,980.38	\$24,980.00	\$24,980.38	(\$0.38)	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00
53000 Transfer to Reserve	\$51,296.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Transfer Expenses	\$51,296.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
50590 Depreciation/Amortization	(\$40,578.12)	(\$42,315.00)	(\$40,578.12)	(\$1,736.88)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)
Non-Taxable Expenses (Depreciation)	(\$40,578.12)	(\$42,315.00)	(\$40,578.12)	(\$1,736.88)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)
Total Expenses	\$193,172.95	\$169,363.00	\$139,253.73	\$30,109.27	\$347,135.00	\$196,955.00	\$200,609.00	\$204,370.00	\$208,245.00
Surplus/ (Deficit)	\$20,219.64	\$0.00	\$30,263.02	(\$30,263.02)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$197,110.35		\$247,110.35		\$197,110.35	\$247,110.35	\$297,110.35	\$347,110.35	\$397,110.35
30999 Operational Surplus reserve	\$23,791.00		\$23,791.00		\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00	\$23,791.00
Reserves	\$220,901.35		\$270,901.35		\$220,901.35	\$270,901.35	\$320,901.35	\$370,901.35	\$420,901.35

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Seton/Shalalth Fire Protection

1711

40000	Requisition		16,500	18,281	19,042	20,042	21,072	21,656
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

SETON PORT SHALALTH FIRE	3,344,854	16,500	18,281	19,042	20,042	21,072	21,656
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Requisition maximums		TOTAL	3,344,854	16,500	18,281	19,042	20,042	21,072	21,656
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Dollar Maximum		\$ 20,000
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Tax Rate (per \$1,000)	0.9732	\$ 24,021
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Est. Residential Tax rate /1,000	0.5444	0.5465	0.5693	0.5992	0.6300	0.6474
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Jurisdiction	Bylaw 480 /1225/1401/1641
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for fire protection for the community of Seton Portage/Shalalth.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1711 - Fire Protection Seton-Shalth									
Revenues									
40000 Requisition		\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$0.00	\$18,281.00	11%	
Requisitions		\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$0.00	\$18,281.00	11%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income		\$12,037.44	\$12,037.00	\$7,499.44	\$10,365.49	\$1,671.51	\$11,464.00	11%	Ambulance station rent; 2021 includes a correction of
40220 Interest Earned on Investments		\$263.68	\$264.00	\$36.31	\$50.14	\$213.86	\$55.00	10%	GST -\$1.2K from 2019 & 2020
40300 Miscellaneous Revenue		\$0.00	\$5,407.00	\$0.00	\$0.00	\$5,407.00	\$5,407.00		Interest earned on reserve balances
Fees & Other Revenues		\$12,301.12	\$17,708.00	\$7,535.75	\$10,415.63	\$7,292.37	\$16,926.00	63%	Remaining funds from Seton Valley VFD Society due back to service
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		(\$886.05)	(\$6,257.00)	(\$6,257.38)	(\$6,257.38)	\$0.38	(\$3,004.00)	-52%	
Surplus Deficit Prior Year		(\$886.05)	(\$6,257.00)	(\$6,257.38)	(\$6,257.38)	\$0.38	(\$3,004.00)	-52%	
43000 Transfers from Other Service	CC1000 General Government	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	(\$0.34)	\$7,110.00	0%	BC Hydro PILT allocation
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$429.02	(\$429.02)	\$0.00		Covid Restart grant for interest losses
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$30,000.00	\$2,709.00	\$9,383.20	\$20,616.80	\$20,617.00	120%	Area B PILT for repairs and maintenance of Fire Hall
43000 Transfers from Other Service	CC1000 General Government	\$1,254.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Bear proof bin purchase using Area B PILT (2020)
Transfer Revenue		\$8,364.38	\$37,110.00	\$9,819.34	\$16,922.56	\$20,187.44	\$27,727.00	64%	
Total Revenues		\$36,279.45	\$65,061.00	\$27,597.71	\$37,580.81	\$27,480.19	\$59,930.00	85%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520 Consulting - Legal		\$2,202.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50590 Depreciation/Amortization		\$1,830.54	\$1,831.00	\$0.00	\$1,831.00	\$0.00	\$1,831.00	0%	
50600 Insurance		\$397.29	\$411.00	\$410.87	\$410.87	\$0.13	\$450.00	10%	Property insurance
50610 Miscellaneous Operating Cost		\$18,000.00	\$18,000.00	\$13,500.00	\$18,000.00	\$0.00	\$20,000.00	11%	Contracted costs paid to Tsal'ah for service
50650 Operating Supplies - Other		\$1,305.37	\$2,500.00	\$577.77	\$616.67	\$1,883.33	\$1,500.00	143%	
50670 Service / Site Maintenance		\$7,271.57	\$2,500.00	\$1,225.36	\$1,504.48	\$995.52	\$2,500.00	66%	Snow clearing/sanding & site maintenance
50670 Service / Site Maintenance		\$0.00	\$30,000.00	\$2,709.00	\$9,383.20	\$20,616.80	\$20,617.00	120%	Area B PILT funds fire hall repairs
50690 Utilities - Hydro		\$6,491.50	\$6,900.00	\$3,943.50	\$4,723.80	\$2,176.20	\$5,000.00	6%	Hydro
53200 Time Allocation from Other Services	CC1711 Fire Protection Seton-	\$6,218.37	\$2,500.00	\$2,405.25	\$3,696.18	(\$1,196.18)	\$6,613.00	79%	Staff time on service
Operating Expenses		\$43,967.37	\$64,892.00	\$25,021.75	\$40,416.20	\$24,475.80	\$58,761.00	45%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$400.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$3,000.00	50%	Transfer to Capital reserve
Transfer Expenses		\$400.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$3,000.00	50%	
50590 Depreciation/Amortization		(\$1,830.54)	(\$1,831.00)	\$0.00	(\$1,831.00)	\$0.00	(\$1,831.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$1,830.54)	(\$1,831.00)	\$0.00	(\$1,831.00)	\$0.00	(\$1,831.00)	0%	
Total Expenses		\$42,536.83	\$65,061.00	\$27,021.75	\$40,585.20	\$24,475.80	\$59,930.00	95%	
Surplus/ (Deficit)		(\$6,257.38)	\$0.00	\$575.96	(\$3,004.39)	\$3,004.39	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1711 - Fire Protection Seton-Shalth								
30000 Reserve - Capital Works and Equipment	\$30,407.99		\$32,407.99	\$32,407.99		\$35,407.99		
Reserves	\$30,407.99		\$32,407.99	\$32,407.99		\$35,407.99		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1711 - Fire Protection Seton-Shalth											
Revenues											
40000	Requisition		\$16,500.00	\$16,500.00	\$16,500.00	\$0.00	\$18,281.00	\$19,042.00	\$20,042.00	\$21,072.00	\$21,656.00
Requisitions			\$16,500.00	\$16,500.00	\$16,500.00	\$0.00	\$18,281.00	\$19,042.00	\$20,042.00	\$21,072.00	\$21,656.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120	Rental Income		\$12,037.44	\$12,037.00	\$10,365.49	\$1,671.51	\$11,464.00	\$11,464.00	\$11,464.00	\$11,464.00	\$11,464.00
40220	Interest Earned on Investments		\$263.68	\$264.00	\$50.14	\$213.86	\$55.00	\$58.00	\$61.00	\$64.00	\$67.00
40300	Miscellaneous Revenue		\$0.00	\$5,407.00	\$0.00	\$5,407.00	\$5,407.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues			\$12,301.12	\$17,708.00	\$10,415.63	\$7,292.37	\$16,926.00	\$11,522.00	\$11,525.00	\$11,528.00	\$11,531.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		(\$886.05)	(\$6,257.00)	(\$6,257.38)	\$0.38	(\$3,004.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$886.05)	(\$6,257.00)	(\$6,257.38)	\$0.38	(\$3,004.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$7,110.34	\$7,110.00	\$7,110.34	(\$0.34)	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00	\$7,587.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$429.02	(\$429.02)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$30,000.00	\$9,383.20	\$20,616.80	\$20,617.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$1,254.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$8,364.38	\$37,110.00	\$16,922.56	\$20,187.44	\$27,727.00	\$7,110.00	\$7,110.00	\$7,110.00	\$7,587.00
Total Revenues			\$36,279.45	\$65,061.00	\$37,580.81	\$27,480.19	\$59,930.00	\$37,674.00	\$38,677.00	\$39,710.00	\$40,774.00
Expenses											
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$2,202.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization		\$1,830.54	\$1,831.00	\$1,831.00	\$0.00	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00
50600	Insurance		\$397.29	\$411.00	\$410.87	\$0.13	\$450.00	\$464.00	\$478.00	\$492.00	\$507.00
50610	Miscellaneous Operating Cost		\$18,000.00	\$18,000.00	\$18,000.00	\$0.00	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50650	Operating Supplies - Other		\$1,305.37	\$2,500.00	\$616.67	\$1,883.33	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50670	Service / Site Maintenance		\$7,271.57	\$2,500.00	\$1,504.48	\$995.52	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50670	Service / Site Maintenance		\$0.00	\$30,000.00	\$9,383.20	\$20,616.80	\$20,617.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro		\$6,491.50	\$6,900.00	\$4,723.80	\$2,176.20	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
53200	Time Allocation from Other Services	CC1711 Fire Protection Seton-	\$6,218.37	\$2,500.00	\$3,696.18	(\$1,196.18)	\$6,613.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
Operating Expenses			\$43,967.37	\$64,892.00	\$40,416.20	\$24,475.80	\$58,761.00	\$35,505.00	\$36,508.00	\$37,541.00	\$38,605.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$400.00	\$2,000.00	\$2,000.00	\$0.00	\$3,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
Transfer Expenses			\$400.00	\$2,000.00	\$2,000.00	\$0.00	\$3,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
50590	Depreciation/Amortization		(\$1,830.54)	(\$1,831.00)	(\$1,831.00)	\$0.00	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
Non-Taxable Expenses (Depreciation)			(\$1,830.54)	(\$1,831.00)	(\$1,831.00)	\$0.00	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
Total Expenses			\$42,536.83	\$65,061.00	\$40,585.20	\$24,475.80	\$59,930.00	\$37,674.00	\$38,677.00	\$39,710.00	\$40,774.00
Surplus/ (Deficit)			(\$6,257.38)	\$0.00	(\$3,004.39)	\$3,004.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$30,407.99		\$32,407.99		\$35,407.99	\$39,407.99	\$43,407.99	\$47,407.99	\$51,407.99

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1711 - Fire Protection Seton-Shalth Reserves	\$30,407.99		\$32,407.99		\$35,407.99	\$39,407.99	\$43,407.99	\$47,407.99	\$51,407.99

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Fire Protection Gun Lake

1712

40010 1712 Parcel Tax	21,750	26,400	25,426	25,453	25,480	25,508
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

GUN LAKE FIRE PROTECTION	12,794,421
PARCEL TAX	Folios 290

*Est. Cost per Parcel	\$ 78.94	\$ 95.81	\$ 92.28	\$ 92.38	\$ 92.47	\$ 92.58
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*Includes Provincial fee of 5.25%

Requisition maximums	
Dollar Maximum	\$ 21,750
Tax Rate (per \$1,000)	0.2072 \$ 26,448

Jurisdiction	Bylaw 559/1143/1381/1604
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for fire protection for the community of Gun Lake.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1712 - Fire Protection Gun Lake								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$0.00	\$26,400.00	21%	
Parcel Tax	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$0.00	\$26,400.00	21%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$1.69	\$199.00	\$198.86	\$198.86	\$0.14	\$200.00	1%	
Surplus Deficit Prior Year	\$1.69	\$199.00	\$198.86	\$198.86	\$0.14	\$200.00	1%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$21,751.69	\$21,949.00	\$21,948.86	\$21,948.86	\$0.14	\$26,600.00	22%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50600 Insurance	\$127.83	\$132.00	\$132.20	\$132.20	(\$0.20)	\$150.00	13%	Property insurance
50610 Miscellaneous Operating Cost	\$12,300.00	\$12,300.00	\$12,300.00	\$12,300.00	\$0.00	\$12,300.00	0%	Funds requested by Society for operational needs
51012 Capital Grant	\$8,875.00	\$9,067.00	\$9,067.00	\$9,067.00	\$0.00	\$13,200.00	46%	Funds requested by Society for capital needs
53200 Time Allocation from Other Services	\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$700.00		For Staff time on service
CC1712 Fire Protection Gun La								
Operating Expenses	\$21,552.83	\$21,949.00	\$21,749.20	\$21,749.20	\$199.80	\$26,600.00	22%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$21,552.83	\$21,949.00	\$21,749.20	\$21,749.20	\$199.80	\$26,600.00	22%	
Surplus/ (Deficit)	\$198.86	\$0.00	\$199.66	\$199.66	(\$199.66)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1712 - Fire Protection Gun Lake									
Revenues									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$21,750.00	\$21,750.00	\$21,750.00	\$0.00	\$26,400.00	\$25,426.00	\$25,453.00	\$25,480.00	\$25,508.00
Parcel Tax	\$21,750.00	\$21,750.00	\$21,750.00	\$0.00	\$26,400.00	\$25,426.00	\$25,453.00	\$25,480.00	\$25,508.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$1.69	\$199.00	\$198.86	\$0.14	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1.69	\$199.00	\$198.86	\$0.14	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$21,751.69	\$21,949.00	\$21,948.86	\$0.14	\$26,600.00	\$25,426.00	\$25,453.00	\$25,480.00	\$25,508.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$127.83	\$132.00	\$132.20	(\$0.20)	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50610 Miscellaneous Operating Cost	\$12,300.00	\$12,300.00	\$12,300.00	\$0.00	\$12,300.00	\$12,300.00	\$12,300.00	\$12,300.00	\$12,300.00
51012 Capital Grant	\$8,875.00	\$9,067.00	\$9,067.00	\$0.00	\$13,200.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
53200 Time Allocation from Other Services	\$0.00	\$200.00	\$0.00	\$200.00	\$700.00	\$721.00	\$743.00	\$765.00	\$788.00
CC1712 Fire Protection Gun La									
Operating Expenses	\$21,552.83	\$21,949.00	\$21,749.20	\$199.80	\$26,600.00	\$25,426.00	\$25,453.00	\$25,480.00	\$25,508.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$21,552.83	\$21,949.00	\$21,749.20	\$199.80	\$26,600.00	\$25,426.00	\$25,453.00	\$25,480.00	\$25,508.00
Surplus/ (Deficit)	\$198.86	\$0.00	\$199.66	(\$199.66)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Fire Protection Birken 1713

40000 1713 Requisition	51,863	60,000	60,464	64,488	66,814	67,543
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

BIRKEN FIRE PROTECTION	13,660,985	51,863	60,000	35,942	35,954	35,966	35,979
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Requisition maximums	TOTAL	13,660,985	51,863	60,000	35,942	35,954	35,966	35,979
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Dollar Maximum	\$	38,513
Tax Rate (per \$1,000)	0.6716 \$	91,551

Est. Residential Tax rate /1,000	0.5223	0.4392	0.4426	0.4721	0.4891	0.4944
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Jurisdiction	Bylaw 684/1144/1384
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Birken Fire Protection Society for the purpose of providing fire protection and suppression for the Birken and area community.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1713 - Fire Protection Birken								
Revenues								
40000 Requisition	\$41,945.00	\$51,863.00	\$51,863.00	\$51,863.00	\$0.00	\$60,000.00	16%	
Requisitions	\$41,945.00	\$51,863.00	\$51,863.00	\$51,863.00	\$0.00	\$60,000.00	16%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$945.38	\$960.00	\$114.14	\$157.61	\$802.39	\$163.00	3%	Interest earned on reserve balance
Fees & Other Revenues	\$945.38	\$960.00	\$114.14	\$157.61	\$802.39	\$163.00	3%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$2,623.28	\$799.00	\$798.60	\$798.60	\$0.40	\$2,402.00	201%	
Surplus Deficit Prior Year	\$2,623.28	\$799.00	\$798.60	\$798.60	\$0.40	\$2,402.00	201%	
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$2,003.82	(\$2,003.82)	\$0.00		Covid Restart grant for interest losses
44000 Transfer from Reserve	\$17,334.96	\$0.00	\$0.00	\$0.00	\$0.00	\$8,704.00		Capital reserve funds for capital purchases
Transfer Revenue	\$17,334.96	\$0.00	\$0.00	\$2,003.82	(\$2,003.82)	\$8,704.00		
Total Revenues	\$62,848.62	\$53,622.00	\$52,775.74	\$54,823.03	(\$1,201.03)	\$71,269.00	220%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50590 Depreciation/Amortization	\$1,126.18	\$1,126.00	\$0.00	\$1,126.18	(\$0.18)	\$3,100.00	175%	
50600 Insurance	\$447.82	\$402.00	\$401.43	\$401.43	\$0.57	\$442.00	10%	Property insurance
50605 Licenses & Permits	\$70.00	\$1,070.00	\$70.00	\$70.00	\$1,000.00	\$1,070.00	1429%	Includes tenure fees (\$1,000)
50610 Miscellaneous Operating Cost	\$42,000.00	\$49,900.00	\$49,900.00	\$49,900.00	\$0.00	\$28,658.00	-43%	Funds requested for operations of VFD Society
51012 Capital Grant	\$17,334.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200 Time Allocation from Other Services	\$147.24	\$200.00	\$0.00	\$0.00	\$200.00	\$3,000.00	#DIV/0!	For Staff time spent on service
Operating Expenses	\$61,376.20	\$52,948.00	\$50,621.43	\$51,747.61	\$1,200.39	\$36,520.00	-29%	
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,849.00		Garage door replacement (will need invoices for reimb)
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Generator install (will need invoices for reimb)
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$37,849.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$0.00	\$0.00	-100%	Transfer to Capital reserve
Transfer Expenses	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00	\$0.00	\$0.00	-100%	
50590 Depreciation/Amortization	(\$1,126.18)	(\$1,126.00)	\$0.00	(\$1,126.18)	\$0.18	(\$3,100.00)	175%	
Non-Taxable Expenses (Depreciation)	(\$1,126.18)	(\$1,126.00)	\$0.00	(\$1,126.18)	\$0.18	(\$3,100.00)	175%	
Total Expenses	\$62,050.02	\$53,622.00	\$52,421.43	\$52,421.43	\$1,200.57	\$71,269.00	46%	
Surplus/ (Deficit)	\$798.60	\$0.00	\$354.31	\$2,401.60	(\$2,401.60)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$100,078.62		\$101,878.62	\$101,878.62		\$93,174.62		
Reserves	\$100,078.62		\$101,878.62	\$101,878.62		\$93,174.62		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1713 - Fire Protection Birken									
Revenues									
40000 Requisition	\$41,945.00	\$51,863.00	\$51,863.00	\$0.00	\$60,000.00	\$60,464.00	\$64,488.00	\$66,814.00	\$67,543.00
Requisitions	\$41,945.00	\$51,863.00	\$51,863.00	\$0.00	\$60,000.00	\$60,464.00	\$64,488.00	\$66,814.00	\$67,543.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$945.38	\$960.00	\$157.61	\$802.39	\$163.00	\$173.00	\$183.00	\$193.00	\$203.00
Fees & Other Revenues	\$945.38	\$960.00	\$157.61	\$802.39	\$163.00	\$173.00	\$183.00	\$193.00	\$203.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$2,623.28	\$799.00	\$798.60	\$0.40	\$2,402.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$2,623.28	\$799.00	\$798.60	\$0.40	\$2,402.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$0.00	\$2,003.82	(\$2,003.82)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$17,334.96	\$0.00	\$0.00	\$0.00	\$8,704.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$17,334.96	\$0.00	\$2,003.82	(\$2,003.82)	\$8,704.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$62,848.62	\$53,622.00	\$54,823.03	(\$1,201.03)	\$71,269.00	\$60,637.00	\$64,671.00	\$67,007.00	\$67,746.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$1,126.18	\$1,126.00	\$1,126.18	(\$0.18)	\$3,100.00	\$3,100.00	\$3,100.00	\$3,100.00	\$3,100.00
50600 Insurance	\$447.82	\$402.00	\$401.43	\$0.57	\$442.00	\$455.00	\$469.00	\$483.00	\$497.00
50605 Licenses & Permits	\$70.00	\$1,070.00	\$70.00	\$1,000.00	\$1,070.00	\$72.00	\$74.00	\$76.00	\$78.00
50610 Miscellaneous Operating Cost	\$42,000.00	\$49,900.00	\$49,900.00	\$0.00	\$28,658.00	\$41,770.00	\$45,695.00	\$47,920.00	\$48,545.00
51012 Capital Grant	\$17,334.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$147.24	\$200.00	\$0.00	\$200.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
Operating Expenses	\$61,376.20	\$52,948.00	\$51,747.61	\$1,200.39	\$36,520.00	\$48,737.00	\$52,771.00	\$55,107.00	\$55,846.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$12,849.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$37,849.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$1,800.00	\$1,800.00	\$1,800.00	\$0.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
Transfer Expenses	\$1,800.00	\$1,800.00	\$1,800.00	\$0.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
50590 Depreciation/Amortization	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	\$0.18	(\$3,100.00)	(\$3,100.00)	(\$3,100.00)	(\$3,100.00)	(\$3,100.00)
Non-Taxable Expenses (Depreciation)	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	\$0.18	(\$3,100.00)	(\$3,100.00)	(\$3,100.00)	(\$3,100.00)	(\$3,100.00)
Total Expenses	\$62,050.02	\$53,622.00	\$52,421.43	\$1,200.57	\$71,269.00	\$60,637.00	\$64,671.00	\$67,007.00	\$67,746.00
Surplus/ (Deficit)	\$798.60	\$0.00	\$2,401.60	(\$2,401.60)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$100,078.62		\$101,878.62		\$93,174.62	\$108,174.62	\$123,174.62	\$138,174.62	\$153,174.62
Reserves	\$100,078.62		\$101,878.62		\$93,174.62	\$108,174.62	\$123,174.62	\$138,174.62	\$153,174.62

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Howe Sound East Fire Services

1714

40000	1714	Requisition	392,279	467,792	468,036	469,394	469,852	470,584
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

HOWE SOUND EAST FIRE SERVICES	74,110,031	392,279	467,792	468,036	469,394	469,852	470,584
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Requisition maximums		TOTAL	74,110,031	392,279	467,792	468,036	469,394	469,852	470,584
Dollar Maximum	\$ 245,500								
Tax Rate (per \$1,000)	0.9526 \$ 639,947	Est. Residential Tax rate /1,000	0.5312	0.6312	0.6315	0.6334	0.6340	0.6350	

Jurisdiction	Bylaw 1032/1145/1543
Debt Issue #	Issue #105 Bylaw 1072
Maturity date	3-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides structural fire suppression, vehicle fire response and interface fire assistance to a service area that extends from the southern boundary of the District of Squamish southwards to the northern boundary of the Village of Lions Bay (generally the communities of Britannia Beach and Furry Creek). This service is provided directly by the SLRD.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1714 - Howe Sound East Fire Services										
Revenues										
40000	Requisition		\$311,378.00	\$392,279.00	\$392,279.00	\$392,279.00	\$0.00	\$467,792.00	19%	
Requisitions			\$311,378.00	\$392,279.00	\$392,279.00	\$392,279.00	\$0.00	\$467,792.00	19%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40080	Grant in Lieu of Taxes - Other		\$2,338.17	\$3,352.00	\$3,352.17	\$3,352.17	(\$0.17)	\$3,558.00	6%	BB Mining Museum PILT for fire service
GILT			\$2,338.17	\$3,352.00	\$3,352.17	\$3,352.17	(\$0.17)	\$3,558.00	6%	
40220	Interest Earned on Investments		\$1,423.67	\$2,202.00	\$271.19	\$374.47	\$1,827.53	\$425.00	13%	Interest on reserve balances
40300	Miscellaneous Revenue		\$9.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues			\$1,432.67	\$2,202.00	\$271.19	\$374.47	\$1,827.53	\$425.00	13%	
40705	Donations & Other Contributions		\$36,576.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D Select funds for SCBA sets & face masks
40705	Donations & Other Contributions		\$10,770.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		BBFVD contribution for training yard improvements
Grants			\$47,346.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing		\$0.00	\$1,200,000.00	\$0.00	\$0.00	\$1,200,000.00	\$1,200,000.00		Replace Engine 2 (the Quint) with Long-Term borrowing
Proceeds from Borrowing			\$0.00	\$1,200,000.00	\$0.00	\$0.00	\$1,200,000.00	\$1,200,000.00		
42000	Surplus Deficit -Available		\$29,024.20	\$42,083.00	\$42,081.97	\$42,081.97	\$1.03	\$20,190.00	-52%	
Surplus Deficit Prior Year			\$29,024.20	\$42,083.00	\$42,081.97	\$42,081.97	\$1.03	\$20,190.00	-52%	
43000	Transfers from Other Service	CC1000 General Government	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D Amenity funds -training yard improvements
43000	Transfers from Other Service	CC1000 General Government	\$2,120.27	\$2,450.00	\$173.37	\$2,191.50	\$258.50	\$0.00	-100%	Covid19 Restart grant for response cost & interest loss
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$34,000.00		Transfer from Operational Surplus reserve
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00		Transfer from Capital reserve for new Quint (99996)
Transfer Revenue			\$19,620.27	\$2,450.00	\$173.37	\$2,191.50	\$258.50	\$234,000.00	10578%	
Total Revenues			\$411,139.43	\$1,642,366.00	\$438,157.70	\$440,279.11	\$1,202,086.89	\$1,925,965.00	10564%	
Expenses										
50110	Salaries		\$42,695.67	\$44,080.00	\$29,914.22	\$42,397.97	\$1,682.03	\$46,694.00	10%	
50130	Benefits		\$6,884.09	\$7,159.00	\$4,980.54	\$6,916.39	\$242.61	\$7,587.00	10%	
50131	Employer Health Tax		\$895.69	\$935.00	\$655.95	\$869.32	\$65.68	\$957.00	10%	1.95% of salaries & taxable benefits
50160	Training		\$8,625.09	\$13,500.00	\$13,131.38	\$30,937.38	(\$17,437.38)	\$33,000.00	7%	2021 includes Fire officer program \$15.8K, first responders training \$5.7K, air brakes course \$2.9K
50170	Dues/Subscriptions/Memberships		\$150.00	\$500.00	\$475.00	\$475.00	\$25.00	\$500.00	5%	Red cross, BC Fire Training Officers Assoc and Coast Corridor Chiefs Assoc
50180	Travel		\$932.44	\$4,000.00	\$1,133.49	\$2,014.43	\$1,985.57	\$4,000.00	99%	
50195	Meeting Costs		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$200.00		
50210	Communications		\$641.01	\$500.00	\$0.00	\$450.00	\$50.00	\$700.00		
50210	Communications	SP214 2020/2021 Covid19 Re	\$131.40	\$300.00	\$0.00	\$0.00	\$300.00	\$0.00		Zoom conferencing recovered via Covid restart grant
50220	Courier		\$17.81	\$50.00	\$35.50	\$53.31	(\$3.31)	\$60.00	13%	
50240	Office Supplies		\$1,400.83	\$1,500.00	\$877.22	\$1,163.55	\$336.45	\$1,500.00	29%	
50240	Office Supplies	SP214 2020/2021 Covid19 Re	\$520.88	\$550.00	\$44.97	\$44.97	\$505.03	\$0.00	-100%	Covid19 costs recovered via Covid restart grant
50300	Publications/Resources		\$86.30	\$0.00	\$0.00	\$526.20	(\$526.20)	\$0.00	-100%	
50310	Records Management		\$0.00	\$1,300.00	\$236.77	\$236.77	\$1,063.23	\$400.00	69%	Records management system
50320	Security		\$691.29	\$725.00	\$450.00	\$600.00	\$125.00	\$725.00	21%	Security Monitoring
50330	Vehicle Expense		\$9,935.18	\$20,000.00	\$3,754.37	\$7,999.26	\$12,000.74	\$25,000.00	213%	Maintenance costs, gas, diesel, oil
50335	Radio Expense		\$1,461.19	\$6,000.00	\$1,590.82	\$1,590.82	\$4,409.18	\$4,500.00	183%	Radios, pagers & radio licenses
50400	Hardware		\$0.00	\$0.00	\$1,082.04	\$1,082.04	(\$1,082.04)	\$500.00	-54%	2021 is computer system for BBVFD Classroom
50410	Software		\$322.83	\$500.00	\$148.09	\$159.08	\$340.92	\$200.00	26%	Fire station software for training material
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1714 - Howe Sound East Fire Services											
50520	Consulting - Legal			\$0.00	\$1,000.00	\$154.08	\$715.83	\$284.17	\$1,200.00	68%	
50540	Consulting - Engineering			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Consulting assistance FUS review
50580	Contracted Services			\$1,592.40	\$2,500.00	\$1,020.00	\$2,085.00	\$415.00	\$2,880.00	38%	Garbage pickup and fire hall cleaning services
50580	Contracted Services	SP214	2020/2021 Covid19 Re	\$360.00	\$400.00	\$0.00	\$0.00	\$400.00	\$0.00		Covid19 response costs - sanitizing firehall
50582	Recruitment & retention			\$54,984.50	\$60,940.00	\$0.00	\$60,940.00	\$0.00	\$75,163.00	23%	Annual contribution
50590	Depreciation/Amortization			\$71,342.48	\$133,535.00	\$0.00	\$73,000.00	\$60,535.00	\$130,000.00	78%	
50600	Insurance			\$13,806.13	\$14,545.00	\$13,035.59	\$12,609.59	\$1,935.41	\$15,000.00	19%	ICBC, property & equip, on-duty disability & off-duty ins;
50610	Miscellaneous Operating Cost			\$495.36	\$550.00	\$509.95	\$670.60	(\$120.60)	\$740.00	10%	2021 includes ICBC credit of \$1,935 WCB payments
50650	Operating Supplies - Other			\$12,343.20	\$12,800.00	\$6,551.58	\$7,973.79	\$4,826.21	\$12,000.00		2021 included pump & generator parts; traffic paddles & cones; chainsaw & chaps; first aid supplies, small tools
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Re	\$1,108.99	\$1,200.00	\$128.40	\$146.53	\$1,053.47	\$0.00	-100%	Covid supplies recovered via Covid19 Restart grant
50670	Service / Site Maintenance			\$2,627.82	\$9,000.00	\$2,199.38	\$2,199.38	\$6,800.62	\$22,000.00	900%	Firehall & site maintenance (2022 fix leaking roof)
50690	Utilities - Hydro			\$4,988.45	\$5,260.00	\$3,285.42	\$5,443.35	(\$183.35)	\$5,800.00	7%	Hydro for firehall
50700	Utilities - Telephone			\$2,564.53	\$2,700.00	\$1,923.39	\$2,564.52	\$135.48	\$2,700.00	5%	
51011	Non-Capitalized Equipment			\$29,658.81	\$68,975.00	\$25,365.35	\$27,207.28	\$41,767.72	\$45,000.00	65%	Descent devices; firefighter wear; rescue equipment
53200	Time Allocation from Other Services	CC1714	Howe Sound East Fire	\$3,224.05	\$3,600.00	\$3,788.27	\$5,426.70	(\$1,826.70)	\$25,000.00	361%	Staff time spent on service increase for Reg. Fire Chief
Operating Expenses				\$274,738.42	\$418,904.00	\$116,721.77	\$298,749.06	\$120,154.94	\$479,256.00	60%	
99996	Fixed Asset Increase			\$0.00	\$16,410.00	\$15,953.70	\$15,953.70	\$456.30	\$0.00	-100%	Compressor upgrade
99996	Fixed Asset Increase			\$0.00	\$1,200,000.00	\$0.00	\$0.00	\$1,200,000.00	\$1,400,000.00		Replace Engine 2 Quint using LT borrowing & reserve
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		Asphalt paving
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Fire practice structure
99996	Fixed Asset Increase			\$28,376.75	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00		Training yard improvements
99996	Fixed Asset Increase			\$36,576.00	\$0.00	\$49,799.78	\$49,799.78	(\$49,799.78)	\$0.00	-100%	SCBA sets (2020 from Area D Select funds)
Capital Expenditures				\$64,952.75	\$1,216,410.00	\$65,753.48	\$65,753.48	\$1,150,656.52	\$1,458,000.00	2117%	
52000	Debt Issue Costs			\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$12,000.00		Debt Issue costs for long-term borrowing
52040	SLRD - Debt Charges - Principal			\$34,958.77	\$34,959.00	\$34,958.77	\$34,958.77	\$0.23	\$34,959.00	0%	
52050	SLRD - Debt Charges - Interest			\$15,750.00	\$15,750.00	\$7,875.00	\$15,750.00	\$0.00	\$15,750.00	0%	
52065	Short-term Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00		Short-term borrowing for firetruck until Fall debt issue
Principal & Interest				\$50,708.77	\$62,709.00	\$42,833.77	\$50,708.77	\$12,000.23	\$68,709.00	35%	
53000	Transfer to Reserve			\$50,000.00	\$37,878.00	\$37,878.00	\$37,878.00	\$0.00	\$50,000.00	32%	Transfer to capital & equipment reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	-100%	Transfer to operational surplus reserve
Transfer Expenses				\$50,000.00	\$77,878.00	\$77,878.00	\$77,878.00	\$0.00	\$50,000.00	-36%	
50590	Depreciation/Amortization			(\$71,342.48)	(\$133,535.00)	\$0.00	(\$73,000.00)	(\$60,535.00)	(\$130,000.00)	78%	
Non-Taxable Expenses (Depreciation)				(\$71,342.48)	(\$133,535.00)	\$0.00	(\$73,000.00)	(\$60,535.00)	(\$130,000.00)	78%	
Total Expenses				\$369,057.46	\$1,642,366.00	\$303,187.02	\$420,089.31	\$1,222,276.69	\$1,925,965.00	2256%	
Surplus/ (Deficit)				\$42,081.97	\$0.00	\$134,970.68	\$20,189.80	(\$20,189.80)	\$0.00		
30000	Reserve - Capital Works and Equipment			\$164,181.50		\$202,059.50	\$202,059.50		\$52,059.50		
30999	Operational Surplus reserve			\$0.00		\$40,000.00	\$40,000.00		\$6,000.00		
Reserves				\$164,181.50		\$242,059.50	\$242,059.50		\$58,059.50		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1714 - Howe Sound East Fire Services											
Revenues											
40000	Requisition		\$311,378.00	\$392,279.00	\$392,279.00	\$0.00	\$467,792.00	\$468,036.00	\$469,394.00	\$469,852.00	\$470,584.00
Requisitions			\$311,378.00	\$392,279.00	\$392,279.00	\$0.00	\$467,792.00	\$468,036.00	\$469,394.00	\$469,852.00	\$470,584.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40080	Grant in Lieu of Taxes - Other		\$2,338.17	\$3,352.00	\$3,352.17	(\$0.17)	\$3,558.00	\$3,325.00	\$3,334.00	\$3,337.00	\$3,341.00
GILT			\$2,338.17	\$3,352.00	\$3,352.17	(\$0.17)	\$3,558.00	\$3,325.00	\$3,334.00	\$3,337.00	\$3,341.00
40220	Interest Earned on Investments		\$1,423.67	\$2,202.00	\$374.47	\$1,827.53	\$425.00	\$475.00	\$525.00	\$575.00	\$625.00
40300	Miscellaneous Revenue		\$9.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues			\$1,432.67	\$2,202.00	\$374.47	\$1,827.53	\$425.00	\$475.00	\$525.00	\$575.00	\$625.00
40705	Donations & Other Contributions		\$36,576.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40705	Donations & Other Contributions		\$10,770.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			\$47,346.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing		\$0.00	\$1,200,000.00	\$0.00	\$1,200,000.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$1,200,000.00	\$0.00	\$1,200,000.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$29,024.20	\$42,083.00	\$42,081.97	\$1.03	\$20,190.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$29,024.20	\$42,083.00	\$42,081.97	\$1.03	\$20,190.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$2,120.27	\$2,450.00	\$2,191.50	\$258.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$34,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$19,620.27	\$2,450.00	\$2,191.50	\$258.50	\$234,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$411,139.43	\$1,642,366.00	\$440,279.11	\$1,202,086.89	\$1,925,965.00	\$471,836.00	\$473,253.00	\$473,764.00	\$474,550.00
Expenses											
50110	Salaries		\$42,695.67	\$44,080.00	\$42,397.97	\$1,682.03	\$46,694.00	\$48,095.00	\$49,538.00	\$51,024.00	\$52,555.00
50130	Benefits		\$6,884.09	\$7,159.00	\$6,916.39	\$242.61	\$7,587.00	\$7,815.00	\$8,049.00	\$8,290.00	\$8,539.00
50131	Employer Health Tax		\$895.69	\$935.00	\$869.32	\$65.68	\$957.00	\$986.00	\$1,016.00	\$1,046.00	\$1,077.00
50160	Training		\$8,625.09	\$13,500.00	\$30,937.38	(\$17,437.38)	\$33,990.00	\$33,990.00	\$35,010.00	\$36,060.00	\$37,142.00
50170	Dues/Subscriptions/Memberships		\$150.00	\$500.00	\$475.00	\$25.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50180	Travel		\$932.44	\$4,000.00	\$2,014.43	\$1,985.57	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50195	Meeting Costs		\$0.00	\$50.00	\$0.00	\$50.00	\$200.00	\$206.00	\$212.00	\$218.00	\$225.00
50210	Communications		\$641.01	\$500.00	\$450.00	\$50.00	\$700.00	\$721.00	\$743.00	\$765.00	\$788.00
50210	Communications	SP214 2020/2021 Covid19 Re	\$131.40	\$300.00	\$0.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier		\$17.81	\$50.00	\$53.31	(\$3.31)	\$60.00	\$62.00	\$64.00	\$66.00	\$68.00
50240	Office Supplies		\$1,400.83	\$1,500.00	\$1,163.55	\$336.45	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50240	Office Supplies	SP214 2020/2021 Covid19 Re	\$520.88	\$550.00	\$44.97	\$505.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50300	Publications/Resources		\$86.30	\$0.00	\$526.20	(\$526.20)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50310	Records Management		\$0.00	\$1,300.00	\$236.77	\$1,063.23	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
50320	Security		\$691.29	\$725.00	\$600.00	\$125.00	\$725.00	\$747.00	\$769.00	\$792.00	\$816.00
50330	Vehicle Expense		\$9,935.18	\$20,000.00	\$7,999.26	\$12,000.74	\$25,000.00	\$25,750.00	\$26,523.00	\$27,319.00	\$28,139.00
50335	Radio Expense		\$1,461.19	\$6,000.00	\$1,590.82	\$4,409.18	\$4,500.00	\$4,635.00	\$4,774.00	\$4,917.00	\$5,065.00
50400	Hardware		\$0.00	\$0.00	\$1,082.04	(\$1,082.04)	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50410	Software		\$322.83	\$500.00	\$159.08	\$340.92	\$200.00	\$206.00	\$212.00	\$218.00	\$225.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$0.00	\$1,000.00	\$715.83	\$284.17	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50540	Consulting - Engineering		\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1714 - Howe Sound East Fire Services												
50580	Contracted Services			\$1,592.40	\$2,500.00	\$2,085.00	\$415.00	\$2,880.00	\$2,966.00	\$3,055.00	\$3,147.00	\$3,241.00
50580	Contracted Services	SP214	2020/2021 Covid19 Re	\$360.00	\$400.00	\$0.00	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50582	Recruitment & retention			\$54,984.50	\$60,940.00	\$60,940.00	\$0.00	\$75,163.00	\$77,418.00	\$79,741.00	\$82,133.00	\$84,597.00
50590	Depreciation/Amortization			\$71,342.48	\$133,535.00	\$73,000.00	\$60,535.00	\$130,000.00	\$130,000.00	\$130,000.00	\$130,000.00	\$130,000.00
50600	Insurance			\$13,806.13	\$14,545.00	\$12,609.59	\$1,935.41	\$15,000.00	\$15,450.00	\$15,914.00	\$16,391.00	\$16,883.00
50610	Miscellaneous Operating Cost			\$495.36	\$550.00	\$670.60	(\$120.60)	\$740.00	\$762.00	\$785.00	\$809.00	\$833.00
50650	Operating Supplies - Other			\$12,343.20	\$12,800.00	\$7,973.79	\$4,826.21	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Re	\$1,108.99	\$1,200.00	\$146.53	\$1,053.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$2,627.82	\$9,000.00	\$2,199.38	\$6,800.62	\$22,000.00	\$22,660.00	\$23,340.00	\$24,040.00	\$24,761.00
50690	Utilities - Hydro			\$4,988.45	\$5,260.00	\$5,443.35	(\$183.35)	\$5,800.00	\$5,974.00	\$6,153.00	\$6,338.00	\$6,528.00
50700	Utilities - Telephone			\$2,564.53	\$2,700.00	\$2,564.52	\$135.48	\$2,700.00	\$2,781.00	\$2,864.00	\$2,950.00	\$3,039.00
51011	Non-Capitalized Equipment			\$29,658.81	\$68,975.00	\$27,207.28	\$41,767.72	\$45,000.00	\$41,200.00	\$42,436.00	\$43,709.00	\$45,020.00
53200	Time Allocation from Other Services	CC1714	Howe Sound East Fire	\$3,224.05	\$3,600.00	\$5,426.70	(\$1,826.70)	\$25,000.00	\$25,750.00	\$26,523.00	\$27,319.00	\$28,139.00
Operating Expenses				\$274,738.42	\$418,904.00	\$298,749.06	\$120,154.94	\$479,256.00	\$469,127.00	\$479,294.00	\$489,764.00	\$500,550.00
99996	Fixed Asset Increase			\$0.00	\$16,410.00	\$15,953.70	\$456.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$1,200,000.00	\$0.00	\$1,200,000.00	\$1,400,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$28,376.75	\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$36,576.00	\$0.00	\$49,799.78	(\$49,799.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$64,952.75	\$1,216,410.00	\$65,753.48	\$1,150,656.52	\$1,458,000.00	\$0.00	\$0.00	\$0.00	\$0.00
52000	Debt Issue Costs			\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$34,958.77	\$34,959.00	\$34,958.77	\$0.23	\$34,959.00	\$34,959.00	\$34,959.00	\$0.00	\$0.00
52050	SLRD - Debt Charges - Interest			\$15,750.00	\$15,750.00	\$15,750.00	\$0.00	\$15,750.00	\$15,750.00	\$0.00	\$0.00	\$0.00
52065	Short-term Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$50,708.77	\$62,709.00	\$50,708.77	\$12,000.23	\$68,709.00	\$50,709.00	\$34,959.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$50,000.00	\$37,878.00	\$37,878.00	\$0.00	\$50,000.00	\$82,000.00	\$89,000.00	\$114,000.00	\$104,000.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses				\$50,000.00	\$77,878.00	\$77,878.00	\$0.00	\$50,000.00	\$82,000.00	\$89,000.00	\$114,000.00	\$104,000.00
50590 Depreciation/Amortization				(\$71,342.48)	(\$133,535.00)	(\$73,000.00)	(\$60,535.00)	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)
Non-Taxable Expenses (Depreciation)				(\$71,342.48)	(\$133,535.00)	(\$73,000.00)	(\$60,535.00)	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)	(\$130,000.00)
Total Expenses				\$369,057.46	\$1,642,366.00	\$420,089.31	\$1,222,276.69	\$1,925,965.00	\$471,836.00	\$473,253.00	\$473,764.00	\$474,550.00
Surplus/ (Deficit)				\$42,081.97	\$0.00	\$20,189.80	(\$20,189.80)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$164,181.50		\$202,059.50		\$52,059.50	\$134,059.50	\$223,059.50	\$337,059.50	\$441,059.50
30999	Operational Surplus reserve			\$0.00		\$40,000.00		\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Reserves				\$164,181.50		\$242,059.50		\$58,059.50	\$140,059.50	\$229,059.50	\$343,059.50	\$447,059.50

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Meadows Fire Protection 1715

40000	1715	Requisition	25,018	25,850	28,688	29,541	30,420	31,326
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

PEMBERTON MEADOWS FIRE PROTECTION	8,274,899	25,018	25,850	28,688	29,541	30,420	31,326
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TOTAL	8,274,899	25,018	25,850	28,688	29,541	30,420	31,326
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Requisition maximums	
Dollar Maximum	
Tax Rate	0.8062 \$ 64,522

Est. Residential Tax rate /1,000	0.4428	0.3124	0.3467	0.3570	0.3676	0.3786
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Jurisdiction	Bylaw 1082/1387
Debt Issue #	
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides for the operation of a fire protection service for a defined Area within Electoral Area C known as the community of Pemberton Meadows.

Items of Significance

This is a shared service with 1700 & 1716 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1715 - Pemberton Meadows Fire Protection									
Revenues									
40000 Requisition		\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00	\$0.00	\$25,850.00	3%	
Requisitions		\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00	\$0.00	\$25,850.00	3%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$0.00	\$0.00	\$7.33	\$10.13	(\$10.13)	\$4.00	-61%	Interest on reserve balance
Fees & Other Revenues		\$0.00	\$0.00	\$7.33	\$10.13	(\$10.13)	\$4.00	-61%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.26	\$0.00	\$0.26	\$0.26	(\$0.26)	\$10.00	3746%	
Surplus Deficit Prior Year		\$0.26	\$0.00	\$0.26	\$0.26	(\$0.26)	\$10.00	3746%	
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00		Transfer from operational reserve for staff time
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00		
Total Revenues		\$25,018.26	\$25,018.00	\$25,025.59	\$25,028.39	(\$10.39)	\$29,864.00	3689%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$24,768.00	\$18,221.00	\$18,221.00	\$18,221.00	\$0.00	\$25,614.00	41%	Operating costs paid to VOP for service
53200 Time Allocation from Other Services	CC1715 Pemberton Meadows	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00		Staff time from Protective services staff
Operating Expenses		\$25,018.00	\$18,471.00	\$18,471.00	\$18,471.00	\$0.00	\$29,864.00	62%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$6,547.00	\$6,547.00	\$6,547.00	\$0.00	\$0.00	-100%	Transfer funds to Operational reserve to be used to
Transfer Expenses		\$0.00	\$6,547.00	\$6,547.00	\$6,547.00	\$0.00	\$0.00	-100%	offset future requisition increases
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$25,018.00	\$25,018.00	\$25,018.00	\$25,018.00	\$0.00	\$29,864.00	-38%	
Surplus/ (Deficit)		\$0.26	\$0.00	\$7.59	\$10.39	(\$10.39)	\$0.00		
30999 Operational Surplus reserve		\$0.00		\$6,547.00	\$6,547.00		\$2,547.00		
Reserves		\$0.00		\$6,547.00	\$6,547.00		\$2,547.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1715 - Pemberton Meadows Fire Protection										
Revenues										
40000 Requisition		\$25,018.00	\$25,018.00	\$25,018.00	\$0.00	\$25,850.00	\$28,688.00	\$29,541.00	\$30,420.00	\$31,326.00
Requisitions		\$25,018.00	\$25,018.00	\$25,018.00	\$0.00	\$25,850.00	\$28,688.00	\$29,541.00	\$30,420.00	\$31,326.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$0.00	\$0.00	\$10.13	(\$10.13)	\$4.00	\$4.00	\$4.00	\$4.00	\$4.00
Fees & Other Revenues		\$0.00	\$0.00	\$10.13	(\$10.13)	\$4.00	\$4.00	\$4.00	\$4.00	\$4.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$0.26	\$0.00	\$0.26	(\$0.26)	\$10.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$0.26	\$0.00	\$0.26	(\$0.26)	\$10.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$25,018.26	\$25,018.00	\$25,028.39	(\$10.39)	\$29,864.00	\$28,692.00	\$29,545.00	\$30,424.00	\$31,330.00
Expenses										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost		\$24,768.00	\$18,221.00	\$18,221.00	\$0.00	\$25,614.00	\$26,382.00	\$27,173.00	\$27,988.00	\$28,828.00
53200 Time Allocation from Other Services	CC1715 Pemberton Meadows	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
Operating Expenses		\$25,018.00	\$18,471.00	\$18,471.00	\$0.00	\$29,864.00	\$28,692.00	\$29,545.00	\$30,424.00	\$31,330.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$6,547.00	\$6,547.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$6,547.00	\$6,547.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$25,018.00	\$25,018.00	\$25,018.00	\$0.00	\$29,864.00	\$28,692.00	\$29,545.00	\$30,424.00	\$31,330.00
Surplus/ (Deficit)		\$0.26	\$0.00	\$10.39	(\$10.39)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve		\$0.00		\$6,547.00		\$2,547.00	\$2,547.00	\$2,547.00	\$2,547.00	\$2,547.00
Reserves		\$0.00		\$6,547.00		\$2,547.00	\$2,547.00	\$2,547.00	\$2,547.00	\$2,547.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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The Heights Fire Protection

1716

40000 1716	Requisition		55,853	51,951	53,525	55,124	56,771	58,468
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

THE HEIGHTS FIRE PROTECTION	16,582,897	55,853	51,951	53,525	55,124	56,771	58,468
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Requisition maximums		TOTAL	16,582,897	55,853	51,951	53,525	55,124	56,771	58,468	
Dollar Maximum										
Tax Rate	0.9047	\$	140,619	Est. Residential Tax rate /1,000	0.4046	0.3133	0.3228	0.3324	0.3423	0.3526

Jurisdiction	Bylaw 1083/1388
Debt Issue #	
Basis of Apportionment	Converted Hosp L&I

Service Mandate

This service provides for the operation of a fire protection service for a defined area within Electoral Area C being the communities of Walkerville, Reid Road and Owl Ridge and area.

Items of Significance

This is a shared service with 1700 & 1715 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1716 - Pemberton Heights Fire Protection									
Revenues									
40000 Requisition		\$55,853.00	\$55,853.00	\$55,853.00	\$55,853.00	\$0.00	\$51,951.00	-7%	
Requisitions		\$55,853.00	\$55,853.00	\$55,853.00	\$55,853.00	\$0.00	\$51,951.00	-7%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$0.00	\$0.00	\$15.69	\$21.66	(\$21.66)	\$22.00	2%	Interest on reserve balance
Fees & Other Revenues		\$0.00	\$0.00	\$15.69	\$21.66	(\$21.66)	\$22.00	2%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.26	\$0.00	\$0.26	\$0.26	(\$0.26)	\$22.00	8362%	
Surplus Deficit Prior Year		\$0.26	\$0.00	\$0.26	\$0.26	(\$0.26)	\$22.00	8362%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$55,853.26	\$55,853.00	\$55,868.95	\$55,874.92	(\$21.92)	\$51,995.00	8356%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$55,603.00	\$41,599.00	\$41,599.00	\$41,599.00	\$0.00	\$49,745.00	20%	Operating costs paid to VOP for service
53200 Time Allocation from Other Services		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		Staff time from Protective services staff
Operating Expenses		\$55,853.00	\$41,849.00	\$41,849.00	\$41,849.00	\$0.00	\$51,995.00	24%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	SP94	\$0.00	\$14,004.00	\$14,004.00	\$14,004.00	\$0.00	\$0.00	-100%	Transfer funds to Operational reserve to be used to
Transfer Expenses		\$0.00	\$14,004.00	\$14,004.00	\$14,004.00	\$0.00	\$0.00	-100%	offset future requisition increases
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$55,853.00	\$55,853.00	\$55,853.00	\$55,853.00	\$0.00	\$51,995.00	-76%	
Surplus/ (Deficit)		\$0.26	\$0.00	\$15.95	\$21.92	(\$21.92)	\$0.00		
30999 Operational Surplus reserve		\$0.00		\$14,004.00	\$14,004.00		\$14,004.00		
Reserves		\$0.00		\$14,004.00	\$14,004.00		\$14,004.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1716 - Pemberton Heights Fire Protection									
Revenues									
40000 Requisition	\$55,853.00	\$55,853.00	\$55,853.00	\$0.00	\$51,951.00	\$53,525.00	\$55,124.00	\$56,771.00	\$58,468.00
Requisitions	\$55,853.00	\$55,853.00	\$55,853.00	\$0.00	\$51,951.00	\$53,525.00	\$55,124.00	\$56,771.00	\$58,468.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$0.00	\$0.00	\$21.66	(\$21.66)	\$22.00	\$22.00	\$22.00	\$22.00	\$22.00
Fees & Other Revenues	\$0.00	\$0.00	\$21.66	(\$21.66)	\$22.00	\$22.00	\$22.00	\$22.00	\$22.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.26	\$0.00	\$0.26	(\$0.26)	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.26	\$0.00	\$0.26	(\$0.26)	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$55,853.26	\$55,853.00	\$55,874.92	(\$21.92)	\$51,995.00	\$53,547.00	\$55,146.00	\$56,793.00	\$58,490.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$55,603.00	\$41,599.00	\$41,599.00	\$0.00	\$49,745.00	\$51,237.00	\$52,774.00	\$54,357.00	\$55,988.00
53200 Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
Operating Expenses	\$55,853.00	\$41,849.00	\$41,849.00	\$0.00	\$51,995.00	\$53,547.00	\$55,146.00	\$56,793.00	\$58,490.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$14,004.00	\$14,004.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$14,004.00	\$14,004.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$55,853.00	\$55,853.00	\$55,853.00	\$0.00	\$51,995.00	\$53,547.00	\$55,146.00	\$56,793.00	\$58,490.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$21.92	(\$21.92)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$0.00		\$14,004.00		\$14,004.00	\$14,004.00	\$14,004.00	\$14,004.00	\$14,004.00
Reserves	\$0.00		\$14,004.00		\$14,004.00	\$14,004.00	\$14,004.00	\$14,004.00	\$14,004.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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WedgeWoods Estates Fire Protection 1717

40000 1717 Requisition	28,181	32,913	33,900	34,917	35,965	37,044
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

WEDGEWOODS FIRE PROTECTION	16,143,595	28,181	32,913	33,900	34,917	35,965	37,044
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Requisition maximums	TOTAL	16,143,595	28,181	32,913	33,900	34,917	35,965	37,044
Dollar Maximum	\$ 70,000							
Tax Rate	1.02875 \$ 163,810	Est. Residential Tax rate /1,000	0.2326	0.2039	0.2100	0.2163	0.2228	0.2295

Jurisdiction	Bylaw 1646
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for fire prevention services to the WedgeWoods Estates community

Items of Significance

New Service started in 2020. RMOW contracted to perform service.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1717 - WedgeWoods Estates Fire Protection and Suppres								
Revenues								
40000 Requisition	\$34,179.21	\$28,181.00	\$28,181.00	\$28,181.00	\$0.00	\$32,913.00	17%	
Requisitions	\$34,179.21	\$28,181.00	\$28,181.00	\$28,181.00	\$0.00	\$32,913.00	17%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$0.00	\$0.00	\$16.81	\$23.21	(\$23.21)	\$23.00	-1%	Interest earned on reserve balance
Fees & Other Revenues	\$0.00	\$0.00	\$16.81	\$23.21	(\$23.21)	\$23.00	-1%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$16,537.00	\$16,537.21	\$16,537.21	(\$0.21)	\$23.00	-100%	
Surplus Deficit Prior Year	\$0.00	\$16,537.00	\$16,537.21	\$16,537.21	(\$0.21)	\$23.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$34,179.21	\$44,718.00	\$44,735.02	\$44,741.42	(\$23.42)	\$32,959.00	-84%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$17,392.00	\$29,468.00	\$29,468.00	\$29,468.00	\$0.00	\$32,709.00	11%	Contribution to RMOW for contracted operations
Operating Expenses	\$17,642.00	\$29,718.00	\$29,718.00	\$29,718.00	\$0.00	\$32,959.00	11%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	-100%	Transfer to Operational Surplus Reserve for future yrs
Transfer Expenses	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$17,642.00	\$44,718.00	\$44,718.00	\$44,718.00	\$0.00	\$32,959.00	-89%	
Surplus/ (Deficit)	\$16,537.21	\$0.00	\$17.02	\$23.42	(\$23.42)	\$0.00		
30999 Operational Surplus reserve	\$0.00		\$15,000.00	\$15,000.00		\$15,000.00		
Reserves	\$0.00		\$15,000.00	\$15,000.00		\$15,000.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1717 - WedgeWoods Estates Fire Protection and Suppres									
Revenues									
40000 Requisition	\$34,179.21	\$28,181.00	\$28,181.00	\$0.00	\$32,913.00	\$33,900.00	\$34,917.00	\$35,965.00	\$37,044.00
Requisitions	\$34,179.21	\$28,181.00	\$28,181.00	\$0.00	\$32,913.00	\$33,900.00	\$34,917.00	\$35,965.00	\$37,044.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$0.00	\$0.00	\$23.21	(\$23.21)	\$23.00	\$24.00	\$25.00	\$26.00	\$27.00
Fees & Other Revenues	\$0.00	\$0.00	\$23.21	(\$23.21)	\$23.00	\$24.00	\$25.00	\$26.00	\$27.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$16,537.00	\$16,537.21	(\$0.21)	\$23.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$16,537.00	\$16,537.21	(\$0.21)	\$23.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$34,179.21	\$44,718.00	\$44,741.42	(\$23.42)	\$32,959.00	\$33,924.00	\$34,942.00	\$35,991.00	\$37,071.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$17,392.00	\$29,468.00	\$29,468.00	\$0.00	\$32,709.00	\$33,674.00	\$34,692.00	\$35,741.00	\$36,821.00
Operating Expenses	\$17,642.00	\$29,718.00	\$29,718.00	\$0.00	\$32,959.00	\$33,924.00	\$34,942.00	\$35,991.00	\$37,071.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$17,642.00	\$44,718.00	\$44,718.00	\$0.00	\$32,959.00	\$33,924.00	\$34,942.00	\$35,991.00	\$37,071.00
Surplus/ (Deficit)	\$16,537.21	\$0.00	\$23.42	(\$23.42)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$0.00		\$15,000.00		\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
Reserves	\$0.00		\$15,000.00		\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Nuisance & Disturbances Regulation Control 1760

40000	1760	Requisition	-	-	-	-	-	-
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

ELECTORAL AREA D	167,033,331	-	-	-	-	-	-
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TOTAL	167,033,331	-	-	-	-	-	-
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Requisition maximums	
Tax Rate/Dollar Limitation	No Limitation
Tax Rate	

Est. Residential Tax rate /1,000	-	-	-	-	-	-
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Jurisdiction	Bylaw 954
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the control and regulation of nuisances and disturbances in the entirety of Electoral Area D.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1760 - Nuisance & Disturbances Reg. Control								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$122.74	\$123.00	\$15.86	\$21.90	\$101.10	\$22.00	0%	Interest earned on reserve balance
Fees & Other Revenues	\$122.74	\$123.00	\$15.86	\$21.90	\$101.10	\$22.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$51.23)	\$0.00	(\$178.49)	(\$178.49)	\$178.49	(\$157.00)	-12%	Forecasted transfer from reserve not completed in 2020
Surplus Deficit Prior Year	(\$51.23)	\$0.00	(\$178.49)	(\$178.49)	\$178.49	(\$157.00)	-12%	
44000 Transfer from Reserve	\$0.00	\$13,976.27	\$0.00	\$0.00	\$13,976.27	\$14,155.00		Will transfer funds as needed
Transfer Revenue	\$0.00	\$13,976.27	\$0.00	\$0.00	\$13,976.27	\$14,155.00		
Total Revenues	\$71.51	\$14,099.27	(\$162.63)	(\$156.59)	\$14,255.86	\$14,020.00	-12%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50520 Consulting - Legal	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00		
50610 Miscellaneous Operating Cost	\$0.00	\$10,105.00	\$0.00	\$0.00	\$10,105.00	\$10,105.00		Whistle cessation project carried fwd
53200 Time Allocation from Other Services	\$0.00	\$2,994.27	\$0.00	\$0.00	\$2,994.27	\$2,915.00		For staf time on service
Operating Expenses	\$250.00	\$14,099.27	\$0.00	\$0.00	\$14,099.27	\$14,020.00		
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$250.00	\$14,099.27	\$0.00	\$0.00	\$14,099.27	\$14,020.00	0%	
Surplus/ (Deficit)	(\$178.49)	\$0.00	(\$162.63)	(\$156.59)	\$156.59	\$0.00		
30999 Operational Surplus reserve	\$14,154.76		\$14,154.76	\$14,154.76		\$0.00		
Reserves	\$14,154.76		\$14,154.76	\$14,154.76		\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1760 - Nuisance & Disturbances Reg. Control									
Revenues									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$122.74	\$123.00	\$21.90	\$101.10	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$122.74	\$123.00	\$21.90	\$101.10	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$51.23)	\$0.00	(\$178.49)	\$178.49	(\$157.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$51.23)	\$0.00	(\$178.49)	\$178.49	(\$157.00)	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$13,976.27	\$0.00	\$13,976.27	\$14,155.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$13,976.27	\$0.00	\$13,976.27	\$14,155.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$71.51	\$14,099.27	(\$156.59)	\$14,255.86	\$14,020.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal	\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$0.00	\$10,105.00	\$0.00	\$10,105.00	\$10,105.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$0.00	\$2,994.27	\$0.00	\$2,994.27	\$2,915.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1760 Nuisance & Disturbances									
Operating Expenses	\$250.00	\$14,099.27	\$0.00	\$14,099.27	\$14,020.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$250.00	\$14,099.27	\$0.00	\$14,099.27	\$14,020.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	(\$178.49)	\$0.00	(\$156.59)	\$156.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$14,154.76		\$14,154.76		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$14,154.76		\$14,154.76		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Emergency Planning 1761

40000 1761	Requisition		251,151	287,090	333,239	347,925	360,596	373,783
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

ELECTORAL AREA A	31,730,464	23,499	23,885	27,724	28,946	30,000	31,097
ELECTORAL AREA B	18,464,287	11,736	13,899	16,133	16,844	17,457	18,096
ELECTORAL AREA C	164,168,517	107,855	123,575	143,440	149,761	155,215	160,891
ELECTORAL AREA D	167,033,331	108,061	125,732	145,943	152,374	157,924	163,699

Requisition maximums		TOTAL	381,396,599	251,151	287,090	333,239	347,925	360,596	373,783
Tax Rate/Dollar Limitation	No Limitation								
Tax Rate		Est. Residential Tax rate /1,000	0.0788	0.0753	0.0874	0.0912	0.0945	0.0980	

Jurisdiction	Bylaw 921
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for emergency and disaster planning and management for Electoral Areas A, B, C and D.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1761 - Emergency Planning										
Revenues										
40000	Requisition		\$237,166.00	\$251,151.00	\$251,151.00	\$251,151.00	\$0.00	\$287,090.00	14%	
Requisitions			\$237,166.00	\$251,151.00	\$251,151.00	\$251,151.00	\$0.00	\$287,090.00	14%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$780.52	\$780.00	\$122.05	\$170.04	\$609.96	\$170.00	0%	Interest earned on reserve balances
40240	Time Allocation To Other Services		\$8,252.28	\$8,800.00	\$5,120.49	\$7,940.48	\$859.52	\$155,378.00	1857%	Staff time spent on other services (Fire Depts, 911, GG)
40300	Miscellaneous Revenue		\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$200,000.00		Placeholder for EMBC tasks
40300	Miscellaneous Revenue	PEP1-20 Task #205598 Storm Februa	\$3,165.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40300	Miscellaneous Revenue	PEP2-20 Task #210287 Squamish Val	\$20,917.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40300	Miscellaneous Revenue	PEP1-21 Task #221452 2021 SLRD Re	\$0.00	\$0.00	\$59,096.06	\$70,476.05	(\$70,476.05)	\$0.00	-100%	2021 EMBC Wildfire response reimbursement
40300	Miscellaneous Revenue	PEP2-21 Task #223901 - 2021 Nov A	\$0.00	\$0.00	\$0.00	\$91,458.07	(\$91,458.07)	\$50,000.00	-45%	EMBC Atmospheric river reimbursement
40300	Miscellaneous Revenue	SP214 2020/2021 Covid19 Respon	\$102,670.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40300	Miscellaneous Revenue	SP226 Task#212886 - Debris flow	\$2,749.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40300	Miscellaneous Revenue	SP249 Task #221278: Flood respon	\$0.00	\$0.00	\$30,908.58	\$30,908.58	(\$30,908.58)	\$0.00	-100%	2021 EMBC Pemberton Flood response reimbursement
Fees & Other Revenues			\$138,535.57	\$109,580.00	\$95,247.18	\$200,953.22	(\$91,373.22)	\$405,548.00	102%	
40960	Conditional Grants - Provincial		\$0.00	\$89,066.00	\$0.00	\$0.00	\$89,066.00	\$500,000.00		Budget for potential grants; divided by project below
40960	Conditional Grants - Provincial	SP178 SWPI Fuel Management Area	\$1,377.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP179 Fuel Mgmt Operational Tre	\$12,537.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Operational treatment Area B Fountain Valley (90%
40960	Conditional Grants - Provincial	SP180 Fuel Mgmt Operational Tre	\$72,212.63	\$4,500.00	\$13,861.57	\$13,861.57	(\$9,361.57)	\$0.00	-100%	grant, 10% reserve)
40960	Conditional Grants - Provincial	SP190 SLRD - Identification & Risk	\$110,987.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP191 Fuel Management prescript	\$1,050.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP196 Pemberton Valley Evacuati	\$3,827.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP201 Lillooet River Floodplain Flo	\$22,944.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP209 CRI Grant 2019/20 Training	\$13,999.98	\$10,083.00	\$0.00	\$0.38	\$10,082.62	\$0.00	-100%	Small adj -CRI grant for fire suppression & safety training
40960	Conditional Grants - Provincial	SP210 CRI Grant 2019/20 FireSma	\$20,855.31	\$1,472.00	\$0.00	\$0.45	\$1,471.55	\$0.00	-100%	Small adj -CRI grant for firesmaring
40960	Conditional Grants - Provincial	SP211 Landslide monitoring at Mt	\$52,000.00	\$48,000.00	\$0.00	\$31,287.00	\$16,713.00	\$16,713.00	-47%	CEPF Mnt Currie landslide monitoring, 100% grant
40960	Conditional Grants - Provincial	SP212 Lillooet River Sediment Ren	\$648,935.44	\$101,065.00	\$0.00	\$0.00	\$101,065.00	\$101,065.00		CEPF 2020 Lillooet river structural flood mitigation
40960	Conditional Grants - Provincial	SP217 Rural Dividend - Business ca	\$749.88	\$9,250.00	\$0.00	\$7,650.00	\$1,600.00	\$1,600.00	-79%	landslide sediment from Lillooet River
40960	Conditional Grants - Provincial	SP219 UBCM Enhanced EOC Emer	\$3,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		CEPF Virtual EOC grant of \$21K moved to 1000
40960	Conditional Grants - Provincial	SP228 UBCM Upper Paradise Valle	\$0.00	\$150,000.00	\$148,022.77	\$149,971.77	\$28.23	\$0.00	-100%	mitigation planning -Paradise Valley
40960	Conditional Grants - Provincial	SP233 Mt Cayley Debris Flow Mon	\$0.00	\$70,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00	0%	CEPF Structural flood mitigation -Mt Cayley debris flow
40960	Conditional Grants - Provincial	SP234 2021 Lillooet River Sedimen	\$0.00	\$650,000.00	\$325,000.00	\$325,000.00	\$325,000.00	\$325,000.00	0%	removal lower reach
40960	Conditional Grants - Provincial	SP235 SLRD/VOP/DOS 2021 Joint E	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00		CEPF SLRD/VOP/DOS 2021 Joint Evacuation Exercise
40960	Conditional Grants - Provincial	SP240 2021 Residential FireSmart	\$0.00	\$138,500.40	\$28,787.74	\$81,736.41	\$56,763.99	\$56,764.00	-31%	2021 CRI FireSmart -Residential FireSmart prg
40960	Conditional Grants - Provincial	SP241 2021 Firesmart program - C	\$0.00	\$111,200.00	\$14,072.80	\$58,544.58	\$52,655.42	\$52,655.00	-10%	2021 CRI FireSmart -CWRP
40960	Conditional Grants - Provincial	SP242 2021 Firesmart program - B	\$0.00	\$9,233.60	\$0.00	\$9,138.82	\$94.78	\$95.00	-99%	2021 CRI FireSmart -Bralorne pumphouse & reservoir
40960	Conditional Grants - Provincial	SP244 2021 NDMP Stage II Hazard	\$0.00	\$300,000.00	\$7,351.00	\$66,154.75	\$233,845.25	\$233,845.00	253%	National Disaster Mitigation Plan grant (94% recovery)
40960	Conditional Grants - Provincial	SP247 2021 CRI FireSmart Econom	\$0.00	\$0.00	\$4,939.93	\$21,090.12	(\$21,090.12)	\$336,910.00	1497%	2021 CRI FireSmart -Economic recovery
40960	Conditional Grants - Provincial	SP248 EOC Generator and CISM Tr	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		CEPF 100% grant -Backup generator for alternate EOC &
40960	Conditional Grants - Provincial	SP250 Joint Functional ESS Exercis	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$48,433.00		Critical incident stress management training
40960	Conditional Grants - Provincial	SP251 Ryan River Modelling and F	\$0.00	\$99,500.00	\$49,750.00	\$49,750.00	\$49,750.00	\$49,750.00	0%	CEPF 100% grant -Joint functional ESS exercise (in partnership with DOL)
40960	Conditional Grants - Provincial		\$0.00	\$99,500.00	\$49,750.00	\$49,750.00	\$49,750.00	\$49,750.00	0%	CEPF 2021 Ryan River modelling and floodplain mapping

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes	
Exhibit 1761 - Emergency Planning											
Grants			\$964,777.48	\$1,791,870.00	\$626,785.81	\$849,185.85	\$942,684.15	\$1,842,830.00	117%		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
42000 Surplus Deficit - Available			\$1,518.20	\$12,658.00	\$9,985.01	\$9,985.01	\$2,672.99	\$35,099.00	252%		
Surplus Deficit Prior Year			\$1,518.20	\$12,658.00	\$9,985.01	\$9,985.01	\$2,672.99	\$35,099.00	252%		
43000	Transfers from Other Service	CC1000	General Government Serv	\$0.00	\$500.00	\$2,596.55	\$10,391.38	(\$9,891.38)	\$0.00	-100%	COVID19 Restart grant used
43000	Transfers from Other Service	CC1000	General Government Serv	(\$1,050.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		SP191 correction in Amenity funds transferred
43000	Transfers from Other Service	CC1000	General Government Serv	\$4,093.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		SP229 Lillooet River early warning system maintenance
43000	Transfers from Other Service	CC2900	Electoral Areas Special Serv	\$0.00	\$16,118.00	\$16,118.00	\$16,118.00	\$0.00	\$0.00	-100%	Funds from General Select, Bd res Jan 2021
44000	Transfer from Reserve			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		Area B wildfire fuel mgmt using Area B Wildfire reserve
44000	Transfer from Reserve	SP178	SWPI Fuel Management Are	(\$540.69)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		SP178 reduction in reserve transfer for in-kind amt
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Tre	(\$9,315.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		SP179 reduction in reserve transfer for in-kind amt
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Tre	\$8,023.63	\$500.00	(\$12,091.82)	(\$12,091.82)	\$12,591.82	\$0.00	-100%	Transfer from Area B Wildfire equip & fuel mit. reserve reduced for in-kind amt
Transfer Revenue			\$1,211.44	\$67,118.00	\$6,622.73	\$14,417.56	\$52,700.44	\$50,000.00	247%		
Total Revenues			\$1,343,208.69	\$2,232,377.00	\$989,791.73	\$1,325,692.64	\$906,684.36	\$2,620,567.00	731%		
Expenses											
50110	Salaries			\$170,998.92	\$178,998.00	\$126,756.46	\$178,005.48	\$992.52	\$313,940.00		Includes 6 mos of new Regional Fire Chief & new EMT .5
50110	Salaries	PEP1-21	Task #221452 - Summer 20	\$0.00	\$0.00	\$299.18	\$299.18	(\$299.18)	\$0.00	-100%	76% FTE and 9 mos of new EPC position; CPI increase of 3.9%
50110	Salaries	SP230	COVID-19 Safe Restart Gran	\$0.00	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00		Contracted assistance claimed under EMBC task
50110	Salaries	SP214	2020 Covid19 Response	\$24,089.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		OT not covered under Task, using Covid Restart grant
50110	Salaries	SP230	COVID-19 Safe Restart Gran	\$1,136.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Using Covid Restart grant
50110	Salaries	SP247	2021 CRI FireSmart Econom	\$0.00	\$0.00	\$913.32	\$7,584.10	(\$7,584.10)	\$24,672.00	225%	CRI FireSmart Project Coordinator using grant funding
50130	Benefits			\$34,575.47	\$43,989.00	\$30,789.24	\$38,361.72	\$5,627.28	\$74,504.00	94%	Includes est. 5% increase in benefits
50130	Benefits	PEP1-21	Task #221452 - Summer 20	\$0.00	\$0.00	\$0.00	\$35.01	(\$35.01)	\$0.00		Contracted assistance claimed under EMBC task
50130	Benefits	PEP2-20	Task #210287 Squamish Val	\$15.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50130	Benefits	SP214	2020 Covid19 Response	\$5,562.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50130	Benefits	SP230	COVID-19 Safe Restart Gran	\$1,460.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Using Covid Restart grant
50130	Benefits	SP247	2021 CRI FireSmart Econom	\$0.00	\$0.00	\$202.11	\$1,614.95	(\$1,614.95)	\$5,254.00	225%	CRI FireSmart Project Coordinator using grant funding
50131	Employer Health Tax			\$3,772.21	\$4,581.00	\$3,017.44	\$4,044.28	\$536.72	\$8,625.00	113%	1.95% of salaries & taxable benefits
50131	Employer Health Tax	SP214	2020 Covid19 Response	\$550.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Contracted work claimed under task
50131	Employer Health Tax	PEP2-20	Task #210287 Squamish Val	\$2.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Claimed under task
50140	Overtime	PEP1-20	Task #205598 Storm Februa	\$3,165.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50140	Overtime	PEP1-21	Task #221452 - Summer 20	\$0.00	\$0.00	\$46,797.74	\$46,797.74	(\$46,797.74)	\$0.00	-100%	Summer Fire response claimed under task
50140	Overtime	PEP2-21	Task #223901 - 2021 Nov A	\$0.00	\$0.00	\$0.00	\$40,301.62	(\$40,301.62)	\$0.00	-100%	Nov Atmospheric River claimed under task
50140	Overtime	PEP2-20	Task #210287 Squamish Val	\$9,505.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50140	Overtime	SP214	2020 Covid19 Response	\$39,809.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50140	Overtime	SP226	Task#212886 - Debris flow	\$2,749.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50140	Overtime	SP249	Task #221278: Flood respon	\$0.00	\$0.00	\$12,854.69	\$12,854.69	(\$12,854.69)	\$0.00	-100%	Flood response Pemberton Valley claimed under task
50160	Training			\$2,689.40	\$3,500.00	\$225.00	\$225.00	\$3,275.00	\$4,500.00	1900%	Increase due to additional staff in 2023
50180	Travel			\$144.55	\$4,300.00	\$0.00	\$0.00	\$4,300.00	\$4,300.00		
50190	Advertising			\$180.20	\$500.00	\$360.40	\$360.40	\$139.60	\$500.00	39%	
50210	Communications			\$2,447.94	\$2,500.00	\$686.94	\$2,443.88	\$56.12	\$2,800.00	15%	
50220	Courier			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50240	Office Supplies			\$645.07	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00		
50240	Office Supplies	SP214	2020/2021 Covid19 Respon	\$76.50	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00		Supplies related to Covid-19 not covered under task
50276	Staff Retention			\$1,000.00	\$2,500.00	\$1,000.00	\$2,000.00	\$500.00	\$3,600.00	80%	Staff Health & Wellness benefit
50400	Hardware			\$566.29	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$3,000.00		EOC laptop renewals
50440	Support Services			\$337.50	\$500.00	\$510.00	\$870.00	(\$370.00)	\$950.00	9%	Backup cloud storage costs for offsite laptops

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1761 - Emergency Planning										
50500	Overhead from General Government		\$8,894.00	\$9,544.00	\$9,544.00	\$9,544.00	\$0.00	\$9,691.00		3.5% of budgeted operating expenses; no project work with time allocation recovery
50520	Consulting - Legal		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,500.00		
50580	Contracted Services		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00		0% Contribution Red Cross ESS (VOP, DOS & DOL)
50650	Operating Supplies - Other		\$6,420.00	\$7,000.00	\$6,420.00	\$6,420.00	\$580.00	\$7,000.00		9% ePact renewal (\$6,420)
50900	Special Projects		\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		Potential wildfire fuel mgmt using Area B Wildfire reserve
50900	Special Projects		\$0.00	\$89,066.00	\$0.00	\$0.00	\$89,066.00	\$500,000.00		For potential grants applied for throughout year
50900	Special Projects	CC1761	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$200,000.00		For potential EMBC task expenses
50900	Special Projects	PEP2-20	\$11,394.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	PEP1-21	\$0.00	\$0.00	\$11,964.13	\$23,344.12	(\$23,344.12)	\$0.00		-100% EMBC eligible expenses - Summer fire response
50900	Special Projects	PEP2-21	\$0.00	\$0.00	\$0.00	\$51,156.45	(\$51,156.45)	\$50,000.00		-2% EMBC eligible expenses - Atmospheric river
50900	Special Projects	S20	\$0.00	\$14,225.00	\$0.00	\$0.00	\$14,225.00	\$14,225.00		Fire services meeting expenses
50900	Special Projects	SP178	\$837.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP179	\$3,222.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP180	\$80,236.25	\$5,000.00	\$1,769.75	\$1,769.75	\$3,230.25	\$0.00		Operational treatment Area B Fountain Valley (90% grant 10% reserve)
50900	Special Projects	SP190	\$110,990.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		SLRD Flood Risk Prioritization, 100% fed grant NDMP
50900	Special Projects	SP196	\$3,827.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP201	\$22,944.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP209	\$9,333.32	\$10,083.00	\$0.00	\$0.00	\$10,083.00	\$0.00		CRI Grant 2019/20 Fire suppression & Safety Training; some grant funding shifted to SP210 in 2020 (approved)
50900	Special Projects	SP210	\$20,855.31	\$1,472.00	\$0.00	\$0.00	\$1,472.00	\$0.00		CRI Grant 2019/20 Firesmartering
50900	Special Projects	SP211	\$52,000.00	\$48,000.00	\$0.00	\$31,287.00	\$16,713.00	\$16,713.00		-47% Mnt Currie Landslide Monitoring, 100% grant funded
50900	Special Projects	SP212	\$648,935.44	\$101,065.00	\$0.00	\$0.00	\$101,065.00	\$101,065.00		CEPF 2020 Lillooet River Structural Flood Mitigation, 100% grant
50900	Special Projects	SP214	\$32,657.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Covid-19 response expenses covered under task
50900	Special Projects	SP217	\$749.88	\$9,250.00	\$0.00	\$7,650.00	\$1,600.00	\$1,600.00		Developing business case for sale of Mt Meager landslide sediment from Lillooet River; 100% grant
50900	Special Projects	SP219	\$3,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		-79% CEPF 2020 EOC Emergency mapping-Virtual meeting system grant of \$21K moved to 1000; 100% grant funded
50900	Special Projects	SP228	\$0.00	\$150,000.00	\$148,022.77	\$149,971.77	\$28.23	\$0.00		CEPF 2020 Flood Risk Assessment, Flood Mapping & Flood Mitigation Planning (Paradise Valley) 100% grant
50900	Special Projects	SP229	\$4,093.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP233	\$0.00	\$70,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$35,000.00		0%
50900	Special Projects	SP234	\$0.00	\$650,000.00	\$325,000.00	\$325,000.00	\$325,000.00	\$325,000.00		0% Lillooet River Sediment Removal; 100% grant
50900	Special Projects	SP235	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00		CEPF SLRD/VOP/DOS 2021 Joint Evacuation Exercise
50900	Special Projects	SP240	\$0.00	\$138,500.40	\$28,787.74	\$81,736.41	\$56,763.99	\$56,764.00		2021 CRI FireSmart Community Funding & Supports -
50900	Special Projects	SP241	\$0.00	\$111,200.00	\$14,072.80	\$58,544.58	\$52,655.42	\$52,655.00		-31% Residential FireSmart Program; 100% grant funded
50900	Special Projects	SP242	\$0.00	\$9,233.60	\$0.00	\$9,138.82	\$94.78	\$95.00		2021 CRI FireSmart Community Funding & Supports -
50900	Special Projects	SP244	\$0.00	\$300,000.00	\$7,351.00	\$66,154.75	\$233,845.25	\$233,845.00		-10% CWRPs; 100% grant funded
50900	Special Projects	SP247	\$0.00	\$0.00	\$3,824.50	\$11,891.55	(\$11,891.55)	\$306,984.00		-99% Bralorne Pumphouse and reservoir; 100% grant funded
50900	Special Projects	SP248	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		253% National Disaster Mitigation Plan grant
50900	Special Projects	SP249	\$0.00	\$0.00	\$18,053.91	\$18,053.91	(\$18,053.91)	\$0.00		2482% Fire smart grant, Economic recovery; 100% grant funded
50900	Special Projects	SP250	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$48,433.00		Backup generator for alternate EOC & Critical incident stress management training; CEPF grant
50900	Special Projects	SP251	\$0.00	\$99,500.00	\$49,750.00	\$49,750.00	\$49,750.00	\$49,750.00		-100% EMBC Pemberton flood event, recovered under task
53200	Time Allocation from Other Services	CC1761	\$195.15	\$1,053.00	\$658.23	\$627.40	\$425.60	\$1,000.00		CEPF 100% grant -Joint functional ESS exercise (in partnership with DOL)
53200	Time Allocation from Other Services	SP240	\$0.00	\$0.00	\$347.27	\$331.01	(\$331.01)	\$0.00		0% Ryan River modelling & floodplain mapping; grant funded
Operating Expenses			\$1,331,367.70	\$2,224,610.00	\$889,978.62	\$1,283,169.57	\$941,440.43	\$2,599,015.00	103%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1761 - Emergency Planning									
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$442.98	\$443.00	\$443.00	\$100.36	\$342.64	\$100.00	0%	Interest earned on Area B fuel Mitigation reserve
53000	Transfer to Reserve	\$0.00	\$6,118.00	\$6,118.00	\$6,118.00	\$0.00	\$20,144.00	229%	Transfer to Emergency Planning reserve
53100	Contribution To Other Services	\$1,413.00	\$1,206.00	\$1,206.00	\$1,206.00	\$0.00	\$1,308.00	8%	Vehicle use to GG-1000 (annual)
	CC1000 General Government Servid								
Transfer Expenses		\$1,855.98	\$7,767.00	\$7,767.00	\$7,424.36	\$342.64	\$21,552.00	190%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$1,333,223.68	\$2,232,377.00	\$897,745.62	\$1,290,593.93	\$941,783.07	\$2,620,567.00	293%	
Surplus/ (Deficit)		\$9,985.01	\$0.00	\$92,046.11	\$35,098.71	(\$35,098.71)	\$0.00		
30004	Reserve - Emergency Planning	\$38,926.00		\$45,044.00	\$45,044.00		\$65,188.00		
30112	Reserve - Area B Wildfire Equipment and Fuel Mitigation	\$55,270.66		\$67,434.06	\$67,462.84		\$17,562.84		
Reserves		\$94,196.66		\$112,478.06	\$112,506.84		\$82,750.84		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1761 - Emergency Planning												
Revenues												
40000 Requisition				\$237,166.00	\$251,151.00	\$251,151.00	\$0.00	\$287,090.00	\$333,239.00	\$347,925.00	\$360,596.00	\$373,783.00
Requisitions				\$237,166.00	\$251,151.00	\$251,151.00	\$0.00	\$287,090.00	\$333,239.00	\$347,925.00	\$360,596.00	\$373,783.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$780.52	\$780.00	\$170.04	\$609.96	\$170.00	\$175.00	\$180.00	\$185.00	\$190.00
40240 Time Allocation To Other Services				\$8,252.28	\$8,800.00	\$7,940.48	\$859.52	\$155,378.00	\$272,886.00	\$285,139.00	\$295,465.00	\$306,209.00
40300 Miscellaneous Revenue				\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
40300 Miscellaneous Revenue PEP1-20 Task #205598 Storm Februa				\$3,165.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue PEP2-20 Task #210287 Squamish Val				\$20,917.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue PEP1-21 Task #221452 2021 SLRD Re				\$0.00	\$0.00	\$70,476.05	(\$70,476.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue PEP2-21 Task #223901 - 2021 Nov At				\$0.00	\$0.00	\$91,458.07	(\$91,458.07)	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue SP214 2020/2021 Covid19 Respon				\$102,670.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue SP226 Task#212886 - Debris flow h				\$2,749.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40300 Miscellaneous Revenue SP249 Task #221278: Flood respon				\$0.00	\$0.00	\$30,908.58	(\$30,908.58)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$138,535.57	\$109,580.00	\$200,953.22	(\$91,373.22)	\$405,548.00	\$473,061.00	\$485,319.00	\$495,650.00	\$506,399.00
40960 Conditional Grants - Provincial				\$0.00	\$89,066.00	\$0.00	\$89,066.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00
40960 Conditional Grants - Provincial SP178 SWPI Fuel Management Are				\$1,377.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP179 Fuel Mgmt Operational Tre				\$12,537.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP180 Fuel Mgmt Operational Tre				\$72,212.63	\$4,500.00	\$13,861.57	(\$9,361.57)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP190 SLRD - Identification & Risk-				\$110,987.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP191 Fuel Management prescript				\$1,050.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP196 Pemberton Valley Evacuati				\$3,827.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP201 Lillooet River Floodplain Flo				\$22,944.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP209 CRI Grant 2019/20 Training				\$13,999.98	\$10,083.00	\$0.38	\$10,082.62	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP210 CRI Grant 2019/20 FireSma				\$20,855.31	\$1,472.00	\$0.45	\$1,471.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP211 Landslide monitoring at Mt				\$52,000.00	\$48,000.00	\$31,287.00	\$16,713.00	\$16,713.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP212 Lillooet River Sediment Ren				\$648,935.44	\$101,065.00	\$0.00	\$101,065.00	\$101,065.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP217 Rural Dividend - Business ca				\$749.88	\$9,250.00	\$7,650.00	\$1,600.00	\$1,600.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP219 UBCM Enhanced EOC Emer				\$3,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP228 UBCM Upper Paradise Valle				\$0.00	\$150,000.00	\$149,971.77	\$28.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP233 Mt Cayley Debris Flow Mon				\$0.00	\$70,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP234 2021 Lillooet River Sedimen				\$0.00	\$650,000.00	\$325,000.00	\$325,000.00	\$325,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP235 SLRD/VOP/DOS 2021 Joint				\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP240 2021 Residential FireSmart				\$0.00	\$138,500.40	\$81,736.41	\$56,763.99	\$56,764.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP241 2021 Firesmart program - C				\$0.00	\$111,200.00	\$58,544.58	\$52,655.42	\$52,655.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP242 2021 Firesmart program - B				\$0.00	\$9,233.60	\$9,138.82	\$94.78	\$95.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP244 2021 NDMP Stage II Hazard				\$0.00	\$300,000.00	\$66,154.75	\$233,845.25	\$233,845.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP247 2021 CRI FireSmart Econom				\$0.00	\$0.00	\$21,090.12	(\$21,090.12)	\$336,910.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP248 EOC Generator and CISM Tr				\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP250 Joint Functional ESS Exercis				\$0.00	\$0.00	\$0.00	\$0.00	\$48,433.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial SP251 Ryan River Modelling and F				\$0.00	\$99,500.00	\$49,750.00	\$49,750.00	\$49,750.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$964,777.48	\$1,791,870.00	\$849,185.85	\$942,684.15	\$1,842,830.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available				\$1,518.20	\$12,658.00	\$9,985.01	\$2,672.99	\$35,099.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$1,518.20	\$12,658.00	\$9,985.01	\$2,672.99	\$35,099.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1761 - Emergency Planning											
43000	Transfers from Other Service	CC1000	General Government Serv	\$0.00	\$500.00	\$10,391.38	(\$9,891.38)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Serv	(\$1,050.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Serv	\$4,093.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2900	Electoral Areas Special Serv	\$0.00	\$16,118.00	\$16,118.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP178	SWPI Fuel Management Ar	(\$540.69)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Tre	(\$9,315.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Tre	\$8,023.63	\$500.00	(\$12,091.82)	\$12,591.82	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$1,211.44	\$67,118.00	\$14,417.56	\$52,700.44	\$50,000.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$1,343,208.69	\$2,232,377.00	\$1,325,692.64	\$906,684.36	\$2,620,567.00	\$1,306,300.00	\$1,333,244.00	\$1,356,246.00
Expenses											
50110	Salaries			\$170,998.92	\$178,998.00	\$178,005.48	\$992.52	\$313,940.00	\$438,569.00	\$455,576.00	\$469,243.00
50110	Salaries	PEP1-21	Task #221452 - Summer 20	\$0.00	\$0.00	\$299.18	(\$299.18)	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	SP230	COVID-19 Safe Restart Gran	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	SP214	2020 Covid19 Response	\$24,089.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	SP230	COVID-19 Safe Restart Gran	\$1,136.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	SP247	2021 CRI FireSmart Econom	\$0.00	\$0.00	\$7,584.10	(\$7,584.10)	\$24,672.00	\$0.00	\$0.00	\$0.00
50130	Benefits			\$34,575.47	\$43,989.00	\$38,361.72	\$5,627.28	\$74,504.00	\$107,203.00	\$114,701.00	\$121,686.00
50130	Benefits	PEP1-21	Task #221452 - Summer 20	\$0.00	\$0.00	\$35.01	(\$35.01)	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits	PEP2-20	Task #210287 Squamish Val	\$15.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits	SP214	2020 Covid19 Response	\$5,562.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits	SP230	COVID-19 Safe Restart Gran	\$1,460.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits	SP247	2021 CRI FireSmart Econom	\$0.00	\$0.00	\$1,614.95	(\$1,614.95)	\$5,254.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax			\$3,772.21	\$4,581.00	\$4,044.28	\$536.72	\$8,625.00	\$11,593.00	\$12,404.00	\$13,159.00
50131	Employer Health Tax	SP214	2020 Covid19 Response	\$550.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax	PEP2-20	Task #210287 Squamish Val	\$2.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP1-20	Task #205598 Storm Februa	\$3,165.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP1-21	Task #221452 - Summer 20	\$0.00	\$0.00	\$46,797.74	(\$46,797.74)	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP2-21	Task #223901 - 2021 Nov At	\$0.00	\$0.00	\$40,301.62	(\$40,301.62)	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP2-20	Task #210287 Squamish Val	\$9,505.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	SP214	2020 Covid19 Response	\$39,809.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	SP226	Task#212886 - Debris flow f	\$2,749.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	SP249	Task #221278: Flood respon	\$0.00	\$0.00	\$12,854.69	(\$12,854.69)	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training			\$2,689.40	\$3,500.00	\$225.00	\$3,275.00	\$4,500.00	\$4,635.00	\$4,774.00	\$4,917.00
50180	Travel			\$144.55	\$4,300.00	\$0.00	\$4,300.00	\$4,300.00	\$4,429.00	\$4,562.00	\$4,699.00
50190	Advertising			\$180.20	\$500.00	\$360.40	\$139.60	\$500.00	\$515.00	\$530.00	\$546.00
50210	Communications			\$2,447.94	\$2,500.00	\$2,443.88	\$56.12	\$2,800.00	\$2,884.00	\$2,971.00	\$3,060.00
50220	Courier			\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$52.00	\$54.00	\$56.00
50240	Office Supplies			\$645.07	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00
50240	Office Supplies	SP214	2020/2021 Covid19 Respon	\$76.50	\$500.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50276	Staff Retention			\$1,000.00	\$2,500.00	\$2,000.00	\$500.00	\$3,600.00	\$3,708.00	\$3,819.00	\$3,934.00
50400	Hardware			\$566.29	\$1,500.00	\$0.00	\$1,500.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00
50440	Support Services			\$337.50	\$500.00	\$870.00	(\$370.00)	\$950.00	\$979.00	\$1,008.00	\$1,038.00
50500	Overhead from General Government			\$8,894.00	\$9,544.00	\$9,544.00	\$0.00	\$9,691.00	\$11,226.00	\$11,721.00	\$12,148.00
50520	Consulting - Legal			\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50580	Contracted Services			\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00
50650	Operating Supplies - Other			\$6,420.00	\$7,000.00	\$6,420.00	\$580.00	\$7,000.00	\$7,210.00	\$7,426.00	\$7,649.00
50900	Special Projects			\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$89,066.00	\$0.00	\$89,066.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00
50900	Special Projects	CC1761	Emergency Planning	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
50900	Special Projects	PEP2-20	Task #210287 Squamish Val	\$11,394.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP1-21	Task #221452 - Summer 20	\$0.00	\$0.00	\$23,344.12	(\$23,344.12)	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP2-21	Task #223901 - 2021 Nov At	\$0.00	\$0.00	\$51,156.45	(\$51,156.45)	\$50,000.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	
Exhibit 1761 - Emergency Planning												
50900	Special Projects	S20	Fire Services	\$0.00	\$14,225.00	\$0.00	\$14,225.00	\$14,225.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP178	SWPI Fuel Management Area	\$837.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP179	Fuel Mgmt Operational Training	\$3,222.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP180	Fuel Mgmt Operational Training	\$80,236.25	\$5,000.00	\$1,769.75	\$3,230.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP190	SLRD - Identification & Risk Assessment	\$110,990.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP196	Pemberton Valley Evacuation	\$3,827.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP201	Lillooet River Floodplain Flood	\$22,944.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP209	CRI Grant 2019/20 Training	\$9,333.32	\$10,083.00	\$0.00	\$10,083.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP210	CRI Grant 2019/20 FireSmart	\$20,855.31	\$1,472.00	\$0.00	\$1,472.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP211	Landslide monitoring at Mt	\$52,000.00	\$48,000.00	\$31,287.00	\$16,713.00	\$16,713.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP212	Lillooet River Sediment Removal	\$648,935.44	\$101,065.00	\$0.00	\$101,065.00	\$101,065.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP214	2020/2021 Covid19 Response	\$32,657.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP217	Rural Dividend - Business ca	\$749.88	\$9,250.00	\$7,650.00	\$1,600.00	\$1,600.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP219	UBCM Enhanced EOC Emerg	\$3,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP228	UBCM Upper Paradise Valle	\$0.00	\$150,000.00	\$149,971.77	\$28.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP229	Lillooet River Early Warning	\$4,093.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP233	Mt Cayley Debris Flow Mon	\$0.00	\$70,000.00	\$35,000.00	\$35,000.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP234	2021 Sediment Removal	\$0.00	\$650,000.00	\$325,000.00	\$325,000.00	\$325,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP235	SLRD/VOP/DOS 2021 Joint B	\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP240	2021 Residential FireSmart	\$0.00	\$138,500.40	\$81,736.41	\$56,763.99	\$56,764.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP241	2021 Firesmart program - C	\$0.00	\$111,200.00	\$58,544.58	\$52,655.42	\$52,655.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP242	2021 Firesmart program - B	\$0.00	\$9,233.60	\$9,138.82	\$94.78	\$95.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP244	NDMP Stage II Hazard Risk A	\$0.00	\$300,000.00	\$66,154.75	\$233,845.25	\$233,845.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP247	2021 CRI FireSmart Econom	\$0.00	\$0.00	\$11,891.55	(\$11,891.55)	\$306,984.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP248	EOC Generator and CISM Tr	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP249	Task #221278: Flood respon	\$0.00	\$0.00	\$18,053.91	(\$18,053.91)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP250	Joint Functional ESS Exercis	\$0.00	\$0.00	\$0.00	\$0.00	\$48,433.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP251	Ryan River Modelling and F	\$0.00	\$99,500.00	\$49,750.00	\$49,750.00	\$49,750.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1761	Emergency Planning	\$195.15	\$1,053.00	\$627.40	\$425.60	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
53200	Time Allocation from Other Services	SP240	2021 Residential FireSmart	\$0.00	\$0.00	\$331.01	(\$331.01)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$1,331,367.70	\$2,224,610.00	\$1,283,169.57	\$941,440.43	\$2,599,015.00	\$1,304,848.00	\$1,331,747.00	\$1,354,702.00	\$1,378,590.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$442.98	\$443.00	\$100.36	\$342.64	\$100.00	\$105.00	\$110.00	\$115.00	\$120.00
53000	Transfer to Reserve			\$0.00	\$6,118.00	\$6,118.00	\$0.00	\$20,144.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1000	General Government Serv	\$1,413.00	\$1,206.00	\$1,206.00	\$0.00	\$1,308.00	\$1,347.00	\$1,387.00	\$1,429.00	\$1,472.00
Transfer Expenses				\$1,855.98	\$7,767.00	\$7,424.36	\$342.64	\$21,552.00	\$1,452.00	\$1,497.00	\$1,544.00	\$1,592.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$1,333,223.68	\$2,232,377.00	\$1,290,593.93	\$941,783.07	\$2,620,567.00	\$1,306,300.00	\$1,333,244.00	\$1,356,246.00	\$1,380,182.00
Surplus/ (Deficit)				\$9,985.01	\$0.00	\$35,098.71	(\$35,098.71)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30004	Reserve - Emergency Planning			\$38,926.00		\$45,044.00		\$65,188.00	\$65,188.00	\$65,188.00	\$65,188.00	\$65,188.00
30112	Reserve - Area B Wildfire Equipment and Fuel Mitigation			\$55,270.66		\$67,462.84		\$17,562.84	\$17,667.84	\$17,777.84	\$17,892.84	\$18,012.84
Reserves				\$94,196.66		\$112,506.84		\$82,750.84	\$82,855.84	\$82,965.84	\$83,080.84	\$83,200.84

Exhibit 1761 - Emergency Planning Project Listing (Revenues & Expenses)				2020 Actuals	2021 Forecast	2022 Preliminary Budget	Notes
40300	Miscellaneous Revenue	PEP1-20	Task #205598 Storm February	\$3,165.09	\$0.00	\$0.00	Task #205598 Storm February 2020
50140	Overtime	PEP1-20	Task #205598 Storm February	\$3,165.09	\$0.00	\$0.00	
PEP1-20				\$0.00	\$0.00	\$0.00	
40300	Miscellaneous Revenue	PEP2-20	Task #210287 Squamish Valley Fire (V30067)	\$20,917.70	\$0.00	\$0.00	Task #210287 Squamish Valley Fire 2020 (V30067)
50130	Benefits	PEP2-20	Task #210287 Squamish Valley Fire (V30067)	\$15.47	\$0.00	\$0.00	
50131	Employer Health Tax	PEP2-20	Task #210287 Squamish Valley Fire (V30067)	\$2.82	\$0.00	\$0.00	
50140	Overtime	PEP2-20	Task #210287 Squamish Valley Fire (V30067)	\$9,505.02	\$0.00	\$0.00	
50900	Special Projects	PEP2-20	Task #210287 Squamish Valley Fire (V30067)	\$11,394.39	\$0.00	\$0.00	
PEP2-20				\$0.00	\$0.00	\$0.00	
40300	Miscellaneous Revenue	PEP1-21	Task #221452 - Summer 2021 - SLRD fires response	\$0.00	\$70,476.05	\$0.00	2021 Summer Fire response; claimed under EMBC task
50110	Salaries	PEP1-21	Task #221452 - Summer 2021 - SLRD fires response	\$0.00	\$299.18	\$0.00	
50130	Benefits	PEP1-21	Task #221452 - Summer 2021 - SLRD fires response	\$0.00	\$35.01	\$0.00	
50140	Overtime	PEP1-21	Task #221452 - Summer 2021 - SLRD fires response	\$0.00	\$46,797.74	\$0.00	
50900	Special Projects	PEP1-21	Task #221452 - Summer 2021 - SLRD fires response	\$0.00	\$23,344.12	\$0.00	
PEP1-21				\$0.00	\$0.00	\$0.00	
40300	Miscellaneous Revenue	PEP2-21	Task #223901 - 2021 Nov Atmospheric River	\$0.00	\$91,458.07	\$50,000.00	November 2021 Atmospheric River event; claimed under EMBC task
50140	Overtime	PEP2-21	Task #223901 - 2021 Nov Atmospheric River	\$0.00	\$40,301.62	\$0.00	
50900	Special Projects	PEP2-21	Task #223901 - 2021 Nov Atmospheric River	\$0.00	\$51,156.45	\$50,000.00	
PEP2-21				\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek	\$1,377.94	\$0.00	\$0.00	SWPI fuel management prescriptions for Area B Pavilion Lake & Texas Creek
44000	Transfer from Reserve	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek	(\$540.69)	\$0.00	\$0.00	(75% grant, 25% reserve funds)
50900	Special Projects	SP178	SWPI Fuel Management Area B -Pavilion Lake & Texas Creek	\$837.25	\$0.00	\$0.00	
SP178				\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP179	Fuel Mgmt Operational Treatment Area B- Texas Creek Rd	\$12,537.00	\$0.00	\$0.00	Operational treatment Area B Texas Ck (90% grant, 10% reserve)
44000	Transfer from Reserve	SP179	Fuel Mgmt Operational Treatment Area B- Texas Creek Rd	(\$9,315.00)	\$0.00	\$0.00	
50900	Special Projects	SP179	Fuel Mgmt Operational Treatment Area B- Texas Creek Rd	\$3,222.00	\$0.00	\$0.00	
SP179				\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP180	Fuel Mgmt Operational Treatment Area B- Fountain Valley	\$72,212.63	\$13,861.57	\$0.00	Operational treatment Area B Fountain Villy (90% grant, 10% reserve)
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatment Area B- Fountain Valley	\$8,023.63	(\$12,091.82)	\$0.00	
50900	Special Projects	SP180	Fuel Mgmt Operational Treatment Area B- Fountain Valley	\$80,236.25	\$1,769.75	\$0.00	
SP180				\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP190	SLRD - Identification & Risk-Based Prioritization of Flood Hazards	\$110,987.79	\$0.00	\$0.00	SLRD Flood Risk Prioritization, 100% fed grant thru NDMP
50900	Special Projects	SP190	SLRD - Identification & Risk-Based Prioritization of Flood Hazards	\$110,990.54	\$0.00	\$0.00	
SP190				(\$2.75)	\$0.00	\$0.00	2020 small variance
40960	Conditional Grants - Provincial	SP191	Fuel Management prescriptions - Area D Britannia	\$1,050.00	\$0.00	\$0.00	SWPI Area D Britannia Beach prescription (75% grant, 25% Area D Amenity funds)
43000	Transfers from Other Service	SP191	General Government Services	(\$1,050.00)	\$0.00	\$0.00	
SP191				\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP196	Pemberton Valley Evacuation Route Planning 2018 UBCM	\$3,827.50	\$0.00	\$0.00	CEPF Grant Evacuation Route Planning for Pemberton Valley -25K grant; VOP
50900	Special Projects	SP196	Pemberton Valley Evacuation Route Planning 2018 UBCM	\$3,827.50	\$0.00	\$0.00	also has their own 25K grant
SP196				\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP201	Lillooet River Floodplain Flood Mitigation Planning (CEPF)	\$22,944.01	\$0.00	\$0.00	CEPF Grant Lillooet River Floodplain Flood Mit. Planning (100% grant)
50900	Special Projects	SP201	Lillooet River Floodplain Flood Mitigation Planning (CEPF)	\$22,944.01	\$0.00	\$0.00	
SP201				\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP209	CRI Grant 2019/20 Training	\$13,999.98	\$0.38	\$0.00	CRI Grant 2019/20 Fire suppression & Safety Training
50900	Special Projects	SP209	CRI Grant 2019/20 Training	\$9,333.32	\$0.00	\$0.00	
SP209				\$4,666.66	\$0.38	\$0.00	Clears 2019 variance
40960	Conditional Grants - Provincial	SP210	CRI Grant 2019/20 FireSmart	\$20,855.31	\$0.45	\$0.00	CRI Grant 2019/20 Firesmarting
50900	Special Projects	SP210	CRI Grant 2019/20 FireSmart	\$20,855.31	\$0.00	\$0.00	
SP210				\$0.00	\$0.45	\$0.00	small variance
40960	Conditional Grants - Provincial	SP211	Landslide monitoring at Mt Currie-UBCM	\$52,000.00	\$31,287.00	\$16,713.00	CEPF Grant Mnt Currie Landslide Monitoring, 100% grant funded
50900	Special Projects	SP211	Landslide monitoring at Mt Currie-UBCM	\$52,000.00	\$31,287.00	\$16,713.00	
SP211				\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP212	Lillooet River Sediment Removal-UBCM	\$648,935.44	\$0.00	\$101,065.00	CEPF Grant 2020 Lillooet River Structural Flood Mitigation

Exhibit 1761 - Emergency Planning Project Listing (Revenues & Expenses)				2020 Actuals	2021 Forecast	2022 Preliminary Budget	Notes
50900	Special Projects	SP212	Lillooet River Sediment Removal-UBCM	\$648,935.44	\$0.00	\$101,065.00	
		SP212		\$0.00	\$0.00	\$0.00	
40300	Miscellaneous Revenue	SP214	2020 Covid19 Response	\$102,670.19	\$0.00	\$0.00	2020 Covid19 Response, claimed under task
50110	Salaries	SP214	2020 Covid19 Response	\$24,089.88	\$0.00	\$0.00	
50130	Benefits	SP214	2020 Covid19 Response	\$5,562.41	\$0.00	\$0.00	
50131	Employer Health Tax	SP214	2020 Covid19 Response	\$550.93	\$0.00	\$0.00	
50140	Overtime	SP214	2020 Covid19 Response	\$39,809.89	\$0.00	\$0.00	
50900	Special Projects	SP214	2020 Covid19 Response	\$32,657.26	\$0.00	\$0.00	
		SP214		(\$0.18)	\$0.00	\$0.00	small variance
40960	Conditional Grants - Provincial	SP217	Rural Dividend -Business case Mt Meager sediments (COVID19 Recovery)	\$749.88	\$7,650.00	\$1,600.00	Rural Dividend grant - Developing business case for sale of Mt Meager landslide sediment from Lillooet River
50900	Special Projects	SP217	Rural Dividend -Business case Mt Meager sediments (COVID19 Recovery)	\$749.88	\$7,650.00	\$1,600.00	
		SP217		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP219	UBCM Enhanced EOC Emergency Public Communication	\$3,300.00	\$0.00	\$0.00	CEPF 2020 EOC -Virtual meeting system, 100% grant funded; now in GG-1000
50900	Special Projects	SP219	UBCM Enhanced EOC Emergency Public Communication	\$3,300.00	\$0.00	\$0.00	
		SP219		\$0.00	\$0.00	\$0.00	
40300	Miscellaneous Revenue	SP226	Task#212886 - Debris flow hazard McCullough Drainage LLE	\$2,749.79	\$0.00	\$0.00	Task#212886 - 2020 Debris flow hazard McCullough Drainage LLE
50140	Overtime	SP226	Task#212886 - Debris flow hazard McCullough Drainage LLE	\$2,749.79	\$0.00	\$0.00	
		SP226		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP228	UBCM Upper Paradise Valley Flood risk assess.&flood hazard mapping	\$0.00	\$149,971.77	\$0.00	Valley)
50900	Special Projects	SP228	UBCM Upper Paradise Valley Flood risk assess.&flood hazard mapping	\$0.00	\$149,971.77	\$0.00	
		SP228		\$0.00	\$0.00	\$0.00	
43000	Transfers from Other Service	SP229	Lillooet River Early Warning system	\$4,093.50	\$0.00	\$0.00	2020 Lillooet River early warning system maintenance (Area C Amenity)
50900	Special Projects	SP229	Lillooet River Early Warning system	\$4,093.50	\$0.00	\$0.00	
		SP229		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP233	Mt Cayley Debris Flow Monitoring	\$0.00	\$35,000.00	\$35,000.00	CEPF Structural flood mitigation -Mt Cayley debris flow monitoring
50900	Special Projects	SP233	Mt Cayley Debris Flow Monitoring	\$0.00	\$35,000.00	\$35,000.00	
		SP233		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP234	2021 Lillooet River Sediment Removal	\$0.00	\$325,000.00	\$325,000.00	CEPF Structural flood mitigation -Lillooet River sediment removal lower reach
50900	Special Projects	SP234	2021 Lillooet River Sediment Removal	\$0.00	\$325,000.00	\$325,000.00	
		SP234		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP235	SLRD/VOP/DOS 2021 Joint Evacuation Exercise	\$0.00	\$0.00	\$60,000.00	CEPF SLRD/VOP/DOS 2021 Joint Evacuation Exercise
50900	Special Projects	SP235	SLRD/VOP/DOS 2021 Joint Evacuation Exercise	\$0.00	\$0.00	\$60,000.00	
		SP235		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP240	2021 Residential FireSmart Program	\$0.00	\$81,736.41	\$56,764.00	2021 CRI FireSmart -Residential FireSmart program; 100% grant
50900	Special Projects	SP240	2021 Residential FireSmart Program	\$0.00	\$81,736.41	\$56,764.00	
		SP240		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP241	2021 Firesmart program - CWRP	\$0.00	\$58,544.58	\$52,655.00	2021 CRI FireSmart -CWRPs; 100% grant
50900	Special Projects	SP241	2021 Firesmart program - CWRP	\$0.00	\$58,544.58	\$52,655.00	
		SP241		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP242	2021 Firesmart program - Bralorne upgrade	\$0.00	\$9,138.82	\$95.00	2021 CRI FireSmart -Bralorne Pumhouse and reservoir; 100% grant
50900	Special Projects	SP242	2021 Firesmart program - Bralorne upgrade	\$0.00	\$9,138.82	\$95.00	
		SP242		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP244	2021 NDMP Stage II Hazard risk assessment	\$0.00	\$66,154.75	\$233,845.00	National Disaster Mitigation Plan; 100% grant of \$300K (in-kind salary
50900	Special Projects	SP244	2021 NDMP Stage II Hazard risk assessment	\$0.00	\$66,154.75	\$233,845.00	
		SP244		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP247	2021 CRI FireSmart Economic Recovery Fund	\$0.00	\$21,090.12	\$336,910.00	2021 CRI FireSmart -Economic recovery, 100% grant
50110	Salaries	SP247	2021 CRI FireSmart Economic Recovery Fund	\$0.00	\$7,584.10	\$24,672.00	
50130	Benefits	SP247	2021 CRI FireSmart Economic Recovery Fund	\$0.00	\$1,614.95	\$5,254.00	
50900	Special Projects	SP247	2021 CRI FireSmart Economic Recovery Fund	\$0.00	\$11,891.55	\$306,984.00	
		SP247		\$0.00	(\$0.48)	\$0.00	
40960	Conditional Grants - Provincial	SP248	EOC Generator and CISM Training	\$0.00	\$0.00	\$25,000.00	Backup generator for alternate EOC & Critical incident stress management training; CEPF 100% grant
50900	Special Projects	SP248	EOC Generator and CISM Training	\$0.00	\$0.00	\$25,000.00	
		SP248		\$0.00	\$0.00	\$0.00	
40300	Miscellaneous Revenue	SP249	Task #221278: Flood response Pemberton Valley	\$0.00	\$30,908.58	\$0.00	Emergency response Pemberton flood event expenses, covered under task

Exhibit 1761 - Emergency Planning Project Listing (Revenues & Expenses)				2020 Actuals	2021 Forecast	2022 Preliminary Budget	Notes
50140	Overtime	SP249	Task #221278: Flood response Pemberton Valley	\$0.00	\$12,854.69	\$0.00	
50900	Special Projects	SP249	Task #221278: Flood response Pemberton Valley	\$0.00	\$18,053.91	\$0.00	
		SP249		\$0.00	(\$0.02)	\$0.00	small variance
40960	Conditional Grants - Provincial	SP250	Joint Functional ESS Exercise (Partnership with DOL)	\$0.00	\$0.00	\$48,433.00	CEPF 100% grant -Joint functional ESS exercise (in partnership with DOL)
50900	Special Projects	SP250	Joint Functional ESS Exercise (Partnership with DOL)	\$0.00	\$0.00	\$48,433.00	
		SP250		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial	SP251	Ryan River Modelling and Floodplain Mapping	\$0.00	\$49,750.00	\$49,750.00	CEPF 100% grant -Ryan River modelling & floodplain mapping
50900	Special Projects	SP251	Ryan River Modelling and Floodplain Mapping	\$0.00	\$49,750.00	\$49,750.00	
		SP251		\$0.00	\$0.00	\$0.00	
40960	Conditional Grants - Provincial			\$0.00	\$0.00	\$500,000.00	Potential grants to be applied for in 2022
50900	Special Projects			\$0.00	\$0.00	\$500,000.00	
				\$0.00	\$0.00	\$0.00	
44000	Transfer from Reserve			\$0.00	\$0.00	\$50,000.00	Potential Area B wildfire mitigation projects
50900	Special Projects			\$0.00	\$0.00	\$50,000.00	
				\$0.00	\$0.00	\$0.00	

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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911 Interior

1763

40000 1763 Requisition	7,415	8,786	10,441	11,144	11,870	12,616
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

DISTRICT OF LILLOOET	56,755,592	3,694	4,662	5,541	5,914	6,299	6,695
ELECTORAL AREA A	31,730,464	2,481	2,607	3,098	3,306	3,522	3,743
ELECTORAL AREA B	18,464,287	1,239	1,517	1,803	1,924	2,049	2,178

Requisition maximums	TOTAL	106,950,343	7,415	8,786	10,441	11,144	11,870	12,616
Tax Rate/Dollar Limitation unlimited								
Tax Rate	Est. Residential Tax rate /1,000	0.008	0.008	0.010	0.010	0.011	0.012	

Jurisdiction	Bylaw 1033
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a 911 call answer service for the District of Lillooet, and Electoral Areas A & B.

Items of Significance

Miscellaneous revenue (40300) is the Telus Call Answer Levy.

The capital reserve is for upgrading to VOIP from PSTN and to Next Generation of MSAT and also for renewal of equipment.

2022 shows \$50K from capital reserve for the upgrade (placeholder, amount needed currently unknown).

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1763 - 911 Interior									
Revenues									
40000 Requisition		\$5,000.00	\$7,415.00	\$7,415.00	\$7,415.00	\$0.00	\$8,786.00	18%	
Requisitions		\$5,000.00	\$7,415.00	\$7,415.00	\$7,415.00	\$0.00	\$8,786.00	18%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$1,488.15	\$1,500.00	\$200.97	\$277.50	\$1,222.50	\$278.00	0%	Interest earned on reserves
40300 Miscellaneous Revenue		\$10,398.59	\$14,100.00	\$10,612.08	\$14,039.68	\$60.32	\$13,608.00	-3%	911 levy
Fees & Other Revenues		\$11,886.74	\$15,600.00	\$10,813.05	\$14,317.18	\$1,282.82	\$13,886.00	-3%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$9,654.63	(\$158.00)	(\$157.57)	(\$157.57)	(\$0.43)	\$6,169.00	-4015%	
Surplus Deficit Prior Year		\$9,654.63	(\$158.00)	(\$157.57)	(\$157.57)	(\$0.43)	\$6,169.00	-4015%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$2,604.72	(\$2,604.72)	\$0.00		COVID19 Restart grant used for interest loss
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Transfer from reserve -potential upgrades (99996)
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$2,604.72	(\$2,604.72)	\$50,000.00		
Total Revenues		\$26,541.37	\$22,857.00	\$18,070.48	\$24,179.33	(\$1,322.33)	\$78,841.00	-4000%	
Expenses									
50210 Communications		\$3,258.50	\$3,350.00	\$1,383.99	\$1,749.75	\$1,600.25	\$3,000.00	71%	Satellite communications (Infosat)
50300 Publications/Resources		\$150.00	\$150.00	\$150.00	\$150.00	\$0.00	\$150.00	0%	ABC911 Provider Membership Fee
50335 Radio Expense		\$108.34	\$112.00	\$110.28	\$110.28	\$1.72	\$120.00	9%	Radio license fee
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$10,465.00	\$11,618.00	\$10,958.00	\$10,958.00	\$660.00	\$13,187.00	20%	Dispatch operating charges, RDCO & City of Surrey
50590 Depreciation/Amortization		\$0.00	\$9,322.00	\$0.00	\$0.00	\$9,322.00	\$9,322.00		
50600 Insurance		\$384.58	\$386.00	\$135.13	\$385.13	\$0.87	\$430.00	12%	Property & Equipment insurance
50670 Service / Site Maintenance		\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00		
50690 Utilities - Hydro		\$133.05	\$141.00	\$99.42	\$132.75	\$8.25	\$156.00	18%	
50700 Utilities - Telephone		\$3,214.47	\$3,350.00	\$2,319.92	\$3,074.42	\$275.58	\$3,350.00	9%	911 Interior (Lillooet, Seton Portage, Bralorne)
53200 Time Allocation from Other Services	CC1763 911 Interior	\$0.00	\$800.00	\$0.00	\$0.00	\$800.00	\$6,000.00		Staff time spent on service
Operating Expenses		\$17,963.94	\$30,979.00	\$15,406.74	\$16,810.33	\$14,168.67	\$37,465.00	123%	
99996 Fixed Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Potential NG911 upgrade & renewals from capital reserve
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$8,735.00	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00	\$698.00	-42%	Transfer to capital reserve
Transfer Expenses		\$8,735.00	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00	\$698.00	-42%	
50590 Depreciation/Amortization		\$0.00	(\$9,322.00)	\$0.00	\$0.00	(\$9,322.00)	(\$9,322.00)		
Non-Taxable Expenses (Depreciation)		\$0.00	(\$9,322.00)	\$0.00	\$0.00	(\$9,322.00)	(\$9,322.00)		
Total Expenses		\$26,698.94	\$22,857.00	\$16,606.74	\$18,010.33	\$4,846.67	\$78,841.00	81%	
Surplus/ (Deficit)		(\$157.57)	\$0.00	\$1,463.74	\$6,169.00	(\$6,169.00)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$144,420.49		\$145,620.49	\$145,620.49		\$96,318.49		
30999 Operational Surplus reserve		\$33,756.37		\$33,756.37	\$33,756.37		\$33,756.37		
Reserves		\$178,176.86		\$179,376.86	\$179,376.86		\$130,074.86		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1763 - 911 Interior										
Revenues										
40000 Requisition		\$5,000.00	\$7,415.00	\$7,415.00	\$0.00	\$8,786.00	\$10,441.00	\$11,144.00	\$11,870.00	\$12,616.00
Requisitions		\$5,000.00	\$7,415.00	\$7,415.00	\$0.00	\$8,786.00	\$10,441.00	\$11,144.00	\$11,870.00	\$12,616.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$1,488.15	\$1,500.00	\$277.50	\$1,222.50	\$278.00	\$283.00	\$288.00	\$293.00	\$298.00
40300 Miscellaneous Revenue		\$10,398.59	\$14,100.00	\$14,039.68	\$60.32	\$13,608.00	\$13,608.00	\$13,608.00	\$13,608.00	\$13,608.00
Fees & Other Revenues		\$11,886.74	\$15,600.00	\$14,317.18	\$1,282.82	\$13,886.00	\$13,891.00	\$13,896.00	\$13,901.00	\$13,906.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$9,654.63	(\$158.00)	(\$157.57)	(\$0.43)	\$6,169.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$9,654.63	(\$158.00)	(\$157.57)	(\$0.43)	\$6,169.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$2,604.72	(\$2,604.72)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$2,604.72	(\$2,604.72)	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$26,541.37	\$22,857.00	\$24,179.33	(\$1,322.33)	\$78,841.00	\$24,332.00	\$25,040.00	\$25,771.00	\$26,522.00
Expenses										
50210 Communications		\$3,258.50	\$3,350.00	\$1,749.75	\$1,600.25	\$3,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50300 Publications/Resources		\$150.00	\$150.00	\$150.00	\$0.00	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50335 Radio Expense		\$108.34	\$112.00	\$110.28	\$1.72	\$120.00	\$124.00	\$128.00	\$132.00	\$136.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$10,465.00	\$11,618.00	\$10,958.00	\$660.00	\$13,187.00	\$13,583.00	\$13,990.00	\$14,410.00	\$14,842.00
50590 Depreciation/Amortization		\$0.00	\$9,322.00	\$0.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00
50600 Insurance		\$384.58	\$386.00	\$385.13	\$0.87	\$430.00	\$443.00	\$456.00	\$470.00	\$484.00
50670 Service / Site Maintenance		\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50690 Utilities - Hydro		\$133.05	\$141.00	\$132.75	\$8.25	\$156.00	\$161.00	\$166.00	\$171.00	\$176.00
50700 Utilities - Telephone		\$3,214.47	\$3,350.00	\$3,074.42	\$275.58	\$3,350.00	\$3,451.00	\$3,555.00	\$3,662.00	\$3,772.00
53200 Time Allocation from Other Services	CC1763 911 Interior	\$0.00	\$800.00	\$0.00	\$800.00	\$6,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
Operating Expenses		\$17,963.94	\$30,979.00	\$16,810.33	\$14,168.67	\$37,465.00	\$33,154.00	\$33,862.00	\$34,593.00	\$35,344.00
99996 Fixed Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$8,735.00	\$1,200.00	\$1,200.00	\$0.00	\$698.00	\$500.00	\$500.00	\$500.00	\$500.00
Transfer Expenses		\$8,735.00	\$1,200.00	\$1,200.00	\$0.00	\$698.00	\$500.00	\$500.00	\$500.00	\$500.00
50590 Depreciation/Amortization		\$0.00	(\$9,322.00)	\$0.00	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
Non-Taxable Expenses (Depreciation)		\$0.00	(\$9,322.00)	\$0.00	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
Total Expenses		\$26,698.94	\$22,857.00	\$18,010.33	\$4,846.67	\$78,841.00	\$24,332.00	\$25,040.00	\$25,771.00	\$26,522.00
Surplus/ (Deficit)		(\$157.57)	\$0.00	\$6,169.00	(\$6,169.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$144,420.49		\$145,620.49		\$96,318.49	\$96,818.49	\$97,318.49	\$97,818.49	\$98,318.49
30999 Operational Surplus reserve		\$33,756.37		\$33,756.37		\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37
Reserves		\$178,176.86		\$179,376.86		\$130,074.86	\$130,574.86	\$131,074.86	\$131,574.86	\$132,074.86

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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911 South

1764

40000 1764 Requisition	19,000	34,151	36,987	38,519	40,097	41,722
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA C	164,168,517	6,446	11,448	12,399	12,912	13,441	13,986
ELECTORAL AREA D	167,033,331	6,458	11,648	12,615	13,138	13,676	14,230
VILLAGE OF PEMBERTON	158,529,507	6,096	11,055	11,973	12,469	12,980	13,506

Requisition maximums	TOTAL	489,731,355	19,000	34,151	36,987	38,519	40,097	41,722
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000	0.0047	0.0070	0.0076	0.0079	0.0082	0.0085	

Jurisdiction	Bylaw 1099
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the operation of a 911 Emergency Call Response service with the Village of Pemberton and Electoral Areas C and D.

Items of Significance

Miscellaneous revenue (40300) is the Telus & Shaw 911 Call Answer Levy.
 Contract Services (50580) is PPSAP (Primary Public Safety Answering Point) & SPSAP (Secondary Public Safety Answering Point). Contracted to E-Comm for principle call taking and fire dispatch.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1764 - 911 South										
Revenues										
40000	Requisition		\$18,111.00	\$19,000.00	\$19,000.00	\$19,000.00	\$0.00	\$34,151.00	80%	
Requisitions			\$18,111.00	\$19,000.00	\$19,000.00	\$19,000.00	\$0.00	\$34,151.00	80%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$687.82	\$650.00	\$88.87	\$122.72	\$527.28	\$20.00	-84%	Interest earned on reserves
40300	Miscellaneous Revenue		\$12,322.97	\$15,600.00	\$11,710.75	\$15,496.15	\$103.85	\$14,280.00	-8%	911 levy
Fees & Other Revenues			\$13,010.79	\$16,250.00	\$11,799.62	\$15,618.87	\$631.13	\$14,300.00	-8%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available		\$3,539.02	(\$4,009.00)	(\$4,009.48)	(\$4,009.48)	\$0.48	\$349.00	-109%	
Surplus Deficit Prior Year			\$3,539.02	(\$4,009.00)	(\$4,009.48)	(\$4,009.48)	\$0.48	\$349.00	-109%	
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$1,260.01	(\$1,260.01)	\$0.00	-100%	COVID19 Restart grant for interest loss
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$18,164.00	\$0.00	\$12,449.82	\$5,714.18	\$30,000.00	141%	Transfer from Surplus reserve, posted as needed
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Transfer from capital reserve 99996 fixed assets below
Transfer Revenue			\$0.00	\$18,164.00	\$0.00	\$13,709.83	\$4,454.17	\$55,000.00	301%	
Total Revenues			\$34,660.81	\$49,405.00	\$26,790.14	\$44,319.22	\$5,085.78	\$103,800.00	264%	
Expenses										
50210	Communications		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00		
50300	Publications/Resources		\$150.00	\$150.00	\$150.00	\$150.00	\$0.00	\$150.00	0%	BC 9-1-1 Receiver General Radio Licenses; additional licences for
50335	Radio Expense		\$637.77	\$1,000.00	\$649.26	\$649.26	\$350.74	\$1,000.00	54%	Garibaldi & Birken budgeted
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580	Contracted Services		\$31,420.00	\$33,305.00	\$36,740.00	\$36,740.00	(\$3,435.00)	\$40,000.00	9%	Ecomm call answering & fire dispatch services
50580	Contracted Services		\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00		
50590	Depreciation/Amortization		\$5,095.25	\$5,096.00	\$0.00	\$5,095.25	\$0.75	\$14,000.00	175%	
50700	Utilities - Telephone		\$6,212.52	\$7,200.00	\$4,464.33	\$6,161.85	\$1,038.15	\$6,400.00	4%	
53200	Time Allocation from Other Services	CC1764 911 South	\$0.00	\$1,500.00	\$0.00	\$19.52	\$1,480.48	\$6,000.00	30638%	Staff time on service
Operating Expenses			\$43,765.54	\$54,501.00	\$42,253.59	\$49,065.88	\$5,435.12	\$67,800.00	38%	
99996	Fixed Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Potential NG911 upgrade & renewals from capital reserve
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50590	Depreciation/Amortization		(\$5,095.25)	(\$5,096.00)	\$0.00	(\$5,095.25)	(\$0.75)	(\$14,000.00)	175%	
Non-Taxable Expenses (Depreciation)			(\$5,095.25)	(\$5,096.00)	\$0.00	(\$5,095.25)	(\$0.75)	(\$14,000.00)	175%	
Total Expenses			\$38,670.29	\$49,405.00	\$42,253.59	\$43,970.63	\$5,434.37	\$103,800.00	213%	
Surplus/ (Deficit)			(\$4,009.48)	\$0.00	(\$15,463.45)	\$348.59	(\$348.59)	\$0.00		
30000	Reserve - Capital Works and Equipment		\$25,000.00		\$25,000.00	\$25,000.00		\$0.00		
30999	Operational Surplus reserve		\$54,321.44		\$54,321.44	\$41,871.62		\$11,871.42		
Reserves			\$79,321.44		\$79,321.44	\$66,871.62		\$11,871.42		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1764 - 911 South											
Revenues											
40000	Requisition		\$18,111.00	\$19,000.00	\$19,000.00	\$0.00	\$34,151.00	\$36,987.00	\$38,519.00	\$40,097.00	\$41,722.00
Requisitions			\$18,111.00	\$19,000.00	\$19,000.00	\$0.00	\$34,151.00	\$36,987.00	\$38,519.00	\$40,097.00	\$41,722.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$687.82	\$650.00	\$122.72	\$527.28	\$20.00	\$20.00	\$20.00	\$20.00	\$20.00
40300	Miscellaneous Revenue		\$12,322.97	\$15,600.00	\$15,496.15	\$103.85	\$14,280.00	\$14,280.00	\$14,280.00	\$14,280.00	\$14,280.00
Fees & Other Revenues			\$13,010.79	\$16,250.00	\$15,618.87	\$631.13	\$14,300.00	\$14,300.00	\$14,300.00	\$14,300.00	\$14,300.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$3,539.02	(\$4,009.00)	(\$4,009.48)	\$0.48	\$349.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$3,539.02	(\$4,009.00)	(\$4,009.48)	\$0.48	\$349.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$1,260.01	(\$1,260.01)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$18,164.00	\$12,449.82	\$5,714.18	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$18,164.00	\$13,709.83	\$4,454.17	\$55,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$34,660.81	\$49,405.00	\$44,319.22	\$5,085.78	\$103,800.00	\$51,287.00	\$52,819.00	\$54,397.00	\$56,022.00
Expenses											
50210	Communications		\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50300	Publications/Resources		\$150.00	\$150.00	\$150.00	\$0.00	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50335	Radio Expense		\$637.77	\$1,000.00	\$649.26	\$350.74	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$31,420.00	\$33,305.00	\$36,740.00	(\$3,435.00)	\$40,000.00	\$41,200.00	\$42,436.00	\$43,709.00	\$45,020.00
50580	Contracted Services		\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization		\$5,095.25	\$5,096.00	\$5,095.25	\$0.75	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00
50700	Utilities - Telephone		\$6,212.52	\$7,200.00	\$6,161.85	\$1,038.15	\$6,400.00	\$6,592.00	\$6,790.00	\$6,994.00	\$7,204.00
53200	Time Allocation from Other Services	CC1764 911 South	\$0.00	\$1,500.00	\$19.52	\$1,480.48	\$6,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
Operating Expenses			\$43,765.54	\$54,501.00	\$49,065.88	\$5,435.12	\$67,800.00	\$65,287.00	\$66,819.00	\$68,397.00	\$70,022.00
99996	Fixed Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization		(\$5,095.25)	(\$5,096.00)	(\$5,095.25)	(\$0.75)	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)
Non-Taxable Expenses (Depreciation)			(\$5,095.25)	(\$5,096.00)	(\$5,095.25)	(\$0.75)	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)
Total Expenses			\$38,670.29	\$49,405.00	\$43,970.63	\$5,434.37	\$103,800.00	\$51,287.00	\$52,819.00	\$54,397.00	\$56,022.00
Surplus/ (Deficit)			(\$4,009.48)	\$0.00	\$348.59	(\$348.59)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$25,000.00		\$25,000.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999	Operational Surplus reserve		\$54,321.44		\$41,871.62		\$11,871.42	\$11,871.42	\$11,871.42	\$11,871.42	\$11,871.42
Reserves			\$79,321.44		\$66,871.62		\$11,871.42	\$11,871.42	\$11,871.42	\$11,871.42	\$11,871.42

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Gold Bridge Street Lighting

1800

40000 1800 Requisition

2,545 2,945 2,972 3,053 3,136 3,221

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

GOLDBRIDGE STREET LIGHT

744,431

2,545 2,945 2,972 3,053 3,136 3,221

TOTAL

744,431

2,545 2,945 2,972 3,053 3,136 3,221

Requisition maximums

Tax Rate/Dollar Limitation

No Limitation

Tax Rate

Est. Residential tax rate /\$1,000

0.3790	0.3956	0.3992	0.4101	0.4213	0.4327
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Jurisdiction

Bylaw 40

Debt Issue #

none

Basis of Apportionment

Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for a defined area of the Gold Bridge Townsite.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1800 - Gold Bridge Street Lighting									
Revenues									
40000 Requisition		\$2,545.00	\$2,545.00	\$2,545.00	\$2,545.00	\$0.00	\$2,945.00	16%	
Requisitions		\$2,545.00	\$2,545.00	\$2,545.00	\$2,545.00	\$0.00	\$2,945.00	16%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$34.80	\$41.00	\$4.55	\$6.29	\$34.71	\$7.00	11%	Interest earned on reserve balance
Fees & Other Revenues		\$34.80	\$41.00	\$4.55	\$6.29	\$34.71	\$7.00	11%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$230.09	\$122.00	\$121.60	\$121.60	\$0.40	(\$36.00)	-130%	
Surplus Deficit Prior Year		\$230.09	\$122.00	\$121.60	\$121.60	\$0.40	(\$36.00)	-130%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$61.68	(\$61.68)	\$0.00	-100%	COVID19 Restart grant for interest loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$61.68	(\$61.68)	\$0.00		
Total Revenues		\$2,809.89	\$2,708.00	\$2,671.15	\$2,734.57	(\$26.57)	\$2,916.00	-103%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50670 Service / Site Maintenance		\$0.00	\$0.00	\$61.26	\$61.26	(\$61.26)	\$0.00	-100%	Street light audit
50690 Utilities - Hydro		\$2,100.60	\$1,910.00	\$1,654.18	\$2,235.49	(\$325.49)	\$2,350.00	5%	
51030 Contingency		\$0.00	\$228.00	\$0.00	\$0.00	\$228.00	\$0.00		
53200 Time Allocation from Other Services	CC1800 Gold Bridge Street Lig	\$237.69	\$270.00	\$165.78	\$174.11	\$95.89	\$266.00	53%	Staff time spent on service
Operating Expenses		\$2,588.29	\$2,658.00	\$2,131.22	\$2,720.86	(\$62.86)	\$2,866.00	5%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$100.00	\$50.00	\$50.00	\$50.00	\$0.00	\$50.00	0%	Transfer to capital & equipment reserve
Transfer Expenses		\$100.00	\$50.00	\$50.00	\$50.00	\$0.00	\$50.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$2,688.29	\$2,708.00	\$2,181.22	\$2,770.86	(\$62.86)	\$2,916.00	5%	
Surplus/ (Deficit)		\$121.60	\$0.00	\$489.93	(\$36.29)	\$36.29	\$0.00		
30000 Reserve - Capital Works and Equipment		\$4,013.00		\$4,063.00	\$4,063.00		\$4,113.00		
Reserves		\$4,013.00		\$4,063.00	\$4,063.00		\$4,113.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1800 - Gold Bridge Street Lighting										
Revenues										
40000 Requisition		\$2,545.00	\$2,545.00	\$2,545.00	\$0.00	\$2,945.00	\$2,972.00	\$3,053.00	\$3,136.00	\$3,221.00
Requisitions		\$2,545.00	\$2,545.00	\$2,545.00	\$0.00	\$2,945.00	\$2,972.00	\$3,053.00	\$3,136.00	\$3,221.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$34.80	\$41.00	\$6.29	\$34.71	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00
Fees & Other Revenues		\$34.80	\$41.00	\$6.29	\$34.71	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$230.09	\$122.00	\$121.60	\$0.40	(\$36.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$230.09	\$122.00	\$121.60	\$0.40	(\$36.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$61.68	(\$61.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$61.68	(\$61.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$2,809.89	\$2,708.00	\$2,734.57	(\$26.57)	\$2,916.00	\$2,979.00	\$3,060.00	\$3,143.00	\$3,228.00
Expenses										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670 Service / Site Maintenance		\$0.00	\$0.00	\$61.26	(\$61.26)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro		\$2,100.60	\$1,910.00	\$2,235.49	(\$325.49)	\$2,350.00	\$2,421.00	\$2,494.00	\$2,569.00	\$2,646.00
51030 Contingency		\$0.00	\$228.00	\$0.00	\$228.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1800 Gold Bridge Street Lig	\$237.69	\$270.00	\$174.11	\$95.89	\$266.00	\$258.00	\$266.00	\$274.00	\$282.00
Operating Expenses		\$2,588.29	\$2,658.00	\$2,720.86	(\$62.86)	\$2,866.00	\$2,929.00	\$3,010.00	\$3,093.00	\$3,178.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$100.00	\$50.00	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
Transfer Expenses		\$100.00	\$50.00	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$2,688.29	\$2,708.00	\$2,770.86	(\$62.86)	\$2,916.00	\$2,979.00	\$3,060.00	\$3,143.00	\$3,228.00
Surplus/ (Deficit)		\$121.60	\$0.00	(\$36.29)	\$36.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$4,013.00		\$4,063.00		\$4,113.00	\$4,163.00	\$4,213.00	\$4,263.00	\$4,313.00
Reserves		\$4,013.00		\$4,063.00		\$4,113.00	\$4,163.00	\$4,213.00	\$4,263.00	\$4,313.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Bralorne Street Lighting

1801

40000	1801	Requisition	4,491	4,760	4,892	5,028	5,168	5,312
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

BRALORNE STREET LIGHTING		2,309,084	4,491	4,760	4,892	5,028	5,168	5,312
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Requisition maximums		TOTAL	4,491	4,760	4,892	5,028	5,168	5,312
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Tax Rate/Dollar Limitation	No Limitation
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Tax Rate		Est. Residential tax rate /\$1,000	0.2338	0.2061	0.2119	0.2177	0.2238	0.2300
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Jurisdiction	Bylaw 169
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1801 - Bralorne Street Lighting									
Revenues									
40000 Requisition		\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$0.00	\$4,760.00	6%	
Requisitions		\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$0.00	\$4,760.00	6%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$78.88	\$90.00	\$10.42	\$14.38	\$75.62	\$15.00	4%	Interest earned on reserve balances
Fees & Other Revenues		\$78.88	\$90.00	\$10.42	\$14.38	\$75.62	\$15.00	4%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$516.21	\$148.00	\$147.51	\$147.51	\$0.49	\$133.00	-10%	
Surplus Deficit Prior Year		\$516.21	\$148.00	\$147.51	\$147.51	\$0.49	\$133.00	-10%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$132.08	(\$132.08)	\$0.00	-100%	COVID19 Restart grant for interest loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$132.08	(\$132.08)	\$0.00		
Total Revenues		\$5,086.09	\$4,729.00	\$4,648.93	\$4,784.97	(\$55.97)	\$4,908.00	0%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50670 Service / Site Maintenance		\$0.00	\$0.00	\$61.26	\$61.26	(\$61.26)	\$0.00	-100%	Street light audit
50690 Utilities - Hydro		\$3,734.40	\$3,420.00	\$2,937.73	\$3,967.09	(\$547.09)	\$4,140.00	4%	
51030 Contingency		\$0.00	\$529.00	\$0.00	\$0.00	\$529.00	\$0.00		
53200 Time Allocation from Other Services	CC1801 Bralorne Street Lightin	\$287.18	\$330.00	\$165.78	\$174.11	\$155.89	\$418.00	140%	Staff time spent on service
Operating Expenses		\$4,271.58	\$4,529.00	\$3,414.77	\$4,452.46	\$76.54	\$4,808.00	8%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$110.00	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	0%	Transfer to capital & equipment reserve
53000 Transfer to Reserve	SP94 Surplus Reserve	\$557.00	\$100.00	\$100.00	\$100.00	\$0.00	\$0.00	-100%	Transfer to operational surplus reserve
Transfer Expenses		\$667.00	\$200.00	\$200.00	\$200.00	\$0.00	\$100.00	-50%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$4,938.58	\$4,729.00	\$3,614.77	\$4,652.46	\$76.54	\$4,908.00	-42%	
Surplus/ (Deficit)		\$147.51	\$0.00	\$1,034.16	\$132.51	(\$132.51)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$7,816.07		\$7,916.07	\$7,916.07		\$8,016.07		
30999 Operational Surplus reserve		\$1,280.00		\$1,380.00	\$1,380.00		\$1,380.00		
Reserves		\$9,096.07		\$9,296.07	\$9,296.07		\$9,396.07		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1801 - Bralorne Street Lighting											
Revenues											
40000 Requisition			\$4,491.00	\$4,491.00	\$4,491.00	\$0.00	\$4,760.00	\$4,892.00	\$5,028.00	\$5,168.00	\$5,312.00
Requisitions			\$4,491.00	\$4,491.00	\$4,491.00	\$0.00	\$4,760.00	\$4,892.00	\$5,028.00	\$5,168.00	\$5,312.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$78.88	\$90.00	\$14.38	\$75.62	\$15.00	\$16.00	\$17.00	\$18.00	\$19.00
Fees & Other Revenues			\$78.88	\$90.00	\$14.38	\$75.62	\$15.00	\$16.00	\$17.00	\$18.00	\$19.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$516.21	\$148.00	\$147.51	\$0.49	\$133.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$516.21	\$148.00	\$147.51	\$0.49	\$133.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$132.08	(\$132.08)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$132.08	(\$132.08)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$5,086.09	\$4,729.00	\$4,784.97	(\$55.97)	\$4,908.00	\$4,908.00	\$5,045.00	\$5,186.00	\$5,331.00
Expenses											
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670 Service / Site Maintenance			\$0.00	\$0.00	\$61.26	(\$61.26)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro			\$3,734.40	\$3,420.00	\$3,967.09	(\$547.09)	\$4,140.00	\$4,264.00	\$4,392.00	\$4,524.00	\$4,660.00
51030 Contingency			\$0.00	\$529.00	\$0.00	\$529.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1801	Bralorne Street Lightin	\$287.18	\$330.00	\$174.11	\$155.89	\$418.00	\$294.00	\$303.00	\$312.00	\$321.00
Operating Expenses			\$4,271.58	\$4,529.00	\$4,452.46	\$76.54	\$4,808.00	\$4,808.00	\$4,945.00	\$5,086.00	\$5,231.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve			\$110.00	\$100.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
53000 Transfer to Reserve	SP94	Surplus Reserve	\$557.00	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$667.00	\$200.00	\$200.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$4,938.58	\$4,729.00	\$4,652.46	\$76.54	\$4,908.00	\$4,908.00	\$5,045.00	\$5,186.00	\$5,331.00
Surplus/ (Deficit)			\$147.51	\$0.00	\$132.51	(\$132.51)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$7,816.07		\$7,916.07		\$8,016.07	\$8,116.07	\$8,216.07	\$8,316.07	\$8,416.07
30999 Operational Surplus reserve			\$1,280.00		\$1,380.00		\$1,380.00	\$1,380.00	\$1,380.00	\$1,380.00	\$1,380.00
Reserves			\$9,096.07		\$9,296.07		\$9,396.07	\$9,496.07	\$9,596.07	\$9,696.07	\$9,796.07

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Seton Street Lighting 1802

40000 1802 Requisition	3,125	3,125	3,483	3,576	3,672	3,771
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

SETON STREET LIGHTING	1,382,253	3,125	3,125	3,483	3,576	3,672	3,771
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Requisition maximums	TOTAL	1,382,253	3,125	3,125	3,483	3,576	3,672	3,771
Dollar Maximum	\$ 3,125							
Tax Rate (per \$1,000)	\$ -	Est. Residential tax rate /\$1,000	0.2438	0.2261	0.2520	0.2587	0.2657	0.2728

Jurisdiction	Bylaw 318/570/1226/1402/1505
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Seton.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1802 - Seton Street Lighting									
Revenues									
40000 Requisition		\$2,820.00	\$3,125.00	\$3,125.00	\$3,125.00	\$0.00	\$3,125.00	0%	Current maximum
Requisitions		\$2,820.00	\$3,125.00	\$3,125.00	\$3,125.00	\$0.00	\$3,125.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$16.12	\$20.00	\$2.19	\$3.03	\$16.97	\$3.00	-1%	Interest earned on reserve balances
Fees & Other Revenues		\$16.12	\$20.00	\$2.19	\$3.03	\$16.97	\$3.00	-1%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$122.20	\$226.00	\$226.11	\$226.11	(\$0.11)	\$482.00	113%	
Surplus Deficit Prior Year		\$122.20	\$226.00	\$226.11	\$226.11	(\$0.11)	\$482.00	113%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$26.07	(\$26.07)	\$0.00	-100%	COVID19 Restart grant for interest loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$26.07	(\$26.07)	\$0.00	-100%	
Total Revenues		\$2,958.32	\$3,371.00	\$3,353.30	\$3,380.21	(\$9.21)	\$3,610.00	12%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50690 Utilities - Hydro		\$2,334.00	\$2,921.00	\$1,624.28	\$2,483.89	\$437.11	\$2,852.00	15%	Added charge is update to outdated light count
51030 Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$308.00		
53200 Time Allocation from Other Services	CC1802 Seton Street Lighting U	\$56.21	\$100.00	\$16.58	\$64.07	\$35.93	\$100.00	56%	Staff time spent on service
Operating Expenses		\$2,640.21	\$3,271.00	\$1,890.86	\$2,797.96	\$473.04	\$3,510.00	25%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$92.00	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	0%	Transfer to capital & equipment reserve
Transfer Expenses		\$92.00	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$2,732.21	\$3,371.00	\$1,990.86	\$2,897.96	\$473.04	\$3,610.00	25%	
Surplus/ (Deficit)		\$226.11	\$0.00	\$1,362.44	\$482.25	(\$482.25)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$1,859.00		\$1,959.00	\$1,959.00		\$2,059.00		
Reserves		\$1,859.00		\$1,959.00	\$1,959.00		\$2,059.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1802 - Seton Street Lighting										
Revenues										
40000 Requisition		\$2,820.00	\$3,125.00	\$3,125.00	\$0.00	\$3,125.00	\$3,483.00	\$3,576.00	\$3,672.00	\$3,771.00
Requisitions		\$2,820.00	\$3,125.00	\$3,125.00	\$0.00	\$3,125.00	\$3,483.00	\$3,576.00	\$3,672.00	\$3,771.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$16.12	\$20.00	\$3.03	\$16.97	\$3.00	\$4.00	\$5.00	\$6.00	\$7.00
Fees & Other Revenues		\$16.12	\$20.00	\$3.03	\$16.97	\$3.00	\$4.00	\$5.00	\$6.00	\$7.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$122.20	\$226.00	\$226.11	(\$0.11)	\$482.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$122.20	\$226.00	\$226.11	(\$0.11)	\$482.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$26.07	(\$26.07)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$26.07	(\$26.07)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$2,958.32	\$3,371.00	\$3,380.21	(\$9.21)	\$3,610.00	\$3,487.00	\$3,581.00	\$3,678.00	\$3,778.00
Expenses										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro		\$2,334.00	\$2,921.00	\$2,483.89	\$437.11	\$2,852.00	\$2,931.00	\$3,019.00	\$3,110.00	\$3,203.00
51030 Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$308.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1802 Seton Street Lighting U	\$56.21	\$100.00	\$64.07	\$35.93	\$100.00	\$206.00	\$212.00	\$218.00	\$225.00
Operating Expenses		\$2,640.21	\$3,271.00	\$2,797.96	\$473.04	\$3,510.00	\$3,387.00	\$3,481.00	\$3,578.00	\$3,678.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$92.00	\$100.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Transfer Expenses		\$92.00	\$100.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$2,732.21	\$3,371.00	\$2,897.96	\$473.04	\$3,610.00	\$3,487.00	\$3,581.00	\$3,678.00	\$3,778.00
Surplus/ (Deficit)		\$226.11	\$0.00	\$482.25	(\$482.25)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$1,859.00		\$1,959.00		\$2,059.00	\$2,159.00	\$2,259.00	\$2,359.00	\$2,459.00
Reserves		\$1,859.00		\$1,959.00		\$2,059.00	\$2,159.00	\$2,259.00	\$2,359.00	\$2,459.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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D'Arcy Street Lighting

1803

40010 1803 Parcel Tax

3,125 3,125 3,244 3,333 3,425 3,520

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PARCEL TAX

Folios

44

Est. Cost per Parcel

\$ 74.75	\$ 74.75	\$ 77.60	\$ 79.73	\$ 81.93	\$ 84.20
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Includes 5.25% Provincial fee

Requisition maximums

Dollar Maximum	\$ 3,906
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaws 379/483/1751
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of D'Arcy.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1803 - D'Arcy Street Lighting									
Revenues									
Requisitions									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$2,500.00	\$3,125.00	\$3,125.00	\$3,125.00	\$0.00	\$3,125.00	0%	
Parcel Tax		\$2,500.00	\$3,125.00	\$3,125.00	\$3,125.00	\$0.00	\$3,125.00	0%	
Water & Sewer Rates									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$51.06	\$51.00	\$6.60	\$9.11	\$41.89	\$10.00	10%	Interest earned on reserve balances
Fees & Other Revenues		\$51.06	\$51.00	\$6.60	\$9.11	\$41.89	\$10.00	10%	
Grants									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$819.21	(\$19.00)	(\$19.08)	(\$19.08)	\$0.08	\$1,444.00	-7668%	
Surplus Deficit Prior Year		\$819.21	(\$19.00)	(\$19.08)	(\$19.08)	\$0.08	\$1,444.00	-7668%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$80.86	(\$80.86)	\$0.00		Covid Restart grant for revenue loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$80.86	(\$80.86)	\$0.00		
Total Revenues		\$3,370.27	\$3,157.00	\$3,112.52	\$3,195.89	(\$38.89)	\$4,579.00	-7658%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50690 Utilities - Hydro		\$1,633.80	\$2,577.00	\$961.45	\$1,389.15	\$1,187.85	\$3,953.00	185%	Includes BC Hydro billing corrections (light count issue)
53200 Time Allocation from Other Services	CC1803 D'Arcy Street Lighting	\$311.55	\$330.00	\$16.58	\$112.34	\$217.66	\$376.00	235%	Staff time spent on service
Operating Expenses		\$2,195.35	\$3,157.00	\$1,228.03	\$1,751.49	\$1,405.51	\$4,579.00	161%	
Capital Expenditures									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	SP94 Surplus Reserve	\$1,194.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operating Surplus reserve
Transfer Expenses		\$1,194.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$3,389.35	\$3,157.00	\$1,228.03	\$1,751.49	\$1,405.51	\$4,579.00	161%	
Surplus/ (Deficit)		(\$19.08)	\$0.00	\$1,884.49	\$1,444.40	(\$1,444.40)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$4,396.03		\$4,396.03	\$4,396.03		\$4,396.03		
30999 Operational Surplus reserve		\$1,492.16		\$1,492.16	\$1,492.16		\$1,492.16		
Reserves		\$5,888.19		\$5,888.19	\$5,888.19		\$5,888.19		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1803 - D'Arcy Street Lighting										
Revenues										
Requisitions										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$2,500.00	\$3,125.00	\$3,125.00	\$0.00	\$3,125.00	\$3,244.00	\$3,333.00	\$3,425.00	\$3,520.00
Parcel Tax		\$2,500.00	\$3,125.00	\$3,125.00	\$0.00	\$3,125.00	\$3,244.00	\$3,333.00	\$3,425.00	\$3,520.00
Water & Sewer Rates										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$51.06	\$51.00	\$9.11	\$41.89	\$10.00	\$11.00	\$12.00	\$13.00	\$14.00
Fees & Other Revenues		\$51.06	\$51.00	\$9.11	\$41.89	\$10.00	\$11.00	\$12.00	\$13.00	\$14.00
Grants										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$819.21	(\$19.00)	(\$19.08)	\$0.08	\$1,444.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$819.21	(\$19.00)	(\$19.08)	\$0.08	\$1,444.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$80.86	(\$80.86)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$80.86	(\$80.86)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$3,370.27	\$3,157.00	\$3,195.89	(\$38.89)	\$4,579.00	\$3,255.00	\$3,345.00	\$3,438.00	\$3,534.00
Expenses										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro		\$1,633.80	\$2,577.00	\$1,389.15	\$1,187.85	\$3,953.00	\$2,665.00	\$2,745.00	\$2,827.00	\$2,912.00
53200 Time Allocation from Other Services	CC1803 D'Arcy Street Lighting	\$311.55	\$330.00	\$112.34	\$217.66	\$376.00	\$329.00	\$338.00	\$348.00	\$358.00
Operating Expenses		\$2,195.35	\$3,157.00	\$1,751.49	\$1,405.51	\$4,579.00	\$3,244.00	\$3,333.00	\$3,425.00	\$3,520.00
Capital Expenditures										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$1,194.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11.00	\$12.00	\$13.00	\$14.00
Transfer Expenses		\$1,194.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11.00	\$12.00	\$13.00	\$14.00
Non-Taxable Expenses (Depreciation)										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$3,389.35	\$3,157.00	\$1,751.49	\$1,405.51	\$4,579.00	\$3,255.00	\$3,345.00	\$3,438.00	\$3,534.00
Surplus/ (Deficit)		(\$19.08)	\$0.00	\$1,444.40	(\$1,444.40)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$4,396.03		\$4,396.03		\$4,396.03	\$4,407.03	\$4,419.03	\$4,432.03	\$4,446.03
30999 Operational Surplus reserve		\$1,492.16		\$1,492.16		\$1,492.16	\$1,492.16	\$1,492.16	\$1,492.16	\$1,492.16
Reserves		\$5,888.19		\$5,888.19		\$5,888.19	\$5,899.19	\$5,911.19	\$5,924.19	\$5,938.19

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Furry Creek Street Lighting 1804

40000 1804	Requisition		13,828	13,828	13,974	14,359	14,756	15,164
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

	FURRY CREEK ST LIGHT	34,861,002	13,828	13,828	13,974	14,359	14,756	15,164	
Requisition maximums		TOTAL	34,861,002	13,828	13,828	13,974	14,359	14,756	15,164
Dollar Maximum	\$ 12,000								
Tax Rate (per \$1,000)	0.3000 \$ 103,345	Est. Residential tax rate /\$1,000	0.0470	0.0397	0.0401	0.0412	0.0423	0.0435	

Jurisdiction	Bylaw 657
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Furry Creek.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1804 - Furry Creek Street Lighting									
Revenues									
40000 Requisition		\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$0.00	\$13,828.00	0%	
Requisitions		\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$0.00	\$13,828.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$783.85	\$900.00	\$103.52	\$142.93	\$757.07	\$150.00	5%	Interest earned on reserve balances
Fees & Other Revenues		\$783.85	\$900.00	\$103.52	\$142.93	\$757.07	\$150.00	5%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$3,746.78	\$5,544.00	\$5,543.71	\$5,543.71	\$0.29	\$10,427.00	88%	
Surplus Deficit Prior Year		\$3,746.78	\$5,544.00	\$5,543.71	\$5,543.71	\$0.29	\$10,427.00	88%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$1,442.42	(\$1,442.42)	\$0.00		Covid Restart grant for revenue loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$1,442.42	(\$1,442.42)	\$0.00		
Total Revenues		\$18,358.63	\$20,272.00	\$19,475.23	\$20,957.06	(\$685.06)	\$24,405.00	93%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$2,174.65	\$4,000.00	\$905.87	\$1,184.07	\$2,815.93	\$4,000.00	238%	Bulb changes and lighting maintenance
50670 Service / Site Maintenance		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00		
50690 Utilities - Hydro		\$6,651.24	\$7,912.00	\$4,399.75	\$6,622.75	\$1,289.25	\$8,000.00	21%	Added charge is update to outdated light count in 2021
51030 Contingency		\$0.00	\$3,110.00	\$0.00	\$0.00	\$3,110.00	\$3,282.00		
53200 Time Allocation from Other Services	CC1804 Furry Creek - Street Li	\$214.03	\$2,000.00	\$50.34	\$473.44	\$1,526.56	\$1,873.00	296%	Staff time spent on service
Operating Expenses		\$9,289.92	\$18,272.00	\$5,605.96	\$8,530.26	\$9,741.74	\$17,405.00	104%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$2,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$2,000.00	100%	Transfer to capital & equipment reserve
53000 Transfer to Reserve	SP94 Surplus Reserve	\$1,525.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$5,000.00	400%	Transfer to operational surplus reserve
Transfer Expenses		\$3,525.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00	\$7,000.00	250%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$12,814.92	\$20,272.00	\$7,605.96	\$10,530.26	\$9,741.74	\$24,405.00	354%	
Surplus/ (Deficit)		\$5,543.71	\$0.00	\$11,869.27	\$10,426.80	(\$10,426.80)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$87,372.63		\$88,372.63	\$88,372.63		\$90,372.63		
30999 Operational Surplus reserve		\$3,022.51		\$4,022.51	\$4,022.51		\$9,022.51		
Reserves		\$90,395.14		\$92,395.14	\$92,395.14		\$99,395.14		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1804 - Furry Creek Street Lighting											
Revenues											
40000 Requisition			\$13,828.00	\$13,828.00	\$13,828.00	\$0.00	\$13,828.00	\$13,974.00	\$14,359.00	\$14,756.00	\$15,164.00
Requisitions			\$13,828.00	\$13,828.00	\$13,828.00	\$0.00	\$13,828.00	\$13,974.00	\$14,359.00	\$14,756.00	\$15,164.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$783.85	\$900.00	\$142.93	\$757.07	\$150.00	\$151.00	\$152.00	\$153.00	\$154.00
Fees & Other Revenues			\$783.85	\$900.00	\$142.93	\$757.07	\$150.00	\$151.00	\$152.00	\$153.00	\$154.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available			\$3,746.78	\$5,544.00	\$5,543.71	\$0.29	\$10,427.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$3,746.78	\$5,544.00	\$5,543.71	\$0.29	\$10,427.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$1,442.42	(\$1,442.42)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$1,442.42	(\$1,442.42)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$18,358.63	\$20,272.00	\$20,957.06	(\$685.06)	\$24,405.00	\$14,125.00	\$14,511.00	\$14,909.00	\$15,318.00
Expenses											
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$2,174.65	\$4,000.00	\$1,184.07	\$2,815.93	\$4,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50670 Service / Site Maintenance			\$0.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro			\$6,651.24	\$7,912.00	\$6,622.75	\$1,289.25	\$8,000.00	\$8,240.00	\$8,487.00	\$8,742.00	\$9,004.00
51030 Contingency			\$0.00	\$3,110.00	\$0.00	\$3,110.00	\$3,282.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1804	Furry Creek - Street Li	\$214.03	\$2,000.00	\$473.44	\$1,526.56	\$1,873.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
Operating Expenses			\$9,289.92	\$18,272.00	\$8,530.26	\$9,741.74	\$17,405.00	\$13,125.00	\$13,511.00	\$13,909.00	\$14,318.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve			\$2,000.00	\$1,000.00	\$1,000.00	\$0.00	\$2,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
53000 Transfer to Reserve	SP94	Surplus Reserve	\$1,525.00	\$1,000.00	\$1,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$3,525.00	\$2,000.00	\$2,000.00	\$0.00	\$7,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$12,814.92	\$20,272.00	\$10,530.26	\$9,741.74	\$24,405.00	\$14,125.00	\$14,511.00	\$14,909.00	\$15,318.00
Surplus/ (Deficit)			\$5,543.71	\$0.00	\$10,426.80	(\$10,426.80)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$87,372.63		\$88,372.63		\$90,372.63	\$91,372.63	\$92,372.63	\$93,372.63	\$94,372.63
30999 Operational Surplus reserve			\$3,022.51		\$4,022.51		\$9,022.51	\$9,022.51	\$9,022.51	\$9,022.51	\$9,022.51
Reserves			\$90,395.14		\$92,395.14		\$99,395.14	\$100,395.14	\$101,395.14	\$102,395.14	\$103,395.14

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Britannia Beach Street Lighting 1805

40000 1805	Requisition		14,856	14,856	15,595	15,992	16,400	16,821
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRITANNIA BEACH STREET LIGHTING	25,616,440	14,856	14,856	15,595	15,992	16,400	16,821
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Requisition maximums										
Dollar Maximum	\$	20,000	TOTAL	25,616,440	14,856	14,856	15,595	15,992	16,400	16,821
Tax Rate (per \$1,000)	0.1225	\$	31,187	Est. Residential tax rate /\$1,000	0.0730	0.0580	0.0609	0.0624	0.0640	0.0657

Jurisdiction	Bylaw 951/1146/1385/1539
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides street lighting for the community of Britannia Beach

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1805 - Britannia Beach Street Lighting									
Revenues									
40000 Requisition		\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	\$0.00	\$14,856.00	0%	
Requisitions		\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	\$0.00	\$14,856.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$112.20	\$160.00	\$17.30	\$23.88	\$136.12	\$40.00	68%	Interest earned on reserve balances
Fees & Other Revenues		\$112.20	\$160.00	\$17.30	\$23.88	\$136.12	\$40.00	68%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$2,536.81	\$1,947.00	\$1,947.13	\$1,947.13	(\$0.13)	\$4,269.00	119%	
Surplus Deficit Prior Year		\$2,536.81	\$1,947.00	\$1,947.13	\$1,947.13	(\$0.13)	\$4,269.00	119%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$216.82	(\$216.82)	\$0.00		Covid Restart grant for revenue loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$216.82	(\$216.82)	\$0.00		
Total Revenues		\$17,505.01	\$16,963.00	\$16,820.43	\$17,043.83	(\$80.83)	\$19,165.00	187%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$3,109.10	\$3,200.00	\$1,460.12	\$2,294.71	\$905.29	\$3,717.00	62%	Bulb replacements & electrical maintenance
50590 Depreciation/Amortization		\$544.11	\$545.00	\$0.00	\$544.11	\$0.89	\$545.00	0%	Posted at year-end
50690 Utilities - Hydro		\$8,760.60	\$7,549.00	\$4,901.68	\$7,381.20	\$167.80	\$7,700.00	4%	
51030 Contingency		\$0.00	\$1,664.00	\$0.00	\$0.00	\$1,664.00	\$2,198.00		
53200 Time Allocation from Other Services	CC1805 Britannia Street Lighti	\$445.18	\$1,800.00	\$265.12	\$349.24	\$1,450.76	\$1,800.00	415%	Staff time on service
Operating Expenses		\$13,108.99	\$15,008.00	\$6,876.92	\$10,819.26	\$4,188.74	\$16,210.00	50%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$2,993.00	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	\$3,500.00	40%	Transfer to capital reserve
Transfer Expenses		\$2,993.00	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	\$3,500.00	40%	
50590 Depreciation/Amortization		(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$0.89)	(\$545.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$0.89)	(\$545.00)	0%	
Total Expenses		\$15,557.88	\$16,963.00	\$9,376.92	\$12,775.15	\$4,187.85	\$19,165.00	90%	
Surplus/ (Deficit)		\$1,947.13	\$0.00	\$7,443.51	\$4,268.68	(\$4,268.68)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$12,939.35		\$15,439.35	\$15,439.35		\$18,939.35		
Reserves		\$12,939.35		\$15,439.35	\$15,439.35		\$18,939.35		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1805 - Britannia Beach Street Lighting										
Revenues										
40000 Requisition		\$14,856.00	\$14,856.00	\$14,856.00	\$0.00	\$14,856.00	\$15,595.00	\$15,992.00	\$16,400.00	\$16,821.00
Requisitions		\$14,856.00	\$14,856.00	\$14,856.00	\$0.00	\$14,856.00	\$15,595.00	\$15,992.00	\$16,400.00	\$16,821.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$112.20	\$160.00	\$23.88	\$136.12	\$40.00	\$45.00	\$50.00	\$55.00	\$60.00
Fees & Other Revenues		\$112.20	\$160.00	\$23.88	\$136.12	\$40.00	\$45.00	\$50.00	\$55.00	\$60.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$2,536.81	\$1,947.00	\$1,947.13	(\$0.13)	\$4,269.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$2,536.81	\$1,947.00	\$1,947.13	(\$0.13)	\$4,269.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$216.82	(\$216.82)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$216.82	(\$216.82)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$17,505.01	\$16,963.00	\$17,043.83	(\$80.83)	\$19,165.00	\$15,640.00	\$16,042.00	\$16,455.00	\$16,881.00
Expenses										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$3,109.10	\$3,200.00	\$2,294.71	\$905.29	\$3,717.00	\$3,605.00	\$3,713.00	\$3,824.00	\$3,939.00
50590 Depreciation/Amortization		\$544.11	\$545.00	\$544.11	\$0.89	\$545.00	\$545.00	\$545.00	\$545.00	\$545.00
50690 Utilities - Hydro		\$8,760.60	\$7,549.00	\$7,381.20	\$167.80	\$7,700.00	\$7,931.00	\$8,169.00	\$8,414.00	\$8,666.00
51030 Contingency		\$0.00	\$1,664.00	\$0.00	\$1,664.00	\$2,198.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1805 Britannia Street Lighti	\$445.18	\$1,800.00	\$349.24	\$1,450.76	\$1,800.00	\$1,854.00	\$1,910.00	\$1,967.00	\$2,026.00
Operating Expenses		\$13,108.99	\$15,008.00	\$10,819.26	\$4,188.74	\$16,210.00	\$14,185.00	\$14,587.00	\$15,000.00	\$15,426.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$2,993.00	\$2,500.00	\$2,500.00	\$0.00	\$3,500.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Transfer Expenses		\$2,993.00	\$2,500.00	\$2,500.00	\$0.00	\$3,500.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
50590 Depreciation/Amortization		(\$544.11)	(\$545.00)	(\$544.11)	(\$0.89)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
Non-Taxable Expenses (Depreciation)		(\$544.11)	(\$545.00)	(\$544.11)	(\$0.89)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
Total Expenses		\$15,557.88	\$16,963.00	\$12,775.15	\$4,187.85	\$19,165.00	\$15,640.00	\$16,042.00	\$16,455.00	\$16,881.00
Surplus/ (Deficit)		\$1,947.13	\$0.00	\$4,268.68	(\$4,268.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$12,939.35		\$15,439.35		\$18,939.35	\$20,939.35	\$22,939.35	\$24,939.35	\$26,939.35
Reserves		\$12,939.35		\$15,439.35		\$18,939.35	\$20,939.35	\$22,939.35	\$24,939.35	\$26,939.35

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Refuse Grounds 1900

40000 1900	Requisition		240,327	491,746	494,280	563,378	584,900	607,295
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	128,920	269,214	270,601	308,430	320,213	332,473
PEMBERTON REFUSE	131,040,363	111,407	222,532	223,679	254,948	264,687	274,822

Requisition maximums		TOTAL	289,569,870	240,327	491,746	494,280	563,378	584,900	607,295
Dollar Maximum	\$ 160,000								
Tax Rate (per \$1,000)	0.25440	\$ 547,535	Est. Residential Tax rate /1,000	0.0996	0.1698	0.1707	0.1946	0.2020	0.2097

Jurisdiction	SE Bylaw 568/957/1003
Debt Issue #	LA Bylaw 1567/1640 & 1661
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the Village of Pemberton and a defined area of Electoral Area C.

Items of Significance

New transfer station site construction continuing and scheduled to be completed in 2022

MFA 30-year borrowing added for remaining amount of current Loan Authorization (LA) bylaws for \$811,353. Assuming a Fall 2022 borrowing. \$700,000 has already been issued from the LA Bylaws (\$200K in 2018 and \$500K in 2020).

Includes MFA short-term borrowing repayable in 5 years reduced to \$260,000 in 2022 for the new transfer station build and \$60,000 to assist in operation costs in 2023. \$64,000 principal payments annually starting in 2023 and ending in year 2027 (2027 not included in the 5-year plan). The estimated total interest on the short-term borrowings is \$20,000.

Third-party contractor costs for new site devised and estimated by the UES department in 50580.

\$20,000 transfer from Surplus Operational reserve used in 2024 to assist with the borrowing principal and interest payments.

Transfer to Capital reserves is \$20,000 in each year. These reserves can be used for capital & equipment needs.

The 2024 requisition amount is over the current allowable maximum requisition leading to a potential requirement to request an increase in the maximum requisition for this service in 2023 (for 2024).

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1900 - Pemberton Refuse Grounds										
Revenues										
40000	Requisition		\$234,101.00	\$240,327.00	\$240,327.00	\$240,327.00	\$0.00	\$491,746.00	105%	
Requisitions			\$234,101.00	\$240,327.00	\$240,327.00	\$240,327.00	\$0.00	\$491,746.00	105%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$2,104.29	\$900.00	\$297.77	\$397.37	\$502.63	\$300.00	-25%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$102,917.00	\$83,436.00	\$79,643.00	\$103,064.00	(\$19,628.00)	\$102,991.00	0%	Average of last 2 yrs
40235	Recycling Revenue		\$27,161.15	\$24,448.00	\$16,450.50	\$18,382.32	\$6,065.68	\$22,772.00	24%	Average of last 2 yrs
Fees & Other Revenues			\$132,182.44	\$108,784.00	\$96,391.27	\$121,843.69	(\$13,059.69)	\$126,063.00	3%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing		\$500,000.00	\$1,486,353.00	\$675,000.00	\$675,000.00	\$811,353.00	\$811,353.00	20%	For new Pemberton Transfer Station, LA bylaws 1640 & 1661
41000	Proceeds from Short-term Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$260,000.00		5 yr short term borrowing
Proceeds from Borrowing			\$500,000.00	\$1,486,353.00	\$675,000.00	\$675,000.00	\$811,353.00	\$1,071,353.00	59%	
42000	Surplus Deficit - Available		\$59,558.33	\$577,337.00	\$577,223.36	\$577,223.36	\$113.64	\$266,695.00	-54%	
Surplus Deficit Prior Year			\$59,558.33	\$577,337.00	\$577,223.36	\$577,223.36	\$113.64	\$266,695.00	-54%	
43000	Transfers from Other Service	CC1000	\$2,752.91	\$500.00	\$0.00	\$20,640.28	(\$20,140.28)	\$0.00	-100%	Covid Restart grant for response costs and revenue loss
44000	Transfer from Reserve		\$21,207.70	\$185,277.00	\$12,878.85	\$36,102.48	\$149,174.52	\$148,443.00	311%	Transfer from Debt Proceeds reserve
44100	Transfer from Landfill Closure liability	US Pemberton Landfill Clos	\$7,197.93	\$5,500.00	\$0.00	\$6,313.00	(\$813.00)	\$5,500.00	-13%	Offsets U5 Special project (50900) below; 2020 includes \$731.67 for 2019
Transfer Revenue			\$31,158.54	\$191,277.00	\$12,878.85	\$63,055.76	\$128,221.24	\$153,943.00	144%	
Total Revenues			\$957,000.31	\$2,604,078.00	\$1,601,820.48	\$1,677,449.81	\$926,628.19	\$2,109,800.00	257%	
Expenses										
50180	Travel		\$379.96	\$400.00	\$105.02	\$105.02	\$294.98	\$400.00	281%	
50190	Advertising		\$1,442.31	\$1,100.00	\$0.00	\$415.67	\$684.33	\$1,500.00		
50210	Communications		\$381.45	\$0.00	\$0.00	\$187.25	(\$187.25)	\$4,500.00		Recycling brochures
50400	Hardware		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		PC, monitor, printer etc.
50410	Software		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,261.00		New software implementation
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520	Consulting - Legal		\$167.52	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00		
50570	Consulting - Other		\$11,386.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		For waste audit PTS Services fees and contract fees; new fees started in 2021
50580	Contracted Services		\$283,720.23	\$305,500.00	\$232,333.22	\$328,616.41	(\$23,116.41)	\$427,000.00	30%	2021
50580	Contracted Services	SP214	\$2,415.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Extra hours due to Covid-19 response
50580	Contracted Services	U21	\$5,561.12	\$5,600.00	\$5,062.53	\$6,789.99	(\$1,189.99)	\$7,000.00	3%	Composting contract and services
50590	Depreciation/Amortization		\$0.00	\$8,931.00	\$0.00	\$0.00	\$8,931.00	\$40,000.00		
50600	Insurance		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00		
50605	Licenses & Permits		\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50610	Miscellaneous Operating Cost		\$454.03	\$455.00	\$454.03	\$454.03	\$0.97	\$455.00	0%	For property taxes on industrial park land
50650	Operating Supplies - Other		\$1,027.27	\$3,500.00	\$480.96	\$1,170.41	\$2,329.59	\$3,500.00	199%	For signs and supplies
50650	Operating Supplies - Other	SP214	\$107.29	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00		Supplies due to Covid-19 -disinfectant wipes etc.
50670	Service Site Maintenance		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		For new site
50690	Utilities - Hydro		\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00		Hydro for new site, carried fwd
50700	Utilities - Telephone		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00		

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1900 - Pemberton Refuse Grounds											
50900	Special Projects	U5	Pemberton Landfill Clos	\$6,466.26	\$5,500.00	\$0.00	\$6,313.00	(\$813.00)	\$5,500.00	-13%	Monitoring old landfill (from landfill closure reserve - 44100)
53200	Time Allocation from Other Services	CC1900	Pemberton Refuse Grou	\$19,594.24	\$18,000.00	\$8,090.44	\$10,463.61	\$7,536.39	\$20,000.00	91%	Staff time on service Increased in 2022 for new contract work
53200	Time Allocation from Other Services	SP165	Pemberton Transfer Sta	\$6,194.76	\$15,000.00	\$21,002.04	\$23,493.22	(\$8,493.22)	\$27,137.00	16%	Staff time on new transfer station build
53200	Time Allocation from Other Services	SP214	2020/2021 Covid19 Res	\$230.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Operating Expenses				\$339,978.77	\$371,736.00	\$267,778.24	\$378,258.61	(\$6,522.61)	\$560,503.00	48%	
99996	Fixed Asset Increase	SP165	Pemberton Transfer Sta	\$21,480.49	\$2,143,434.00	\$517,906.78	\$948,377.57	\$1,195,056.43	\$1,485,256.00	57%	For new Pemberton Transfer Station
Capital Expenditures				\$21,480.49	\$2,143,434.00	\$517,906.78	\$948,377.57	\$1,195,056.43	\$1,485,256.00	57%	
52000	Debt Issue Costs			\$5,000.00	\$14,864.00	\$6,750.00	\$6,750.00	\$8,114.00	\$8,114.00	20%	1% Debt issue costs (MFA Debt Reserve Fund)
52040	SLRD - Debt Charges - Principal			\$4,203.85	\$17,019.00	\$4,203.85	\$17,018.73	\$0.27	\$33,016.00	94%	
52050	SLRD - Debt Charges - Interest			\$6,400.00	\$23,956.00	\$8,675.00	\$19,083.75	\$4,872.25	\$38,171.00	100%	
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
52065	Short-term Debt Charges - Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,740.00		
Principal & Interest				\$15,603.85	\$55,839.00	\$19,628.85	\$42,852.48	\$12,986.52	\$83,041.00	94%	
53000	Transfer to Reserve			\$1,713.84	\$1,000.00	\$202.51	\$265.83	\$734.17	\$0.00	-100%	Interest transfer to Debt Proceeds reserve
53000	Transfer to Reserve			\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	-100%	Transfer to Operational Surplus reserve
53100	Contribution To Other Services	CC1904	Darcy Dev-Birkenhead P	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0%	Transfer of Recycling revenue to Devine transfer station
Transfer Expenses				\$2,713.84	\$42,000.00	\$41,202.51	\$41,265.83	\$734.17	\$21,000.00	-49%	
50590	Depreciation/Amortization			\$0.00	(\$8,931.00)	\$0.00	\$0.00	(\$8,931.00)	(\$40,000.00)		
Non-Taxable Expenses (Depreciation)				\$0.00	(\$8,931.00)	\$0.00	\$0.00	(\$8,931.00)	(\$40,000.00)		
Total Expenses				\$379,776.95	\$2,604,078.00	\$846,516.38	\$1,410,754.49	\$1,193,323.51	\$2,109,800.00	149%	
Surplus/ (Deficit)				\$577,223.36	\$0.00	\$755,304.10	\$266,695.32	(\$266,695.32)	\$0.00		
30000	Reserve - Capital Works and Equipment			\$45,028.07		\$65,028.07	\$65,028.07		\$85,028.07		
30001	Reserve - Debt Proceeds			\$184,279.42		\$171,603.08	\$148,442.77		\$0.00		
30999	Operational Surplus reserve			\$0.00		\$20,000.00	\$20,000.00		\$20,000.00		
Reserves				\$229,307.49		\$256,631.15	\$233,470.84		\$105,028.07		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1900 - Pemberton Refuse Grounds												
Revenues												
40000	Requisition			\$234,101.00	\$240,327.00	\$240,327.00	\$0.00	\$491,746.00	\$494,280.00	\$563,378.00	\$584,900.00	\$607,295.00
Requisitions				\$234,101.00	\$240,327.00	\$240,327.00	\$0.00	\$491,746.00	\$494,280.00	\$563,378.00	\$584,900.00	\$607,295.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$2,104.29	\$900.00	\$397.37	\$502.63	\$300.00	\$325.00	\$350.00	\$375.00	\$400.00
40230	Dumping/Tipping Fees			\$102,917.00	\$83,436.00	\$103,064.00	(\$19,628.00)	\$102,991.00	\$105,051.00	\$107,152.00	\$109,295.00	\$111,481.00
40235	Recycling Revenue			\$27,161.15	\$24,448.00	\$18,382.32	\$6,065.68	\$22,772.00	\$23,227.00	\$23,692.00	\$24,166.00	\$24,649.00
Fees & Other Revenues				\$132,182.44	\$108,784.00	\$121,843.69	(\$13,059.69)	\$126,063.00	\$128,603.00	\$131,194.00	\$133,836.00	\$136,530.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing			\$500,000.00	\$1,486,353.00	\$675,000.00	\$811,353.00	\$811,353.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Short-term Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$260,000.00	\$60,000.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$500,000.00	\$1,486,353.00	\$675,000.00	\$811,353.00	\$1,071,353.00	\$60,000.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			\$59,558.33	\$577,337.00	\$577,223.36	\$113.64	\$266,702.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$59,558.33	\$577,337.00	\$577,223.36	\$113.64	\$266,702.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Se	\$2,752.91	\$500.00	\$20,640.28	(\$20,140.28)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$21,207.70	\$185,277.00	\$36,102.48	\$149,174.52	\$148,436.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00
44100	Transfer from Landfill Closure liability	U5	Pemberton Landfill Clos	\$7,197.93	\$5,500.00	\$6,313.00	(\$813.00)	\$5,500.00	\$5,076.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$31,158.54	\$191,277.00	\$63,055.76	\$128,221.24	\$153,936.00	\$5,076.00	\$20,000.00	\$0.00	\$0.00
Total Revenues				\$957,000.31	\$2,604,078.00	\$1,677,449.81	\$926,628.19	\$2,109,800.00	\$687,959.00	\$714,572.00	\$718,736.00	\$743,825.00
Expenses												
50180	Travel			\$379.96	\$400.00	\$105.02	\$294.98	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
50190	Advertising			\$1,442.31	\$1,100.00	\$415.66	\$684.34	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50210	Communications			\$381.45	\$0.00	\$187.25	(\$187.25)	\$4,500.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00
50400	Hardware			\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,000.00	\$0.00
50410	Software			\$0.00	\$0.00	\$0.00	\$0.00	\$6,261.00	\$1,220.00	\$1,257.00	\$1,295.00	\$1,334.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$167.52	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$11,386.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$12,720.00
50580	Contracted Services			\$283,720.23	\$305,500.00	\$328,616.41	(\$23,116.41)	\$427,000.00	\$441,936.00	\$455,194.00	\$468,849.00	\$482,914.00
50580	Contracted Services	SP214	2020/2021 Covid19 Res	\$2,415.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	U21	Composting Operations	\$5,561.12	\$5,600.00	\$6,789.99	(\$1,189.99)	\$7,000.00	\$7,210.00	\$7,426.00	\$7,649.00	\$7,878.00
50590	Depreciation/Amortization			\$0.00	\$8,931.00	\$0.00	\$8,931.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
50600	Insurance			\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50605	Licenses & Permits			\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost			\$454.03	\$455.00	\$454.03	\$0.97	\$455.00	\$455.00	\$455.00	\$455.00	\$455.00
50650	Operating Supplies - Other			\$1,027.27	\$3,500.00	\$1,170.41	\$2,329.59	\$3,500.00	\$3,605.00	\$3,713.00	\$3,824.00	\$3,939.00
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Res	\$107.29	\$500.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service Site Maintenance			\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50690	Utilities - Hydro			\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50700	Utilities - Telephone			\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50900	Special Projects	U5	Pemberton Landfill Clos	\$6,466.26	\$5,500.00	\$6,313.00	(\$813.00)	\$5,500.00	\$5,665.00	\$5,835.00	\$6,010.00	\$6,190.00
53200	Time Allocation from Other Services	CC1900	Pemberton Refuse Grou	\$19,594.24	\$18,000.00	\$10,463.61	\$7,536.39	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
53200	Time Allocation from Other Services	SP165	Pemberton Transfer Sta	\$6,194.76	\$15,000.00	\$23,493.22	(\$8,493.22)	\$27,137.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1900 - Pemberton Refuse Grounds											
53200	Time Allocation from Other Services	SP214 2020/2021 Covid19 Res	\$230.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$339,978.77	\$371,736.00	\$378,258.60	(\$6,522.60)	\$560,503.00	\$536,623.00	\$563,350.00	\$568,520.00	\$594,864.00
99996	Fixed Asset Increase	SP165 Pemberton Transfer Sta	\$21,480.49	\$2,143,434.00	\$948,377.57	\$1,195,056.43	\$1,485,256.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$21,480.49	\$2,143,434.00	\$948,377.57	\$1,195,056.43	\$1,485,256.00	\$0.00	\$0.00	\$0.00	\$0.00
52000	Debt Issue Costs		\$5,000.00	\$14,864.00	\$6,750.00	\$8,114.00	\$8,114.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal		\$4,203.85	\$17,019.00	\$17,018.73	\$0.27	\$33,016.00	\$52,245.00	\$52,245.00	\$52,245.00	\$52,245.00
52050	SLRD - Debt Charges - Interest		\$6,400.00	\$23,956.00	\$19,083.75	\$4,872.25	\$38,171.00	\$49,124.00	\$49,124.00	\$49,124.00	\$49,124.00
52060	Short-term Debt Charges - Principal		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$64,000.00	\$64,000.00	\$64,000.00	\$64,000.00
52065	Short-term Debt Charges - Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$3,740.00	\$4,967.00	\$4,853.00	\$3,847.00	\$2,592.00
Principal & Interest			\$15,603.85	\$55,839.00	\$42,852.48	\$12,986.52	\$83,041.00	\$170,336.00	\$170,222.00	\$169,216.00	\$167,961.00
53000	Transfer to Reserve		\$1,713.84	\$1,000.00	\$259.01	\$740.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
53000	Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1904 Darcy Dev-Birkenhead F	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Transfer Expenses			\$2,713.84	\$42,000.00	\$41,259.01	\$740.99	\$21,000.00	\$21,000.00	\$21,000.00	\$21,000.00	\$21,000.00
50590	Depreciation/Amortization		\$0.00	(\$8,931.00)	\$0.00	(\$8,931.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)
Non-Taxable Expenses (Depreciation)			\$0.00	(\$8,931.00)	\$0.00	(\$8,931.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)
Total Expenses			\$379,776.95	\$2,604,078.00	\$1,410,747.66	\$1,193,330.34	\$2,109,800.00	\$687,959.00	\$714,572.00	\$718,736.00	\$743,825.00
Surplus/ (Deficit)			\$577,223.36	\$0.00	\$266,702.15	(\$266,702.15)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$45,028.07		\$65,028.07		\$85,028.07	\$105,028.07	\$125,028.07	\$145,028.07	\$165,028.07
30001	Reserve - Debt Proceeds		\$184,279.42		\$148,435.95		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999	Operational Surplus reserve		\$0.00		\$20,000.00		\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00
Reserves			\$229,307.49		\$233,464.02		\$105,028.07	\$125,028.07	\$125,028.07	\$145,028.07	\$165,028.07

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Lillooet Area Refuse Ground

1902

40000 1902 Requisition	56,645	59,303	70,552	71,413	70,017	76,766
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

DISTRICT OF LILLOOET	56,755,592	28,223	31,470	37,440	37,897	37,156	40,738
ELECTORAL AREA A	31,730,464	18,955	17,594	20,932	21,187	20,773	22,775
ELECTORAL AREA B	18,464,287	9,467	10,238	12,180	12,329	12,088	13,253

Requisition maximums	TOTAL	106,950,343	56,645	59,303	70,552	71,413	70,017	76,766
Dollar Maximum	\$ 100,000							
Tax Rate (per \$1,000)	Est. Residential Tax rate /1,000	0.06357	0.05545	0.06597	0.06677	0.06547	0.07178	

Jurisdiction	Bylaw 508/624/1703
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the District of Lillooet, Electoral Area A & Electoral Area B

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1902 - Lillooet Area Refuse Ground									
Revenues									
40000	Requisition	\$50,000.00	\$56,645.00	\$56,645.00	\$56,645.00	\$0.00	\$59,303.00	5%	
Requisitions		\$50,000.00	\$56,645.00	\$56,645.00	\$56,645.00	\$0.00	\$59,303.00	5%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$4,432.78	\$5,000.00	\$622.77	(\$5,740.84)	\$10,740.84	\$900.00	-116%	Interest earned on reserves. 2021 includes -\$6,601 adj for past investment interest error (2009-2013)
40230	Dumping/Tipping Fees	\$269,737.44	\$245,600.00	\$181,770.35	\$251,786.54	(\$6,186.54)	\$260,762.00	4%	Avg of last 2 years
40230	Dumping/Tipping Fees	\$10,733.30	\$10,200.00	\$9,959.34	\$11,931.28	(\$1,731.28)	\$12,400.00	4%	Area A refuse tipping fee surcharge
40235	Recycling Revenue	\$49,421.85	\$45,600.00	\$37,012.87	\$49,192.57	(\$3,592.57)	\$49,307.00	0%	Avg of last 2 years
40300	Miscellaneous Revenue	\$510.00	\$510.00	\$1,231.20	\$1,231.20	(\$721.20)	\$871.00	-29%	BCUOMA return used oil collection program
Fees & Other Revenues		\$334,835.37	\$306,910.00	\$230,596.53	\$308,400.75	(\$1,490.75)	\$324,240.00	5%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available	\$63,795.61	\$113,561.00	\$121,951.87	\$121,951.87	(\$8,390.87)	\$96,845.00	-21%	
Surplus Deficit Prior Year		\$63,795.61	\$113,561.00	\$121,951.87	\$121,951.87	(\$8,390.87)	\$96,845.00	-21%	
43000	Transfers from Other Service	\$846.98	\$500.00	\$367.25	\$8,130.56	(\$7,630.56)	\$0.00	-100%	Covid19 Restart grant for SP214 costs and interest loss
43000	Transfers from Other Service	\$0.00	\$10,425.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	-100%	For Compost Feasibility study (Nov 2020 Bd Res)
Transfer Revenue		\$846.98	\$10,925.00	\$10,792.25	\$18,555.56	(\$7,630.56)	\$0.00	-100%	
Total Revenues		\$449,477.96	\$488,041.00	\$419,985.65	\$505,553.18	(\$17,512.18)	\$480,388.00	-111%	
Expenses									
50180	Travel	\$0.00	\$200.00	\$226.56	\$226.56	(\$26.56)	\$250.00	10%	Travel for meetings at landfill
50190	Advertising	\$124.51	\$350.00	\$0.00	\$0.00	\$350.00	\$350.00		
50200	Bank Charges & Interest	\$1,588.47	\$1,640.00	\$1,273.69	\$1,730.84	(\$90.84)	\$1,800.00	4%	CC & Debit processing fees
50210	Communications	\$381.45	\$400.00	\$0.00	\$0.00	\$400.00	\$1,600.00		Recycling brochure for Lillooet refuse
50220	Courier	\$93.69	\$100.00	\$0.00	\$0.00	\$100.00	\$100.00		
50240	Office Supplies	\$95.60	\$200.00	\$0.00	\$0.00	\$200.00	\$200.00		
50410	Software	\$340.62	\$1,707.00	\$1,703.08	\$1,703.08	\$3.92	\$1,800.00	6%	Pacweigh RWA renewal
50440	Support Services	\$392.50	\$500.00	\$197.50	\$287.50	\$212.50	\$420.00	46%	PC backups - cloud storage
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$1,000.00	\$1,106.91	\$1,106.91	(\$106.91)	\$1,250.00	13%	
50540	Consulting - Engineering	\$3,774.62	\$15,000.00	\$4,626.69	\$4,626.69	\$10,373.31	\$15,000.00	224%	Landfill monitoring
50540	Consulting - Engineering	\$4,367.02	\$8,300.00	\$0.00	\$7,035.22	\$1,264.78	\$8,300.00	18%	Annual reporting requirement
50540	Consulting - Engineering	\$0.00	\$45,000.00	\$0.00	\$36,842.26	\$8,157.74	\$8,158.00	-78%	DOCP (Design Operation and Closure Plan) 5 yr req.
50580	Contracted Services	\$128,903.66	\$136,000.00	\$95,815.00	\$129,657.37	\$6,342.63	\$140,000.00	8%	Operational contracts
50580	Contracted Services	\$25,110.00	\$24,000.00	\$21,330.00	\$29,300.88	(\$5,300.88)	\$32,000.00	9%	
50580	Contracted Services	\$11,512.00	\$12,300.00	\$10,230.00	\$12,856.08	(\$556.08)	\$15,000.00	17%	
50590	Depreciation/Amortization	\$41,884.31	\$50,000.00	\$0.00	\$41,884.31	\$8,115.69	\$43,000.00	3%	
50600	Insurance	\$836.01	\$852.00	\$851.23	\$851.23	\$0.77	\$950.00	12%	Property & equipment ins
50605	Licenses & Permits	\$861.20	\$870.00	\$256.47	\$256.47	\$613.53	\$870.00	239%	
50650	Operating Supplies - Other	\$8,590.02	\$9,000.00	\$4,391.14	\$5,841.70	\$3,158.30	\$9,000.00	54%	Includes fuel & operating supplies
50650	Operating Supplies - Other	\$271.20	\$500.00	\$367.25	\$367.25	\$132.75	\$500.00	36%	Supplies due to Covid-19 -disinfectant wipes etc.
50650	Operating Supplies - Other	\$0.00	\$300.00	\$54.55	\$54.55	\$245.45	\$300.00	450%	
50650	Operating Supplies - Other	\$67.41	\$150.00	\$0.00	\$0.00	\$150.00	\$150.00		

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1902 - Lillooet Area Refuse Ground											
50670	Service / Site Maintenance			\$2,961.66	\$16,500.00	\$12,033.25	\$13,953.25	\$2,546.75	\$21,500.00		2021 Includes scale repair \$4,077, fireguard D8 cat \$3,680, door repairs \$2,200; 2022 budget added \$5K for 54% removing tires w rims
50670	Service / Site Maintenance	U21	Composting Operation	\$540.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00		
50675	Tipping Fee Surcharge			\$12,631.50	\$13,000.00	\$13,266.00	\$13,266.00	(\$266.00)	\$13,700.00		3% Annual Solid Waste Services to CC1300
50690	Utilities - Hydro			\$3,026.80	\$3,350.00	\$2,016.84	\$2,842.35	\$507.65	\$3,350.00		18%
50700	Utilities - Telephone			\$2,396.57	\$2,480.00	\$1,783.37	\$2,379.46	\$100.54	\$2,400.00		1%
50900	Special Projects	SP236	Lillooet Landfill Comp	\$0.00	\$10,425.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00		-100% LRG Feasibility study
50900	Special Projects	SP237	Lillooet Landfill Waste	\$10,258.80	\$0.00	\$0.00	\$0.00	\$0.00	\$14,000.00		Waste audit
51011	Non-Capitalized Equipment			\$1,819.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,161.00		
53200	Time Allocation from Other Services	CC1902	Lillooet Area Refuse G	\$29,359.00	\$34,000.00	\$25,859.49	\$36,266.11	(\$2,266.11)	\$42,029.00		16% Time spent on service
53200	Time Allocation from Other Services	SP214	2020/2021 Covid19 Re	\$575.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		UES Staff spent on service for Covid safety plan
53200	Time Allocation from Other Services	SP232	Design Operation and	\$0.00	\$0.00	\$326.34	\$414.74	(\$414.74)	\$0.00		-100% UES Staff spent on DOCP
Operating Expenses				\$293,013.40	\$391,874.00	\$208,390.36	\$354,425.81	\$37,448.19	\$381,888.00	8%	
99996	Fixed Asset Increase			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00		Was for Downgradient monitoring well, will not proceed
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		New Bobcat
Capital Expenditures				\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$40,000.00		
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
51015	Transfer to Landfill Closure			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00		0% As per landfill regulations
53000	Transfer to Reserve			\$24,897.00	\$44,667.00	\$44,667.00	\$44,667.00	\$0.00	\$50,000.00		12% Transfer to Capital reserve
53100	Contribution To Other Services	CC1906	Area A Refuse Ground	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00		0% Contribution to GB transfer stn MMBC recycling rev
Transfer Expenses				\$76,397.00	\$96,167.00	\$96,167.00	\$96,167.00	\$0.00	\$101,500.00	6%	
50590	Depreciation/Amortization			(\$41,884.31)	(\$50,000.00)	\$0.00	(\$41,884.31)	(\$8,115.69)	(\$43,000.00)		3%
Non-Taxable Expenses (Depreciation)				(\$41,884.31)	(\$50,000.00)	\$0.00	(\$41,884.31)	(\$8,115.69)	(\$43,000.00)	3%	
Total Expenses				\$327,526.09	\$488,041.00	\$304,557.36	\$408,708.50	\$79,332.50	\$480,388.00	16%	
Surplus/ (Deficit)				\$121,951.87	\$0.00	\$115,428.29	\$96,844.68	(\$96,844.68)	\$0.00		
30000	Reserve - Capital Works and Equipment			\$461,199.98		\$505,866.98	\$505,866.98		\$555,866.98		
30999	Operational Surplus reserve			\$50,000.00		\$50,000.00	\$50,000.00		\$50,000.00		
Reserves				\$511,199.98		\$555,866.98	\$555,866.98		\$605,866.98		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1902 - Lillooet Area Refuse Ground											
Revenues											
40000	Requisition		\$50,000.00	\$56,645.00	\$56,645.00	\$0.00	\$59,303.00	\$70,552.00	\$71,413.00	\$70,017.00	\$76,766.00
Requisitions			\$50,000.00	\$56,645.00	\$56,645.00	\$0.00	\$59,303.00	\$70,552.00	\$71,413.00	\$70,017.00	\$76,766.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$4,432.78	\$5,000.00	(\$5,740.84)	\$10,740.84	\$900.00	\$950.00	\$1,000.00	\$1,050.00	\$1,100.00
40230	Dumping/Tipping Fees		\$269,737.44	\$245,600.00	\$251,786.54	(\$6,186.54)	\$260,762.00	\$265,977.00	\$271,297.00	\$276,723.00	\$282,257.00
40230	Dumping/Tipping Fees	CC1906 Area A Refuse Ground	\$10,733.30	\$10,200.00	\$11,931.28	(\$1,731.28)	\$12,400.00	\$12,648.00	\$12,901.00	\$13,159.00	\$13,422.00
40235	Recycling Revenue		\$49,421.85	\$45,600.00	\$49,192.57	(\$3,592.57)	\$49,307.00	\$50,293.00	\$51,299.00	\$52,325.00	\$53,372.00
40300	Miscellaneous Revenue		\$510.00	\$510.00	\$1,231.20	(\$721.20)	\$871.00	\$888.00	\$906.00	\$924.00	\$942.00
Fees & Other Revenues			\$334,835.37	\$306,910.00	\$308,400.75	(\$1,490.75)	\$324,240.00	\$330,756.00	\$337,403.00	\$344,181.00	\$351,093.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$63,795.61	\$113,561.00	\$121,951.87	(\$8,390.87)	\$96,845.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$63,795.61	\$113,561.00	\$121,951.87	(\$8,390.87)	\$96,845.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$846.98	\$500.00	\$8,130.56	(\$7,630.56)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1300 Regional Solid Waste	\$0.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00
Transfer Revenue			\$846.98	\$10,925.00	\$18,555.56	(\$7,630.56)	\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00
Total Revenues			\$449,477.96	\$488,041.00	\$505,553.18	(\$17,512.18)	\$480,388.00	\$401,308.00	\$408,816.00	\$414,198.00	\$472,859.00
Expenses											
50180	Travel		\$0.00	\$200.00	\$226.56	(\$26.56)	\$250.00	\$258.00	\$266.00	\$274.00	\$282.00
50190	Advertising		\$124.51	\$350.00	\$0.00	\$350.00	\$350.00	\$361.00	\$372.00	\$383.00	\$394.00
50200	Bank Charges & Interest		\$1,588.47	\$1,640.00	\$1,730.84	(\$90.84)	\$1,800.00	\$1,854.00	\$1,910.00	\$1,967.00	\$2,026.00
50210	Communications		\$381.45	\$400.00	\$0.00	\$400.00	\$1,600.00	\$1,648.00	\$1,697.00	\$1,748.00	\$1,800.00
50220	Courier		\$93.69	\$100.00	\$0.00	\$100.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50240	Office Supplies		\$95.60	\$200.00	\$0.00	\$200.00	\$200.00	\$206.00	\$212.00	\$218.00	\$225.00
50410	Software		\$340.62	\$1,707.00	\$1,703.08	\$3.92	\$1,800.00	\$1,803.00	\$1,857.00	\$1,913.00	\$1,970.00
50440	Support Services		\$392.50	\$500.00	\$287.50	\$212.50	\$420.00	\$433.00	\$446.00	\$459.00	\$473.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$0.00	\$1,000.00	\$1,106.91	(\$106.91)	\$1,250.00	\$1,288.00	\$1,327.00	\$1,367.00	\$1,408.00
50540	Consulting - Engineering		\$3,774.62	\$15,000.00	\$4,626.69	\$10,373.31	\$15,000.00	\$8,240.00	\$8,487.00	\$8,742.00	\$9,004.00
50540	Consulting - Engineering		\$4,367.02	\$8,300.00	\$7,035.22	\$1,264.78	\$8,300.00	\$8,549.00	\$8,805.00	\$9,069.00	\$9,341.00
50540	Consulting - Engineering	SP232 Design Operation and	\$0.00	\$45,000.00	\$36,842.26	\$8,157.74	\$8,158.00	\$0.00	\$0.00	\$0.00	\$45,000.00
50580	Contracted Services		\$128,903.66	\$136,000.00	\$129,657.37	\$6,342.63	\$140,000.00	\$141,110.00	\$145,343.00	\$149,703.00	\$154,194.00
50580	Contracted Services	U19 Recycling	\$25,110.00	\$24,000.00	\$29,300.88	(\$5,300.88)	\$32,000.00	\$32,960.00	\$33,949.00	\$34,967.00	\$36,016.00
50580	Contracted Services	U21 Composting Operatio	\$11,512.00	\$12,300.00	\$12,856.08	(\$556.08)	\$15,000.00	\$15,450.00	\$15,914.00	\$16,391.00	\$16,883.00
50590	Depreciation/Amortization		\$41,884.31	\$50,000.00	\$41,884.31	\$8,115.69	\$43,000.00	\$44,000.00	\$44,000.00	\$44,000.00	\$44,000.00
50600	Insurance		\$836.01	\$852.00	\$851.23	\$0.77	\$950.00	\$979.00	\$1,008.00	\$1,038.00	\$1,069.00
50605	Licenses & Permits		\$861.20	\$870.00	\$256.47	\$613.53	\$870.00	\$896.00	\$923.00	\$951.00	\$980.00
50650	Operating Supplies - Other		\$8,590.02	\$9,000.00	\$5,841.70	\$3,158.30	\$9,000.00	\$6,180.00	\$6,365.00	\$6,556.00	\$6,753.00
50650	Operating Supplies - Other	SP214 2020/2021 Covid19 Re	\$271.20	\$500.00	\$367.25	\$132.75	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50650	Operating Supplies - Other	U19 Recycling	\$0.00	\$300.00	\$54.55	\$245.45	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50650	Operating Supplies - Other	U21 Composting Operatio	\$67.41	\$150.00	\$0.00	\$150.00	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50670	Service / Site Maintenance		\$2,961.66	\$16,500.00	\$13,953.25	\$2,546.75	\$21,500.00	\$15,965.00	\$16,444.00	\$16,937.00	\$17,445.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1902 - Lillooet Area Refuse Ground												
50670	Service / Site Maintenance	U21	Composting Operation	\$540.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50675	Tipping Fee Surcharge			\$12,631.50	\$13,000.00	\$13,266.00	(\$266.00)	\$13,700.00	\$14,111.00	\$14,534.00	\$14,970.00	\$15,419.00
50690	Utilities - Hydro			\$3,026.80	\$3,350.00	\$2,842.35	\$507.65	\$3,350.00	\$3,451.00	\$3,555.00	\$3,662.00	\$3,772.00
50700	Utilities - Telephone			\$2,396.57	\$2,480.00	\$2,379.46	\$100.54	\$2,400.00	\$2,472.00	\$2,546.00	\$2,622.00	\$2,701.00
50900	Special Projects	SP236	Lillooet Landfill Comp	\$0.00	\$10,425.00	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP237	Lillooet Landfill Waste	\$10,258.80	\$0.00	\$0.00	\$0.00	\$14,000.00	\$0.00	\$14,000.00	\$0.00	\$14,000.00
51011	Non-Capitalized Equipment			\$1,819.00	\$2,000.00	\$0.00	\$2,000.00	\$2,161.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
53200	Time Allocation from Other Services	CC1902	Lillooet Area Refuse G	\$29,359.00	\$34,000.00	\$36,266.11	(\$2,266.11)	\$42,029.00	\$40,542.00	\$41,749.00	\$42,992.00	\$44,270.00
53200	Time Allocation from Other Services	SP214	2020/2021 Covid19 Re	\$575.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP232	Design Operation and	\$0.00	\$0.00	\$414.74	(\$414.74)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$293,013.40	\$391,874.00	\$354,425.81	\$37,448.19	\$381,888.00	\$348,208.00	\$371,316.00	\$366,698.00	\$435,359.00
99996	Fixed Asset Increase			\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,600.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$40,000.00	\$15,600.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51015	Transfer to Landfill Closure			\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53000	Transfer to Reserve			\$24,897.00	\$44,667.00	\$44,667.00	\$0.00	\$50,000.00	\$30,000.00	\$30,000.00	\$40,000.00	\$30,000.00
53100	Contribution To Other Services	CC1906	Area A Refuse Ground	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
Transfer Expenses				\$76,397.00	\$96,167.00	\$96,167.00	\$0.00	\$101,500.00	\$81,500.00	\$81,500.00	\$91,500.00	\$81,500.00
50590	Depreciation/Amortization			(\$41,884.31)	(\$50,000.00)	(\$41,884.31)	(\$8,115.69)	(\$43,000.00)	(\$44,000.00)	(\$44,000.00)	(\$44,000.00)	(\$44,000.00)
Non-Taxable Expenses (Depreciation)				(\$41,884.31)	(\$50,000.00)	(\$41,884.31)	(\$8,115.69)	(\$43,000.00)	(\$44,000.00)	(\$44,000.00)	(\$44,000.00)	(\$44,000.00)
Total Expenses				\$327,526.09	\$488,041.00	\$408,708.50	\$79,332.50	\$480,388.00	\$401,308.00	\$408,816.00	\$414,198.00	\$472,859.00
Surplus/ (Deficit)				\$121,951.87	\$0.00	\$96,844.68	(\$96,844.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$461,199.98		\$505,866.98		\$555,866.98	\$585,866.98	\$615,866.98	\$655,866.98	\$685,866.98
30999	Operational Surplus reserve			\$50,000.00		\$50,000.00		\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$5,000.00
Reserves				\$511,199.98		\$555,866.98		\$605,866.98	\$635,866.98	\$665,866.98	\$705,866.98	\$690,866.98

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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D'Arcy Dev-Birkenhead Refuse

1904

40000 1904	Requisition	8,281	10,351	10,351	10,351	10,351	10,351
40010 1904	Parcel Tax	31,250	39,063	39,063	39,063	39,063	39,063

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BIRKENHEAD LK REFUSE	2,220,847	8,281	10,351	10,351	10,351	10,351	10,351
Est. Residential Tax rate /1,000		0.4870	0.4661	0.4661	0.4661	0.4661	0.4661
D'ARCY DEVINE REFUSE	22,280,409						
PARCEL TAX E (LSA9)	Folios 360	31,250	39,063	39,063	39,063	39,063	39,063
	*Est. Cost per Parcel	\$ 91.62	\$ 114.20	\$ 114.20	\$ 114.20	\$ 114.20	\$ 114.20

*Includes Provincial fee of 5.25%

Requisition maximums

Dollar Maximum	\$ 39,063	D'Arcy Devine
Tax Rate (per \$1,000)	none	
Dollar Maximum	\$ 10,351	Birkenhead Lake
Tax Rate (per \$1,000)	none	

Jurisdiction	Bylaw 484/566/567/1750/1749	Bylaw 1750 is Birkenhead; Bylaw 1749 is D'Arcy/Devine
Debt Issue #		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides refuse disposal for a defined area in Electoral Area C including the communities of Birkenhead Lake, D'arcy, Devine, Blackwater Lake Road and Spetch Creek.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1904 - Darcy Devine Birkenhead Refuse										
Revenues										
40000	Requisition		\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$0.00	\$10,351.00	25%	
Requisitions			\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$0.00	\$10,351.00	25%	
40010	Parcel Tax		\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$0.00	\$39,063.00	25%	
Parcel Tax			\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$0.00	\$39,063.00	25%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$175.22	\$160.00	\$22.64	\$31.26	\$128.74	\$31.00	-1%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$7,448.10	\$10,055.00	\$7,018.00	\$9,568.00	\$487.00	\$9,850.00	3%	
Fees & Other Revenues			\$7,623.32	\$10,215.00	\$7,040.64	\$9,599.26	\$615.74	\$9,881.00	3%	
40705	Donations & Other Contributions		\$0.00	\$19,311.00	\$0.00	\$0.00	\$19,311.00	\$0.00		
Grants			\$0.00	\$19,311.00	\$0.00	\$0.00	\$19,311.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available		\$10,347.00	(\$16,917.00)	(\$14,652.11)	(\$14,652.11)	(\$2,264.89)	(\$20,338.00)	39%	
Surplus Deficit Prior Year			\$10,347.00	(\$16,917.00)	(\$14,652.11)	(\$14,652.11)	(\$2,264.89)	(\$20,338.00)	39%	
43000	Transfers from Other Service	CC1000	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00		Area C Gas Tax funds for recycling infrastructure
43000	Transfers from Other Service	CC1000	\$1,500.00	\$7,150.00	\$2,062.35	\$2,062.35	\$5,087.65	\$5,088.00	147%	Area C Amenity: 2021 is tenure application
43000	Transfers from Other Service	CC1000	\$2,411.93	\$200.00	\$0.00	\$192.46	\$7.54	\$0.00	-100%	COVID19 Restart grant for response costs & revenue
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		Area C Amenity for operational deficiencies
43000	Transfers from Other Service	CC1900	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	0%	MMBC recycling revenue from Pemberton transfer stn
43000	Transfers from Other Service	CC1905	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	0%	Anderson Lake Refuse
43000	Transfers from Other Service	CC2903	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		Area C Select funds for rental of metal bins
44000	Transfer from Reserve	SP94	\$0.00	\$4,266.00	\$0.00	\$4,266.00	\$0.00	\$0.00	-100%	Transfer from Operational surplus reserve
Transfer Revenue			\$10,911.93	\$118,616.00	\$9,062.35	\$13,520.81	\$105,095.19	\$144,088.00	966%	
Total Revenues			\$68,413.25	\$170,756.00	\$40,981.88	\$47,998.96	\$122,757.04	\$183,045.00	1057%	
Expenses										
50180	Travel		\$720.98	\$250.00	\$54.87	\$54.87	\$195.13	\$75.00	37%	Staff travel to transfer station
50190	Advertising		\$0.00	\$0.00	\$0.00	\$138.55	(\$138.55)	\$150.00	8%	Advertising operating hours
50210	Communications		\$467.52	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00		New signs and recycling brochure
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50570	Consulting - Other		\$0.00	\$6,900.00	\$1,812.35	\$1,812.35	\$5,087.65	\$5,088.00	181%	Tenure app requirements using Area C Amenity
50580	Contracted Services		\$39,227.89	\$38,500.00	\$29,316.09	\$38,618.32	(\$118.32)	\$40,220.00	4%	Attendant, garbage service and scrap metal services
50580	Contracted Services	U19	\$9,200.00	\$9,200.00	\$9,150.89	\$11,448.39	(\$2,248.39)	\$11,500.00	0%	Recycling operations; higher costs
50590	Depreciation/Amortization		\$3,333.08	\$6,666.00	\$0.00	\$3,333.08	\$3,332.92	\$8,000.00	140%	Posted at year-end Liability insurance and property & equip. insurance.
50600	Insurance		\$507.57	\$546.00	\$1,130.59	\$1,130.59	(\$584.59)	\$1,045.00	-8%	2021 includes adj of \$267
50605	Licenses & Permits		\$0.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	-100%	Tenure application using Area C Amenity
50650	Operating Supplies - Other		\$308.77	\$500.00	\$84.21	\$268.91	\$231.09	\$500.00	86%	
50650	Operating Supplies - Other	SP214	\$147.21	\$200.00	\$0.00	\$0.00	\$200.00	\$0.00		Covid19 response supplies
50670	Service / Site Maintenance		\$3,556.20	\$4,000.00	\$2,050.00	\$3,414.80	\$585.20	\$4,000.00	17%	Snowplowing and sanding
50690	Utilities - Hydro		\$1,203.23	\$1,260.00	\$1,041.13	\$1,515.22	(\$255.22)	\$1,565.00	3%	
50700	Utilities - Telephone		\$865.75	\$900.00	\$650.42	\$866.98	\$33.02	\$900.00	4%	
53200	Time Allocation from Other Services	CC1904	\$18,517.52	\$8,000.00	\$7,636.55	\$8,567.69	(\$567.69)	\$15,000.00	75%	UES Staff spent on service; 2022 budget higher for new recycling structure
53200	Time Allocation from Other Services	SP214	\$2,264.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		UES Staff spent on service for Covid safety plan
Operating Expenses			\$80,570.44	\$77,422.00	\$53,427.10	\$71,669.75	\$5,752.25	\$89,293.00	25%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1904 - Darcy Devine Birkenhead Refuse								
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00		Recycling building using Area C Gas Tax CWF
Capital Expenditures	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$5,828.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,752.00		Transfer to Capital reserve
Transfer Expenses	\$5,828.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,752.00		
50590 Depreciation/Amortization	(\$3,333.08)	(\$6,666.00)	\$0.00	(\$3,333.08)	(\$3,332.92)	(\$8,000.00)	140%	
Non-Taxable Expenses (Depreciation)	(\$3,333.08)	(\$6,666.00)	\$0.00	(\$3,333.08)	(\$3,332.92)	(\$8,000.00)	140%	
Total Expenses	\$83,065.36	\$170,756.00	\$53,427.10	\$68,336.67	\$102,419.33	\$183,045.00	165%	
Surplus/ (Deficit)	(\$14,652.11)	\$0.00	(\$12,445.22)	(\$20,337.71)	\$20,337.71	\$0.00		
30000 Reserve - Capital Works and Equipment	\$15,941.06		\$15,941.06	\$15,941.06		\$17,693.06		
30999 Operational Surplus reserve	\$4,266.00		\$4,266.00	\$4,266.00		\$0.00		
Reserves	\$20,207.06		\$20,207.06	\$20,207.06		\$17,693.06		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1904 - Darcy Devine Birkenhead Refuse												
Revenues												
40000	Requisition			\$8,281.00	\$8,281.00	\$8,281.00	\$0.00	\$10,351.00	\$10,351.00	\$10,351.00	\$10,351.00	\$10,351.00
Requisitions				\$8,281.00	\$8,281.00	\$8,281.00	\$0.00	\$10,351.00	\$10,351.00	\$10,351.00	\$10,351.00	\$10,351.00
40010	Parcel Tax			\$31,250.00	\$31,250.00	\$31,250.00	\$0.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00
Parcel Tax				\$31,250.00	\$31,250.00	\$31,250.00	\$0.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$175.22	\$160.00	\$31.26	\$128.74	\$31.00	\$32.00	\$33.00	\$34.00	\$35.00
40230	Dumping/Tipping Fees			\$7,448.10	\$10,055.00	\$9,568.00	\$487.00	\$9,850.00	\$10,343.00	\$10,343.00	\$10,653.00	\$10,653.00
Fees & Other Revenues				\$7,623.32	\$10,215.00	\$9,599.26	\$615.74	\$9,881.00	\$10,375.00	\$10,376.00	\$10,687.00	\$10,688.00
40705	Donations & Other Contributions			\$0.00	\$19,311.00	\$0.00	\$19,311.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$0.00	\$19,311.00	\$0.00	\$19,311.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			\$10,347.00	(\$16,917.00)	(\$14,652.11)	(\$2,264.89)	(\$20,338.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$10,347.00	(\$16,917.00)	(\$14,652.11)	(\$2,264.89)	(\$20,338.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$1,500.00	\$7,150.00	\$2,062.35	\$5,087.65	\$5,088.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$2,411.93	\$200.00	\$192.46	\$7.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1900	Pemberton Refuse Gre	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
43000	Transfers from Other Service	CC1905	Anderson Lake Refuse	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00	\$6,000.00	\$7,562.00	\$7,562.00
43000	Transfers from Other Service	CC2903	Electoral Area C Select	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$4,266.00	\$4,266.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$10,911.93	\$118,616.00	\$13,520.81	\$105,095.19	\$144,088.00	\$7,000.00	\$7,000.00	\$8,562.00	\$8,562.00
Total Revenues				\$68,413.25	\$170,756.00	\$47,998.96	\$122,757.04	\$183,045.00	\$66,789.00	\$66,790.00	\$68,663.00	\$68,664.00
Expenses												
50180	Travel			\$720.98	\$250.00	\$54.87	\$195.13	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50190	Advertising			\$0.00	\$0.00	\$138.55	(\$138.55)	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50210	Communications			\$467.52	\$0.00	\$0.00	\$0.00	\$1,000.00	\$258.00	\$258.00	\$258.00	\$258.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50570	Consulting - Other			\$0.00	\$6,900.00	\$1,812.35	\$5,087.65	\$5,088.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$39,227.89	\$38,500.00	\$38,618.32	(\$118.32)	\$40,220.00	\$41,427.00	\$42,670.00	\$43,950.00	\$45,269.00
50580	Contracted Services	U19	Recycling	\$9,200.00	\$9,200.00	\$11,448.39	(\$2,248.39)	\$11,500.00	\$11,845.00	\$12,200.00	\$12,566.00	\$12,943.00
50590	Depreciation/Amortization			\$3,333.08	\$6,666.00	\$3,333.08	\$3,332.92	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
50600	Insurance			\$507.57	\$546.00	\$1,130.59	(\$584.59)	\$1,045.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50605	Licenses & Permits			\$0.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$308.77	\$500.00	\$268.91	\$231.09	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Re	\$147.21	\$200.00	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$3,556.20	\$4,000.00	\$3,414.80	\$585.20	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50690	Utilities - Hydro			\$1,203.23	\$1,260.00	\$1,515.22	(\$255.22)	\$1,565.00	\$1,612.00	\$1,660.00	\$1,710.00	\$1,761.00
50700	Utilities - Telephone			\$865.75	\$900.00	\$866.98	\$33.02	\$900.00	\$927.00	\$955.00	\$984.00	\$1,014.00
53200	Time Allocation from Other Services	CC1904	Darcy Dev-Birkenhead	\$18,517.52	\$8,000.00	\$8,567.69	(\$567.69)	\$15,000.00	\$4,573.00	\$2,723.00	\$2,689.00	\$726.00
53200	Time Allocation from Other Services	SP214	2020/2021 Covid19 Re	\$2,264.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$80,570.44	\$77,422.00	\$71,669.75	\$5,752.25	\$89,293.00	\$74,789.00	\$74,790.00	\$76,663.00	\$76,664.00
99996	Fixed Asset Increase			\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1904 - DArcy Devine Birkenhead Refuse									
Capital Expenditures	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$5,828.00	\$0.00	\$0.00	\$0.00	\$1,752.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,828.00	\$0.00	\$0.00	\$0.00	\$1,752.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization	(\$3,333.08)	(\$6,666.00)	(\$3,333.08)	(\$3,332.92)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)
Non-Taxable Expenses (Depreciation)	(\$3,333.08)	(\$6,666.00)	(\$3,333.08)	(\$3,332.92)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)
Total Expenses	\$83,065.36	\$170,756.00	\$68,336.67	\$102,419.33	\$183,045.00	\$66,789.00	\$66,790.00	\$68,663.00	\$68,664.00
Surplus/ (Deficit)	(\$14,652.11)	\$0.00	(\$20,337.71)	\$20,337.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$15,941.06		\$15,941.06		\$17,693.06	\$17,693.06	\$17,693.06	\$17,693.06	\$17,693.06
30999 Operational Surplus reserve	\$4,266.00		\$4,266.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$20,207.06		\$20,207.06		\$17,693.06	\$17,693.06	\$17,693.06	\$17,693.06	\$17,693.06

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Anderson Lake Refuse

1905

40010 1905 Parcel Tax	6,250	6,250	6,250	6,250	7,812	7,812
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ANDERSON LAKE GARBAGE	2,755,328
PARCEL TAX H (LSA16)	Folios 117

6,250	6,250	6,250	6,250	7,812	7,812
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Requisition maximums	
Dollar Maximum	\$ 6,250
Tax Rate (per \$1,000)	none

Est. Cost per Parcel	\$ 56.22	\$ 56.22	\$ 56.22	\$ 56.22	\$ 70.27	\$ 70.27
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*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 499 /1322 /1408 /1659
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides refuse disposal for the Anderson Lake area.

Items of Significance

Funding contributed to the Devine transfer station.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1905 - Anderson Lake Refuse								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	\$6,250.00	0%	
Parcel Tax	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	\$6,250.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.11	\$0.00	-100%	
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.11	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$6,249.89	\$6,250.00	\$6,249.89	\$6,249.89	\$0.11	\$6,250.00	-100%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	0%	Transfer of revenue to D'Arcy Devine Refuse (CC1904)
Transfer Expenses	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	\$6,250.00	0%	
Surplus/ (Deficit)	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.11	\$0.00		
Reserves	\$0.00		\$0.00	\$0.00		\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1905 - Anderson Lake Refuse									
Revenues									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	\$6,250.00	\$6,250.00	\$6,250.00	\$7,812.00	\$7,812.00
Parcel Tax	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	\$6,250.00	\$6,250.00	\$6,250.00	\$7,812.00	\$7,812.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$0.11)	\$0.00	(\$0.11)	\$0.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	\$0.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$6,249.89	\$6,250.00	\$6,249.89	\$0.11	\$6,250.00	\$6,250.00	\$6,250.00	\$7,812.00	\$7,812.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Operating Expenses	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00	\$6,000.00	\$7,562.00	\$7,562.00
Transfer Expenses	\$6,000.00	\$6,000.00	\$6,000.00	\$0.00	\$6,000.00	\$6,000.00	\$6,000.00	\$7,562.00	\$7,562.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$6,250.00	\$6,250.00	\$6,250.00	\$0.00	\$6,250.00	\$6,250.00	\$6,250.00	\$7,812.00	\$7,812.00
Surplus/ (Deficit)	(\$0.11)	\$0.00	(\$0.11)	\$0.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$0.00		\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Area A Refuse Grounds 1906

40000 1906	Requisition	27,010	36,041	42,237	52,640	47,445	57,446
40010 1906	Parcel Tax	34,304	36,304	36,304	36,304	36,304	36,304
		61,314	72,345	78,541	88,944	83,749	93,750

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

ELECTORAL AREA A	31,730,464	27,010	36,041	42,237	52,640	47,445	57,446
Est. Residential Tax rate /1,000		0.0906	0.1136	0.1331	0.1659	0.1495	0.1810
PARCEL TAX	Folios	815	34,304	36,304	36,304	36,304	36,304
	Est. Cost per Parcel		\$ 46.95	\$ 46.88	\$ 46.88	\$ 46.88	\$ 46.88

*Includes Provincial fee of 5.25%

Requisition maximums	
Dollar Maximum	\$ 93,750
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaw 139/512/607/1404/1655	
Debt Issue #	none	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides refuse disposal for Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1906 - Area A Refuse Grounds										
Revenues										
40000	Requisition		\$26,229.00	\$27,010.00	\$27,010.00	\$27,010.00	\$0.00	\$36,041.00	33%	
Requisitions			\$26,229.00	\$27,010.00	\$27,010.00	\$27,010.00	\$0.00	\$36,041.00	33%	
40010	Parcel Tax		\$34,304.00	\$34,304.00	\$34,304.00	\$34,304.00	\$0.00	\$36,304.00	6%	
Parcel Tax			\$34,304.00	\$34,304.00	\$34,304.00	\$34,304.00	\$0.00	\$36,304.00	6%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$603.99	\$604.00	\$93.22	\$128.72	\$475.28	\$129.00	0%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$12,488.50	\$12,184.00	\$10,685.00	\$13,470.00	(\$1,286.00)	\$16,000.00	19%	Increase due to new tipping fees
40300	Miscellaneous Revenue		\$2,516.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		BC Used Oil Mgmt Assoc for waste oil collected (2020)
Fees & Other Revenues			\$15,609.25	\$12,788.00	\$10,778.22	\$13,598.72	(\$810.72)	\$16,129.00	19%	
40705	Donations & Other Contributions		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	-100%	Boralex donation for new recycling trailer (\$10K total)
Grants			\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	-100%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available		\$18,991.97	\$15,413.00	\$15,642.84	\$15,642.84	(\$229.84)	\$4,801.00	-69%	
Surplus Deficit Prior Year			\$18,991.97	\$15,413.00	\$15,642.84	\$15,642.84	(\$229.84)	\$4,801.00	-69%	
43000	Transfers from Other Service	CC1000	\$238.09	\$500.00	\$0.00	\$945.46	(\$445.46)	\$0.00	-100%	COVID19 Restart grant for response costs & interest loss
43000	Transfers from Other Service	CC1000	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00		N PILT reserve for waste audit (50900); Feb 2021 Bd Res
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		N PILT reserve for trench assessment (50540)
43000	Transfers from Other Service	CC1902	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	0%	Transfer from Lillooet Landfill for recycling revenue
44000	Transfer from Reserve		\$0.00	\$6,500.00	\$0.00	\$0.00	\$6,500.00	\$0.00		Capital reserve for structure for recycling now in 2023
Transfer Revenue			\$1,738.09	\$13,500.00	\$1,500.00	\$2,445.46	\$11,054.54	\$21,500.00	779%	
Total Revenues			\$101,872.31	\$108,015.00	\$94,235.06	\$98,001.02	\$10,013.98	\$114,775.00	668%	
Expenses										
50190	Advertising		\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00		
50210	Communications		\$381.45	\$3,000.00	\$0.00	\$171.20	\$2,828.80	\$1,000.00	484%	For new guides & communications
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50540	Consulting Engineering		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Septic trench risk assessment
50580	Contracted Services		\$38,951.68	\$42,400.00	\$25,009.00	\$40,086.60	\$2,313.40	\$43,400.00	8%	
50580	Contracted Services	U19	\$4,887.72	\$7,000.00	\$3,363.00	\$3,975.60	\$3,024.40	\$5,000.00	26%	
50590	Depreciation/Amortization		\$3,621.26	\$4,145.00	\$0.00	\$3,621.26	\$523.74	\$3,622.00	0%	Posted at year-end
50600	Insurance		\$1,208.99	\$3,044.00	\$3,198.26	\$3,177.26	(\$133.26)	\$3,617.00	14%	Property & equipment, ICBC & liability ins
50605	Licenses & Permits		\$200.34	\$225.00	\$0.00	\$200.34	\$24.66	\$225.00	12%	Permit -Septic Trench
50650	Operating Supplies - Other		\$2,024.26	\$1,000.00	\$672.43	\$715.21	\$284.79	\$1,248.00	74%	Ice melt, trash liners, signs
50650	Operating Supplies - Other	SP214	\$7.78	\$500.00	\$0.00	\$0.00	\$500.00	\$0.00		Supplies due to Covid-19
50650	Operating Supplies - Other	U19	\$0.00	\$400.00	\$0.00	\$440.92	(\$40.92)	\$445.00	1%	
50670	Service / Site Maintenance		\$2,665.06	\$4,500.00	\$3,957.03	\$5,743.78	(\$1,243.78)	\$8,000.00	39%	Snowplowing, sanding, shovelling, drive brushing, removing fridge freon and tires
50675	Tipping Fee Surcharge		\$10,733.30	\$10,200.00	\$9,959.34	\$11,931.28	(\$1,731.28)	\$12,400.00	4%	To Lillooet Landfill -1902
50690	Utilities - Hydro		(\$81.07)	\$500.00	\$148.32	\$215.26	\$284.74	\$240.00	11%	2020 includes corrections for billing estimates (solar panels)
50700	Utilities - Telephone		\$642.16	\$1,440.00	\$1,174.34	\$1,390.44	\$49.56	\$1,450.00	4%	Phone line w/ internet in office building
50900	Special Projects		\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00		Waste audit to assist in prioritizing communications
53200	Time Allocation from Other Services	CC1906	\$5,613.59	\$8,000.00	\$9,002.26	\$11,346.30	(\$3,346.30)	\$12,000.00	6%	Time allocation on service high
53200	Time Allocation from Other Services	SP214	\$230.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		UES Staff spent on service for Covid safety plan
Operating Expenses			\$71,336.83	\$92,104.00	\$56,733.98	\$83,265.45	\$8,838.55	\$113,397.00	36%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1906 - Area A Refuse Grounds									
99996	Fixed Asset Increase	\$0.00	\$6,500.00	\$0.00	\$0.00	\$6,500.00	\$0.00		For structure for recycling (moved to 2023) Cargo Trailer for GBTS, using \$10K Boralex donation
99996	Fixed Asset Increase	\$12,607.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Capital Expenditures		\$12,607.90	\$6,500.00	\$0.00	\$0.00	\$6,500.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$4,514.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$5,000.00	-50%	Transfer to Capital reserve
53000	Transfer to Reserve	\$1,392.00	\$3,556.00	\$3,556.00	\$3,556.00	\$0.00	\$0.00	-100%	Transfer to Operational Surplus reserve
Transfer Expenses		\$5,906.00	\$13,556.00	\$13,556.00	\$13,556.00	\$0.00	\$5,000.00	-63%	
50590	Depreciation/Amortization	(\$3,621.26)	(\$4,145.00)	\$0.00	(\$3,621.26)	(\$523.74)	(\$3,622.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$3,621.26)	(\$4,145.00)	\$0.00	(\$3,621.26)	(\$523.74)	(\$3,622.00)	0%	
Total Expenses		\$86,229.47	\$108,015.00	\$70,289.98	\$93,200.19	\$14,814.81	\$114,775.00	-27%	
Surplus/ (Deficit)		\$15,642.84	\$0.00	\$23,945.08	\$4,800.83	(\$4,800.83)	\$0.00		
30000	Reserve - Capital Works and Equipment	\$63,284.48		\$73,284.48	\$73,284.48		\$78,284.48		
30999	Operational Surplus reserve	\$6,369.00		\$9,925.00	\$9,925.00		\$9,925.00		
Reserves		\$69,653.48		\$83,209.48	\$83,209.48		\$88,209.48		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1906 - Area A Refuse Grounds												
Revenues												
40000	Requisition			\$26,229.00	\$27,010.00	\$27,010.00	\$0.00	\$36,041.00	\$42,237.00	\$52,640.00	\$47,445.00	\$57,446.00
Requisitions				\$26,229.00	\$27,010.00	\$27,010.00	\$0.00	\$36,041.00	\$42,237.00	\$52,640.00	\$47,445.00	\$57,446.00
40010	Parcel Tax			\$34,304.00	\$34,304.00	\$34,304.00	\$0.00	\$36,304.00	\$36,304.00	\$36,304.00	\$36,304.00	\$36,304.00
Parcel Tax				\$34,304.00	\$34,304.00	\$34,304.00	\$0.00	\$36,304.00	\$36,304.00	\$36,304.00	\$36,304.00	\$36,304.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$603.99	\$604.00	\$128.72	\$475.28	\$129.00	\$135.00	\$140.00	\$145.00	\$150.00
40230	Dumping/Tipping Fees			\$12,488.50	\$12,184.00	\$13,470.00	(\$1,286.00)	\$16,000.00	\$16,000.00	\$16,320.00	\$16,320.00	\$16,646.00
40300	Miscellaneous Revenue			\$2,516.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues				\$15,609.25	\$12,788.00	\$13,598.72	(\$810.72)	\$16,129.00	\$16,135.00	\$16,460.00	\$16,465.00	\$16,796.00
40705	Donations & Other Contributions			\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			\$18,991.97	\$15,413.00	\$15,642.84	(\$229.84)	\$4,801.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$18,991.97	\$15,413.00	\$15,642.84	(\$229.84)	\$4,801.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$238.09	\$500.00	\$945.46	(\$445.46)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1902	Lillooet Area Refuse Grounds	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
44000	Transfer from Reserve			\$0.00	\$6,500.00	\$0.00	\$6,500.00	\$0.00	\$6,500.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$1,738.09	\$13,500.00	\$2,445.46	\$11,054.54	\$21,500.00	\$8,000.00	\$1,500.00	\$1,500.00	\$1,500.00
Total Revenues				\$101,872.31	\$108,015.00	\$98,001.02	\$10,013.98	\$114,775.00	\$102,676.00	\$106,904.00	\$101,714.00	\$112,046.00
Expenses												
50190	Advertising			\$0.00	\$500.00	\$0.00	\$500.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50210	Communications			\$381.45	\$3,000.00	\$171.20	\$2,828.80	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540	Consulting Engineering			\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$38,951.68	\$42,400.00	\$40,086.60	\$2,313.40	\$43,400.00	\$44,702.00	\$46,043.00	\$47,424.00	\$48,847.00
50580	Contracted Services	U19	Recycling	\$4,887.72	\$7,000.00	\$3,975.60	\$3,024.40	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50590	Depreciation/Amortization			\$3,621.26	\$4,145.00	\$3,621.26	\$523.74	\$3,622.00	\$4,145.00	\$4,145.00	\$4,145.00	\$4,145.00
50600	Insurance			\$1,208.99	\$3,044.00	\$3,177.26	(\$133.26)	\$3,617.00	\$3,726.00	\$3,838.00	\$3,953.00	\$4,072.00
50605	Licenses & Permits			\$200.34	\$225.00	\$200.34	\$24.66	\$225.00	\$232.00	\$239.00	\$246.00	\$253.00
50650	Operating Supplies - Other			\$2,024.26	\$1,000.00	\$715.21	\$284.79	\$1,248.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Re	\$7.78	\$500.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other	U19	Recycling	\$0.00	\$400.00	\$440.92	(\$40.92)	\$445.00	\$458.00	\$472.00	\$486.00	\$501.00
50670	Service / Site Maintenance			\$2,665.06	\$4,500.00	\$5,743.78	(\$1,243.78)	\$8,000.00	\$7,210.00	\$7,426.00	\$7,649.00	\$7,878.00
50675	Tipping Fee Surcharge			\$10,733.30	\$10,200.00	\$11,931.28	(\$1,731.28)	\$12,400.00	\$12,772.00	\$13,155.00	\$13,550.00	\$13,957.00
50690	Utilities - Hydro			(\$81.07)	\$500.00	\$215.26	\$284.74	\$240.00	\$247.00	\$254.00	\$262.00	\$270.00
50700	Utilities - Telephone			\$642.16	\$1,440.00	\$1,390.44	\$49.56	\$1,450.00	\$1,494.00	\$1,539.00	\$1,585.00	\$1,633.00
50900	Special Projects			\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$8,000.00	\$0.00	\$8,500.00
53200	Time Allocation from Other Services	CC1906	Area A Refuse Grounds	\$5,613.59	\$8,000.00	\$11,346.30	(\$3,346.30)	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00
53200	Time Allocation from Other Services	SP214	2020/2021 Covid19 Re	\$230.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$71,336.83	\$92,104.00	\$83,265.45	\$8,838.55	\$113,397.00	\$95,321.00	\$106,049.00	\$100,859.00	\$112,254.00
99996	Fixed Asset Increase			\$0.00	\$6,500.00	\$0.00	\$6,500.00	\$0.00	\$6,500.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1906 - Area A Refuse Grounds									
99996 Fixed Asset Increase	\$12,607.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$12,607.90	\$6,500.00	\$0.00	\$6,500.00	\$0.00	\$6,500.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$4,514.00	\$10,000.00	\$10,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$3,937.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$1,392.00	\$3,556.00	\$3,556.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,906.00	\$13,556.00	\$13,556.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$3,937.00
50590 Depreciation/Amortization	(\$3,621.26)	(\$4,145.00)	(\$3,621.26)	(\$523.74)	(\$3,622.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)
Non-Taxable Expenses (Depreciation)	(\$3,621.26)	(\$4,145.00)	(\$3,621.26)	(\$523.74)	(\$3,622.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)
Total Expenses	\$86,229.47	\$108,015.00	\$93,200.19	\$14,814.81	\$114,775.00	\$102,676.00	\$106,904.00	\$101,714.00	\$112,046.00
Surplus/ (Deficit)	\$15,642.84	\$0.00	\$4,800.83	(\$4,800.83)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$63,284.48		\$73,284.48		\$78,284.48	\$76,784.48	\$81,784.48	\$86,784.48	\$90,721.48
30999 Operational Surplus reserve	\$6,369.00		\$9,925.00		\$9,925.00	\$9,925.00	\$9,925.00	\$9,925.00	\$9,925.00
Reserves	\$69,653.48		\$83,209.48		\$88,209.48	\$86,709.48	\$91,709.48	\$96,709.48	\$100,646.48

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Furry Creek Refuse Disposal 1908

40000 1908 Requisition	70,527	73,108	81,033	85,259	85,760	90,836
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

FURRY CREEK GARBAGE	34,861,002	70,527	73,108	81,033	85,259	85,760	90,836
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Requisition maximums	TOTAL	34,861,002	70,527	73,108	81,033	85,259	85,760	90,836
Dollar Maximum	\$ 187,500							
Tax Rate (per \$1,000)	Est. Residential Tax rate /1,000	0.2398	0.2097	0.2324	0.2446	0.2460	0.2606	

Jurisdiction	Bylaw 530/1618
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides solid waste disposal for Furry Creek.

Items of Significance

Contract costs reflect service charges for curbside pickups of garbage, recycling and organics.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1908 - Furry Creek Refuse Disposal									
Revenues									
40000 Requisition		\$65,279.00	\$70,527.00	\$70,527.00	\$70,527.00	\$0.00	\$73,108.00	4%	
Requisitions		\$65,279.00	\$70,527.00	\$70,527.00	\$70,527.00	\$0.00	\$73,108.00	4%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$366.47	\$367.00	\$47.52	\$65.63	\$301.37	\$100.00	52%	Interest earned on reserve balances
40235 Recycling Revenue		\$5,080.39	\$5,080.00	\$3,886.11	\$5,199.06	(\$119.06)	\$5,252.00	1%	
Fees & Other Revenues		\$5,446.86	\$5,447.00	\$3,933.63	\$5,264.69	\$182.31	\$5,352.00	2%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$16,863.00	\$13,696.00	\$13,696.05	\$13,696.05	(\$0.05)	\$13,295.00	-3%	
Surplus Deficit Prior Year		\$16,863.00	\$13,696.00	\$13,696.05	\$13,696.05	(\$0.05)	\$13,295.00	-3%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$652.15	(\$652.15)	\$0.00	-100%	COVID19 Restart grant for interest loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$652.15	(\$652.15)	\$0.00		
Total Revenues		\$87,588.86	\$89,670.00	\$88,156.68	\$90,139.89	(\$469.89)	\$91,755.00	2%	
Expenses									
50180 Travel		\$53.10	\$50.00	\$10.62	\$21.24	\$28.76	\$50.00	135%	
50195 Meeting Costs		\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00		
50210 Communications		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$750.00		
50410 Software		\$62.85	\$100.00	\$0.00	\$0.00	\$100.00	\$130.00		Recollect App
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$41,990.56	\$46,800.00	\$29,703.55	\$39,636.91	\$7,163.09	\$42,500.00	7%	Curbside refuse collection costs
50580 Contracted Services	SP147 Curbside Organics Pro	\$23,235.32	\$31,200.00	\$20,738.60	\$29,747.20	\$1,452.80	\$31,475.00	6%	Curbside organics collection
50650 Operating Supplies - Other		\$0.00	\$0.00	\$358.72	\$358.72	(\$358.72)	\$0.00	-100%	Signs, posts / bases
50670 Service / Site Maintenance		\$1,771.75	\$3,000.00	\$350.00	\$1,649.76	\$1,350.24	\$8,500.00	415%	2022 Includes waste audit; recycling & organics TuneUp
53200 Time Allocation from Other Services	CC1908 Furry Creek Refuse Dis	\$6,270.34	\$7,500.00	\$4,146.91	\$5,134.48	\$2,365.52	\$7,500.00	46%	Staff time on service
Operating Expenses		\$73,633.92	\$89,400.00	\$55,558.40	\$76,798.31	\$12,601.69	\$91,655.00	19%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$258.89	\$270.00	\$33.62	\$46.44	\$223.56	\$100.00	115%	Interest transferred to capital reserve
Transfer Expenses		\$258.89	\$270.00	\$33.62	\$46.44	\$223.56	\$100.00	115%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$73,892.81	\$89,670.00	\$55,592.02	\$76,844.75	\$12,825.25	\$91,755.00	135%	
Surplus/ (Deficit)		\$13,696.05	\$0.00	\$32,564.66	\$13,295.14	(\$13,295.14)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$29,991.93		\$30,025.55	\$30,037.74		\$30,137.74		
30999 Operational Surplus reserve		\$12,405.89		\$12,405.89	\$12,405.89		\$12,405.89		
Reserves		\$42,397.82		\$42,431.44	\$42,443.63		\$42,543.63		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1908 - Furry Creek Refuse Disposal											
Revenues											
40000	Requisition		\$65,279.00	\$70,527.00	\$70,527.00	\$0.00	\$73,108.00	\$81,033.00	\$85,259.00	\$85,760.00	\$90,836.00
Requisitions			\$65,279.00	\$70,527.00	\$70,527.00	\$0.00	\$73,108.00	\$81,033.00	\$85,259.00	\$85,760.00	\$90,836.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$366.47	\$367.00	\$65.63	\$301.37	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
40235	Recycling Revenue		\$5,080.39	\$5,080.00	\$5,199.06	(\$119.06)	\$5,252.00	\$5,357.00	\$5,464.00	\$5,573.00	\$5,684.00
Fees & Other Revenues			\$5,446.86	\$5,447.00	\$5,264.69	\$182.31	\$5,352.00	\$5,457.00	\$5,564.00	\$5,673.00	\$5,784.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$16,863.00	\$13,696.00	\$13,696.05	(\$0.05)	\$13,295.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$16,863.00	\$13,696.00	\$13,696.05	(\$0.05)	\$13,295.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$652.15	(\$652.15)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$5,000.00	\$3,000.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$652.15	(\$652.15)	\$0.00	\$2,500.00	\$5,000.00	\$3,000.00	\$0.00
Total Revenues			\$87,588.86	\$89,670.00	\$90,139.89	(\$469.89)	\$91,755.00	\$88,990.00	\$95,823.00	\$94,433.00	\$96,620.00
Expenses											
50180	Travel		\$53.10	\$50.00	\$21.24	\$28.76	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50195	Meeting Costs		\$0.00	\$500.00	\$0.00	\$500.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50210	Communications		\$0.00	\$0.00	\$0.00	\$0.00	\$750.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software		\$62.85	\$100.00	\$0.00	\$100.00	\$130.00	\$134.00	\$138.00	\$142.00	\$146.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$41,990.56	\$46,800.00	\$39,636.91	\$7,163.09	\$42,500.00	\$43,775.00	\$45,088.00	\$46,441.00	\$47,834.00
50580	Contracted Services	SP147 Curbside Organics Pro	\$23,235.32	\$31,200.00	\$29,747.20	\$1,452.80	\$31,475.00	\$32,239.00	\$33,206.00	\$34,202.00	\$35,228.00
50650	Operating Supplies - Other		\$0.00	\$0.00	\$358.72	(\$358.72)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance		\$1,771.75	\$3,000.00	\$1,649.76	\$1,350.24	\$8,500.00	\$4,200.00	\$8,500.00	\$4,500.00	\$4,000.00
53200	Time Allocation from Other Services	CC1908 Furry Creek Refuse Dis	\$6,270.34	\$7,500.00	\$5,134.48	\$2,365.52	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00	\$8,442.00
Operating Expenses			\$73,633.92	\$89,400.00	\$76,798.31	\$12,601.69	\$91,655.00	\$88,890.00	\$95,723.00	\$94,333.00	\$96,520.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$258.89	\$270.00	\$46.44	\$223.56	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Transfer Expenses			\$258.89	\$270.00	\$46.44	\$223.56	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$73,892.81	\$89,670.00	\$76,844.75	\$12,825.25	\$91,755.00	\$88,990.00	\$95,823.00	\$94,433.00	\$96,620.00
Surplus/ (Deficit)			\$13,696.05	\$0.00	\$13,295.14	(\$13,295.14)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$29,991.93		\$30,037.74		\$30,137.74	\$30,237.74	\$30,337.74	\$30,437.74	\$30,537.74
30999	Operational Surplus reserve		\$12,405.89		\$12,405.89		\$12,405.89	\$9,905.89	\$4,905.89	\$1,905.89	\$1,905.89
Reserves			\$42,397.82		\$42,443.63		\$42,543.63	\$40,143.63	\$35,243.63	\$32,343.63	\$32,443.63

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Britannia Beach Refuse

1909

40000	1909	Requisition	78,844	81,184	92,239	97,980	97,806	103,117
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

BRITANNIA BEACH REFUSE	25,455,940	78,844	81,184	92,239	97,980	97,806	103,117
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Requisition maximums		TOTAL	25,455,940	78,844	81,184	92,239	97,980	97,806	103,117
Dollar Maximum	\$ 35,000								
Tax Rate (per \$1,000)	0.7676 \$ 194,190	Est. Residential Tax rate /1,000	0.3899	0.3189	0.3623	0.3849	0.3842	0.4051	

Jurisdiction	Bylaw 1030/1540
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides solid waste disposal for the community of Britannia Beach.

Items of Significance

Contract costs reflect service charges for curbside pickups of garbage, recycling and organics.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 1909 - Britannia Beach Refuse									
Revenues									
40000 Requisition		\$78,844.00	\$78,844.00	\$78,844.00	\$78,844.00	\$0.00	\$81,184.00	3%	
Requisitions		\$78,844.00	\$78,844.00	\$78,844.00	\$78,844.00	\$0.00	\$81,184.00	3%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$256.16	\$256.00	\$33.16	\$45.79	\$210.21	\$46.00	0%	Interest earned on reserve balances
40235 Recycling Revenue		\$5,729.10	\$5,729.00	\$4,382.57	\$5,863.30	(\$134.30)	\$5,923.00	1%	
Fees & Other Revenues		\$5,985.26	\$5,985.00	\$4,415.73	\$5,909.09	\$75.91	\$5,969.00	1%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$15,793.74	\$20,948.00	\$20,947.53	\$20,947.53	\$0.47	\$18,008.00	-14%	
Surplus Deficit Prior Year		\$15,793.74	\$20,948.00	\$20,947.53	\$20,947.53	\$0.47	\$18,008.00	-14%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$433.00	(\$433.00)	\$0.00	-100%	COVID19 Restart grant for interest loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$433.00	(\$433.00)	\$0.00		
Total Revenues		\$100,623.00	\$105,777.00	\$104,207.26	\$106,133.62	(\$356.62)	\$105,161.00	-10%	
Expenses									
50180 Travel		\$46.02	\$50.00	\$10.62	\$21.24	\$28.76	\$50.00	135%	
50195 Meeting Costs		\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$500.00		
50210 Communications		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$750.00		
50410 Software		\$70.88	\$100.00	\$0.00	\$0.00	\$100.00	\$100.00		Recollect App
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$44,682.41	\$54,000.00	\$38,277.70	\$44,253.77	\$9,746.23	\$47,000.00	6%	Curbside collection costs
50580 Contracted Services	SP147 Curbside Organics Pro	\$26,214.39	\$35,700.00	\$26,409.68	\$33,992.03	\$1,707.97	\$36,115.00	6%	Curbside organics collection
50650 Operating Supplies - Other		\$0.00	\$0.00	\$435.34	\$435.34	(\$435.34)	\$0.00	-100%	Signs, posts / bases
50670 Service / Site Maintenance		\$2,711.75	\$5,000.00	\$350.00	\$2,004.24	\$2,995.76	\$11,350.00	466%	2022 Includes waste audit; recycling & organics TuneUp
51030 Contingency		\$0.00	\$1,577.00	\$0.00	\$0.00	\$1,577.00	\$0.00		
53200 Time Allocation from Other Services	CC1909 Britannia Refuse	\$5,606.28	\$8,500.00	\$6,078.60	\$7,152.46	\$1,347.54	\$9,000.00	26%	Staff time on service
Operating Expenses		\$79,581.73	\$105,677.00	\$71,811.94	\$88,109.08	\$17,567.92	\$105,115.00	19%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$93.74	\$100.00	\$12.17	\$16.81	\$83.19	\$46.00	174%	Transfer to Capital reserve (interest)
Transfer Expenses		\$93.74	\$100.00	\$12.17	\$16.81	\$83.19	\$46.00	174%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$79,675.47	\$105,777.00	\$71,824.11	\$88,125.89	\$17,651.11	\$105,161.00	193%	
Surplus/ (Deficit)		\$20,947.53	\$0.00	\$32,383.15	\$18,007.73	(\$18,007.73)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$10,859.08		\$10,871.25	\$10,875.67		\$10,921.67		
30999 Operational Surplus reserve		\$18,731.00		\$18,731.00	\$18,731.00		\$18,731.00		
Reserves		\$29,590.08		\$29,602.25	\$29,606.67		\$29,652.67		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 1909 - Britannia Beach Refuse												
Revenues												
40000	Requisition			\$78,844.00	\$78,844.00	\$78,844.00	\$0.00	\$81,184.00	\$92,239.00	\$97,980.00	\$97,806.00	\$103,117.00
Requisitions				\$78,844.00	\$78,844.00	\$78,844.00	\$0.00	\$81,184.00	\$92,239.00	\$97,980.00	\$97,806.00	\$103,117.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$256.16	\$256.00	\$45.79	\$210.21	\$46.00	\$46.00	\$46.00	\$46.00	\$46.00
40235	Recycling Revenue			\$5,729.10	\$5,729.00	\$5,863.30	(\$134.30)	\$5,923.00	\$6,041.00	\$6,162.00	\$6,285.00	\$6,411.00
Fees & Other Revenues				\$5,985.26	\$5,985.00	\$5,909.09	\$75.91	\$5,969.00	\$6,087.00	\$6,208.00	\$6,331.00	\$6,457.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			\$15,793.74	\$20,948.00	\$20,947.53	\$0.47	\$18,008.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$15,793.74	\$20,948.00	\$20,947.53	\$0.47	\$18,008.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$433.00	(\$433.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$5,000.00	\$3,000.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$433.00	(\$433.00)	\$0.00	\$3,000.00	\$5,000.00	\$3,000.00	\$0.00
Total Revenues				\$100,623.00	\$105,777.00	\$106,133.62	(\$356.62)	\$105,161.00	\$101,326.00	\$109,188.00	\$107,137.00	\$109,574.00
Expenses												
50180	Travel			\$46.02	\$50.00	\$21.24	\$28.76	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50195	Meeting Costs			\$0.00	\$500.00	\$0.00	\$500.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50210	Communications			\$0.00	\$0.00	\$0.00	\$0.00	\$750.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$70.88	\$100.00	\$0.00	\$100.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$44,682.41	\$54,000.00	\$44,253.77	\$9,746.23	\$47,000.00	\$48,410.00	\$49,862.00	\$51,358.00	\$52,899.00
50580	Contracted Services	SP147	Curbside Organics Pro	\$26,214.39	\$35,700.00	\$33,992.03	\$1,707.97	\$36,115.00	\$37,080.00	\$38,192.00	\$39,338.00	\$40,518.00
50650	Operating Supplies - Other			\$0.00	\$0.00	\$435.34	(\$435.34)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance			\$2,711.75	\$5,000.00	\$2,004.24	\$2,995.76	\$11,350.00	\$5,600.00	\$10,600.00	\$5,600.00	\$5,000.00
51030	Contingency			\$0.00	\$1,577.00	\$0.00	\$1,577.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1909	Britannia Refuse	\$5,606.28	\$8,500.00	\$7,152.46	\$1,347.54	\$9,000.00	\$9,270.00	\$9,548.00	\$9,834.00	\$10,129.00
Operating Expenses				\$79,581.73	\$105,677.00	\$88,109.08	\$17,567.92	\$105,115.00	\$101,280.00	\$109,142.00	\$107,091.00	\$109,528.00
Capital Expenditures				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$93.74	\$100.00	\$16.81	\$83.19	\$46.00	\$46.00	\$46.00	\$46.00	\$46.00
Transfer Expenses				\$93.74	\$100.00	\$16.81	\$83.19	\$46.00	\$46.00	\$46.00	\$46.00	\$46.00
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$79,675.47	\$105,777.00	\$88,125.89	\$17,651.11	\$105,161.00	\$101,326.00	\$109,188.00	\$107,137.00	\$109,574.00
Surplus/ (Deficit)				\$20,947.53	\$0.00	\$18,007.73	(\$18,007.73)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$10,859.08		\$10,875.67		\$10,921.67	\$10,967.67	\$11,013.67	\$11,059.67	\$11,105.67
30999	Operational Surplus reserve			\$18,731.00		\$18,731.00		\$18,731.00	\$15,731.00	\$10,731.00	\$7,731.00	\$7,731.00
Reserves				\$29,590.08		\$29,606.67		\$29,652.67	\$26,698.67	\$21,744.67	\$18,790.67	\$18,836.67

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Bralorne Television

2002

40000 2002	Requisition	2,970	2,588	2,592	2,596	2,600	2,604
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRALORNE TELEVISION	2,967,615	2,970	2,588	2,592	2,596	2,600	2,604
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Requisition maximums		TOTAL	2,970	2,588	2,592	2,596	2,600	2,604
Dollar Maximum	\$ 5,469							
Tax Rate (per \$1,000)	\$ -	Est. Residential Tax rate /1,000	0.1187	0.0872	0.0873	0.0875	0.0876	0.0877

Jurisdiction	Bylaw 516/1147/1616
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for a television repeater system for the community of Bralorne.

Items of Significance

Service is currently maintained by the Bridge River Valley Community Association

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2002 - Bralorne Television								
Revenues								
40000 Requisition	\$4,771.00	\$2,970.00	\$2,970.00	\$2,970.00	\$0.00	\$2,588.00	-13%	
Requisitions	\$4,771.00	\$2,970.00	\$2,970.00	\$2,970.00	\$0.00	\$2,588.00	-13%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$8.77	\$10.00	\$1.14	\$1.57	\$8.43	\$2.00	27%	Interest earned on reserve balance
Fees & Other Revenues	\$8.77	\$10.00	\$1.14	\$1.57	\$8.43	\$2.00	27%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.43	\$1.00	\$1.11	\$1.11	(\$0.11)	\$0.00	-100%	
Surplus Deficit Prior Year	\$0.43	\$1.00	\$1.11	\$1.11	(\$0.11)	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$4,780.20	\$2,981.00	\$2,972.25	\$2,972.68	\$8.32	\$2,590.00	-85%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50600 Insurance	\$120.32	\$121.00	\$120.81	\$120.81	\$0.19	\$133.00	10%	Property & equip insurance
50610 Miscellaneous Operating Cost	\$4,400.00	\$2,600.00	\$2,600.00	\$2,600.00	\$0.00	\$2,205.00	-15%	Operating funds requested by BRVCA
Operating Expenses	\$4,770.32	\$2,971.00	\$2,970.81	\$2,970.81	\$0.19	\$2,588.00	-13%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$8.77	\$10.00	\$1.14	\$1.57	\$8.43	\$2.00	27%	Interest transferred to reserve
Transfer Expenses	\$8.77	\$10.00	\$1.14	\$1.57	\$8.43	\$2.00	27%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$4,779.09	\$2,981.00	\$2,971.95	\$2,972.38	\$8.62	\$2,590.00	15%	
Surplus/ (Deficit)	\$1.11	\$0.00	\$0.30	\$0.30	(\$0.30)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$1,015.70		\$1,016.84	\$1,017.27		\$1,019.27		
Reserves	\$1,015.70		\$1,016.84	\$1,017.27		\$1,019.27		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2002 - Bralorne Television									
Revenues									
40000 Requisition	\$4,771.00	\$2,970.00	\$2,970.00	\$0.00	\$2,588.00	\$2,592.00	\$2,596.00	\$2,600.00	\$2,604.00
Requisitions	\$4,771.00	\$2,970.00	\$2,970.00	\$0.00	\$2,588.00	\$2,592.00	\$2,596.00	\$2,600.00	\$2,604.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$8.77	\$10.00	\$1.57	\$8.43	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
Fees & Other Revenues	\$8.77	\$10.00	\$1.57	\$8.43	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.43	\$1.00	\$1.11	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.43	\$1.00	\$1.11	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,780.20	\$2,981.00	\$2,972.68	\$8.32	\$2,590.00	\$2,594.00	\$2,598.00	\$2,602.00	\$2,606.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$120.32	\$121.00	\$120.81	\$0.19	\$133.00	\$137.00	\$141.00	\$145.00	\$149.00
50610 Miscellaneous Operating Cost	\$4,400.00	\$2,600.00	\$2,600.00	\$0.00	\$2,205.00	\$2,205.00	\$2,205.00	\$2,205.00	\$2,205.00
Operating Expenses	\$4,770.32	\$2,971.00	\$2,970.81	\$0.19	\$2,588.00	\$2,592.00	\$2,596.00	\$2,600.00	\$2,604.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$8.77	\$10.00	\$1.57	\$8.43	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
Transfer Expenses	\$8.77	\$10.00	\$1.57	\$8.43	\$2.00	\$2.00	\$2.00	\$2.00	\$2.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,779.09	\$2,981.00	\$2,972.38	\$8.62	\$2,590.00	\$2,594.00	\$2,598.00	\$2,602.00	\$2,606.00
Surplus/ (Deficit)	\$1.11	\$0.00	\$0.30	(\$0.30)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$1,015.70		\$1,017.27		\$1,019.27	\$1,021.27	\$1,023.27	\$1,025.27	\$1,027.27
Reserves	\$1,015.70		\$1,017.27		\$1,019.27	\$1,021.27	\$1,023.27	\$1,025.27	\$1,027.27

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Lillooet Camelsfoot TV & Radio Rebroadcasting 2003

40000 2003 Requisition	26,150	-	25,150	26,594	24,350	24,750
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

		<u>ASSESSMENTS</u>							
	DISTRICT OF LILLOOET	56,755,592	22,215	-	21,233	22,453	20,558	20,958	
	LILLOOET/CAMELSFOOT TV	10,468,816	3,935	-	3,917	4,141	3,792	3,792	
	TOTAL	67,224,408	26,150	-	25,150	26,594	24,350	24,750	
Requisition maximums									
Dollar Maximum									
Tax Rate (per \$1,000)	0.1540	\$ 87,153	Est. Residential Tax rate /1,000	0.05004	-	0.03741	0.03956	0.03622	0.03682

Jurisdiction	Bylaw 1214, 1238, 1284
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution for a television and radio repeater system for the District of Lillooet and a defined area of Electoral Area B known as Camelsfoot.

Items of Significance

This Service is run by the Lillooet's Camelsfoot TV & Radio Association.

No taxation for 2022 as the Electoral Area B Director would like to supply Area B N PILT funding in place of taxation for this year solely as the service area needs to be amended.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2003 - Lillooet Camelsfoot TV & Radio Rebroadcasting								
Revenues								
40000 Requisition	\$27,065.00	\$26,150.00	\$26,150.00	\$26,150.00	\$0.00	\$0.00	-100%	Area B Director requested using Area B N PILT reserve
Requisitions	\$27,065.00	\$26,150.00	\$26,150.00	\$26,150.00	\$0.00	\$0.00	-100%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$30.08	\$15.00	\$3.84	\$4.67	\$10.33	\$4.00	-14%	Interest earned on reserve balance
Fees & Other Revenues	\$30.08	\$15.00	\$3.84	\$4.67	\$10.33	\$4.00	-14%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available	(\$0.41)	\$0.00	(\$0.41)	(\$0.41)	\$0.41	(\$206.00)	50144%	
Surplus Deficit Prior Year	(\$0.41)	\$0.00	(\$0.41)	(\$0.41)	\$0.41	(\$206.00)	50144%	
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,456.00		Area B N PILT reserve for 2022 operations
44000 Transfer from Reserve	\$0.00	\$2,440.00	\$2,440.00	\$2,440.00	\$0.00	\$0.00	-100%	Transfer from reserve for equipment purchases
Transfer Revenue	\$0.00	\$2,440.00	\$2,440.00	\$2,440.00	\$0.00	\$10,456.00	329%	
Total Revenues	\$27,094.67	\$28,605.00	\$28,593.43	\$28,594.26	\$10.74	\$10,254.00	50358%	
Expenses								
50180 Travel	\$0.00	\$0.00	\$122.00	\$122.00	(\$122.00)	\$0.00	-100%	Staff travel costs to guage service area
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$25,900.00	\$28,340.00	\$28,340.00	\$28,340.00	\$0.00	\$10,000.00	-65%	As requested by Society for operations
50650 Operating Supplies - Other	\$0.00	\$0.00	\$83.16	\$83.16	(\$83.16)	\$0.00	-100%	Radio and antenna to guage service area
Operating Expenses	\$26,150.00	\$28,590.00	\$28,795.16	\$28,795.16	(\$205.16)	\$10,250.00	-64%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$945.08	\$15.00	\$3.84	\$4.67	\$10.33	\$4.00	-14%	Interest transferred to capital reserve
Transfer Expenses	\$945.08	\$15.00	\$3.84	\$4.67	\$10.33	\$4.00	-14%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$27,095.08	\$28,605.00	\$28,799.00	\$28,799.83	(\$194.83)	\$10,254.00	-79%	
Surplus/ (Deficit)	(\$0.41)	\$0.00	(\$205.57)	(\$205.57)	\$205.57	\$0.00		
30000 Reserve - Capital Works and Equipment	\$4,376.62		\$1,940.46	\$1,941.29		\$1,945.29		
Reserves	\$4,376.62		\$1,940.46	\$1,941.29		\$1,945.29		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2003 - Lillooet Camelsfoot TV & Radio Rebroadcasting Revenues									
40000 Requisition	\$27,065.00	\$26,150.00	\$26,150.00	\$0.00	\$0.00	\$25,150.00	\$26,594.00	\$24,350.00	\$24,750.00
Requisitions	\$27,065.00	\$26,150.00	\$26,150.00	\$0.00	\$0.00	\$25,150.00	\$26,594.00	\$24,350.00	\$24,750.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$30.08	\$15.00	\$4.67	\$10.33	\$4.00	\$5.00	\$6.00	\$0.00	\$0.00
Fees & Other Revenues	\$30.08	\$15.00	\$4.67	\$10.33	\$4.00	\$5.00	\$6.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	(\$0.41)	\$0.00	(\$0.41)	\$0.41	(\$206.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.41)	\$0.00	(\$0.41)	\$0.41	(\$206.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$10,456.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$2,440.00	\$2,440.00	\$0.00	\$0.00	\$0.00	\$1,956.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$2,440.00	\$2,440.00	\$0.00	\$10,456.00	\$0.00	\$1,956.00	\$0.00	\$0.00
Total Revenues	\$27,094.67	\$28,605.00	\$28,594.26	\$10.74	\$10,254.00	\$25,155.00	\$28,556.00	\$24,350.00	\$24,750.00
Expenses									
50180 Travel	\$0.00	\$0.00	\$122.00	(\$122.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$25,900.00	\$28,340.00	\$28,340.00	\$0.00	\$10,000.00	\$24,900.00	\$23,300.00	\$24,100.00	\$24,500.00
51012 Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00
50650 Operating Supplies - Other	\$0.00	\$0.00	\$83.16	(\$83.16)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$26,150.00	\$28,590.00	\$28,795.16	(\$205.16)	\$10,250.00	\$25,150.00	\$28,550.00	\$24,350.00	\$24,750.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$945.08	\$15.00	\$4.67	\$10.33	\$4.00	\$5.00	\$6.00	\$0.00	\$0.00
Transfer Expenses	\$945.08	\$15.00	\$4.67	\$10.33	\$4.00	\$5.00	\$6.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$27,095.08	\$28,605.00	\$28,799.83	(\$194.83)	\$10,254.00	\$25,155.00	\$28,556.00	\$24,350.00	\$24,750.00
Surplus/ (Deficit)	(\$0.41)	\$0.00	(\$205.57)	\$205.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$4,376.62		\$1,941.29		\$1,945.29	\$1,950.29	(\$0.00)	(\$0.00)	(\$0.00)
Reserves	\$4,376.62		\$1,941.29		\$1,945.29	\$1,950.29	(\$0.00)	(\$0.00)	(\$0.00)

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Television & Radio Rebroadcasting

2004

40000 2004	Requisition	17,239	-	-	-	-	-
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

VILLAGE OF PEMBERTON	53,253,261	13,499	-	-	-	-	-
PEMBERTON TELEVISION	24,682,607	3,740	-	-	-	-	-
TOTAL	77,935,868	17,239	-	-	-	-	-
Requisition maximums							
Dollar Maximum	\$ 30,000						
Tax Rate (per \$1,000)	0.2800 \$ 458,331	Est. Residential Tax rate /1,000	0.0254	-	-	-	-

Residential Occurences (for apportionment)

Jurisdiction	Bylaw 637	VILLAGE OF PEMBERTON	1,395
Debt Issue #	none	PEMBERTON TELEVISION	384
Basis of Apportionment	Residential Class 1 Occurences (apportionment)/ Collection on Hosp Improvements Only		<u>1,779</u>

Service Mandate

This service provides a financial contribution towards a television and radio repeater system for the Village of Pemberton and a defined portion of Electoral Area C.

Items of Significance

Requisition shown as 0 currently as service is not running and the service requirements are unknown for 2023.

The remaining available Operational Surplus reserve is being used for 2022 expenses including admin fee, legal expenses, property & equipment insurance, hydro and staff time allocation.

Recent communications with the Society indicate that they are waiting until spring to build an asset listing and then will dissolve the society.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2004 - Pemberton TV & Radio Rebroadcasting									
Revenues									
40000 Requisition		\$17,784.00	\$17,239.00	\$17,239.00	\$17,239.00	\$0.00	\$0.00	-100%	
Requisitions		\$17,784.00	\$17,239.00	\$17,239.00	\$17,239.00	\$0.00	\$0.00	-100%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$54.42	\$0.00	\$7.03	\$9.71	(\$9.71)	\$0.00	-100%	
Fees & Other Revenues		\$54.42	\$0.00	\$7.03	\$9.71	(\$9.71)	\$0.00	-100%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$1,855.47	\$705.00	\$704.94	\$704.94	\$0.06	\$20.00	-97%	
Surplus Deficit Prior Year		\$1,855.47	\$705.00	\$704.94	\$704.94	\$0.06	\$20.00	-97%	
44000 Transfer from Reserve	SP94	\$0.00	\$6,276.00	\$0.00	\$1,639.41	\$4,636.59	\$4,636.00	183%	Transfer from Operational Surplus reserve
Transfer Revenue		\$0.00	\$6,276.00	\$0.00	\$1,639.41	\$4,636.59	\$4,636.00	183%	
Total Revenues		\$19,693.89	\$24,220.00	\$17,950.97	\$19,593.06	\$4,626.94	\$4,656.00	-114%	
Expenses									
50190 Advertising		\$0.00	\$0.00	\$180.20	\$180.20	(\$180.20)	\$0.00	-100%	Advertising for Annual general meeting
50220 Courier		\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Postage fees for Pemberton TV & Radio Survey
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520 Consulting - Legal		\$0.00	\$0.00	\$0.00	\$757.50	(\$757.50)	\$1,000.00	32%	
50580 Contracted Services		\$4,167.65	\$4,000.00	\$2,541.28	\$2,600.13	\$1,399.87	\$0.00	-100%	TSN and Shaw Satellite
50600 Insurance		\$254.93	\$270.00	\$263.64	\$263.64	\$6.36	\$275.00	4%	
50630 Operating Supplies - Parts		\$1,759.96	\$2,000.00	\$3,440.59	\$3,440.59	(\$1,440.59)	\$0.00	-100%	2021 is cabling, connectors, adapters install
50650 Operating Supplies - Other		\$845.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2021 \$4,844 electrical repairs; \$1,678 anti-climbing device, \$3,382 helicopter trips & \$80 snow clearing
50670 Service / Site Maintenance		\$599.56	\$10,000.00	\$9,984.76	\$9,984.76	\$15.24	\$0.00	-100%	
50690 Utilities - Hydro		\$770.30	\$1,200.00	\$748.22	\$1,104.66	\$95.34	\$1,160.00	5%	
51030 Contingency		\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00		
53200 Time Allocation from Other Services	CC2004	\$3,841.27	\$1,500.00	\$991.97	\$991.97	\$508.03	\$1,971.00	99%	Staff time spent on service
Operating Expenses		\$18,988.95	\$24,220.00	\$18,400.66	\$19,573.45	\$4,646.55	\$4,656.00	-76%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$18,988.95	\$24,220.00	\$18,400.66	\$19,573.45	\$4,646.55	\$4,656.00	-76%	
Surplus/ (Deficit)		\$704.94	\$0.00	(\$449.69)	\$19.61	(\$19.61)	\$0.00		
30999 Operational Surplus reserve		\$6,276.00		\$6,276.00	\$4,636.59		\$0.00		
Reserves		\$6,276.00		\$6,276.00	\$4,636.59		\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2004 - Pemberton TV & Radio Rebroadcasting									
Revenues									
40000 Requisition	\$17,784.00	\$17,239.00	\$17,239.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions	\$17,784.00	\$17,239.00	\$17,239.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$54.42	\$0.00	\$9.71	(\$9.71)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$54.42	\$0.00	\$9.71	(\$9.71)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$1,855.47	\$705.00	\$704.94	\$0.06	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,855.47	\$705.00	\$704.94	\$0.06	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$6,276.00	\$1,639.41	\$4,636.59	\$4,636.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$6,276.00	\$1,639.41	\$4,636.59	\$4,636.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$19,693.89	\$24,220.00	\$19,593.06	\$4,626.94	\$4,656.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenses									
50190 Advertising	\$0.00	\$0.00	\$180.20	(\$180.20)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220 Courier	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal	\$0.00	\$0.00	\$757.50	(\$757.50)	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services	\$4,167.65	\$4,000.00	\$2,600.13	\$1,399.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600 Insurance	\$254.93	\$270.00	\$263.64	\$6.36	\$275.00	\$0.00	\$0.00	\$0.00	\$0.00
50630 Operating Supplies - Parts	\$1,759.96	\$2,000.00	\$3,440.59	(\$1,440.59)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650 Operating Supplies - Other	\$845.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance	\$599.56	\$10,000.00	\$9,984.76	\$15.24	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro	\$770.30	\$1,200.00	\$1,104.66	\$95.34	\$1,160.00	\$0.00	\$0.00	\$0.00	\$0.00
51030 Contingency	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$3,841.27	\$1,500.00	\$991.97	\$508.03	\$1,971.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$18,988.95	\$24,220.00	\$19,573.45	\$4,646.55	\$4,656.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$18,988.95	\$24,220.00	\$19,573.45	\$4,646.55	\$4,656.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$704.94	\$0.00	\$19.61	(\$19.61)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$6,276.00		\$4,636.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$6,276.00		\$4,636.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton & District Community Fund 2100

40000 2100	Requisition	-	-	-	-	-
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	-	-	-	-	-
PEMBERTON RECREATION COMMISSION	62,989,129	-	-	-	-	-
TOTAL	221,518,636	-	-	-	-	-

Requisition maximums	
Dollar Maximum	none
Tax Rate (per \$1,000)	0.5000 \$ 894,291

Est. Residential Tax rate /1,000	-	-	-	-	-	-
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Jurisdiction	SLP
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a recreation commission for the Village of Pemberton and a defined portion of Electoral Area C to provide for arts, culture and recreation in the area.

Items of Significance

Allocations committed but not yet paid:

Nov 2017 BOD	Up to \$1,746 to supply and install a bear-proof garbage bin near the baseball diamond in the Signal Hill Elementary School yard	1,746.00
Jun 2018 BOD	Youth outreach programs & events (redirected from Seed to Table programs)	2,123.01
Jun 2019 BOD	Up to \$726 to Stewardship Pemberton Society for 7 days of kitchen time at the PCC to host 7 community canning workshops	597.37
Total Allocations Committed but not paid		<u>4,466.38</u>

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2100 - Pemberton & District Community Fund								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available	\$19,075.52	\$4,466.00	\$4,466.38	\$4,466.38	(\$0.38)	\$4,466.00	0%	
Surplus Deficit Prior Year	\$19,075.52	\$4,466.00	\$4,466.38	\$4,466.38	(\$0.38)	\$4,466.00	0%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$19,075.52	\$4,466.00	\$4,466.38	\$4,466.38	(\$0.38)	\$4,466.00	0%	
Expenses								
50610 Miscellaneous Operating Cost	\$15,390.86	\$4,466.00	\$0.00	\$0.00	\$4,466.00	\$4,466.00		Commitments via PVUS resolutions not yet funded
51000 Electoral Areas/Select Services	(\$781.72)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Operating Expenses	\$14,609.14	\$4,466.00	\$0.00	\$0.00	\$4,466.00	\$4,466.00		
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$14,609.14	\$4,466.00	\$0.00	\$0.00	\$4,466.00	\$4,466.00	0%	
Surplus/ (Deficit)	\$4,466.38	\$0.00	\$4,466.38	\$4,466.38	(\$4,466.38)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2100 - Pemberton & District Community Fund									
Revenues									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$19,075.52	\$4,466.00	\$4,466.38	(\$0.38)	\$4,466.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$19,075.52	\$4,466.00	\$4,466.38	(\$0.38)	\$4,466.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$19,075.52	\$4,466.00	\$4,466.38	(\$0.38)	\$4,466.00	\$0.00	\$0.00	\$0.00	\$0.00
Expenses									
50610 Miscellaneous Operating Cost	\$15,390.86	\$4,466.00	\$0.00	\$4,466.00	\$4,466.00	\$0.00	\$0.00	\$0.00	\$0.00
51000 Electoral Areas/Select Services	(\$781.72)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$14,609.14	\$4,466.00	\$0.00	\$4,466.00	\$4,466.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$14,609.14	\$4,466.00	\$0.00	\$4,466.00	\$4,466.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$4,466.38	\$0.00	\$4,466.38	(\$4,466.38)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Birken Recreation Commission

2102

40000 2102 Requisition	3,634	8,452	8,452	8,452	8,452	8,452
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

BIRKEN RECREATION COM	13,660,985	3,634	8,452	8,452	8,452	8,452	8,452
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TOTAL	13,660,985	3,634	8,452	8,452	8,452	8,452	8,452
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Requisition maximums	
Dollar Maximum	
Tax Rate (per \$1,000)	0.0620 \$ 8,452

Est. Residential Tax rate /1,000	0.03660	0.06187	0.06187	0.06187	0.06187	0.06187
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Jurisdiction	Bylaw 221, SLP
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the recreation commission for the community of Birken to provide for arts, culture and recreation in the area.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2102 - Birken Recreation Commission								
Revenues								
40000 Requisition	\$3,250.00	\$3,634.00	\$3,634.00	\$3,634.00	\$0.00	\$8,452.00	133%	
Requisitions	\$3,250.00	\$3,634.00	\$3,634.00	\$3,634.00	\$0.00	\$8,452.00	133%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.52	(\$189.00)	(\$188.67)	(\$188.67)	(\$0.33)	\$1.00	-101%	
Surplus Deficit Prior Year	\$0.52	(\$189.00)	(\$188.67)	(\$188.67)	(\$0.33)	\$1.00	-101%	
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	-100%	Area C Select to assist Society with insurance costs
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	-100%	
Total Revenues	\$3,250.52	\$3,445.00	\$3,445.33	\$8,445.33	(\$5,000.33)	\$8,453.00	-68%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50600 Insurance	\$189.19	\$195.00	\$194.49	\$194.49	\$0.51	\$195.00	0%	
50610 Miscellaneous Operating Cost	\$3,000.00	\$3,000.00	\$3,000.00	\$8,000.00	(\$5,000.00)	\$8,008.00	0%	Operating request from Society reduced due to max.
Operating Expenses	\$3,439.19	\$3,445.00	\$3,444.49	\$8,444.49	(\$4,999.49)	\$8,453.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$3,439.19	\$3,445.00	\$3,444.49	\$8,444.49	(\$4,999.49)	\$8,453.00	0%	
Surplus/ (Deficit)	(\$188.67)	\$0.00	\$0.84	\$0.84	(\$0.84)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2102 - Birken Recreation Commission									
Revenues									
40000 Requisition	\$3,250.00	\$3,634.00	\$3,634.00	\$0.00	\$8,452.00	\$8,452.00	\$8,452.00	\$8,452.00	\$8,452.00
Requisitions	\$3,250.00	\$3,634.00	\$3,634.00	\$0.00	\$8,452.00	\$8,452.00	\$8,452.00	\$8,452.00	\$8,452.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.52	(\$189.00)	(\$188.67)	(\$0.33)	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.52	(\$189.00)	(\$188.67)	(\$0.33)	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$3,250.52	\$3,445.00	\$8,445.33	(\$5,000.33)	\$8,453.00	\$8,452.00	\$8,452.00	\$8,452.00	\$8,452.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$189.19	\$195.00	\$194.49	\$0.51	\$195.00	\$201.00	\$207.00	\$213.00	\$219.00
50610 Miscellaneous Operating Cost	\$3,000.00	\$3,000.00	\$8,000.00	(\$5,000.00)	\$8,008.00	\$8,001.00	\$7,995.00	\$7,989.00	\$7,983.00
Operating Expenses	\$3,439.19	\$3,445.00	\$8,444.49	(\$4,999.49)	\$8,453.00	\$8,452.00	\$8,452.00	\$8,452.00	\$8,452.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$3,439.19	\$3,445.00	\$8,444.49	(\$4,999.49)	\$8,453.00	\$8,452.00	\$8,452.00	\$8,452.00	\$8,452.00
Surplus/ (Deficit)	(\$188.67)	\$0.00	\$0.84	(\$0.84)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Lillooet District R.E.C. Centre 2104

40000 2104 Requisition	2,877	4,400	4,400	4,400	4,400	4,400
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

LILLOOET DISTRICT REC CENTRE	3,082,195	2,877	4,400	4,400	4,400	4,400	4,400
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Requisition maximums	TOTAL	3,082,195	2,877	4,400	4,400	4,400	4,400	4,400
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Dollar Maximum	\$ 2,586
Tax Rate (per \$1,000)	0.1447 \$ 4,401

Est. Residential Tax rate /1,000	0.14222	0.14276	0.14276	0.14276	0.14276	0.14276
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Jurisdiction	Bylaw 560/625/920/1213/1615
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Lillooet and District Recreation, Educational and Cultural Center to help fund arts, culture and recreation in the area.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2104 - Lillooet Dist R.E.C. Centre								
Revenues								
40000 Requisition	\$2,886.00	\$2,877.00	\$2,877.00	\$2,877.00	\$0.00	\$4,400.00	53%	
Requisitions	\$2,886.00	\$2,877.00	\$2,877.00	\$2,877.00	\$0.00	\$4,400.00	53%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.29)	(\$1.00)	(\$0.72)	(\$0.72)	(\$0.28)	\$0.00	-100%	
Surplus Deficit Prior Year	(\$0.29)	(\$1.00)	(\$0.72)	(\$0.72)	(\$0.28)	\$0.00	-100%	
43000 Transfers from Other Service	\$12,087.57	\$12,088.00	\$32,087.57	\$56,087.57	(\$43,999.57)	\$0.00	-100%	Allocation from Area B N. PILT funds for operations
Transfer Revenue	\$12,087.57	\$12,088.00	\$32,087.57	\$56,087.57	(\$43,999.57)	\$0.00	-100%	
Total Revenues	\$14,973.28	\$14,964.00	\$34,963.85	\$58,963.85	(\$43,999.85)	\$4,400.00	-147%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$20,000.00	\$20,000.00	(\$20,000.00)	\$0.00	-100%	Area B N PILT funds for Extended Pool Opening
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$24,000.00	(\$24,000.00)	\$0.00	-100%	Area B N PILT for funding towards the REC Center
50610 Miscellaneous Operating Cost	\$14,724.00	\$14,714.00	\$14,714.00	\$14,714.00	\$0.00	\$4,150.00	-72%	Operating request from District of Lillooet
Operating Expenses	\$14,974.00	\$14,964.00	\$34,964.00	\$58,964.00	(\$44,000.00)	\$4,400.00	-93%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$14,974.00	\$14,964.00	\$34,964.00	\$58,964.00	(\$44,000.00)	\$4,400.00	-93%	
Surplus/ (Deficit)	(\$0.72)	\$0.00	(\$0.15)	(\$0.15)	\$0.15	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2104 - Lillooet Dist R.E.C. Centre									
Revenues									
40000 Requisition	\$2,886.00	\$2,877.00	\$2,877.00	\$0.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00
Requisitions	\$2,886.00	\$2,877.00	\$2,877.00	\$0.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$0.29)	(\$1.00)	(\$0.72)	(\$0.28)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.29)	(\$1.00)	(\$0.72)	(\$0.28)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$12,087.57	\$12,088.00	\$56,087.57	(\$43,999.57)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$12,087.57	\$12,088.00	\$56,087.57	(\$43,999.57)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$14,973.28	\$14,964.00	\$58,963.85	(\$43,999.85)	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$20,000.00	(\$20,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$24,000.00	(\$24,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$14,724.00	\$14,714.00	\$14,714.00	\$0.00	\$4,150.00	\$4,150.00	\$4,150.00	\$4,150.00	\$4,150.00
Operating Expenses	\$14,974.00	\$14,964.00	\$58,964.00	(\$44,000.00)	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$14,974.00	\$14,964.00	\$58,964.00	(\$44,000.00)	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00
Surplus/ (Deficit)	(\$0.72)	\$0.00	(\$0.15)	\$0.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Squamish & Dist. Community Swimming Pool 2105

40000 2105	Requisition		1,564,000	1,870,485	1,870,485	1,870,485	1,870,485	1,870,485
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

DISTRICT OF SQUAMISH	1,381,227,723	1,422,187	1,716,214	1,716,214	1,716,214	1,716,214	1,716,214	1,716,214
SQUAMISH DIST SWIM POOL	124,158,738	141,813	154,271	154,271	154,271	154,271	154,271	154,271
TOTAL	1,505,386,461	1,564,000	1,870,485	1,870,485	1,870,485	1,870,485	1,870,485	1,870,485

Requisition maximums	
Dollar Maximum	\$ 800,000
Tax Rate (per \$1,000)	0.9500 \$ 11,862,771

Est. Residential Tax rate /1,000	0.13694	0.12425	0.12425	0.12425	0.12425	0.12425
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Jurisdiction	Bylaw 438/569
Debt Issue #	Issue# 121 Bylaw 1253, rate reset Oct, 2022
Maturity date	2037
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the District of Squamish for the operation of a community swimming pool for the District of Squamish (within Brennan Park) and a portion of Electoral Area D.

Items of Significance

Service is managed by the District of Squamish.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2105 - Squamish District Community Pool								
Revenues								
40000 Requisition	\$1,519,035.00	\$1,564,000.00	\$1,564,000.00	\$1,564,000.00	\$0.00	\$1,870,485.00	20%	
Requisitions	\$1,519,035.00	\$1,564,000.00	\$1,564,000.00	\$1,564,000.00	\$0.00	\$1,870,485.00	20%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$4,128.98	\$4,200.00	\$824.97	\$1,139.39	\$3,060.61	\$1,190.00	4%	Interest earned on reserve balance
Fees & Other Revenues	\$4,128.98	\$4,200.00	\$824.97	\$1,139.39	\$3,060.61	\$1,190.00	4%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available	\$106,499.59	\$151,129.00	\$151,128.60	\$151,128.60	\$0.40	\$185,454.00	23%	
Surplus Deficit Prior Year	\$106,499.59	\$151,129.00	\$151,128.60	\$151,128.60	\$0.40	\$185,454.00	23%	
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$7,196.67	(\$7,196.67)	\$0.00	-100%	COVID19 Restart grant for interest loss
44000 Transfer from Reserve	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00		Water feature from capital reserve (99996 below)
Transfer Revenue	\$0.00	\$100,000.00	\$0.00	\$7,196.67	\$92,803.33	\$0.00		
Total Revenues	\$1,629,663.57	\$1,819,329.00	\$1,715,953.57	\$1,723,464.66	\$95,864.34	\$2,057,129.00	47%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50590 Depreciation/Amortization	\$139,371.28	\$152,810.00	\$0.00	\$139,445.74	\$13,364.26	\$200,500.00	44%	Posted at year-end
50610 Miscellaneous Operating Cost	\$1,275,585.00	\$1,362,365.00	\$1,362,365.00	\$1,362,365.00	\$0.00	\$1,357,120.00	0%	Opearational contribution to DOS
Operating Expenses	\$1,415,206.28	\$1,515,425.00	\$1,362,615.00	\$1,502,060.74	\$13,364.26	\$1,557,870.00	4%	
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00		Water feature from reserve
99996 Fixed Asset Increase	\$0.00	\$74,000.00	\$0.00	\$0.00	\$74,000.00	\$75,000.00		Pool lights replacement
99996 Fixed Asset Increase	\$0.00	\$140,000.00	\$0.00	\$35,742.00	\$104,258.00	\$0.00	-100%	Roof improvements
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00		Plumbing upgrades
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$385,000.00		Heating optimization (may be covered via DOS grant)
Capital Expenditures	\$0.00	\$314,000.00	\$0.00	\$35,742.00	\$278,258.00	\$610,000.00	1607%	
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$0.00	\$18,008.97	\$0.03	\$18,009.00	0%	
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$10,875.00	\$21,750.00	\$0.00	\$21,750.00	0%	New interest rate Oct, 2022 (for 2023 currently unknown)
Principal & Interest	\$39,758.97	\$39,759.00	\$10,875.00	\$39,758.97	\$0.03	\$39,759.00	0%	
53000 Transfer to Reserve	\$162,941.00	\$102,955.00	\$99,579.97	\$99,894.39	\$3,060.61	\$50,000.00	-50%	Transfer to capital reserve
Transfer Expenses	\$162,941.00	\$102,955.00	\$99,579.97	\$99,894.39	\$3,060.61	\$50,000.00	-50%	
50590 Depreciation/Amortization	(\$139,371.28)	(\$152,810.00)	\$0.00	(\$139,445.74)	(\$13,364.26)	(\$200,500.00)	44%	
Non-Taxable Expenses (Depreciation)	(\$139,371.28)	(\$152,810.00)	\$0.00	(\$139,445.74)	(\$13,364.26)	(\$200,500.00)	44%	
Total Expenses	\$1,478,534.97	\$1,819,329.00	\$1,473,069.97	\$1,538,010.36	\$281,318.64	\$2,057,129.00	1604%	
Surplus/ (Deficit)	\$151,128.60	\$0.00	\$242,883.60	\$185,454.30	(\$185,454.30)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$637,147.81		\$736,727.78	\$737,042.20		\$787,042.20		
Reserves	\$637,147.81		\$736,727.78	\$737,042.20		\$787,042.20		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2105 - Squamish District Community Pool									
Revenues									
40000 Requisition	\$1,519,035.00	\$1,564,000.00	\$1,564,000.00	\$0.00	\$1,870,485.00	\$1,870,485.00	\$1,870,485.00	\$1,870,485.00	\$1,870,485.00
Requisitions	\$1,519,035.00	\$1,564,000.00	\$1,564,000.00	\$0.00	\$1,870,485.00	\$1,870,485.00	\$1,870,485.00	\$1,870,485.00	\$1,870,485.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$4,128.98	\$4,200.00	\$1,139.39	\$3,060.61	\$1,190.00	\$1,590.00	\$1,890.00	\$2,290.00	\$2,690.00
Fees & Other Revenues	\$4,128.98	\$4,200.00	\$1,139.39	\$3,060.61	\$1,190.00	\$1,590.00	\$1,890.00	\$2,290.00	\$2,690.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$106,499.59	\$151,129.00	\$151,128.60	\$0.40	\$185,454.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$106,499.59	\$151,129.00	\$151,128.60	\$0.40	\$185,454.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$0.00	\$7,196.67	(\$7,196.67)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$100,000.00	\$7,196.67	\$92,803.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,629,663.57	\$1,819,329.00	\$1,723,464.66	\$95,864.34	\$2,057,129.00	\$1,872,075.00	\$1,872,375.00	\$1,872,775.00	\$1,873,175.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$139,371.28	\$152,810.00	\$139,445.74	\$13,364.26	\$200,500.00	\$208,500.00	\$221,000.00	\$221,000.00	\$221,000.00
50610 Miscellaneous Operating Cost	\$1,275,585.00	\$1,362,365.00	\$1,362,365.00	\$0.00	\$1,357,120.00	\$1,395,700.00	\$1,360,700.00	\$1,375,800.00	\$1,391,100.00
Operating Expenses	\$1,415,206.28	\$1,515,425.00	\$1,502,060.74	\$13,364.26	\$1,557,870.00	\$1,604,450.00	\$1,581,950.00	\$1,597,050.00	\$1,612,350.00
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$0.00	\$40,000.00	\$175,000.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$74,000.00	\$0.00	\$74,000.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$140,000.00	\$35,742.00	\$104,258.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$385,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$314,000.00	\$35,742.00	\$278,258.00	\$610,000.00	\$40,000.00	\$175,000.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$18,008.97	\$0.03	\$18,009.00	\$18,009.00	\$18,009.00	\$18,009.00	\$18,009.00
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$21,750.00	\$0.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Principal & Interest	\$39,758.97	\$39,759.00	\$39,758.97	\$0.03	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00
53000 Transfer to Reserve	\$162,941.00	\$102,955.00	\$99,894.39	\$3,060.61	\$50,000.00	\$396,366.00	\$296,666.00	\$456,966.00	\$442,066.00
Transfer Expenses	\$162,941.00	\$102,955.00	\$99,894.39	\$3,060.61	\$50,000.00	\$396,366.00	\$296,666.00	\$456,966.00	\$442,066.00
50590 Depreciation/Amortization	(\$139,371.28)	(\$152,810.00)	(\$139,445.74)	(\$13,364.26)	(\$200,500.00)	(\$208,500.00)	(\$221,000.00)	(\$221,000.00)	(\$221,000.00)
Non-Taxable Expenses (Depreciation)	(\$139,371.28)	(\$152,810.00)	(\$139,445.74)	(\$13,364.26)	(\$200,500.00)	(\$208,500.00)	(\$221,000.00)	(\$221,000.00)	(\$221,000.00)
Total Expenses	\$1,478,534.97	\$1,819,329.00	\$1,538,010.36	\$281,318.64	\$2,057,129.00	\$1,872,075.00	\$1,872,375.00	\$1,872,775.00	\$1,873,175.00
Surplus/ (Deficit)	\$151,128.60	\$0.00	\$185,454.30	(\$185,454.30)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$637,147.81		\$737,042.20		\$787,042.20	\$1,183,408.20	\$1,480,074.20	\$1,937,040.20	\$2,379,106.20
Reserves	\$637,147.81		\$737,042.20		\$787,042.20	\$1,183,408.20	\$1,480,074.20	\$1,937,040.20	\$2,379,106.20

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton & District Community Recreation

2106 CONSOLIDATED

40000 2106 Requisition	1,253,123	1,009,023	1,415,679	1,420,008	1,442,345	1,465,135
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	609,090	495,695	695,470	697,597	708,571	719,766
ELECTORAL AREA C	164,168,517	644,033	513,328	720,209	722,411	733,775	745,369

Requisition maximums	TOTAL	322,698,024	1,253,123	1,009,023	1,415,679	1,420,008	1,442,345	1,465,135	
Dollar Maximum	\$	1,031,387							
Tax Rate (per \$1,000)	1.2175 \$	3,014,597	Est. Residential Tax rate /1,000	0.47056	0.31268	0.43870	0.44004	0.44696	0.45403

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

- 2106 = Pemberton Cottonwood Recreation Complex
- 2106B = Pemberton Meadows Recreation Complex
- 2106C = Pemberton Youth Centre
- 2106E = Gates Lake Park
- 2106F = Pemberton Soccer Field

5-year plans received from Village of Pemberton.

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton & District Community Recreation 2106

40000 2106	Requisition		1,110,425	900,101	1,220,895	1,221,819	1,240,685	1,259,929
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	539,731	442,186	599,780	600,234	609,502	618,956
ELECTORAL AREA C	164,168,517	570,694	457,915	621,115	621,585	631,183	640,973

Requisition maximums		TOTAL	322,698,024	1,110,425	900,101	1,220,895	1,221,819	1,240,685	1,259,929
Dollar Maximum	\$ 1,031,387								
Tax Rate (per \$1,000)	1.21750 \$ 3,014,597	Est. Residential Tax rate /1,000	0.41698	0.27893	0.37834	0.37863	0.38447	0.39044	

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2106 - Pemberton Dist Com Rec Complex								
Revenues								
40000 Requisition	\$1,053,588.00	\$1,110,425.00	\$1,110,425.00	\$1,110,425.00	\$0.00	\$900,101.00	-19%	
Requisitions	\$1,053,588.00	\$1,110,425.00	\$1,110,425.00	\$1,110,425.00	\$0.00	\$900,101.00	-19%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available	(\$23,786.94)	\$126,949.00	\$126,948.66	\$126,948.66	\$0.34	\$142,596.00	12%	Surplus due to Capital projects carrying forward
Surplus Deficit Prior Year	(\$23,786.94)	\$126,949.00	\$126,948.66	\$126,948.66	\$0.34	\$142,596.00	12%	
43000 Transfers from Other Service	\$37,243.26	\$30,093.00	\$30,093.00	\$30,093.00	\$0.00	\$0.00	-100%	Covid Restart grant for service as per VOP details
43000 Transfers from Other Service	\$50,947.00	\$51,966.00	\$51,966.00	\$51,966.00	\$0.00	\$53,005.00	2%	Pemberton Library rent
Transfer Revenue	\$88,190.26	\$82,059.00	\$82,059.00	\$82,059.00	\$0.00	\$53,005.00	-35%	
Total Revenues	\$1,117,991.32	\$1,319,433.00	\$1,319,432.66	\$1,319,432.66	\$0.34	\$1,095,702.00	-42%	
Expenses								
50131 Employer Health Tax	\$0.00	\$0.00	\$0.00	\$3.38	(\$3.38)	\$0.00		Small shortage from 2019 Employer Health tax
50580 Contracted Services	(\$180.84)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 reversal of stale dated cheque
50590 Depreciation/Amortization	\$311,076.56	\$307,429.00	\$0.00	\$311,076.56	(\$3,647.56)	\$319,486.00	3%	Posted at year-end
50600 Insurance	\$16,183.99	\$16,607.00	\$16,606.50	\$16,606.50	\$0.50	\$18,000.00	8%	Property & Equipment insurance (SLRD)
50610 Miscellaneous Operating Cost	\$630,418.00	\$859,080.00	\$859,080.00	\$859,080.00	\$0.00	\$647,067.00	-25%	Amount sent to VOP for Management
Operating Expenses	\$957,497.71	\$1,183,116.00	\$875,686.50	\$1,186,766.44	(\$3,650.44)	\$984,553.00	-17%	
99996 Fixed Asset Increase	\$21,046.91	\$40,000.00	\$0.00	\$0.00	\$40,000.00	\$40,000.00		Fitness centre equipment
99996 Fixed Asset Increase	\$0.00	\$71,750.00	\$0.00	\$0.00	\$71,750.00	\$74,548.00		Outdoor basketball court; carried fwd
99996 Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$0.00	\$15,000.00	\$0.00		Geothermal Improvements
99996 Fixed Asset Increase	\$0.00	\$6,725.00	\$0.00	\$0.00	\$6,725.00	\$0.00		Great Hall wall padding
99996 Fixed Asset Increase	\$0.00	\$9,124.00	\$0.00	\$0.00	\$9,124.00	\$0.00		Security camera upgrade
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Building accessibility project
99996 Fixed Asset Increase	\$13,910.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 Scissor Lift for height works on the facility
99996 Fixed Asset Increase	\$864.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 Power Smart (lighting) Improvements for PCC
99996 Fixed Asset Increase	\$7,653.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 Hot water tank replacement (not budgeted)
Capital Expenditures	\$43,474.60	\$142,599.00	\$0.00	\$0.00	\$142,599.00	\$134,548.00		
52040 SLRD - Debt Charges - Principal	\$161,405.05	\$161,405.00	\$106,177.54	\$161,405.05	(\$0.05)	\$161,405.00	0%	Issue 99 & 101 paid by SLRD
52050 SLRD - Debt Charges - Interest	\$139,741.86	\$139,742.00	\$69,870.93	\$139,741.86	\$0.14	\$134,682.00	-4%	Issue 99 updated interest rate 2022
Principal & Interest	\$301,146.91	\$301,147.00	\$176,048.47	\$301,146.91	\$0.09	\$296,087.00	-2%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50590 Depreciation/Amortization	(\$311,076.56)	(\$307,429.00)	\$0.00	(\$311,076.56)	\$3,647.56	(\$319,486.00)	3%	Posted at year-end
Non-Taxable Expenses (Depreciation)	(\$311,076.56)	(\$307,429.00)	\$0.00	(\$311,076.56)	\$3,647.56	(\$319,486.00)	3%	
Total Expenses	\$991,042.66	\$1,319,433.00	\$1,051,734.97	\$1,176,836.79	\$142,596.21	\$1,095,702.00	-16%	
Surplus/ (Deficit)	\$126,948.66	\$0.00	\$267,697.69	\$142,595.87	(\$142,595.87)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex									
Revenues									
40000 Requisition	\$1,053,588.00	\$1,110,425.00	\$1,110,425.00	\$0.00	\$900,101.00	\$1,220,895.00	\$1,221,819.00	\$1,240,685.00	\$1,259,929.00
Requisitions	\$1,053,588.00	\$1,110,425.00	\$1,110,425.00	\$0.00	\$900,101.00	\$1,220,895.00	\$1,221,819.00	\$1,240,685.00	\$1,259,929.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	(\$23,786.94)	\$126,949.00	\$126,948.66	\$0.34	\$142,596.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$23,786.94)	\$126,949.00	\$126,948.66	\$0.34	\$142,596.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$37,243.26	\$30,093.00	\$30,093.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$50,947.00	\$51,966.00	\$51,966.00	\$0.00	\$53,005.00	\$54,065.00	\$55,146.00	\$56,249.00	\$57,374.00
Transfer Revenue	\$88,190.26	\$82,059.00	\$82,059.00	\$0.00	\$53,005.00	\$54,065.00	\$55,146.00	\$56,249.00	\$57,374.00
Total Revenues	\$1,117,991.32	\$1,319,433.00	\$1,319,432.66	\$0.34	\$1,095,702.00	\$1,274,960.00	\$1,276,965.00	\$1,296,934.00	\$1,317,303.00
Expenses									
50131 Employer Health Tax	\$0.00	\$0.00	\$3.38	(\$3.38)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services	(\$180.84)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization	\$311,076.56	\$307,429.00	\$311,076.56	(\$3,647.56)	\$319,486.00	\$311,077.00	\$311,077.00	\$311,077.00	\$311,077.00
50600 Insurance	\$16,183.99	\$16,607.00	\$16,606.50	\$0.50	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00
50610 Miscellaneous Operating Cost	\$630,418.00	\$859,080.00	\$859,080.00	\$0.00	\$647,067.00	\$823,634.00	\$822,894.00	\$840,064.00	\$857,577.00
Operating Expenses	\$957,497.71	\$1,183,116.00	\$1,186,766.44	(\$3,650.44)	\$984,553.00	\$1,152,711.00	\$1,151,971.00	\$1,169,141.00	\$1,186,654.00
99996 Fixed Asset Increase	\$21,046.91	\$40,000.00	\$0.00	\$40,000.00	\$40,000.00	\$40,800.00	\$41,616.00	\$42,448.00	\$43,297.00
99996 Fixed Asset Increase	\$0.00	\$71,750.00	\$0.00	\$71,750.00	\$74,548.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$6,725.00	\$0.00	\$6,725.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$9,124.00	\$0.00	\$9,124.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$96,439.00	\$98,368.00	\$100,335.00	\$102,342.00
99996 Fixed Asset Increase	\$13,910.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$864.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$7,653.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$43,474.60	\$142,599.00	\$0.00	\$142,599.00	\$134,548.00	\$137,239.00	\$139,984.00	\$142,783.00	\$145,639.00
52040 SLRD - Debt Charges - Principal	\$161,405.05	\$161,405.00	\$161,405.05	(\$0.05)	\$161,405.00	\$161,405.00	\$161,405.00	\$161,405.00	\$161,405.00
52050 SLRD - Debt Charges - Interest	\$139,741.86	\$139,742.00	\$139,741.86	\$0.14	\$134,682.00	\$134,682.00	\$134,682.00	\$134,682.00	\$134,682.00
Principal & Interest	\$301,146.91	\$301,147.00	\$301,146.91	\$0.09	\$296,087.00	\$296,087.00	\$296,087.00	\$296,087.00	\$296,087.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization	(\$311,076.56)	(\$307,429.00)	(\$311,076.56)	\$3,647.56	(\$319,486.00)	(\$311,077.00)	(\$311,077.00)	(\$311,077.00)	(\$311,077.00)
Non-Taxable Expenses (Depreciation)	(\$311,076.56)	(\$307,429.00)	(\$311,076.56)	\$3,647.56	(\$319,486.00)	(\$311,077.00)	(\$311,077.00)	(\$311,077.00)	(\$311,077.00)
Total Expenses	\$991,042.66	\$1,319,433.00	\$1,176,836.79	\$142,596.21	\$1,095,702.00	\$1,274,960.00	\$1,276,965.00	\$1,296,934.00	\$1,317,303.00
Surplus/ (Deficit)	\$126,948.66	\$0.00	\$142,595.87	(\$142,595.87)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Meadows Fields 2106B

40000 2106 Requisition	25,097	27,714	36,429	37,073	37,727	38,398
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	12,199	13,615	17,896	18,213	18,534	18,864
ELECTORAL AREA C	164,168,517	12,898	14,099	18,533	18,860	19,193	19,534

Requisition maximums	TOTAL	322,698,024	25,097	27,714	36,429	37,073	37,727	38,398
Dollar Maximum	\$ 1,031,387							
Tax Rate (per \$1,000)	1.21750 \$ 3,014,597	Est. Residential Tax rate /1,000	0.00942	0.00859	0.01129	0.01149	0.01169	0.01190

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2106B - Pemberton Meadows Fields								
Revenues								
40000 Requisition	\$26,575.00	\$25,097.00	\$25,097.00	\$25,097.00	\$0.00	\$27,714.00	10%	
Requisitions	\$26,575.00	\$25,097.00	\$25,097.00	\$25,097.00	\$0.00	\$27,714.00	10%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$1,484.95)	\$0.00	\$0.05	\$0.05	(\$0.05)	\$0.00	-100%	
Surplus Deficit Prior Year	(\$1,484.95)	\$0.00	\$0.05	\$0.05	(\$0.05)	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$25,090.05	\$25,097.00	\$25,097.05	\$25,097.05	(\$0.05)	\$27,714.00	-90%	
Expenses								
50610 Miscellaneous Operating Cost	\$23,560.00	\$23,567.00	\$23,567.00	\$23,567.00	\$0.00	\$26,134.00	11%	Amount sent to VOP for management
50710 Utilities - Water & Sewer	\$1,530.00	\$1,530.00	\$0.00	\$1,530.00	\$0.00	\$1,580.00	3%	Fields water usage fee to PNW
Operating Expenses	\$25,090.00	\$25,097.00	\$23,567.00	\$25,097.00	\$0.00	\$27,714.00	10%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$25,090.00	\$25,097.00	\$23,567.00	\$25,097.00	\$0.00	\$27,714.00	10%	
Surplus/ (Deficit)	\$0.05	\$0.00	\$1,530.05	\$0.05	(\$0.05)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2106B - Pemberton Meadows Fields									
Revenues									
40000 Requisition	\$26,575.00	\$25,097.00	\$25,097.00	\$0.00	\$27,714.00	\$36,429.00	\$37,073.00	\$37,727.00	\$38,398.00
Requisitions	\$26,575.00	\$25,097.00	\$25,097.00	\$0.00	\$27,714.00	\$36,429.00	\$37,073.00	\$37,727.00	\$38,398.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$1,484.95)	\$0.00	\$0.05	(\$0.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1,484.95)	\$0.00	\$0.05	(\$0.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$25,090.05	\$25,097.00	\$25,097.05	(\$0.05)	\$27,714.00	\$36,429.00	\$37,073.00	\$37,727.00	\$38,398.00
Expenses									
50610 Miscellaneous Operating Cost	\$23,560.00	\$23,567.00	\$23,567.00	\$0.00	\$26,134.00	\$34,802.00	\$35,397.00	\$36,001.00	\$36,620.00
50710 Utilities - Water & Sewer	\$1,530.00	\$1,530.00	\$1,530.00	\$0.00	\$1,580.00	\$1,627.00	\$1,676.00	\$1,726.00	\$1,778.00
Operating Expenses	\$25,090.00	\$25,097.00	\$25,097.00	\$0.00	\$27,714.00	\$36,429.00	\$37,073.00	\$37,727.00	\$38,398.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$25,090.00	\$25,097.00	\$25,097.00	\$0.00	\$27,714.00	\$36,429.00	\$37,073.00	\$37,727.00	\$38,398.00
Surplus/ (Deficit)	\$0.05	\$0.00	\$0.05	(\$0.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Youth & Seniors Centre 2106C

40000 2106	Requisition		94,392	31,783	93,246	94,798	96,381	97,996
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	45,880	15,614	45,808	46,571	47,349	48,142
ELECTORAL AREA C	164,168,517	48,512	16,169	47,438	48,227	49,033	49,854

Requisition maximums		TOTAL	322,698,024	94,392	31,783	93,246	94,798	96,381	97,996
Dollar Maximum	\$ 1,031,387								
Tax Rate (per \$1,000)	1.21750 \$ 3,014,597	Est. Residential Tax rate /1,000	0.03545	0.00985	0.02890	0.02938	0.02987	0.03037	

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2106C -Youth & Seniors Centre								
Revenues								
40000 Requisition	\$108,592.00	\$94,392.00	\$94,392.00	\$94,392.00	\$0.00	\$31,783.00	-66%	
Requisitions	\$108,592.00	\$94,392.00	\$94,392.00	\$94,392.00	\$0.00	\$31,783.00	-66%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$862.05	\$20,975.00	\$19,782.73	\$19,782.73	\$1,192.27	\$20,007.00	1%	
Surplus Deficit Prior Year	\$862.05	\$20,975.00	\$19,782.73	\$19,782.73	\$1,192.27	\$20,007.00	1%	
43000 Transfers from Other Service	\$815.25	\$244.00	\$0.00	\$244.00	\$0.00	\$0.00		Covid Restart grant as per VOP details
CC1000 General Government	\$815.25	\$244.00	\$0.00	\$244.00	\$0.00	\$0.00		
Transfer Revenue	\$815.25	\$244.00	\$0.00	\$244.00	\$0.00	\$0.00		
Total Revenues	\$110,269.30	\$115,611.00	\$114,174.73	\$114,418.73	\$1,192.27	\$51,790.00	-65%	
Expenses								
50131 Employer Health Tax	\$0.00	\$0.00	\$0.00	(\$122.69)	\$122.69	\$0.00		2019 Employer Health tax over deduction
50590 Depreciation/Amortization	\$2,576.29	\$2,833.00	\$0.00	\$2,576.29	\$256.71	\$2,833.00	10%	Posted at year-end
50600 Insurance	\$685.43	\$708.00	\$708.02	\$708.02	(\$0.02)	\$765.00	8%	Property & Equipment insurance (SLRD)
50610 Miscellaneous Operating Cost	\$87,643.00	\$54,153.00	\$54,153.00	\$54,153.00	\$0.00	\$0.00	-100%	Amount sent to VOP for management
Operating Expenses	\$90,904.72	\$57,694.00	\$54,861.02	\$57,314.62	\$379.38	\$3,598.00	-94%	
99996 Fixed Asset Increase	\$1,192.29	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$31,000.00		Hardscape Landscaping, HVAC
Capital Expenditures	\$1,192.29	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$31,000.00		
52060 Short-term Debt Charges - Principal	\$0.00	\$39,250.00	\$39,250.00	\$39,250.00	\$0.00	\$19,625.00	-50%	Principal payment on short-term financing
52065 Short-term Debt Charges - Interest	\$965.85	\$1,500.00	\$376.50	\$423.86	\$1,076.14	\$400.00	-6%	Interest payment on short-term financing
Principal & Interest	\$965.85	\$40,750.00	\$39,626.50	\$39,673.86	\$1,076.14	\$20,025.00	-50%	
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50590 Depreciation/Amortization	(\$2,576.29)	(\$2,833.00)	\$0.00	(\$2,576.29)	(\$256.71)	(\$2,833.00)	10%	Posted at year-end
Non-Taxable Expenses (Depreciation)	(\$2,576.29)	(\$2,833.00)	\$0.00	(\$2,576.29)	(\$256.71)	(\$2,833.00)	10%	
Total Expenses	\$90,486.57	\$115,611.00	\$94,487.52	\$94,412.19	\$21,198.81	\$51,790.00	-133%	
Surplus/ (Deficit)	\$19,782.73	\$0.00	\$19,687.21	\$20,006.54	(\$20,006.54)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2106C - Pemberton Youth Centre									
Revenues									
40000 Requisition	\$108,592.00	\$94,392.00	\$94,392.00	\$0.00	\$31,783.00	\$93,246.00	\$94,798.40	\$96,381.45	\$97,996.40
Requisitions	\$108,592.00	\$94,392.00	\$94,392.00	\$0.00	\$31,783.00	\$93,246.00	\$94,798.40	\$96,381.45	\$97,996.40
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$862.05	\$20,975.00	\$19,782.73	\$1,192.27	\$20,007.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$862.05	\$20,975.00	\$19,782.73	\$1,192.27	\$20,007.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$815.25	\$244.00	\$244.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$815.25	\$244.00	\$244.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$110,269.30	\$115,611.00	\$114,418.73	\$1,192.27	\$51,790.00	\$93,246.00	\$94,798.40	\$96,381.45	\$97,996.40
Expenses									
50131 Employer Health Tax	\$0.00	\$0.00	(\$122.69)	\$122.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization	\$2,576.29	\$2,833.00	\$2,576.29	\$256.71	\$2,833.00	\$4,098.00	\$5,388.00	\$6,704.00	\$8,046.00
50600 Insurance	\$685.43	\$708.00	\$708.02	(\$0.02)	\$765.00	\$765.00	\$765.00	\$765.00	\$765.00
50610 Miscellaneous Operating Cost	\$87,643.00	\$54,153.00	\$54,153.00	\$0.00	\$0.00	\$60,861.00	\$61,781.00	\$62,719.00	\$63,676.00
Operating Expenses	\$90,904.72	\$57,694.00	\$57,314.62	\$379.38	\$3,598.00	\$65,724.00	\$67,934.00	\$70,188.00	\$72,487.00
99996 Fixed Asset Increase	\$1,192.29	\$20,000.00	\$0.00	\$20,000.00	\$31,000.00	\$31,620.00	\$32,252.40	\$32,897.45	\$33,555.40
Capital Expenditures	\$1,192.29	\$20,000.00	\$0.00	\$20,000.00	\$31,000.00	\$31,620.00	\$32,252.40	\$32,897.45	\$33,555.40
52060 Short-term Debt Charges - Principal	\$0.00	\$39,250.00	\$39,250.00	\$0.00	\$19,625.00	\$0.00	\$0.00	\$0.00	\$0.00
52065 Short-term Debt Charges - Interest	\$965.85	\$1,500.00	\$423.86	\$1,076.14	\$400.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$965.85	\$40,750.00	\$39,673.86	\$1,076.14	\$20,025.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization	(\$2,576.29)	(\$2,833.00)	(\$2,576.29)	(\$256.71)	(\$2,833.00)	(\$4,098.00)	(\$5,388.00)	(\$6,704.00)	(\$8,046.00)
Non-Taxable Expenses (Depreciation)	(\$2,576.29)	(\$2,833.00)	(\$2,576.29)	(\$256.71)	(\$2,833.00)	(\$4,098.00)	(\$5,388.00)	(\$6,704.00)	(\$8,046.00)
Total Expenses	\$90,486.57	\$115,611.00	\$94,412.19	\$21,198.81	\$51,790.00	\$93,246.00	\$94,798.40	\$96,381.45	\$97,996.40
Surplus/ (Deficit)	\$19,782.73	\$0.00	\$20,006.54	(\$20,006.54)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Gates Lake Park 2106E

40000 2106 Requisition	16,199	6,185	13,463	13,729	14,001	14,279
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	7,874	3,038	6,614	6,745	6,878	7,015
ELECTORAL AREA C	164,168,517	8,325	3,147	6,849	6,984	7,123	7,264

Requisition maximums	TOTAL	322,698,024	16,199	6,185	13,463	13,729	14,001	14,279
Dollar Maximum	\$ 1,031,387							
Tax Rate (per \$1,000)	1.21750 \$ 3,014,597	Est. Residential Tax rate /1,000	0.00608	0.00192	0.00417	0.00425	0.00434	0.00442

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Gates Lake Park is a 1.27 hectare (approximately 3 acre) site located on the north shore of Gates Lake, near the small community of Birken in Electoral Area C. Accessed from Portage Road, the site was purchased by the SLRD in 2013 with the view of developing a community park to enhance recreation and leisure opportunities for residents living in the Mount Currie to D'Arcy corridor.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2106E - Gates Lake Park									
Revenues									
40000 Requisition		\$7,311.00	\$16,199.00	\$16,199.00	\$16,199.00	\$0.00	\$6,185.00	-62%	
Requisitions		\$7,311.00	\$16,199.00	\$16,199.00	\$16,199.00	\$0.00	\$6,185.00	-62%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		(\$1,672.36)	\$3,896.00	\$3,935.84	\$3,935.84	(\$39.84)	\$5,190.00	32%	Savings in time allocation to service vs Forecasted
Surplus Deficit Prior Year		(\$1,672.36)	\$3,896.00	\$3,935.84	\$3,935.84	(\$39.84)	\$5,190.00	32%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$5,638.64	\$20,095.00	\$20,134.84	\$20,134.84	(\$39.84)	\$11,375.00	-30%	
Expenses									
50600 Insurance		\$114.52	\$119.00	\$118.43	\$118.43	\$0.57	\$140.00	18%	Property & Equipment insurance (SLRD)
50610 Miscellaneous Operating Cost		\$524.00	\$14,826.00	\$14,826.00	\$14,826.00	\$0.00	\$6,085.00	-59%	Amount sent to VOP for management
50900 Special Projects	SP203 Rural Dividend - Gates	\$918.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Grade Crossing Safety Assessment
53200 Time Allocation from Other Services	CC2106E Gates Lake Park	\$79.42	\$150.00	\$0.00	\$0.00	\$150.00	\$150.00		SLRD Time allocation to service (UES)
53200 Time Allocation from Other Services	SP204 Gates Lake Communit	\$66.11	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00		Staff time (UES) on Gates Lake potable water project
Operating Expenses		\$1,702.80	\$20,095.00	\$14,944.43	\$14,944.43	\$5,150.57	\$11,375.00	-24%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$1,702.80	\$20,095.00	\$14,944.43	\$14,944.43	\$5,150.57	\$11,375.00	-24%	
Surplus/ (Deficit)		\$3,935.84	\$0.00	\$5,190.41	\$5,190.41	(\$5,190.41)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2106E - Gates Lake Park									
Revenues									
40000 Requisition	\$7,311.00	\$16,199.00	\$16,199.00	\$0.00	\$6,185.00	\$13,463.00	\$13,729.00	\$14,001.00	\$14,279.00
Requisitions	\$7,311.00	\$16,199.00	\$16,199.00	\$0.00	\$6,185.00	\$13,463.00	\$13,729.00	\$14,001.00	\$14,279.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$1,672.36)	\$3,896.00	\$3,935.84	(\$39.84)	\$5,190.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1,672.36)	\$3,896.00	\$3,935.84	(\$39.84)	\$5,190.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$5,638.64	\$20,095.00	\$20,134.84	(\$39.84)	\$11,375.00	\$13,463.00	\$13,729.00	\$14,001.00	\$14,279.00
Expenses									
50600 Insurance	\$114.52	\$119.00	\$118.43	\$0.57	\$140.00	\$140.00	\$140.00	\$140.00	\$140.00
50610 Miscellaneous Operating Cost	\$524.00	\$14,826.00	\$14,826.00	\$0.00	\$6,085.00	\$13,323.00	\$13,589.00	\$13,861.00	\$14,139.00
50900 Special Projects	\$918.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$79.42	\$150.00	\$0.00	\$150.00	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$66.11	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$1,702.80	\$20,095.00	\$14,944.43	\$5,150.57	\$11,375.00	\$13,463.00	\$13,729.00	\$14,001.00	\$14,279.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,702.80	\$20,095.00	\$14,944.43	\$5,150.57	\$11,375.00	\$13,463.00	\$13,729.00	\$14,001.00	\$14,279.00
Surplus/ (Deficit)	\$3,935.84	\$0.00	\$5,190.41	(\$5,190.41)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Soccer Fields / Den Dyuf Park 2106F

40000 2106	Requisition		7,010	43,240	51,646	52,589	53,551	54,533
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	3,407	21,242	25,372	25,835	26,308	26,790
ELECTORAL AREA C	164,168,517	3,603	21,998	26,274	26,754	27,243	27,743

Requisition maximums		TOTAL	322,698,024	7,010	43,240	51,646	52,589	53,551	54,533
Dollar Maximum	\$ 1,031,387								
Tax Rate (per \$1,000)	1.21750 \$ 3,014,597	Est. Residential Tax rate /1,000	0.00263	0.01340	0.01600	0.01630	0.01659	0.01690	

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides recreation and community services for the Village of Pemberton and Electoral Area C. Soccer Fields and amenities on Pemberton Farm Road East.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2106F - Pemberton Soccer Fields / Den Dyuf Park								
Revenues								
40000 Requisition	\$57,057.00	\$7,010.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	517%	
Requisitions	\$57,057.00	\$7,010.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	517%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$7.52	\$0.00	(\$0.48)	(\$0.48)	\$0.48	\$0.00	-100%	
Surplus Deficit Prior Year	\$7.52	\$0.00	(\$0.48)	(\$0.48)	\$0.48	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$57,064.52	\$7,010.00	\$7,009.52	\$7,009.52	\$0.48	\$43,240.00	417%	
Expenses								
50610 Miscellaneous Operating Cost	\$57,065.00	\$7,010.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	517%	Amount requested by VOP for operations
Operating Expenses	\$57,065.00	\$7,010.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	517%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$57,065.00	\$7,010.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	517%	
Surplus/ (Deficit)	(\$0.48)	\$0.00	(\$0.48)	(\$0.48)	\$0.48	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2106F - Pemberton Soccer Fields / Den Dyuf Park									
Revenues									
40000 Requisition	\$57,057.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	\$51,646.00	\$52,589.00	\$53,551.00	\$54,533.00
Requisitions	\$57,057.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	\$51,646.00	\$52,589.00	\$53,551.00	\$54,533.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$7.52	\$0.00	(\$0.48)	\$0.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7.52	\$0.00	(\$0.48)	\$0.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$57,064.52	\$7,010.00	\$7,009.52	\$0.48	\$43,240.00	\$51,646.00	\$52,589.00	\$53,551.00	\$54,533.00
Expenses									
50610 Miscellaneous Operating Cost	\$57,065.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	\$51,646.00	\$52,589.00	\$53,551.00	\$54,533.00
Operating Expenses	\$57,065.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	\$51,646.00	\$52,589.00	\$53,551.00	\$54,533.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$57,065.00	\$7,010.00	\$7,010.00	\$0.00	\$43,240.00	\$51,646.00	\$52,589.00	\$53,551.00	\$54,533.00
Surplus/ (Deficit)	(\$0.48)	\$0.00	(\$0.48)	\$0.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Gold Bridge Community Complex

2107

40010 2107 Parcel Tax

- - - - -

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

Requisition maximums	
Tax Rate/Dollar Limitation	No Requisition
Tax Rate	

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Jurisdiction	
Debt Issue #	none
Basis of Apportionment	n/a

Service Mandate

A recreation complex in Gold Bridge that houses a library, an ambulance station and the post office.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2107 - Gold Bridge Community Complex									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income		\$22,003.20	\$22,003.00	\$13,784.39	\$19,030.40	\$2,972.60	\$22,258.00	17%	BC Ambulance & post office; 2021 includes \$2.1K correction of GST included
40220 Interest Earned on Investments		\$1,885.84	\$1,886.00	\$247.89	\$335.93	\$1,550.07	\$335.00	0%	Interest earned on reserve balances
Fees & Other Revenues		\$23,889.04	\$23,889.00	\$14,032.28	\$19,366.33	\$4,522.67	\$22,593.00	17%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$16,542.91	\$8,462.00	\$8,461.51	\$8,461.51	\$0.49	\$4,176.00	-51%	
Surplus Deficit Prior Year		\$16,542.91	\$8,462.00	\$8,461.51	\$8,461.51	\$0.49	\$4,176.00	-51%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$3,254.39	(\$3,254.39)	\$0.00	-100%	COVID19 Restart grant for interest loss
44000 Transfer from Reserve		\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	-100%	Replacement of flooring in lobby, from capital reserve
Transfer Revenue		\$0.00	\$20,000.00	\$20,000.00	\$23,254.39	(\$3,254.39)	\$0.00	-100%	
Total Revenues		\$40,431.95	\$52,351.00	\$42,493.79	\$51,082.23	\$1,268.77	\$26,769.00	-134%	
Expenses									
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50190 Advertising		\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$900.00		2 notices for lease requirements
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$2,962.93	\$5,000.00	\$2,802.27	\$3,713.40	\$1,286.60	\$5,000.00	35%	Janitorial services; 2021 includes \$900 from Post office for extra cleaning
50590 Depreciation/Amortization		\$7,336.43	\$8,337.00	\$0.00	\$7,564.05	\$772.95	\$7,564.00	0%	
50600 Insurance		\$1,572.34	\$950.00	\$949.27	\$949.27	\$0.73	\$1,100.00	16%	Property & equipment insurance
50650 Operating Supplies - Other		\$7.04	\$500.00	\$0.00	\$379.93	\$120.07	\$500.00	32%	
50670 Service / Site Maintenance		\$2,817.47	\$6,500.00	\$1,674.44	\$2,317.67	\$4,182.33	\$6,500.00	180%	Landscaping, snow clearing & building maintenance
50690 Utilities - Hydro		\$5,001.83	\$5,500.00	\$4,327.96	\$5,018.52	\$481.48	\$5,500.00	10%	
51011 Non-Capitalized Equipment		\$0.00	\$1,100.00	\$0.00	\$0.00	\$1,100.00	\$1,100.00		
53200 Time Allocation from Other Services	CC2107 Gold Bridge Communi	\$2,335.83	\$3,500.00	\$3,514.26	\$3,574.92	(\$74.92)	\$4,369.00	22%	Staff time on service
Operating Expenses		\$22,283.87	\$31,837.00	\$13,518.20	\$23,767.76	\$8,069.24	\$32,833.00	38%	
99996 Fixed Asset Increase		\$0.00	\$20,000.00	\$21,851.33	\$21,851.33	(\$1,851.33)	\$0.00	-100%	2021 replacement of flooring in lobby
Capital Expenditures		\$0.00	\$20,000.00	\$21,851.33	\$21,851.33	(\$1,851.33)	\$0.00	-100%	
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$17,023.00	\$8,851.00	\$8,851.00	\$8,851.00	\$0.00	\$1,500.00	-83%	Transfer to capital reserve
Transfer Expenses		\$17,023.00	\$8,851.00	\$8,851.00	\$8,851.00	\$0.00	\$1,500.00	-83%	
50590 Depreciation/Amortization		(\$7,336.43)	(\$8,337.00)	\$0.00	(\$7,564.05)	(\$772.95)	(\$7,564.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$7,336.43)	(\$8,337.00)	\$0.00	(\$7,564.05)	(\$772.95)	(\$7,564.00)	0%	
Total Expenses		\$31,970.44	\$52,351.00	\$44,220.53	\$46,906.04	\$5,444.96	\$26,769.00	-145%	
Surplus/ (Deficit)		\$8,461.51	\$0.00	(\$1,726.74)	\$4,176.19	(\$4,176.19)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$207,897.07		\$196,748.07	\$196,748.07		\$198,248.07		

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2107 - Gold Bridge Community Complex								
30999 Operational Surplus reserve	\$9,583.00		\$9,583.00	\$9,583.00		\$0.00		
Reserves	\$217,480.07		\$206,331.07	\$206,331.07		\$198,248.07		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2107 - Gold Bridge Community Complex										
Revenues										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income		\$22,003.20	\$22,003.00	\$19,030.40	\$2,972.60	\$22,258.00	\$22,895.00	\$22,258.00	\$22,258.00	\$22,258.00
40220 Interest Earned on Investments		\$1,885.84	\$1,886.00	\$335.93	\$1,550.07	\$335.00	\$337.00	\$339.00	\$341.00	\$343.00
Fees & Other Revenues		\$23,889.04	\$23,889.00	\$19,366.33	\$4,522.67	\$22,593.00	\$23,232.00	\$22,597.00	\$22,599.00	\$22,601.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$16,542.91	\$8,462.00	\$8,461.51	\$0.49	\$4,176.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$16,542.91	\$8,462.00	\$8,461.51	\$0.49	\$4,176.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$3,254.39	(\$3,254.39)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$20,000.00	\$23,254.39	(\$3,254.39)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$40,431.95	\$52,351.00	\$51,082.23	\$1,268.77	\$26,769.00	\$23,232.00	\$22,597.00	\$22,599.00	\$22,601.00
Expenses										
50180 Travel		\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50190 Advertising		\$0.00	\$150.00	\$0.00	\$150.00	\$900.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$2,962.93	\$5,000.00	\$3,713.40	\$1,286.60	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50590 Depreciation/Amortization		\$7,336.43	\$8,337.00	\$7,564.05	\$772.95	\$7,564.00	\$7,564.00	\$7,564.00	\$7,564.00	\$7,564.00
50600 Insurance		\$1,572.34	\$950.00	\$949.27	\$0.73	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
50650 Operating Supplies - Other		\$7.04	\$500.00	\$379.93	\$120.07	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50670 Service / Site Maintenance		\$2,817.47	\$6,500.00	\$2,317.67	\$4,182.33	\$6,500.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
50690 Utilities - Hydro		\$5,001.83	\$5,500.00	\$5,018.52	\$481.48	\$5,500.00	\$5,665.00	\$5,835.00	\$6,010.00	\$6,190.00
51011 Non-Capitalized Equipment		\$0.00	\$1,100.00	\$0.00	\$1,100.00	\$1,100.00	\$0.00	\$1.00	\$2.00	\$3.00
53200 Time Allocation from Other Services	CC2107 Gold Bridge Communi	\$2,335.83	\$3,500.00	\$3,574.92	(\$74.92)	\$4,369.00	\$3,605.00	\$3,713.00	\$3,824.00	\$3,939.00
Operating Expenses		\$22,283.87	\$31,837.00	\$23,767.76	\$8,069.24	\$32,833.00	\$27,934.00	\$28,419.00	\$28,918.00	\$29,432.00
99996 Fixed Asset Increase		\$0.00	\$20,000.00	\$21,851.33	(\$1,851.33)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures		\$0.00	\$20,000.00	\$21,851.33	(\$1,851.33)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$17,023.00	\$8,851.00	\$8,851.00	\$0.00	\$1,500.00	\$2,862.00	\$1,742.00	\$1,245.00	\$733.00
Transfer Expenses		\$17,023.00	\$8,851.00	\$8,851.00	\$0.00	\$1,500.00	\$2,862.00	\$1,742.00	\$1,245.00	\$733.00
50590 Depreciation/Amortization		(\$7,336.43)	(\$8,337.00)	(\$7,564.05)	(\$772.95)	(\$7,564.00)	(\$7,564.00)	(\$7,564.00)	(\$7,564.00)	(\$7,564.00)
Non-Taxable Expenses (Depreciation)		(\$7,336.43)	(\$8,337.00)	(\$7,564.05)	(\$772.95)	(\$7,564.00)	(\$7,564.00)	(\$7,564.00)	(\$7,564.00)	(\$7,564.00)
Total Expenses		\$31,970.44	\$52,351.00	\$46,906.04	\$5,444.96	\$26,769.00	\$23,232.00	\$22,597.00	\$22,599.00	\$22,601.00
Surplus/ (Deficit)		\$8,461.51	\$0.00	\$4,176.19	(\$4,176.19)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$207,897.07		\$196,748.07		\$198,248.07	\$201,110.07	\$202,852.07	\$204,097.07	\$204,830.07
30999 Operational Surplus reserve		\$9,583.00		\$9,583.00		\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00	\$9,583.00
Reserves		\$217,480.07		\$206,331.07		\$207,831.07	\$210,693.07	\$212,435.07	\$213,680.07	\$214,413.07

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton and District Arts, Culture and Recreation Grants Fund 2108

40000 2108 Requisition	75,000	98,076	98,076	98,076	98,076	98,076
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	38,470	51,031	51,031	51,031	51,031	51,031	51,031
PEMBERTON & DISTRICT ARTS, CULTURE & f	146,146,432	36,530	47,045	47,045	47,045	47,045	47,045	47,045

Requisition maximums	TOTAL	304,675,939	75,000	98,076	98,076	98,076	98,076	98,076	98,076
Dollar Maximum	\$	75,000							
Tax Rate (per \$1,000)	0.04750	\$	98,076	Est. Residential Tax rate /1,000	0.02972	0.03219	0.03219	0.03219	0.03219

SE BLYAW	Bylaw 1643
Debt Issue #	
Maturity date	
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides an Arts, Culture and Recreation Service for the Village of Pemberton and portion of Electoral Area C

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2108 - Pemberton & District Arts and Recreation Service								
Revenues								
40000 Requisition	\$60,390.00	\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	\$98,076.00	31%	
Requisitions	\$60,390.00	\$75,000.00	\$75,000.00	\$75,000.00	\$0.00	\$98,076.00	31%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$10,115.00	\$10,115.15	\$10,115.15	(\$0.15)	\$42,336.00	319%	
Surplus Deficit Prior Year	\$0.00	\$10,115.00	\$10,115.15	\$10,115.15	(\$0.15)	\$42,336.00	319%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$60,390.00	\$85,115.00	\$85,115.15	\$85,115.15	(\$0.15)	\$140,412.00	349%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$47,340.86	\$82,365.00	\$9,727.02	\$37,179.60	\$45,185.40	\$134,542.00	262%	Funding agreements as per PVUS committee resolutions
53200 Time Allocation from Other Services	\$2,327.99	\$2,500.00	\$3,875.40	\$5,349.57	(\$2,849.57)	\$5,620.00	5%	Staff time on service
Operating Expenses	\$49,918.85	\$85,115.00	\$13,852.42	\$42,779.17	\$42,335.83	\$140,412.00	228%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	#DIV/0!	Amount due to Gen Govt for service establishment costs
Transfer Expenses	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$50,274.85	\$85,115.00	\$13,852.42	\$42,779.17	\$42,335.83	\$140,412.00	228%	
Surplus/ (Deficit)	\$10,115.15	\$0.00	\$71,262.73	\$42,335.98	(\$42,335.98)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2108 - Pemberton & District Arts and Recreation Service Revenues									
40000 Requisition Requisitions	\$60,390.00	\$75,000.00	\$75,000.00	\$0.00	\$98,076.00	\$98,076.00	\$98,076.00	\$98,076.00	\$98,076.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$10,115.00	\$10,115.15	(\$0.15)	\$42,336.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$10,115.00	\$10,115.15	(\$0.15)	\$42,336.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$60,390.00	\$85,115.00	\$85,115.15	(\$0.15)	\$140,412.00	\$98,076.00	\$98,076.00	\$98,076.00	\$98,076.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$47,340.86	\$82,365.00	\$37,179.60	\$45,185.40	\$134,542.00	\$92,037.00	\$91,863.00	\$91,684.00	\$91,500.00
53200 Time Allocation from Other Services	\$2,327.99	\$2,500.00	\$5,349.57	(\$2,849.57)	\$5,620.00	\$5,789.00	\$5,963.00	\$6,142.00	\$6,326.00
Operating Expenses	\$49,918.85	\$85,115.00	\$42,779.17	\$42,335.83	\$140,412.00	\$98,076.00	\$98,076.00	\$98,076.00	\$98,076.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$50,274.85	\$85,115.00	\$42,779.17	\$42,335.83	\$140,412.00	\$98,076.00	\$98,076.00	\$98,076.00	\$98,076.00
Surplus/ (Deficit)	\$10,115.15	\$0.00	\$42,335.98	(\$42,335.98)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton and District Economic Development Grants Fund 2109

40000 2109 Requisition	50,000	65,453	65,453	65,453	65,453	65,453
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	25,647	34,057	34,057	34,057	34,057	34,057
PEMBERTON & DISTRICT ECONOMIC DEV	146,146,432	24,353	31,396	31,396	31,396	31,396	31,396

Requisition maximums	TOTAL	304,675,939	50,000	65,453	65,453	65,453	65,453	65,453
Dollar Maximum	\$ 50,000							
Tax Rate (per \$1,000)	0.03170 \$ 65,453	Est. Residential Tax rate /1,000	0.01981	0.02148	0.02148	0.02148	0.02148	0.02148

SE BLYAW	Bylaw 1644
Debt Issue #	
Maturity date	
Basis of Apportionment	Hosp L&I (EA) (Mun)

Service Mandate

This service provides an Economic Development Service for the Village of Pemberton and portion of Electoral Area C

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2109 - Pemberton & District Economic Development Services								
Revenues								
40000 Requisition	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$65,453.00	31%	
Requisitions	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$65,453.00	31%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$11,417.00	\$11,416.80	\$11,416.80	\$0.20	\$9,307.00	-18%	
Surplus Deficit Prior Year	\$0.00	\$11,417.00	\$11,416.80	\$11,416.80	\$0.20	\$9,307.00	-18%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$50,000.00	\$61,417.00	\$61,416.80	\$61,416.80	\$0.20	\$74,760.00	12%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$36,500.00	\$59,667.00	\$47,500.00	\$47,500.00	\$12,167.00	\$69,940.00	47%	Funding agreements as per PVUS committee resolutions
53200 Time Allocation from Other Services	\$1,477.20	\$1,500.00	\$3,600.46	\$4,359.84	(\$2,859.84)	\$4,570.00	5%	Staff time on service
Operating Expenses	\$38,227.20	\$61,417.00	\$51,350.46	\$52,109.84	\$9,307.16	\$74,760.00	43%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Amount due to Gen Govt for service establishment costs
Transfer Expenses	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$38,583.20	\$61,417.00	\$51,350.46	\$52,109.84	\$9,307.16	\$74,760.00	43%	
Surplus/ (Deficit)	\$11,416.80	\$0.00	\$10,066.34	\$9,306.96	(\$9,306.96)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2109 - Pemberton & District Economic Development Services									
Revenues									
40000 Requisition	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$65,453.00	\$65,453.00	\$65,453.00	\$65,453.00	\$65,453.00
Requisitions	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$65,453.00	\$65,453.00	\$65,453.00	\$65,453.00	\$65,453.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$0.00	\$11,417.00	\$11,416.80	\$0.20	\$9,307.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$11,417.00	\$11,416.80	\$0.20	\$9,307.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$50,000.00	\$61,417.00	\$61,416.80	\$0.20	\$74,760.00	\$65,453.00	\$65,453.00	\$65,453.00	\$65,453.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$36,500.00	\$59,667.00	\$47,500.00	\$12,167.00	\$69,940.00	\$60,496.00	\$60,355.00	\$60,210.00	\$60,060.00
53200 Time Allocation from Other Services	\$1,477.20	\$1,500.00	\$4,359.84	(\$2,859.84)	\$4,570.00	\$4,707.00	\$4,848.00	\$4,993.00	\$5,143.00
Operating Expenses	\$38,227.20	\$61,417.00	\$52,109.84	\$9,307.16	\$74,760.00	\$65,453.00	\$65,453.00	\$65,453.00	\$65,453.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$38,583.20	\$61,417.00	\$52,109.84	\$9,307.16	\$74,760.00	\$65,453.00	\$65,453.00	\$65,453.00	\$65,453.00
Surplus/ (Deficit)	\$11,416.80	\$0.00	\$9,306.96	(\$9,306.96)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2200 - Bralorne Museum									
<u>Revenues</u>									
Requisitions									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$0.00	\$18,500.00	0%	
Parcel Tax		\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$0.00	\$18,500.00	0%	
Water & Sewer Rates									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income		\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	0%	Rental income for storage agreement
Fees & Other Revenues		\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	0%	
Grants									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		(\$75.02)	\$1.00	\$0.86	\$0.86	\$0.14	\$0.00	-100%	
Surplus Deficit Prior Year		(\$75.02)	\$1.00	\$0.86	\$0.86	\$0.14	\$0.00	-100%	
43000 Transfers from Other Service	CC1000 General Government	\$5,000.00	\$0.00	\$9,183.85	\$9,388.05	(\$9,388.05)	\$3,412.00	-64%	Area A PILT -2021 restore Bralorne Pioneer Mines bld and disposal of picnic tables
Transfer Revenue		\$5,000.00	\$0.00	\$9,183.85	\$9,388.05	(\$9,388.05)	\$3,412.00	-64%	
Total Revenues		\$23,524.98	\$18,601.00	\$27,784.71	\$27,988.91	(\$9,387.91)	\$22,012.00	-164%	
<u>Expenses</u>									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50600 Insurance		\$43.12	\$45.00	\$44.59	\$44.59	\$0.41	\$50.00	12%	Property & equipment ins
50610 Miscellaneous Operating Cost		\$18,231.00	\$18,306.00	\$18,306.00	\$18,306.00	\$0.00	\$18,300.00	0%	Bralorne-Pioneer Museum Society operational request
50610 Miscellaneous Operating Cost		\$0.00	\$0.00	\$0.00	\$204.20	(\$204.20)	\$96.00		Disposal of picnic tables
50900 Special Projects	CC2200 Bralorne Museum CLS	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		#DIV/0! Area A PILT for collection management (2020)
51012 Capital Grant		\$0.00	\$0.00	\$9,183.85	\$9,183.85	(\$9,183.85)	\$3,316.00	-64%	Restore Bralorne Pioneer Mines bld - Area A PILT
Operating Expenses		\$23,524.12	\$18,601.00	\$27,784.44	\$27,988.64	(\$9,387.64)	\$22,012.00	-21%	
Capital Expenditures									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$23,524.12	\$18,601.00	\$27,784.44	\$27,988.64	(\$9,387.64)	\$22,012.00	-21%	
Surplus/ (Deficit)		\$0.86	\$0.00	\$0.27	\$0.27	(\$0.27)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2200 - Bralorne Museum									
Revenues									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax	\$18,500.00	\$18,500.00	\$18,500.00	\$0.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00
Parcel Tax	\$18,500.00	\$18,500.00	\$18,500.00	\$0.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Fees & Other Revenues	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$75.02)	\$1.00	\$0.86	\$0.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$75.02)	\$1.00	\$0.86	\$0.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$5,000.00	\$0.00	\$9,388.05	(\$9,388.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$5,000.00	\$0.00	\$9,388.05	(\$9,388.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1000 General Government									
Total Revenues	\$23,524.98	\$18,601.00	\$27,988.91	(\$9,387.91)	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$43.12	\$45.00	\$44.59	\$0.41	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50610 Miscellaneous Operating Cost	\$18,231.00	\$18,306.00	\$18,306.00	\$0.00	\$18,300.00	\$18,300.00	\$18,300.00	\$18,300.00	\$18,300.00
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$204.20	(\$204.20)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51012 Capital Grant	\$0.00	\$0.00	\$9,183.85	(\$9,183.85)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CC2200 Bralorne Museum CLS									
Operating Expenses	\$23,524.12	\$18,601.00	\$27,988.64	(\$9,387.64)	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$23,524.12	\$18,601.00	\$27,988.64	(\$9,387.64)	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Surplus/ (Deficit)	\$0.86	\$0.00	\$0.27	(\$0.27)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Heritage - Haylmore Property

2201

40000 2201	Requisition	7,000	7,500	7,500	7,500	7,500	7,500
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA A	31,730,464	7,000	7,500	7,500	7,500	7,500	7,500
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Requisition maximums	TOTAL	31,730,464	7,000	7,500	7,500	7,500	7,500
Dollar Maximum	\$	-					
Tax Rate (per \$1,000)	none	Est. Residential Tax rate /1,000	0.02348	0.02364	0.02364	0.02364	0.02364

Jurisdiction	Bylaw 791/792
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the designation, protection and conservation of Heritage Properties in Electoral Area A, and has designated the Haylmore Property as a Heritage Property to be protected and maintained by this service.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2201 - Heritage -Haylmore Property									
Revenues									
40000	Requisition	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	\$7,500.00	7%	
Requisitions		\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	\$7,500.00	7%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$6.04	\$55.00	\$6.10	\$8.43	\$46.57	\$9.00	7%	Interest earned on reserve balance
Fees & Other Revenues		\$6.04	\$55.00	\$6.10	\$8.43	\$46.57	\$9.00	7%	
40960	Conditional Grants - Provincial Grants	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		Rural Divident Grant -business plan for Ec Dev for site
SP218 Rural Dividend - Haylmore		\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$3,320.11	\$7,992.00	\$7,908.95	\$7,908.95	\$83.05	\$3,197.00	-60%	
Surplus Deficit Prior Year		\$3,320.11	\$7,992.00	\$7,908.95	\$7,908.95	\$83.05	\$3,197.00	-60%	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues		\$10,326.15	\$25,047.00	\$14,915.05	\$14,917.38	\$10,129.62	\$20,706.00	-46%	
Expenses									
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580	Contracted Services	\$2,161.16	\$10,000.00	\$0.00	\$6,719.76	\$3,280.24	\$10,000.00	49%	Haylmore property improvements
50900	Special Projects	\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		Rural Divident Grant -business plan for Ec Dev for site
SP218 Rural Dividend - Haylmore		\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		
Operating Expenses		\$2,411.16	\$20,250.00	\$250.00	\$6,969.76	\$13,280.24	\$20,250.00	191%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$6.04	\$4,797.00	\$4,748.10	\$4,750.43	\$46.57	\$456.00	-90%	Transfer to capital reserve
Transfer Expenses		\$6.04	\$4,797.00	\$4,748.10	\$4,750.43	\$46.57	\$456.00	-90%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$2,417.20	\$25,047.00	\$4,998.10	\$11,720.19	\$13,326.81	\$20,706.00	100%	
Surplus/ (Deficit)		\$7,908.95	\$0.00	\$9,916.95	\$3,197.19	(\$3,197.19)	\$0.00		
Reserves		\$699.90		\$5,448.00	\$5,450.33		\$5,906.33		
30000 Reserve - Capital Works and Equipment		\$699.90		\$5,448.00	\$5,450.33		\$5,906.33		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2201 - Heritage -Haylmore Property											
Revenues											
40000	Requisition		\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
Requisitions			\$7,000.00	\$7,000.00	\$7,000.00	\$0.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$6.04	\$55.00	\$8.43	\$46.57	\$9.00	\$10.00	\$10.00	\$10.00	\$10.00
Fees & Other Revenues			\$6.04	\$55.00	\$8.43	\$46.57	\$9.00	\$10.00	\$10.00	\$10.00	\$10.00
40960	Conditional Grants - Provincial Grants	SP218 Rural Dividend - Haylmore	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available		\$3,320.11	\$7,992.00	\$7,908.95	\$83.05	\$3,197.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$3,320.11	\$7,992.00	\$7,908.95	\$83.05	\$3,197.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$10,326.15	\$25,047.00	\$14,917.38	\$10,129.62	\$20,706.00	\$7,510.00	\$7,510.00	\$7,510.00	\$7,510.00
Expenses											
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$2,161.16	\$10,000.00	\$6,719.76	\$3,280.24	\$10,000.00	\$7,250.00	\$7,250.00	\$7,250.00	\$7,250.00
50900	Special Projects	SP218 Rural Dividend - Haylmore	\$0.00	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$2,411.16	\$20,250.00	\$6,969.76	\$13,280.24	\$20,250.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$6.04	\$4,797.00	\$4,750.43	\$46.57	\$456.00	\$10.00	\$10.00	\$10.00	\$10.00
Transfer Expenses			\$6.04	\$4,797.00	\$4,750.43	\$46.57	\$456.00	\$10.00	\$10.00	\$10.00	\$10.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$2,417.20	\$25,047.00	\$11,720.19	\$13,326.81	\$20,706.00	\$7,510.00	\$7,510.00	\$7,510.00	\$7,510.00
Surplus/ (Deficit)			\$7,908.95	\$0.00	\$3,197.19	(\$3,197.19)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$699.90		\$5,450.33		\$5,906.33	\$5,916.33	\$5,926.33	\$5,936.33	\$5,946.33
Reserves			\$699.90		\$5,450.33		\$5,906.33	\$5,916.33	\$5,926.33	\$5,936.33	\$5,946.33

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan		2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton & District Museum & Archives 2202

40000 2202	Requisition		127,286	150,242	157,528	163,638	169,986	169,986
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA C	164,168,517	65,418	76,434	80,140	83,249	86,478	86,478
VILLAGE OF PEMBERTON	158,529,507	61,868	73,808	77,388	80,389	83,508	83,508
TOTAL	322,698,024	127,286	150,242	157,528	163,638	169,986	169,986

Requisition maximums	
Dollar Maximum	\$ 106,642
Tax Rate (per \$1,000)	0.1193 \$ 295,393

Est. Residential Tax rate /1,000	0.04780	0.04656	0.04882	0.05071	0.05268	0.05268
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Jurisdiction	Bylaw 961/1390
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton and District Museum and Archives Society.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2202 - Pemberton & District Museum & Archives								
Revenues								
40000 Requisition	\$127,286.00	\$127,286.00	\$127,286.00	\$127,286.00	\$0.00	\$150,242.00	18%	
Requisitions	\$127,286.00	\$127,286.00	\$127,286.00	\$127,286.00	\$0.00	\$150,242.00	18%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000 Transfers from Other Service	\$0.00	\$0.00	\$20,600.00	\$20,600.00	(\$20,600.00)	\$0.00	-100%	Area C Amenity funds for the school & cabin project
CC1000 General Government	\$0.00	\$0.00	\$20,600.00	\$20,600.00	(\$20,600.00)	\$0.00	-100%	
Total Revenues	\$127,286.00	\$127,286.00	\$147,886.00	\$147,886.00	(\$20,600.00)	\$150,242.00	-82%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$119,036.00	\$119,036.00	\$119,036.00	\$119,036.00	\$0.00	\$149,992.00	26%	Amount paid to Museum for operations (Aug)
51012 Capital Grant	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$0.00	\$0.00	-100%	Amount paid to Musuem for capital reserves (Aug)
51012 Capital Grant	\$0.00	\$0.00	\$20,600.00	\$20,600.00	(\$20,600.00)	\$0.00	-100%	Area C Amenity funds for the school & cabin project
Operating Expenses	\$127,286.00	\$127,286.00	\$147,886.00	\$147,886.00	\$0.00	\$150,242.00	2%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$127,286.00	\$127,286.00	\$147,886.00	\$147,886.00	\$0.00	\$150,242.00	2%	
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	(\$20,600.00)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2202 - Pemberton & District Museum & Archives									
Revenues									
40000 Requisition	\$127,286.00	\$127,286.00	\$127,286.00	\$0.00	\$150,242.00	\$157,528.00	\$163,638.00	\$169,986.00	\$169,986.00
Requisitions	\$127,286.00	\$127,286.00	\$127,286.00	\$0.00	\$150,242.00	\$157,528.00	\$163,638.00	\$169,986.00	\$169,986.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$0.00	\$20,600.00	(\$20,600.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1000 General Government	\$0.00	\$0.00	\$20,600.00	(\$20,600.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$127,286.00	\$127,286.00	\$147,886.00	(\$20,600.00)	\$150,242.00	\$157,528.00	\$163,638.00	\$169,986.00	\$169,986.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost	\$119,036.00	\$119,036.00	\$119,036.00	\$0.00	\$149,992.00	\$157,278.00	\$163,388.00	\$169,736.00	\$169,736.00
51012 Capital Grant	\$8,000.00	\$8,000.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51012 Capital Grant	\$0.00	\$0.00	\$20,600.00	(\$20,600.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$127,286.00	\$127,286.00	\$147,886.00	\$0.00	\$150,242.00	\$157,528.00	\$163,638.00	\$169,986.00	\$169,986.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$127,286.00	\$127,286.00	\$147,886.00	\$0.00	\$150,242.00	\$157,528.00	\$163,638.00	\$169,986.00	\$169,986.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	(\$20,600.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Area A Asset Preservation

2203

40000	2202	Requisition	34,200	35,301	35,047	35,047	35,047	35,047
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

	ELECTORAL AREA A	31,730,464	34,200	35,301	35,047	35,047	35,047	35,047
	TOTAL	31,730,464	34,200	35,301	35,047	35,047	35,047	35,047
Requisition maximums								
Dollar Maximum	\$	25,000						
Tax Rate (per \$1,000)	0.1431	\$ 36,676	Est. Residential Tax rate /1,000	0.11469	0.11125	0.11045	0.11045	0.11045

Jurisdiction	Bylaw 1342
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial a contribution service for the protection, preservation and maintenance of community assets & amenities in Area A

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2203 - Area A Asset Preservation Service								
Revenues								
40000 Requisition	\$27,282.00	\$34,200.00	\$34,200.00	\$34,200.00	\$0.00	\$35,301.00	3%	
Requisitions	\$27,282.00	\$34,200.00	\$34,200.00	\$34,200.00	\$0.00	\$35,301.00	3%	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$732.58	\$700.00	\$95.06	\$130.27	\$569.73	\$131.00	1%	Interest earned on reserve balances
Fees & Other Revenues	\$732.58	\$700.00	\$95.06	\$130.27	\$569.73	\$131.00	1%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available	\$131.32	(\$79.00)	(\$78.78)	(\$78.78)	(\$0.22)	\$1,183.00	-1602%	
Surplus Deficit Prior Year	\$131.32	(\$79.00)	(\$78.78)	(\$78.78)	(\$0.22)	\$1,183.00	-1602%	
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$1,262.67	(\$1,262.67)	\$0.00	-100%	COVID19 Restart grant for interest loss
44000 Transfer from Reserve	\$0.00	\$9,000.00	\$0.00	\$6,247.75	\$2,752.25	\$2,752.00		Transfer from Generator reserve for generator project
Transfer Revenue	\$0.00	\$9,000.00	\$0.00	\$7,510.42	\$1,489.58	\$2,752.00	-63%	
Total Revenues	\$28,145.90	\$43,821.00	\$34,216.28	\$41,761.91	\$2,059.09	\$39,367.00	-1661%	
Expenses								
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50600 Insurance	\$449.56	\$465.00	\$464.93	\$464.93	\$0.07	\$512.00	10%	Property insurance - Bralorne Church
50610 Miscellaneous Operating Cost	\$26,913.00	\$33,506.00	\$33,506.00	\$33,506.00	\$0.00	\$34,222.00	2%	BRVCA for operations
50670 Service / Site Maintenance	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00		Boultsbee Church & old museum building asbestos testing
50670 Service / Site Maintenance	\$0.00	\$9,000.00	\$0.00	\$6,247.75	\$2,752.25	\$2,752.00	-56%	For generator purchase from Generator project reserve
Operating Expenses	\$27,612.56	\$43,221.00	\$34,220.93	\$40,468.68	\$2,752.32	\$39,236.00	-3%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$612.12	\$600.00	\$79.50	\$109.79	\$490.21	\$131.00	19%	Transfer of interest, Bralorne community hall reserve
Transfer Expenses	\$612.12	\$600.00	\$79.50	\$109.79	\$490.21	\$131.00	19%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$28,224.68	\$43,821.00	\$34,300.43	\$40,578.47	\$3,242.53	\$39,367.00	16%	
Surplus/ (Deficit)	(\$78.78)	\$0.00	(\$84.15)	\$1,183.44	(\$1,183.44)	\$0.00		
30116 Reserve - Bralorne Community Hall	\$70,913.04		\$70,992.54	\$71,022.83		\$71,153.83		
30128 Reserve - Generator Project	\$9,000.00		\$9,000.00	\$2,752.25		\$0.00		
30129 Reserve - Oil tank removals	\$4,891.74		\$4,891.74	\$4,891.74		\$4,891.74		
Reserves	\$84,804.78		\$84,884.28	\$78,666.82		\$76,045.57		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2203 - Area A Asset Preservation Service									
Revenues									
40000 Requisition	\$27,282.00	\$34,200.00	\$34,200.00	\$0.00	\$35,301.00	\$35,047.00	\$35,047.00	\$35,047.00	\$35,047.00
Requisitions	\$27,282.00	\$34,200.00	\$34,200.00	\$0.00	\$35,301.00	\$35,047.00	\$35,047.00	\$35,047.00	\$35,047.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$732.58	\$700.00	\$130.27	\$569.73	\$131.00	\$132.00	\$132.00	\$132.00	\$132.00
Fees & Other Revenues	\$732.58	\$700.00	\$130.27	\$569.73	\$131.00	\$132.00	\$132.00	\$132.00	\$132.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$131.32	(\$79.00)	(\$78.78)	(\$0.22)	\$1,183.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$131.32	(\$79.00)	(\$78.78)	(\$0.22)	\$1,183.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$0.00	\$0.00	\$1,262.67	(\$1,262.67)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$9,000.00	\$6,247.75	\$2,752.25	\$2,752.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$9,000.00	\$7,510.42	\$1,489.58	\$2,752.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$28,145.90	\$43,821.00	\$41,761.91	\$2,059.09	\$39,367.00	\$35,179.00	\$35,179.00	\$35,179.00	\$35,179.00
Expenses									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$449.56	\$465.00	\$464.93	\$0.07	\$512.00	\$527.00	\$543.00	\$559.00	\$576.00
50610 Miscellaneous Operating Cost	\$26,913.00	\$33,506.00	\$33,506.00	\$0.00	\$34,222.00	\$34,222.00	\$34,222.00	\$34,222.00	\$34,222.00
50670 Service / Site Maintenance	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance	\$0.00	\$9,000.00	\$6,247.75	\$2,752.25	\$2,752.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses	\$27,612.56	\$43,221.00	\$40,468.68	\$2,752.32	\$39,236.00	\$34,999.00	\$35,015.00	\$35,031.00	\$35,048.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$612.12	\$600.00	\$109.79	\$490.21	\$131.00	\$180.00	\$164.00	\$148.00	\$131.00
Transfer Expenses	\$612.12	\$600.00	\$109.79	\$490.21	\$131.00	\$180.00	\$164.00	\$148.00	\$131.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$28,224.68	\$43,821.00	\$40,578.47	\$3,242.53	\$39,367.00	\$35,179.00	\$35,179.00	\$35,179.00	\$35,179.00
Surplus/ (Deficit)	(\$78.78)	\$0.00	\$1,183.44	(\$1,183.44)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30116 Reserve - Bralorne Community Hall	\$70,913.04		\$71,022.83		\$71,153.83	\$71,333.83	\$71,317.83	\$71,481.83	\$71,448.83
30128 Reserve - Generator Project	\$9,000.00		\$2,752.25		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30129 Reserve - Oil tank removals	\$4,891.74		\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74
Reserves	\$84,804.78		\$78,666.82		\$76,045.57	\$76,225.57	\$76,209.57	\$76,373.57	\$76,340.57

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2300 - Upper Cheakamus Road Improvement										
Revenues										
40000	Requisition		\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$0.00	\$13,128.00	0%	
Requisitions			\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$0.00	\$13,128.00	0%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$90.16	\$140.00	\$17.96	\$24.79	\$115.21	\$25.00	1%	Interest earned on reserve balance
Fees & Other Revenues			\$90.16	\$140.00	\$17.96	\$24.79	\$115.21	\$25.00	1%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available		\$11,260.93	\$7,411.00	\$7,411.28	\$7,411.28	(\$0.28)	(\$2,964.00)	-140%	
Surplus Deficit Prior Year			\$11,260.93	\$7,411.00	\$7,411.28	\$7,411.28	(\$0.28)	(\$2,964.00)	-140%	
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$158.06	(\$158.06)	\$0.00	-100%	COVID19 Restart grant for interest loss
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,372.00		Transfer from S. PILT fund for road maintenance
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,089.00		Transfer from Operational surplus reserve as needed
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$158.06	(\$158.06)	\$8,461.00		
Total Revenues			\$24,479.09	\$20,679.00	\$20,557.24	\$20,722.13	(\$43.13)	\$18,650.00	-139%	
Expenses										
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580	Contracted Services		\$7,081.03	\$12,000.00	\$11,500.00	\$13,580.00	(\$1,580.00)	\$14,000.00	3%	For snow clearing, grading & dust control
53200	Time Allocation from Other Services	CC2300 Upper Cheakamus Road	\$297.78	\$2,800.00	\$3,363.96	\$4,227.42	(\$1,427.42)	\$4,400.00	4%	Staff time spent on service high
Operating Expenses			\$7,628.81	\$15,050.00	\$15,113.96	\$18,057.42	(\$3,007.42)	\$18,650.00	3%	
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	SP94 Surplus Reserve	\$9,439.00	\$5,629.00	\$5,629.00	\$5,629.00	\$0.00	\$0.00	-100%	Transfer to operational surplus reserve
Transfer Expenses			\$9,439.00	\$5,629.00	\$5,629.00	\$5,629.00	\$0.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses			\$17,067.81	\$20,679.00	\$20,742.96	\$23,686.42	(\$3,007.42)	\$18,650.00	-97%	
Surplus/ (Deficit)			\$7,411.28	\$0.00	(\$185.72)	(\$2,964.29)	\$2,964.29	\$0.00		
30999	Operational Surplus reserve		\$10,397.85		\$16,026.85	\$16,026.85		\$14,937.85		
Reserves			\$10,397.85		\$16,026.85	\$16,026.85		\$14,937.85		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2300 - Upper Cheakamus Road Improvement											
Revenues											
40000 Requisition			\$13,128.00	\$13,128.00	\$13,128.00	\$0.00	\$13,128.00	\$19,176.00	\$19,745.00	\$20,331.00	\$20,500.00
Requisitions			\$13,128.00	\$13,128.00	\$13,128.00	\$0.00	\$13,128.00	\$19,176.00	\$19,745.00	\$20,331.00	\$20,500.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$90.16	\$140.00	\$24.79	\$115.21	\$25.00	\$26.00	\$26.00	\$26.00	\$26.00
Fees & Other Revenues			\$90.16	\$140.00	\$24.79	\$115.21	\$25.00	\$26.00	\$26.00	\$26.00	\$26.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$11,260.93	\$7,411.00	\$7,411.28	(\$0.28)	(\$2,964.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$11,260.93	\$7,411.00	\$7,411.28	(\$0.28)	(\$2,964.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$158.06	(\$158.06)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$7,372.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,089.00	\$0.00	\$0.00	\$0.00	\$434.00
Transfer Revenue			\$0.00	\$0.00	\$158.06	(\$158.06)	\$8,461.00	\$0.00	\$0.00	\$0.00	\$434.00
Total Revenues			\$24,479.09	\$20,679.00	\$20,722.13	(\$43.13)	\$18,650.00	\$19,202.00	\$19,771.00	\$20,357.00	\$20,960.00
Expenses											
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$7,081.03	\$12,000.00	\$13,580.00	(\$1,580.00)	\$14,000.00	\$14,420.00	\$14,853.00	\$15,299.00	\$15,758.00
53200 Time Allocation from Other Services	CC2300	Upper Cheakamus Road	\$297.78	\$2,800.00	\$4,227.42	(\$1,427.42)	\$4,400.00	\$4,532.00	\$4,668.00	\$4,808.00	\$4,952.00
Operating Expenses			\$7,628.81	\$15,050.00	\$18,057.42	(\$3,007.42)	\$18,650.00	\$19,202.00	\$19,771.00	\$20,357.00	\$20,960.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94	Surplus Reserve	\$9,439.00	\$5,629.00	\$5,629.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$9,439.00	\$5,629.00	\$5,629.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$17,067.81	\$20,679.00	\$23,686.42	(\$3,007.42)	\$18,650.00	\$19,202.00	\$19,771.00	\$20,357.00	\$20,960.00
Surplus/ (Deficit)			\$7,411.28	\$0.00	(\$2,964.29)	\$2,964.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve			\$10,397.85		\$16,026.85		\$14,937.85	\$14,937.85	\$14,937.85	\$14,937.85	\$14,503.85
Reserves			\$10,397.85		\$16,026.85		\$14,937.85	\$14,937.85	\$14,937.85	\$14,937.85	\$14,503.85

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Furry Creek Dyking-Drainage 2400

40000 2400	Requisition		5,000	5,000	5,000	5,000	5,000	5,000
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

FURRY CREEK DYKING	34,861,002	5,000	5,000	5,000	5,000	5,000	5,000	5,000
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Requisition maximums								
Dollar Maximum	\$ 200,000							
Tax Rate (per \$1,000)	none	TOTAL	34,861,002	5,000	5,000	5,000	5,000	5,000
		Est. Residential Tax rate /1,000	0.0170	0.0143	0.0143	0.0143	0.0143	0.0143

Jurisdiction	Bylaw 481
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides dyking and related drainage works to the Furry Creek area of Electoral Area D.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2400 - Furry Creek Dyking-Drainage									
Revenues									
40000 Requisition		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0%	
Requisitions		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0%	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$1,480.67	\$1,500.00	\$192.84	\$264.41	\$1,235.59	\$265.00	0%	Interest earned on reserve balances
Fees & Other Revenues		\$1,480.67	\$1,500.00	\$192.84	\$264.41	\$1,235.59	\$265.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$2,680.35	\$6,588.00	\$6,588.40	\$6,588.40	(\$0.40)	\$9,049.00	37%	
Surplus Deficit Prior Year		\$2,680.35	\$6,588.00	\$6,588.40	\$6,588.40	(\$0.40)	\$9,049.00	37%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$2,503.63	(\$2,503.63)	\$0.00	-100%	COVID19 Restart grant for interest loss
44000 Transfer from Reserve		\$0.00	\$50,544.00	\$7,202.53	\$7,202.53	\$43,341.47	\$45,000.00	525%	For site & dyke improvements from reserve
Transfer Revenue		\$0.00	\$50,544.00	\$7,202.53	\$9,706.16	\$40,837.84	\$45,000.00	364%	
Total Revenues		\$9,161.02	\$63,632.00	\$18,983.77	\$21,558.97	\$42,073.03	\$59,314.00	401%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$10,550.00		Updated O&M Manual
50670 Service / Site Maintenance		\$0.00	\$52,204.00	\$7,202.53	\$7,202.53	\$45,001.47	\$45,000.00	525%	For site & dyke improvements using capital reserve
53200 Time Allocation from Other Services	CC2400 Furry Creek Dyking-Dr	\$1,262.62	\$5,000.00	\$759.39	\$879.35	\$4,120.65	\$2,587.00	194%	Staff time spent on service
Operating Expenses		\$1,512.62	\$59,454.00	\$8,211.92	\$8,331.88	\$51,122.12	\$58,387.00	601%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$1,060.00	\$1,060.00	\$1,060.00	\$1,060.00	\$0.00	\$927.00	-13%	Transfer to Capital reserve
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$3,118.00	\$3,118.00	\$3,118.00	\$0.00	\$0.00	-100%	Transfer to Operational Surplus reserve
Transfer Expenses		\$1,060.00	\$4,178.00	\$4,178.00	\$4,178.00	\$0.00	\$927.00	-78%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$2,572.62	\$63,632.00	\$12,389.92	\$12,509.88	\$51,122.12	\$59,314.00	523%	
Surplus/ (Deficit)		\$6,588.40	\$0.00	\$6,593.85	\$9,049.09	(\$9,049.09)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$160,616.02		\$154,473.49	\$161,676.02		\$117,603.02		
30999 Operational Surplus reserve		\$10,139.00		\$13,257.00	\$13,257.00		\$13,257.00		
Reserves		\$170,755.02		\$167,730.49	\$174,933.02		\$130,860.02		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2400 - Furry Creek Dyking-Drainage											
Revenues											
40000 Requisition			\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Requisitions			\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$1,480.67	\$1,500.00	\$264.41	\$1,235.59	\$265.00	\$265.00	\$265.00	\$265.00	\$265.00
Fees & Other Revenues			\$1,480.67	\$1,500.00	\$264.41	\$1,235.59	\$265.00	\$265.00	\$265.00	\$265.00	\$265.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$2,680.35	\$6,588.00	\$6,588.40	(\$0.40)	\$9,049.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$2,680.35	\$6,588.00	\$6,588.40	(\$0.40)	\$9,049.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$2,503.63	(\$2,503.63)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve			\$0.00	\$50,544.00	\$7,202.53	\$43,341.47	\$45,000.00	\$1,250.00	\$1,430.00	\$1,616.00	\$1,807.00
Transfer Revenue			\$0.00	\$50,544.00	\$9,706.16	\$40,837.84	\$45,000.00	\$1,250.00	\$1,430.00	\$1,616.00	\$1,807.00
Total Revenues			\$9,161.02	\$63,632.00	\$21,558.97	\$42,073.03	\$59,314.00	\$6,515.00	\$6,695.00	\$6,881.00	\$7,072.00
Expenses											
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$10,550.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance			\$0.00	\$52,204.00	\$7,202.53	\$45,001.47	\$45,000.00	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00
53200 Time Allocation from Other Services	CC2400	Furry Creek Dyking-Dr	\$1,262.62	\$5,000.00	\$879.35	\$4,120.65	\$2,587.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00
Operating Expenses			\$1,512.62	\$59,454.00	\$8,331.88	\$51,122.12	\$58,387.00	\$6,250.00	\$6,430.00	\$6,616.00	\$6,807.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve			\$1,060.00	\$1,060.00	\$1,060.00	\$0.00	\$927.00	\$265.00	\$265.00	\$265.00	\$265.00
53000 Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$3,118.00	\$3,118.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$1,060.00	\$4,178.00	\$4,178.00	\$0.00	\$927.00	\$265.00	\$265.00	\$265.00	\$265.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$2,572.62	\$63,632.00	\$12,509.88	\$51,122.12	\$59,314.00	\$6,515.00	\$6,695.00	\$6,881.00	\$7,072.00
Surplus/ (Deficit)			\$6,588.40	\$0.00	\$9,049.09	(\$9,049.09)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$160,616.02		\$161,676.02		\$117,603.02	\$116,618.02	\$115,453.02	\$114,102.02	\$112,560.02
30999 Operational Surplus reserve			\$10,139.00		\$13,257.00		\$13,257.00	\$13,257.00	\$13,257.00	\$13,257.00	\$13,257.00
Reserves			\$170,755.02		\$174,933.02		\$130,860.02	\$129,875.02	\$128,710.02	\$127,359.02	\$125,817.02

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Walkerville Dyking-Drainage 2401

40010 2401 Parcel Tax	735	1,102	1,306	1,306	1,306	1,306
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

WALKERVILLE DYKING	701,633
PARCEL TAX	Folios 8

735	1,102	1,306	1,306	1,306	1,306
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Requisition maximums	Est. Cost per Parcel	\$ 96.70	\$ 144.98	\$ 171.82	\$ 171.82	\$ 171.82	\$ 171.82
Dollar Maximum	\$ 2,500						
Tax Rate (per \$1,000)	none						

Jurisdiction	Bylaw 650/1564
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides dyking and related drainage works to the portion of Electoral Area C known as Walkerville.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2401 - Walkerville Dyking-Drainage								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$650.00	\$735.00	\$735.00	\$735.00	\$0.00	\$1,102.00	50%	
Parcel Tax	\$650.00	\$735.00	\$735.00	\$735.00	\$0.00	\$1,102.00	50%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$256.58	\$255.00	\$32.06	\$44.02	\$210.98	\$44.00	0%	Interest earned on reserve balances
Fees & Other Revenues	\$256.58	\$255.00	\$32.06	\$44.02	\$210.98	\$44.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$174.68	\$0.00	\$0.00	\$0.00	\$0.00	\$30.00		
Surplus Deficit Prior Year	\$174.68	\$0.00	\$0.00	\$0.00	\$0.00	\$30.00		
43000 Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$490.94	\$0.00	\$0.00		Transfer from Covid Restart for revenue loss
44000 Transfer from Reserve	\$722.89	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$0.00	-100%	Transfer from Operational surplus reserve
Transfer Revenue	\$722.89	\$1,000.00	\$1,000.00	\$1,490.94	\$0.00	\$0.00	-100%	
Total Revenues	\$1,804.15	\$1,990.00	\$1,767.06	\$2,269.96	\$210.98	\$1,176.00	-50%	
Expenses								
50505 Admin Fee from General Government	\$100.00	\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	0%	
50580 Contracted Services	\$1,290.00	\$1,350.00	\$1,835.00	\$1,835.00	(\$485.00)	\$735.00	-60%	For brush removal and maintenance
53200 Time Allocation from Other Services	\$183.25	\$300.00	\$0.00	\$263.47	\$36.53	\$300.00	14%	UES staff time spent on service
Operating Expenses	\$1,573.25	\$1,750.00	\$1,935.00	\$2,198.47	(\$448.47)	\$1,135.00	-48%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$230.90	\$240.00	\$29.99	\$41.42	\$198.58	\$41.00	-1%	Interest earned transferred to the Capital reserve
Transfer Expenses	\$230.90	\$240.00	\$29.99	\$41.42	\$198.58	\$41.00	-1%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$1,804.15	\$1,990.00	\$1,964.99	\$2,239.89	(\$249.89)	\$1,176.00	-49%	
Surplus/ (Deficit)	\$0.00	\$0.00	(\$197.93)	\$30.07	\$460.87	\$0.00		
30000 Reserve - Capital Works and Equipment	\$26,748.89		\$26,778.88	\$26,790.31		\$26,831.31		
30999 Operational Surplus reserve	\$2,239.11		\$1,239.11	\$1,239.11		\$1,239.11		
Reserves	\$28,988.00		\$28,017.99	\$28,029.42		\$28,070.42		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2401 - Walkerville Dyking-Drainage												
Revenues												
Requisitions												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax			\$650.00	\$735.00	\$735.00	\$0.00	\$1,102.00	\$1,306.00	\$1,306.00	\$1,306.00	\$1,306.00
	Parcel Tax			\$650.00	\$735.00	\$735.00	\$0.00	\$1,102.00	\$1,306.00	\$1,306.00	\$1,306.00	\$1,306.00
Water & Sewer Rates												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$256.58	\$255.00	\$44.02	\$210.98	\$44.00	\$45.00	\$46.00	\$47.00	\$48.00
	Fees & Other Revenues			\$256.58	\$255.00	\$44.02	\$210.98	\$44.00	\$45.00	\$46.00	\$47.00	\$48.00
Grants												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available			\$174.68	\$0.00	\$0.00	\$0.00	\$30.00	\$0.00	\$0.00	\$0.00	\$0.00
	Surplus Deficit Prior Year			\$174.68	\$0.00	\$0.00	\$0.00	\$30.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$490.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$722.89	\$1,000.00	\$1,000.00	\$0.00	\$0.00	\$600.00	\$0.00	\$719.00	\$0.00
	Transfer Revenue			\$722.89	\$1,000.00	\$1,490.94	\$0.00	\$0.00	\$600.00	\$0.00	\$719.00	\$0.00
Total Revenues				\$1,804.15	\$1,990.00	\$2,269.96	\$210.98	\$1,176.00	\$1,951.00	\$1,352.00	\$2,072.00	\$1,354.00
Expenses												
50505	Admin Fee from General Government			\$100.00	\$100.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
50580	Contracted Services			\$1,290.00	\$1,350.00	\$1,835.00	(\$485.00)	\$735.00	\$1,500.00	\$500.00	\$1,600.00	\$500.00
53200	Time Allocation from Other Services	CC2401	Walkerville Dyking-Drainage	\$183.25	\$300.00	\$263.47	\$36.53	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
	Operating Expenses			\$1,573.25	\$1,750.00	\$2,198.47	(\$448.47)	\$1,135.00	\$1,909.00	\$918.00	\$2,028.00	\$938.00
Capital Expenditures												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$230.90	\$240.00	\$41.42	\$198.58	\$41.00	\$42.00	\$43.00	\$44.00	\$45.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$391.00	\$0.00	\$0.00	\$371.00
	Transfer Expenses			\$230.90	\$240.00	\$41.42	\$198.58	\$41.00	\$42.00	\$43.00	\$44.00	\$416.00
Non-Taxable Expenses (Depreciation)												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses				\$1,804.15	\$1,990.00	\$2,239.89	(\$249.89)	\$1,176.00	\$1,951.00	\$1,352.00	\$2,072.00	\$1,354.00
Surplus/ (Deficit)				\$0.00	\$0.00	\$30.07	\$460.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$26,748.89		\$26,790.31		\$26,831.31	\$26,873.31	\$26,916.31	\$26,960.31	\$27,005.31
30999	Operational Surplus reserve			\$2,239.11		\$1,239.11		\$1,239.11	\$639.11	\$1,030.11	\$311.11	\$682.11
	Reserves			\$28,988.00		\$28,029.42		\$28,070.42	\$27,512.42	\$27,946.42	\$27,271.42	\$27,687.42

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Whitecap Development Bear Creek Dyking District 2402

40010 2402	Parcel Tax	2,750	2,750	2,750	2,750	2,750	2,750
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

WHITECAP BEAR CR FLOOD	258,040						
PARCEL TAX	Folios 9	2,750	2,750	2,750	2,750	2,750	2,750

Requisition maximums		Est. Cost per Parcel	\$	321.60	\$	321.60	\$	321.60	\$	321.60	\$	321.60	\$	321.60	\$	321.60	
Dollar Maximum	\$ 2,750																
Tax Rate (per \$1,000)	none																

Jurisdiction	Bylaw 719 / 1622
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides flood mitigation works and related drainage works and services to the portion of Electoral Area B known as Whitecap Development Bear Creek.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist									
Revenues									
Requisitions									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$0.00	\$2,750.00	0%	
Parcel Tax		\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$0.00	\$2,750.00	0%	
Water & Sewer Rates									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$45.88	\$46.00	\$7.08	\$9.78	\$36.22	\$10.00	2%	Interest earned on reserve balances
Fees & Other Revenues		\$45.88	\$46.00	\$7.08	\$9.78	\$36.22	\$10.00	2%	
Grants									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$2,742.64	\$4,434.00	\$4,433.93	\$4,433.93	\$0.07	\$3,895.00	-12%	
Surplus Deficit Prior Year		\$2,742.64	\$4,434.00	\$4,433.93	\$4,433.93	\$0.07	\$3,895.00	-12%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$73.85	(\$73.85)	\$0.00		Transfer from Covid Restart for revenue loss
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$73.85	(\$73.85)	\$0.00		
Total Revenues		\$5,538.52	\$7,230.00	\$7,191.01	\$7,267.56	(\$37.56)	\$6,655.00	-10%	
Expenses									
Operating Expenses									
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50670 Service / Site Maintenance		\$0.00	\$4,000.00	\$464.04	\$635.42	\$3,364.58	\$4,000.00	530%	For berm maintenance, tree removal
53200 Time Allocation from Other Services	CC2402 Whitecap Dev Bear Cr	\$824.59	\$1,900.00	\$1,128.75	\$1,457.08	\$442.92	\$1,900.00	30%	UES staff time spent on service
Operating Expenses		\$1,074.59	\$6,200.00	\$1,842.79	\$2,342.50	\$3,857.50	\$6,200.00	165%	
Capital Expenditures									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$30.00	\$30.00	\$30.00	\$30.00	\$0.00	\$10.00	-67%	Transfer to Capital reserve
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	\$445.00	-56%	Transfer to Operational surplus reserve
Transfer Expenses		\$30.00	\$1,030.00	\$1,030.00	\$1,030.00	\$0.00	\$455.00	-56%	
Non-Taxable Expenses (Depreciation)									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$1,104.59	\$7,230.00	\$2,872.79	\$3,372.50	\$3,857.50	\$6,655.00	109%	
Surplus/ (Deficit)		\$4,433.93	\$0.00	\$4,318.22	\$3,895.06	(\$3,895.06)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$3,790.12		\$3,820.12	\$3,820.12		\$3,830.12		
30999 Operational Surplus reserve		\$1,500.00		\$2,500.00	\$2,500.00		\$2,945.00		
Reserves		\$5,290.12		\$6,320.12	\$6,320.12		\$6,775.12		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist											
Revenues											
Requisitions											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax		\$2,750.00	\$2,750.00	\$2,750.00	\$0.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
	Parcel Tax		\$2,750.00	\$2,750.00	\$2,750.00	\$0.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Water & Sewer Rates											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$45.88	\$46.00	\$9.78	\$36.22	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
Fees & Other Revenues											
			\$45.88	\$46.00	\$9.78	\$36.22	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
Grants											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$2,742.64	\$4,434.00	\$4,433.93	\$0.07	\$3,895.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year											
			\$2,742.64	\$4,434.00	\$4,433.93	\$0.07	\$3,895.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$73.85	(\$73.85)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00
Transfer Revenue											
			\$0.00	\$0.00	\$73.85	(\$73.85)	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00
Total Revenues			\$5,538.52	\$7,230.00	\$7,267.56	(\$37.56)	\$6,655.00	\$3,260.00	\$3,260.00	\$3,260.00	\$3,260.00
Expenses											
50180	Travel		\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670	Service / Site Maintenance		\$0.00	\$4,000.00	\$635.42	\$3,364.58	\$4,000.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,800.00
53200	Time Allocation from Other Services	CC2402	\$824.59	\$1,900.00	\$1,457.08	\$442.92	\$1,900.00	\$1,150.00	\$1,150.00	\$1,150.00	\$1,150.00
Operating Expenses											
			\$1,074.59	\$6,200.00	\$2,342.50	\$3,857.50	\$6,200.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Capital Expenditures											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$30.00	\$30.00	\$30.00	\$0.00	\$10.00	\$10.00	\$10.00	\$10.00	\$10.00
53000	Transfer to Reserve	SP94	\$0.00	\$1,000.00	\$1,000.00	\$0.00	\$445.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses											
			\$30.00	\$1,030.00	\$1,030.00	\$0.00	\$455.00	\$10.00	\$10.00	\$10.00	\$10.00
Non-Taxable Expenses (Depreciation)											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$1,104.59	\$7,230.00	\$3,372.50	\$3,857.50	\$6,655.00	\$3,260.00	\$3,260.00	\$3,260.00	\$3,260.00
Surplus/ (Deficit)			\$4,433.93	\$0.00	\$3,895.06	(\$3,895.06)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment		\$3,790.12		\$3,820.12		\$3,830.12	\$3,840.12	\$3,850.12	\$3,860.12	\$3,870.12
30999	Operational Surplus reserve		\$1,500.00		\$2,500.00		\$2,945.00	\$2,445.00	\$1,945.00	\$1,445.00	\$945.00
Reserves			\$5,290.12		\$6,320.12		\$6,775.12	\$6,285.12	\$5,795.12	\$5,305.12	\$4,815.12

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Britannia Beach Debris Flood Mitigation 2405

40000 2405	Requisition	13,136	13,136	10,600	10,803	11,010	11,222
40010 2405	Parcel Tax	3,284	3,284	2,650	2,701	2,753	2,806
		16,420	16,420	13,250	13,504	13,763	14,028

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRIT CREEK TOWN DEBRIS FLD	258,158	13,136	13,136	10,600	10,803	11,010	11,222
Est. Residential Tax rate /1,000		6.0543	5.0884	4.1060	4.1846	4.2648	4.3470
BRIT CREEK COMM DEBRIS FLD	25,218,682						
PARCEL TAX	Folios 201	3,284	3,284	2,650	2,701	2,753	2,806
Est. Cost per Parcel		\$ 17.20	\$ 17.20	\$ 13.88	\$ 14.14	\$ 14.42	\$ 14.69

*Includes Provincial fee of 5.25%

Requisition maximums

Dollar Maximum	\$ 25,680	TOWN = Development site
Tax Rate (per \$1,000)	10.7201	
Dollar Maximum	\$ 6,420	COMM = Current Community
Tax Rate (per \$1,000)	0.03529	

Jurisdiction	Bylaw 1600 (Town) / 1601 (Comm)
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides debris flood works operations and maintenance service for the community of Britannia Beach.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2405 - Britannia Beach Debris Flood Mitigation Project								
Revenues								
40000 Requisition	\$25,680.00	\$13,136.00	\$13,136.00	\$13,136.00	\$0.00	\$13,136.00	0%	
Requisitions	\$25,680.00	\$13,136.00	\$13,136.00	\$13,136.00	\$0.00	\$13,136.00	0%	
40010 Parcel Tax	\$6,420.00	\$3,284.00	\$3,284.00	\$3,284.00	\$0.00	\$3,284.00	0%	
Parcel Tax	\$6,420.00	\$3,284.00	\$3,284.00	\$3,284.00	\$0.00	\$3,284.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40080 Grant in Lieu of Taxes - Other	\$0.00	\$259,320.00	\$0.00	\$0.00	\$259,320.00	\$259,320.00		Contributions from Developer to reserve (due after tenure transfer)
GILT	\$0.00	\$259,320.00	\$0.00	\$0.00	\$259,320.00	\$259,320.00		
40220 Interest Earned on Investments	\$0.00	\$1,000.00	\$28.77	\$39.73	\$960.27	\$400.00	907%	Interest earned on reserve balance
Fees & Other Revenues	\$0.00	\$1,000.00	\$28.77	\$39.73	\$960.27	\$400.00	907%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$25,684.00	\$25,683.89	\$25,683.89	\$0.11	\$730.00	-97%	
Surplus Deficit Prior Year	\$0.00	\$25,684.00	\$25,683.89	\$25,683.89	\$0.11	\$730.00	-97%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Revenues	\$32,100.00	\$302,424.00	\$42,132.66	\$42,143.62	\$260,280.38	\$276,870.00	810%	
Expenses								
50180 Travel	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520 Consulting - Legal	\$4,154.01	\$4,000.00	\$4,971.13	\$13,110.50	(\$9,110.50)	\$4,000.00	-69%	
50605 Licenses & Permits	\$250.00	\$0.00	\$262.50	\$262.50	(\$262.50)	\$0.00	-100%	
50650 Operating Supplies - Other	\$40.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50670 Service / Site Maintenance	\$180.20	\$10,000.00	\$2,110.33	\$2,110.33	\$7,889.67	\$10,000.00	374%	2021 is Crown land tenure expenses to developer
53200 Time Allocation from Other Services	\$0.00	\$3,124.00	\$0.00	\$0.00	\$3,124.00	\$3,250.00		Staff time spent on service
Operating Expenses	\$4,875.11	\$17,424.00	\$7,593.96	\$15,733.33	\$1,690.67	\$17,550.00	12%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$285,000.00	\$25,680.00	\$25,680.00	\$259,320.00	\$259,320.00	910%	Contributions from Developer to Capital reserve
53100 Contribution To Other Services	\$1,541.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Refund service establishment costs to Gen Gov't service
Transfer Expenses	\$1,541.00	\$285,000.00	\$25,680.00	\$25,680.00	\$259,320.00	\$259,320.00	910%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$6,416.11	\$302,424.00	\$33,273.96	\$41,413.33	\$261,010.67	\$276,870.00	921%	
Surplus/ (Deficit)	\$25,683.89	\$0.00	\$8,858.70	\$730.29	(\$730.29)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$0.00		\$25,680.00	\$25,680.00		\$285,000.00		
Reserves	\$0.00		\$25,680.00	\$25,680.00		\$285,000.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2405 - Britannia Beach Debris Flood Mitigation Project									
Revenues									
40000 Requisition	\$25,680.00	\$13,136.00	\$13,136.00	\$0.00	\$13,136.00	\$13,136.00	\$13,524.00	\$13,923.00	\$14,335.00
Requisitions	\$25,680.00	\$13,136.00	\$13,136.00	\$0.00	\$13,136.00	\$13,136.00	\$13,524.00	\$13,923.00	\$14,335.00
40010 Parcel Tax	\$6,420.00	\$3,284.00	\$3,284.00	\$0.00	\$3,284.00	\$3,284.00	\$3,381.00	\$3,481.00	\$3,584.00
Parcel Tax	\$6,420.00	\$3,284.00	\$3,284.00	\$0.00	\$3,284.00	\$3,284.00	\$3,381.00	\$3,481.00	\$3,584.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40080 Grant in Lieu of Taxes - Other	\$0.00	\$259,320.00	\$0.00	\$259,320.00	\$259,320.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$259,320.00	\$0.00	\$259,320.00	\$259,320.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$0.00	\$1,000.00	\$39.73	\$960.27	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
Fees & Other Revenues	\$0.00	\$1,000.00	\$39.73	\$960.27	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$0.00	\$25,684.00	\$25,683.89	\$0.11	\$730.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$25,684.00	\$25,683.89	\$0.11	\$730.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$32,100.00	\$302,424.00	\$42,143.62	\$260,280.38	\$276,870.00	\$16,832.00	\$17,329.00	\$17,841.00	\$18,369.00
Expenses									
50180 Travel	\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$100.00	\$103.00	\$106.00	\$109.00
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal	\$4,154.01	\$4,000.00	\$13,110.50	(\$9,110.50)	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50605 Licenses & Permits	\$250.00	\$0.00	\$262.50	(\$262.50)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650 Operating Supplies - Other	\$40.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance	\$180.20	\$10,000.00	\$2,110.33	\$7,889.67	\$10,000.00	\$12,500.00	\$12,875.00	\$13,261.00	\$13,659.00
53200 Time Allocation from Other Services	\$0.00	\$3,124.00	\$0.00	\$3,124.00	\$3,250.00	\$3,570.00	\$3,677.00	\$3,787.00	\$3,901.00
Operating Expenses	\$4,875.11	\$17,424.00	\$15,733.33	\$1,690.67	\$17,550.00	\$16,420.00	\$16,905.00	\$17,404.00	\$17,919.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$285,000.00	\$25,680.00	\$259,320.00	\$259,320.00	\$412.00	\$424.00	\$437.00	\$450.00
53100 Contribution To Other Services	\$1,541.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$1,541.00	\$285,000.00	\$25,680.00	\$259,320.00	\$259,320.00	\$412.00	\$424.00	\$437.00	\$450.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$6,416.11	\$302,424.00	\$41,413.33	\$261,010.67	\$276,870.00	\$16,832.00	\$17,329.00	\$17,841.00	\$18,369.00
Surplus/ (Deficit)	\$25,683.89	\$0.00	\$730.29	(\$730.29)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$0.00		\$25,680.00		\$285,000.00	\$285,412.00	\$285,836.00	\$286,273.00	\$286,723.00
Reserves	\$0.00		\$25,680.00		\$285,000.00	\$285,412.00	\$285,836.00	\$286,273.00	\$286,723.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Lillooet-Area B Library 2500

40000 2500 Requisition	226,139	286,917	315,362	324,597	350,085	359,923
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

DISTRICT OF LILLOOET	56,755,592	169,336	216,487	237,950	244,918	264,149	271,572
ELECTORAL AREA B	18,464,287	56,803	70,430	77,412	79,679	85,936	88,351

TOTAL	75,219,879	226,139	286,917	315,362	324,597	350,085	359,923
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Requisition maximums	
Dollar Maximum	\$ 245,892
Tax Rate (per \$1,000)	0.76518 \$ 481,225

Est. residential tax rate /\$1,000	0.38141	0.38144	0.41925	0.43153	0.46542	0.47849
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Jurisdiction	Bylaw 679/1323/1508
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Lillooet and Area Library Association to provide public library services within the District of Lillooet and Electoral Area B.

Items of Significance

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Area A Library

2501

40000 2501 Requisition	23,426	26,376	26,637	26,901	27,167	27,436
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA A	31,730,464	23,426	26,376	26,637	26,901	27,167	27,436
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Requisition maximums	TOTAL	31,730,464	23,426	26,376	26,637	26,901	27,167	27,436	
Dollar Maximum	\$ 33,630								
Tax Rate (per \$1,000)	0.1766	\$ 45,262	Est. residential tax rate /\$1,000	0.0786	0.0831	0.0839	0.0848	0.0856	0.0865

Jurisdiction	Bylaw 598, 1108, 1512
Debt Issue #	none
Basis of Apportionment	Hosp L&I

Service Mandate

This service provides a financial contribution to the Lillooet and Area Library Association to provide public library services to Electoral Area A.

Items of Significance

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Library LSA 2502

40000 2502	Requisition	371,506	395,740	407,949	415,064	434,341	429,782
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	180,573	194,412	200,410	203,905	213,376	211,136
ELECTORAL AREA C	164,168,517	190,933	201,328	207,539	211,159	220,965	218,646

Requisition maximums	TOTAL	322,698,024	371,506	395,740	407,949	415,064	434,341	429,782	
Dollar Maximum	\$	324,375							
Tax Rate (per \$1,000)	0.3829 \$	948,106	Est. Residential Tax rate /1,000	0.1395	0.1226	0.1264	0.1286	0.1346	0.1332

Jurisdiction	Bylaw 645, 1125 & 1407
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton & District Public Library Association to provide public library services to the Village of Pemberton and Electoral Area C.

Items of Significance

The updated Pemberton Library request for 2022 operations is \$339,985 and \$2,500 remains for capital (2021 operational funding was \$316,790 and capital funding was \$2,500). The updated request has increased their wages and books/materials expenses. This leads to a 6.5% increase in the requisition, however the estimated residential tax rate has decreased in 2022 (vs 2021).

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Whistler Library 2503

40000 2503 Requisition	12,254	15,700	15,700	15,700	15,700	15,700
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

WHISTLER LIBRARY	29,572,084	12,254	15,700	15,700	15,700	15,700	15,700
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Requisition maximums	TOTAL	29,572,084	12,254	15,700	15,700	15,700	15,700	15,700	15,700
Dollar Maximum	\$	5,488							
Tax Rate (per \$1,000)	0.0566	\$	15,956	Est. Residential Tax rate /1,000	0.0532	0.0531	0.0531	0.0531	0.0531

Jurisdiction	Bylaw 732/1212/1386
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Whistler Public Library to provide public library services to the RMOW and a portion of Electoral Area D.

Items of Significance

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Area A Cemetery Function 2600

40000 2600 Requisition	1,350	1,600	1,600	1,600	1,600	1,600
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

ELECTORAL AREA A	31,730,464	1,350	1,600	1,600	1,600	1,600	1,600
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Requisition maximums	TOTAL	31,730,464	1,350	1,600	1,600	1,600	1,600
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Dollar Maximum	\$	1,250
Tax Rate (per \$1,000)	0.0066	\$ 1,692

Est. Residential Tax rate /1,000	0.0045	0.0050	0.0050	0.0050	0.0050	0.0050
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Jurisdiction	SLP 22 Jan 87, Bylaw 1228/1509
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Bridge River Valley Cemetery Board to provide cemetery services to Electoral Area A.

Items of Significance

Service currently being run by Bridge River Valley Community Assoc.

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Area C-Vill Pemberton Cemetery Function 2601

40000 2601	Requisition		7,000	2,750	2,750	2,750	2,750	2,750
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

VILLAGE OF PEMBERTON	158,529,507	3,402	1,351	1,351	1,351	1,351	1,351	1,351
ELECTORAL AREA C	164,168,517	3,598	1,399	1,399	1,399	1,399	1,399	1,399

Requisition maximums		TOTAL	322,698,024	7,000	2,750	2,750	2,750	2,750	2,750
Dollar Maximum	\$ 5,000								
Tax Rate (per \$1,000)	0.003567	\$ 8,832	Est. Residential Tax rate /1,000	0.0026	0.0009	0.0009	0.0009	0.0009	0.0009

Jurisdiction	SLP 22 Jan 87 / bylaw 1559
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a financial contribution to the Pemberton Cemetery Board to provide cemetery services to the Village of Pemberton and Electoral Area C.

Items of Significance

Society has requested \$2,500 for cemetery site maintenance

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Devine Water

2700

40010	2700	Parcel Tax	14,240	15,000	20,362	21,011	21,580	22,270
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

DEVINE WATER SYSTEM 2,052,500

PARCEL TAX -

Folios 34

*Est Cost per Parcel	\$ 440.81	\$ 464.34	\$ 630.32	\$ 650.41	\$ 668.03	\$ 689.39
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*Includes Provincial fee of 5.25%

Requisition maximums	
Dollar Maximum	\$ -
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaw 195
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a water system to the community of Devine.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2700 - Devine Water									
Revenues									
Requisitions									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$13,803.00	\$14,240.00	\$14,240.00	\$14,240.00	\$0.00	\$15,000.00	5%	
Parcel Tax		\$13,803.00	\$14,240.00	\$14,240.00	\$14,240.00	\$0.00	\$15,000.00	5%	
40200 Water User Rates		\$3,408.30	\$3,389.00	\$3,477.00	\$3,477.00	(\$88.00)	\$3,443.00	-1%	
Water & Sewer Rates		\$3,408.30	\$3,389.00	\$3,477.00	\$3,477.00	(\$88.00)	\$3,443.00	-1%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$215.37	\$220.00	\$29.83	\$41.20	\$178.80	\$45.00	9%	Interest earned on reserve balances
Fees & Other Revenues		\$215.37	\$220.00	\$29.83	\$41.20	\$178.80	\$45.00	9%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$1,814.05	\$4,124.00	\$4,123.87	\$4,123.87	\$0.13	\$4,488.00	9%	
Surplus Deficit Prior Year		\$1,814.05	\$4,124.00	\$4,123.87	\$4,123.87	\$0.13	\$4,488.00	9%	
43000 Transfers from Other Service	CC1000 General Governme	\$0.00	\$0.00	\$0.00	\$359.44	(\$359.44)	\$0.00	-100%	Transfer from Covid Restart grant for revenue loss (interest)
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$359.44	(\$359.44)	\$0.00	-100%	
Total Revenues		\$19,240.72	\$21,973.00	\$21,870.70	\$22,241.51	(\$268.51)	\$22,976.00	-78%	
Expenses									
50210 Communications		\$0.00	\$25.00	\$0.00	\$0.00	\$25.00	\$0.00		
50220 Courier		\$33.65	\$50.00	\$22.68	\$22.68	\$27.32	\$50.00	120%	Courier for water samples and chemical analysis
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$5,248.77	\$6,250.00	\$2,664.48	\$5,298.48	\$951.52	\$6,250.00	18%	Water operation contract
50590 Depreciation/Amortization		\$5,670.62	\$5,671.00	\$0.00	\$5,670.62	\$0.38	\$5,671.00	0%	Posted at year-end
50600 Insurance		\$24.39	\$26.00	\$25.22	\$25.22	\$0.78	\$32.00	27%	Property & equipment insurance
50605 Licenses & Permits		\$316.72	\$330.00	\$237.50	\$245.90	\$84.10	\$325.00	32%	Water permits
50650 Operating Supplies - Other		\$140.55	\$400.00	\$1,391.00	\$2,195.67	(\$1,795.67)	\$2,000.00	-9%	2021 included cedar, tool kit, wrench, generator parts
50670 Service / Site Maintenance		\$1,101.75	\$3,400.00	\$1,226.75	\$1,226.75	\$2,173.25	\$3,615.00	195%	Annual hydrant inspection, water sampling & maintenance
50690 Utilities - Hydro		\$1,378.37	\$1,450.00	\$1,007.55	\$1,168.33	\$281.67	\$1,255.00	7%	
51011 Non-Capitalized Equipment		\$1,108.48	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$1,500.00		
53200 Time Allocation from Other Services	CC2700 Devine Water SA	\$4,834.17	\$6,000.00	\$4,447.82	\$5,528.29	\$471.71	\$6,000.00	9%	Staff time spent on service
Operating Expenses		\$20,107.47	\$25,852.00	\$11,273.00	\$21,631.94	\$4,220.06	\$26,948.00	25%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$680.00	\$1,792.00	\$1,792.00	\$1,792.00	\$0.00	\$1,699.00	-5%	Transfer to capital reserve
Transfer Expenses		\$680.00	\$1,792.00	\$1,792.00	\$1,792.00	\$0.00	\$1,699.00	-5%	
50590 Depreciation/Amortization		(\$5,670.62)	(\$5,671.00)	\$0.00	(\$5,670.62)	(\$0.38)	(\$5,671.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$5,670.62)	(\$5,671.00)	\$0.00	(\$5,670.62)	(\$0.38)	(\$5,671.00)	0%	
Total Expenses		\$15,116.85	\$21,973.00	\$13,065.00	\$17,753.32	\$4,219.68	\$22,976.00	19%	
Surplus/ (Deficit)		\$4,123.87	\$0.00	\$8,805.70	\$4,488.19	(\$4,488.19)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$22,413.68		\$24,205.68	\$24,205.68		\$25,904.68		
30999 Operational Surplus reserve		\$2,423.00		\$2,423.00	\$2,423.00		\$2,423.00		
Reserves		\$24,836.68		\$26,628.68	\$26,628.68		\$28,327.68		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2700 - Devine Water										
Revenues										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$13,803.00	\$14,240.00	\$14,240.00	\$0.00	\$15,000.00	\$20,362.00	\$21,011.00	\$21,580.00	\$22,270.00
Parcel Tax		\$13,803.00	\$14,240.00	\$14,240.00	\$0.00	\$15,000.00	\$20,362.00	\$21,011.00	\$21,580.00	\$22,270.00
40200 Water User Rates		\$3,408.30	\$3,389.00	\$3,477.00	(\$88.00)	\$3,443.00	\$3,500.00	\$3,500.00	\$3,600.00	\$3,600.00
Water & Sewer Rates		\$3,408.30	\$3,389.00	\$3,477.00	(\$88.00)	\$3,443.00	\$3,500.00	\$3,500.00	\$3,600.00	\$3,600.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$215.37	\$220.00	\$41.20	\$178.80	\$45.00	\$47.00	\$49.00	\$51.00	\$53.00
Fees & Other Revenues		\$215.37	\$220.00	\$41.20	\$178.80	\$45.00	\$47.00	\$49.00	\$51.00	\$53.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$1,814.05	\$4,124.00	\$4,123.87	\$0.13	\$4,488.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$1,814.05	\$4,124.00	\$4,123.87	\$0.13	\$4,488.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Governme	\$0.00	\$0.00	\$359.44	(\$359.44)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$359.44	(\$359.44)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues		\$19,240.72	\$21,973.00	\$22,241.51	(\$268.51)	\$22,976.00	\$23,909.00	\$24,560.00	\$25,231.00	\$25,923.00
Expenses										
50210 Communications		\$0.00	\$25.00	\$0.00	\$25.00	\$0.00	\$0.00	\$1.00	\$2.00	\$3.00
50220 Courier		\$33.65	\$50.00	\$22.68	\$27.32	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$5,248.77	\$6,250.00	\$5,298.48	\$951.52	\$6,250.00	\$6,438.00	\$6,631.00	\$6,830.00	\$7,035.00
50590 Depreciation/Amortization		\$5,670.62	\$5,671.00	\$5,670.62	\$0.38	\$5,671.00	\$5,671.00	\$5,671.00	\$5,671.00	\$5,671.00
50600 Insurance		\$24.39	\$26.00	\$25.22	\$0.78	\$32.00	\$33.00	\$34.00	\$35.00	\$36.00
50605 Licenses & Permits		\$316.72	\$330.00	\$245.90	\$84.10	\$325.00	\$335.00	\$345.00	\$355.00	\$366.00
50650 Operating Supplies - Other		\$140.55	\$400.00	\$2,195.67	(\$1,795.67)	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50670 Service / Site Maintenance		\$1,101.75	\$3,400.00	\$1,226.75	\$2,173.25	\$3,615.00	\$3,723.00	\$3,835.00	\$3,950.00	\$4,069.00
50690 Utilities - Hydro		\$1,378.37	\$1,450.00	\$1,168.33	\$281.67	\$1,255.00	\$1,293.00	\$1,332.00	\$1,372.00	\$1,413.00
51011 Non-Capitalized Equipment		\$1,108.48	\$2,000.00	\$0.00	\$2,000.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
53200 Time Allocation from Other Services	CC2700 Devine Water SA	\$4,834.17	\$6,000.00	\$5,528.29	\$471.71	\$6,000.00	\$6,180.00	\$6,365.00	\$6,556.00	\$6,753.00
Operating Expenses		\$20,107.47	\$25,852.00	\$21,631.94	\$4,220.06	\$26,948.00	\$27,580.00	\$28,231.00	\$28,902.00	\$29,594.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$680.00	\$1,792.00	\$1,792.00	\$0.00	\$1,699.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Transfer Expenses		\$680.00	\$1,792.00	\$1,792.00	\$0.00	\$1,699.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
50590 Depreciation/Amortization		(\$5,670.62)	(\$5,671.00)	(\$5,670.62)	(\$0.38)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)
Non-Taxable Expenses (Depreciation)		(\$5,670.62)	(\$5,671.00)	(\$5,670.62)	(\$0.38)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)
Total Expenses		\$15,116.85	\$21,973.00	\$17,753.32	\$4,219.68	\$22,976.00	\$23,909.00	\$24,560.00	\$25,231.00	\$25,923.00
Surplus/ (Deficit)		\$4,123.87	\$0.00	\$4,488.19	(\$4,488.19)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment		\$22,413.68		\$24,205.68		\$25,904.68	\$27,904.68	\$29,904.68	\$31,904.68	\$33,904.68
30999 Operational Surplus reserve		\$2,423.00		\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00
Reserves		\$24,836.68		\$26,628.68		\$28,327.68	\$30,327.68	\$32,327.68	\$34,327.68	\$36,327.68

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Furry Creek Water 2701

40000 2701 Requisition	151,189	180,972	180,972	180,972	180,972	184,623
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

FURRY CREEK WATER	34,861,002	151,189	180,972	180,972	180,972	180,972	184,623
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Requisition maximums	TOTAL	34,861,002	151,189	180,972	180,972	180,972	180,972	184,623
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Dollar Maximum	\$ 281,250
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Tax Rate (per \$1,000)	Est. Residential Tax rate /1,000	0.5141	0.5191	0.5191	0.5191	0.5191	0.5296
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Jurisdiction	Bylaw 531/1620
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within the Furry Creek community.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2701 - Furry Creek Water								
53000 Transfer to Reserve	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	0%	Transfer to Capital reserve
Transfer Expenses	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	0%	
50590 Depreciation/Amortization	(\$30,509.49)	(\$31,409.00)	\$0.00	(\$30,549.08)	(\$859.92)	(\$33,000.00)	8%	
Non-Taxable Expenses (Depreciation)	(\$30,509.49)	(\$31,409.00)	\$0.00	(\$30,549.08)	(\$859.92)	(\$33,000.00)	8%	
Total Expenses	\$140,836.21	\$191,092.00	\$141,045.26	\$179,573.93	\$11,518.07	\$226,095.00	268%	
Surplus/ (Deficit)	\$37,303.25	\$0.00	\$50,276.10	\$20,828.44	(\$20,828.44)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$253,758.56		\$293,758.56	\$293,758.56		\$333,758.56		
Reserves	\$253,758.56		\$293,758.56	\$293,758.56		\$333,758.56		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2701 - Furry Creek Water												
Revenues												
40000	Requisition			\$138,943.00	\$151,189.00	\$151,189.00	\$0.00	\$180,972.00	\$180,972.00	\$180,972.00	\$180,972.00	\$184,623.00
Requisitions				\$138,943.00	\$151,189.00	\$151,189.00	\$0.00	\$180,972.00	\$180,972.00	\$180,972.00	\$180,972.00	\$184,623.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$2,200.42	\$2,600.00	\$454.45	\$2,145.55	\$495.00	\$551.00	\$603.00	\$651.00	\$695.00
Fees & Other Revenues				\$2,200.42	\$2,600.00	\$454.45	\$2,145.55	\$495.00	\$551.00	\$603.00	\$651.00	\$695.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			\$36,996.04	\$37,303.00	\$37,303.25	(\$0.25)	\$20,828.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$36,996.04	\$37,303.00	\$37,303.25	(\$0.25)	\$20,828.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$4,455.67	(\$4,455.67)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$7,000.00	(\$7,000.00)	\$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$12,800.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$11,455.67	(\$11,455.67)	\$23,800.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$178,139.46	\$191,092.00	\$200,402.37	(\$9,310.37)	\$226,095.00	\$181,523.00	\$181,575.00	\$181,623.00	\$185,318.00
Expenses												
50180	Travel			\$0.00	\$0.00	\$7.98	(\$7.98)	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50220	Courier			\$0.00	\$100.00	\$0.00	\$100.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50320	Security			\$1,053.70	\$1,100.00	\$870.00	\$230.00	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
50400	Hardware			\$0.00	\$0.00	\$1,926.00	(\$1,926.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$395.46	\$420.00	\$2,400.00	(\$1,980.00)	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540	Consulting - Engineering			\$0.00	\$5,000.00	\$1,770.30	\$3,229.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering			\$14,182.79	\$27,000.00	\$18,593.75	\$8,406.25	\$27,000.00	\$27,810.00	\$28,644.00	\$29,503.00	\$30,388.00
50580	Contracted Services			\$38,242.52	\$41,000.00	\$39,434.65	\$1,565.35	\$42,185.00	\$42,230.00	\$43,497.00	\$44,802.00	\$46,146.00
50590	Depreciation/Amortization			\$30,509.49	\$31,409.00	\$30,549.08	\$859.92	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00
50600	Insurance			\$3,608.66	\$3,732.00	\$3,732.03	(\$0.03)	\$4,105.00	\$4,228.00	\$4,355.00	\$4,486.00	\$4,621.00
50605	Licenses & Permits			\$917.43	\$1,000.00	\$1,081.09	(\$81.09)	\$1,150.00	\$1,185.00	\$1,221.00	\$1,258.00	\$1,296.00
50640	Operating Supplies - Chemicals			\$1,621.40	\$2,500.00	\$2,365.79	\$134.21	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50650	Operating Supplies - Other			\$3,203.39	\$3,200.00	\$456.09	\$2,743.91	\$3,200.00	\$3,296.00	\$3,395.00	\$3,497.00	\$3,602.00
50670	Service / Site Maintenance			\$3,310.42	\$10,000.00	\$8,809.41	\$1,190.59	\$10,000.00	\$8,240.00	\$8,487.00	\$8,742.00	\$9,004.00
50670	Service / Site Maintenance			\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro			\$14,027.41	\$14,850.00	\$14,113.25	\$736.75	\$14,850.00	\$15,296.00	\$15,755.00	\$16,228.00	\$16,715.00
50700	Utilities - Telephone			\$889.25	\$940.00	\$889.20	\$50.80	\$930.00	\$958.00	\$987.00	\$1,017.00	\$1,048.00
51011	Non-Capitalized Equipment			\$0.00	\$2,000.00	\$20,680.05	(\$18,680.05)	\$7,400.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00
53200	Time Allocation from Other Services	CC2701	Furry Creek Water LSA	\$19,133.78	\$20,000.00	\$15,194.34	\$4,805.66	\$22,000.00	\$22,660.00	\$23,340.00	\$24,040.00	\$24,761.00
Operating Expenses				\$131,345.70	\$164,501.00	\$163,123.01	\$1,377.99	\$195,295.00	\$166,005.00	\$169,988.00	\$174,092.00	\$178,318.00
99996	Fixed Asset Increase			\$0.00	\$18,000.00	\$7,000.00	\$11,000.00	\$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$12,800.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$18,000.00	\$7,000.00	\$11,000.00	\$23,800.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	\$48,518.00	\$44,587.00	\$40,531.00	\$40,000.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2701 - Furry Creek Water									
Transfer Expenses	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$40,000.00	\$48,518.00	\$44,587.00	\$40,531.00	\$40,000.00
50590 Depreciation/Amortization	(\$30,509.49)	(\$31,409.00)	(\$30,549.08)	(\$859.92)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)
Non-Taxable Expenses (Depreciation)	(\$30,509.49)	(\$31,409.00)	(\$30,549.08)	(\$859.92)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)
Total Expenses	\$140,836.21	\$191,092.00	\$179,573.93	\$11,518.07	\$226,095.00	\$181,523.00	\$181,575.00	\$181,623.00	\$185,318.00
Surplus/ (Deficit)	\$37,303.25	\$0.00	\$20,828.44	(\$20,828.44)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$253,758.56		\$293,758.56		\$333,758.56	\$382,276.56	\$426,863.56	\$467,394.56	\$507,394.56
Reserves	\$253,758.56		\$293,758.56		\$333,758.56	\$382,276.56	\$426,863.56	\$467,394.56	\$507,394.56

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton North Water 2702

40010 2702 Parcel Tax	106,871	106,871	106,871	106,871	110,657	113,987
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PEMBERTON NORTH WATER PARCEL TAX	Folios	116	106,871	106,871	106,871	106,871	110,657	113,987
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Requisition maximums	
Dollar Maximum	\$ 73,000
Tax Rate (per \$1,000)	3.0000 \$ 405,321

*Est Cost per Parcel	\$ 969.67	\$ 969.67	\$ 969.67	\$ 969.67	\$ 1,004.02	\$ 1,034.24
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*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 420/497/729	RB1119
Debt Issue #	Issue 80, Bylaw 779	
Maturity date	3-Oct-23	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides water service to a defined portion of Electoral Area C known as Pemberton North.

Items of Significance

A renewable agreement for bulk water purchase from Village of Pemberton is currently in place.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2702 - Pemberton North Water									
Revenues									
Requisitions									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$0.00	\$106,871.00	0%	
Parcel Tax		\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$0.00	\$106,871.00	0%	
40200 Water User Rates		\$119,644.05	\$118,781.00	\$119,481.61	\$120,858.68	(\$2,077.68)	\$120,251.00	-1%	Avg of last 2 yrs
Water & Sewer Rates		\$119,644.05	\$118,781.00	\$119,481.61	\$120,858.68	(\$2,077.68)	\$120,251.00	-1%	
40210 Connection Fees		\$0.00	\$3,500.00	\$500.00	\$500.00	\$3,000.00	\$3,000.00	500%	New connections
Water & Sewer Connection Fees		\$0.00	\$3,500.00	\$500.00	\$500.00	\$3,000.00	\$3,000.00	500%	
GILT									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$3,169.00	\$2,500.00	\$424.70	\$586.44	\$1,913.56	\$590.00	1%	Interest earned on reserve balances
Fees & Other Revenues		\$3,169.00	\$2,500.00	\$424.70	\$586.44	\$1,913.56	\$590.00	1%	
40950 Conditional Grants - Federal		\$0.00	\$399,648.00	\$0.00	\$0.00	\$399,648.00	\$0.00		Potential grant -Investing in Canada Infrastructure
40960 Conditional Grants - Provincial	SP131 Water Conservation St	(\$272.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Water conservation study grant adj for funds received
Grants		(\$272.00)	\$399,648.00	\$0.00	\$0.00	\$399,648.00	\$0.00		
Sales of Capital Assets									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$24,669.13	\$24,817.00	\$24,816.75	\$24,816.75	\$0.25	\$32,481.00	31%	
Surplus Deficit Prior Year		\$24,669.13	\$24,817.00	\$24,816.75	\$24,816.75	\$0.25	\$32,481.00	31%	
44000 Transfer from Reserve		\$0.00	\$145,352.00	\$0.00	\$0.00	\$145,352.00	\$0.00		Was Capital reserve for replacing 625 m of watermain
43000 Transfers from Other Service	CC2702 General Government S	\$0.00	\$0.00	\$0.00	\$3,966.50	(\$3,966.50)	\$0.00	-100%	Covid Restart grant for revenue loss (interest)
Transfer Revenue		\$0.00	\$145,352.00	\$0.00	\$3,966.50	\$141,385.50	\$0.00		
Total Revenues		\$254,081.18	\$801,469.00	\$252,094.06	\$257,599.37	\$543,869.63	\$263,193.00	531%	
Expenses									
50190 Advertising		\$0.00	\$0.00	\$90.10	\$90.10	(\$90.10)	\$100.00	11%	Advertising PNW billings
50195 Meeting Costs		\$0.00	\$250.00	\$0.00	\$0.00	\$250.00	\$250.00		
50210 Communications		\$0.00	\$25.00	\$0.00	\$0.00	\$25.00	\$25.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520 Consulting - Legal		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00		
50585 Water / Sewer Connections		\$0.00	\$3,500.00	\$0.00	\$0.00	\$3,500.00	\$3,000.00		Placeholder; offsets with connection revenue 40210
50590 Depreciation/Amortization		\$48,905.50	\$57,941.00	\$0.00	\$48,905.50	\$9,035.50	\$48,906.00	0%	Posted at year-end
50605 Licenses & Permits		\$467.00	\$500.00	\$170.00	\$540.00	(\$40.00)	\$555.00	3%	
50610 Miscellaneous Operating Cost		\$148,147.74	\$158,000.00	\$64,232.00	\$133,840.00	\$24,160.00	\$158,000.00	18%	Bulk water purchase from VOP
50630 Operating Supplies - Parts		\$33.80	\$1,000.00	\$0.00	\$364.22	\$635.78	\$1,000.00	175%	Pressure washer, supplies, tool kit, water wrench
50640 Operating Supplies - Chemicals		\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$300.00		Sodium sulphite tablets Repairs, investigating leaks, flushing & inspecting
50670 Service / Site Maintenance		\$8,054.12	\$8,500.00	\$16,411.40	\$16,411.40	(\$7,911.40)	\$18,194.00	11%	hydrants, trimming grass
50900 Special Projects	SP131 Water Conservation St	\$4,120.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200 Time Allocation from Other Services	CC2702 Pemberton North Water	\$12,879.15	\$18,000.00	\$7,700.67	\$9,479.00	\$8,521.00	\$14,000.00	48%	Staff time on service
Operating Expenses		\$222,857.31	\$250,266.00	\$88,854.17	\$209,880.22	\$40,385.78	\$246,580.00	17%	
99996 Fixed Asset Increase		\$0.00	\$545,000.00	\$0.00	\$0.00	\$545,000.00	\$0.00		Was for replacing 625 m of watermain with grant funding & reserve funding (adj & moved to 2024)
Capital Expenditures		\$0.00	\$545,000.00	\$0.00	\$0.00	\$545,000.00	\$0.00		
52040 SLRD - Debt Charges - Principal		\$26,008.62	\$26,009.00	\$0.00	\$26,008.62	\$0.38	\$26,009.00	0%	
52050 SLRD - Debt Charges - Interest		\$24,510.00	\$24,510.00	\$12,255.00	\$24,510.00	\$0.00	\$24,510.00	0%	
Principal & Interest		\$50,518.62	\$50,519.00	\$12,255.00	\$50,518.62	\$0.38	\$50,519.00	0%	
53000 Transfer to Reserve		\$4,794.00	\$13,625.00	\$13,625.00	\$13,625.00	\$0.00	\$15,000.00	10%	Transfer to Capital reserve
Transfer Expenses		\$4,794.00	\$13,625.00	\$13,625.00	\$13,625.00	\$0.00	\$15,000.00	10%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2702 - Pemberton North Water								
50590 Depreciation/Amortization	(\$48,905.50)	(\$57,941.00)	\$0.00	(\$48,905.50)	(\$9,035.50)	(\$48,906.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$48,905.50)	(\$57,941.00)	\$0.00	(\$48,905.50)	(\$9,035.50)	(\$48,906.00)	0%	
Total Expenses	\$229,264.43	\$801,469.00	\$114,734.17	\$225,118.34	\$576,350.66	\$263,193.00	28%	
Surplus/ (Deficit)	\$24,816.75	\$0.00	\$137,359.89	\$32,481.03	(\$32,481.03)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$212,548.91		\$226,173.91	\$226,173.91		\$241,173.91		
30999 Operational Surplus reserve	\$152,908.35		\$152,908.35	\$152,908.35		\$152,908.35		
Reserves	\$365,457.26		\$379,082.26	\$379,082.26		\$394,082.26		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2702 - Pemberton North Water											
Revenues											
Requisitions											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax			\$106,871.00	\$106,871.00	\$106,871.00	\$0.00	\$106,871.00	\$106,871.00	\$106,871.00	\$110,657.00	\$113,987.00
Parcel Tax			\$106,871.00	\$106,871.00	\$106,871.00	\$0.00	\$106,871.00	\$106,871.00	\$106,871.00	\$110,657.00	\$113,987.00
40200 Water User Rates			\$119,644.05	\$118,781.00	\$120,858.68	(\$2,077.68)	\$120,251.00	\$120,251.00	\$120,251.00	\$120,251.00	\$123,241.00
Water & Sewer Rates			\$119,644.05	\$118,781.00	\$120,858.68	(\$2,077.68)	\$120,251.00	\$120,251.00	\$120,251.00	\$120,251.00	\$123,241.00
40210 Connection Fees			\$0.00	\$3,500.00	\$500.00	\$3,000.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$3,500.00	\$500.00	\$3,000.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$3,169.00	\$2,500.00	\$586.44	\$1,913.56	\$590.00	\$605.00	\$625.00	\$645.00	\$665.00
Fees & Other Revenues			\$3,169.00	\$2,500.00	\$586.44	\$1,913.56	\$590.00	\$605.00	\$625.00	\$645.00	\$665.00
40950 Conditional Grants - Federal			\$0.00	\$399,648.00	\$0.00	\$399,648.00	\$0.00	\$0.00	\$400,000.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial	SP131	Water Conservation St	(\$272.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			(\$272.00)	\$399,648.00	\$0.00	\$399,648.00	\$0.00	\$0.00	\$400,000.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available			\$24,669.13	\$24,817.00	\$24,816.75	\$0.25	\$32,481.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$24,669.13	\$24,817.00	\$24,816.75	\$0.25	\$32,481.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve			\$0.00	\$145,352.00	\$0.00	\$145,352.00	\$0.00	\$10,000.00	\$185,508.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$27,213.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government S	\$0.00	\$0.00	\$3,966.50	(\$3,966.50)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$145,352.00	\$3,966.50	\$141,385.50	\$0.00	\$37,213.00	\$185,508.00	\$0.00	\$0.00
Total Revenues			\$254,081.18	\$801,469.00	\$257,599.37	\$543,869.63	\$263,193.00	\$264,940.00	\$813,255.00	\$231,553.00	\$237,893.00
Expenses											
50190 Advertising			\$0.00	\$0.00	\$90.10	(\$90.10)	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50195 Meeting Costs			\$0.00	\$250.00	\$0.00	\$250.00	\$250.00	\$258.00	\$266.00	\$274.00	\$282.00
50210 Communications			\$0.00	\$25.00	\$0.00	\$25.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal			\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50585 Water / Sewer Connections			\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization			\$48,905.50	\$57,941.00	\$48,905.50	\$9,035.50	\$48,906.00	\$48,906.00	\$48,906.00	\$48,906.00	\$48,906.00
50605 Licenses & Permits			\$467.00	\$500.00	\$540.00	(\$40.00)	\$555.00	\$572.00	\$589.00	\$607.00	\$625.00
50610 Miscellaneous Operating Cost			\$148,147.74	\$158,000.00	\$133,840.00	\$24,160.00	\$158,000.00	\$162,740.00	\$167,622.00	\$172,651.00	\$177,831.00
50630 Operating Supplies - Parts			\$33.80	\$1,000.00	\$364.22	\$635.78	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50640 Operating Supplies - Chemicals			\$0.00	\$300.00	\$0.00	\$300.00	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50670 Service / Site Maintenance			\$8,054.12	\$8,500.00	\$16,411.40	(\$7,911.40)	\$18,194.00	\$17,653.00	\$18,183.00	\$18,728.00	\$19,290.00
50900 Special Projects	SP131	Water Conservation St	\$4,120.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2702	Pemberton North Water	\$12,879.15	\$18,000.00	\$9,479.00	\$8,521.00	\$14,000.00	\$14,420.00	\$14,853.00	\$15,299.00	\$15,758.00
Operating Expenses			\$222,857.31	\$250,266.00	\$209,880.22	\$40,385.78	\$246,580.00	\$248,327.00	\$254,303.00	\$260,459.00	\$266,799.00
99996 Fixed Asset Increase			\$0.00	\$545,000.00	\$0.00	\$545,000.00	\$0.00	\$10,000.00	\$585,508.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$545,000.00	\$0.00	\$545,000.00	\$0.00	\$10,000.00	\$585,508.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal			\$26,008.62	\$26,009.00	\$26,008.62	\$0.38	\$26,009.00	\$26,009.00	\$0.00	\$0.00	\$0.00
52050 SLRD - Debt Charges - Interest			\$24,510.00	\$24,510.00	\$24,510.00	\$0.00	\$24,510.00	\$24,510.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$50,518.62	\$50,519.00	\$50,518.62	\$0.38	\$50,519.00	\$50,519.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve			\$4,794.00	\$13,625.00	\$13,625.00	\$0.00	\$15,000.00	\$5,000.00	\$22,350.00	\$20,000.00	\$20,000.00
Transfer Expenses			\$4,794.00	\$13,625.00	\$13,625.00	\$0.00	\$15,000.00	\$5,000.00	\$22,350.00	\$20,000.00	\$20,000.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2702 - Pemberton North Water									
50590 Depreciation/Amortization	(\$48,905.50)	(\$57,941.00)	(\$48,905.50)	(\$9,035.50)	(\$48,906.00)	(\$48,906.00)	(\$48,906.00)	(\$48,906.00)	(\$48,906.00)
Non-Taxable Expenses (Depreciation)	(\$48,905.50)	(\$57,941.00)	(\$48,905.50)	(\$9,035.50)	(\$48,906.00)	(\$48,906.00)	(\$48,906.00)	(\$48,906.00)	(\$48,906.00)
Total Expenses	\$229,264.43	\$801,469.00	\$225,118.34	\$576,350.66	\$263,193.00	\$264,940.00	\$813,255.00	\$231,553.00	\$237,893.00
Surplus/ (Deficit)	\$24,816.75	\$0.00	\$32,481.03	(\$32,481.03)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$212,548.91		\$226,173.91		\$241,173.91	\$236,173.91	\$73,015.91	\$93,015.91	\$113,015.91
30999 Operational Surplus reserve	\$152,908.35		\$152,908.35		\$152,908.35	\$125,695.35	\$125,695.35	\$125,695.35	\$125,695.35
Reserves	\$365,457.26		\$379,082.26		\$394,082.26	\$361,869.26	\$198,711.26	\$218,711.26	\$238,711.26

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Bralorne Water

2703

40010	2703	Parcel Tax	39,375	39,375	40,556	41,773	43,026	44,317
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

BRALORNE WATER LSA								
PARCEL TAX	Folios	99	39,375	39,375	40,556	41,773	43,026	44,317

Requisition maximum									
Dollar Maximum	\$	46,875	*Est Cost per Parcel	\$ 414.42	\$ 418.61	\$ 431.16	\$ 444.10	\$ 457.42	\$ 471.15
Tax Rate (per \$1,000)	none			*Includes Provincial fee of 5.25%					

Jurisdiction	Bylaw 503/584/674/1383/1657
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a water system to the community of Bralorne.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2703 - Bralorne Water									
Revenues									
Requisitions									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$39,375.00	\$39,375.00	\$39,375.00	\$39,375.00	\$0.00	\$39,375.00	0%	
Parcel Tax		\$39,375.00	\$39,375.00	\$39,375.00	\$39,375.00	\$0.00	\$39,375.00	0%	
40200 Water User Rates		\$12,869.22	\$12,000.00	\$15,655.03	\$18,533.47	(\$6,533.47)	\$15,701.00	-15%	Increased metered commercial water usage (avg 2 yrs)
Water & Sewer Rates		\$12,869.22	\$12,000.00	\$15,655.03	\$18,533.47	(\$6,533.47)	\$15,701.00	-15%	
40210 Connection Fees		\$0.00	\$0.00	\$500.00	\$500.00	(\$500.00)	\$0.00	-100%	
Water & Sewer Connection Fees		\$0.00	\$0.00	\$500.00	\$500.00	(\$500.00)	\$0.00	-100%	
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$1,201.41	\$1,300.00	\$167.58	\$231.39	\$1,068.61	\$245.00	6%	Interest earned on reserve balances
Fees & Other Revenues		\$1,201.41	\$1,300.00	\$167.58	\$231.39	\$1,068.61	\$245.00	6%	
40960 Conditional Grants - Provincial	SP198 Bralorne Water System	\$830.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$830.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$13,267.20	\$14,784.00	\$14,784.35	\$14,784.35	(\$0.35)	\$16,243.00	10%	
Surplus Deficit Prior Year		\$13,267.20	\$14,784.00	\$14,784.35	\$14,784.35	(\$0.35)	\$16,243.00	10%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$1,760.00	\$1,760.00	(\$1,760.00)	\$0.00	-100%	Area A PILT for Bralorne water main upgrade; Jul 21 Bd res
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,600.00		Area A Gas Tax CWF for asset replacements (99996)
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$2,163.72	(\$2,163.72)	\$0.00	-100%	Covid Restart Grant for revenue loss (interest)
Transfer Revenue		\$0.00	\$0.00	\$1,760.00	\$3,923.72	(\$3,923.72)	\$16,600.00	323%	
Total Revenues		\$67,543.33	\$67,459.00	\$72,241.96	\$77,347.93	(\$9,888.93)	\$88,164.00	224%	
Expenses									
50180 Travel		\$0.00	\$50.00	\$14.53	\$14.53	\$35.47	\$50.00	244%	
50195 Meeting Costs		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50210 Communications		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$800.00		New wifi connection
50220 Courier		\$12.25	\$40.00	\$51.71	\$51.71	(\$11.71)	\$55.00	6%	Couriered water samples
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50540 Consulting - Engineering		\$0.00	\$0.00	\$1,760.00	\$1,760.00	(\$1,760.00)	\$0.00	-100%	Bralorne water main upgrade consulting -Area A PILT
50580 Contracted Services		\$5,080.92	\$6,500.00	\$3,163.18	\$4,194.39	\$2,305.61	\$8,000.00	91%	Water operations contracts
50590 Depreciation/Amortization		\$7,802.70	\$10,073.00	\$0.00	\$8,653.13	\$1,419.87	\$9,518.00	10%	Posted at year-end
50600 Insurance		\$1,904.20	\$1,552.00	\$1,551.90	\$1,551.90	\$0.10	\$1,680.00	8%	Property & equipment and liability ins
50605 Licenses & Permits		\$282.50	\$300.00	\$170.00	\$285.00	\$15.00	\$300.00	5%	
50650 Operating Supplies - Other		\$0.00	\$1,000.00	\$303.07	\$420.20	\$579.80	\$1,000.00	138%	
50660 Rental/Lease of Floor Space		\$798.60	\$840.00	\$878.46	\$878.46	(\$38.46)	\$900.00	2%	Water shed rental
									Snowclearing & site maintenance, repairs, annual fire hydrant inspections, fire hydrant flushing, curbstop replacements, leak detections
50670 Service / Site Maintenance		\$7,497.31	\$10,500.00	\$8,176.55	\$8,482.85	\$2,017.15	\$12,000.00	41%	
50690 Utilities - Hydro		\$2,579.93	\$2,900.00	\$2,599.13	\$2,940.31	(\$40.31)	\$3,100.00	5%	
50700 Utilities - Telephone		\$1,001.41	\$1,100.00	\$732.28	\$973.96	\$126.04	\$1,000.00	3%	
50900 Special Projects	SP198 Bralorne Water System	\$1,660.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Water System condition assessment some grant to offset
50900 Special Projects	Hydrology study of en	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Hydrology study of emergency back up system
51011 Non-Capitalized Equipment		\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$1,500.00		2022 for intrusion alarm
53200 Time Allocation from Other Services	CC2703 Bralorne Water LSA	\$11,572.92	\$13,300.00	\$8,406.43	\$10,942.37	\$2,357.63	\$13,300.00	22%	Staff time spent on service
									Staff time on Bralorne pumphouse & reservoir -not covered
53200 Time Allocation from Other Services	SP242 2021 Firesmart prog-B	\$0.00	\$0.00	\$1,053.22	\$1,003.90	(\$1,003.90)	\$0.00	-100%	by firesmart grant
Operating Expenses		\$40,442.74	\$51,005.00	\$29,110.46	\$42,402.71	\$8,602.29	\$63,503.00	50%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2703 - Bralorne Water								
99996 Fixed Asset Increase	\$8,437.94	\$8,000.00	\$0.00	\$7,257.25	\$742.75	\$0.00	-100%	Valve replacements
99996 Fixed Asset Increase	\$0.00	\$7,500.00	\$9,071.05	\$9,071.05	(\$1,571.05)	\$9,100.00	0%	Fire Hydrants
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00		Water Meter
Capital Expenditures	\$8,437.94	\$15,500.00	\$9,071.05	\$16,328.30	(\$828.30)	\$16,600.00	2%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$11,681.00	\$11,027.00	\$11,027.00	\$11,027.00	\$0.00	\$17,579.00	59%	Transfer to capital reserve
Transfer Expenses	\$11,681.00	\$11,027.00	\$11,027.00	\$11,027.00	\$0.00	\$17,579.00	59%	
50590 Depreciation/Amortization	(\$7,802.70)	(\$10,073.00)	\$0.00	(\$8,653.13)	(\$1,419.87)	(\$9,518.00)	10%	
Non-Taxable Expenses (Depreciation)	(\$7,802.70)	(\$10,073.00)	\$0.00	(\$8,653.13)	(\$1,419.87)	(\$9,518.00)	10%	
Total Expenses	\$52,758.98	\$67,459.00	\$49,208.51	\$61,104.88	\$6,354.12	\$88,164.00	121%	
Surplus/ (Deficit)	\$14,784.35	\$0.00	\$23,033.45	\$16,243.05	(\$16,243.05)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$119,840.37		\$130,867.37	\$130,867.37		\$148,446.37		
30999 Operational Surplus reserve	\$18,710.00		\$18,710.00	\$18,710.00		\$18,710.00		
Reserves	\$138,550.37		\$149,577.37	\$149,577.37		\$167,156.37		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2703 - Bralorne Water												
Revenues												
Requisitions												
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax				\$39,375.00	\$39,375.00	\$39,375.00	\$0.00	\$39,375.00	\$40,556.00	\$41,773.00	\$43,026.00	\$44,317.00
Parcel Tax				\$39,375.00	\$39,375.00	\$39,375.00	\$0.00	\$39,375.00	\$40,556.00	\$41,773.00	\$43,026.00	\$44,317.00
40200 Water User Rates				\$12,869.22	\$12,000.00	\$18,533.47	(\$6,533.47)	\$15,701.00	\$15,701.00	\$15,701.00	\$15,701.00	\$15,701.00
Water & Sewer Rates				\$12,869.22	\$12,000.00	\$18,533.47	(\$6,533.47)	\$15,701.00	\$15,701.00	\$15,701.00	\$15,701.00	\$15,701.00
40210 Connection Fees				\$0.00	\$0.00	\$500.00	(\$500.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$500.00	(\$500.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$1,201.41	\$1,300.00	\$231.39	\$1,068.61	\$245.00	\$245.00	\$255.00	\$265.00	\$275.00
Fees & Other Revenues				\$1,201.41	\$1,300.00	\$231.39	\$1,068.61	\$245.00	\$245.00	\$255.00	\$265.00	\$275.00
40960 Conditional Grants - Provincial				\$830.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,116,887.00
Grants				\$830.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,116,887.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available				\$13,267.20	\$14,784.00	\$14,784.35	(\$0.35)	\$16,243.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$13,267.20	\$14,784.00	\$14,784.35	(\$0.35)	\$16,243.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$1,760.00	(\$1,760.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$0.00	\$16,600.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$2,163.72	(\$2,163.72)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$39,000.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$0.00	\$0.00	\$3,923.72	(\$3,923.72)	\$16,600.00	\$39,000.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$67,543.33	\$67,459.00	\$77,347.93	(\$9,888.93)	\$88,164.00	\$95,502.00	\$57,729.00	\$58,992.00	\$1,177,180.00
Expenses												
50180 Travel				\$0.00	\$50.00	\$14.53	\$35.47	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50195 Meeting Costs				\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50210 Communications				\$0.00	\$50.00	\$0.00	\$50.00	\$800.00	\$824.00	\$849.00	\$874.00	\$900.00
50220 Courier				\$12.25	\$40.00	\$51.71	(\$11.71)	\$55.00	\$57.00	\$59.00	\$61.00	\$63.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering				\$0.00	\$0.00	\$1,760.00	(\$1,760.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services				\$5,080.92	\$6,500.00	\$4,194.39	\$2,305.61	\$8,000.00	\$6,695.00	\$6,896.00	\$7,103.00	\$7,316.00
50590 Depreciation/Amortization				\$7,802.70	\$10,073.00	\$8,653.13	\$1,419.87	\$9,518.00	\$9,804.00	\$10,098.00	\$10,401.00	\$10,713.00
50600 Insurance				\$1,904.20	\$1,552.00	\$1,551.90	\$0.10	\$1,680.00	\$1,730.00	\$1,782.00	\$1,835.00	\$1,890.00
50605 Licenses & Permits				\$282.50	\$300.00	\$285.00	\$15.00	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50650 Operating Supplies - Other				\$0.00	\$1,000.00	\$420.20	\$579.80	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50660 Rental/Lease of Floor Space				\$798.60	\$840.00	\$878.46	(\$38.46)	\$900.00	\$927.00	\$955.00	\$984.00	\$1,014.00
50670 Service / Site Maintenance				\$7,497.31	\$10,500.00	\$8,482.85	\$2,017.15	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00
50690 Utilities - Hydro				\$2,579.93	\$2,900.00	\$2,940.31	(\$40.31)	\$3,100.00	\$3,193.00	\$3,289.00	\$3,388.00	\$3,490.00
50700 Utilities - Telephone				\$1,001.41	\$1,100.00	\$973.96	\$126.04	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50900 Special Projects				\$1,660.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects				\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51011 Non-Capitalized Equipment				\$0.00	\$2,500.00	\$0.00	\$2,500.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
53200 Time Allocation from Other Services				\$11,572.92	\$13,300.00	\$10,942.37	\$2,357.63	\$13,300.00	\$13,699.00	\$14,110.00	\$14,533.00	\$14,969.00
53200 Time Allocation from Other Services				\$0.00	\$0.00	\$1,003.90	(\$1,003.90)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$40,442.74	\$51,005.00	\$42,402.71	\$8,602.29	\$63,503.00	\$53,557.00	\$55,158.00	\$56,807.00	\$58,505.00
99996 Fixed Asset Increase				\$8,437.94	\$8,000.00	\$7,257.25	\$742.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase				\$0.00	\$7,500.00	\$9,071.05	(\$1,571.05)	\$9,100.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2703 - Bralorne Water									
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$39,000.00	\$0.00	\$0.00	\$1,116,887.00
Capital Expenditures	\$8,437.94	\$15,500.00	\$16,328.30	(\$828.30)	\$16,600.00	\$39,000.00	\$0.00	\$0.00	\$1,116,887.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$11,681.00	\$11,027.00	\$11,027.00	\$0.00	\$17,579.00	\$12,749.00	\$12,669.00	\$12,586.00	\$12,501.00
Transfer Expenses	\$11,681.00	\$11,027.00	\$11,027.00	\$0.00	\$17,579.00	\$12,749.00	\$12,669.00	\$12,586.00	\$12,501.00
50590 Depreciation/Amortization	(\$7,802.70)	(\$10,073.00)	(\$8,653.13)	(\$1,419.87)	(\$9,518.00)	(\$9,804.00)	(\$10,098.00)	(\$10,401.00)	(\$10,713.00)
Non-Taxable Expenses (Depreciation)	(\$7,802.70)	(\$10,073.00)	(\$8,653.13)	(\$1,419.87)	(\$9,518.00)	(\$9,804.00)	(\$10,098.00)	(\$10,401.00)	(\$10,713.00)
Total Expenses	\$52,758.98	\$67,459.00	\$61,104.88	\$6,354.12	\$88,164.00	\$95,502.00	\$57,729.00	\$58,992.00	\$1,177,180.00
Surplus/ (Deficit)	\$14,784.35	\$0.00	\$16,243.05	(\$16,243.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$119,840.37		\$130,867.37		\$148,446.37	\$122,195.37	\$134,864.37	\$147,450.37	\$159,951.37
30999 Operational Surplus reserve	\$18,710.00		\$18,710.00		\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00
Reserves	\$138,550.37		\$149,577.37		\$167,156.37	\$140,905.37	\$153,574.37	\$166,160.37	\$178,661.37

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Britannia Beach Water 2705

40000 2705	Requisition	177,683	177,803	233,287	233,287	233,287	233,287
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

BRITANNIA BEACH WATER	25,616,440	177,683	177,803	233,287	233,287	233,287	233,287
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Requisition maximums							
Dollar Maximum	\$	187,500	TOTAL	25,616,440	177,683	177,803	233,287
Tax Rate (per \$1,000)	1.1479	\$	292,242	Est. Residential Tax rate /1,000	0.8728	0.6941	0.9107
					0.9107	0.9107	0.9107

Jurisdiction	Bylaw 949/1149/1536
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a water supply and distribution system to the community of Britannia Beach.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2705 - Britannia Beach Water										
Revenues										
40000	Requisition		\$153,222.00	\$177,683.00	\$177,683.00	\$177,683.00	\$0.00	\$177,803.00	0%	
Requisitions			\$153,222.00	\$177,683.00	\$177,683.00	\$177,683.00	\$0.00	\$177,803.00	0%	
Parcel Tax										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40200	Water User Rates		\$40,856.29	\$40,850.00	\$33,811.04	\$39,226.72	\$1,623.28	\$40,042.00	2%	
Water & Sewer Rates			\$40,856.29	\$40,850.00	\$33,811.04	\$39,226.72	\$1,623.28	\$40,042.00	2%	
40210	Connection Fees		\$2,400.00	\$0.00	\$0.00	\$500.00	(\$500.00)	\$0.00	-100%	
Water & Sewer Connection Fees			\$2,400.00	\$0.00	\$0.00	\$500.00	(\$500.00)	\$0.00	-100%	
GILT										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$2,039.65	\$2,000.00	\$319.54	\$441.24	\$1,558.76	\$492.00	12%	Interest earned on reserve balances
Fees & Other Revenues			\$2,039.65	\$2,000.00	\$319.54	\$441.24	\$1,558.76	\$492.00	12%	
Grants										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available		\$71,069.86	\$38,734.00	\$38,734.43	\$38,734.43	(\$0.43)	\$62,694.00	62%	
Surplus Deficit Prior Year			\$71,069.86	\$38,734.00	\$38,734.43	\$38,734.43	(\$0.43)	\$62,694.00	62%	
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$126,038.29	\$128,174.29	(\$128,174.29)	\$66,826.00	-48%	CWF for UV reactors & Computer (Bd Res Mar 2021)
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$4,007.72	(\$4,007.72)	\$0.00	-100%	Covid Restart grant for revenue loss (interest)
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$26,000.00		CWF for Capital -Alarms (PRV, WWT plant)
44000	Transfer from Reserve		\$0.00	\$134,043.00	\$0.00	\$0.00	\$134,043.00	\$0.00		Was transfer from reserve for UV replacement; now CWF
Transfer Revenue			\$0.00	\$134,043.00	\$126,038.29	\$132,182.01	\$1,860.99	\$92,826.00	-30%	
Total Revenues			\$269,587.80	\$393,310.00	\$376,586.30	\$388,767.40	\$4,542.60	\$373,857.00	-54%	
Expenses										
50180	Travel		\$14.86	\$75.00	\$0.00	\$0.00	\$75.00	\$75.00		
50210	Communications		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50220	Courier		\$0.00	\$25.00	\$110.43	\$110.43	(\$85.43)	\$115.00	4%	Courier for water samples
50320	Security		\$750.00	\$790.00	\$750.00	\$750.00	\$40.00	\$800.00	7%	Annual security fee
50410	Software		\$395.45	\$400.00	\$0.00	\$395.45	\$4.55	\$410.00	4%	Remote access software
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50540	Consulting - Engineering		\$2,781.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Well head protection plan 2020
50540	Consulting - Engineering		\$764.78	\$4,235.00	\$3,272.83	\$3,272.83	\$962.17	\$0.00	-100%	Acquifer Monitoring Plan
50540	Consulting - Engineering		\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$25,000.00		Acquifer monitoring, requirement for water license
50580	Contracted Services		\$56,181.17	\$59,500.00	\$38,700.65	\$50,538.65	\$8,961.35	\$51,529.00	2%	Monthly contract (new supplier as of June '21)
50590	Depreciation/Amortization		\$186,064.56	\$194,000.00	\$0.00	\$187,785.85	\$6,214.15	\$195,000.00	4%	
50600	Insurance		\$6,866.75	\$7,102.00	\$7,101.51	\$7,101.51	\$0.49	\$7,800.00	10%	Property & equipment insurance
50605	Licenses & Permits		\$449.27	\$700.00	\$391.04	\$399.36	\$300.64	\$500.00	25%	
50640	Operating Supplies - Chemicals		\$16,060.56	\$17,000.00	\$6,262.51	\$9,369.96	\$7,630.04	\$17,000.00	81%	
50650	Operating Supplies - Other		\$1,669.74	\$8,000.00	\$0.00	\$61.15	\$7,938.85	\$5,000.00	8077%	For supplies & diesel for generator
50670	Service / Site Maintenance		\$5,056.00	\$22,500.00	\$13,647.58	\$16,213.08	\$6,286.92	\$20,000.00	23%	Inspections, maintenance and repairs
50690	Utilities - Hydro		\$34,533.04	\$36,000.00	\$25,255.60	\$34,470.82	\$1,529.18	\$34,400.00	0%	
50700	Utilities - Telephone		\$4,277.90	\$4,450.00	\$3,133.02	\$4,270.56	\$179.44	\$4,450.00	4%	Internet / phone
51011	Non-Capitalized Equipment		\$3,076.25	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$4,440.00	#DIV/0!	
53200	Time Allocation from Other Services	CC2705 Britannia Water	\$22,668.18	\$24,000.00	\$14,135.59	\$19,907.68	\$4,092.32	\$25,000.00	26%	Staff time spent on service
Operating Expenses			\$341,859.51	\$409,077.00	\$113,010.76	\$334,897.33	\$74,179.67	\$391,819.00	17%	
99996	Fixed Asset Increase		\$17,083.42	\$128,233.00	\$126,825.79	\$128,961.79	(\$728.79)	\$46,038.00	-64%	Water UV reactors / trojan board replacement using CWF
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Upgraded computer and software using CWF
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Well redevelopment

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2705 - Britannia Beach Water								
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$26,000.00		Alarms (PRV, WWT plant)
Capital Expenditures	\$17,083.42	\$128,233.00	\$126,825.79	\$128,961.79	(\$728.79)	\$112,038.00	-13%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$57,975.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	0%	Transfer to Capital reserve
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Transfer to Operational Surplus reserve
Transfer Expenses	\$57,975.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$65,000.00	30%	
50590 Depreciation/Amortization	(\$186,064.56)	(\$194,000.00)	\$0.00	(\$187,785.85)	(\$6,214.15)	(\$195,000.00)	4%	
Non-Taxable Expenses (Depreciation)	(\$186,064.56)	(\$194,000.00)	\$0.00	(\$187,785.85)	(\$6,214.15)	(\$195,000.00)	4%	
Total Expenses	\$230,853.37	\$393,310.00	\$289,836.55	\$326,073.27	\$67,236.73	\$373,857.00	38%	
Surplus/ (Deficit)	\$38,734.43	\$0.00	\$86,749.75	\$62,694.13	(\$62,694.13)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$225,595.69		\$275,595.69	\$275,595.69		\$325,595.69		
30999 Operational Surplus reserve	\$9,622.00		\$9,622.00	\$9,622.00		\$24,622.00		
Reserves	\$235,217.69		\$285,217.69	\$285,217.69		\$350,217.69		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2705 - Britannia Beach Water											
Revenues											
40000	Requisition		\$153,222.00	\$177,683.00	\$177,683.00	\$0.00	\$177,803.00	\$233,287.00	\$233,287.00	\$233,287.00	\$233,287.00
Requisitions			\$153,222.00	\$177,683.00	\$177,683.00	\$0.00	\$177,803.00	\$233,287.00	\$233,287.00	\$233,287.00	\$233,287.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40200	Water User Rates		\$40,856.29	\$40,850.00	\$39,226.72	\$1,623.28	\$40,042.00	\$40,042.00	\$41,243.00	\$41,243.00	\$42,480.00
Water & Sewer Rates			\$40,856.29	\$40,850.00	\$39,226.72	\$1,623.28	\$40,042.00	\$40,042.00	\$41,243.00	\$41,243.00	\$42,480.00
40210	Connection Fees		\$2,400.00	\$0.00	\$500.00	(\$500.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$2,400.00	\$0.00	\$500.00	(\$500.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$2,039.65	\$2,000.00	\$441.24	\$1,558.76	\$492.00	\$542.00	\$592.00	\$642.00	\$692.00
Fees & Other Revenues			\$2,039.65	\$2,000.00	\$441.24	\$1,558.76	\$492.00	\$542.00	\$592.00	\$642.00	\$692.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$71,069.86	\$38,734.00	\$38,734.43	(\$0.43)	\$62,694.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$71,069.86	\$38,734.00	\$38,734.43	(\$0.43)	\$62,694.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$128,174.29	(\$128,174.29)	\$66,826.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$4,007.72	(\$4,007.72)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$26,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$134,043.00	\$0.00	\$134,043.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$134,043.00	\$132,182.01	\$1,860.99	\$92,826.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$269,587.80	\$393,310.00	\$388,767.40	\$4,542.60	\$373,857.00	\$273,871.00	\$275,122.00	\$275,172.00	\$276,459.00
Expenses											
50180	Travel		\$14.86	\$75.00	\$0.00	\$75.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50210	Communications		\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50220	Courier		\$0.00	\$25.00	\$110.43	(\$85.43)	\$115.00	\$118.00	\$122.00	\$126.00	\$130.00
50320	Security		\$750.00	\$790.00	\$750.00	\$40.00	\$800.00	\$824.00	\$849.00	\$874.00	\$900.00
50410	Software		\$395.45	\$400.00	\$395.45	\$4.55	\$410.00	\$422.00	\$435.00	\$448.00	\$461.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540	Consulting - Engineering		\$2,781.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering		\$764.78	\$4,235.00	\$3,272.83	\$962.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering		\$0.00	\$25,000.00	\$0.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
50580	Contracted Services		\$56,181.17	\$59,500.00	\$50,538.65	\$8,961.35	\$51,529.00	\$51,912.00	\$53,469.00	\$55,073.00	\$56,725.00
50590	Depreciation/Amortization		\$186,064.56	\$194,000.00	\$187,785.85	\$6,214.15	\$195,000.00	\$196,725.00	\$198,725.00	\$199,725.00	\$200,725.00
50600	Insurance		\$6,866.75	\$7,102.00	\$7,101.51	\$0.49	\$7,800.00	\$8,034.00	\$8,275.00	\$8,523.00	\$8,779.00
50605	Licenses & Permits		\$449.27	\$700.00	\$399.36	\$300.64	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50640	Operating Supplies - Chemicals		\$16,060.56	\$17,000.00	\$9,369.96	\$7,630.04	\$17,000.00	\$17,510.00	\$18,035.00	\$18,576.00	\$19,133.00
50650	Operating Supplies - Other		\$1,669.74	\$8,000.00	\$61.15	\$7,938.85	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50670	Service / Site Maintenance		\$5,056.00	\$22,500.00	\$16,213.08	\$6,286.92	\$20,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
50690	Utilities - Hydro		\$34,533.04	\$36,000.00	\$34,470.82	\$1,529.18	\$34,400.00	\$35,432.00	\$36,495.00	\$37,590.00	\$38,718.00
50700	Utilities - Telephone		\$4,277.90	\$4,450.00	\$4,270.56	\$179.44	\$4,450.00	\$4,584.00	\$4,722.00	\$4,864.00	\$5,010.00
51011	Non-Capitalized Equipment		\$3,076.25	\$5,000.00	\$0.00	\$5,000.00	\$4,440.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
53200	Time Allocation from Other Services	CC2705 Britannia Water	\$22,668.18	\$24,000.00	\$19,907.68	\$4,092.32	\$25,000.00	\$25,750.00	\$26,523.00	\$27,319.00	\$28,139.00
Operating Expenses			\$341,859.51	\$409,077.00	\$334,897.33	\$74,179.67	\$391,819.00	\$387,805.00	\$394,782.00	\$400,906.00	\$407,184.00
99996	Fixed Asset Increase		\$17,083.42	\$128,233.00	\$128,961.79	(\$728.79)	\$46,038.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2705 - Britannia Beach Water									
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$26,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$34,500.00	\$40,000.00	\$20,000.00	\$20,000.00
Capital Expenditures	\$17,083.42	\$128,233.00	\$128,961.79	(\$728.79)	\$112,038.00	\$34,500.00	\$40,000.00	\$20,000.00	\$20,000.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$57,975.00	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$48,291.00	\$39,065.00	\$53,991.00	\$50,000.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$57,975.00	\$50,000.00	\$50,000.00	\$0.00	\$65,000.00	\$48,291.00	\$39,065.00	\$53,991.00	\$50,000.00
50590 Depreciation/Amortization	(\$186,064.56)	(\$194,000.00)	(\$187,785.85)	(\$6,214.15)	(\$195,000.00)	(\$196,725.00)	(\$198,725.00)	(\$199,725.00)	(\$200,725.00)
Non-Taxable Expenses (Depreciation)	(\$186,064.56)	(\$194,000.00)	(\$187,785.85)	(\$6,214.15)	(\$195,000.00)	(\$196,725.00)	(\$198,725.00)	(\$199,725.00)	(\$200,725.00)
Total Expenses	\$230,853.37	\$393,310.00	\$326,073.27	\$67,236.73	\$373,857.00	\$273,871.00	\$275,122.00	\$275,172.00	\$276,459.00
Surplus/ (Deficit)	\$38,734.43	\$0.00	\$62,694.13	(\$62,694.13)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$225,595.69		\$275,595.69		\$325,595.69	\$373,886.69	\$412,951.69	\$466,942.69	\$516,942.69
30999 Operational Surplus reserve	\$9,622.00		\$9,622.00		\$24,622.00	\$24,622.00	\$24,622.00	\$24,622.00	\$24,622.00
Reserves	\$235,217.69		\$285,217.69		\$350,217.69	\$398,508.69	\$437,573.69	\$491,564.69	\$541,564.69

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Gold Bridge Water 2706

40000 2706	Requisition	25,510	28,000	29,120	30,285	31,496	32,756
40010 2706	Parcel Tax	5,000	5,000	5,000	5,000	5,000	5,000
		30,510	33,000	34,120	35,285	36,496	37,756

REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

GOLDBRIDGE WATER	785,021	25,510	28,000	29,120	30,285	31,496	32,756
Est. Residential Tax rate /1,000		3.6081	3.5668	3.7095	3.8579	4.0121	4.1726

PARCEL TAX	Folios	71	5,000	5,000	5,000	5,000	5,000
Requisition maximum	*Est Cost per Parcel		\$ 74.12	\$ 74.12	\$ 74.12	\$ 74.12	\$ 74.12

Dollar Maximum	\$	35,150
Tax Rate (per \$1,000)	6.1617	\$ 39,090

*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 1021/1229/1273/1410/1658/1702
Debt Issue #	Issue 105 Bylaw 1098
Maturity date	3-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within the Gold Bridge area.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2706 - Gold Bridge Water										
Revenues										
40000	Requisition		\$25,510.00	\$25,510.00	\$25,510.00	\$25,510.00	\$0.00	\$28,000.00	10%	
Requisitions			\$25,510.00	\$25,510.00	\$25,510.00	\$25,510.00	\$0.00	\$28,000.00	10%	
40010	Parcel Tax		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0%	
Parcel Tax			\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	0%	
40200	Water User Rates		\$9,718.36	\$9,500.00	\$9,635.56	\$9,707.10	(\$207.10)	\$9,710.00	0%	
Water & Sewer Rates			\$9,718.36	\$9,500.00	\$9,635.56	\$9,707.10	(\$207.10)	\$9,710.00	0%	
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$318.50	\$320.00	\$42.46	\$58.63	\$261.37	\$60.00	2%	Interest earned on reserve balances
Fees & Other Revenues			\$318.50	\$320.00	\$42.46	\$58.63	\$261.37	\$60.00	2%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available		\$5,602.14	\$7,814.00	\$7,822.99	\$7,822.99	(\$8.99)	\$9,085.00	16%	
Surplus Deficit Prior Year			\$5,602.14	\$7,814.00	\$7,822.99	\$7,822.99	(\$8.99)	\$9,085.00	16%	
43000	Transfers from Other Service	CC1000 General Government	\$10,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$20,729.00		Area A Gas Tax CWF for water assets (99996)
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Area A PILT for water service
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$633.33	(\$633.33)	\$0.00		Covid Restart Grant for service loss (interest)
Transfer Revenue			\$10,256.54	\$0.00	\$0.00	\$633.33	(\$633.33)	\$35,729.00		
Total Revenues			\$56,405.54	\$48,144.00	\$48,011.01	\$48,732.05	(\$588.05)	\$87,584.00	28%	
Expenses										
50180	Travel		\$0.00	\$25.00	\$0.00	\$0.00	\$25.00	\$25.00		
50210	Communications		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800.00		New wifi connection
50220	Courier		\$12.25	\$100.00	\$168.93	\$168.93	(\$68.93)	\$175.00	4%	Couriered water samples and batteries
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580	Contracted Services		\$7,766.33	\$8,400.00	\$6,085.15	\$8,450.67	(\$50.67)	\$8,800.00	4%	Service contracts; budget includes contractor training
50590	Depreciation/Amortization		\$57,873.73	\$55,779.00	\$0.00	\$57,873.73	(\$2,094.73)	\$57,874.00	0%	Posted at year-end
50600	Insurance		\$1,769.53	\$2,065.00	\$1,925.99	\$1,925.99	\$139.01	\$2,100.00	9%	Property & equipment and liability insurance
50605	Licenses & Permits		\$287.34	\$370.00	\$170.00	\$290.00	\$80.00	\$300.00	3%	
50640	Operating Supplies - Chemicals		\$380.31	\$500.00	\$628.04	\$628.04	(\$128.04)	\$676.00	8%	
50650	Operating Supplies - Other		\$498.31	\$1,400.00	\$1,392.80	\$1,509.93	(\$109.93)	\$1,500.00	-1%	
50670	Service / Site Maintenance		\$6,389.68	\$7,000.00	\$1,024.24	\$2,904.95	\$4,095.05	\$5,700.00	96%	Snowclearing, hydrant inspections, repairs, site maintenance
50690	Utilities - Hydro		\$8,697.39	\$9,200.00	\$8,430.37	\$10,213.89	(\$1,013.89)	\$10,500.00	3%	
50700	Utilities - Telephone		\$1,503.14	\$1,580.00	\$1,125.60	\$1,502.29	\$77.71	\$1,560.00	4%	Water pumphouse line
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Leak detection study
51011	Non-Capitalized Equipment		\$0.00	\$5,500.00	\$0.00	\$0.00	\$5,500.00	\$5,500.00		Water curb stop replacements, carried forward
53200	Time Allocation from Other Services	CC2706 Gold Bridge Water	\$7,924.31	\$8,320.00	\$4,927.34	\$8,368.74	(\$48.74)	\$12,000.00	43%	Staff time spent on service
Operating Expenses			\$93,352.32	\$100,489.00	\$26,128.46	\$94,087.16	\$6,401.84	\$112,760.00	20%	
99996	Fixed Asset Increase		\$10,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$5,500.00		2020 (VFD, pump and motor using Area A Gas Tax CWF), 2022 replacement VFD using Gas Tax CWF
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,900.00		New PLC and alerts using Gas Tax CWF
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00		Chlorine dosing pumps using Gas Tax CWF
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,829.00		Pull pump, check valve, pressure transducer using Gas Tax CWF
Capital Expenditures			\$10,256.54	\$0.00	\$0.00	\$0.00	\$0.00	\$20,729.00		

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2706 - Gold Bridge Water								
52040 SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.16	(\$0.16)	\$1,563.00	0%	
52050 SLRD - Debt Charges - Interest	\$704.26	\$705.00	\$352.13	\$704.26	\$0.74	\$705.00	0%	
Principal & Interest	\$2,267.42	\$2,268.00	\$1,915.29	\$2,267.42	\$0.58	\$2,268.00	0%	
53000 Transfer to Reserve	\$580.00	\$1,166.00	\$1,166.00	\$1,166.00	\$0.00	\$9,701.00	732%	Transfer to capital reserve
Transfer Expenses	\$580.00	\$1,166.00	\$1,166.00	\$1,166.00	\$0.00	\$9,701.00	732%	
50590 Depreciation/Amortization	(\$57,873.73)	(\$55,779.00)	\$0.00	(\$57,873.73)	\$2,094.73	(\$57,874.00)	0%	
Non-Taxable Expenses (Depreciation)	(\$57,873.73)	(\$55,779.00)	\$0.00	(\$57,873.73)	\$2,094.73	(\$57,874.00)	0%	
Total Expenses	\$48,582.55	\$48,144.00	\$29,209.75	\$39,646.85	\$8,497.15	\$87,584.00	752%	
Surplus/ (Deficit)	\$7,822.99	\$0.00	\$18,801.26	\$9,085.20	(\$9,085.20)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$36,729.84		\$37,895.84	\$37,895.84		\$47,596.84		
Reserves	\$36,729.84		\$37,895.84	\$37,895.84		\$47,596.84		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2706 - Gold Bridge Water											
Revenues											
40000	Requisition		\$25,510.00	\$25,510.00	\$25,510.00	\$0.00	\$28,000.00	\$29,120.00	\$30,285.00	\$31,496.00	\$32,756.00
Requisitions			\$25,510.00	\$25,510.00	\$25,510.00	\$0.00	\$28,000.00	\$29,120.00	\$30,285.00	\$31,496.00	\$32,756.00
40010	Parcel Tax		\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax			\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
40200	Water User Rates		\$9,718.36	\$9,500.00	\$9,707.10	(\$207.10)	\$9,710.00	\$10,001.00	\$10,001.00	\$10,001.00	\$10,001.00
Water & Sewer Rates			\$9,718.36	\$9,500.00	\$9,707.10	(\$207.10)	\$9,710.00	\$10,001.00	\$10,001.00	\$10,001.00	\$10,001.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$318.50	\$320.00	\$58.63	\$261.37	\$60.00	\$65.00	\$70.00	\$75.00	\$80.00
Fees & Other Revenues			\$318.50	\$320.00	\$58.63	\$261.37	\$60.00	\$65.00	\$70.00	\$75.00	\$80.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$5,602.14	\$7,814.00	\$7,822.99	(\$8.99)	\$9,085.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$5,602.14	\$7,814.00	\$7,822.99	(\$8.99)	\$9,085.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$10,256.54	\$0.00	\$0.00	\$0.00	\$20,729.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$10,980.00	\$10,866.00	\$9,190.00	\$9,421.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$633.33	(\$633.33)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$10,256.54	\$0.00	\$633.33	(\$633.33)	\$35,729.00	\$10,980.00	\$10,866.00	\$9,190.00	\$9,421.00
Total Revenues			\$56,405.54	\$48,144.00	\$48,732.05	(\$588.05)	\$87,584.00	\$55,166.00	\$56,222.00	\$55,762.00	\$57,258.00
Expenses											
50180	Travel		\$0.00	\$25.00	\$0.00	\$25.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50210	Communications		\$0.00	\$0.00	\$0.00	\$0.00	\$800.00	\$618.00	\$618.00	\$618.00	\$618.00
50220	Courier		\$12.25	\$100.00	\$168.93	(\$68.93)	\$175.00	\$180.00	\$185.00	\$191.00	\$197.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$7,766.33	\$8,400.00	\$8,450.67	(\$50.67)	\$8,800.00	\$9,064.00	\$9,336.00	\$9,616.00	\$9,904.00
50590	Depreciation/Amortization		\$57,873.73	\$55,779.00	\$57,873.73	(\$2,094.73)	\$57,874.00	\$57,874.00	\$57,874.00	\$57,874.00	\$57,874.00
50600	Insurance		\$1,769.53	\$2,065.00	\$1,925.99	\$139.01	\$2,100.00	\$2,163.00	\$2,228.00	\$2,295.00	\$2,364.00
50605	Licenses & Permits		\$287.34	\$370.00	\$290.00	\$80.00	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50640	Operating Supplies - Chemicals		\$380.31	\$500.00	\$628.04	(\$128.04)	\$676.00	\$515.00	\$530.00	\$546.00	\$562.00
50650	Operating Supplies - Other		\$498.31	\$1,400.00	\$1,509.93	(\$109.93)	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50670	Service / Site Maintenance		\$6,389.68	\$7,000.00	\$2,904.95	\$4,095.05	\$5,700.00	\$5,871.00	\$6,047.00	\$6,228.00	\$6,415.00
50690	Utilities - Hydro		\$8,697.39	\$9,200.00	\$10,213.89	(\$1,013.89)	\$10,500.00	\$10,815.00	\$11,139.00	\$11,473.00	\$11,817.00
50700	Utilities - Telephone		\$1,503.14	\$1,580.00	\$1,502.29	\$77.71	\$1,560.00	\$1,607.00	\$1,655.00	\$1,705.00	\$1,756.00
50900	Special Projects		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment		\$0.00	\$5,500.00	\$0.00	\$5,500.00	\$5,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
53200	Time Allocation from Other Services	CC2706 Gold Bridge Water	\$7,924.31	\$8,320.00	\$8,368.74	(\$48.74)	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00
Operating Expenses			\$93,352.32	\$100,489.00	\$94,087.16	\$6,401.84	\$112,760.00	\$105,772.00	\$107,181.00	\$108,636.00	\$110,132.00
99996	Fixed Asset Increase		\$10,256.54	\$0.00	\$0.00	\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$4,900.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$5,829.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$10,256.54	\$0.00	\$0.00	\$0.00	\$20,729.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal		\$1,563.16	\$1,563.00	\$1,563.16	(\$0.16)	\$1,563.00	\$1,563.00	\$1,563.00	\$0.00	\$0.00
52050	SLRD - Debt Charges - Interest		\$704.26	\$705.00	\$704.26	\$0.74	\$705.00	\$705.00	\$352.00	\$0.00	\$0.00
Principal & Interest			\$2,267.42	\$2,268.00	\$2,267.42	\$0.58	\$2,268.00	\$2,268.00	\$1,915.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2706 - Gold Bridge Water									
53000 Transfer to Reserve	\$580.00	\$1,166.00	\$1,166.00	\$0.00	\$9,701.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Transfer Expenses	\$580.00	\$1,166.00	\$1,166.00	\$0.00	\$9,701.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50590 Depreciation/Amortization	(\$57,873.73)	(\$55,779.00)	(\$57,873.73)	\$2,094.73	(\$57,874.00)	(\$57,874.00)	(\$57,874.00)	(\$57,874.00)	(\$57,874.00)
Non-Taxable Expenses (Depreciation)	(\$57,873.73)	(\$55,779.00)	(\$57,873.73)	\$2,094.73	(\$57,874.00)	(\$57,874.00)	(\$57,874.00)	(\$57,874.00)	(\$57,874.00)
Total Expenses	\$48,582.55	\$48,144.00	\$39,646.85	\$8,497.15	\$87,584.00	\$55,166.00	\$56,222.00	\$55,762.00	\$57,258.00
Surplus/ (Deficit)	\$7,822.99	\$0.00	\$9,085.20	(\$9,085.20)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$36,729.84		\$37,895.84		\$47,596.84	\$52,596.84	\$57,596.84	\$62,596.84	\$67,596.84
Reserves	\$36,729.84		\$37,895.84		\$47,596.84	\$52,596.84	\$57,596.84	\$62,596.84	\$67,596.84

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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D'Arcy Water

2707

40010 2707 Parcel Tax	30,700	31,621	36,613	37,557	37,557	37,557
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

D'ARCY WATER PARCEL TAX	Folios	40	30,700	31,621	36,613	37,557	37,557	37,557
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Requisition maximums	*Est Cost per Parcel	\$ 807.79	\$ 832.03	\$ 963.38	\$ 988.22	\$ 988.22	\$ 988.22
Dollar Maximum	\$ 52,350	*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	4.9815 \$ 104,953						

Jurisdiction	Bylaw 1019/1617
Debt Issue #	Issue 105, Bylaw 1097
Maturity date	3-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water within in a part of Electoral Area C known as D’Arcy.

Items of Significance

An agreement for bulk water purchased from N'Quatqua First Nation is currently in place.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2707 - D'Arcy Water									
Revenues									
Requisitions									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$30,097.00	\$30,700.00	\$30,700.00	\$30,700.00	\$0.00	\$31,621.00	3%	
Parcel Tax		\$30,097.00	\$30,700.00	\$30,700.00	\$30,700.00	\$0.00	\$31,621.00	3%	
Water & Sewer Rates									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$407.57	\$420.00	\$55.06	\$76.03	\$343.97	\$76.00	0%	Interest earned on reserve balance
Fees & Other Revenues		\$407.57	\$420.00	\$55.06	\$76.03	\$343.97	\$76.00	0%	
Grants									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		(\$17,571.48)	\$5,332.00	\$5,332.22	\$5,332.22	(\$0.22)	\$3,848.00	-28%	
Surplus Deficit Prior Year		(\$17,571.48)	\$5,332.00	\$5,332.22	\$5,332.22	(\$0.22)	\$3,848.00	-28%	
43000 Transfers from Other Service	CC2903 Select Services Area C	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,500.00		Transfer from Area C Select funds for water service
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$877.46	(\$877.46)	\$0.00		Covid Restart Grant for revenue loss (interest)
Transfer Revenue		\$20,000.00	\$0.00	\$0.00	\$877.46	(\$877.46)	\$5,500.00		
Total Revenues		\$32,933.09	\$36,452.00	\$36,087.28	\$36,985.71	(\$533.71)	\$41,045.00	-25%	
Expenses									
50180 Travel		\$0.00	\$15.00	\$0.00	\$0.00	\$15.00	\$25.00		
50220 Courier		\$33.66	\$100.00	\$22.68	\$22.68	\$77.32	\$50.00	120%	Couriered water samples
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services		\$3,228.35	\$3,800.00	\$2,474.00	\$3,239.75	\$560.25	\$4,000.00	23%	Service operational contracts
50590 Depreciation/Amortization		\$17,150.00	\$17,150.00	\$0.00	\$17,150.00	\$0.00	\$17,150.00	0%	Posted at year-end
50605 Licenses & Permits		\$237.45	\$250.00	\$210.00	\$210.00	\$40.00	\$250.00	19%	
50610 Miscellaneous Operating Cost		\$5,658.74	\$7,700.00	\$4,819.37	\$5,715.89	\$1,984.11	\$6,947.00	22%	Bulk water purchase from N'Quatqua First Nation
50650 Operating Supplies - Other		\$291.04	\$100.00	\$0.00	\$61.14	\$38.86	\$100.00		Fire hydrant inspections, chlorination of system,
50670 Service / Site Maintenance		\$1,571.99	\$5,000.00	\$885.00	\$5,318.10	(\$318.10)	\$8,650.00	63%	curbstop replacements
53200 Time Allocation from Other Services	CC2707 D'Arcy Water	\$3,949.06	\$5,500.00	\$2,865.08	\$4,584.05	\$915.95	\$6,000.00	31%	Staff time spent on service
Operating Expenses		\$32,370.29	\$39,865.00	\$11,526.13	\$36,551.61	\$3,313.39	\$43,422.00	19%	
Capital Expenditures									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
52040 SLRD - Debt Charges - Principal		\$7,990.58	\$7,991.00	\$7,990.58	\$7,990.58	\$0.42	\$7,991.00	0%	
52050 SLRD - Debt Charges - Interest		\$3,600.00	\$3,600.00	\$1,800.00	\$3,600.00	\$0.00	\$3,600.00	0%	
Principal & Interest		\$11,590.58	\$11,591.00	\$9,790.58	\$11,590.58	\$0.42	\$11,591.00	0%	
53000 Transfer to Reserve		\$790.00	\$2,146.00	\$2,146.00	\$2,146.00	\$0.00	\$3,182.00	48%	Transfer to capital reserve
Transfer Expenses		\$790.00	\$2,146.00	\$2,146.00	\$2,146.00	\$0.00	\$3,182.00	48%	
50590 Depreciation/Amortization		(\$17,150.00)	(\$17,150.00)	\$0.00	(\$17,150.00)	\$0.00	(\$17,150.00)	0%	
Non-Taxable Expenses (Depreciation)		(\$17,150.00)	(\$17,150.00)	\$0.00	(\$17,150.00)	\$0.00	(\$17,150.00)	0%	
Total Expenses		\$27,600.87	\$36,452.00	\$23,462.71	\$33,138.19	\$3,313.81	\$41,045.00	67%	
Surplus/ (Deficit)		\$5,332.22	\$0.00	\$12,624.57	\$3,847.52	(\$3,847.52)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$47,002.45		\$49,148.45	\$49,148.45		\$52,330.45		
Reserves		\$47,002.45		\$49,148.45	\$49,148.45		\$52,330.45		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2707 - D'Arcy Water											
Revenues											
Requisitions											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax			\$30,097.00	\$30,700.00	\$30,700.00	\$0.00	\$31,621.00	\$36,613.00	\$37,557.00	\$37,557.00	\$37,557.00
Parcel Tax			\$30,097.00	\$30,700.00	\$30,700.00	\$0.00	\$31,621.00	\$36,613.00	\$37,557.00	\$37,557.00	\$37,557.00
Water & Sewer Rates											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$407.57	\$420.00	\$76.03	\$343.97	\$76.00	\$78.00	\$80.00	\$82.00	\$84.00
Fees & Other Revenues			\$407.57	\$420.00	\$76.03	\$343.97	\$76.00	\$78.00	\$80.00	\$82.00	\$84.00
Grants											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available			(\$17,571.48)	\$5,332.00	\$5,332.22	(\$0.22)	\$3,848.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$17,571.48)	\$5,332.00	\$5,332.22	(\$0.22)	\$3,848.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$20,000.00	\$0.00	\$0.00	\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$877.46	(\$877.46)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$20,000.00	\$0.00	\$877.46	(\$877.46)	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$32,933.09	\$36,452.00	\$36,985.71	(\$533.71)	\$41,045.00	\$36,691.00	\$37,637.00	\$37,639.00	\$37,641.00
Expenses											
50180 Travel			\$0.00	\$15.00	\$0.00	\$15.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50220 Courier			\$33.66	\$100.00	\$22.68	\$77.32	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$3,228.35	\$3,800.00	\$3,239.75	\$560.25	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50590 Depreciation/Amortization			\$17,150.00	\$17,150.00	\$17,150.00	\$0.00	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00	\$17,150.00
50605 Licenses & Permits			\$237.45	\$250.00	\$210.00	\$40.00	\$250.00	\$258.00	\$266.00	\$274.00	\$282.00
50610 Miscellaneous Operating Cost			\$5,658.74	\$7,700.00	\$5,715.89	\$1,984.11	\$6,947.00	\$6,901.00	\$7,108.00	\$7,321.00	\$7,541.00
50650 Operating Supplies - Other			\$291.04	\$100.00	\$61.14	\$38.86	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50670 Service / Site Maintenance			\$1,571.99	\$5,000.00	\$5,318.10	(\$318.10)	\$8,650.00	\$7,210.00	\$7,426.00	\$7,649.00	\$7,878.00
53200 Time Allocation from Other Services	CC2707	D'Arcy Water	\$3,949.06	\$5,500.00	\$4,584.05	\$915.95	\$6,000.00	\$6,180.00	\$6,365.00	\$6,556.00	\$6,753.00
Operating Expenses			\$32,370.29	\$39,865.00	\$36,551.61	\$3,313.39	\$43,422.00	\$42,250.00	\$42,996.00	\$43,764.00	\$44,555.00
Capital Expenditures											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal			\$7,990.58	\$7,991.00	\$7,990.58	\$0.42	\$7,991.00	\$7,991.00	\$7,991.00	\$0.00	\$0.00
52050 SLRD - Debt Charges - Interest			\$3,600.00	\$3,600.00	\$3,600.00	\$0.00	\$3,600.00	\$3,600.00	\$1,800.00	\$0.00	\$0.00
Principal & Interest			\$11,590.58	\$11,591.00	\$11,590.58	\$0.42	\$11,591.00	\$11,591.00	\$9,791.00	\$0.00	\$0.00
53000 Transfer to Reserve			\$790.00	\$2,146.00	\$2,146.00	\$0.00	\$3,182.00	\$0.00	\$2,000.00	\$11,025.00	\$10,236.00
Transfer Expenses			\$790.00	\$2,146.00	\$2,146.00	\$0.00	\$3,182.00	\$0.00	\$2,000.00	\$11,025.00	\$10,236.00
50590 Depreciation/Amortization			(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	\$0.00	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Non-Taxable Expenses (Depreciation)			(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	\$0.00	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Total Expenses			\$27,600.87	\$36,452.00	\$33,138.19	\$3,313.81	\$41,045.00	\$36,691.00	\$37,637.00	\$37,639.00	\$37,641.00
Surplus/ (Deficit)			\$5,332.22	\$0.00	\$3,847.52	(\$3,847.52)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$47,002.45		\$49,148.45		\$52,330.45	\$52,330.45	\$54,330.45	\$65,355.45	\$75,591.45
Reserves			\$47,002.45		\$49,148.45		\$52,330.45	\$52,330.45	\$54,330.45	\$65,355.45	\$75,591.45

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pinecrest Water

2709

40010	2709	Parcel Tax	112,395	114,081	119,103	121,898	124,777	127,744
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

PINECREST ESTATE WATER SUPPLY	11,669,580								
PARCEL TAX		Folios	75	112,395	114,081	119,103	121,898	124,777	127,744

Requisition maximums									
Dollar Maximum	\$	150,000	*Est Cost per Parcel	\$ 1,577.28	\$ 1,600.94	\$ 1,671.41	\$ 1,710.64	\$ 1,751.04	\$ 1,792.67
Tax Rate (per \$1,000)	3.9343	\$	459,116	<small>*Includes Provincial fee of 5.25%</small>					

Jurisdiction	Bylaw 1418	
Debt Issue #		
Maturity date		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

Service Mandate

This service provides the supply, treatment, conveyance, storage and distribution of water to the community of Pinecrest.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2709 - Pinecrest Water											
Revenues											
Requisitions											
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax				\$133,616.00	\$112,395.00	\$112,395.00	\$112,395.00	\$0.00	\$114,081.00	2%	
Parcel Tax				\$133,616.00	\$112,395.00	\$112,395.00	\$112,395.00	\$0.00	\$114,081.00	2%	
Water & Sewer Rates											
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees											
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT											
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments				\$616.31	\$1,116.00	\$139.67	\$192.86	\$923.14	\$250.00	30%	Interest earned on reserve balances
Fees & Other Revenues				\$616.31	\$1,116.00	\$139.67	\$192.86	\$923.14	\$250.00	30%	
Grants											
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets											
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing											
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available				\$37,170.66	\$32,577.00	\$29,976.76	\$29,976.76	\$2,600.24	\$7,225.00	-76%	
Surplus Deficit Prior Year				\$37,170.66	\$32,577.00	\$29,976.76	\$29,976.76	\$2,600.24	\$7,225.00	-76%	
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,787.00		Transfer from operational surplus reserve
											Transfer from Capital reserve for Genset backup generator
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$1,329.52	(\$1,329.52)	\$0.00		Covid Restart Grant revenue loss (interest) 2020-2021
Transfer Revenue				\$0.00	\$0.00	\$0.00	\$1,329.52	(\$1,329.52)	\$26,787.00		
Total Revenues				\$171,402.97	\$146,088.00	\$142,511.43	\$143,894.14	\$2,193.86	\$148,343.00	-45%	
Expenses											
50180 Travel				\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50210 Communications				\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50220 Courier				\$166.32	\$150.00	\$0.00	\$231.99	(\$81.99)	\$240.00	3%	Couriered water samples
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580 Contracted Services				\$49,904.50	\$48,200.00	\$32,188.15	\$45,652.15	\$2,547.85	\$48,306.00	6%	Operations contracts
50590 Depreciation/Amortization				\$3,346.49	\$3,485.00	\$0.00	\$3,485.00	\$0.00	\$5,000.00	43%	
50600 Insurance				\$1,134.98	\$1,016.00	\$1,015.07	\$1,015.07	\$0.93	\$1,100.00	8%	Property & equipment insurance
50605 Licenses & Permits				\$356.90	\$360.00	\$650.00	\$440.00	(\$80.00)	\$360.00	-18%	
50640 Operating Supplies - Chemicals				\$1,727.21	\$2,700.00	\$2,488.37	\$2,768.05	(\$68.05)	\$2,900.00	5%	
50650 Operating Supplies - Other				\$14,583.58	\$6,500.00	\$4,270.61	\$6,176.57	\$323.43	\$6,870.00	11%	Filters, lamps, tools, plumbing supplies
50670 Service / Site Maintenance				\$0.00	\$5,500.00	\$0.00	\$4,003.08	\$1,496.92	\$5,500.00	37%	Repairs and maintenance
50690 Utilities - Hydro				\$6,054.78	\$7,000.00	\$4,748.38	\$5,575.23	\$1,424.77	\$6,048.00	8%	
50700 Utilities - Telephone				\$577.80	\$620.00	\$433.35	\$577.80	\$42.20	\$600.00	4%	Mobile
51011 Non-Capitalized Equipment				\$3,730.83	\$3,000.00	\$0.00	\$4,314.24	(\$1,314.24)	\$3,969.00	-8%	2021 flow meter installation
53200 Time Allocation from Other Services				\$16,299.31	\$17,100.00	\$8,202.39	\$12,073.28	\$5,026.72	\$17,100.00	42%	Staff time spent on service
Operating Expenses				\$98,132.70	\$95,981.00	\$54,246.32	\$86,562.46	\$9,418.54	\$98,343.00	14%	
99996 Fixed Asset Increase				\$12,412.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Genset backup generator
Capital Expenditures				\$12,412.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		
Principal & Interest											
				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve				\$24,228.00	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	\$30,000.00	0%	Transfer to capital reserve
53000 Transfer to Reserve				\$10,000.00	\$23,592.00	\$23,592.00	\$23,592.00	\$0.00	\$0.00	-100%	Transfer to operational surplus reserve
Transfer Expenses				\$34,228.00	\$53,592.00	\$53,592.00	\$53,592.00	\$0.00	\$30,000.00	-44%	
50590 Depreciation/Amortization				(\$3,346.49)	(\$3,485.00)	\$0.00	(\$3,485.00)	\$0.00	(\$5,000.00)	43%	
Non-Taxable Expenses (Depreciation)				(\$3,346.49)	(\$3,485.00)	\$0.00	(\$3,485.00)	\$0.00	(\$5,000.00)	43%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2709 - Pinecrest Water								
Total Expenses	\$141,426.21	\$146,088.00	\$107,838.32	\$136,669.46	\$9,418.54	\$148,343.00	13%	
Surplus/ (Deficit)	\$29,976.76	\$0.00	\$34,673.11	\$7,224.68	(\$7,224.68)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$61,074.71		\$91,074.71	\$91,074.71		\$96,074.71		
30999 Operational Surplus reserve	\$10,000.00		\$33,592.00	\$33,592.00		\$31,805.00		
Reserves	\$71,074.71		\$124,666.71	\$124,666.71		\$127,879.71		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2709 - Pinecrest Water											
Revenues											
Requisitions											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax			\$133,616.00	\$112,395.00	\$112,395.00	\$0.00	\$114,081.00	\$119,103.00	\$121,898.00	\$124,777.00	\$127,744.00
Parcel Tax			\$133,616.00	\$112,395.00	\$112,395.00	\$0.00	\$114,081.00	\$119,103.00	\$121,898.00	\$124,777.00	\$127,744.00
Water & Sewer Rates											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$616.31	\$1,116.00	\$192.86	\$923.14	\$250.00	\$280.00	\$310.00	\$340.00	\$370.00
Fees & Other Revenues			\$616.31	\$1,116.00	\$192.86	\$923.14	\$250.00	\$280.00	\$310.00	\$340.00	\$370.00
Grants											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available			\$37,170.66	\$32,577.00	\$29,976.76	\$2,600.24	\$7,225.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$37,170.66	\$32,577.00	\$29,976.76	\$2,600.24	\$7,225.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$1,787.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
44000 Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$1,329.52	(\$1,329.52)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$1,329.52	(\$1,329.52)	\$26,787.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Total Revenues			\$171,402.97	\$146,088.00	\$143,894.14	\$2,193.86	\$148,343.00	\$124,383.00	\$127,208.00	\$130,117.00	\$133,114.00
Expenses											
50180 Travel			\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50210 Communications			\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50220 Courier			\$166.32	\$150.00	\$231.99	(\$81.99)	\$240.00	\$247.00	\$254.00	\$262.00	\$270.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services			\$49,904.50	\$48,200.00	\$45,652.15	\$2,547.85	\$48,306.00	\$49,755.00	\$51,248.00	\$52,785.00	\$54,369.00
50590 Depreciation/Amortization			\$3,346.49	\$3,485.00	\$3,485.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50600 Insurance			\$1,134.98	\$1,016.00	\$1,015.07	\$0.93	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
50605 Licenses & Permits			\$356.90	\$360.00	\$440.00	(\$80.00)	\$360.00	\$371.00	\$382.00	\$393.00	\$405.00
50640 Operating Supplies - Chemicals			\$1,727.21	\$2,700.00	\$2,768.05	(\$68.05)	\$2,900.00	\$2,987.00	\$3,077.00	\$3,169.00	\$3,264.00
50650 Operating Supplies - Other			\$14,583.58	\$6,500.00	\$6,176.57	\$323.43	\$6,870.00	\$7,076.00	\$7,288.00	\$7,507.00	\$7,732.00
50670 Service / Site Maintenance			\$0.00	\$5,500.00	\$4,003.08	\$1,496.92	\$5,500.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00
50690 Utilities - Hydro			\$6,054.78	\$7,000.00	\$5,575.23	\$1,424.77	\$6,048.00	\$6,229.00	\$6,416.00	\$6,608.00	\$6,806.00
50700 Utilities - Telephone			\$577.80	\$620.00	\$577.80	\$42.20	\$600.00	\$618.00	\$637.00	\$656.00	\$676.00
51011 Non-Capitalized Equipment			\$3,730.83	\$3,000.00	\$4,314.24	(\$1,314.24)	\$3,969.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00
53200 Time Allocation from Other Services	CC2709	Pinecrest Water	\$16,299.31	\$17,100.00	\$12,073.28	\$5,026.72	\$17,100.00	\$17,613.00	\$18,141.00	\$18,685.00	\$19,246.00
Operating Expenses			\$98,132.70	\$95,981.00	\$86,562.46	\$9,418.54	\$98,343.00	\$99,383.00	\$102,208.00	\$105,117.00	\$108,114.00
99996 Fixed Asset Increase			\$12,412.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$12,412.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve			\$24,228.00	\$30,000.00	\$30,000.00	\$0.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
53000 Transfer to Reserve	SP94	Surplus Reserve	\$10,000.00	\$23,592.00	\$23,592.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$34,228.00	\$53,592.00	\$53,592.00	\$0.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
50590 Depreciation/Amortization			(\$3,346.49)	(\$3,485.00)	(\$3,485.00)	\$0.00	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)
Non-Taxable Expenses (Depreciation)			(\$3,346.49)	(\$3,485.00)	(\$3,485.00)	\$0.00	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)
Total Expenses			\$141,426.21	\$146,088.00	\$136,669.46	\$9,418.54	\$148,343.00	\$124,383.00	\$127,208.00	\$130,117.00	\$133,114.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2709 - Pinecrest Water									
Surplus/ (Deficit)	\$29,976.76	\$0.00	\$7,224.68	(\$7,224.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$61,074.71		\$91,074.71		\$96,074.71	\$126,074.71	\$156,074.71	\$186,074.71	\$216,074.71
30999 Operational Surplus reserve	\$10,000.00		\$33,592.00		\$31,805.00	\$26,805.00	\$21,805.00	\$16,805.00	\$11,805.00
Reserves	\$71,074.71		\$124,666.71		\$127,879.71	\$152,879.71	\$177,879.71	\$202,879.71	\$227,879.71

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Bralorne Sewer

2800

40000 2800	Requisition	-	-	-	-	-
40010 2800	Parcel Tax	43,159	45,320	47,133	49,018	50,979

REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

BRALORNE SEWER LSA	1,108,196	-	-	-	-	-
BRALORNE SEWER LSA						
PARCEL TAX	Folios 94	43,159	45,320	47,133	49,018	50,979

Requisition maximum		*Est Cost per Parcel	\$ 483.24	\$ 507.44	\$ 527.74	\$ 548.85	\$ 570.80	\$ 593.63
Dollar Maximum	\$ 80,250	*Includes Provincial fee of 5.25%						
Tax Rate (per \$1,000)								

Jurisdiction	Bylaw 585/1265/1405/1510/1614
Debt Issue #	none
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a sewer system to the community of Bralorne.

Items of Significance

New Bralorne community wastewater treatment plant has been completed with a few tie-ins remaining.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2800 - Bralorne Sewer										
Revenues										
Requisitions										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax		\$31,250.00	\$43,159.00	\$43,159.00	\$43,159.00	\$0.00	\$45,320.00	5%	
Parcel Tax			\$31,250.00	\$43,159.00	\$43,159.00	\$43,159.00	\$0.00	\$45,320.00	5%	
Water & Sewer Rates										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15.00		Interest earned on reserve balances
Fees & Other Revenues			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15.00		
Grants										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets										
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000	Proceeds from Borrowing		\$150,000.00	\$70,000.00	\$30,000.00	\$30,000.00	\$40,000.00	\$0.00	-100%	MFA 5-yr short-term borrowing
Proceeds from Borrowing			\$150,000.00	\$70,000.00	\$30,000.00	\$30,000.00	\$40,000.00	\$0.00	-100%	
42000	Surplus Deficit - Available		(\$143,696.60)	(\$65,200.00)	(\$25,248.67)	(\$25,248.67)	(\$39,951.33)	\$15,568.00	-162%	
Surplus Deficit Prior Year			(\$143,696.60)	(\$65,200.00)	(\$25,248.67)	(\$25,248.67)	(\$39,951.33)	\$15,568.00	-162%	
43000	Transfers from Other Service	CC1000 General Government S	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00	0%	Area A N PILT reserve to offset loan payments, \$100K total (Feb 2019 Bd res)
43000	Transfers from Other Service	CC1000 General Government S	\$10,155.50	\$6,845.00	\$224.70	\$224.70	\$6,620.30	\$0.00	-100%	Area A N PILT for legal & consulting services
Area A N PILT to reduce short-term loan; Bd Res Dec										
43000	Transfers from Other Service	CC1000 General Government S	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$100,000.00	#DIV/0!	2020 & Jan 2021
43000	Transfers from Other Service	CC1000 General Government S	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Area A N PILT for Bralorne Sewer
43000	Transfers from Other Service	CC1000 General Government S	\$0.00	\$100.00	\$49.03	\$49.03	\$50.97	\$0.00	-100%	Covid19 Restart grant for SP214 purchases 2020 & 2021
Was transfer from Debt proceeds reserve; funds not transferred in 2020 and remain in 42000										
44000	Transfer from Reserve		\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00		
Transfer Revenue			\$30,155.50	\$146,945.00	\$273.73	\$20,273.73	\$126,671.27	\$140,000.00	591%	
Total Revenues			\$67,708.90	\$194,904.00	\$48,184.06	\$68,184.06	\$126,719.94	\$200,903.00	334%	
Expenses										
50180	Travel		\$30.13	\$100.00	\$12.81	\$26.15	\$73.85	\$50.00	91%	Bralorne sewer staff travel costs
50220	Courier		\$371.63	\$400.00	\$99.86	\$150.66	\$249.34	\$380.00	152%	Couriered samples
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520	Consulting - Legal		\$3,210.50	\$1,790.00	\$224.70	\$224.70	\$1,565.30	\$0.00	-100%	Legal costs, recovered via Area A N PILT
50540	Consulting - Engineering		\$6,945.00	\$5,055.00	\$0.00	\$0.00	\$5,055.00	\$0.00		Engineering costs for tie-in plan using Area A N PILT funds
50580	Contracted Services		\$2,475.11	\$3,500.00	\$1,746.81	\$2,280.16	\$1,219.84	\$3,900.00	71%	Operations contracts
50590	Depreciation/Amortization		\$6,391.93	\$80,000.00	\$0.00	\$10,000.00	\$70,000.00	\$70,000.00	600%	Posted at year-end
50600	Insurance		\$1,354.85	\$657.00	\$657.08	\$657.08	(\$0.08)	\$750.00	14%	Property & equip ins & contractor liability ins
50605	Licenses & Permits		\$1,315.93	\$1,000.00	\$915.93	\$915.93	\$84.07	\$1,000.00	9%	
50650	Operating Supplies - Other		\$106.94	\$1,000.00	\$427.91	\$1,541.47	(\$541.47)	\$1,000.00	-35%	
50650	Operating Supplies - Other	SP214 2020/2021 Covid19 Re	\$19.11	\$100.00	\$29.92	\$29.92	\$70.08	\$0.00	-100%	Sanitizer & gloves using COVID19 Restart grant
50670	Service / Site Maintenance		\$3,605.24	\$10,000.00	\$2,715.95	\$7,845.95	\$2,154.05	\$5,000.00	-36%	Repairs & maintenance, assessments, site maintenance
53200	Time Allocation from Other Services	CC2800 Bralorne Sewer LSA	\$40,702.51	\$25,502.00	\$15,428.98	\$21,143.77	\$4,358.23	\$25,639.00	21%	Staff time spent on service
Operating Expenses			\$66,778.88	\$129,354.00	\$22,509.95	\$45,065.79	\$84,288.21	\$107,969.00	140%	
99996	Fixed Asset Increase		\$31,890.41	\$104,000.00	\$16,000.00	\$16,000.00	\$88,000.00	\$100,000.00	525%	Tie-in project
Capital Expenditures			\$31,890.41	\$104,000.00	\$16,000.00	\$16,000.00	\$88,000.00	\$100,000.00	525%	
52060	Short-term Debt Charges - Principal		\$0.00	\$40,000.00	\$0.00	\$0.00	\$40,000.00	\$50,000.00		Short-term borrowing principal
52065	Short-term Debt Charges - Interest		\$680.21	\$1,550.00	\$1,117.46	\$1,550.06	(\$0.06)	\$2,934.00	89%	Short-term borrowing interest payments
Principal & Interest			\$680.21	\$41,550.00	\$1,117.46	\$1,550.06	\$39,999.94	\$52,934.00	3315%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2800 - Bralorne Sewer								
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Transfer to Capital & equipment reserve
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		
50590 Depreciation/Amortization	(\$6,391.93)	(\$80,000.00)	\$0.00	(\$10,000.00)	(\$70,000.00)	(\$70,000.00)	600%	
Non-Taxable Expenses (Depreciation)	(\$6,391.93)	(\$80,000.00)	\$0.00	(\$10,000.00)	(\$70,000.00)	(\$70,000.00)	600%	
Total Expenses	\$92,957.57	\$194,904.00	\$39,627.41	\$52,615.85	\$142,288.15	\$200,903.00	4580%	
Surplus/ (Deficit)	(\$25,248.67)	\$0.00	\$8,556.65	\$15,568.21	(\$15,568.21)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$0.00		\$0.00	\$0.00	\$0.00	\$10,000.00		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00	\$10,000.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2800 - Bralorne Sewer											
Revenues											
Requisitions											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax		\$31,250.00	\$43,159.00	\$43,159.00	\$0.00	\$45,320.00	\$47,133.00	\$49,018.00	\$50,979.00	\$53,018.00
Parcel Tax			\$31,250.00	\$43,159.00	\$43,159.00	\$0.00	\$45,320.00	\$47,133.00	\$49,018.00	\$50,979.00	\$53,018.00
Water & Sewer Rates											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$0.00	\$0.00	\$0.00	\$0.00	\$15.00	\$25.00	\$35.00	\$45.00	\$70.00
Fees & Other Revenues											
			\$0.00	\$0.00	\$0.00	\$0.00	\$15.00	\$25.00	\$35.00	\$45.00	\$70.00
Grants											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets											
			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000	Proceeds from Borrowing		\$150,000.00	\$70,000.00	\$30,000.00	\$40,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$150,000.00	\$70,000.00	\$30,000.00	\$40,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		(\$143,696.60)	(\$65,200.00)	(\$25,248.67)	(\$39,951.33)	\$15,568.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$143,696.60)	(\$65,200.00)	(\$25,248.67)	(\$39,951.33)	\$15,568.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$10,155.50	\$6,845.00	\$224.70	\$6,620.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$100,000.00	\$15,206.00	\$69,371.00	\$66,716.00	\$30,000.00
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$30,000.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$0.00	\$100.00	\$49.03	\$50.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$30,155.50	\$146,945.00	\$20,273.73	\$126,671.27	\$140,000.00	\$65,206.00	\$69,371.00	\$66,716.00	\$30,000.00
Total Revenues			\$67,708.90	\$194,904.00	\$68,184.06	\$126,719.94	\$200,903.00	\$132,364.00	\$118,424.00	\$117,740.00	\$83,088.00
Expenses											
50180	Travel		\$30.13	\$100.00	\$26.15	\$73.85	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50220	Courier		\$371.63	\$400.00	\$150.66	\$249.34	\$380.00	\$391.00	\$403.00	\$415.00	\$427.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$3,210.50	\$1,790.00	\$224.70	\$1,565.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering		\$6,945.00	\$5,055.00	\$0.00	\$5,055.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services		\$2,475.11	\$3,500.00	\$2,280.16	\$1,219.84	\$3,900.00	\$4,017.00	\$4,138.00	\$4,262.00	\$4,390.00
50590	Depreciation/Amortization		\$6,391.93	\$80,000.00	\$10,000.00	\$70,000.00	\$70,000.00	\$80,000.00	\$80,000.00	\$80,000.00	\$80,000.00
50600	Insurance		\$1,354.85	\$657.00	\$657.08	(\$0.08)	\$750.00	\$773.00	\$796.00	\$820.00	\$845.00
50605	Licenses & Permits		\$1,315.93	\$1,000.00	\$915.93	\$84.07	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50650	Operating Supplies - Other		\$106.94	\$1,000.00	\$1,541.47	(\$541.47)	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50650	Operating Supplies - Other	SP214	\$19.11	\$100.00	\$29.92	\$70.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance		\$3,605.24	\$10,000.00	\$7,845.95	\$2,154.05	\$5,000.00	\$5,150.00	\$5,665.00	\$5,835.00	\$6,010.00
53200	Time Allocation from Other Services	CC2800	\$40,702.51	\$25,502.00	\$21,143.77	\$4,358.23	\$25,639.00	\$26,329.00	\$12,360.00	\$12,731.00	\$13,113.00
Operating Expenses			\$66,778.88	\$129,354.00	\$45,065.79	\$84,288.21	\$107,969.00	\$119,022.00	\$105,788.00	\$106,555.00	\$107,345.00
99996	Fixed Asset Increase		\$31,890.41	\$104,000.00	\$16,000.00	\$88,000.00	\$100,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Capital Expenditures			\$31,890.41	\$104,000.00	\$16,000.00	\$88,000.00	\$100,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
52060	Short-term Debt Charges - Principal		\$0.00	\$40,000.00	\$0.00	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00
52065	Short-term Debt Charges - Interest		\$680.21	\$1,550.00	\$1,550.06	(\$0.06)	\$2,934.00	\$3,342.00	\$2,636.00	\$1,185.00	\$0.00
Principal & Interest			\$680.21	\$41,550.00	\$1,550.06	\$39,999.94	\$52,934.00	\$53,342.00	\$52,636.00	\$51,185.00	\$0.00
53000	Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$25,743.00
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$25,743.00
50590	Depreciation/Amortization		(\$6,391.93)	(\$80,000.00)	(\$10,000.00)	(\$70,000.00)	(\$70,000.00)	(\$80,000.00)	(\$80,000.00)	(\$80,000.00)	(\$80,000.00)

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2800 - Bralorne Sewer									
Non-Taxable Expenses (Depreciation)	(\$6,391.93)	(\$80,000.00)	(\$10,000.00)	(\$70,000.00)	(\$70,000.00)	(\$80,000.00)	(\$80,000.00)	(\$80,000.00)	(\$80,000.00)
Total Expenses	\$92,957.57	\$194,904.00	\$52,615.85	\$142,288.15	\$200,903.00	\$132,364.00	\$118,424.00	\$117,740.00	\$83,088.00
Surplus/ (Deficit)	(\$25,248.67)	\$0.00	\$15,568.21	(\$15,568.21)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$0.00		\$0.00	\$0.00	\$10,000.00	\$20,000.00	\$30,000.00	\$40,000.00	\$65,743.00
Reserves	\$0.00		\$0.00	\$0.00	\$10,000.00	\$20,000.00	\$30,000.00	\$40,000.00	\$65,743.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Furry Creek Sewer 2801

40000 2801	Requisition		183,082	194,116	212,692	212,971	213,116	247,635
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

FURRY CREEK SEWER LSA	34,861,002	183,082	194,116	212,692	212,971	213,116	247,635
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Requisition maximums	TOTAL	34,861,002	183,082	194,116	212,692	212,971	213,116	247,635
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Dollar Maximum	\$	281,250
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Tax Rate (per \$1,000)	Est. Residential Tax rate /1,000	0.6226	0.5568	0.6101	0.6109	0.6113	0.7103
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Jurisdiction	Bylaw 532/1619
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides the collection, conveyance, treatment and disposal of sewage for the community of Furry Creek.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2801 - Furry Creek Sewer										
Revenues										
40000	Requisition		\$165,442.00	\$183,082.00	\$183,082.00	\$183,082.00	\$0.00	\$194,116.00	6%	
Requisitions			\$165,442.00	\$183,082.00	\$183,082.00	\$183,082.00	\$0.00	\$194,116.00	6%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$1,872.09	\$2,272.00	\$286.69	\$395.87	\$1,876.13	\$446.00	13%	Interest earned on reserve balance
Fees & Other Revenues			\$1,872.09	\$2,272.00	\$286.69	\$395.87	\$1,876.13	\$446.00	13%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available		\$30,669.34	\$24,422.00	\$24,421.50	\$24,421.50	\$0.50	\$41,966.00	72%	
Surplus Deficit Prior Year			\$30,669.34	\$24,422.00	\$24,421.50	\$24,421.50	\$0.50	\$41,966.00	72%	
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$10,000.00	\$10,000.00	(\$10,000.00)	\$0.00	-100%	Area D CWF for Scadax hardware; May 2021 Bd Res
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00		Area D CWF for Genset and transfer switch
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$3,800.40	(\$3,800.40)	\$0.00	-100%	Covid Restart grant for revenue loss (interest)
Transfer Revenue			\$0.00	\$0.00	\$10,000.00	\$13,800.40	(\$13,800.40)	\$16,000.00	16%	
Total Revenues			\$197,983.43	\$209,776.00	\$217,790.19	\$221,699.77	(\$11,923.77)	\$252,528.00	106%	
Expenses										
50180	Travel		\$30.68	\$75.00	\$7.98	\$7.98	\$67.02	\$75.00	840%	
50320	Security		\$1,245.00	\$1,345.00	\$1,012.40	\$1,012.40	\$332.60	\$1,300.00	28%	Annual security fee
50410	Software		\$0.00	\$1,000.00	\$0.00	\$395.45	\$604.55	\$500.00	26%	
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50540	Consulting - Engineering		\$0.00	\$0.00	\$920.80	\$920.80	(\$920.80)	\$1,000.00	9%	Consulting assistance review
50580	Contracted Services		\$71,298.82	\$75,500.00	\$48,952.90	\$63,481.90	\$12,018.10	\$65,000.00	2%	Service contracts (new contract as of June)
50590	Depreciation/Amortization		\$67,907.14	\$68,907.00	\$0.00	\$68,347.45	\$559.55	\$70,000.00	2%	
50600	Insurance		\$2,836.09	\$2,933.00	\$2,933.06	\$2,933.06	(\$0.06)	\$3,000.00	2%	Property & equipment insurance
50605	Licenses & Permits		\$2,083.50	\$2,200.00	\$887.50	\$2,383.50	(\$183.50)	\$2,400.00	1%	CN sanitary foreman's rent; sewer permit, EOCP
50640	Operating Supplies - Chemicals		\$1,432.69	\$3,300.00	\$1,951.42	\$2,818.87	\$481.13	\$3,300.00	17%	
50650	Operating Supplies - Other		\$2,947.80	\$5,000.00	\$392.74	\$453.88	\$4,546.12	\$5,000.00	1002%	2021 includes wire fencing; cleaning storm basins; pump
50670	Service / Site Maintenance		\$13,763.87	\$20,723.00	\$15,999.80	\$16,185.80	\$4,537.20	\$19,003.00	17%	service; load tests
50690	Utilities - Hydro		\$18,416.51	\$20,000.00	\$15,817.41	\$18,989.63	\$1,010.37	\$19,700.00	4%	
50700	Utilities - Telephone		\$4,320.75	\$4,450.00	\$3,240.54	\$4,320.72	\$129.28	\$4,500.00	4%	
51011	Non-Capitalized Equipment		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00		
53200	Time Allocation from Other Services	CC2801 Furry Creek Sewer LSA	\$14,936.22	\$16,000.00	\$8,943.52	\$12,369.69	\$3,630.31	\$16,000.00	29%	Staff time spent on service
Operating Expenses			\$201,469.07	\$223,683.00	\$101,310.07	\$194,871.13	\$28,811.87	\$213,028.00	9%	
99996	Fixed Asset Increase		\$0.00	\$15,000.00	\$13,210.00	\$13,210.00	\$1,790.00	\$0.00	-100%	Scadax hardware software update
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$17,500.00		Channel recirc., Analyzers, portable meter renewals
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00		Alarms
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00		Genset and transfer switch
Capital Expenditures			\$0.00	\$15,000.00	\$13,210.00	\$13,210.00	\$1,790.00	\$49,500.00	275%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$50,000.00	25%	Transfer to Capital reserve
53000	Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Transfer to Operational surplus reserve

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2801 - Furry Creek Sewer								
Transfer Expenses	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$60,000.00	50%	
50590 Depreciation/Amortization	(\$67,907.14)	(\$68,907.00)	\$0.00	(\$68,347.45)	(\$559.55)	(\$70,000.00)	2%	
Non-Taxable Expenses (Depreciation)	(\$67,907.14)	(\$68,907.00)	\$0.00	(\$68,347.45)	(\$559.55)	(\$70,000.00)	2%	
Total Expenses	\$173,561.93	\$209,776.00	\$154,520.07	\$179,733.68	\$30,042.32	\$252,528.00	336%	
Surplus/ (Deficit)	\$24,421.50	\$0.00	\$63,270.12	\$41,966.09	(\$41,966.09)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$215,894.21		\$255,894.21	\$255,894.21		\$305,894.21		
30999 Operational Surplus reserve	\$0.00		\$0.00	\$0.00		\$10,000.00		
Reserves	\$215,894.21		\$255,894.21	\$255,894.21		\$315,894.21		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2801 - Furry Creek Sewer											
Revenues											
40000 Requisition			\$165,442.00	\$183,082.00	\$183,082.00	\$0.00	\$194,116.00	\$212,692.00	\$212,971.00	\$213,116.00	\$247,635.00
Requisitions			\$165,442.00	\$183,082.00	\$183,082.00	\$0.00	\$194,116.00	\$212,692.00	\$212,971.00	\$213,116.00	\$247,635.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$1,872.09	\$2,272.00	\$395.87	\$1,876.13	\$446.00	\$496.00	\$546.00	\$596.00	\$646.00
Fees & Other Revenues			\$1,872.09	\$2,272.00	\$395.87	\$1,876.13	\$446.00	\$496.00	\$546.00	\$596.00	\$646.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available			\$30,669.34	\$24,422.00	\$24,421.50	\$0.50	\$41,966.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$30,669.34	\$24,422.00	\$24,421.50	\$0.50	\$41,966.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$10,000.00	(\$10,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$3,800.40	(\$3,800.40)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$13,800.40	(\$13,800.40)	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$197,983.43	\$209,776.00	\$221,699.77	(\$11,923.77)	\$252,528.00	\$213,188.00	\$213,517.00	\$213,712.00	\$248,281.00
Expenses											
50180 Travel			\$30.68	\$75.00	\$7.98	\$67.02	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50320 Security			\$1,245.00	\$1,345.00	\$1,012.40	\$332.60	\$1,300.00	\$1,339.00	\$1,379.00	\$1,420.00	\$1,463.00
50410 Software			\$0.00	\$1,000.00	\$395.45	\$604.55	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering			\$0.00	\$0.00	\$920.80	(\$920.80)	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services			\$71,298.82	\$75,500.00	\$63,481.90	\$12,018.10	\$65,000.00	\$66,950.00	\$65,000.00	\$65,000.00	\$65,000.00
50590 Depreciation/Amortization			\$67,907.14	\$68,907.00	\$68,347.45	\$559.55	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00	\$70,000.00
50600 Insurance			\$2,836.09	\$2,933.00	\$2,933.06	(\$0.06)	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50605 Licenses & Permits			\$2,083.50	\$2,200.00	\$2,383.50	(\$183.50)	\$2,400.00	\$2,472.00	\$2,546.00	\$2,622.00	\$2,701.00
50640 Operating Supplies - Chemicals			\$1,432.69	\$3,300.00	\$2,818.87	\$481.13	\$3,300.00	\$3,399.00	\$3,501.00	\$3,606.00	\$3,714.00
50650 Operating Supplies - Other			\$2,947.80	\$5,000.00	\$453.88	\$4,546.12	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50670 Service / Site Maintenance			\$13,763.87	\$20,723.00	\$16,185.80	\$4,537.20	\$19,003.00	\$16,480.00	\$16,974.00	\$17,483.00	\$18,007.00
50690 Utilities - Hydro			\$18,416.51	\$20,000.00	\$18,989.63	\$1,010.37	\$19,700.00	\$20,291.00	\$20,900.00	\$21,527.00	\$22,173.00
50700 Utilities - Telephone			\$4,320.75	\$4,450.00	\$4,320.72	\$129.28	\$4,500.00	\$4,635.00	\$4,774.00	\$4,917.00	\$5,065.00
51011 Non-Capitalized Equipment			\$0.00	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
53200 Time Allocation from Other Services	CC2801	Furry Creek Sewer LSA	\$14,936.22	\$16,000.00	\$12,369.69	\$3,630.31	\$16,000.00	\$16,480.00	\$16,974.00	\$17,483.00	\$18,007.00
Operating Expenses			\$201,469.07	\$223,683.00	\$194,871.13	\$28,811.87	\$213,028.00	\$213,188.00	\$213,517.00	\$215,863.00	\$218,281.00
99996 Fixed Asset Increase			\$0.00	\$15,000.00	\$13,210.00	\$1,790.00	\$0.00	\$20,000.00	\$20,000.00	\$17,849.00	\$50,000.00
99996 Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$15,000.00	\$13,210.00	\$1,790.00	\$49,500.00	\$20,000.00	\$20,000.00	\$17,849.00	\$50,000.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve			\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53000 Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$60,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2801 - Furry Creek Sewer									
50590 Depreciation/Amortization	(\$67,907.14)	(\$68,907.00)	(\$68,347.45)	(\$559.55)	(\$70,000.00)	(\$70,000.00)	(\$70,000.00)	(\$70,000.00)	(\$70,000.00)
Non-Taxable Expenses (Depreciation)	(\$67,907.14)	(\$68,907.00)	(\$68,347.45)	(\$559.55)	(\$70,000.00)	(\$70,000.00)	(\$70,000.00)	(\$70,000.00)	(\$70,000.00)
Total Expenses	\$173,561.93	\$209,776.00	\$179,733.68	\$30,042.32	\$252,528.00	\$213,188.00	\$213,517.00	\$213,712.00	\$248,281.00
Surplus/ (Deficit)	\$24,421.50	\$0.00	\$41,966.09	(\$41,966.09)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$215,894.21		\$255,894.21		\$305,894.21	\$355,894.21	\$405,894.21	\$455,894.21	\$505,894.21
30999 Operational Surplus reserve	\$0.00		\$0.00		\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Reserves	\$215,894.21		\$255,894.21		\$315,894.21	\$365,894.21	\$415,894.21	\$465,894.21	\$515,894.21

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Britannia Beach Sewer 2802

40000 2802	Requisition		194,196	249,305	249,305	249,305	249,305	249,305
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

BRITANNIA BEACH SEWER		25,616,440	194,196	249,305	249,305	249,305	249,305	249,305	249,305
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Requisition maximums			TOTAL	25,616,440	194,196	249,305	249,305	249,305	249,305	249,305
Dollar Maximum	\$	195,312								
Tax Rate (per \$1,000)	1.1957	\$	304,411	Est. Residential Tax rate /1,000	0.9539	0.9732	0.9732	0.9732	0.9732	0.9732

Jurisdiction	Bylaw 950/1150/1193/1537
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the collection and treatment of sewage for the community of Britannia Beach.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2802 - Britannia Beach Sewer										
Revenues										
40000	Requisition		\$175,030.00	\$194,196.00	\$194,196.00	\$194,196.00	\$0.00	\$249,305.00	28%	
Requisitions			\$175,030.00	\$194,196.00	\$194,196.00	\$194,196.00	\$0.00	\$249,305.00	28%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40210	Connection Fees		\$2,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$2,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$1,287.37	\$1,687.00	\$211.14	\$291.55	\$1,395.45	\$332.00	14%	Interest earned on reserve balance
Fees & Other Revenues			\$1,287.37	\$1,687.00	\$211.14	\$291.55	\$1,395.45	\$332.00	14%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available		\$16,336.75	\$7,344.00	\$7,343.70	\$7,343.70	\$0.30	\$13,494.00	84%	
Surplus Deficit Prior Year			\$16,336.75	\$7,344.00	\$7,343.70	\$7,343.70	\$0.30	\$13,494.00	84%	
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Upgraded computer and software using CWF
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$2,825.93	(\$2,825.93)	\$0.00		Covid Restart Grant revenue loss (interest)
Transfer Revenue			\$0.00	\$0.00	\$0.00	\$2,825.93	(\$2,825.93)	\$20,000.00		
Total Revenues			\$195,054.12	\$203,227.00	\$201,750.84	\$204,657.18	(\$1,430.18)	\$283,131.00	126%	
Expenses										
50180	Travel		\$48.38	\$75.00	\$0.00	\$0.00	\$75.00	\$75.00		#DIV/0!
50320	Security		\$585.00	\$600.00	\$870.00	\$870.00	(\$270.00)	\$900.00	3%	Increased cost for annual security in 2021 - not
50410	Software		\$395.45	\$1,000.00	\$0.00	\$395.45	\$604.55	\$500.00	26%	
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580	Contracted Services		\$81,158.12	\$85,000.00	\$61,048.07	\$84,122.79	\$877.21	\$88,400.00	5%	Operation contracts and garbage services
50590	Depreciation/Amortization		\$149,791.10	\$149,791.00	\$0.00	\$149,791.09	(\$0.09)	\$155,000.00	3%	
50600	Insurance		\$7,741.93	\$8,007.00	\$8,006.61	\$8,006.61	\$0.39	\$8,800.00	10%	Property & equipment insurance
50605	Licenses & Permits		\$1,175.41	\$1,200.00	\$1,175.41	\$1,175.41	\$24.59	\$1,200.00	2%	Effluent permit fee
50640	Operating Supplies - Chemicals		\$3,126.68	\$3,200.00	\$4,086.17	\$3,526.81	(\$326.81)	\$4,000.00	13%	
50650	Operating Supplies - Other		\$4,480.79	\$4,600.00	\$192.45	\$253.92	\$4,346.08	\$4,600.00	1712%	2021 includes Cleaning catch basins; operating screen
50670	Service / Site Maintenance		\$15,651.15	\$17,000.00	\$15,228.00	\$15,414.00	\$1,586.00	\$17,000.00	10%	repair; gate lifts station repairs; load test with oil
50690	Utilities - Hydro		\$15,537.44	\$16,320.00	\$9,048.17	\$14,695.93	\$1,624.07	\$15,500.00	5%	
50700	Utilities - Telephone		\$2,071.45	\$2,175.00	\$1,604.77	\$2,122.73	\$52.27	\$2,200.00	4%	
51011	Non-Capitalized Equipment		\$925.25	\$8,000.00	\$0.00	\$6,156.78	\$1,843.22	\$5,000.00	-19%	
53200	Time Allocation from Other Services	CC2802 Britannia Sewer	\$14,563.37	\$15,800.00	\$10,322.25	\$14,173.02	\$1,626.98	\$16,460.00	16%	Staff time spent on service
Operating Expenses			\$297,501.52	\$313,018.00	\$111,831.90	\$300,954.54	\$12,063.46	\$319,885.00	6%	
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$11,000.00		Analyzers, portable DO and MLSS
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Motors for blowers
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Upgraded computer and software using CWF
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00		SCADAX Alarms
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$87,000.00		
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$31,246.00	-22%	Transfer to Capital reserve
Transfer Expenses			\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$31,246.00	-22%	
50590	Depreciation/Amortization		(\$149,791.10)	(\$149,791.00)	\$0.00	(\$149,791.09)	\$0.09	(\$155,000.00)	3%	

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2802 - Britannia Beach Sewer								
Non-Taxable Expenses (Depreciation)	(\$149,791.10)	(\$149,791.00)	\$0.00	(\$149,791.09)	\$0.09	(\$155,000.00)	3%	
Total Expenses	\$187,710.42	\$203,227.00	\$151,831.90	\$191,163.45	\$12,063.55	\$283,131.00	-12%	
Surplus/ (Deficit)	\$7,343.70	\$0.00	\$49,918.94	\$13,493.73	(\$13,493.73)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$148,462.71		\$188,462.71	\$188,462.71		\$219,708.71		
Reserves	\$148,462.71		\$188,462.71	\$188,462.71		\$219,708.71		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2802 - Britannia Beach Sewer											
Revenues											
40000	Requisition		\$175,030.00	\$194,196.00	\$194,196.00	\$0.00	\$249,305.00	\$249,305.00	\$249,305.00	\$249,305.00	\$249,305.00
Requisitions			\$175,030.00	\$194,196.00	\$194,196.00	\$0.00	\$249,305.00	\$249,305.00	\$249,305.00	\$249,305.00	\$249,305.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40210	Connection Fees		\$2,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$2,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$1,287.37	\$1,687.00	\$291.55	\$1,395.45	\$332.00	\$372.00	\$412.00	\$452.00	\$492.00
Fees & Other Revenues			\$1,287.37	\$1,687.00	\$291.55	\$1,395.45	\$332.00	\$372.00	\$412.00	\$452.00	\$492.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		\$16,336.75	\$7,344.00	\$7,343.70	\$0.30	\$13,494.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$16,336.75	\$7,344.00	\$7,343.70	\$0.30	\$13,494.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$2,825.93	(\$2,825.93)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$0.00	\$0.00	\$2,825.93	(\$2,825.93)	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$195,054.12	\$203,227.00	\$204,657.18	(\$1,430.18)	\$283,131.00	\$249,677.00	\$249,717.00	\$249,757.00	\$249,797.00
Expenses											
50180	Travel		\$48.38	\$75.00	\$0.00	\$75.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50320	Security		\$585.00	\$600.00	\$870.00	(\$270.00)	\$900.00	\$927.00	\$955.00	\$984.00	\$1,014.00
50410	Software		\$395.45	\$1,000.00	\$395.45	\$604.55	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$81,158.12	\$85,000.00	\$84,122.79	\$877.21	\$88,400.00	\$91,052.00	\$93,784.00	\$96,598.00	\$99,496.00
50590	Depreciation/Amortization		\$149,791.10	\$149,791.00	\$149,791.09	(\$0.09)	\$155,000.00	\$159,000.00	\$163,000.00	\$167,000.00	\$171,000.00
50600	Insurance		\$7,741.93	\$8,007.00	\$8,006.61	\$0.39	\$8,800.00	\$9,064.00	\$9,336.00	\$9,616.00	\$9,904.00
50605	Licenses & Permits		\$1,175.41	\$1,200.00	\$1,175.41	\$24.59	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50640	Operating Supplies - Chemicals		\$3,126.68	\$3,200.00	\$3,526.81	(\$326.81)	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50650	Operating Supplies - Other		\$4,480.79	\$4,600.00	\$253.92	\$4,346.08	\$4,600.00	\$4,738.00	\$4,880.00	\$5,026.00	\$5,177.00
50670	Service / Site Maintenance		\$15,651.15	\$17,000.00	\$15,414.00	\$1,586.00	\$17,000.00	\$17,510.00	\$18,035.00	\$18,576.00	\$19,133.00
50690	Utilities - Hydro		\$15,537.44	\$16,320.00	\$14,695.93	\$1,624.07	\$15,500.00	\$15,965.00	\$16,444.00	\$16,937.00	\$17,445.00
50700	Utilities - Telephone		\$2,071.45	\$2,175.00	\$2,122.73	\$52.27	\$2,200.00	\$2,266.00	\$2,334.00	\$2,404.00	\$2,476.00
51011	Non-Capitalized Equipment		\$925.25	\$8,000.00	\$6,156.78	\$1,843.22	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
53200	Time Allocation from Other Services	CC2802 Britannia Sewer	\$14,563.37	\$15,800.00	\$14,173.02	\$1,626.98	\$16,460.00	\$16,954.00	\$17,463.00	\$17,987.00	\$18,527.00
Operating Expenses			\$297,501.52	\$313,018.00	\$300,954.54	\$12,063.46	\$319,885.00	\$328,824.00	\$337,912.00	\$347,151.00	\$356,547.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$11,000.00	\$39,853.00	\$34,805.00	\$29,606.00	\$24,250.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$87,000.00	\$39,853.00	\$34,805.00	\$29,606.00	\$24,250.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$31,246.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
Transfer Expenses			\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$31,246.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
50590	Depreciation/Amortization		(\$149,791.10)	(\$149,791.00)	(\$149,791.09)	\$0.09	(\$155,000.00)	(\$159,000.00)	(\$163,000.00)	(\$167,000.00)	(\$171,000.00)
Non-Taxable Expenses (Depreciation)			(\$149,791.10)	(\$149,791.00)	(\$149,791.09)	\$0.09	(\$155,000.00)	(\$159,000.00)	(\$163,000.00)	(\$167,000.00)	(\$171,000.00)

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2802 - Britannia Beach Sewer									
Total Expenses	\$187,710.42	\$203,227.00	\$191,163.45	\$12,063.55	\$283,131.00	\$249,677.00	\$249,717.00	\$249,757.00	\$249,797.00
Surplus/ (Deficit)	\$7,343.70	\$0.00	\$13,493.73	(\$13,493.73)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment Reserves	\$148,462.71		\$188,462.71		\$219,708.71	\$259,708.71	\$299,708.71	\$339,708.71	\$379,708.71
	\$148,462.71		\$188,462.71		\$219,708.71	\$259,708.71	\$299,708.71	\$339,708.71	\$379,708.71

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pinecrest Sewer

2804

40010 2804 Parcel Tax

224,973 224,973 224,973 228,685 232,658 236,764

REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

PINECREST ESTATE WASTE WATER 8,792,550
 PARCEL TAX **Folios** **75**

224,973 224,973 224,973 228,685 232,658 236,764

Requisition maximums		*Est Cost per Parcel	\$ 3,157.12	\$ 3,157.12	\$ 3,157.12	\$ 3,209.21	\$ 3,264.97	\$ 3,322.59
Dollar Maximum	\$ 440,000		*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	11.5400 \$ 1,006,728							

Jurisdiction	Bylaw 1415
Debt Issue #	#145 & #146
Maturity date	Apr 23, 2048 & Sep 19, 2048
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the collection and treatment of sewage for the community of Pinecrest.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2804 - Pinecrest Sewer									
Revenues									
Requisitions									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$254,958.00	\$224,973.00	\$224,973.00	\$224,973.00	\$0.00	\$224,973.00	0%	
Parcel Tax		\$254,958.00	\$224,973.00	\$224,973.00	\$224,973.00	\$0.00	\$224,973.00	0%	
Water & Sewer Rates									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$4,389.90	\$4,790.00	\$612.00	\$845.07	\$3,944.93	\$1,000.00	18%	Interest earned on reserve balances
Fees & Other Revenues		\$4,389.90	\$4,790.00	\$612.00	\$845.07	\$3,944.93	\$1,000.00	18%	
Grants									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing									
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		(\$30,663.35)	(\$12,406.00)	(\$8,806.14)	(\$8,806.14)	(\$3,599.86)	\$32,938.00	-474%	
Surplus Deficit Prior Year		(\$30,663.35)	(\$12,406.00)	(\$8,806.14)	(\$8,806.14)	(\$3,599.86)	\$32,938.00	-474%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$200,000.00	\$73,120.03	\$73,120.02	\$126,879.98	\$126,880.00	74%	Area D Gas Tax CWF for replacing grinder pumps
43000 Transfers from Other Service	CC1000 General Government	\$4,820.00	\$0.00	\$0.00	\$9,172.14	(\$9,172.14)	\$0.00		Covid Restart Grant response & revenue loss (interest)
Transfer Revenue		\$4,820.00	\$200,000.00	\$73,120.03	\$82,292.16	\$117,707.84	\$126,880.00	54%	
Total Revenues		\$233,504.55	\$417,357.00	\$289,898.89	\$299,304.09	\$118,052.91	\$385,791.00	-402%	
Expenses									
50180 Travel		\$17.70	\$25.00	\$0.00	\$38.35	(\$13.35)	\$40.00	4%	
50210 Communications		\$0.00	\$50.00	\$0.00	\$0.00	\$0.00	\$50.00		
50220 Courier		\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$100.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50540 Consulting - Engineering		\$0.00	\$0.00	\$920.80	\$920.80	(\$920.80)	\$1,000.00	9%	
50580 Contracted Services		\$85,375.39	\$63,000.00	\$39,055.97	\$63,874.13	(\$874.13)	\$66,500.00	4%	Operation contracts and garbage services
50590 Depreciation/Amortization		\$83,972.13	\$97,305.00	\$0.00	\$88,313.96	\$8,991.04	\$97,305.00	10%	Posted at year end
50600 Insurance		\$3,349.05	\$3,464.00	\$3,463.54	\$3,463.54	\$0.46	\$3,700.00	7%	Property & equipment insurance
50605 Licenses & Permits		\$223.26	\$225.00	\$423.26	\$423.26	(\$198.26)	\$440.00	4%	
50640 Operating Supplies - Chemicals		\$2,618.25	\$3,000.00	\$977.68	\$2,131.90	\$868.10	\$3,000.00	41%	
50650 Operating Supplies - Other		\$1,507.97	\$2,197.00	\$0.00	\$61.14	\$2,135.86	\$2,000.00	3171%	
50670 Service / Site Maintenance		\$2,842.26	\$15,000.00	\$990.00	\$1,350.00	\$13,650.00	\$18,000.00	1233%	Repairs, inspections and maintenance
50670 Service / Site Maintenance	SP214 2020/2021 Covid19 Res	\$4,820.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Incremental costs related to COVID-19
50690 Utilities - Hydro		\$17,014.02	\$17,900.00	\$13,011.92	\$15,940.89	\$1,959.11	\$17,000.00	7%	
50700 Utilities - Telephone		\$668.64	\$800.00	\$495.73	\$658.26	\$141.74	\$700.00	6%	
51011 Non-Capitalized Equipment		\$11,429.27	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		Renewals - non-capitalized items
53200 Time Allocation from Other Services	CC2804 Pinecrest Sewer	\$20,848.84	\$20,000.00	\$8,997.19	\$12,545.15	\$7,454.85	\$20,000.00	59%	Staff time spent on service
Operating Expenses		\$234,936.78	\$233,316.00	\$68,586.09	\$189,971.38	\$43,344.62	\$240,085.00	26%	
99996 Fixed Asset Increase		\$0.00	\$200,000.00	\$73,120.02	\$73,120.02	\$126,879.98	\$126,880.00	74%	Replacing grinder pumps (\$200K); Area D Gas Tax CWF
99996 Fixed Asset Increase		\$0.00	\$0.00	\$10,243.11	\$10,243.11	(\$10,243.11)	\$0.00		Elements & permeate tubes
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Scadax alarms
Capital Expenditures		\$0.00	\$200,000.00	\$83,363.13	\$83,363.13	\$116,636.87	\$126,880.00	52%	
52040 SLRD - Debt Charges - Principal		\$16,530.22	\$16,530.00	\$16,530.22	\$16,530.22	(\$0.22)	\$16,530.00	0%	
52050 SLRD - Debt Charges - Interest		\$24,815.82	\$24,816.00	\$13,790.82	\$24,815.82	\$0.18	\$24,816.00	0%	
Principal & Interest		\$41,346.04	\$41,346.00	\$30,321.04	\$41,346.04	(\$0.04)	\$41,346.00	0%	
53000 Transfer to Reserve		\$50,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$50,000.00	25%	Transfer to Capital reserve
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$24,785.00		Transfer to Operational surplus reserve

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2804 - Pinecrest Sewer								
Transfer Expenses	\$50,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$74,785.00	87%	
50590 Depreciation/Amortization	(\$83,972.13)	(\$97,305.00)	\$0.00	(\$88,313.96)	(\$8,991.04)	(\$97,305.00)	10%	
Non-Taxable Expenses (Depreciation)	(\$83,972.13)	(\$97,305.00)	\$0.00	(\$88,313.96)	(\$8,991.04)	(\$97,305.00)	10%	
Total Expenses	\$242,310.69	\$417,357.00	\$222,270.26	\$266,366.59	\$150,990.41	\$385,791.00	176%	
Surplus/ (Deficit)	(\$8,806.14)	\$0.00	\$67,628.63	\$32,937.50	(\$32,937.50)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$506,255.00		\$546,255.00	\$546,255.00		\$596,255.00		
30999 Operational Surplus Reserve	\$0.00		\$0.00	\$0.00		\$24,785.00		
Reserves	\$506,255.00		\$546,255.00	\$546,255.00		\$621,040.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2804 - Pinecrest Sewer											
Revenues											
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax			\$254,958.00	\$224,973.00	\$224,973.00	\$0.00	\$224,973.00	\$224,973.00	\$228,685.00	\$232,658.00	\$236,764.00
Parcel Tax			\$254,958.00	\$224,973.00	\$224,973.00	\$0.00	\$224,973.00	\$224,973.00	\$228,685.00	\$232,658.00	\$236,764.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$4,389.90	\$4,790.00	\$845.07	\$3,944.93	\$1,000.00	\$1,500.00	\$2,000.00	\$2,500.00	\$3,000.00
Fees & Other Revenues			\$4,389.90	\$4,790.00	\$845.07	\$3,944.93	\$1,000.00	\$1,500.00	\$2,000.00	\$2,500.00	\$3,000.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available			(\$30,663.35)	(\$12,406.00)	(\$8,806.14)	(\$3,599.86)	\$32,938.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$30,663.35)	(\$12,406.00)	(\$8,806.14)	(\$3,599.86)	\$32,938.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service			\$0.00	\$200,000.00	\$73,120.02	\$126,879.98	\$126,880.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service			\$4,820.00	\$0.00	\$9,172.14	(\$9,172.14)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$4,820.00	\$200,000.00	\$82,292.16	\$117,707.84	\$126,880.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$233,504.55	\$417,357.00	\$299,304.09	\$118,052.91	\$385,791.00	\$226,473.00	\$230,685.00	\$235,158.00	\$239,764.00
Expenses											
50180 Travel			\$17.70	\$25.00	\$38.35	(\$13.35)	\$40.00	\$41.00	\$42.00	\$43.00	\$44.00
50210 Communications			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50220 Courier			\$0.00	\$100.00	\$0.00	\$100.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering			\$0.00	\$0.00	\$920.80	(\$920.80)	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50580 Contracted Services			\$85,375.39	\$63,000.00	\$63,874.13	(\$874.13)	\$66,500.00	\$68,495.00	\$70,550.00	\$72,667.00	\$74,847.00
50590 Depreciation/Amortization			\$83,972.13	\$97,305.00	\$88,313.96	\$8,991.04	\$97,305.00	\$97,305.00	\$97,305.00	\$97,305.00	\$97,305.00
50600 Insurance			\$3,349.05	\$3,464.00	\$3,463.54	\$0.46	\$3,700.00	\$3,811.00	\$3,925.00	\$4,043.00	\$4,164.00
50605 Licenses & Permits			\$223.26	\$225.00	\$423.26	(\$198.26)	\$440.00	\$453.00	\$467.00	\$481.00	\$495.00
50640 Operating Supplies - Chemicals			\$2,618.25	\$3,000.00	\$2,131.90	\$868.10	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50650 Operating Supplies - Other			\$1,507.97	\$2,197.00	\$61.14	\$2,135.86	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50670 Service / Site Maintenance			\$2,842.26	\$15,000.00	\$1,350.00	\$13,650.00	\$18,000.00	\$16,480.00	\$16,974.00	\$17,483.00	\$18,007.00
50670 Service / Site Maintenance			\$4,820.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro			\$17,014.02	\$17,900.00	\$15,940.89	\$1,959.11	\$17,000.00	\$17,510.00	\$18,035.00	\$18,576.00	\$19,133.00
50700 Utilities - Telephone			\$668.64	\$800.00	\$658.26	\$141.74	\$700.00	\$721.00	\$743.00	\$765.00	\$788.00
51011 Non-Capitalized Equipment			\$11,429.27	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
53200 Time Allocation from Other Services			\$20,848.84	\$20,000.00	\$12,545.15	\$7,454.85	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
Operating Expenses			\$234,936.78	\$233,316.00	\$189,971.38	\$43,344.62	\$240,085.00	\$242,301.00	\$246,644.00	\$251,117.00	\$255,723.00
99996 Fixed Asset Increase			\$0.00	\$200,000.00	\$73,120.02	\$126,879.98	\$126,880.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase			\$0.00	\$0.00	\$10,243.11	(\$10,243.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$200,000.00	\$83,363.13	\$116,636.87	\$126,880.00	\$0.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal			\$16,530.22	\$16,530.00	\$16,530.22	(\$0.22)	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00
52050 SLRD - Debt Charges - Interest			\$24,815.82	\$24,816.00	\$24,815.82	\$0.18	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00
Principal & Interest			\$41,346.04	\$41,346.00	\$41,346.04	(\$0.04)	\$41,346.00	\$41,346.00	\$41,346.00	\$41,346.00	\$41,346.00
53000 Transfer to Reserve			\$50,000.00	\$40,000.00	\$40,000.00	\$0.00	\$50,000.00	\$40,131.00	\$40,000.00	\$40,000.00	\$40,000.00
53000 Transfer to Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$24,785.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2804 - Pinecrest Sewer									
Transfer Expenses	\$50,000.00	\$40,000.00	\$40,000.00	\$0.00	\$74,785.00	\$40,131.00	\$40,000.00	\$40,000.00	\$40,000.00
50590 Depreciation/Amortization	(\$83,972.13)	(\$97,305.00)	(\$88,313.96)	(\$8,991.04)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)
Non-Taxable Expenses (Depreciation)	(\$83,972.13)	(\$97,305.00)	(\$88,313.96)	(\$8,991.04)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)	(\$97,305.00)
Total Expenses	\$242,310.69	\$417,357.00	\$266,366.59	\$150,990.41	\$385,791.00	\$226,473.00	\$230,685.00	\$235,158.00	\$239,764.00
Surplus/ (Deficit)	(\$8,806.14)	\$0.00	\$32,937.50	(\$32,937.50)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$506,255.00		\$546,255.00		\$596,255.00	\$636,386.00	\$676,386.00	\$716,386.00	\$756,386.00
30999 Operational Surplus Reserve	\$0.00		\$0.00		\$24,785.00	\$24,785.00	\$24,785.00	\$24,785.00	\$24,785.00
Reserves	\$506,255.00		\$546,255.00		\$621,040.00	\$661,171.00	\$701,171.00	\$741,171.00	\$781,171.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Electoral Areas Special Services

2900

40000 2900 Requisition

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Service Mandate

This service provides funding by means of grants to assist in special services for Electoral Areas A, B, C and D.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2900 - Electoral Areas General Services									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$701.14	\$701.00	\$76.94	\$104.31	\$596.69	\$104.00	0%	Interest earned on fund balance
Fees & Other Revenues		\$701.14	\$701.00	\$76.94	\$104.31	\$596.69	\$104.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$78,662.58	\$86,171.00	\$86,171.43	\$86,171.43	(\$0.43)	\$64,169.00	-26%	
Surplus Deficit Prior Year		\$78,662.58	\$86,171.00	\$86,171.43	\$86,171.43	(\$0.43)	\$64,169.00	-26%	
43000 Transfers from Other Service	CC1000 General Government	\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$0.29	\$10,808.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$0.29	\$10,808.00	0%	
Total Revenues		\$90,171.43	\$97,680.00	\$97,056.08	\$97,083.45	\$596.55	\$75,081.00	-26%	
Expenses									
51000 Electoral Areas/Select Services		\$4,000.00	\$97,680.00	\$13,796.07	\$13,796.07	\$83,883.93	\$75,081.00	444%	General Select services funding
Operating Expenses		\$4,000.00	\$97,680.00	\$13,796.07	\$13,796.07	\$83,883.93	\$75,081.00	444%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC1761 Emergency Planning	\$0.00	\$0.00	\$16,118.00	\$16,118.00	(\$16,118.00)	\$0.00	-100%	Trsf to Emergency Planning for 2021 operations
53100 Contribution To Other Services	CC2500 Lillooet-Area B Library	\$0.00	\$0.00	\$1,000.00	\$1,000.00	(\$1,000.00)	\$0.00	-100%	Trsf for purchase of childrens books
53100 Contribution To Other Services	CC2502 Pemberton Library LSA	\$0.00	\$0.00	\$1,000.00	\$1,000.00	(\$1,000.00)	\$0.00	-100%	Trsf for purchase of childrens books
53100 Contribution To Other Services	CC2503 Whistler Library	\$0.00	\$0.00	\$1,000.00	\$1,000.00	(\$1,000.00)	\$0.00	-100%	Trsf for purchase of childrens books
Transfer Expenses		\$0.00	\$0.00	\$19,118.00	\$19,118.00	(\$19,118.00)	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$4,000.00	\$97,680.00	\$32,914.07	\$32,914.07	\$64,765.93	\$75,081.00	344%	
Surplus/ (Deficit)		\$86,171.43	\$0.00	\$64,142.01	\$64,169.38	(\$64,169.38)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2900 - Electoral Areas General Services										
Revenues										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$701.14	\$701.00	\$104.31	\$596.69	\$104.00	\$105.00	\$106.00	\$107.00	\$108.00
Fees & Other Revenues		\$701.14	\$701.00	\$104.31	\$596.69	\$104.00	\$105.00	\$106.00	\$107.00	\$108.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$78,662.58	\$86,171.00	\$86,171.43	(\$0.43)	\$64,169.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$78,662.58	\$86,171.00	\$86,171.43	(\$0.43)	\$64,169.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$10,807.71	\$10,808.00	\$10,807.71	\$0.29	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00	\$11,532.00
Transfer Revenue		\$10,807.71	\$10,808.00	\$10,807.71	\$0.29	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00	\$11,532.00
Total Revenues		\$90,171.43	\$97,680.00	\$97,083.45	\$596.55	\$75,081.00	\$10,913.00	\$10,914.00	\$10,915.00	\$11,640.00
Expenses										
51000 Electoral Areas/Select Services		\$4,000.00	\$97,680.00	\$13,796.07	\$83,883.93	\$75,081.00	\$10,913.00	\$10,914.00	\$10,915.00	\$11,640.00
Operating Expenses		\$4,000.00	\$97,680.00	\$13,796.07	\$83,883.93	\$75,081.00	\$10,913.00	\$10,914.00	\$10,915.00	\$11,640.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	CC1761 Emergency Planning	\$0.00	\$0.00	\$16,118.00	(\$16,118.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	CC2500 Lillooet-Area B Library	\$0.00	\$0.00	\$1,000.00	(\$1,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	CC2502 Pemberton Library LSA	\$0.00	\$0.00	\$1,000.00	(\$1,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	CC2503 Whistler Library	\$0.00	\$0.00	\$1,000.00	(\$1,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$19,118.00	(\$19,118.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$4,000.00	\$97,680.00	\$32,914.07	\$64,765.93	\$75,081.00	\$10,913.00	\$10,914.00	\$10,915.00	\$11,640.00
Surplus/ (Deficit)		\$86,171.43	\$0.00	\$64,169.38	(\$64,169.38)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2901 - Electoral Area A Select Services									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$114.74	\$115.00	\$58.36	\$78.84	\$36.16	\$79.00	0%	Interest earned on fund balance
Fees & Other Revenues		\$114.74	\$115.00	\$58.36	\$78.84	\$36.16	\$79.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$19,023.66	\$28,958.00	\$28,958.24	\$28,958.24	(\$0.24)	\$46,894.00	62%	
Surplus Deficit Prior Year		\$19,023.66	\$28,958.00	\$28,958.24	\$28,958.24	(\$0.24)	\$46,894.00	62%	
43000 Transfers from Other Service	CC1000 General Government	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$0.38	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$0.38	\$51,337.00	0%	
Total Revenues		\$70,475.02	\$80,410.00	\$80,353.22	\$80,373.70	\$36.30	\$98,310.00	62%	
Expenses									
51000 Electoral Areas/Select Services		\$40,129.35	\$80,410.00	\$29,159.26	\$32,479.26	\$47,930.74	\$98,310.00	203%	Area A Select services funding
53200 Time Allocation from Other Services	CC2901 Electoral Area A Select	\$137.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 Staff time for "No Firearms Discharge" signs
Operating Expenses		\$40,266.78	\$80,410.00	\$29,159.26	\$32,479.26	\$47,930.74	\$98,310.00	203%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC1000 General Government	\$1,250.00	\$0.00	\$0.00	\$1,000.00	(\$1,000.00)	\$0.00	-100%	Extra grant writing hours moved to Gen Gov't 1000 to keep all project revenues and expenses in 1000
Transfer Expenses		\$1,250.00	\$0.00	\$0.00	\$1,000.00	(\$1,000.00)	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$41,516.78	\$80,410.00	\$29,159.26	\$33,479.26	\$46,930.74	\$98,310.00	103%	
Surplus/ (Deficit)		\$28,958.24	\$0.00	\$51,193.96	\$46,894.44	(\$46,894.44)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2901 - Electoral Area A Select Services										
Revenues										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$114.74	\$115.00	\$78.84	\$36.16	\$79.00	\$51.00	\$52.00	\$53.00	\$54.00
Fees & Other Revenues		\$114.74	\$115.00	\$78.84	\$36.16	\$79.00	\$51.00	\$52.00	\$53.00	\$54.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$19,023.66	\$28,958.00	\$28,958.24	(\$0.24)	\$46,894.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$19,023.66	\$28,958.00	\$28,958.24	(\$0.24)	\$46,894.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$51,336.62	\$51,337.00	\$51,336.62	\$0.38	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$54,778.00
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$0.38	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$54,778.00
Total Revenues		\$70,475.02	\$80,410.00	\$80,373.70	\$36.30	\$98,310.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Expenses										
51000 Electoral Areas/Select Services		\$40,129.35	\$80,410.00	\$32,479.26	\$47,930.74	\$98,310.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
53200 Time Allocation from Other Services	CC2901 Electoral Area A Select	\$137.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$40,266.78	\$80,410.00	\$32,479.26	\$47,930.74	\$98,310.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	CC1000 General Government	\$1,250.00	\$0.00	\$1,000.00	(\$1,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$1,250.00	\$0.00	\$1,000.00	(\$1,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$41,516.78	\$80,410.00	\$33,479.26	\$46,930.74	\$98,310.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Surplus/ (Deficit)		\$28,958.24	\$0.00	\$46,894.44	(\$46,894.44)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Electoral Area B Select General Services

2902

40000 2902 Requisition

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Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area B.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2902 - Electoral Area B Select Services								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$375.38	\$375.00	\$69.59	\$86.51	\$288.49	\$87.00	1%	Interest earned on fund balance
Fees & Other Revenues	\$375.38	\$375.00	\$69.59	\$86.51	\$288.49	\$87.00	1%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$44,796.99	\$46,860.00	\$46,859.58	\$46,859.58	\$0.42	\$35,639.00	-24%	
Surplus Deficit Prior Year	\$44,796.99	\$46,860.00	\$46,859.58	\$46,859.58	\$0.42	\$35,639.00	-24%	
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$0.38	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$0.38	\$51,337.00	0%	
Total Revenues	\$96,508.99	\$98,572.00	\$98,265.79	\$98,282.71	\$289.29	\$87,063.00	-23%	
Expenses								
51000 Electoral Areas/Select Services	\$48,399.41	\$98,572.00	\$49,244.11	\$59,144.11	\$39,427.89	\$85,707.00	45%	Area B Select services funding
Operating Expenses	\$48,399.41	\$98,572.00	\$49,244.11	\$59,144.11	\$39,427.89	\$85,707.00	45%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$1,250.00	\$0.00	\$0.00	\$3,500.00	(\$3,500.00)	\$1,356.00	-61%	Extra grant writing hours moved to Gen Gov't 1000 to
Transfer Expenses	\$1,250.00	\$0.00	\$0.00	\$3,500.00	(\$3,500.00)	\$1,356.00	-61%	keep all project expenses in same service
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$49,649.41	\$98,572.00	\$49,244.11	\$62,644.11	\$35,927.89	\$87,063.00	-16%	
Surplus/ (Deficit)	\$46,859.58	\$0.00	\$49,021.68	\$35,638.60	(\$35,638.60)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2902 - Electoral Area B Select Services										
Revenues										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$375.38	\$375.00	\$86.51	\$288.49	\$87.00	\$51.00	\$52.00	\$53.00	\$54.00
Fees & Other Revenues		\$375.38	\$375.00	\$86.51	\$288.49	\$87.00	\$51.00	\$52.00	\$53.00	\$54.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$44,796.99	\$46,860.00	\$46,859.58	\$0.42	\$35,639.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$44,796.99	\$46,860.00	\$46,859.58	\$0.42	\$35,639.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government	\$51,336.62	\$51,337.00	\$51,336.62	\$0.38	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$54,778.00
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$0.38	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$54,778.00
Total Revenues		\$96,508.99	\$98,572.00	\$98,282.71	\$289.29	\$87,063.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Expenses										
51000 Electoral Areas/Select Services		\$48,399.41	\$98,572.00	\$59,144.11	\$39,427.89	\$85,707.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Operating Expenses		\$48,399.41	\$98,572.00	\$59,144.11	\$39,427.89	\$85,707.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	CC1000 General Government	\$1,250.00	\$0.00	\$3,500.00	(\$3,500.00)	\$1,356.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$1,250.00	\$0.00	\$3,500.00	(\$3,500.00)	\$1,356.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses		\$49,649.41	\$98,572.00	\$62,644.11	\$35,927.89	\$87,063.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Surplus/ (Deficit)		\$46,859.58	\$0.00	\$35,638.60	(\$35,638.60)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2903 - Electoral Area C Select Services								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$326.02	\$413.00	\$111.36	\$150.40	\$262.60	\$150.00	0%	Interest earned on fund balance
Fees & Other Revenues	\$326.02	\$413.00	\$111.36	\$150.40	\$262.60	\$150.00	0%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$33,356.74	\$72,718.00	\$72,718.32	\$72,718.32	(\$0.32)	\$91,097.00	25%	
Surplus Deficit Prior Year	\$33,356.74	\$72,718.00	\$72,718.32	\$72,718.32	(\$0.32)	\$91,097.00	25%	
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$0.38	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$0.38	\$51,337.00	0%	
Total Revenues	\$85,019.38	\$124,468.00	\$124,166.30	\$124,205.34	\$262.66	\$142,584.00	25%	
Expenses								
51000 Electoral Areas/Select Services	\$12,301.06	\$124,468.00	\$25,411.16	\$28,108.10	\$96,359.90	\$142,584.00	407%	Area C Select services funding
Operating Expenses	\$12,301.06	\$124,468.00	\$25,411.16	\$28,108.10	\$96,359.90	\$142,584.00	407%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$0.00	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	-100%	Area C Select services funding to Birken Recreation to assist with the costs of insurance for 2020 and 2021
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$12,301.06	\$124,468.00	\$25,411.16	\$33,108.10	\$91,359.90	\$142,584.00	307%	
Surplus/ (Deficit)	\$72,718.32	\$0.00	\$98,755.14	\$91,097.24	(\$91,097.24)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2903 - Electoral Area C Select Services									
Revenues									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$326.02	\$413.00	\$150.40	\$262.60	\$150.00	\$51.00	\$52.00	\$53.00	\$54.00
Fees & Other Revenues	\$326.02	\$413.00	\$150.40	\$262.60	\$150.00	\$51.00	\$52.00	\$53.00	\$54.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$33,356.74	\$72,718.00	\$72,718.32	(\$0.32)	\$91,097.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$33,356.74	\$72,718.00	\$72,718.32	(\$0.32)	\$91,097.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$0.38	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$54,778.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$0.38	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$54,778.00
Total Revenues	\$85,019.38	\$124,468.00	\$124,205.34	\$262.66	\$142,584.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Expenses									
51000 Electoral Areas/Select Services	\$12,301.06	\$124,468.00	\$28,108.10	\$96,359.90	\$142,584.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Operating Expenses	\$12,301.06	\$124,468.00	\$28,108.10	\$96,359.90	\$142,584.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$5,000.00	(\$5,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$12,301.06	\$124,468.00	\$33,108.10	\$91,359.90	\$142,584.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Surplus/ (Deficit)	\$72,718.32	\$0.00	\$91,097.24	(\$91,097.24)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Electoral Area D Select General Services

2904

40000 2904 Requisition

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Service Mandate

This service provides funding for grants-in-aid for the constituents of Electoral Area D.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 2904 - Electoral Area D Select Services								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$1,075.71	\$987.00	\$83.03	\$95.64	\$891.36	\$50.00	-48%	Interest earned on fund balance
Fees & Other Revenues	\$1,075.71	\$987.00	\$83.03	\$95.64	\$891.36	\$50.00	-48%	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$179,348.95	\$73,355.00	\$73,355.28	\$73,355.28	(\$0.28)	\$25,277.00	-66%	
Surplus Deficit Prior Year	\$179,348.95	\$73,355.00	\$73,355.28	\$73,355.28	(\$0.28)	\$25,277.00	-66%	
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$0.38	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$0.38	\$51,337.00	0%	
Total Revenues	\$231,761.28	\$125,679.00	\$124,774.93	\$124,787.54	\$891.46	\$76,664.00	-113%	
Expenses								
51000 Electoral Areas/Select Services	\$158,406.00	\$125,679.00	\$70,976.29	\$83,610.74	\$42,068.26	\$76,664.00	-8%	Area D Select services funding
Operating Expenses	\$158,406.00	\$125,679.00	\$70,976.29	\$83,610.74	\$42,068.26	\$76,664.00	-8%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$0.00	\$0.00	\$15,900.00	\$15,900.00	(\$15,900.00)	\$0.00	-100%	Area D Select services funding for remedial planting project in Britannia Beach
Transfer Expenses	\$0.00	\$0.00	\$15,900.00	\$15,900.00	(\$15,900.00)	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses	\$158,406.00	\$125,679.00	\$86,876.29	\$99,510.74	\$26,168.26	\$76,664.00	-108%	
Surplus/ (Deficit)	\$73,355.28	\$0.00	\$37,898.64	\$25,276.80	(\$25,276.80)	\$0.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 2904 - Electoral Area D Select Services									
Revenues									
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,075.71	\$987.00	\$95.64	\$891.36	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
Fees & Other Revenues	\$1,075.71	\$987.00	\$95.64	\$891.36	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	\$179,348.95	\$73,355.00	\$73,355.28	(\$0.28)	\$25,277.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$179,348.95	\$73,355.00	\$73,355.28	(\$0.28)	\$25,277.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	\$51,336.62	\$51,337.00	\$51,336.62	\$0.38	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$54,778.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$0.38	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$54,778.00
Total Revenues	\$231,761.28	\$125,679.00	\$124,787.54	\$891.46	\$76,664.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Expenses									
51000 Electoral Areas/Select Services	\$158,406.00	\$125,679.00	\$83,610.74	\$42,068.26	\$76,664.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Operating Expenses	\$158,406.00	\$125,679.00	\$83,610.74	\$42,068.26	\$76,664.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100 Contribution To Other Services	\$0.00	\$0.00	\$15,900.00	(\$15,900.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$15,900.00	(\$15,900.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$158,406.00	\$125,679.00	\$99,510.74	\$26,168.26	\$76,664.00	\$51,388.00	\$51,389.00	\$51,390.00	\$54,832.00
Surplus/ (Deficit)	\$73,355.28	\$0.00	\$25,276.80	(\$25,276.80)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Electoral Areas Community Parks Service 3000

40000 3000 Requisition	-	-	-	-	-	-
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA A	31,730,464	-	-	-	-	-
ELECTORAL AREA B	18,464,287	-	-	-	-	-
ELECTORAL AREA C	164,168,517	-	-	-	-	-
ELECTORAL AREA D	167,033,331	-	-	-	-	-

Requisition maximums	TOTAL	381,396,599	-	-	-	-	-	-
Dollar Maximum	\$ 1,000							
Tax Rate (per \$1,000)	0.0025 \$ 7,430	Est. Residential Tax Rate /1,000	-	-	-	-	-	-

Jurisdiction	Bylaw 649
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for community parks for Electoral Areas, A, B, C and D.

Items of Significance

Gates Lake Park (Area C), Riverside Park (Area C), Anderson Lake dock (Area C), Seton Park (Area B) & the old Bralorne Museum Property (Area A) are included here.

This service is expected to be split into 4 separate services; the statutory reserves will remain in the respective areas.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3000 - Electoral Areas Community Parks Service											
Revenues											
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$182.67	\$183.00	\$23.61	\$32.59	\$150.41	\$33.00	1%	Interest earned on reserve balance
40220	Interest Earned on Investments	SP13	Tyax Mountain Resort	\$1.20	\$1.20	\$0.16	\$0.22	\$0.98	\$0.00	-100%	Interest earned on reserve balance
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$220.43	\$221.00	\$21.52	\$29.21	\$191.79	\$29.00	-1%	Interest earned on reserve balance
Fees & Other Revenues				\$404.30	\$405.20	\$45.29	\$62.02	\$343.18	\$62.00	0%	
40960	Conditional Grants - Provincial Grants	SP163	Seton Park Project	\$0.00	\$9,923.00	\$0.00	\$0.00	\$9,923.00	\$9,923.00		Rural Dividend Grant Seton Park; extension requested
				\$0.00	\$9,923.00	\$0.00	\$0.00	\$9,923.00	\$9,923.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available			\$1,771.31	\$1,454.00	\$1,453.98	\$1,453.98	\$0.02	\$1,843.00	27%	
Surplus Deficit Prior Year				\$1,771.31	\$1,454.00	\$1,453.98	\$1,453.98	\$0.02	\$1,843.00	27%	
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00	\$61,610.00		Gas Tax CWF Area C for Gates Lake Park - potable water (Bd. Res. Jul 24, 2019); carried forward
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$300,000.00	\$0.00	\$0.00	\$300,000.00	\$300,000.00		Area B Seton Park from Gas Tax CWF (Jan 2017 Bd res) to 3000; carried fwd
43000	Transfers from Other Service	CC1000	General Government	\$1,590.00	\$3,000.00	\$2,676.11	\$2,542.60	\$457.40	\$3,000.00	18%	Anderson Lake dock maintenance; Feb 2021 Bd Res
43000	Transfers from Other Service	CC1000	General Government	\$2,897.99	\$0.00	\$0.00	\$3,985.44	(\$3,985.44)	\$6,015.00		Area C Amenity Anderson Lake dock porta-potties, gravel pad, signs, picnic tables & staff time; Jun 2021 Bd
43000	Transfers from Other Service	CC1000	General Government	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	\$500.00	0%	Annual rent Anderson Lake dock - Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government	\$265.73	\$275.00	\$274.82	\$274.82	\$0.18	\$290.00	6%	Anderson Lake dock insurance - Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government	\$7,450.15	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00		Area D Amenity for Britannia Beach dock, Sep 2018 Bd & Feb 2021 Bd res
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$0.00	\$606.82	(\$606.82)	\$0.00	-100%	Transfer from Covid restart for interest income loss
44000	Transfer from Reserve			\$0.00	\$3,798.00	\$0.00	\$0.00	\$3,798.00	\$3,798.00		From Area D parks reserve for cursory geotechnical review of BB community park land erosion issue
44000	Transfer from Reserve	SP163	Seton Park Project	\$1,412.07	\$5,000.00	\$982.56	\$2,068.20	\$2,931.80	\$5,000.00	142%	Seton Park time allocation out of Area B Parks Fund
44000	Transfer from Reserve	SP194	Texas Creek Park	\$6,058.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue				\$20,174.80	\$384,183.00	\$4,433.49	\$9,977.88	\$374,205.12	\$390,213.00	3811%	
Total Revenues				\$22,350.41	\$395,965.20	\$5,932.76	\$11,493.88	\$384,471.32	\$402,041.00	3838%	
Expenses											
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,500.00		
50590	Depreciation/Amortization			\$16,249.51	\$36,890.00	\$0.00	\$16,249.51	\$20,640.49	\$36,890.00	127%	
50600	Insurance	SP72	Anderson Lake Dock	\$265.73	\$275.00	\$274.82	\$274.82	\$0.18	\$290.00	6%	Anderson Lke dock ins, offset with Area C Amenity funds
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	\$500.00	0%	Annual rent for Anderson Lake dock, offset with Area C Amenity funds
50650	Operating Supplies - Other	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$389.48	\$392.84	(\$392.84)	\$0.00	-100%	Signs for Anderson Lake dock from Area C Amenity
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$3,190.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00		Anderson Lake dock maintenance using Area C Amenity
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$0.00	\$3,592.60	(\$3,592.60)	\$6,015.00	67%	Anderson Lake dock porta-potties & gravel pad using Area C Amenity; Jun 2021 Bd res's
50900	Special Projects			\$0.00	\$3,798.00	\$0.00	\$0.00	\$3,798.00	\$3,798.00		Cursory geotechnical review of BB park lands asphalt trail erosion from Area D Parks reserve
50900	Special Projects	SP163	Seton Park Project	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 Tenure application fee

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3000 - Electoral Areas Community Parks Service										
53200	Time Allocation from Other Services	CC3000	Electoral Areas Comm	\$0.00						
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$1,412.07	\$5,000.00	\$982.56	\$2,068.20	\$2,931.80	\$5,000.00	142% Staff time spent on service
53200	Time Allocation from Other Services	SP194	Texas Creek Park	\$6,058.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	Texas Cr Park time allocation out of Area B Parks Fund
53200	Time Allocation from Other Services	SP205	Britannia Beach Dock	\$7,450.15	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	Britannia Beach dock time using Area D Amenity funds
53200	Time Allocation from Other Services	SP72	Anderson Lake Dock	\$1,297.99	\$0.00	\$1,644.03	\$2,542.60	(\$2,542.60)	\$0.00	Staff time on Anderson Lake dock recovered via Area C Amenity
Operating Expenses				\$36,924.31	\$61,350.00	\$4,040.89	\$25,870.57	\$35,479.43	\$67,619.00	161%
99996	Fixed Asset Increase	SP163	Seton Park Project	\$0.00	\$309,673.00	\$0.00	\$0.00	\$309,673.00	\$309,673.00	Seton Park using Area B CWF & \$10K Rural Dividend grant (2020 tenure app of \$250 in 50900)
99996	Fixed Asset Increase	SP204	Gates Lake Communit	\$0.00	\$61,610.00	\$0.00	\$0.00	\$61,610.00	\$61,610.00	Gates Lake Water well sampling
Capital Expenditures				\$0.00	\$371,283.00	\$0.00	\$0.00	\$371,283.00	\$371,283.00	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
53000	Transfer to Reserve	SP13	Tyax Mountain Resort	\$1.20	\$1.20	\$0.16	\$0.22	\$0.98	\$0.00	-100% Interest transferred to reserve
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$220.43	\$221.00	\$21.52	\$29.21	\$191.79	\$29.00	-1% Interest transferred to reserve
Transfer Expenses				\$221.63	\$222.20	\$21.68	\$29.43	\$192.77	\$29.00	-1%
50590	Depreciation/Amortization			(\$16,249.51)	(\$36,890.00)	\$0.00	(\$16,249.51)	(\$20,640.49)	(\$36,890.00)	127%
Non-Taxable Expenses (Depreciation)				(\$16,249.51)	(\$36,890.00)	\$0.00	(\$16,249.51)	(\$20,640.49)	(\$36,890.00)	127%
Total Expenses				\$20,896.43	\$395,965.20	\$4,062.57	\$9,650.49	\$386,314.71	\$402,041.00	287%
Surplus/ (Deficit)				\$1,453.98	\$0.00	\$1,870.19	\$1,843.39	(\$1,843.39)	\$0.00	
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04	\$5,111.04		\$5,111.04	
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Speci	\$3,798.67		\$3,798.67	\$3,798.67		\$3,798.67	
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Speci	\$3,798.67		\$3,798.67	\$3,798.67		\$3,798.67	
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Speci	\$3,798.66		\$3,798.66	\$3,798.66		\$0.00	
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30	\$4,558.30		\$4,558.30	
30030	Reserve - Electoral Areas Community Parks	SP13	Tyax Mountain Resort	\$139.28		\$139.44	\$139.50		\$139.50	
30111	Reserve - Electoral Area B Parks Fund			\$16,813.03		\$15,830.47	\$14,744.83		\$9,744.83	
30111	Reserve - Electoral Area B Parks Fund	SP78	Area B Parks Fund	\$2,722.35		\$2,743.87	\$2,751.56		\$2,780.56	
Reserves				\$40,740.00	\$39,779.12	\$38,701.23		\$29,931.57		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3000 - Electoral Areas Community Parks Service												
Revenues												
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$182.67	\$183.00	\$32.59	\$150.41	\$33.00	\$34.00	\$35.00	\$36.00	\$37.00
40220 Interest Earned on Investments SP13 Tyax Mountain Resort				\$1.20	\$1.20	\$0.22	\$0.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments SP78 Area B Parks Fund				\$220.43	\$221.00	\$29.21	\$191.79	\$29.00	\$30.00	\$31.00	\$32.00	\$33.00
Fees & Other Revenues				\$404.30	\$405.20	\$62.02	\$343.18	\$62.00	\$64.00	\$66.00	\$68.00	\$70.00
40960 Conditional Grants - Provincial Grants SP163 Seton Park Project				\$0.00	\$9,923.00	\$0.00	\$9,923.00	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00
				\$0.00	\$9,923.00	\$0.00	\$9,923.00	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available				\$1,771.31	\$1,454.00	\$1,453.98	\$0.02	\$1,843.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$1,771.31	\$1,454.00	\$1,453.98	\$0.02	\$1,843.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government				\$0.00	\$61,610.00	\$0.00	\$61,610.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government				\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government				\$1,590.00	\$3,000.00	\$2,667.53	\$332.47	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
43000 Transfers from Other Service CC1000 General Government				\$2,897.99	\$0.00	\$3,985.44	(\$3,985.44)	\$6,015.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government				\$500.00	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
43000 Transfers from Other Service CC1000 General Government				\$265.73	\$275.00	\$274.82	\$0.18	\$290.00	\$299.00	\$308.00	\$317.00	\$327.00
43000 Transfers from Other Service CC1000 General Government				\$7,450.15	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government				\$0.00	\$0.00	\$606.82	(\$606.82)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$3,798.00	\$0.00	\$3,798.00	\$3,798.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP163 Seton Park Project				\$1,412.07	\$5,000.00	\$2,068.20	\$2,931.80	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve SP194 Texas Creek Park				\$6,058.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$20,174.80	\$384,183.00	\$10,102.81	\$374,080.19	\$390,213.00	\$3,799.00	\$3,808.00	\$3,817.00	\$3,827.00
Total Revenues				\$22,350.41	\$395,965.20	\$11,618.81	\$384,346.39	\$402,041.00	\$3,863.00	\$3,874.00	\$3,885.00	\$3,897.00
Expenses												
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$34.00	\$35.00	\$36.00	\$37.00
50520 Consulting - Legal				\$0.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50590 Depreciation/Amortization				\$16,249.51	\$36,890.00	\$16,249.51	\$20,640.49	\$36,890.00	\$36,890.00	\$36,890.00	\$36,890.00	\$36,890.00
50600 Insurance SP72 Anderson Lake Dock				\$265.73	\$275.00	\$274.82	\$0.18	\$290.00	\$299.00	\$308.00	\$317.00	\$327.00
50605 Licenses & Permits SP72 Anderson Lake Dock				\$500.00	\$500.00	\$500.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
50650 Operating Supplies - Other SP72 Anderson Lake Dock				\$0.00	\$0.00	\$392.84	(\$392.84)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance SP72 Anderson Lake Dock				\$3,190.00	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
50670 Service / Site Maintenance SP72 Anderson Lake Dock				\$0.00	\$0.00	\$3,592.60	(\$3,592.60)	\$6,015.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects				\$0.00	\$3,798.00	\$0.00	\$3,798.00	\$3,798.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects SP163 Seton Park Project				\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services CC3000 Electoral Areas Comm				\$0.00	\$137.00	\$0.00	\$137.00	\$376.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services SP163 Seton Park Project				\$1,412.07	\$5,000.00	\$2,068.20	\$2,931.80	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services SP194 Texas Creek Park				\$6,058.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services SP205 Britannia Beach Dock				\$7,450.15	\$10,000.00	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services SP72 Anderson Lake Dock				\$1,297.99	\$0.00	\$2,667.53	(\$2,667.53)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$36,924.31	\$61,350.00	\$25,995.50	\$35,354.50	\$67,619.00	\$40,723.00	\$40,733.00	\$40,743.00	\$40,754.00
99996 Fixed Asset Increase SP163 Seton Park Project				\$0.00	\$309,673.00	\$0.00	\$309,673.00	\$309,673.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3000 - Electoral Areas Community Parks Service												
99996	Fixed Asset Increase	SP204	Gates Lake Communit	\$0.00	\$61,610.00	\$0.00	\$61,610.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$371,283.00	\$0.00	\$371,283.00	\$371,283.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP13	Tyax Mountain Resort	\$1.20	\$1.20	\$0.22	\$0.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$220.43	\$221.00	\$29.21	\$191.79	\$29.00	\$30.00	\$31.00	\$32.00	\$33.00
Transfer Expenses				\$221.63	\$222.20	\$29.43	\$192.77	\$29.00	\$30.00	\$31.00	\$32.00	\$33.00
50590	Depreciation/Amortization			(\$16,249.51)	(\$36,890.00)	(\$16,249.51)	(\$20,640.49)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)
Non-Taxable Expenses (Depreciation)				(\$16,249.51)	(\$36,890.00)	(\$16,249.51)	(\$20,640.49)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)
Total Expenses				\$20,896.43	\$395,965.20	\$9,775.42	\$386,189.78	\$402,041.00	\$3,863.00	\$3,874.00	\$3,885.00	\$3,897.00
Surplus/ (Deficit)				\$1,453.98	\$0.00	\$1,843.39	(\$1,843.39)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04		\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04	\$5,111.04
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Speci	\$3,798.67		\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Speci	\$3,798.67		\$3,798.67		\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67	\$3,798.67
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Speci	\$3,798.66		\$3,798.66		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30		\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30	\$4,558.30
30030	Reserve - Electoral Areas Community Parks	SP13	Tyax Mountain Resort	\$139.28		\$139.50		\$139.50	\$139.50	\$139.50	\$139.50	\$139.50
30111	Reserve - Electoral Area B Parks Fund			\$16,813.03		\$14,744.83		\$9,744.83	\$9,744.83	\$9,744.83	\$9,744.83	\$9,744.83
30111	Reserve - Electoral Area B Parks Fund	SP78	Area B Parks Fund	\$2,722.35		\$2,751.56		\$2,780.56	\$2,810.56	\$2,841.56	\$2,873.56	\$2,906.56
Reserves				\$40,740.00		\$38,701.23		\$29,931.57	\$29,961.57	\$29,992.57	\$30,024.57	\$30,057.57

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Britannia Beach Parks and Trails

3001

40000	3001	Requisition	67,053	94,778	94,778	94,778	94,778	94,778
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

BRITANNIA BEACH PARKS & TRAILS	25,616,440	67,053	94,778	94,778	94,778	94,778	94,778	94,778
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TOTAL	25,616,440	67,053	94,778	94,778	94,778	94,778	94,778	94,778
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Requisition maximums	
Dollar Maximum	\$ 75,000
Tax Rate	0.4593 \$ 116,932

Est. Residential Tax Rate /1,000	0.3294	0.3700	0.3700	0.3700	0.3700	0.3700
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Jurisdiction	Bylaw 952/1538
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for community parks and trails within the Britannia Beach area.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3001 - Britannia Beach Parks and Trails										
Revenues										
40000	Requisition		\$61,098.00	\$67,053.00	\$67,053.00	\$67,053.00	\$0.00	\$94,778.00	41%	
Requisitions			\$61,098.00	\$67,053.00	\$67,053.00	\$67,053.00	\$0.00	\$94,778.00	41%	
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments		\$506.06	\$520.00	\$68.50	\$94.61	\$425.39	\$95.00	0%	Interest earned on reserve balances
Fees & Other Revenues			\$506.06	\$520.00	\$68.50	\$94.61	\$425.39	\$95.00	0%	
40705	Donations & Other Contributions		\$0.00	\$0.00	\$250.00	\$2,750.00	(\$2,750.00)	\$2,500.00	-9%	Playground donations
Grants			\$0.00	\$0.00	\$250.00	\$2,750.00	(\$2,750.00)	\$2,500.00	-9%	
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available		(\$1,803.92)	\$2,538.00	(\$1,441.66)	(\$1,441.66)	\$3,979.66	(\$17,686.00)	1127%	
Surplus Deficit Prior Year			(\$1,803.92)	\$2,538.00	(\$1,441.66)	(\$1,441.66)	\$3,979.66	(\$17,686.00)	1127%	
43000	Transfers from Other Service	CC1000	\$1,400.00	\$220,000.00	\$450.00	\$55,984.99	\$164,015.01	\$164,015.00	193%	Transfer from Area D Gas Tax CWF
43000	Transfers from Other Service	CC1000	\$82.34	\$100.00	\$0.00	\$856.56	(\$756.56)	\$0.00		COVID19 Restart grant for costs and interest loss
43000	Transfers from Other Service	CC2904	\$0.00	\$15,900.00	\$0.00	\$15,900.00	\$0.00	\$0.00		Area D Select funds for Remedial planting project
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Transfer from operational surplus reserve due to deficit
Transfer Revenue			\$1,482.34	\$236,000.00	\$450.00	\$72,741.55	\$163,258.45	\$169,015.00	132%	
Total Revenues			\$61,282.48	\$306,111.00	\$66,379.84	\$141,197.50	\$164,913.50	\$248,702.00	1292%	
Expenses										
50180	Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00		
50190	Advertising		\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$200.00		
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50580	Contracted Services		\$43,670.41	\$46,000.00	\$45,098.32	\$54,851.65	(\$8,851.65)	\$48,000.00	-12%	Landscaping & trail work, 2021 includes \$7,150 late invoices for 2020
50590	Depreciation/Amortization		\$0.00	\$3,333.00	\$0.00	\$0.00	\$3,333.00	\$12,000.00		
50600	Insurance		\$98.57	\$153.00	\$53.25	\$53.25	\$99.75	\$110.00	107%	
50605	Licenses & Permits		\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$200.00		
50650	Operating Supplies - Other		\$312.03	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		Signs and other supplies
50650	Operating Supplies - Other	SP214	\$82.34	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00		Supplies recovered via Covid19 restart grant
50670	Service / Site Maintenance		\$0.00	\$900.00	\$0.00	\$860.42	\$39.58	\$500.00	-42%	
50690	Utilities - Hydro		\$0.00	\$1,388.00	\$1,005.57	\$1,341.96	\$46.04	\$1,400.00	4%	Trail lighting
50900	Special Projects	SP227	\$1,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP243	\$0.00	\$15,900.00	\$15,911.00	\$15,911.00	(\$11.00)	\$0.00	-100%	Remedial planting project using Area D Select Funds
53200	Time Allocation from Other Services	CC3001	\$16,430.81	\$18,000.00	\$18,026.94	\$20,566.39	(\$2,566.39)	\$21,400.00	4%	Staff time spent on service
53200	Time Allocation from Other Services	SP245	\$0.00	\$0.00	\$4,134.94	\$6,477.75	(\$6,477.75)	\$6,740.00	4%	Staff time spent on playground replacement
Operating Expenses			\$62,244.16	\$86,474.00	\$84,480.02	\$100,312.42	(\$13,838.42)	\$91,350.00	-9%	
99996	Fixed Asset Increase	SP245	\$0.00	\$220,000.00	\$450.00	\$55,984.99	\$164,015.01	\$169,265.00	202%	New BB Playground using Area D CWF & donations
Capital Expenditures			\$0.00	\$220,000.00	\$450.00	\$55,984.99	\$164,015.01	\$169,265.00	202%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$479.98	\$470.00	\$62.33	\$86.09	\$383.91	\$87.00	1%	Transfer interest earned on capital reserve
53000	Transfer to Reserve	SP94	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$0.00	\$0.00	-100%	Transfer to Operational Surplus reserve
Transfer Expenses			\$479.98	\$2,970.00	\$2,562.33	\$2,586.09	\$383.91	\$87.00	-97%	
50590	Depreciation/Amortization		\$0.00	(\$3,333.00)	\$0.00	\$0.00	(\$3,333.00)	(\$12,000.00)		

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3001 - Britannia Beach Parks and Trails								
Non-Taxable Expenses (Depreciation)	\$0.00	(\$3,333.00)	\$0.00	\$0.00	(\$3,333.00)	(\$12,000.00)		
Total Expenses	\$62,724.14	\$306,111.00	\$87,492.35	\$158,883.50	\$147,227.50	\$248,702.00	97%	
Surplus/ (Deficit)	(\$1,441.66)	\$0.00	(\$21,112.51)	(\$17,686.00)	\$17,686.00	\$0.00		
30000 Reserve - Capital Works and Equipment	\$55,604.55		\$55,666.88	\$55,690.64		\$55,777.64		
30999 Operational Surplus reserve	\$3,008.00		\$5,508.00	\$5,508.00		\$508.00		
Reserves	\$58,612.55		\$61,174.88	\$61,198.64		\$56,285.64		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3001 - Britannia Beach Parks and Trails											
Revenues											
40000	Requisition		\$61,098.00	\$67,053.00	\$67,053.00	\$0.00	\$94,778.00	\$94,778.00	\$94,778.00	\$94,778.00	\$94,778.00
Requisitions			\$61,098.00	\$67,053.00	\$67,053.00	\$0.00	\$94,778.00	\$94,778.00	\$94,778.00	\$94,778.00	\$94,778.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$506.06	\$520.00	\$94.61	\$425.39	\$95.00	\$103.00	\$109.00	\$113.00	\$114.00
Fees & Other Revenues			\$506.06	\$520.00	\$94.61	\$425.39	\$95.00	\$103.00	\$109.00	\$113.00	\$114.00
40705	Donations & Other Contributions		\$0.00	\$0.00	\$2,750.00	(\$2,750.00)	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			\$0.00	\$0.00	\$2,750.00	(\$2,750.00)	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		(\$1,803.92)	\$2,538.00	(\$1,441.66)	\$3,979.66	(\$17,686.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$1,803.92)	\$2,538.00	(\$1,441.66)	\$3,979.66	(\$17,686.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$1,400.00	\$220,000.00	\$55,984.99	\$164,015.01	\$164,015.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$82.34	\$100.00	\$856.56	(\$756.56)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2904	\$0.00	\$15,900.00	\$15,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$1,482.34	\$236,000.00	\$72,741.55	\$163,258.45	\$169,015.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$61,282.48	\$306,111.00	\$141,197.50	\$164,913.50	\$248,702.00	\$94,881.00	\$94,887.00	\$94,891.00	\$94,892.00
Expenses											
50180	Travel		\$0.00	\$50.00	\$0.00	\$50.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50190	Advertising		\$0.00	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$43,670.41	\$46,000.00	\$54,851.65	(\$8,851.65)	\$48,000.00	\$49,440.00	\$50,923.00	\$52,451.00	\$54,025.00
50590	Depreciation/Amortization		\$0.00	\$3,333.00	\$0.00	\$3,333.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
50600	Insurance		\$98.57	\$153.00	\$53.25	\$99.75	\$110.00	\$113.00	\$116.00	\$119.00	\$123.00
50605	Licenses & Permits		\$0.00	\$200.00	\$0.00	\$200.00	\$200.00	\$800.00	\$824.00	\$849.00	\$874.00
50650	Operating Supplies - Other		\$312.03	\$0.00	\$0.00	\$0.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50650	Operating Supplies - Other	SP214	\$82.34	\$100.00	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance		\$0.00	\$900.00	\$860.42	\$39.58	\$500.00	\$3,500.00	\$3,605.00	\$3,713.00	\$3,824.00
50690	Utilities - Hydro		\$0.00	\$1,388.00	\$1,341.96	\$46.04	\$1,400.00	\$1,442.00	\$1,485.00	\$1,530.00	\$1,576.00
50900	Special Projects	SP227	\$1,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP243	\$0.00	\$15,900.00	\$15,911.00	(\$11.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3001	\$16,430.81	\$18,000.00	\$20,566.39	(\$2,566.39)	\$21,400.00	\$30,000.00	\$30,900.00	\$31,827.00	\$32,782.00
53200	Time Allocation from Other Services	SP245	\$0.00	\$0.00	\$6,477.75	(\$6,477.75)	\$6,740.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$62,244.16	\$86,474.00	\$100,312.42	(\$13,838.42)	\$91,350.00	\$98,112.00	\$100,687.00	\$103,341.00	\$106,074.00
99996	Fixed Asset Increase	SP245	\$0.00	\$220,000.00	\$55,984.99	\$164,015.01	\$169,265.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$220,000.00	\$55,984.99	\$164,015.01	\$169,265.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$479.98	\$470.00	\$86.09	\$383.91	\$87.00	\$8,769.00	\$6,200.00	\$3,550.00	\$818.00
53000	Transfer to Reserve	SP94	\$0.00	\$2,500.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$479.98	\$2,970.00	\$2,586.09	\$383.91	\$87.00	\$8,769.00	\$6,200.00	\$3,550.00	\$818.00
50590	Depreciation/Amortization		\$0.00	(\$3,333.00)	\$0.00	(\$3,333.00)	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)
Non-Taxable Expenses (Depreciation)			\$0.00	(\$3,333.00)	\$0.00	(\$3,333.00)	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3001 - Britannia Beach Parks and Trails									
Total Expenses	\$62,724.14	\$306,111.00	\$158,883.50	\$147,227.50	\$248,702.00	\$94,881.00	\$94,887.00	\$94,891.00	\$94,892.00
Surplus/ (Deficit)	(\$1,441.66)	\$0.00	(\$17,686.00)	\$17,686.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$55,604.55		\$55,690.64		\$55,777.64	\$64,546.64	\$70,746.64	\$74,296.64	\$75,114.64
30999 Operational Surplus reserve	\$3,008.00		\$5,508.00		\$5,508.00	\$5,508.00	\$5,508.00	\$5,508.00	\$5,508.00
Reserves	\$58,612.55		\$61,198.64		\$61,285.64	\$70,054.64	\$76,254.64	\$79,804.64	\$80,622.64

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Furry Creek Open Spaces

3002

40000 3002 Requisition

78,316 81,313 86,103 88,434 90,836 93,310

REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

FURRY CREEK OPEN SPACES

26,502,537

78,316 81,313 86,103 88,434 90,836 93,310

TOTAL

26,502,537

78,316 81,313 86,103 88,434 90,836 93,310

Requisition maximums

Dollar Maximum	\$	58,017
Tax Rate	0.4112	\$ 107,824

Est. Residential Tax Rate /1,000

0.3469 0.3068 0.3249 0.3337 0.3427 0.3521

Jurisdiction	Bylaw 977, 1455, 1513
Debt Issue #	none
Basis of Apportionment	Gen Land Only (Mun)/Hosp Land Only

Service Mandate

This service provides for the maintaining of public open spaces within the Furry Creek area.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3002 - Furry Creek Open Spaces											
Revenues											
40000	Requisition			\$78,316.00	\$78,316.00	\$78,316.00	\$78,316.00	\$0.00	\$81,313.00	4%	
Requisitions				\$78,316.00	\$78,316.00	\$78,316.00	\$78,316.00	\$0.00	\$81,313.00	4%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$577.91	\$581.00	\$73.74	\$102.31	\$478.69	\$110.00	8%	Interest earned on reserve balances
Fees & Other Revenues				\$577.91	\$581.00	\$73.74	\$102.31	\$478.69	\$110.00	8%	
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available			(\$14,341.26)	\$11,587.00	\$11,586.92	\$11,586.92	\$0.08	\$18,253.00	58%	
Surplus Deficit Prior Year				(\$14,341.26)	\$11,587.00	\$11,586.92	\$11,586.92	\$0.08	\$18,253.00	58%	
43000	Transfers from Other Service	CC1000	General Government	\$1,331.59	\$0.00	\$0.00	\$864.89	(\$864.89)	\$0.00		COVID19 restart grant for costs (SP214) & interest loss
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	-100%	Area D Amenity for the viewing platform renovation
44000	Transfer from Reserve			\$0.00	\$10,000.00	\$2,000.00	\$2,000.00	\$8,000.00	\$0.00	-100%	Viewing platform renovation from capital reserve
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$4,198.00	\$0.00	\$0.00	\$4,198.00	\$0.00		Transfer from operational surplus reserve, as needed
Transfer Revenue				\$1,331.59	\$54,198.00	\$42,000.00	\$42,864.89	\$11,333.11	\$0.00	-100%	
Total Revenues				\$65,884.24	\$144,682.00	\$131,976.66	\$132,870.12	\$11,811.88	\$99,676.00	-31%	
Expenses											
50180	Travel			\$186.44	\$200.00	\$0.00	\$0.00	\$200.00	\$200.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,200.00		
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Re	\$162.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Social distancing signs via COVID19 restart grant
50650	Operating Supplies - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		Signs
50670	Service / Site Maintenance			\$25,197.61	\$59,306.00	\$42,664.90	\$48,813.00	\$10,493.00	\$65,726.00	35%	Landscaping & trail maintenance
50670	Service / Site Maintenance			\$0.00	\$12,616.00	\$0.00	\$0.00	\$12,616.00	\$0.00		Landscaping upgrades
50670	Service / Site Maintenance	SP214	2020/2021 Covid19 Re	\$1,168.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Barricades via COVID19 restart grant
53200	Time Allocation from Other Services	CC3002	Furry Creek Open Spa	\$27,026.58	\$22,000.00	\$19,280.67	\$23,500.49	(\$1,500.49)	\$25,000.00	6%	Staff time spent on service high
Operating Expenses				\$53,992.22	\$94,372.00	\$62,195.57	\$72,563.49	\$21,808.51	\$95,876.00	32%	
99996	Fixed Asset Increase			\$0.00	\$50,000.00	\$42,000.00	\$42,000.00	\$8,000.00	\$0.00	-100%	Viewing platform renovation
Capital Expenditures				\$0.00	\$50,000.00	\$42,000.00	\$42,000.00	\$8,000.00	\$0.00	-100%	
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve			\$305.10	\$310.00	\$38.49	\$53.64	\$256.36	\$8,000.00	14814%	Transfer interest earned on capital reserve
Transfer Expenses				\$305.10	\$310.00	\$38.49	\$53.64	\$256.36	\$8,000.00	14814%	
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$4,200.00)		
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$4,200.00)		
Total Expenses				\$54,297.32	\$144,682.00	\$104,234.06	\$114,617.13	\$30,064.87	\$99,676.00	14746%	
Surplus/ (Deficit)				\$11,586.92	\$0.00	\$27,742.60	\$18,252.99	(\$18,252.99)	\$0.00		
30000	Reserve - Capital Works and Equipment			\$35,345.18		\$33,383.67	\$33,393.98		\$41,393.98		
30999	Operational Surplus reserve			\$31,461.27		\$31,461.27	\$31,461.27		\$31,461.27		
Reserves				\$66,806.45		\$64,844.94	\$64,855.25		\$72,855.25		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3002 - Furry Creek Open Spaces												
Revenues												
40000	Requisition			\$78,316.00	\$78,316.00	\$78,316.00	\$0.00	\$81,313.00	\$86,103.00	\$88,434.00	\$90,836.00	\$93,310.00
Requisitions				\$78,316.00	\$78,316.00	\$78,316.00	\$0.00	\$81,313.00	\$86,103.00	\$88,434.00	\$90,836.00	\$93,310.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments			\$577.91	\$581.00	\$102.31	\$478.69	\$110.00	\$118.00	\$126.00	\$134.00	\$142.00
Fees & Other Revenues				\$577.91	\$581.00	\$102.31	\$478.69	\$110.00	\$118.00	\$126.00	\$134.00	\$142.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available			(\$14,341.26)	\$11,587.00	\$11,586.92	\$0.08	\$18,253.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				(\$14,341.26)	\$11,587.00	\$11,586.92	\$0.08	\$18,253.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$1,331.59	\$0.00	\$864.89	(\$864.89)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government	\$0.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$10,000.00	\$2,000.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$4,198.00	\$0.00	\$4,198.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$1,331.59	\$54,198.00	\$42,864.89	\$11,333.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$65,884.24	\$144,682.00	\$132,870.12	\$11,811.88	\$99,676.00	\$86,221.00	\$88,560.00	\$90,970.00	\$93,452.00
Expenses												
50180	Travel			\$186.44	\$200.00	\$0.00	\$200.00	\$200.00	\$206.00	\$212.00	\$218.00	\$225.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Re	\$162.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50670	Service / Site Maintenance			\$25,197.61	\$59,306.00	\$48,813.00	\$10,493.00	\$65,726.00	\$56,650.00	\$58,350.00	\$60,101.00	\$61,904.00
50670	Service / Site Maintenance			\$0.00	\$12,616.00	\$0.00	\$12,616.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance	SP214	2020/2021 Covid19 Re	\$1,168.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3002	Furry Creek Open Spa	\$27,026.58	\$22,000.00	\$23,500.49	(\$1,500.49)	\$25,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
Operating Expenses				\$53,992.22	\$94,372.00	\$72,563.49	\$21,808.51	\$95,876.00	\$82,421.00	\$84,760.00	\$87,170.00	\$89,652.00
99996	Fixed Asset Increase			\$0.00	\$50,000.00	\$42,000.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures				\$0.00	\$50,000.00	\$42,000.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$305.10	\$310.00	\$53.64	\$256.36	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
Transfer Expenses				\$305.10	\$310.00	\$53.64	\$256.36	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
50590	Depreciation/Amortization			\$0.00	\$0.00	\$0.00	\$0.00	(\$4,200.00)	(\$4,200.00)	(\$4,200.00)	(\$4,200.00)	(\$4,200.00)
Non-Taxable Expenses (Depreciation)				\$0.00	\$0.00	\$0.00	\$0.00	(\$4,200.00)	(\$4,200.00)	(\$4,200.00)	(\$4,200.00)	(\$4,200.00)
Total Expenses				\$54,297.32	\$144,682.00	\$114,617.13	\$30,064.87	\$99,676.00	\$86,221.00	\$88,560.00	\$90,970.00	\$93,452.00
Surplus/ (Deficit)				\$11,586.92	\$0.00	\$18,252.99	(\$18,252.99)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000	Reserve - Capital Works and Equipment			\$35,345.18		\$33,393.98		\$41,393.98	\$49,393.98	\$57,393.98	\$65,393.98	\$73,393.98
30999	Operational Surplus reserve			\$31,461.27		\$31,461.27		\$31,461.27	\$31,461.27	\$31,461.27	\$31,461.27	\$31,461.27
Reserves				\$66,806.45		\$64,855.25		\$72,855.25	\$80,855.25	\$88,855.25	\$96,855.25	\$104,855.25

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Pemberton Valley Recreational Trails Service 3003

40000	3003	Requisition	62,500	62,500	78,125	78,125	78,125	78,125
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REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

PEMBERTON VLLY REC TRL	36,895,117	11,132	11,800	14,750	14,750	14,750	14,750
VILLAGE OF PEMBERTON	158,529,507	51,368	50,700	63,375	63,375	63,375	63,375

Requisition maximums	TOTAL	195,424,624	62,500	62,500	78,125	78,125	78,125	78,125
Dollar Maximum	\$ 62,500							
Tax Rate	none	Est. Residential Tax rate /1,000	0.0397	0.0320	0.0400	0.0400	0.0400	0.0400

Jurisdiction	Bylaw 1035/1565
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides for the servicing of recreational trails within the Village of Pemberton and the portion of Electoral Area C known as the Pemberton Valley.

Items of Significance

Requisition remains flat to 2021 (at current maximum requisition so no opportunity to increase until 2023).
5-yr plan included shows a requisition increase in 2023 which follows the allowed maximum requisition increase (without getting Inspector approval) of 25% in 5 years.
2021 amount to PVTA is proposed at \$20,000.
New project Riverside Skem'em North expense up'd to \$3,512, using \$2,000 Capital reserve fund.

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3003 - Pemberton Valley Recreational Trails Service											
Revenues											
40000	Requisition			\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$0.00	\$62,500.00	0%	
Requisitions				\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$0.00	\$62,500.00	0%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$48.13	\$48.00	\$6.22	\$8.59	\$39.41	\$5.00	-42%	
Fees & Other Revenues				\$48.13	\$48.00	\$6.22	\$8.59	\$39.41	\$5.00	-42%	
40705	Donations & Other Contributions			\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$12,000.00		General Select for the Gravitron Trail; Bd Res Feb 2021; will transfer as expenses incurred
40960	Conditional Grants - Provincial Grants			\$0.00	\$412,563.00	\$0.00	\$0.00	\$412,563.00	\$0.00		2021 Was Potential grant / donations needed to complete Riverside Skem'em North side project
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit - Available			(\$10,239.56)	(\$10,021.00)	(\$10,021.11)	(\$10,021.11)	\$0.11	\$113.00	-101%	
Surplus Deficit Prior Year				(\$10,239.56)	(\$10,021.00)	(\$10,021.11)	(\$10,021.11)	\$0.11	\$113.00	-101%	
43000	Transfers from Other Service	CC1000	General Government	\$95.54	\$0.00	\$0.00	\$75.32	(\$75.32)	\$0.00	-100%	Transfer from COVID19 Restart grant
44000	Transfer from Reserve			\$0.00	\$3,399.00	\$0.00	\$0.00	\$3,399.00	\$500.00	#DIV/0!	Transfer from capital reserve as partial offset of fixed assets (99996)
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$2,151.00	\$0.00	\$2,150.75	\$0.25	\$0.00	-100%	Transfer from surplus reserve
Transfer Revenue				\$95.54	\$5,550.00	\$0.00	\$2,226.07	\$3,323.93	\$500.00	-78%	
Total Revenues				\$52,404.11	\$482,640.00	\$52,485.11	\$54,713.55	\$427,926.45	\$75,118.00	-220%	
Expenses											
50180	Travel			\$35.40	\$40.00	\$0.00	\$0.00	\$40.00	\$40.00		
50190	Advertising			\$360.40	\$0.00	\$0.00	\$0.00	\$0.00	\$1,200.00		Riverside North advertising
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50590	Depreciation/Amortization			\$7,378.73	\$9,481.00	\$0.00	\$7,378.73	\$2,102.27	\$9,481.00	28%	Posted at year-end
50605	Licenses & Permits			\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$350.00		Riverside North tenure application
50610	Miscellaneous Operating Cost			\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$100.00		
50650	Operating Supplies - Other			\$346.99	\$2,500.00	\$128.40	\$128.40	\$2,371.60	\$500.00	289%	Signs & supplies
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Res	\$95.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		2020 is Barricade for Covid-19 Response
50670	Service / Site Maintenance			\$1,607.50	\$2,000.00	\$460.00	\$460.00	\$1,540.00	\$6,500.00	1313%	Trail maintenance
50670	Service / Site Maintenance	SP69	Riverside Park Manag	\$6,092.48	\$3,200.00	\$0.00	\$3,000.00	\$200.00	\$1,500.00	-50%	Bioblitz species list & report
50900	Special Projects			\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$12,000.00		Gravitron Trail project; Bd Res Feb 2021
50900	Special Projects	CC3003	Pemberton Valley Rec	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$20,000.00	0%	Core funding to PVTA
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Rec	\$17,169.45	\$19,000.00	\$20,319.12	\$26,541.40	(\$7,541.40)	\$29,166.00	10%	Staff time spent on service
53200	Time Allocation from Other Services	SP148	Pemberton Valley Trai	\$8,847.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP224	Clover Road Extension	\$855.12	\$0.00	\$1,432.90	\$1,365.79	(\$1,365.79)	\$0.00	-100%	Staff time spent on project
53200	Time Allocation from Other Services	SP238	Blacktail Meadows	\$0.00	\$0.00	\$552.69	\$721.92	(\$721.92)	\$0.00	-100%	Staff time spent on project
53200	Time Allocation from Other Services	SP69	Riverside Park Manag	\$2,914.67	\$1,750.00	\$272.54	\$2,132.87	(\$382.87)	\$0.00	-100%	Staff time spent on project
Operating Expenses				\$66,203.95	\$70,321.00	\$23,415.65	\$61,979.11	\$8,341.89	\$81,087.00	31%	
99996	Fixed Asset Increase	SP224	Clover Road Extension	\$3,600.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00		Was Clover Road Extension Trail
99996	Fixed Asset Increase			\$0.00	\$20,800.00	\$0.00	\$0.00	\$20,800.00	\$3,512.00		Riverside Skemem north side project costs
99996	Fixed Asset Increase			\$0.00	\$400,000.00	\$0.00	\$0.00	\$400,000.00	\$0.00		Was potential Riverside Skem'em North side private property acquisition

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3003 - Pemberton Valley Recreational Trails Service								
Capital Expenditures	\$3,600.00	\$421,800.00	\$0.00	\$0.00	\$421,800.00	\$3,512.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50590 Depreciation/Amortization	(\$7,378.73)	(\$9,481.00)	\$0.00	(\$7,378.73)	(\$2,102.27)	(\$9,481.00)	28%	
Non-Taxable Expenses (Depreciation)	(\$7,378.73)	(\$9,481.00)	\$0.00	(\$7,378.73)	(\$2,102.27)	(\$9,481.00)	28%	
Total Expenses	\$62,425.22	\$482,640.00	\$23,415.65	\$54,600.38	\$428,039.62	\$75,118.00	59%	
Surplus/ (Deficit)	(\$10,021.11)	\$0.00	\$29,069.46	\$113.17	(\$113.17)	\$0.00		
30000 Reserve - Capital Works and Equipment	\$3,399.30		\$3,399.30	\$3,399.30		\$2,899.30		
30999 Operational Surplus reserve	\$2,150.75		\$2,150.75	\$2,150.75		\$0.00		
Reserves	\$5,550.05		\$5,550.05	\$5,550.05		\$2,899.30		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3003 - Pemberton Valley Recreational Trails Service											
Revenues											
40000	Requisition		\$62,500.00	\$62,500.00	\$62,500.00	\$0.00	\$62,500.00	\$78,125.00	\$78,125.00	\$78,125.00	\$78,125.00
Requisitions			\$62,500.00	\$62,500.00	\$62,500.00	\$0.00	\$62,500.00	\$78,125.00	\$78,125.00	\$78,125.00	\$78,125.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments		\$48.13	\$48.00	\$8.59	\$39.41	\$5.00	\$10.00	\$15.00	\$20.00	\$25.00
Fees & Other Revenues			\$48.13	\$48.00	\$8.59	\$39.41	\$5.00	\$10.00	\$15.00	\$20.00	\$25.00
40705	Donations & Other Contributions		\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Provincial		\$0.00	\$412,563.00	\$0.00	\$412,563.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			\$0.00	\$424,563.00	\$0.00	\$424,563.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available		(\$10,239.56)	(\$10,021.00)	(\$10,021.11)	\$0.11	\$113.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			(\$10,239.56)	(\$10,021.00)	(\$10,021.11)	\$0.11	\$113.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$95.54	\$0.00	\$75.32	(\$75.32)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$3,399.00	\$0.00	\$3,399.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	\$0.00	\$2,151.00	\$2,150.75	\$0.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$95.54	\$5,550.00	\$2,226.07	\$3,323.93	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues			\$52,404.11	\$482,640.00	\$54,713.55	\$427,926.45	\$75,118.00	\$78,135.00	\$78,140.00	\$78,145.00	\$78,150.00
Expenses											
50180	Travel		\$35.40	\$40.00	\$0.00	\$40.00	\$40.00	\$41.00	\$42.00	\$43.00	\$44.00
50190	Advertising		\$360.40	\$0.00	\$0.00	\$0.00	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590	Depreciation/Amortization		\$7,378.73	\$9,481.00	\$7,378.73	\$2,102.27	\$9,481.00	\$9,481.00	\$9,481.00	\$9,481.00	\$9,481.00
50605	Licenses & Permits		\$250.00	\$0.00	\$0.00	\$0.00	\$350.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Miscellaneous Operating Cost		\$0.00	\$100.00	\$0.00	\$100.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50650	Operating Supplies - Other		\$346.99	\$2,500.00	\$128.40	\$2,371.60	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50650	Operating Supplies - Other	SP214	\$95.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance		\$1,607.50	\$2,000.00	\$460.00	\$1,540.00	\$6,500.00	\$6,695.00	\$6,896.00	\$7,103.00	\$7,316.00
50670	Service / Site Maintenance	SP69	\$6,092.48	\$3,200.00	\$3,000.00	\$200.00	\$1,500.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50900	Special Projects		\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC3003	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
53200	Time Allocation from Other Services	CC3003	\$17,169.45	\$19,000.00	\$26,541.40	(\$7,541.40)	\$29,166.00	\$30,021.00	\$30,922.00	\$31,850.00	\$32,806.00
53200	Time Allocation from Other Services	SP148	\$8,847.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP224	\$855.12	\$0.00	\$1,365.79	(\$1,365.79)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP238	\$0.00	\$0.00	\$721.92	(\$721.92)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP69	\$2,914.67	\$1,750.00	\$2,132.87	(\$382.87)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$66,203.95	\$70,321.00	\$61,979.11	\$8,341.89	\$81,087.00	\$72,032.00	\$73,901.00	\$75,826.00	\$77,808.00
99996	Fixed Asset Increase	SP224	\$3,600.00	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$20,800.00	\$0.00	\$20,800.00	\$3,512.00	\$15,584.00	\$8,720.00	\$6,800.00	\$4,823.00
99996	Fixed Asset Increase		\$0.00	\$400,000.00	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$3,600.00	\$421,800.00	\$0.00	\$421,800.00	\$3,512.00	\$15,584.00	\$8,720.00	\$6,800.00	\$4,823.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan	Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3003 - Pemberton Valley Recreational Trails Service									
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00
50590 Depreciation/Amortization	(\$7,378.73)	(\$9,481.00)	(\$7,378.73)	(\$2,102.27)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)
Non-Taxable Expenses (Depreciation)	(\$7,378.73)	(\$9,481.00)	(\$7,378.73)	(\$2,102.27)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)
Total Expenses	\$62,425.22	\$482,640.00	\$54,600.38	\$428,039.62	\$75,118.00	\$78,135.00	\$78,140.00	\$78,145.00	\$78,150.00
Surplus/ (Deficit)	(\$10,021.11)	\$0.00	\$113.17	(\$113.17)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$3,399.30		\$3,399.30		\$2,899.30	\$2,899.30	\$7,899.30	\$12,899.30	\$17,899.30
30999 Operational Surplus reserve	\$2,150.75		\$2,150.75		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves	\$5,550.05		\$5,550.05		\$2,899.30	\$2,899.30	\$7,899.30	\$12,899.30	\$17,899.30

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Sea to Sky Trails

3004

40000 3004	Requisition	150,000	150,000	150,000	150,000	150,000	150,000
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

DISTRICT OF SQUAMISH	1,381,227,723	42,653	45,470	45,470	45,470	45,470	45,470
RESORT MUNICIPALITY OF WHISTLER	2,685,536,147	90,778	88,408	88,408	88,408	88,408	88,408
VILLAGE OF PEMBERTON	158,529,507	5,316	5,219	5,219	5,219	5,219	5,219
ELECTORAL AREA C	164,168,517	5,621	5,404	5,404	5,404	5,404	5,404
ELECTORAL AREA D	167,033,331	5,632	5,499	5,499	5,499	5,499	5,499

Requisition maximums	TOTAL	4,556,495,225	150,000	150,000	150,000	150,000	150,000	150,000
Dollar Maximum	\$ 150,000							
Tax Rate	Est. Residential Tax rate /1,000	0.0041	0.0033	0.0033	0.0033	0.0033	0.0033	

Jurisdiction	Bylaw 1006
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides regional trails for recreational purposes within the Sea to Sky Corridor, being generally Electoral Area C, D, the Village of Pemberton, Resort Municipality of Whistler and District of Squamish.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3004 - Sea to Sky Trails											
Revenues											
40000 Requisition				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	0%	
Requisitions				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	0%	
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments				\$2,186.73	\$1,770.00	\$332.04	\$458.49	\$1,311.51	\$452.00	-1%	Interest earned on reserve balance
Fees & Other Revenues				\$2,186.73	\$1,770.00	\$332.04	\$458.49	\$1,311.51	\$452.00	-1%	
40960 Conditional Grants - Provincial				\$0.00	\$0.00	\$881.12	\$2,000.00	(\$2,000.00)	\$0.00	-100%	TCT Grant for signs for Rock Garden Trail signage
40960 Conditional Grants - Provincial				\$0.00	\$0.00	\$0.00	\$0.00		\$363,000.00		Sea to Sky Trail Gord's Garden to Nairn -potential grant
40990 Conditional Grants - Non Governmental				\$87,526.60	\$12,610.00	\$10,425.00	\$9,823.44	\$2,786.56	\$5,212.00	-47%	Trans Canada Trail grant for SP141 Rock Garden Trail (Grant covers 34.75% to a maximum of \$142,460)
Grants				\$87,526.60	\$12,610.00	\$11,306.12	\$11,823.44	\$786.56	\$368,212.00	3014%	
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available				\$252,047.35	\$140,882.00	\$141,878.25	\$141,878.25	(\$996.25)	\$164,607.00	16%	
Surplus Deficit Prior Year				\$252,047.35	\$140,882.00	\$141,878.25	\$141,878.25	(\$996.25)	\$164,607.00	16%	
43000 Transfers from Other Service				\$77.04	\$0.00	\$0.00	\$2,604.87	(\$2,604.87)	\$0.00		COVID19 restart grant recovery
44000 Transfer from Reserve				\$0.00	\$92,000.00	\$0.00	\$0.00	\$92,000.00	\$92,000.00		Potential funds from reserve for SP79 Active transportation infras. grant (to VOP), carried fwd
Transfer Revenue				\$77.04	\$92,000.00	\$0.00	\$2,604.87	\$89,395.13	\$92,000.00		
Total Revenues				\$491,837.72	\$397,262.00	\$303,516.41	\$306,765.05	\$90,496.95	\$775,271.00	3029%	
Expenses											
50180 Travel				\$112.10	\$150.00	\$0.00	\$0.00	\$150.00	\$150.00		
50210 Communications				\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$400.00		
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	
50520 Consulting - Legal				\$206.67	\$2,000.00	\$62.56	\$62.56	\$1,937.44	\$2,000.00	3097%	Sea to sky extension study - South from Squamish to Lion's Bay (Desktop mapping review and report)
50540 Consulting - Engineering				\$0.00	\$8,000.00	\$0.00	\$7,430.00	\$570.00	\$0.00		For surveying
50540 Consulting - Engineering				\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00		
50590 Depreciation/Amortization				\$10,131.74	\$22,600.00	\$0.00	\$12,631.74	\$9,968.26	\$26,103.00		
50610 Miscellaneous Operating Cost				\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$150.00		WCB coverage for trail workers
50650 Operating Supplies - Other				\$1,561.57	\$5,000.00	\$1,453.28	\$1,453.28	\$3,546.72	\$5,000.00	244%	Signs purchased
50650 Operating Supplies - Other				\$77.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Social distancing signs; COVID19 restart grant recovery
50650 Operating Supplies - Other				\$0.00	\$0.00	\$40.66	\$40.66	(\$40.66)	\$0.00	-100%	Sign
50670 Service / Site Maintenance				\$8,628.00	\$12,000.00	\$1,935.00	\$13,212.50	(\$1,212.50)	\$14,000.00	6%	Snow clearing and trail maintenance; Budget increased in 2021 due to addition of Gord's trail
50670 Service / Site Maintenance				\$0.00	\$0.00	\$0.00	\$4,220.00	(\$4,220.00)	\$0.00		Replacement of washed out bridges
51011 Non-Capitalized Equipment				\$2,461.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Electric Bike for Trails (2020)
53150 Contribution To Other Governments				\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		Jun 2019 Bd Res: Up to \$50K for the remainder of the Friendship trail bridge off-ramp
53150 Contribution To Other Governments				\$0.00	\$19,000.00	\$0.00	\$0.00	\$19,000.00	\$19,000.00		Jun 2019 Bd res: an additional \$19K for the Friendship trail under the bridge work - carried forward
53150 Contribution To Other Governments				\$0.00	\$92,000.00	\$0.00	\$0.00	\$92,000.00	\$92,000.00		Potential funds from reserve to VOP for friendship trail active transportation infra. grant; Feb 2020 Bd res
53200 Time Allocation from Other Services				\$24,280.23	\$40,000.00	\$18,046.65	\$29,105.52	\$10,894.48	\$34,000.00	17%	Time spent on service
53200 Time Allocation from Other Services				\$17,033.24	\$5,000.00	\$2,927.21	\$3,375.45	\$1,624.55	\$5,000.00	48%	Time spent on Rock Garden trail

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3004 - Sea to Sky Trails										
53200	Time Allocation from Other Services	SP79	\$12,783.37	\$15,000.00	\$5,244.96	\$6,169.99	\$8,830.01	\$10,000.00	62%	Time spent on Friendship trail
53200	Time Allocation from Other Services	SP92	\$0.00	\$0.00	\$655.04	\$624.36	(\$624.36)	\$1,000.00	60%	Time spent on Derailicon Trail
Operating Expenses			\$77,524.96	\$276,550.00	\$30,615.36	\$78,576.06	\$197,973.94	\$264,053.00	236%	
99996	Fixed Asset Increase	SP8	\$0.00	\$0.00	\$923.92	\$2,556.04	(\$2,556.04)	\$0.00	-100%	TCT Grant for signs for Rock Garden Trail signage Friendship Trail Sunstone/Big Timber SRW, as well as trail repair and fence construction. Trail flooded in 2021.
99996	Fixed Asset Increase	SP79	\$30,691.13	\$62,823.00	\$1,200.00	\$1,200.00	\$61,623.00	\$63,983.00	5232%	Corner Hwy 99 / Farm Road East Friendship Trail PV Lodge to McDonalds acquisition of SRW and new construction
99996	Fixed Asset Increase	SP79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Friendship Trail new bridge, project with PVDD to accommodate flood protection
99996	Fixed Asset Increase	SP79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00		Cheakamus Canyon upgrade trail where it has flooded in 2021 - partial funding with Squamish Trail Society
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Sea to Sky Trail Gord's Garden to Nairn -potential grant
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$363,000.00		TCT grant funding of 34.75% of the expenses to a max amount of \$142,460, offset with reserve funds
99996	Fixed Asset Increase	SP141	\$251,875.12	\$36,300.00	\$30,000.00	\$28,268.88	\$8,031.12	\$15,000.00	-47%	
Capital Expenditures			\$282,566.25	\$99,123.00	\$32,123.92	\$32,024.92	\$67,098.08	\$484,983.00	1414%	
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		\$0.00	\$44,189.00	\$44,189.00	\$44,189.00	\$0.00	\$52,338.00	18%	Transfer to Operational Surplus reserve
Transfer Expenses			\$0.00	\$44,189.00	\$44,189.00	\$44,189.00	\$0.00	\$52,338.00	18%	
50590	Depreciation/Amortization		(\$10,131.74)	(\$22,600.00)	\$0.00	(\$12,631.74)	(\$9,968.26)	(\$26,103.00)	107%	
Non-Taxable Expenses (Depreciation)			(\$10,131.74)	(\$22,600.00)	\$0.00	(\$12,631.74)	(\$9,968.26)	(\$26,103.00)	107%	
Total Expenses			\$349,959.47	\$397,262.00	\$106,928.28	\$142,158.24	\$255,103.76	\$775,271.00	1776%	
Surplus/ (Deficit)			\$141,878.25	\$0.00	\$196,588.13	\$164,606.81	(\$164,606.81)	\$0.00		
30999	Operational Surplus reserve		\$252,180.00		\$296,369.00	\$296,369.00		\$256,707.00		
Reserves			\$252,180.00		\$296,369.00	\$296,369.00		\$256,707.00		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan				Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3004 - Sea to Sky Trails												
Revenues												
40000 Requisition				\$150,000.00	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Requisitions				\$150,000.00	\$150,000.00	\$150,000.00	\$0.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$2,186.73	\$1,770.00	\$458.49	\$1,311.51	\$452.00	\$452.00	\$452.00	\$452.00	\$452.00
Fees & Other Revenues				\$2,186.73	\$1,770.00	\$458.49	\$1,311.51	\$452.00	\$452.00	\$452.00	\$452.00	\$452.00
40960 Conditional Grants - Provincial SP8 Sea to Sky Trails - Sign				\$0.00	\$0.00	\$2,000.00	(\$2,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40960 Conditional Grants - Provincial				\$0.00	\$0.00	\$0.00	\$0.00	\$363,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40990 Conditional Grants - Non Governmental SP141 Rock Garden Trail (So				\$87,526.60	\$12,610.00	\$9,823.44	\$2,786.56	\$5,212.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants				\$87,526.60	\$12,610.00	\$11,823.44	\$786.56	\$368,212.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available				\$252,047.35	\$140,882.00	\$141,878.25	(\$996.25)	\$164,607.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				\$252,047.35	\$140,882.00	\$141,878.25	(\$996.25)	\$164,607.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service CC1000 General Government				\$77.04	\$0.00	\$2,604.87	(\$2,604.87)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$92,000.00	\$0.00	\$92,000.00	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$77.04	\$92,000.00	\$2,604.87	\$89,395.13	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues				\$491,837.72	\$397,262.00	\$306,765.05	\$90,496.95	\$775,271.00	\$150,452.00	\$150,452.00	\$150,452.00	\$150,452.00
Expenses												
50180 Travel				\$112.10	\$150.00	\$0.00	\$150.00	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50210 Communications				\$0.00	\$400.00	\$0.00	\$400.00	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal				\$206.67	\$2,000.00	\$62.56	\$1,937.44	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50540 Consulting - Engineering				\$0.00	\$8,000.00	\$7,430.00	\$570.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering SP79 Friendship Trail				\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50590 Depreciation/Amortization				\$10,131.74	\$22,600.00	\$12,631.74	\$9,968.26	\$26,103.00	\$26,103.00	\$26,103.00	\$26,103.00	\$26,103.00
50610 Miscellaneous Operating Cost				\$0.00	\$150.00	\$0.00	\$150.00	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50650 Operating Supplies - Other				\$1,561.57	\$5,000.00	\$1,453.28	\$3,546.72	\$5,000.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00
50650 Operating Supplies - Other SP214 2020/2021 Covid19 Re				\$77.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650 Operating Supplies - Other SP92 Deraillcon (Wedgewo				\$0.00	\$0.00	\$40.66	(\$40.66)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance				\$8,628.00	\$12,000.00	\$13,212.50	(\$1,212.50)	\$14,000.00	\$14,420.00	\$14,853.00	\$15,299.00	\$15,758.00
51011 Non-Capitalized Equipment				\$2,461.00	\$0.00	\$4,220.00	(\$4,220.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150 Contribution To Other Governments SP79 Friendship Trail				\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150 Contribution To Other Governments SP79 Friendship Trail				\$0.00	\$19,000.00	\$0.00	\$19,000.00	\$19,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150 Contribution To Other Governments SP79 Friendship Trail				\$0.00	\$92,000.00	\$0.00	\$92,000.00	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services CC3004 Sea to Sky Trails				\$24,280.23	\$40,000.00	\$29,105.52	\$10,894.48	\$34,000.00	\$35,020.00	\$36,071.00	\$37,153.00	\$38,268.00
53200 Time Allocation from Other Services SP141 Rock Garden Trail (So				\$17,033.24	\$5,000.00	\$3,375.45	\$1,624.55	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services SP79 Friendship Trail				\$12,783.37	\$15,000.00	\$6,169.99	\$8,830.01	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services SP92 Deraillcon (Wedgewo				\$0.00	\$0.00	\$624.36	(\$624.36)	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses				\$77,524.96	\$276,550.00	\$78,576.06	\$197,973.94	\$264,053.00	\$86,225.00	\$88,023.00	\$89,874.00	\$91,781.00
99996 Fixed Asset Increase SP8 Sea to Sky Trails - Sign				\$0.00	\$0.00	\$2,556.04	(\$2,556.04)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase SP79 Friendship Trail				\$30,691.13	\$62,823.00	\$1,200.00	\$61,623.00	\$63,983.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase SP79 Friendship Trail				\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase SP79 Friendship Trail				\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	
Exhibit 3004 - Sea to Sky Trails											
99996	Fixed Asset Increase	Cheakamus Canyon up	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	Gord's Garden to Nair	\$0.00	\$0.00	\$0.00	\$0.00	\$363,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP141 Rock Garden Trail (So	\$251,875.12	\$36,300.00	\$28,268.88	\$8,031.12	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$90,330.00	\$88,532.00	\$86,681.00	\$84,774.00	
Capital Expenditures			\$282,566.25	\$99,123.00	\$32,024.92	\$67,098.08	\$484,983.00	\$90,330.00	\$88,532.00	\$86,681.00	\$84,774.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve		\$0.00	\$44,189.00	\$44,189.00	\$0.00	\$52,338.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$0.00	\$44,189.00	\$44,189.00	\$0.00	\$52,338.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization		(\$10,131.74)	(\$22,600.00)	(\$12,631.74)	(\$9,968.26)	(\$26,103.00)	(\$26,103.00)	(\$26,103.00)	(\$26,103.00)	(\$26,103.00)
Non-Taxable Expenses (Depreciation)			(\$10,131.74)	(\$22,600.00)	(\$12,631.74)	(\$9,968.26)	(\$26,103.00)	(\$26,103.00)	(\$26,103.00)	(\$26,103.00)	(\$26,103.00)
Total Expenses			\$349,959.47	\$397,262.00	\$142,158.24	\$255,103.76	\$775,271.00	\$150,452.00	\$150,452.00	\$150,452.00	\$150,452.00
Surplus/ (Deficit)			\$141,878.25	\$0.00	\$164,606.81	(\$164,606.81)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999	Operational Surplus reserve		\$252,180.00		\$296,369.00		\$256,707.00	\$256,707.00	\$256,707.00	\$256,707.00	\$256,707.00
Reserves			\$252,180.00		\$296,369.00		\$256,707.00	\$256,707.00	\$256,707.00	\$256,707.00	\$256,707.00

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Bridge River Valley Economic Development 3102

40000 3102 Requisition	28,962	29,112	29,112	29,112	29,112	29,112
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REQUISITION **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA A	31,730,464	28,962	29,112	29,112	29,112	29,112	29,112
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Requisition maximums	TOTAL	31,730,464	28,962	29,112	29,112	29,112	29,112	29,112	29,112
Dollar Maximum	\$ 22,689								
Tax Rate (per \$1,000)	0.1244	\$ 31,883	Est. residential tax rate /\$1,000	0.0971	0.0917	0.0917	0.0917	0.0917	0.0917

Jurisdiction	Bylaw 958/1392
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service is to provide a financial contribution to the Bridge River Valley Economic Development Society currently named the Bridge River Valley Community Association.

Items of Significance

Squamish-Lillooet Regional District 2022 - 2026 Financial Plan	2021 Annual Budget	2022 Annual Budget	Preliminary Budget 2023	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026
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Regional Transit Planning & Infrastructure 3201

40000 3201 Requisition

REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

DISTRICT OF SQUAMISH	1,381,227,723	-	-	-	-	-	-
RESORT MUNICIPALITY OF WHISTLER	2,685,536,147	-	-	-	-	-	-
DISTRICT OF LILLOOET	56,755,592	-	-	-	-	-	-
VILLAGE OF PEMBERTON	158,529,507	-	-	-	-	-	-
ELECTORAL AREA A	31,730,464	-	-	-	-	-	-
ELECTORAL AREA B	18,464,287	-	-	-	-	-	-
ELECTORAL AREA C	164,168,517	-	-	-	-	-	-
ELECTORAL AREA D	167,033,331	-	-	-	-	-	-

Requisition maximums	TOTAL	4,663,445,568	-	-	-	-	-	-
Dollar Maximum								
Tax Rate (per \$1,000)	0.0050	\$ 202,438	Est. Residential Tax rate /1,000	-	-	-	-	-

Jurisdiction	Bylaw 1069
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Service Mandate

This service provides a regional transit planning and capital infrastructure service for the purpose of creating or improving public transit infrastructure.

Items of Significance

Squamish-Lillooet Regional District - 2021 Forecast & Annual Budget 2022		Prior Full Year Actual (2020)	2021 Annual Budget	2021 Actual Jan - Sep	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	% Change vs 2021 Forecast	Notes
Exhibit 3201 - Regional Transit Planning & Infrastructure									
Revenues									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$651.42	\$300.00	\$84.17	\$116.22	\$183.78	\$30.00	-74%	Interest on reserve balances
Fees & Other Revenues		\$651.42	\$300.00	\$84.17	\$116.22	\$183.78	\$30.00	-74%	
40970 Conditional Grants - Local Government		\$0.00	\$4,000.00	\$0.00	\$3,666.66	\$333.34	\$0.00		VOP & Lil'wat Nation contributions for WATT Consulting contract (up to \$2,000 each); Bd res Dec 2020
Grants		\$0.00	\$4,000.00	\$0.00	\$3,666.66	\$333.34	\$0.00	-100%	
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available		\$33,899.60	\$34,301.00	\$34,301.02	\$34,301.02	(\$0.02)	\$9,572.00	-72%	
Surplus Deficit Prior Year		\$33,899.60	\$34,301.00	\$34,301.02	\$34,301.02	(\$0.02)	\$9,572.00	-72%	
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$2,000.00	\$0.00	\$1,833.34	\$166.66	\$0.00	-100%	Area C Amenity funds for contract
43000 Transfers from Other Service	CC1000 General Government	\$0.00	\$0.00	\$0.00	\$404.78	(\$404.78)	\$0.00		Covid Restart grant for investment losses
									Transfer from reserve to move regional transit forward at the direction of the Sea to Sky Regional Transit Committee Dec/19 Bd Res; or for the Pemb Valley Transit if needed Feb/22 Bd Res
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		
Transfer Revenue		\$0.00	\$52,000.00	\$0.00	\$2,238.12	\$49,761.88	\$50,000.00	2134%	
Total Revenues		\$34,551.02	\$90,601.00	\$34,385.19	\$40,322.02	\$50,278.98	\$59,602.00	1888%	
Expenses									
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	0%	To move regional transit forward, or up to \$50K for Pemberton Valley Transit if needed
50900 Special Projects		\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00		
50900 Special Projects	SP114 Area C Contribution to	\$0.00	\$31,000.00	\$28,311.40	\$30,500.00	\$500.00	\$0.00	-100%	Review of Area C and Pemberton Valley Transit
53200 Time Allocation from Other Services	CC3201 Regional Transit Plan	\$0.00	\$9,351.00	\$0.00	\$0.00	\$9,351.00	\$9,352.00		Staff time spent on service
Operating Expenses		\$250.00	\$90,601.00	\$28,561.40	\$30,750.00	\$59,851.00	\$59,602.00	94%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Total Expenses		\$250.00	\$90,601.00	\$28,561.40	\$30,750.00	\$59,851.00	\$59,602.00		
Surplus/ (Deficit)		\$34,301.02	\$0.00	\$5,823.79	\$9,572.02	(\$9,572.02)	\$0.00		
30000 Reserve - Capital Works and Equipment		\$3,934.00		\$3,934.00	\$3,934.00		\$3,934.00		
30999 Operational Surplus reserve		\$71,190.46		\$71,190.46	\$71,190.46		\$21,190.46		
Reserves		\$75,124.46		\$75,124.46	\$75,124.46		\$25,124.46		

Squamish-Lillooet Regional District - 2021 Forecast & 2022 - 2026 Financial Plan			Prior Full Year Actual (2020)	2021 Annual Budget	2021 Forecast to Dec 31	2021 Budget-Forecast	2022 Annual Budget	2023 Preliminary Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget
Exhibit 3201 - Regional Transit Planning & Infrastructure											
Revenues											
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$651.42	\$300.00	\$116.22	\$183.78	\$30.00	\$20.00	\$15.00	\$10.00	\$5.00
Fees & Other Revenues			\$651.42	\$300.00	\$116.22	\$183.78	\$30.00	\$20.00	\$15.00	\$10.00	\$5.00
40970 Conditional Grants - Local Government			\$0.00	\$4,000.00	\$3,666.66	\$333.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			\$0.00	\$4,000.00	\$3,666.66	\$333.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available			\$33,899.60	\$34,301.00	\$34,301.02	(\$0.02)	\$9,572.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$33,899.60	\$34,301.00	\$34,301.02	(\$0.02)	\$9,572.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$2,000.00	\$1,833.34	\$166.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000	General Government	\$0.00	\$0.00	\$404.78	(\$404.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Transfer Revenue			\$0.00	\$52,000.00	\$2,238.12	\$49,761.88	\$50,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Total Revenues			\$34,551.02	\$90,601.00	\$40,322.02	\$50,278.98	\$59,602.00	\$5,020.00	\$5,015.00	\$5,010.00	\$5,005.00
Expenses											
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50900 Special Projects			\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900 Special Projects	SP114	Area C Contribution to	\$0.00	\$31,000.00	\$30,500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC3201	Regional Transit Plann	\$0.00	\$9,351.00	\$0.00	\$9,351.00	\$9,352.00	\$4,770.00	\$4,765.00	\$4,760.00	\$4,755.00
Operating Expenses			\$250.00	\$90,601.00	\$30,750.00	\$59,851.00	\$59,602.00	\$5,020.00	\$5,015.00	\$5,010.00	\$5,005.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses			\$250.00	\$90,601.00	\$30,750.00	\$59,851.00	\$59,602.00	\$5,020.00	\$5,015.00	\$5,010.00	\$5,005.00
Surplus/ (Deficit)			\$34,301.02	\$0.00	\$9,572.02	(\$9,572.02)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment			\$3,934.00		\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00
30999 Operational Surplus reserve			\$71,190.46		\$71,190.46		\$21,190.46	\$16,190.46	\$11,190.46	\$6,190.46	\$1,190.46
Reserves			\$75,124.46		\$75,124.46		\$25,124.46	\$20,124.46	\$15,124.46	\$10,124.46	\$5,124.46