

**SQUAMISH-LILLOOET REGIONAL DISTRICT**

**BYLAW NO. 1737-2021**

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**A bylaw to amend the 2020 – 2024 Financial Plan Bylaw No. 1670-2020**

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**WHEREAS** section 374 of the Local Government Act authorizes an amendment to the annual financial plan by bylaw at any time;

**NOW THEREFORE** the Board of Directors of the Squamish-Lillooet Regional District, in open meeting assembled, enacts as follows:

1. This Bylaw shall be cited as the “Squamish-Lillooet Regional District 2020 - 2024 Financial Plan Bylaw No. 1670-2020, Amendment Bylaw No. 1737-2021”.
2. Squamish-Lillooet Regional District Financial Plan Bylaw No. 1670-2020 is hereby amended by deleting exhibits 1000, 1300, 1703, 1706, 1714, 1900, 1904, 2102, 2106, 2106C, 2200, 2401, 2601, 2705, 2706, 2804, 2901, 2902, 3003, 3102 in Schedule "A" to Bylaw No. 1670-2020, and substituting the revised exhibits 1000, 1300, 1703, 1706, 1714, 1900, 1904, 2102, 2106, 2106C, 2200, 2401, 2601, 2705, 2706, 2804, 2901, 2902, 3003, 3102 in Schedule "A" attached hereto.

READ A FIRST TIME this 24<sup>th</sup> day of November, 2021.

READ A SECOND TIME this 24<sup>th</sup> day of November, 2021.

READ A THIRD TIME this 24<sup>th</sup> day of November, 2021.

ADOPTED this 24<sup>th</sup> day of November, 2021.

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Chair

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Kristen Clark  
Corporate Officer

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget    | 2019 Forecast to Dec 31 | 2020 Annual Budget    | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|-----------------------|-------------------------|-----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 1000 - General Government Services</b>              |                               |                       |                         |                       |                         |                         |                         |                         |
| <b>Revenues</b>  |                               |                       |                         |                       |                         |                         |                         |                         |
| Requisitions   | \$1,014,834.00                | \$1,155,397.00        | \$1,155,397.00          | \$1,308,046.00        | \$1,641,585.00          | \$1,681,820.00          | \$1,677,310.00          | \$1,765,946.00          |
| Parcel Tax   | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$1,358,536.26                | \$1,408,139.00        | \$1,426,574.16          | \$1,478,012.00        | \$1,533,412.00          | \$1,592,109.00          | \$1,653,193.00          | \$1,716,761.00          |
| Fees & Other Revenues  | \$370,192.79                  | \$341,117.00          | \$375,590.92            | \$367,030.00          | \$371,997.00            | \$377,066.00            | \$382,233.00            | \$387,504.00            |
| Grants   | \$629,222.80                  | \$656,245.00          | \$933,032.03            | \$1,152,725.00        | \$600,751.00            | \$600,773.00            | \$665,951.00            | \$615,974.00            |
| Sales of Capital Assets  | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$1,000,000.00                | \$350,000.00          | \$0.00                  | \$350,000.00          | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$397,281.23                  | \$526,146.00          | \$531,604.78            | \$353,191.00          | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$1,079,162.34                | \$1,761,311.00        | \$649,739.58            | \$1,602,095.00        | \$170,135.00            | \$86,417.00             | \$137,725.00            | \$69,060.00             |
| <b>Total Revenues</b>  | <b>\$5,849,229.42</b>         | <b>\$6,198,355.00</b> | <b>\$5,071,938.47</b>   | <b>\$6,611,099.00</b> | <b>\$4,317,880.00</b>   | <b>\$4,338,185.00</b>   | <b>\$4,516,412.00</b>   | <b>\$4,555,245.00</b>   |
| <b>Expenses</b>  |                               |                       |                         |                       |                         |                         |                         |                         |
| Operating Expenses   | \$2,522,031.64                | \$3,776,841.00        | \$2,452,004.92          | \$3,944,037.00        | \$2,653,488.00          | \$2,707,912.00          | \$2,769,103.00          | \$2,824,968.00          |
| Capital Expenditures   | \$1,147,858.28                | \$463,641.00          | \$353,871.90            | \$142,434.00          | \$85,000.00             | \$0.00                  | \$50,000.00             | \$0.00                  |
| Principal & Interest   | \$10,000.00                   | \$91,133.00           | \$85,766.58             | \$91,133.00           | \$167,909.00            | \$167,126.00            | \$165,299.00            | \$162,430.00            |
| Transfer Expenses  | \$1,661,431.90                | \$1,924,208.00        | \$1,884,571.92          | \$2,493,495.00        | \$1,471,483.00          | \$1,523,147.00          | \$1,592,010.00          | \$1,627,847.00          |
| Non-Taxable Expenses (Depreciation)                            | (\$23,697.18)                 | (\$57,468.00)         | (\$57,468.00)           | (\$60,000.00)         | (\$60,000.00)           | (\$60,000.00)           | (\$60,000.00)           | (\$60,000.00)           |
| <b>Total Expenses</b>  | <b>\$5,317,624.64</b>         | <b>\$6,198,355.00</b> | <b>\$4,718,747.32</b>   | <b>\$6,611,099.00</b> | <b>\$4,317,880.00</b>   | <b>\$4,338,185.00</b>   | <b>\$4,516,412.00</b>   | <b>\$4,555,245.00</b>   |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$531,604.78</b>           | <b>\$0.00</b>         | <b>\$353,191.15</b>     | <b>\$0.00</b>         | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget  | 2019 Forecast to Dec 31 | 2020 Annual Budget  | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|---------------------|-------------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 1300 - Regional Solid Waste Management</b>          |                               |                     |                         |                     |                         |                         |                         |                         |
| <b>Revenues</b>  |                               |                     |                         |                     |                         |                         |                         |                         |
| Requisitions   | \$0.00                        | \$0.00              | \$0.00                  | \$16,556.00         | \$88,102.00             | \$106,816.00            | \$125,516.00            | \$141,157.00            |
| Parcel Tax   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$144,748.79                  | \$137,200.00        | \$138,009.38            | \$131,250.00        | \$125,130.00            | \$121,376.00            | \$117,735.00            | \$114,203.00            |
| Grants   | \$0.00                        | \$0.00              | \$0.00                  | \$318,308.00        | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$95,969.00                   | \$100,681.00        | \$100,681.34            | \$97,371.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$0.00                        | \$0.00              | \$0.00                  | \$16,557.00         | \$35,000.00             | \$25,000.00             | \$15,000.00             | \$8,050.00              |
| <b>Total Revenues</b>  | <b>\$240,717.79</b>           | <b>\$237,881.00</b> | <b>\$238,690.72</b>     | <b>\$580,042.00</b> | <b>\$248,232.00</b>     | <b>\$253,192.00</b>     | <b>\$258,251.00</b>     | <b>\$263,410.00</b>     |
| <b>Expenses</b>  |                               |                     |                         |                     |                         |                         |                         |                         |
| Operating Expenses   | \$126,664.45                  | \$198,320.00        | \$101,758.80            | \$579,178.00        | \$248,232.00            | \$253,192.00            | \$258,251.00            | \$263,410.00            |
| Capital Expenditures   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$13,372.00                   | \$39,561.00         | \$39,561.00             | \$864.00            | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Non-Taxable Expenses (Depreciation)                            | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Expenses</b>  | <b>\$140,036.45</b>           | <b>\$237,881.00</b> | <b>\$141,319.80</b>     | <b>\$580,042.00</b> | <b>\$248,232.00</b>     | <b>\$253,192.00</b>     | <b>\$258,251.00</b>     | <b>\$263,410.00</b>     |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$100,681.34</b>           | <b>\$0.00</b>       | <b>\$97,370.92</b>      | <b>\$0.00</b>       | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |





Schedule "A" to Bylaw 1737-2021

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|--|-------------------------------|---------------------|-------------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 1714 - Howe Sound East Fire Services</b>            |                               |                     |                         |                     |                         |                         |                         |                         |
| <b>Revenues</b>  |                               |                     |                         |                     |                         |                         |                         |                         |
| Requisitions   | \$261,416.00                  | \$293,730.00        | \$293,730.00            | \$311,378.00        | \$336,660.00            | \$405,971.00            | \$409,998.00            | \$409,998.00            |
| Parcel Tax   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$2,357.65                    | \$2,548.00          | \$2,547.41              | \$2,338.00          | \$2,385.00              | \$2,433.00              | \$2,482.00              | \$2,532.00              |
| Fees & Other Revenues  | \$1,562.98                    | \$700.00            | \$1,486.98              | \$1,400.00          | \$1,800.00              | \$2,200.00              | \$2,600.00              | \$3,000.00              |
| Grants   | \$31,912.75                   | \$25,000.00         | \$45,000.00             | \$50,770.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$1,500.00                    | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$1,200,000.00          | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$35,229.06                   | \$16,120.00         | \$15,817.58             | \$29,024.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$51,707.14                   | \$24,356.12         | \$42,137.42             | \$19,262.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$385,685.58</b>           | <b>\$362,454.12</b> | <b>\$400,719.39</b>     | <b>\$414,172.00</b> | <b>\$1,540,845.00</b>   | <b>\$410,604.00</b>     | <b>\$415,080.00</b>     | <b>\$415,530.00</b>     |
| <b>Expenses</b>  |                               |                     |                         |                     |                         |                         |                         |                         |
| Operating Expenses   | \$249,628.23                  | \$296,260.12        | \$268,871.28            | \$314,298.00        | \$359,003.00            | \$363,391.00            | \$367,867.00            | \$372,434.00            |
| Capital Expenditures   | \$77,772.95                   | \$43,700.00         | \$37,738.10             | \$70,032.00         | \$1,200,000.00          | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$69,258.77                   | \$69,259.00         | \$59,983.77             | \$50,709.00         | \$50,709.00             | \$116,080.00            | \$116,080.00            | \$107,908.00            |
| Transfer Expenses  | \$34,375.40                   | \$25,000.00         | \$70,043.20             | \$50,000.00         | \$50,000.00             | \$50,000.00             | \$50,000.00             | \$54,055.00             |
| Non-Taxable Expenses (Depreciation)                            | (\$61,167.35)                 | (\$71,765.00)       | (\$64,941.16)           | (\$70,867.00)       | (\$118,867.00)          | (\$118,867.00)          | (\$118,867.00)          | (\$118,867.00)          |
| <b>Total Expenses</b>  | <b>\$369,868.00</b>           | <b>\$362,454.12</b> | <b>\$371,695.19</b>     | <b>\$414,172.00</b> | <b>\$1,540,845.00</b>   | <b>\$410,604.00</b>     | <b>\$415,080.00</b>     | <b>\$415,530.00</b>     |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$15,817.58</b>            | <b>\$0.00</b>       | <b>\$29,024.20</b>      | <b>\$0.00</b>       | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

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|--|-------------------------------|---------------------|-------------------------|-----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 1900 - Pemberton Refuse Grounds</b>                 |                               |                     |                         |                       |                         |                         |                         |                         |
| <u>Revenues</u>  |                               |                     |                         |                       |                         |                         |                         |                         |
| Requisitions   | \$195,400.00                  | \$220,121.00        | \$220,121.00            | \$234,101.00          | \$244,265.00            | \$241,484.00            | \$243,756.00            | \$246,086.00            |
| Parcel Tax   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$86,743.46                   | \$88,750.00         | \$112,137.40            | \$99,214.00           | \$99,936.00             | \$102,410.00            | \$104,925.00            | \$107,479.00            |
| Grants   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$200,000.00                  | \$0.00              | \$0.00                  | \$1,175,000.00        | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$33,243.76                   | \$4,104.00          | \$4,103.54              | \$70,534.00           | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$4,891.29                    | \$15,604.00         | \$15,629.59             | \$198,169.00          | \$5,100.00              | \$5,202.00              | \$5,306.00              | \$5,412.00              |
| <b>Total Revenues</b>  | <b>\$520,278.51</b>           | <b>\$328,579.00</b> | <b>\$351,991.53</b>     | <b>\$1,777,018.00</b> | <b>\$349,301.00</b>     | <b>\$349,096.00</b>     | <b>\$353,987.00</b>     | <b>\$358,977.00</b>     |
| <u>Expenses</u>  |                               |                     |                         |                       |                         |                         |                         |                         |
| Operating Expenses   | \$280,306.97                  | \$314,975.00        | \$266,080.55            | \$361,205.00          | \$245,068.00            | \$244,863.00            | \$249,754.00            | \$254,744.00            |
| Capital Expenditures   | \$0.00                        | \$0.00              | \$0.00                  | \$1,375,000.00        | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$2,000.00                    | \$10,604.00         | \$10,603.85             | \$38,099.00           | \$68,858.00             | \$68,858.00             | \$68,858.00             | \$68,858.00             |
| Transfer Expenses  | \$233,870.00                  | \$3,000.00          | \$4,773.28              | \$2,714.00            | \$35,375.00             | \$35,375.00             | \$35,375.00             | \$35,375.00             |
| Non-Taxable Expenses (Depreciation)                            | \$0.00                        | \$0.00              | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Expenses</b>  | <b>\$516,176.97</b>           | <b>\$328,579.00</b> | <b>\$281,457.68</b>     | <b>\$1,777,018.00</b> | <b>\$349,301.00</b>     | <b>\$349,096.00</b>     | <b>\$353,987.00</b>     | <b>\$358,977.00</b>     |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$4,101.54</b>             | <b>\$0.00</b>       | <b>\$70,533.85</b>      | <b>\$0.00</b>         | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget | 2019 Forecast to Dec 31 | 2020 Annual Budget  | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|--------------------|-------------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 1904 - D'Arcy Devine Birkenhead Refuse Revenues</b> |                               |                    |                         |                     |                         |                         |                         |                         |
| Requisitions   | \$8,281.00                    | \$8,281.00         | \$8,281.00              | \$8,281.00          | \$8,281.00              | \$10,351.00             | \$10,351.00             | \$10,351.00             |
| Parcel Tax   | \$31,250.00                   | \$31,250.00        | \$31,250.00             | \$31,250.00         | \$31,250.00             | \$39,063.00             | \$39,063.00             | \$39,063.00             |
| Water & Sewer Rates  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$5,850.53                    | \$5,750.00         | \$5,425.32              | \$26,188.00         | \$5,708.00              | \$5,968.00              | \$6,230.00              | \$6,495.00              |
| Grants   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$6,503.11                    | \$12,675.00        | \$13,235.00             | \$10,347.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$5,750.00                    | \$5,750.00         | \$5,750.00              | \$107,000.00        | \$7,000.00              | \$7,000.00              | \$7,000.00              | \$7,000.00              |
| <b>Total Revenues</b>  | <b>\$57,634.64</b>            | <b>\$63,706.00</b> | <b>\$63,941.32</b>      | <b>\$183,066.00</b> | <b>\$52,239.00</b>      | <b>\$62,382.00</b>      | <b>\$62,644.00</b>      | <b>\$62,909.00</b>      |
| <b>Expenses</b>  |                               |                    |                         |                     |                         |                         |                         |                         |
| Operating Expenses   | \$42,000.72                   | \$57,548.00        | \$52,436.32             | \$80,571.00         | \$55,372.00             | \$56,406.00             | \$57,464.00             | \$58,540.00             |
| Capital Expenditures   | \$0.00                        | \$5,000.00         | \$0.00                  | \$100,000.00        | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$5,732.00                    | \$4,491.00         | \$4,491.00              | \$5,828.00          | \$200.00                | \$9,309.00              | \$8,513.00              | \$7,702.00              |
| Non-Taxable Expenses (Depreciation)                            | (\$3,333.08)                  | (\$3,333.00)       | (\$3,333.00)            | (\$3,333.00)        | (\$3,333.00)            | (\$3,333.00)            | (\$3,333.00)            | (\$3,333.00)            |
| <b>Total Expenses</b>  | <b>\$44,399.64</b>            | <b>\$63,706.00</b> | <b>\$53,594.32</b>      | <b>\$183,066.00</b> | <b>\$52,239.00</b>      | <b>\$62,382.00</b>      | <b>\$62,644.00</b>      | <b>\$62,909.00</b>      |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$13,235.00</b>            | <b>\$0.00</b>      | <b>\$10,347.00</b>      | <b>\$0.00</b>       | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget | 2019 Forecast to Dec 31 | 2020 Annual Budget | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|--------------------|-------------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2102 - Birken Recreation Commission</b>             |                               |                    |                         |                    |                         |                         |                         |                         |
| <u>Revenues</u>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Requisitions   | \$3,430.00                    | \$3,433.00         | \$3,433.00              | \$3,250.00         | \$3,250.00              | \$3,250.00              | \$3,250.00              | \$3,250.00              |
| Parcel Tax   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$0.00                        | \$0.00             | \$0.00                  | \$190.00           | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Grants   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$0.26                        | \$0.00             | \$0.15                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$3,430.26</b>             | <b>\$3,433.00</b>  | <b>\$3,433.15</b>       | <b>\$3,440.00</b>  | <b>\$3,250.00</b>       | <b>\$3,250.00</b>       | <b>\$3,250.00</b>       | <b>\$3,250.00</b>       |
| <u>Expenses</u>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Operating Expenses   | \$3,430.11                    | \$3,433.00         | \$3,432.63              | \$3,440.00         | \$3,250.00              | \$3,250.00              | \$3,250.00              | \$3,250.00              |
| Capital Expenditures   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Non-Taxable Expenses (Depreciation)                            | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Expenses</b>  | <b>\$3,430.11</b>             | <b>\$3,433.00</b>  | <b>\$3,432.63</b>       | <b>\$3,440.00</b>  | <b>\$3,250.00</b>       | <b>\$3,250.00</b>       | <b>\$3,250.00</b>       | <b>\$3,250.00</b>       |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$0.15</b>                 | <b>\$0.00</b>      | <b>\$0.52</b>           | <b>\$0.00</b>      | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget    | 2019 Forecast to Dec 31 | 2020 Annual Budget    | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|-----------------------|-------------------------|-----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2106 - Pemberton Dist Com Rec Complex</b>           |                               |                       |                         |                       |                         |                         |                         |                         |
| <u>Revenues</u>  |                               |                       |                         |                       |                         |                         |                         |                         |
| Requisitions   | \$951,999.00                  | \$940,922.00          | \$940,922.00            | \$1,053,588.00        | \$1,035,035.00          | \$1,048,713.00          | \$1,062,665.00          | \$1,076,896.00          |
| Parcel Tax   | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$409,987.35                  | \$395,810.00          | \$190,249.66            | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Grants   | \$58,933.00                   | \$6,850.00            | \$4,650.00              | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$29,484.00                   | \$0.00                | \$0.00                  | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$89,354.99                   | \$121,843.00          | \$122,042.90            | (\$36.00)             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$117,993.00                  | \$49,948.00           | \$283,166.00            | \$50,947.00           | \$51,966.00             | \$53,005.00             | \$54,065.00             | \$55,146.00             |
| <b>Total Revenues</b>  | <b>\$1,657,751.34</b>         | <b>\$1,515,373.00</b> | <b>\$1,541,030.56</b>   | <b>\$1,104,499.00</b> | <b>\$1,087,001.00</b>   | <b>\$1,101,718.00</b>   | <b>\$1,116,730.00</b>   | <b>\$1,132,042.00</b>   |
| <u>Expenses</u>  |                               |                       |                         |                       |                         |                         |                         |                         |
| Operating Expenses   | \$1,141,855.18                | \$1,306,676.00        | \$1,367,902.63          | \$957,498.00          | \$1,035,854.00          | \$1,050,571.00          | \$1,065,583.00          | \$1,080,895.00          |
| Capital Expenditures   | \$273,541.35                  | \$108,750.00          | \$66,479.78             | \$156,750.00          | \$50,000.00             | \$50,000.00             | \$50,000.00             | \$50,000.00             |
| Principal & Interest   | \$305,950.41                  | \$310,747.00          | \$326,463.48            | \$301,147.00          | \$301,147.00            | \$301,147.00            | \$301,147.00            | \$301,147.00            |
| Transfer Expenses  | \$104,709.00                  | \$75,000.00           | \$75,000.00             | \$0.00                | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Non-Taxable Expenses (Depreciation)                            | (\$290,347.50)                | (\$285,800.00)        | (\$294,779.49)          | (\$310,896.00)        | (\$300,000.00)          | (\$300,000.00)          | (\$300,000.00)          | (\$300,000.00)          |
| <b>Total Expenses</b>  | <b>\$1,535,708.44</b>         | <b>\$1,515,373.00</b> | <b>\$1,541,066.40</b>   | <b>\$1,104,499.00</b> | <b>\$1,087,001.00</b>   | <b>\$1,101,718.00</b>   | <b>\$1,116,730.00</b>   | <b>\$1,132,042.00</b>   |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$122,042.90</b>           | <b>\$0.00</b>         | <b>(\$35.84)</b>        | <b>\$0.00</b>         | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget  | 2019 Forecast to Dec 31 | 2020 Annual Budget  | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|---------------------|-------------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2106C - Pemberton Youth Centre</b>                  |                               |                     |                         |                     |                         |                         |                         |                         |
| <u>Revenues</u>  |                               |                     |                         |                     |                         |                         |                         |                         |
| Requisitions   | \$117,500.00                  | \$127,510.00        | \$127,510.00            | \$108,592.00        | \$186,099.00            | \$168,310.00            | \$151,454.00            | \$154,484.00            |
| Parcel Tax   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$2,767.62                    | \$2,550.00          | \$3,590.52              | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Grants   | \$4,786.00                    | \$3,123.00          | \$2,000.00              | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$38,500.00                   | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$7,318.08                    | \$30,609.00         | \$30,939.85             | \$862.00            | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$8,948.05                    | \$0.00              | \$10,000.00             | \$815.25            | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$179,819.75</b>           | <b>\$163,792.00</b> | <b>\$174,040.37</b>     | <b>\$110,269.25</b> | <b>\$186,099.00</b>     | <b>\$168,310.00</b>     | <b>\$151,454.00</b>     | <b>\$154,484.00</b>     |
| <u>Expenses</u>  |                               |                     |                         |                     |                         |                         |                         |                         |
| Operating Expenses   | \$109,957.58                  | \$132,261.00        | \$143,295.58            | \$90,945.00         | \$148,190.00            | \$151,101.00            | \$154,070.00            | \$157,100.00            |
| Capital Expenditures   | \$38,961.01                   | \$0.00              | \$0.00                  | \$1,193.00          | \$20,000.00             | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$1,244.48                    | \$21,531.00         | \$21,165.91             | \$20,747.25         | \$20,525.00             | \$19,825.00             | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$0.00                        | \$10,000.00         | \$10,000.00             | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Non-Taxable Expenses (Depreciation)                            | (\$1,283.17)                  | \$0.00              | (\$1,283.17)            | (\$2,616.00)        | (\$2,616.00)            | (\$2,616.00)            | (\$2,616.00)            | (\$2,616.00)            |
| <b>Total Expenses</b>  | <b>\$148,879.90</b>           | <b>\$163,792.00</b> | <b>\$173,178.32</b>     | <b>\$110,269.25</b> | <b>\$186,099.00</b>     | <b>\$168,310.00</b>     | <b>\$151,454.00</b>     | <b>\$154,484.00</b>     |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$30,939.85</b>            | <b>\$0.00</b>       | <b>\$862.05</b>         | <b>\$0.00</b>       | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget | 2019 Forecast to Dec 31 | 2020 Annual Budget | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|--------------------|-------------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2200 - Bralorne Museum</b>                          |                               |                    |                         |                    |                         |                         |                         |                         |
| <u>Revenues</u>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Requisitions   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Parcel Tax   | \$14,800.00                   | \$14,800.00        | \$14,800.00             | \$18,500.00        | \$18,500.00             | \$18,500.00             | \$18,500.00             | \$18,500.00             |
| Water & Sewer Rates  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$100.03                      | \$100.00           | \$100.00                | \$100.00           | \$100.00                | \$100.00                | \$100.00                | \$100.00                |
| Grants   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | (\$373.49)                    | \$56.00            | \$55.98                 | (\$75.00)          | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$55,432.44                   | \$0.00             | \$5,000.00              | \$5,000.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$69,958.98</b>            | <b>\$14,956.00</b> | <b>\$19,955.98</b>      | <b>\$23,525.00</b> | <b>\$18,600.00</b>      | <b>\$18,600.00</b>      | <b>\$18,600.00</b>      | <b>\$18,600.00</b>      |
| <u>Expenses</u>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Operating Expenses   | \$69,903.00                   | \$14,956.00        | \$20,031.00             | \$23,525.00        | \$18,600.00             | \$18,600.00             | \$18,600.00             | \$18,600.00             |
| Capital Expenditures   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Non-Taxable Expenses (Depreciation)                            | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Expenses</b>  | <b>\$69,903.00</b>            | <b>\$14,956.00</b> | <b>\$20,031.00</b>      | <b>\$23,525.00</b> | <b>\$18,600.00</b>      | <b>\$18,600.00</b>      | <b>\$18,600.00</b>      | <b>\$18,600.00</b>      |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$55.98</b>                | <b>\$0.00</b>      | <b>(\$75.02)</b>        | <b>\$0.00</b>      | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget | 2019 Forecast to Dec 31 | 2020 Annual Budget | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|--------------------|-------------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2401 - Walkerville Dyking-Drainage Revenues</b>     |                               |                    |                         |                    |                         |                         |                         |                         |
| Requisitions   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Parcel Tax   | \$650.00                      | \$650.00           | \$650.00                | \$650.00           | \$800.00                | \$800.00                | \$800.00                | \$800.00                |
| Water & Sewer Rates  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$474.72                      | \$290.00           | \$541.45                | \$450.00           | \$457.00                | \$464.00                | \$471.00                | \$478.00                |
| Grants   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$1,378.74                    | \$1,679.00         | \$1,679.14              | \$175.00           | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$0.00                        | \$0.00             | \$0.00                  | \$659.00           | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$2,503.46</b>             | <b>\$2,619.00</b>  | <b>\$2,870.59</b>       | <b>\$1,934.00</b>  | <b>\$1,257.00</b>       | <b>\$1,264.00</b>       | <b>\$1,271.00</b>       | <b>\$1,278.00</b>       |
| <b>Expenses</b>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Operating Expenses   | \$180.32                      | \$1,600.00         | \$1,445.88              | \$1,574.00         | \$900.00                | \$900.00                | \$900.00                | \$900.00                |
| Capital Expenditures   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$644.00                      | \$1,019.00         | \$1,250.03              | \$360.00           | \$357.00                | \$364.00                | \$371.00                | \$378.00                |
| Non-Taxable Expenses (Depreciation)                            | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Expenses</b>  | <b>\$824.32</b>               | <b>\$2,619.00</b>  | <b>\$2,695.91</b>       | <b>\$1,934.00</b>  | <b>\$1,257.00</b>       | <b>\$1,264.00</b>       | <b>\$1,271.00</b>       | <b>\$1,278.00</b>       |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$1,679.14</b>             | <b>\$0.00</b>      | <b>\$174.68</b>         | <b>\$0.00</b>      | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |



Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget  | 2019 Forecast to Dec 31 | 2020 Annual Budget  | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|---------------------|-------------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2705 - Britannia Beach Water Revenues</b>           |                               |                     |                         |                     |                         |                         |                         |                         |
| Requisitions   | \$148,217.00                  | \$153,222.00        | \$153,222.00            | \$153,222.00        | \$174,415.00            | \$177,984.00            | \$181,631.00            | \$185,357.00            |
| Parcel Tax   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$43,289.94                   | \$43,290.00         | \$42,146.56             | \$42,100.00         | \$42,100.00             | \$42,100.00             | \$42,100.00             | \$42,100.00             |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$2,799.00                    | \$1,770.00          | \$3,255.27              | \$3,800.00          | \$4,140.00              | \$4,480.00              | \$4,820.00              | \$5,160.00              |
| Grants   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$27,367.34                   | \$28,359.00         | \$28,358.74             | \$67,970.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$221,673.28</b>           | <b>\$226,641.00</b> | <b>\$226,982.57</b>     | <b>\$267,092.00</b> | <b>\$220,655.00</b>     | <b>\$224,564.00</b>     | <b>\$228,551.00</b>     | <b>\$232,617.00</b>     |
| <b>Expenses</b>  |                               |                     |                         |                     |                         |                         |                         |                         |
| Operating Expenses   | \$369,189.28                  | \$402,516.00        | \$334,887.45            | \$377,908.00        | \$381,530.00            | \$385,439.00            | \$389,426.00            | \$393,492.00            |
| Capital Expenditures   | \$0.00                        | \$0.00              | \$0.00                  | \$17,084.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$10,000.00                   | \$10,000.00         | \$10,000.00             | \$57,975.00         | \$25,000.00             | \$25,000.00             | \$25,000.00             | \$25,000.00             |
| Non-Taxable Expenses (Depreciation)                            | (\$185,874.74)                | (\$185,875.00)      | (\$185,874.74)          | (\$185,875.00)      | (\$185,875.00)          | (\$185,875.00)          | (\$185,875.00)          | (\$185,875.00)          |
| <b>Total Expenses</b>  | <b>\$193,314.54</b>           | <b>\$226,641.00</b> | <b>\$159,012.71</b>     | <b>\$267,092.00</b> | <b>\$220,655.00</b>     | <b>\$224,564.00</b>     | <b>\$228,551.00</b>     | <b>\$232,617.00</b>     |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$28,358.74</b>            | <b>\$0.00</b>       | <b>\$67,969.86</b>      | <b>\$0.00</b>       | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget | 2019 Forecast to Dec 31 | 2020 Annual Budget | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|--------------------|-------------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2706 - Gold Bridge Water Revenues</b>               |                               |                    |                         |                    |                         |                         |                         |                         |
| Requisitions   | \$22,877.00                   | \$23,877.00        | \$23,877.00             | \$25,510.00        | \$26,738.00             | \$27,927.00             | \$29,132.00             | \$30,799.00             |
| Parcel Tax   | \$5,000.00                    | \$5,000.00         | \$5,000.00              | \$5,000.00         | \$5,000.00              | \$5,000.00              | \$5,000.00              | \$5,000.00              |
| Water & Sewer Rates  | \$9,360.34                    | \$9,360.00         | \$9,446.84              | \$9,400.00         | \$9,870.00              | \$9,870.00              | \$9,870.00              | \$9,870.00              |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$524.06                      | \$350.00           | \$647.80                | \$580.00           | \$625.00                | \$670.00                | \$715.00                | \$760.00                |
| Grants   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | (\$3,964.10)                  | \$4,438.00         | \$4,438.23              | \$5,102.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$9,080.00                    | \$0.00             | \$0.00                  | \$10,257.00        | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$42,877.30</b>            | <b>\$43,025.00</b> | <b>\$43,409.87</b>      | <b>\$55,849.00</b> | <b>\$42,233.00</b>      | <b>\$43,467.00</b>      | <b>\$44,717.00</b>      | <b>\$46,429.00</b>      |
| <b>Expenses</b>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Operating Expenses   | \$85,436.84                   | \$90,587.00        | \$86,284.37             | \$97,839.00        | \$92,060.00             | \$92,794.00             | \$93,544.00             | \$94,308.00             |
| Capital Expenditures   | \$0.00                        | \$0.00             | \$0.00                  | \$10,257.00        | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$3,096.86                    | \$3,097.00         | \$2,682.14              | \$2,268.00         | \$2,268.00              | \$2,268.00              | \$2,268.00              | \$1,916.00              |
| Transfer Expenses  | \$5,000.00                    | \$4,436.00         | \$4,436.00              | \$580.00           | \$3,000.00              | \$3,500.00              | \$4,000.00              | \$5,300.00              |
| Non-Taxable Expenses (Depreciation)                            | (\$55,094.63)                 | (\$55,095.00)      | (\$55,094.63)           | (\$55,095.00)      | (\$55,095.00)           | (\$55,095.00)           | (\$55,095.00)           | (\$55,095.00)           |
| <b>Total Expenses</b>  | <b>\$38,439.07</b>            | <b>\$43,025.00</b> | <b>\$38,307.88</b>      | <b>\$55,849.00</b> | <b>\$42,233.00</b>      | <b>\$43,467.00</b>      | <b>\$44,717.00</b>      | <b>\$46,429.00</b>      |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$4,438.23</b>             | <b>\$0.00</b>      | <b>\$5,101.99</b>       | <b>\$0.00</b>      | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget  | 2019 Forecast to Dec 31 | 2020 Annual Budget  | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|---------------------|-------------------------|---------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2804 - Pinecrest Sewer Revenues</b>                 |                               |                     |                         |                     |                         |                         |                         |                         |
| Requisitions   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Parcel Tax   | \$269,391.00                  | \$234,530.00        | \$234,530.00            | \$254,958.00        | \$229,689.00            | \$231,926.00            | \$234,221.00            | \$236,576.00            |
| Water & Sewer Rates  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$6,615.13                    | \$4,570.00          | \$8,226.47              | \$34,015.00         | \$8,700.00              | \$9,400.00              | \$10,100.00             | \$10,800.00             |
| Grants   | \$1,208,574.98                | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$786,432.00                  | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | (\$101,952.95)                | (\$15,943.00)       | (\$15,943.03)           | (\$30,663.00)       | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$0.00                        | \$0.00              | \$0.00                  | \$0.00              | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$2,169,060.16</b>         | <b>\$223,157.00</b> | <b>\$226,813.44</b>     | <b>\$258,310.00</b> | <b>\$238,389.00</b>     | <b>\$241,326.00</b>     | <b>\$244,321.00</b>     | <b>\$247,376.00</b>     |
| <b>Expenses</b>  |                               |                     |                         |                     |                         |                         |                         |                         |
| Operating Expenses   | \$156,997.03                  | \$196,483.00        | \$230,802.75            | \$234,937.00        | \$210,211.00            | \$213,148.00            | \$216,143.00            | \$219,198.00            |
| Capital Expenditures   | \$1,895,031.11                | \$0.00              | \$0.00                  | \$16,000.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$18,889.32                   | \$41,346.00         | \$41,346.04             | \$41,346.00         | \$41,346.00             | \$41,346.00             | \$41,346.00             | \$41,346.00             |
| Transfer Expenses  | \$121,218.00                  | \$48,496.00         | \$48,496.00             | \$50,000.00         | \$50,000.00             | \$50,000.00             | \$50,000.00             | \$50,000.00             |
| Non-Taxable Expenses (Depreciation)                            | (\$7,132.27)                  | (\$63,168.00)       | (\$63,168.00)           | (\$83,973.00)       | (\$63,168.00)           | (\$63,168.00)           | (\$63,168.00)           | (\$63,168.00)           |
| <b>Total Expenses</b>  | <b>\$2,185,003.19</b>         | <b>\$223,157.00</b> | <b>\$257,476.79</b>     | <b>\$258,310.00</b> | <b>\$238,389.00</b>     | <b>\$241,326.00</b>     | <b>\$244,321.00</b>     | <b>\$247,376.00</b>     |
| <b>Surplus/ (Deficit)</b>                                      | <b>(\$15,943.03)</b>          | <b>\$0.00</b>       | <b>(\$30,663.35)</b>    | <b>\$0.00</b>       | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget | 2019 Forecast to Dec 31 | 2020 Annual Budget | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|--------------------|-------------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2901 - Electoral Area A Select Services</b>         |                               |                    |                         |                    |                         |                         |                         |                         |
| <u>Revenues</u>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Requisitions   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Parcel Tax   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$239.12                      | \$240.00           | \$213.84                | \$180.00           | \$200.00                | \$200.00                | \$200.00                | \$200.00                |
| Grants   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$28,903.04                   | \$8,208.00         | \$8,207.51              | \$19,025.00        | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$51,336.62                   | \$51,337.00        | \$51,336.62             | \$51,337.00        | \$51,337.00             | \$51,337.00             | \$51,337.00             | \$51,337.00             |
| <b>Total Revenues</b>  | <b>\$80,478.78</b>            | <b>\$59,785.00</b> | <b>\$59,757.97</b>      | <b>\$70,542.00</b> | <b>\$51,537.00</b>      | <b>\$51,537.00</b>      | <b>\$51,537.00</b>      | <b>\$51,537.00</b>      |
| <u>Expenses</u>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Operating Expenses   | \$66,911.47                   | \$59,785.00        | \$40,733.00             | \$69,292.00        | \$51,537.00             | \$51,537.00             | \$51,537.00             | \$51,537.00             |
| Capital Expenditures   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$11,012.28                   | \$0.00             | \$0.00                  | \$1,250.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Non-Taxable Expenses (Depreciation)                            | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Expenses</b>  | <b>\$77,923.75</b>            | <b>\$59,785.00</b> | <b>\$40,733.00</b>      | <b>\$70,542.00</b> | <b>\$51,537.00</b>      | <b>\$51,537.00</b>      | <b>\$51,537.00</b>      | <b>\$51,537.00</b>      |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$2,555.03</b>             | <b>\$0.00</b>      | <b>\$19,024.97</b>      | <b>\$0.00</b>      | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan | Prior Full Year Actual (2018) | 2019 Annual Budget | 2019 Forecast to Dec 31 | 2020 Annual Budget | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|--------------------|-------------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 2902 - Electoral Area B Select Services</b>         |                               |                    |                         |                    |                         |                         |                         |                         |
| <u>Revenues</u>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Requisitions   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Parcel Tax   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$625.91                      | \$350.00           | \$547.01                | \$600.00           | \$600.00                | \$600.00                | \$600.00                | \$600.00                |
| Grants   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year                                     | \$54,873.80                   | \$24,842.00        | \$24,842.21             | \$44,797.00        | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$51,336.62                   | \$51,337.00        | \$51,336.62             | \$51,337.00        | \$51,337.00             | \$51,337.00             | \$51,337.00             | \$51,337.00             |
| <b>Total Revenues</b>  | <b>\$106,836.33</b>           | <b>\$76,529.00</b> | <b>\$76,725.84</b>      | <b>\$96,734.00</b> | <b>\$51,937.00</b>      | <b>\$51,937.00</b>      | <b>\$51,937.00</b>      | <b>\$51,937.00</b>      |
| <u>Expenses</u>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Operating Expenses   | \$81,994.12                   | \$76,529.00        | \$31,928.85             | \$95,484.00        | \$51,937.00             | \$51,937.00             | \$51,937.00             | \$51,937.00             |
| Capital Expenditures   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Principal & Interest   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$0.00                        | \$0.00             | \$0.00                  | \$1,250.00         | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Non-Taxable Expenses (Depreciation)                            | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Expenses</b>  | <b>\$81,994.12</b>            | <b>\$76,529.00</b> | <b>\$31,928.85</b>      | <b>\$96,734.00</b> | <b>\$51,937.00</b>      | <b>\$51,937.00</b>      | <b>\$51,937.00</b>      | <b>\$51,937.00</b>      |
| <b>Surplus/ (Deficit)</b>                                      | <b>\$24,842.21</b>            | <b>\$0.00</b>      | <b>\$44,796.99</b>      | <b>\$0.00</b>      | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

Schedule "A" to Bylaw 1737-2021

| Squamish-Lillooet Regional District 2020 - 2024 Financial Plan     | Prior Full Year Actual (2018) | 2019 Annual Budget | 2019 Forecast to Dec 31 | 2020 Annual Budget | 2021 Preliminary Budget | 2022 Preliminary Budget | 2023 Preliminary Budget | 2024 Preliminary Budget |
|--|-------------------------------|--------------------|-------------------------|--------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b> |                               |                    |                         |                    |                         |                         |                         |                         |
| <b>Revenues</b>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Requisitions   | \$55,951.00                   | \$62,500.00        | \$62,500.00             | \$62,500.00        | \$62,500.00             | \$62,500.00             | \$62,500.00             | \$62,500.00             |
| Parcel Tax   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Rates  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Water & Sewer Connection Fees                                      | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| GILT   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Fees & Other Revenues  | \$546.27                      | \$100.00           | \$205.03                | \$11,724.00        | \$70.00                 | \$70.00                 | \$70.00                 | \$70.00                 |
| Grants   | \$15,000.00                   | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Sales of Capital Assets  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Proceeds from Borrowing  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Surplus Deficit Prior Year   | (\$15,845.73)                 | (\$4,151.00)       | (\$4,150.61)            | (\$10,120.00)      | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Revenue   | \$13,173.00                   | \$15,000.00        | \$15,000.00             | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| <b>Total Revenues</b>  | <b>\$68,824.54</b>            | <b>\$73,449.00</b> | <b>\$73,554.42</b>      | <b>\$64,104.00</b> | <b>\$62,570.00</b>      | <b>\$62,570.00</b>      | <b>\$62,570.00</b>      | <b>\$62,570.00</b>      |
| <b>Expenses</b>  |                               |                    |                         |                    |                         |                         |                         |                         |
| Operating Expenses   | \$78,651.68                   | \$55,149.00        | \$71,992.70             | \$66,204.00        | \$50,022.00             | \$50,503.00             | \$50,994.00             | \$51,495.00             |
| Capital Expenditures   | \$0.00                        | \$23,000.00        | \$17,357.81             | \$3,600.00         | \$17,248.00             | \$16,767.00             | \$16,276.00             | \$15,775.00             |
| Principal & Interest   | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$0.00                  | \$0.00                  | \$0.00                  | \$0.00                  |
| Transfer Expenses  | \$0.00                        | \$0.00             | \$0.00                  | \$0.00             | \$1,000.00              | \$1,000.00              | \$1,000.00              | \$1,000.00              |
| Non-Taxable Expenses (Depreciation)                                | (\$5,676.53)                  | (\$4,700.00)       | (\$5,676.53)            | (\$5,700.00)       | (\$5,700.00)            | (\$5,700.00)            | (\$5,700.00)            | (\$5,700.00)            |
| <b>Total Expenses</b>  | <b>\$72,975.15</b>            | <b>\$73,449.00</b> | <b>\$83,673.98</b>      | <b>\$64,104.00</b> | <b>\$62,570.00</b>      | <b>\$62,570.00</b>      | <b>\$62,570.00</b>      | <b>\$62,570.00</b>      |
| <b>Surplus/ (Deficit)</b>  | <b>(\$4,150.61)</b>           | <b>\$0.00</b>      | <b>(\$10,119.56)</b>    | <b>\$0.00</b>      | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           | <b>\$0.00</b>           |

