

SQUAMISH-LILLOOET REGIONAL DISTRICT

BYLAW NO. 1670-2020

Being a bylaw to adopt the 2020 – 2024 Financial Plan

The Regional Board of the Squamish-Lillooet Regional District, in open meeting assembled, enacts as follows:

1. Schedule "A" attached hereto and made part of this bylaw is the Financial Plan for the Squamish-Lillooet Regional District for the years 2020 – 2024 inclusive.
2. This bylaw may be cited as "Squamish-Lillooet Regional District 2020 – 2024 Financial Plan Bylaw No. 1670-2020".

READ A FIRST TIME this 18th day of March, 2020.

READ A SECOND TIME this 18th day of March, 2020.

READ A THIRD TIME this 18th day of March, 2020.

ADOPTED this 18th day of March, 2020.

Tony Rainbow
Chair

Kristen Clark
Corporate Officer

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1000 - General Government Services								
Revenues								
Requisitions	\$1,014,834.00	\$1,155,397.00	\$1,155,397.00	\$1,308,046.00	\$1,641,585.00	\$1,681,820.00	\$1,677,310.00	\$1,765,946.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$1,358,536.26	\$1,408,139.00	\$1,426,574.16	\$1,478,012.00	\$1,533,412.00	\$1,592,109.00	\$1,653,193.00	\$1,716,761.00
Fees & Other Revenues	\$370,192.79	\$341,117.00	\$375,590.92	\$367,030.00	\$371,997.00	\$377,066.00	\$382,233.00	\$387,504.00
Grants	\$629,222.80	\$656,245.00	\$933,032.03	\$650,725.00	\$600,751.00	\$600,773.00	\$665,951.00	\$615,974.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$1,000,000.00	\$350,000.00	\$0.00	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$397,281.23	\$526,146.00	\$531,604.78	\$353,191.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$1,079,162.34	\$1,761,311.00	\$649,739.58	\$1,602,095.00	\$170,135.00	\$86,417.00	\$137,725.00	\$69,060.00
Total Revenues	\$5,849,229.42	\$6,198,355.00	\$5,071,938.47	\$6,109,099.00	\$4,317,880.00	\$4,338,185.00	\$4,516,412.00	\$4,555,245.00
Expenses								
Operating Expenses	\$2,522,031.64	\$3,776,841.00	\$2,452,004.92	\$3,944,037.00	\$2,653,488.00	\$2,707,912.00	\$2,769,103.00	\$2,824,968.00
Capital Expenditures	\$1,147,858.28	\$463,641.00	\$353,871.90	\$142,434.00	\$85,000.00	\$0.00	\$50,000.00	\$0.00
Principal & Interest	\$10,000.00	\$91,133.00	\$85,766.58	\$91,133.00	\$167,909.00	\$167,126.00	\$165,299.00	\$162,430.00
Transfer Expenses	\$1,661,431.90	\$1,924,208.00	\$1,884,571.92	\$1,991,495.00	\$1,471,483.00	\$1,523,147.00	\$1,592,010.00	\$1,627,847.00
Non-Taxable Expenses (Depreciation)	(\$23,697.18)	(\$57,468.00)	(\$57,468.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)
Total Expenses	\$5,317,624.64	\$6,198,355.00	\$4,718,747.32	\$6,109,099.00	\$4,317,880.00	\$4,338,185.00	\$4,516,412.00	\$4,555,245.00
Surplus/ (Deficit)	\$531,604.78	\$0.00	\$353,191.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1010 - Regional Invasive Species Mgmt & Control								
<u>Revenues</u>								
Requisitions	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$1,435.00	\$1,435.19	\$1,435.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$50,000.00	\$76,435.00	\$76,435.19	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
<u>Expenses</u>								
Operating Expenses	\$47,495.88	\$76,435.00	\$75,000.00	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$1,068.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$48,564.81	\$76,435.00	\$75,000.00	\$76,435.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Surplus/ (Deficit)	\$1,435.19	\$0.00	\$1,435.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1200 - Land Planning & Zoning								
<u>Revenues</u>								
Requisitions	\$320,878.00	\$341,518.00	\$341,518.00	\$364,939.00	\$502,535.00	\$533,794.00	\$547,484.00	\$564,754.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$57,435.97	\$66,900.00	\$155,803.80	\$55,158.00	\$56,363.00	\$57,490.00	\$58,641.00	\$59,813.00
Grants	\$0.00	\$106,000.00	\$89,210.22	\$16,790.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$255,658.84	\$365,506.00	\$369,007.46	\$559,931.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.00	\$354,063.00	\$339,147.00	\$331,689.00	\$331,689.00
Total Revenues	\$958,204.11	\$1,204,155.00	\$1,279,770.78	\$1,321,049.00	\$912,961.00	\$930,431.00	\$937,814.00	\$956,256.00
<u>Expenses</u>								
Operating Expenses	\$584,962.42	\$1,198,462.00	\$714,072.97	\$1,313,844.00	\$905,615.00	\$922,941.00	\$930,177.00	\$948,469.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$4,234.23	\$5,693.00	\$5,766.34	\$7,205.00	\$7,346.00	\$7,490.00	\$7,637.00	\$7,787.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$589,196.65	\$1,204,155.00	\$719,839.31	\$1,321,049.00	\$912,961.00	\$930,431.00	\$937,814.00	\$956,256.00
Surplus/ (Deficit)	\$369,007.46	\$0.00	\$559,931.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1201 - Regional Growth Strategy								
<u>Revenues</u>								
Requisitions	\$31,511.00	\$31,511.00	\$31,511.00	\$5,844.00	\$6,136.00	\$6,443.00	\$6,765.00	\$7,103.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$466.82	\$300.00	\$591.39	\$700.00	\$701.00	\$702.00	\$703.00	\$704.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,795.76	\$12,017.00	\$12,016.93	\$32,711.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$1,000.00	\$2,000.00	\$0.00	\$2,000.00	\$6,699.00	\$6,612.00	\$6,516.00	\$6,407.00
Total Revenues	\$36,773.58	\$45,828.00	\$44,119.32	\$41,255.00	\$13,536.00	\$13,757.00	\$13,984.00	\$14,214.00
<u>Expenses</u>								
Operating Expenses	\$19,266.85	\$39,550.00	\$4,984.90	\$21,550.00	\$13,276.00	\$13,537.00	\$13,804.00	\$14,074.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,489.80	\$6,278.00	\$6,423.89	\$19,705.00	\$260.00	\$220.00	\$180.00	\$140.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$24,756.65	\$45,828.00	\$11,408.79	\$41,255.00	\$13,536.00	\$13,757.00	\$13,984.00	\$14,214.00
Surplus/ (Deficit)	\$12,016.93	\$0.00	\$32,710.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1202 - Civic Addressing								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$254.39	\$180.00	\$282.77	\$220.00	\$180.00	\$140.00	\$100.00	\$60.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$9,251.62	\$9,256.00	\$9,256.01	\$9,289.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$3,750.00	\$3,750.00	\$3,750.00	\$3,834.00
Total Revenues	\$9,506.01	\$9,436.00	\$9,538.78	\$9,509.00	\$3,930.00	\$3,890.00	\$3,850.00	\$3,894.00
Expenses								
Operating Expenses	\$250.00	\$9,436.00	\$250.00	\$9,509.00	\$3,930.00	\$3,890.00	\$3,850.00	\$3,894.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$250.00	\$9,436.00	\$250.00	\$9,509.00	\$3,930.00	\$3,890.00	\$3,850.00	\$3,894.00
Surplus/ (Deficit)	\$9,256.01	\$0.00	\$9,288.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1300 - Regional Solid Waste Management								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$16,556.00	\$88,102.00	\$106,816.00	\$125,516.00	\$141,157.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$144,748.79	\$137,200.00	\$138,009.38	\$131,250.00	\$125,130.00	\$121,376.00	\$117,735.00	\$114,203.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$95,969.00	\$100,681.00	\$100,681.34	\$97,371.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$16,557.00	\$35,000.00	\$25,000.00	\$15,000.00	\$8,050.00
Total Revenues	\$240,717.79	\$237,881.00	\$238,690.72	\$261,734.00	\$248,232.00	\$253,192.00	\$258,251.00	\$263,410.00
<u>Expenses</u>								
Operating Expenses	\$126,664.45	\$198,320.00	\$101,758.80	\$260,870.00	\$248,232.00	\$253,192.00	\$258,251.00	\$263,410.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$13,372.00	\$39,561.00	\$39,561.00	\$864.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$140,036.45	\$237,881.00	\$141,319.80	\$261,734.00	\$248,232.00	\$253,192.00	\$258,251.00	\$263,410.00
Surplus/ (Deficit)	\$100,681.34	\$0.00	\$97,370.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1300A - Utilities & Environmental Services Dept								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$523,109.12	\$587,474.00	\$454,290.14	\$627,075.00	\$662,001.00	\$675,132.00	\$688,581.00	\$702,299.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,793.73	(\$1,291.00)	(\$1,290.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$524,902.85	\$586,183.00	\$452,999.36	\$627,075.00	\$662,001.00	\$675,132.00	\$688,581.00	\$702,299.00
<u>Expenses</u>								
Operating Expenses	\$522,130.63	\$580,357.00	\$447,173.16	\$620,010.00	\$654,795.00	\$667,782.00	\$681,084.00	\$694,652.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$4,063.00	\$5,826.00	\$5,826.16	\$7,065.00	\$7,206.00	\$7,350.00	\$7,497.00	\$7,647.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$526,193.63	\$586,183.00	\$452,999.32	\$627,075.00	\$662,001.00	\$675,132.00	\$688,581.00	\$702,299.00
Surplus/ (Deficit)	(\$1,290.78)	\$0.00	\$0.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1400 - Building Inspection Services								
<u>Revenues</u>								
Requisitions	\$105,496.00	\$134,010.00	\$134,010.00	\$188,787.00	\$219,132.00	\$228,969.00	\$238,904.00	\$248,943.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$323,285.90	\$265,187.00	\$251,937.51	\$267,017.00	\$272,357.00	\$277,804.00	\$283,361.00	\$289,028.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$111,770.92	\$163,793.00	\$163,935.82	\$78,253.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$15,000.00	\$18,011.00	\$21,250.00	\$16,250.00	\$11,250.00	\$6,250.00
Total Revenues	\$540,552.82	\$562,990.00	\$564,883.33	\$552,068.00	\$512,739.00	\$523,023.00	\$533,515.00	\$544,221.00
<u>Expenses</u>								
Operating Expenses	\$372,000.00	\$554,043.00	\$477,686.90	\$545,003.00	\$505,462.00	\$515,528.00	\$525,795.00	\$536,269.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$4,617.00	\$8,947.00	\$8,943.09	\$7,065.00	\$7,277.00	\$7,495.00	\$7,720.00	\$7,952.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$376,617.00	\$562,990.00	\$486,629.99	\$552,068.00	\$512,739.00	\$523,023.00	\$533,515.00	\$544,221.00
Surplus/ (Deficit)	\$163,935.82	\$0.00	\$78,253.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1500 - Elections / UBCM								
<u>Revenues</u>								
Requisitions	\$16,000.00	\$17,000.00	\$17,000.00	\$21,714.00	\$33,714.00	\$39,530.00	\$39,530.00	\$39,530.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$2,470.37	\$250.00	\$562.56	\$300.00	\$525.00	\$80.00	\$320.00	\$600.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,230.48	\$0.00	(\$27,376.50)	\$885.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$25,607.50	\$10,000.00	\$0.00	\$20,559.00	\$0.00	\$0.00
Total Revenues	\$19,700.85	\$17,250.00	\$15,793.56	\$32,899.00	\$34,239.00	\$60,169.00	\$39,850.00	\$40,130.00
<u>Expenses</u>								
Operating Expenses	\$47,077.35	\$13,174.00	\$10,832.96	\$32,899.00	\$23,631.00	\$60,169.00	\$25,055.00	\$25,800.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$4,076.00	\$4,076.00	\$0.00	\$10,608.00	\$0.00	\$14,795.00	\$14,330.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$47,077.35	\$17,250.00	\$14,908.96	\$32,899.00	\$34,239.00	\$60,169.00	\$39,850.00	\$40,130.00
Surplus/ (Deficit)	(\$27,376.50)	\$0.00	\$884.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1700 - Fire Protection Pemberton								
<u>Revenues</u>								
Requisitions	\$95,790.00	\$101,527.00	\$101,527.00	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$95,972.26	\$101,527.00	\$101,527.26	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
<u>Expenses</u>								
Operating Expenses	\$95,972.00	\$101,527.00	\$101,527.00	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$95,972.00	\$101,527.00	\$101,527.00	\$106,291.00	\$108,412.00	\$110,575.00	\$112,782.00	\$115,033.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1707 - Fire Protection Bralorne								
<u>Revenues</u>								
Requisitions	\$29,124.00	\$29,124.00	\$29,124.00	\$29,071.00	\$30,971.00	\$31,603.00	\$32,445.00	\$36,278.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$478.23	\$290.00	\$542.93	\$400.00	\$405.00	\$410.00	\$415.00	\$420.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$2,361.66	\$2,245.00	\$2,245.48	\$1,759.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$31,963.89	\$31,659.00	\$31,912.41	\$31,230.00	\$31,376.00	\$32,013.00	\$32,860.00	\$36,698.00
<u>Expenses</u>								
Operating Expenses	\$26,375.41	\$31,379.00	\$29,628.09	\$30,850.00	\$30,986.00	\$31,623.00	\$32,460.00	\$36,298.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$3,343.00	\$280.00	\$525.75	\$380.00	\$390.00	\$390.00	\$400.00	\$400.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$29,718.41	\$31,659.00	\$30,153.84	\$31,230.00	\$31,376.00	\$32,013.00	\$32,860.00	\$36,698.00
Surplus/ (Deficit)	\$2,245.48	\$0.00	\$1,758.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1708 - Fire Protection Garibaldi								
<u>Revenues</u>								
Requisitions	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$124,649.00	\$125,830.00	\$127,042.00	\$128,283.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$138,574.20	\$28,638.00	\$11,927.59	\$8,900.00	\$8,200.00	\$8,672.00	\$9,147.00	\$9,624.00
Grants	\$8,000.00	\$0.00	\$0.00	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	(\$1,102.68)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$38,883.06	\$143,970.00	\$134,867.48	\$63,979.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$283,354.58	\$271,608.00	\$245,795.07	\$213,879.00	\$207,849.00	\$134,502.00	\$136,189.00	\$137,907.00
<u>Expenses</u>								
Operating Expenses	\$122,933.56	\$118,474.00	\$103,529.19	\$120,756.00	\$122,369.00	\$124,022.00	\$125,709.00	\$127,427.00
Capital Expenditures	\$0.00	\$20,000.00	\$5,652.70	\$56,347.00	\$75,000.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$24,980.38	\$24,980.00	\$24,980.38	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00
Transfer Expenses	\$38,073.00	\$147,654.00	\$85,654.00	\$51,296.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
Non-Taxable Expenses (Depreciation)	(\$37,499.84)	(\$39,500.00)	(\$38,000.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)	(\$39,500.00)
Total Expenses	\$148,487.10	\$271,608.00	\$181,816.27	\$213,879.00	\$207,849.00	\$134,502.00	\$136,189.00	\$137,907.00
Surplus/ (Deficit)	\$134,867.48	\$0.00	\$63,978.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1711 - Fire Protection Seton-Shalth								
Revenues								
Requisitions	\$12,250.00	\$12,500.00	\$12,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00	\$16,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$10,747.19	\$11,764.00	\$14,108.34	\$12,437.00	\$12,442.00	\$12,447.00	\$12,452.00	\$12,457.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$4,330.70	\$2,946.00	\$2,707.24	(\$886.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$7,110.34	\$7,110.00	\$7,110.34	\$39,610.00	\$7,110.00	\$7,110.00	\$7,110.00	\$7,110.00
Total Revenues	\$34,438.23	\$34,320.00	\$36,425.92	\$67,661.00	\$36,052.00	\$36,057.00	\$36,062.00	\$36,067.00
Expenses								
Operating Expenses	\$27,930.53	\$34,151.00	\$37,142.51	\$69,092.00	\$37,478.00	\$37,478.00	\$37,478.00	\$37,478.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,631.00	\$2,000.00	\$2,000.00	\$400.00	\$405.00	\$410.00	\$415.00	\$420.00
Non-Taxable Expenses (Depreciation)	(\$1,830.54)	(\$1,831.00)	(\$1,830.54)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
Total Expenses	\$31,730.99	\$34,320.00	\$37,311.97	\$67,661.00	\$36,052.00	\$36,057.00	\$36,062.00	\$36,067.00
Surplus/ (Deficit)	\$2,707.24	\$0.00	(\$886.05)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1712 - Fire Protection Gun Lake								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$4,688.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$226.98)	\$50.00	\$50.44	\$2.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,461.02	\$21,800.00	\$21,800.44	\$21,752.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
<u>Expenses</u>								
Operating Expenses	\$4,410.58	\$21,800.00	\$21,798.75	\$21,752.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,410.58	\$21,800.00	\$21,798.75	\$21,752.00	\$21,750.00	\$21,750.00	\$21,750.00	\$21,750.00
Surplus/ (Deficit)	\$50.44	\$0.00	\$1.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1713 - Fire Protection Birken								
<u>Revenues</u>								
Requisitions	\$37,172.00	\$37,172.00	\$37,172.00	\$41,945.00	\$45,678.00	\$47,893.00	\$50,218.00	\$52,660.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,723.27	\$1,100.00	\$2,076.84	\$1,800.00	\$1,824.00	\$1,848.00	\$1,872.00	\$1,896.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$14,564.13	\$17,715.00	\$17,714.85	\$2,623.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$102,731.68	\$0.00	\$0.00	\$17,335.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$156,191.08	\$55,987.00	\$56,963.69	\$63,703.00	\$47,502.00	\$49,741.00	\$52,090.00	\$54,556.00
<u>Expenses</u>								
Operating Expenses	\$139,602.41	\$43,678.00	\$42,031.59	\$63,029.00	\$46,804.00	\$49,019.00	\$51,344.00	\$53,786.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$13,435.00	\$13,435.00	\$1,800.00	\$1,824.00	\$1,848.00	\$1,872.00	\$1,896.00
Non-Taxable Expenses (Depreciation)	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)	(\$1,126.00)
Total Expenses	\$138,476.23	\$55,987.00	\$54,340.41	\$63,703.00	\$47,502.00	\$49,741.00	\$52,090.00	\$54,556.00
Surplus/ (Deficit)	\$17,714.85	\$0.00	\$2,623.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1714 - Howe Sound East Fire Services								
<u>Revenues</u>								
Requisitions	\$261,416.00	\$293,730.00	\$293,730.00	\$311,378.00	\$336,660.00	\$405,971.00	\$409,998.00	\$409,998.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$2,357.65	\$2,548.00	\$2,547.41	\$2,338.00	\$2,385.00	\$2,433.00	\$2,482.00	\$2,532.00
Fees & Other Revenues	\$1,562.98	\$700.00	\$1,486.98	\$1,400.00	\$1,800.00	\$2,200.00	\$2,600.00	\$3,000.00
Grants	\$31,912.75	\$25,000.00	\$45,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$35,229.06	\$16,120.00	\$15,817.58	\$29,024.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,707.14	\$24,356.12	\$42,137.42	\$19,262.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$385,685.58	\$362,454.12	\$400,719.39	\$403,402.00	\$1,540,845.00	\$410,604.00	\$415,080.00	\$415,530.00
<u>Expenses</u>								
Operating Expenses	\$249,628.23	\$296,260.12	\$268,871.28	\$314,298.00	\$359,003.00	\$363,391.00	\$367,867.00	\$372,434.00
Capital Expenditures	\$77,772.95	\$43,700.00	\$37,738.10	\$59,262.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$69,258.77	\$69,259.00	\$59,983.77	\$50,709.00	\$50,709.00	\$116,080.00	\$116,080.00	\$107,908.00
Transfer Expenses	\$34,375.40	\$25,000.00	\$70,043.20	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$54,055.00
Non-Taxable Expenses (Depreciation)	(\$61,167.35)	(\$71,765.00)	(\$64,941.16)	(\$70,867.00)	(\$118,867.00)	(\$118,867.00)	(\$118,867.00)	(\$118,867.00)
Total Expenses	\$369,868.00	\$362,454.12	\$371,695.19	\$403,402.00	\$1,540,845.00	\$410,604.00	\$415,080.00	\$415,530.00
Surplus/ (Deficit)	\$15,817.58	\$0.00	\$29,024.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1715 - Pemberton Meadows Fire Protection								
<u>Revenues</u>								
Requisitions	\$22,559.00	\$24,446.00	\$24,446.00	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$22,741.26	\$24,446.00	\$24,446.26	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
<u>Expenses</u>								
Operating Expenses	\$22,741.00	\$24,446.00	\$24,446.00	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$22,741.00	\$24,446.00	\$24,446.00	\$25,018.00	\$25,513.00	\$26,018.00	\$26,533.00	\$27,059.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1716 - Pemberton Heights Fire Protection								
<u>Revenues</u>								
Requisitions	\$49,316.00	\$51,415.00	\$51,415.00	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$182.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$49,498.26	\$51,415.00	\$51,415.26	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
<u>Expenses</u>								
Operating Expenses	\$49,498.00	\$51,415.00	\$51,415.00	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$49,498.00	\$51,415.00	\$51,415.00	\$55,853.00	\$56,965.00	\$58,099.00	\$59,256.00	\$60,436.00
Surplus/ (Deficit)	\$0.26	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1760 - Nuisance & Disturbances Reg. Control								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$238.73	\$50.00	\$265.35	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$530.16	(\$67.00)	(\$66.58)	(\$51.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$14,154.76	\$0.00	\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$768.89	\$14,137.76	\$198.77	\$14,203.76	\$0.00	\$0.00	\$0.00	\$0.00
<u>Expenses</u>								
Operating Expenses	\$835.47	\$14,137.76	\$250.00	\$14,203.76	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$835.47	\$14,137.76	\$250.00	\$14,203.76	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	(\$66.58)	\$0.00	(\$51.23)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1761 - Emergency Planning								
<u>Revenues</u>								
Requisitions	\$179,143.00	\$225,091.00	\$225,091.00	\$237,166.00	\$249,805.00	\$254,714.00	\$259,719.00	\$264,826.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$49,882.26	\$103,200.00	\$7,374.83	\$105,600.00	\$105,660.00	\$105,721.00	\$105,783.00	\$105,847.00
Grants	\$282,435.97	\$999,766.00	\$691,229.45	\$1,434,089.24	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$12,908.53	\$0.00	(\$432.24)	\$7,650.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$10,660.56	\$64,545.00	\$23,608.54	\$35,490.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$535,030.32	\$1,392,602.00	\$946,871.58	\$1,819,995.24	\$355,465.00	\$360,435.00	\$365,502.00	\$370,673.00
<u>Expenses</u>								
Operating Expenses	\$533,087.23	\$1,390,835.00	\$936,560.89	\$1,817,682.24	\$353,124.00	\$358,065.00	\$363,103.00	\$368,244.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$2,375.33	\$1,767.00	\$2,660.68	\$2,313.00	\$2,341.00	\$2,370.00	\$2,399.00	\$2,429.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$535,462.56	\$1,392,602.00	\$939,221.57	\$1,819,995.24	\$355,465.00	\$360,435.00	\$365,502.00	\$370,673.00
Surplus/ (Deficit)	(\$432.24)	\$0.00	\$7,650.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1763 - 911 Interior Revenues								
Requisitions	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$17,544.31	\$15,670.00	\$21,503.91	\$18,900.00	\$18,910.00	\$18,940.00	\$18,970.00	\$19,000.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$4,302.73	\$4,487.00	\$4,486.84	\$9,655.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$51,772.00	\$2,233.00	\$2,702.00	\$3,181.00
Total Revenues	\$26,847.04	\$25,157.00	\$30,990.75	\$33,555.00	\$75,682.00	\$26,173.00	\$26,672.00	\$27,181.00
Expenses								
Operating Expenses	\$30,782.73	\$33,149.00	\$28,145.63	\$34,142.00	\$32,594.00	\$33,055.00	\$33,524.00	\$34,003.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$899.00	\$1,330.00	\$2,512.49	\$8,735.00	\$2,410.00	\$2,440.00	\$2,470.00	\$2,500.00
Non-Taxable Expenses (Depreciation)	(\$9,321.53)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
Total Expenses	\$22,360.20	\$25,157.00	\$21,336.12	\$33,555.00	\$75,682.00	\$26,173.00	\$26,672.00	\$27,181.00
Surplus/ (Deficit)	\$4,486.84	\$0.00	\$9,654.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1764 - 911 South								
Revenues								
Requisitions	\$13,500.00	\$15,300.00	\$15,300.00	\$18,111.00	\$19,373.00	\$19,782.00	\$20,199.00	\$20,623.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$18,609.99	\$18,200.00	\$21,538.84	\$20,200.00	\$19,300.00	\$19,260.00	\$19,220.00	\$19,180.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$45,946.28	\$43,236.00	\$43,226.61	\$3,539.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$52,989.00	\$3,448.00	\$3,916.00	\$4,394.00
Total Revenues	\$78,056.27	\$76,736.00	\$80,065.45	\$41,850.00	\$91,662.00	\$42,490.00	\$43,335.00	\$44,197.00
Expenses								
Operating Expenses	\$39,924.91	\$46,736.00	\$46,525.68	\$46,946.00	\$50,091.00	\$50,919.00	\$51,764.00	\$52,626.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$35,096.00	\$35,096.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	(\$5,095.25)	(\$5,096.00)	(\$5,095.25)	(\$5,096.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)	(\$8,429.00)
Total Expenses	\$34,829.66	\$76,736.00	\$76,526.43	\$41,850.00	\$91,662.00	\$42,490.00	\$43,335.00	\$44,197.00
Surplus/ (Deficit)	\$43,226.61	\$0.00	\$3,539.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1800 - Gold Bridge Street Lighting								
<u>Revenues</u>								
Requisitions	\$2,450.00	\$2,525.00	\$2,525.00	\$2,545.00	\$2,824.00	\$2,873.00	\$2,923.00	\$2,974.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$62.75	\$40.00	\$72.16	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$241.51	\$272.00	\$272.05	\$230.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,754.26	\$2,837.00	\$2,869.21	\$2,825.00	\$2,875.00	\$2,925.00	\$2,976.00	\$3,028.00
<u>Expenses</u>								
Operating Expenses	\$2,362.21	\$2,660.00	\$2,462.12	\$2,725.00	\$2,775.00	\$2,825.00	\$2,876.00	\$2,928.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$120.00	\$177.00	\$177.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,482.21	\$2,837.00	\$2,639.12	\$2,825.00	\$2,875.00	\$2,925.00	\$2,976.00	\$3,028.00
Surplus/ (Deficit)	\$272.05	\$0.00	\$230.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1801 - Bralorne Street Lighting								
<u>Revenues</u>								
Requisitions	\$4,491.00	\$4,491.00	\$4,491.00	\$4,491.00	\$4,534.00	\$4,620.00	\$4,707.00	\$4,796.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$133.02	\$83.00	\$154.36	\$110.00	\$110.00	\$110.00	\$110.00	\$110.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$57.70	\$518.00	\$517.68	\$516.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,681.72	\$5,092.00	\$5,163.04	\$5,117.00	\$4,644.00	\$4,730.00	\$4,817.00	\$4,906.00
<u>Expenses</u>								
Operating Expenses	\$4,164.04	\$4,550.00	\$4,104.83	\$4,450.00	\$4,534.00	\$4,620.00	\$4,707.00	\$4,796.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$542.00	\$542.00	\$667.00	\$110.00	\$110.00	\$110.00	\$110.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,164.04	\$5,092.00	\$4,646.83	\$5,117.00	\$4,644.00	\$4,730.00	\$4,817.00	\$4,906.00
Surplus/ (Deficit)	\$517.68	\$0.00	\$516.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1802 - Seton Street Lighting								
<u>Revenues</u>								
Requisitions	\$2,712.00	\$2,778.00	\$2,778.00	\$2,820.00	\$3,002.00	\$3,055.00	\$3,109.00	\$3,164.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$26.98	\$18.00	\$32.11	\$20.00	\$21.00	\$22.00	\$23.00	\$24.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$119.30	\$159.00	\$158.90	\$122.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,858.28	\$2,955.00	\$2,969.01	\$2,962.00	\$3,023.00	\$3,077.00	\$3,132.00	\$3,188.00
<u>Expenses</u>								
Operating Expenses	\$2,564.38	\$2,805.00	\$2,696.81	\$2,870.00	\$2,923.00	\$2,977.00	\$3,032.00	\$3,088.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$135.00	\$150.00	\$150.00	\$92.00	\$100.00	\$100.00	\$100.00	\$100.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,699.38	\$2,955.00	\$2,846.81	\$2,962.00	\$3,023.00	\$3,077.00	\$3,132.00	\$3,188.00
Surplus/ (Deficit)	\$158.90	\$0.00	\$122.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1803 - D'Arcy Street Lighting								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$2,578.00	\$2,778.00	\$2,778.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$75.80	\$50.00	\$86.65	\$75.00	\$78.00	\$80.00	\$82.00	\$84.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$57.39	\$147.00	\$146.81	\$819.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,711.19	\$2,975.00	\$3,011.46	\$3,394.00	\$2,578.00	\$2,580.00	\$2,582.00	\$2,584.00
<u>Expenses</u>								
Operating Expenses	\$2,564.38	\$2,775.00	\$1,992.25	\$2,200.00	\$2,336.00	\$2,373.00	\$2,410.00	\$2,448.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$200.00	\$200.00	\$1,194.00	\$242.00	\$207.00	\$172.00	\$136.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,564.38	\$2,975.00	\$2,192.25	\$3,394.00	\$2,578.00	\$2,580.00	\$2,582.00	\$2,584.00
Surplus/ (Deficit)	\$146.81	\$0.00	\$819.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1804 - Furry Creek Street Lighting								
<u>Revenues</u>								
Requisitions	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$15,550.00	\$15,856.00	\$16,168.00	\$16,487.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,424.44	\$820.00	\$1,612.24	\$1,200.00	\$1,216.00	\$1,233.00	\$1,250.00	\$1,267.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$28.11)	\$3,013.00	\$3,013.17	\$3,747.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$15,224.33	\$22,661.00	\$18,453.41	\$23,775.00	\$16,766.00	\$17,089.00	\$17,418.00	\$17,754.00
<u>Expenses</u>								
Operating Expenses	\$12,211.16	\$15,250.00	\$12,295.63	\$15,250.00	\$15,550.00	\$15,856.00	\$16,168.00	\$16,487.00
Capital Expenditures	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$2,411.00	\$2,411.00	\$3,525.00	\$1,216.00	\$1,233.00	\$1,250.00	\$1,267.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$12,211.16	\$22,661.00	\$14,706.63	\$23,775.00	\$16,766.00	\$17,089.00	\$17,418.00	\$17,754.00
Surplus/ (Deficit)	\$3,013.17	\$0.00	\$3,746.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1805 - Britannia Beach Street Lighting								
<u>Revenues</u>								
Requisitions	\$14,607.00	\$14,856.00	\$14,856.00	\$14,856.00	\$15,179.00	\$15,476.00	\$15,773.00	\$16,075.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$158.38	\$100.00	\$183.09	\$150.00	\$157.00	\$152.00	\$153.00	\$154.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1,111.05)	(\$206.00)	(\$205.58)	\$2,537.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$13,654.33	\$14,750.00	\$14,833.51	\$17,543.00	\$15,336.00	\$15,628.00	\$15,926.00	\$16,229.00
<u>Expenses</u>								
Operating Expenses	\$13,970.02	\$14,795.00	\$12,340.81	\$15,095.00	\$15,381.00	\$15,673.00	\$15,971.00	\$16,274.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$434.00	\$500.00	\$500.00	\$2,993.00	\$500.00	\$500.00	\$500.00	\$500.00
Non-Taxable Expenses (Depreciation)	(\$544.11)	(\$545.00)	(\$544.11)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
Total Expenses	\$13,859.91	\$14,750.00	\$12,296.70	\$17,543.00	\$15,336.00	\$15,628.00	\$15,926.00	\$16,229.00
Surplus/ (Deficit)	(\$205.58)	\$0.00	\$2,536.81	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1900 - Pemberton Refuse Grounds								
<u>Revenues</u>								
Requisitions	\$195,400.00	\$220,121.00	\$220,121.00	\$234,101.00	\$244,265.00	\$241,484.00	\$243,756.00	\$246,086.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$86,743.46	\$88,750.00	\$112,137.40	\$97,500.00	\$99,936.00	\$102,410.00	\$104,925.00	\$107,479.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$200,000.00	\$0.00	\$0.00	\$1,175,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$33,243.76	\$4,104.00	\$4,103.54	\$70,534.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$4,891.29	\$15,604.00	\$15,629.59	\$198,169.00	\$5,100.00	\$5,202.00	\$5,306.00	\$5,412.00
Total Revenues	\$520,278.51	\$328,579.00	\$351,991.53	\$1,775,304.00	\$349,301.00	\$349,096.00	\$353,987.00	\$358,977.00
<u>Expenses</u>								
Operating Expenses	\$280,306.97	\$314,975.00	\$266,080.55	\$361,205.00	\$245,068.00	\$244,863.00	\$249,754.00	\$254,744.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$1,375,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$2,000.00	\$10,604.00	\$10,603.85	\$38,099.00	\$68,858.00	\$68,858.00	\$68,858.00	\$68,858.00
Transfer Expenses	\$233,870.00	\$3,000.00	\$4,773.28	\$1,000.00	\$35,375.00	\$35,375.00	\$35,375.00	\$35,375.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$516,176.97	\$328,579.00	\$281,457.68	\$1,775,304.00	\$349,301.00	\$349,096.00	\$353,987.00	\$358,977.00
Surplus/ (Deficit)	\$4,101.54	\$0.00	\$70,533.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1902 - Lillooet Area Refuse Ground								
<u>Revenues</u>								
Requisitions	\$46,000.00	\$46,000.00	\$46,000.00	\$50,000.00	\$73,012.00	\$75,889.00	\$75,889.00	\$75,889.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$361,142.19	\$356,085.00	\$311,477.94	\$305,220.00	\$310,792.00	\$316,884.00	\$323,730.00	\$330,593.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$8,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$215,851.79	\$100,627.00	\$100,627.05	\$76,166.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$622,993.98	\$510,712.00	\$468,104.99	\$431,386.00	\$408,804.00	\$392,773.00	\$399,619.00	\$406,482.00
<u>Expenses</u>								
Operating Expenses	\$291,922.63	\$301,603.00	\$284,224.03	\$354,997.00	\$346,085.00	\$360,187.00	\$361,554.00	\$372,741.00
Capital Expenditures	\$10,609.05	\$162,600.00	\$58,417.50	\$50,000.00	\$65,600.00	\$38,000.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$262,615.00	\$95,972.00	\$95,972.00	\$76,397.00	\$51,500.00	\$51,500.00	\$94,979.00	\$90,655.00
Non-Taxable Expenses (Depreciation)	(\$42,779.75)	(\$49,463.00)	(\$46,674.25)	(\$50,008.00)	(\$54,381.00)	(\$56,914.00)	(\$56,914.00)	(\$56,914.00)
Total Expenses	\$522,366.93	\$510,712.00	\$391,939.28	\$431,386.00	\$408,804.00	\$392,773.00	\$399,619.00	\$406,482.00
Surplus/ (Deficit)	\$100,627.05	\$0.00	\$76,165.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1904 - DArcy Devine Birkenhead Refuse								
<u>Revenues</u>								
Requisitions	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$10,351.00	\$10,351.00	\$10,351.00
Parcel Tax	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$39,063.00	\$39,063.00	\$39,063.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$5,850.53	\$5,750.00	\$5,425.32	\$5,600.00	\$5,708.00	\$5,968.00	\$6,230.00	\$6,495.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$6,503.11	\$12,675.00	\$13,235.00	\$10,347.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$5,750.00	\$5,750.00	\$5,750.00	\$107,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Total Revenues	\$57,634.64	\$63,706.00	\$63,941.32	\$162,478.00	\$52,239.00	\$62,382.00	\$62,644.00	\$62,909.00
<u>Expenses</u>								
Operating Expenses	\$42,000.72	\$57,548.00	\$52,436.32	\$59,983.00	\$55,372.00	\$56,406.00	\$57,464.00	\$58,540.00
Capital Expenditures	\$0.00	\$5,000.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,732.00	\$4,491.00	\$4,491.00	\$5,828.00	\$200.00	\$9,309.00	\$8,513.00	\$7,702.00
Non-Taxable Expenses (Depreciation)	(\$3,333.08)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)
Total Expenses	\$44,399.64	\$63,706.00	\$53,594.32	\$162,478.00	\$52,239.00	\$62,382.00	\$62,644.00	\$62,909.00
Surplus/ (Deficit)	\$13,235.00	\$0.00	\$10,347.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1905 - Anderson Lake Refuse								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,999.89	\$5,000.00	\$4,999.89	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
<u>Expenses</u>								
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00
Surplus/ (Deficit)	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1906 - Area A Refuse Grounds								
<u>Revenues</u>								
Requisitions	\$23,257.00	\$24,980.00	\$24,980.00	\$26,229.00	\$27,891.00	\$32,838.00	\$32,755.00	\$32,642.00
Parcel Tax	\$32,013.00	\$34,304.00	\$34,304.00	\$34,304.00	\$35,676.00	\$37,103.00	\$38,587.00	\$40,130.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$18,792.84	\$11,260.00	\$15,185.21	\$11,900.00	\$12,120.00	\$12,344.00	\$12,573.00	\$12,806.00
Grants	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$12,242.74	\$8,130.00	\$8,129.61	\$18,842.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$1,500.00	\$13,500.00	\$1,500.00	\$13,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
Total Revenues	\$87,805.58	\$92,174.00	\$84,098.82	\$109,775.00	\$82,187.00	\$83,785.00	\$85,415.00	\$87,078.00
<u>Expenses</u>								
Operating Expenses	\$79,371.04	\$83,186.00	\$68,577.92	\$86,014.00	\$84,332.00	\$85,930.00	\$87,560.00	\$89,223.00
Capital Expenditures	\$0.00	\$12,000.00	\$0.00	\$22,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$3,626.00	\$0.00	\$0.00	\$5,906.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Non-Taxable Expenses (Depreciation)	(\$3,321.07)	(\$3,012.00)	(\$3,321.07)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)	(\$4,145.00)
Total Expenses	\$79,675.97	\$92,174.00	\$65,256.85	\$109,775.00	\$82,187.00	\$83,785.00	\$85,415.00	\$87,078.00
Surplus/ (Deficit)	\$8,129.61	\$0.00	\$18,841.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1908 - Furry Creek Refuse Disposal								
<u>Revenues</u>								
Requisitions	\$58,037.00	\$58,514.00	\$58,514.00	\$65,279.00	\$75,476.00	\$77,614.00	\$85,383.00	\$87,188.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$5,164.30	\$5,472.00	\$5,844.25	\$5,658.00	\$5,665.00	\$5,672.00	\$5,679.00	\$5,686.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$13,668.32	\$19,654.00	\$19,653.75	\$16,863.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$6,405.00	\$6,000.00	\$0.00	\$0.00
Total Revenues	\$76,869.62	\$83,640.00	\$84,012.00	\$87,800.00	\$87,546.00	\$89,286.00	\$91,062.00	\$92,874.00
<u>Expenses</u>								
Operating Expenses	\$54,215.87	\$83,350.00	\$66,598.43	\$87,300.00	\$87,041.00	\$88,776.00	\$90,546.00	\$92,352.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$3,000.00	\$290.00	\$550.57	\$500.00	\$505.00	\$510.00	\$516.00	\$522.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$57,215.87	\$83,640.00	\$67,149.00	\$87,800.00	\$87,546.00	\$89,286.00	\$91,062.00	\$92,874.00
Surplus/ (Deficit)	\$19,653.75	\$0.00	\$16,863.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 1909 - Britannia Beach Refuse								
<u>Revenues</u>								
Requisitions	\$73,500.00	\$73,500.00	\$73,500.00	\$78,844.00	\$81,600.00	\$90,869.00	\$98,640.00	\$100,722.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$5,392.15	\$5,990.00	\$6,211.43	\$6,104.00	\$6,108.00	\$6,112.00	\$6,116.00	\$6,120.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$13,903.35	\$17,465.00	\$17,464.99	\$15,794.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$13,000.00	\$5,731.00	\$0.00	\$0.00
Total Revenues	\$92,795.50	\$96,955.00	\$97,176.42	\$100,742.00	\$100,708.00	\$102,712.00	\$104,756.00	\$106,842.00
<u>Expenses</u>								
Operating Expenses	\$63,504.51	\$89,900.00	\$74,278.34	\$100,442.00	\$100,406.00	\$102,408.00	\$104,450.00	\$106,534.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$11,826.00	\$7,005.00	\$7,104.34	\$300.00	\$302.00	\$304.00	\$306.00	\$308.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$75,330.51	\$96,905.00	\$81,382.68	\$100,742.00	\$100,708.00	\$102,712.00	\$104,756.00	\$106,842.00
Surplus/ (Deficit)	\$17,464.99	\$50.00	\$15,793.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2002 - Bralorne Television								
<u>Revenues</u>								
Requisitions	\$3,076.00	\$4,755.00	\$4,755.00	\$4,771.00	\$4,773.00	\$4,775.00	\$4,778.00	\$4,781.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$26.72	\$10.00	\$22.65	\$15.00	\$16.00	\$17.00	\$18.00	\$19.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$3.31)	\$14.00	\$14.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$600.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$3,099.41	\$5,379.00	\$5,391.99	\$4,786.00	\$4,789.00	\$4,792.00	\$4,796.00	\$4,800.00
<u>Expenses</u>								
Operating Expenses	\$3,085.07	\$5,369.00	\$5,368.91	\$4,771.00	\$4,773.00	\$4,775.00	\$4,778.00	\$4,781.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$10.00	\$22.65	\$15.00	\$16.00	\$17.00	\$18.00	\$19.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$3,085.07	\$5,379.00	\$5,391.56	\$4,786.00	\$4,789.00	\$4,792.00	\$4,796.00	\$4,800.00
Surplus/ (Deficit)	\$14.34	\$0.00	\$0.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2003 - Lillooet Camelsfoot TV & Radio Rebroadcasting Revenues								
Requisitions	\$30,849.00	\$27,065.00	\$27,065.00	\$27,065.00	\$27,065.00	\$28,014.00	\$29,400.00	\$29,400.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$55.04	\$33.00	\$63.54	\$60.00	\$65.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$5.45)	\$35.00	\$34.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,886.00	\$0.00	\$0.00
Total Revenues	\$30,898.59	\$27,133.00	\$27,163.13	\$27,125.00	\$27,130.00	\$32,900.00	\$29,400.00	\$29,400.00
Expenses								
Operating Expenses	\$30,050.00	\$27,100.00	\$27,100.00	\$26,150.00	\$26,650.00	\$32,900.00	\$29,400.00	\$29,400.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$814.00	\$33.00	\$63.54	\$975.00	\$480.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$30,864.00	\$27,133.00	\$27,163.54	\$27,125.00	\$27,130.00	\$32,900.00	\$29,400.00	\$29,400.00
Surplus/ (Deficit)	\$34.59	\$0.00	(\$0.41)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2004 - Pemberton TV & Radio Rebroadcasting								
<u>Revenues</u>								
Requisitions	\$19,500.00	\$31,173.00	\$31,173.00	\$17,784.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$110.70	\$0.00	\$121.02	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,215.06	(\$10,254.00)	(\$10,253.85)	\$1,608.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$6,776.00	\$500.00	\$6,276.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$22,825.76	\$27,695.00	\$21,540.17	\$25,688.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
<u>Expenses</u>								
Operating Expenses	\$31,423.61	\$27,695.00	\$19,931.87	\$25,688.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$1,656.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$33,079.61	\$27,695.00	\$19,931.87	\$25,688.00	\$18,290.00	\$18,651.00	\$19,018.00	\$19,393.00
Surplus/ (Deficit)	(\$10,253.85)	\$0.00	\$1,608.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2100 - Pemberton & District Community Fund								
<u>Revenues</u>								
Requisitions	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$24,037.67	\$21,710.00	\$21,709.90	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$54,037.67	\$51,710.00	\$51,709.90	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
<u>Expenses</u>								
Operating Expenses	\$27,313.72	\$51,710.00	\$32,634.38	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,014.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$32,327.77	\$51,710.00	\$32,634.38	\$19,076.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$21,709.90	\$0.00	\$19,075.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2102 - Birken Recreation Commission								
<u>Revenues</u>								
Requisitions	\$3,430.00	\$3,433.00	\$3,433.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.26	\$0.00	\$0.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$3,430.26	\$3,433.00	\$3,433.15	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
<u>Expenses</u>								
Operating Expenses	\$3,430.11	\$3,433.00	\$3,432.63	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$3,430.11	\$3,433.00	\$3,432.63	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00	\$3,250.00
Surplus/ (Deficit)	\$0.15	\$0.00	\$0.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2104 - Lillooet Dist R.E.C. Centre								
<u>Revenues</u>								
Requisitions	\$2,000.00	\$2,586.00	\$2,586.00	\$2,886.00	\$2,886.00	\$2,886.00	\$2,886.00	\$2,886.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.43)	(\$1.00)	(\$0.86)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$32,087.57	\$12,088.00	\$12,087.57	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00
Total Revenues	\$34,087.14	\$14,673.00	\$14,672.71	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00
<u>Expenses</u>								
Operating Expenses	\$34,088.00	\$14,673.00	\$14,673.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$34,088.00	\$14,673.00	\$14,673.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00	\$14,974.00
Surplus/ (Deficit)	(\$0.86)	\$0.00	(\$0.29)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2105 - Squamish District Community Pool								
<u>Revenues</u>								
Requisitions	\$1,363,491.00	\$1,406,514.00	\$1,406,514.00	\$1,519,035.00	\$1,820,189.00	\$1,820,189.00	\$1,820,189.00	\$1,820,189.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$8,803.90	\$4,000.00	\$8,780.90	\$7,000.00	\$100.00	\$3,500.00	\$6,900.00	\$10,500.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$741.63	\$5,804.00	\$5,803.56	\$106,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$56,586.12	\$100,000.00	\$0.00	\$100,000.00	\$537,000.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,429,622.65	\$1,516,318.00	\$1,421,098.46	\$1,732,535.00	\$2,357,289.00	\$1,823,689.00	\$1,827,089.00	\$1,830,689.00
<u>Expenses</u>								
Operating Expenses	\$1,438,350.26	\$1,408,819.00	\$1,401,935.26	\$1,428,645.00	\$1,558,340.00	\$1,561,107.00	\$1,613,740.00	\$1,640,307.00
Capital Expenditures	\$81,586.12	\$206,500.00	\$0.00	\$254,000.00	\$960,000.00	\$175,000.00	\$125,000.00	\$100,000.00
Principal & Interest	\$39,758.97	\$39,759.00	\$39,758.97	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00
Transfer Expenses	\$0.00	\$4,000.00	\$8,780.90	\$162,941.00	\$0.00	\$260,300.00	\$269,400.00	\$278,100.00
Non-Taxable Expenses (Depreciation)	(\$135,876.26)	(\$142,760.00)	(\$135,876.26)	(\$152,810.00)	(\$200,810.00)	(\$212,477.00)	(\$220,810.00)	(\$227,477.00)
Total Expenses	\$1,423,819.09	\$1,516,318.00	\$1,314,598.87	\$1,732,535.00	\$2,357,289.00	\$1,823,689.00	\$1,827,089.00	\$1,830,689.00
Surplus/ (Deficit)	\$5,803.56	\$0.00	\$106,499.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex								
<u>Revenues</u>								
Requisitions	\$951,999.00	\$940,922.00	\$940,922.00	\$1,053,588.00	\$1,035,035.00	\$1,048,713.00	\$1,062,665.00	\$1,076,896.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$409,987.35	\$395,810.00	\$190,249.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$58,933.00	\$6,850.00	\$4,650.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$29,484.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$89,354.99	\$121,843.00	\$122,042.90	(\$36.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$117,993.00	\$49,948.00	\$283,166.00	\$50,947.00	\$51,966.00	\$53,005.00	\$54,065.00	\$55,146.00
Total Revenues	\$1,657,751.34	\$1,515,373.00	\$1,541,030.56	\$1,104,499.00	\$1,087,001.00	\$1,101,718.00	\$1,116,730.00	\$1,132,042.00
<u>Expenses</u>								
Operating Expenses	\$1,141,855.18	\$1,306,676.00	\$1,367,902.63	\$946,602.00	\$1,035,854.00	\$1,050,571.00	\$1,065,583.00	\$1,080,895.00
Capital Expenditures	\$273,541.35	\$108,750.00	\$66,479.78	\$156,750.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Principal & Interest	\$305,950.41	\$310,747.00	\$326,463.48	\$301,147.00	\$301,147.00	\$301,147.00	\$301,147.00	\$301,147.00
Transfer Expenses	\$104,709.00	\$75,000.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	(\$290,347.50)	(\$285,800.00)	(\$294,779.49)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)	(\$300,000.00)
Total Expenses	\$1,535,708.44	\$1,515,373.00	\$1,541,066.40	\$1,104,499.00	\$1,087,001.00	\$1,101,718.00	\$1,116,730.00	\$1,132,042.00
Surplus/ (Deficit)	\$122,042.90	\$0.00	(\$35.84)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106B - Pemberton Meadows Fields								
<u>Revenues</u>								
Requisitions	\$27,190.00	\$22,857.00	\$22,857.00	\$26,575.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$73.53	\$110.00	\$80.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,383.92	\$11,107.00	\$11,106.58	(\$1,485.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$34,647.45	\$34,074.00	\$44,044.01	\$25,090.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
<u>Expenses</u>								
Operating Expenses	\$18,540.87	\$29,074.00	\$40,528.96	\$25,090.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$23,540.87	\$34,074.00	\$45,528.96	\$25,090.00	\$34,984.00	\$35,683.00	\$36,397.00	\$37,124.00
Surplus/ (Deficit)	\$11,106.58	\$0.00	(\$1,484.95)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106C - Pemberton Youth Centre								
<u>Revenues</u>								
Requisitions	\$117,500.00	\$127,510.00	\$127,510.00	\$108,592.00	\$186,099.00	\$168,310.00	\$151,454.00	\$154,484.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$2,767.62	\$2,550.00	\$3,590.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$4,786.00	\$3,123.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,318.08	\$30,609.00	\$30,939.85	\$862.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$8,948.05	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$179,819.75	\$163,792.00	\$174,040.37	\$109,454.00	\$186,099.00	\$168,310.00	\$151,454.00	\$154,484.00
<u>Expenses</u>								
Operating Expenses	\$109,957.58	\$132,261.00	\$143,295.58	\$90,945.00	\$148,190.00	\$151,101.00	\$154,070.00	\$157,100.00
Capital Expenditures	\$38,961.01	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$1,244.48	\$21,531.00	\$21,165.91	\$21,125.00	\$20,525.00	\$19,825.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	(\$1,283.17)	\$0.00	(\$1,283.17)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)	(\$2,616.00)
Total Expenses	\$148,879.90	\$163,792.00	\$173,178.32	\$109,454.00	\$186,099.00	\$168,310.00	\$151,454.00	\$154,484.00
Surplus/ (Deficit)	\$30,939.85	\$0.00	\$862.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106E - Gates Lake Park								
<u>Revenues</u>								
Requisitions	\$9,298.00	\$16,823.00	\$16,823.00	\$7,311.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$6,002.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$10,121.13	\$2,582.00	\$2,581.64	(\$1,672.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$19,419.13	\$19,405.00	\$25,406.64	\$5,639.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
<u>Expenses</u>								
Operating Expenses	\$16,837.49	\$19,405.00	\$27,079.00	\$5,639.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$16,837.49	\$19,405.00	\$27,079.00	\$5,639.00	\$16,840.00	\$17,176.00	\$17,519.00	\$17,869.00
Surplus/ (Deficit)	\$2,581.64	\$0.00	(\$1,672.36)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2106F - Pemberton Soccer Field								
<u>Revenues</u>								
Requisitions	\$0.00	\$24,297.00	\$24,297.00	\$57,057.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$60.00	\$23.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$8.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$49,257.00	\$29,320.38	\$57,065.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
<u>Expenses</u>								
Operating Expenses	\$0.00	\$18,975.00	\$24,312.86	\$57,065.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
Capital Expenditures	\$0.00	\$24,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$382.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$49,257.00	\$29,312.86	\$57,065.00	\$42,979.00	\$43,839.00	\$44,716.00	\$45,610.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$7.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2107 - Gold Bridge Community Complex								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$24,080.81	\$22,784.00	\$25,636.98	\$25,003.00	\$25,003.00	\$25,003.00	\$25,003.00	\$25,003.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$8,076.33	\$16,245.00	\$16,195.21	\$16,543.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$32,157.14	\$59,029.00	\$41,832.19	\$61,546.00	\$25,003.00	\$25,003.00	\$25,003.00	\$25,003.00
<u>Expenses</u>								
Operating Expenses	\$18,298.36	\$34,139.00	\$19,398.71	\$32,860.00	\$29,775.00	\$30,199.00	\$30,631.00	\$31,071.00
Capital Expenditures	\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,000.00	\$13,227.00	\$13,227.00	\$17,023.00	\$3,565.00	\$3,141.00	\$2,709.00	\$2,269.00
Non-Taxable Expenses (Depreciation)	(\$7,336.43)	(\$8,337.00)	(\$7,336.43)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)	(\$8,337.00)
Total Expenses	\$15,961.93	\$59,029.00	\$25,289.28	\$61,546.00	\$25,003.00	\$25,003.00	\$25,003.00	\$25,003.00
Surplus/ (Deficit)	\$16,195.21	\$0.00	\$16,542.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2200 - Bralorne Museum								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$14,800.00	\$14,800.00	\$14,800.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$100.03	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$373.49)	\$56.00	\$55.98	(\$75.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$55,432.44	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$69,958.98	\$14,956.00	\$19,955.98	\$18,525.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
<u>Expenses</u>								
Operating Expenses	\$69,903.00	\$14,956.00	\$20,031.00	\$18,525.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$69,903.00	\$14,956.00	\$20,031.00	\$18,525.00	\$18,600.00	\$18,600.00	\$18,600.00	\$18,600.00
Surplus/ (Deficit)	\$55.98	\$0.00	(\$75.02)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2201 - Heritage -Haylmore Property								
<u>Revenues</u>								
Requisitions	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$11.49	\$6.00	\$12.85	\$10.00	\$11.00	\$12.00	\$13.00	\$14.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$931.20	(\$825.00)	(\$824.81)	\$3,320.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$7,942.69	\$6,181.00	\$6,188.04	\$10,330.00	\$7,011.00	\$7,012.00	\$7,013.00	\$7,014.00
<u>Expenses</u>								
Operating Expenses	\$8,767.50	\$6,175.00	\$2,855.08	\$10,320.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$6.00	\$12.85	\$10.00	\$11.00	\$12.00	\$13.00	\$14.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$8,767.50	\$6,181.00	\$2,867.93	\$10,330.00	\$7,011.00	\$7,012.00	\$7,013.00	\$7,014.00
Surplus/ (Deficit)	(\$824.81)	\$0.00	\$3,320.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2203 - Area A Asset Preservation Service								
<u>Revenues</u>								
Requisitions	\$27,912.00	\$27,270.00	\$27,270.00	\$27,282.00	\$27,422.00	\$27,431.00	\$27,440.00	\$27,450.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,407.49	\$830.00	\$1,562.17	\$1,200.00	\$1,300.00	\$1,400.00	\$1,500.00	\$1,600.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$361.60)	\$195.00	\$195.26	\$131.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$4,672.50	\$9,000.00	\$0.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$33,630.39	\$37,295.00	\$29,027.43	\$37,613.00	\$28,722.00	\$28,831.00	\$28,940.00	\$29,050.00
<u>Expenses</u>								
Operating Expenses	\$32,261.93	\$36,595.00	\$27,594.35	\$36,613.00	\$27,622.00	\$27,631.00	\$27,640.00	\$27,650.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$1,173.20	\$700.00	\$1,301.76	\$1,000.00	\$1,100.00	\$1,200.00	\$1,300.00	\$1,400.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$33,435.13	\$37,295.00	\$28,896.11	\$37,613.00	\$28,722.00	\$28,831.00	\$28,940.00	\$29,050.00
Surplus/ (Deficit)	\$195.26	\$0.00	\$131.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2300 - Upper Cheakamus Road Improvement								
<u>Revenues</u>								
Requisitions	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$13,522.00	\$13,928.00	\$14,346.00	\$14,776.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$16.17	\$9.00	\$17.97	\$100.00	\$70.00	\$55.00	\$40.00	\$25.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1,116.86)	\$5,899.00	\$5,899.29	\$11,261.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$1,754.00	\$1,665.00	\$1,570.00	\$1,469.00
Total Revenues	\$12,027.31	\$19,036.00	\$19,045.26	\$24,489.00	\$15,346.00	\$15,648.00	\$15,956.00	\$16,270.00
<u>Expenses</u>								
Operating Expenses	\$6,128.02	\$19,036.00	\$7,784.33	\$15,050.00	\$15,346.00	\$15,648.00	\$15,956.00	\$16,270.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$9,439.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$6,128.02	\$19,036.00	\$7,784.33	\$24,489.00	\$15,346.00	\$15,648.00	\$15,956.00	\$16,270.00
Surplus/ (Deficit)	\$5,899.29	\$0.00	\$11,260.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2400 - Furry Creek Dyking-Drainage								
<u>Revenues</u>								
Requisitions	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,975.00	\$7,091.00	\$7,210.00	\$7,331.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$2,770.96	\$1,160.00	\$3,144.79	\$2,290.00	\$2,315.00	\$2,340.00	\$2,365.00	\$2,390.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,150.17	\$12,649.00	\$12,648.70	\$2,680.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$52,911.00	\$0.00	\$50,544.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$14,921.13	\$71,720.00	\$20,793.49	\$60,514.00	\$9,290.00	\$9,431.00	\$9,575.00	\$9,721.00
<u>Expenses</u>								
Operating Expenses	\$2,272.43	\$66,325.00	\$12,718.14	\$59,454.00	\$7,290.00	\$7,431.00	\$7,575.00	\$7,721.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$5,395.00	\$5,395.00	\$1,060.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,272.43	\$71,720.00	\$18,113.14	\$60,514.00	\$9,290.00	\$9,431.00	\$9,575.00	\$9,721.00
Surplus/ (Deficit)	\$12,648.70	\$0.00	\$2,680.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2401 - Walkerville Dyking-Drainage								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$650.00	\$650.00	\$650.00	\$650.00	\$800.00	\$800.00	\$800.00	\$800.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$474.72	\$290.00	\$541.45	\$450.00	\$457.00	\$464.00	\$471.00	\$478.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,378.74	\$1,679.00	\$1,679.14	\$175.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$485.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,503.46	\$2,619.00	\$2,870.59	\$1,760.00	\$1,257.00	\$1,264.00	\$1,271.00	\$1,278.00
<u>Expenses</u>								
Operating Expenses	\$180.32	\$1,600.00	\$1,445.88	\$1,400.00	\$900.00	\$900.00	\$900.00	\$900.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$644.00	\$1,019.00	\$1,250.03	\$360.00	\$357.00	\$364.00	\$371.00	\$378.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$824.32	\$2,619.00	\$2,695.91	\$1,760.00	\$1,257.00	\$1,264.00	\$1,271.00	\$1,278.00
Surplus/ (Deficit)	\$1,679.14	\$0.00	\$174.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$4,261.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$61.69	\$50.00	\$88.51	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,506.22	\$4,043.00	\$4,042.57	\$2,743.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$375.00	\$375.00	\$375.00	\$375.00
Total Revenues	\$5,828.91	\$6,843.00	\$6,881.08	\$5,563.00	\$3,195.00	\$3,195.00	\$3,195.00	\$3,195.00
<u>Expenses</u>								
Operating Expenses	\$986.34	\$5,343.00	\$2,638.44	\$5,533.00	\$3,165.00	\$3,165.00	\$3,165.00	\$3,165.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$800.00	\$1,500.00	\$1,500.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,786.34	\$6,843.00	\$4,138.44	\$5,563.00	\$3,195.00	\$3,195.00	\$3,195.00	\$3,195.00
Surplus/ (Deficit)	\$4,042.57	\$0.00	\$2,742.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2700 - Devine Water								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$12,772.00	\$13,310.00	\$13,310.00	\$13,803.00	\$15,655.00	\$16,022.00	\$16,395.00	\$16,778.00
Water & Sewer Rates	\$3,445.90	\$3,445.00	\$3,368.70	\$3,370.00	\$3,539.00	\$3,539.00	\$3,539.00	\$3,539.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$465.42	\$280.00	\$518.45	\$330.00	\$340.00	\$350.00	\$360.00	\$370.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,080.51	\$3,671.00	\$3,670.61	\$1,842.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$10,679.16	\$7,743.00	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$30,442.99	\$28,449.00	\$24,367.76	\$19,345.00	\$19,534.00	\$19,911.00	\$20,294.00	\$20,687.00
<u>Expenses</u>								
Operating Expenses	\$31,971.00	\$24,786.00	\$28,196.17	\$24,336.00	\$24,705.00	\$25,082.00	\$25,465.00	\$25,858.00
Capital Expenditures	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$472.00	\$0.00	\$0.00	\$680.00	\$500.00	\$500.00	\$500.00	\$500.00
Non-Taxable Expenses (Depreciation)	(\$5,670.62)	(\$6,337.00)	(\$5,670.62)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)	(\$5,671.00)
Total Expenses	\$26,772.38	\$28,449.00	\$22,525.55	\$19,345.00	\$19,534.00	\$19,911.00	\$20,294.00	\$20,687.00
Surplus/ (Deficit)	\$3,670.61	\$0.00	\$1,842.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2701 - Furry Creek Water								
<u>Revenues</u>								
Requisitions	\$109,681.00	\$114,584.00	\$114,584.00	\$138,943.00	\$138,943.00	\$138,943.00	\$138,943.00	\$138,943.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$3,267.79	\$2,140.00	\$3,872.47	\$3,700.00	\$3,950.00	\$4,200.00	\$4,450.00	\$4,700.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$8,917.17	\$23,679.00	\$23,678.80	\$36,996.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$121,865.96	\$140,403.00	\$142,385.27	\$179,639.00	\$142,893.00	\$143,143.00	\$143,393.00	\$143,643.00
<u>Expenses</u>								
Operating Expenses	\$128,696.65	\$150,812.00	\$115,898.72	\$153,048.00	\$147,216.00	\$149,527.00	\$151,885.00	\$154,289.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$18,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$20,000.00	\$20,000.00	\$40,000.00	\$27,086.00	\$25,025.00	\$22,917.00	\$20,763.00
Non-Taxable Expenses (Depreciation)	(\$30,509.49)	(\$30,509.00)	(\$30,509.49)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)	(\$31,409.00)
Total Expenses	\$98,187.16	\$140,303.00	\$105,389.23	\$179,639.00	\$142,893.00	\$143,143.00	\$143,393.00	\$143,643.00
Surplus/ (Deficit)	\$23,678.80	\$100.00	\$36,996.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2702 - Pemberton North Water								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$119,868.00	\$123,398.00	\$127,001.00	\$130,678.00
Water & Sewer Rates	\$115,951.75	\$113,951.00	\$116,418.27	\$116,000.00	\$116,000.00	\$116,000.00	\$116,000.00	\$116,000.00
Water & Sewer Connection Fees	\$0.00	\$3,500.00	\$0.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$4,743.10	\$3,170.00	\$6,226.24	\$4,500.00	\$4,625.00	\$4,750.00	\$4,875.00	\$5,000.00
Grants	\$5,622.43	\$9,378.00	\$4,377.57	\$331,268.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$77,088.42	\$103,283.00	\$104,782.69	\$18,169.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$120,482.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$310,276.70	\$340,153.00	\$338,675.77	\$700,790.00	\$243,993.00	\$247,648.00	\$251,376.00	\$255,178.00
<u>Expenses</u>								
Operating Expenses	\$207,750.89	\$259,110.00	\$239,465.02	\$251,668.00	\$246,315.00	\$250,008.00	\$253,775.00	\$257,616.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$451,750.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$46,648.62	\$50,519.00	\$50,518.62	\$50,519.00	\$50,519.00	\$50,519.00	\$50,519.00	\$50,519.00
Transfer Expenses	\$0.00	\$79,429.00	\$79,429.00	\$4,794.00	\$5,100.00	\$5,062.00	\$5,023.00	\$4,984.00
Non-Taxable Expenses (Depreciation)	(\$48,905.50)	(\$48,905.00)	(\$48,906.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)	(\$57,941.00)
Total Expenses	\$205,494.01	\$340,153.00	\$320,506.64	\$700,790.00	\$243,993.00	\$247,648.00	\$251,376.00	\$255,178.00
Surplus/ (Deficit)	\$104,782.69	\$0.00	\$18,169.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2703 - Bralorne Water								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$37,500.00	\$37,500.00	\$37,500.00	\$39,375.00	\$40,163.00	\$40,966.00	\$41,785.00	\$42,621.00
Water & Sewer Rates	\$12,060.93	\$12,060.00	\$11,897.44	\$11,900.00	\$12,495.00	\$12,495.00	\$12,495.00	\$12,495.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,871.14	\$1,280.00	\$2,243.65	\$1,900.00	\$1,901.00	\$1,902.00	\$1,903.00	\$1,904.00
Grants	\$0.00	\$7,500.00	\$6,645.50	\$550.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$9,699.93	\$8,487.00	\$8,486.69	\$12,501.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00
Total Revenues	\$73,132.00	\$66,827.00	\$66,773.28	\$66,226.00	\$54,559.00	\$67,363.00	\$56,183.00	\$57,020.00
<u>Expenses</u>								
Operating Expenses	\$49,497.97	\$54,507.00	\$41,952.40	\$50,525.00	\$47,138.00	\$47,865.00	\$48,608.00	\$49,365.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$12,000.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$22,827.00	\$20,000.00	\$20,000.00	\$11,681.00	\$15,401.00	\$15,478.00	\$15,555.00	\$15,635.00
Non-Taxable Expenses (Depreciation)	(\$7,679.66)	(\$7,680.00)	(\$7,679.66)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)	(\$7,980.00)
Total Expenses	\$64,645.31	\$66,827.00	\$54,272.74	\$66,226.00	\$54,559.00	\$67,363.00	\$56,183.00	\$57,020.00
Surplus/ (Deficit)	\$8,486.69	\$0.00	\$12,500.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2705 - Britannia Beach Water								
<u>Revenues</u>								
Requisitions	\$148,217.00	\$153,222.00	\$153,222.00	\$153,222.00	\$174,415.00	\$177,984.00	\$181,631.00	\$185,357.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$43,289.94	\$43,290.00	\$42,146.56	\$42,100.00	\$42,100.00	\$42,100.00	\$42,100.00	\$42,100.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$2,799.00	\$1,770.00	\$3,255.27	\$3,800.00	\$4,140.00	\$4,480.00	\$4,820.00	\$5,160.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$27,367.34	\$28,359.00	\$28,358.74	\$67,970.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$221,673.28	\$226,641.00	\$226,982.57	\$267,092.00	\$220,655.00	\$224,564.00	\$228,551.00	\$232,617.00
<u>Expenses</u>								
Operating Expenses	\$369,189.28	\$402,516.00	\$334,887.45	\$394,992.00	\$381,530.00	\$385,439.00	\$389,426.00	\$393,492.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$10,000.00	\$10,000.00	\$10,000.00	\$57,975.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
Non-Taxable Expenses (Depreciation)	(\$185,874.74)	(\$185,875.00)	(\$185,874.74)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)
Total Expenses	\$193,314.54	\$226,641.00	\$159,012.71	\$267,092.00	\$220,655.00	\$224,564.00	\$228,551.00	\$232,617.00
Surplus/ (Deficit)	\$28,358.74	\$0.00	\$67,969.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2706 - Gold Bridge Water								
<u>Revenues</u>								
Requisitions	\$22,877.00	\$23,877.00	\$23,877.00	\$25,510.00	\$26,738.00	\$27,927.00	\$29,132.00	\$30,799.00
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Water & Sewer Rates	\$9,360.34	\$9,360.00	\$9,446.84	\$9,400.00	\$9,870.00	\$9,870.00	\$9,870.00	\$9,870.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$524.06	\$350.00	\$647.80	\$580.00	\$625.00	\$670.00	\$715.00	\$760.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$3,964.10)	\$4,438.00	\$4,438.23	\$5,102.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$9,080.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$42,877.30	\$43,025.00	\$43,409.87	\$55,592.00	\$42,233.00	\$43,467.00	\$44,717.00	\$46,429.00
<u>Expenses</u>								
Operating Expenses	\$85,436.84	\$90,587.00	\$86,284.37	\$97,839.00	\$92,060.00	\$92,794.00	\$93,544.00	\$94,308.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$3,096.86	\$3,097.00	\$2,682.14	\$2,268.00	\$2,268.00	\$2,268.00	\$2,268.00	\$1,916.00
Transfer Expenses	\$5,000.00	\$4,436.00	\$4,436.00	\$580.00	\$3,000.00	\$3,500.00	\$4,000.00	\$5,300.00
Non-Taxable Expenses (Depreciation)	(\$55,094.63)	(\$55,095.00)	(\$55,094.63)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)	(\$55,095.00)
Total Expenses	\$38,439.07	\$43,025.00	\$38,307.88	\$55,592.00	\$42,233.00	\$43,467.00	\$44,717.00	\$46,429.00
Surplus/ (Deficit)	\$4,438.23	\$0.00	\$5,101.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2707 - D'Arcy Water								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$29,000.00	\$29,000.00	\$29,000.00	\$30,097.00	\$34,545.00	\$35,327.00	\$35,277.00	\$36,420.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$786.70	\$465.00	\$868.82	\$790.00	\$840.00	\$845.00	\$895.00	\$900.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,801.43	\$1,670.00	\$1,669.98	(\$17,571.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$11,456.80	\$1,944.14	\$1,944.14	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$43,044.93	\$33,079.14	\$33,482.94	\$33,316.00	\$35,385.00	\$36,172.00	\$36,172.00	\$37,320.00
Expenses								
Operating Expenses	\$40,764.37	\$32,828.14	\$52,923.84	\$38,085.00	\$36,944.00	\$40,810.00	\$37,731.00	\$41,752.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$15,830.58	\$15,831.00	\$13,710.58	\$11,591.00	\$11,591.00	\$11,591.00	\$11,591.00	\$11,591.00
Transfer Expenses	\$1,930.00	\$1,570.00	\$1,570.00	\$790.00	\$4,000.00	\$921.00	\$4,000.00	\$1,127.00
Non-Taxable Expenses (Depreciation)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Total Expenses	\$41,374.95	\$33,079.14	\$51,054.42	\$33,316.00	\$35,385.00	\$36,172.00	\$36,172.00	\$37,320.00
Surplus/ (Deficit)	\$1,669.98	\$0.00	(\$17,571.48)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2709 - Pinecrest Water								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$142,075.00	\$133,616.00	\$133,616.00	\$133,616.00	\$137,711.00	\$139,882.00	\$142,099.00	\$144,365.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$309.84	\$360.00	\$556.08	\$750.00	\$1,000.00	\$1,250.00	\$1,500.00	\$1,750.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$33,069.55)	\$17,506.00	\$17,506.43	\$37,171.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$11,902.29	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Total Revenues	\$121,217.58	\$151,482.00	\$151,678.51	\$171,537.00	\$141,211.00	\$143,632.00	\$146,099.00	\$148,615.00
<u>Expenses</u>								
Operating Expenses	\$106,368.08	\$132,368.00	\$97,164.78	\$122,966.00	\$123,868.00	\$126,289.00	\$128,756.00	\$131,272.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$17,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$20,000.00	\$20,000.00	\$34,228.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
Non-Taxable Expenses (Depreciation)	(\$2,656.93)	(\$886.00)	(\$2,656.93)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)	(\$2,657.00)
Total Expenses	\$103,711.15	\$151,482.00	\$114,507.85	\$171,537.00	\$141,211.00	\$143,632.00	\$146,099.00	\$148,615.00
Surplus/ (Deficit)	\$17,506.43	\$0.00	\$37,170.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2800 - Bralorne Sewer								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$25,750.00	\$31,250.00	\$31,250.00	\$31,250.00	\$74,683.00	\$74,651.00	\$74,576.00	\$94,170.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,044.72	\$10,300.00	\$405.96	\$0.00	\$100.00	\$200.00	\$300.00	\$400.00
Grants	\$1,452,057.95	\$420,128.00	\$420,127.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$300,000.00	\$0.00	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,268.42	(\$15,689.00)	(\$15,689.07)	(\$143,697.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$7,000.00	\$171,297.41	\$171,297.41	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00
Total Revenues	\$1,493,121.09	\$917,286.41	\$607,391.82	\$207,553.00	\$94,783.00	\$94,851.00	\$94,876.00	\$94,570.00
<u>Expenses</u>								
Operating Expenses	\$48,602.21	\$73,084.41	\$71,909.13	\$94,180.00	\$75,693.00	\$76,084.00	\$76,483.00	\$76,891.00
Capital Expenditures	\$1,457,457.95	\$881,128.00	\$679,179.29	\$165,700.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$4,083.00	\$0.00	\$3,535.00	\$67,302.00	\$66,629.00	\$65,255.00	\$63,541.00
Transfer Expenses	\$2,750.00	\$0.00	\$0.00	\$0.00	\$7,650.00	\$8,000.00	\$9,000.00	\$10,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	(\$41,009.00)	\$0.00	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)	(\$55,862.00)
Total Expenses	\$1,508,810.16	\$917,286.41	\$751,088.42	\$207,553.00	\$94,783.00	\$94,851.00	\$94,876.00	\$94,570.00
Surplus/ (Deficit)	(\$15,689.07)	\$0.00	(\$143,696.60)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2801 - Furry Creek Sewer								
<u>Revenues</u>								
Requisitions	\$156,080.00	\$156,080.00	\$156,080.00	\$165,442.00	\$179,191.00	\$181,641.00	\$184,148.00	\$186,713.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$2,044.93	\$1,760.00	\$2,930.56	\$3,100.00	\$3,500.00	\$3,900.00	\$4,300.00	\$4,700.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,821.86	\$51,896.00	\$51,896.47	\$30,669.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$161,946.79	\$209,736.00	\$210,907.03	\$199,211.00	\$182,691.00	\$185,541.00	\$188,448.00	\$191,413.00
<u>Expenses</u>								
Operating Expenses	\$176,643.46	\$208,168.00	\$193,669.83	\$213,118.00	\$211,598.00	\$214,448.00	\$217,355.00	\$220,320.00
Capital Expenditures	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$1,314.00	\$54,475.00	\$54,475.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
Non-Taxable Expenses (Depreciation)	(\$67,907.14)	(\$67,907.00)	(\$67,907.14)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)	(\$68,907.00)
Total Expenses	\$110,050.32	\$209,736.00	\$180,237.69	\$199,211.00	\$182,691.00	\$185,541.00	\$188,448.00	\$191,413.00
Surplus/ (Deficit)	\$51,896.47	\$0.00	\$30,669.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2802 - Britannia Sewer								
<u>Revenues</u>								
Requisitions	\$145,620.00	\$155,921.00	\$155,921.00	\$175,030.00	\$189,835.00	\$192,360.00	\$194,943.00	\$197,585.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,606.43	\$1,100.00	\$1,965.92	\$2,200.00	\$2,600.00	\$3,000.00	\$3,400.00	\$3,800.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$19,506.18	(\$1,764.00)	\$735.59	\$16,337.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$166,732.61	\$155,257.00	\$158,622.51	\$193,567.00	\$192,435.00	\$195,360.00	\$198,343.00	\$201,385.00
<u>Expenses</u>								
Operating Expenses	\$290,710.12	\$295,048.00	\$282,076.86	\$303,358.00	\$302,226.00	\$305,151.00	\$308,134.00	\$311,176.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$25,078.00	\$10,000.00	\$10,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
Non-Taxable Expenses (Depreciation)	(\$149,791.10)	(\$149,791.00)	(\$149,791.10)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)	(\$149,791.00)
Total Expenses	\$165,997.02	\$155,257.00	\$142,285.76	\$193,567.00	\$192,435.00	\$195,360.00	\$198,343.00	\$201,385.00
Surplus/ (Deficit)	\$735.59	\$0.00	\$16,336.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2804 - Pinecrest Sewer								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$269,391.00	\$234,530.00	\$234,530.00	\$254,958.00	\$229,689.00	\$231,926.00	\$234,221.00	\$236,576.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$6,615.13	\$4,570.00	\$8,226.47	\$24,000.00	\$8,700.00	\$9,400.00	\$10,100.00	\$10,800.00
Grants	\$1,208,574.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$786,432.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$101,952.95)	(\$15,943.00)	(\$15,943.03)	(\$30,663.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,169,060.16	\$223,157.00	\$226,813.44	\$248,295.00	\$238,389.00	\$241,326.00	\$244,321.00	\$247,376.00
<u>Expenses</u>								
Operating Expenses	\$156,997.03	\$196,483.00	\$230,802.75	\$204,117.00	\$210,211.00	\$213,148.00	\$216,143.00	\$219,198.00
Capital Expenditures	\$1,895,031.11	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$18,889.32	\$41,346.00	\$41,346.04	\$41,346.00	\$41,346.00	\$41,346.00	\$41,346.00	\$41,346.00
Transfer Expenses	\$121,218.00	\$48,496.00	\$48,496.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Non-Taxable Expenses (Depreciation)	(\$7,132.27)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)	(\$63,168.00)
Total Expenses	\$2,185,003.19	\$223,157.00	\$257,476.79	\$248,295.00	\$238,389.00	\$241,326.00	\$244,321.00	\$247,376.00
Surplus/ (Deficit)	(\$15,943.03)	\$0.00	(\$30,663.35)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2900 - Electoral Areas General Services								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,025.10	\$700.00	\$1,350.47	\$1,100.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$54,671.59	\$66,504.00	\$66,504.40	\$78,663.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$10,807.71	\$10,808.00	\$10,807.71	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00
Total Revenues	\$66,504.40	\$78,012.00	\$78,662.58	\$90,571.00	\$11,808.00	\$11,808.00	\$11,808.00	\$11,808.00
<u>Expenses</u>								
Operating Expenses	\$0.00	\$78,012.00	\$0.00	\$90,571.00	\$11,808.00	\$11,808.00	\$11,808.00	\$11,808.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$78,012.00	\$0.00	\$90,571.00	\$11,808.00	\$11,808.00	\$11,808.00	\$11,808.00
Surplus/ (Deficit)	\$66,504.40	\$0.00	\$78,662.58	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2901 - Electoral Area A Select Services								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$239.12	\$240.00	\$213.84	\$180.00	\$200.00	\$200.00	\$200.00	\$200.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$28,903.04	\$8,208.00	\$8,207.51	\$19,025.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues	\$80,478.78	\$59,785.00	\$59,757.97	\$70,542.00	\$51,537.00	\$51,537.00	\$51,537.00	\$51,537.00
<u>Expenses</u>								
Operating Expenses	\$66,911.47	\$59,785.00	\$40,733.00	\$70,542.00	\$51,537.00	\$51,537.00	\$51,537.00	\$51,537.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$11,012.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$77,923.75	\$59,785.00	\$40,733.00	\$70,542.00	\$51,537.00	\$51,537.00	\$51,537.00	\$51,537.00
Surplus/ (Deficit)	\$2,555.03	\$0.00	\$19,024.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2902 - Electoral Area B Select Services								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$625.91	\$350.00	\$547.01	\$600.00	\$600.00	\$600.00	\$600.00	\$600.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$54,873.80	\$24,842.00	\$24,842.21	\$44,797.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues	\$106,836.33	\$76,529.00	\$76,725.84	\$96,734.00	\$51,937.00	\$51,937.00	\$51,937.00	\$51,937.00
<u>Expenses</u>								
Operating Expenses	\$81,994.12	\$76,529.00	\$31,928.85	\$96,734.00	\$51,937.00	\$51,937.00	\$51,937.00	\$51,937.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$81,994.12	\$76,529.00	\$31,928.85	\$96,734.00	\$51,937.00	\$51,937.00	\$51,937.00	\$51,937.00
Surplus/ (Deficit)	\$24,842.21	\$0.00	\$44,796.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2903 - Electoral Area C Select Services								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$913.64	\$580.00	\$566.86	\$500.00	\$400.00	\$400.00	\$400.00	\$400.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$80,334.10	\$40,613.00	\$40,612.84	\$33,361.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues	\$132,584.36	\$92,530.00	\$92,516.32	\$85,198.00	\$51,737.00	\$51,737.00	\$51,737.00	\$51,737.00
<u>Expenses</u>								
Operating Expenses	\$91,971.52	\$92,530.00	\$59,155.65	\$85,198.00	\$51,737.00	\$51,737.00	\$51,737.00	\$51,737.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$91,971.52	\$92,530.00	\$59,155.65	\$85,198.00	\$51,737.00	\$51,737.00	\$51,737.00	\$51,737.00
Surplus/ (Deficit)	\$40,612.84	\$0.00	\$33,360.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 2904 - Electoral Area D Select Services								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$2,301.76	\$1,200.00	\$2,928.17	\$2,400.00	\$2,200.00	\$2,200.00	\$2,200.00	\$2,200.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$133,403.18	\$138,128.00	\$138,128.47	\$179,349.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues	\$187,041.56	\$190,665.00	\$192,393.26	\$233,086.00	\$53,537.00	\$53,537.00	\$53,537.00	\$53,537.00
<u>Expenses</u>								
Operating Expenses	\$48,913.09	\$190,665.00	\$13,044.31	\$233,086.00	\$53,537.00	\$53,537.00	\$53,537.00	\$53,537.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$48,913.09	\$190,665.00	\$13,044.31	\$233,086.00	\$53,537.00	\$53,537.00	\$53,537.00	\$53,537.00
Surplus/ (Deficit)	\$138,128.47	\$0.00	\$179,348.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3000 - Electoral Areas Community Parks Service								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$886.22	\$552.00	\$934.78	\$552.00	\$552.00	\$552.00	\$552.00	\$552.00
Grants	\$77.29	\$9,923.00	\$0.00	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$2,771.99	\$2,676.00	\$1,626.42	\$1,771.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,670.81	\$386,503.00	\$48,669.07	\$399,906.00	\$3,773.00	\$3,781.00	\$3,789.00	\$3,798.00
Total Revenues	\$55,406.31	\$399,654.00	\$51,230.27	\$412,152.00	\$4,325.00	\$4,333.00	\$4,341.00	\$4,350.00
<u>Expenses</u>								
Operating Expenses	\$17,717.92	\$29,666.00	\$24,614.36	\$57,257.00	\$40,963.00	\$40,971.00	\$40,979.00	\$40,988.00
Capital Expenditures	\$49,621.32	\$385,661.00	\$41,195.00	\$391,533.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$530.94	\$252.00	\$539.89	\$252.00	\$252.00	\$252.00	\$252.00	\$252.00
Non-Taxable Expenses (Depreciation)	(\$14,090.29)	(\$15,925.00)	(\$16,890.29)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)	(\$36,890.00)
Total Expenses	\$53,779.89	\$399,654.00	\$49,458.96	\$412,152.00	\$4,325.00	\$4,333.00	\$4,341.00	\$4,350.00
Surplus/ (Deficit)	\$1,626.42	\$0.00	\$1,771.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3001 - Britannia Beach Parks and Trails								
<u>Revenues</u>								
Requisitions	\$33,000.00	\$53,770.00	\$53,770.00	\$61,098.00	\$61,098.00	\$61,689.00	\$62,917.00	\$64,170.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,140.97	\$600.00	\$1,274.71	\$780.00	\$790.00	\$810.00	\$820.00	\$830.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$10,735.88	(\$8,847.00)	(\$8,846.98)	(\$1,804.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$18,499.66	\$18,040.00	\$12,414.64	\$5,625.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$63,376.51	\$63,563.00	\$58,612.37	\$65,699.00	\$61,888.00	\$62,499.00	\$63,737.00	\$65,000.00
<u>Expenses</u>								
Operating Expenses	\$72,223.49	\$63,023.00	\$59,395.55	\$64,949.00	\$60,505.00	\$61,709.00	\$62,937.00	\$64,190.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$540.00	\$1,020.74	\$750.00	\$1,383.00	\$790.00	\$800.00	\$810.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$72,223.49	\$63,563.00	\$60,416.29	\$65,699.00	\$61,888.00	\$62,499.00	\$63,737.00	\$65,000.00
Surplus/ (Deficit)	(\$8,846.98)	\$0.00	(\$1,803.92)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3002 - Furry Creek Open Spaces								
<u>Revenues</u>								
Requisitions	\$55,000.00	\$55,000.00	\$55,000.00	\$78,316.00	\$80,554.00	\$82,164.00	\$83,807.00	\$85,483.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$974.15	\$670.00	\$1,191.49	\$800.00	\$808.00	\$816.00	\$824.00	\$832.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$16,553.49	\$15,944.00	\$15,943.54	(\$14,341.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$72,527.64	\$71,614.00	\$72,135.03	\$79,775.00	\$81,362.00	\$82,980.00	\$84,631.00	\$86,315.00
<u>Expenses</u>								
Operating Expenses	\$48,056.10	\$64,275.00	\$78,828.45	\$79,175.00	\$80,754.00	\$82,364.00	\$84,007.00	\$85,683.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$8,528.00	\$7,339.00	\$7,647.84	\$600.00	\$608.00	\$616.00	\$624.00	\$632.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$56,584.10	\$71,614.00	\$86,476.29	\$79,775.00	\$81,362.00	\$82,980.00	\$84,631.00	\$86,315.00
Surplus/ (Deficit)	\$15,943.54	\$0.00	(\$14,341.26)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3003 - Pemberton Valley Recreational Trails Service								
<u>Revenues</u>								
Requisitions	\$55,951.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$546.27	\$100.00	\$205.03	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00
Grants	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$15,845.73)	(\$4,151.00)	(\$4,150.61)	(\$10,120.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$13,173.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$68,824.54	\$73,449.00	\$73,554.42	\$52,450.00	\$62,570.00	\$62,570.00	\$62,570.00	\$62,570.00
<u>Expenses</u>								
Operating Expenses	\$78,651.68	\$55,149.00	\$71,992.70	\$54,650.00	\$50,022.00	\$50,503.00	\$50,994.00	\$51,495.00
Capital Expenditures	\$0.00	\$23,000.00	\$17,357.81	\$3,500.00	\$17,248.00	\$16,767.00	\$16,276.00	\$15,775.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
Non-Taxable Expenses (Depreciation)	(\$5,676.53)	(\$4,700.00)	(\$5,676.53)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)	(\$5,700.00)
Total Expenses	\$72,975.15	\$73,449.00	\$83,673.98	\$52,450.00	\$62,570.00	\$62,570.00	\$62,570.00	\$62,570.00
Surplus/ (Deficit)	(\$4,150.61)	\$0.00	(\$10,119.56)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3004 - Sea to Sky Trails								
<u>Revenues</u>								
Requisitions	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$3,593.40	\$2,400.00	\$4,499.55	\$3,000.00	\$1,200.00	\$200.00	\$0.00	\$0.00
Grants	\$234,201.45	\$0.00	(\$10,085.00)	\$136,483.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$293,448.37	\$346,232.00	\$346,232.27	\$252,047.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$121,924.00	\$100,000.00	\$30,256.00	\$0.00	\$0.00
Total Revenues	\$681,243.22	\$498,632.00	\$490,646.82	\$663,454.00	\$251,200.00	\$180,456.00	\$150,000.00	\$150,000.00
<u>Expenses</u>								
Operating Expenses	\$60,746.13	\$80,950.00	\$53,476.30	\$265,606.00	\$109,170.00	\$117,955.00	\$124,644.00	\$131,266.00
Capital Expenditures	\$236,470.67	\$403,843.00	\$154,690.02	\$431,254.00	\$183,681.00	\$111,591.00	\$79,764.00	\$78,366.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$41,200.00	\$33,839.00	\$33,839.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	(\$3,405.85)	(\$20,000.00)	(\$3,405.85)	(\$33,406.00)	(\$41,651.00)	(\$49,090.00)	(\$54,408.00)	(\$59,632.00)
Total Expenses	\$335,010.95	\$498,632.00	\$238,599.47	\$663,454.00	\$251,200.00	\$180,456.00	\$150,000.00	\$150,000.00
Surplus/ (Deficit)	\$346,232.27	\$0.00	\$252,047.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Schedule "A" to Bylaw 1670-2020

Squamish-Lillooet Regional District 2020 - 2024 Financial Plan	Prior Full Year Actual (2018)	2019 Annual Budget	2019 Forecast to Dec 31	2020 Annual Budget	2021 Preliminary Budget	2022 Preliminary Budget	2023 Preliminary Budget	2024 Preliminary Budget
Exhibit 3201 - Regional Transit Planning & Infrastructure								
<u>Revenues</u>								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,267.00	\$350.00	\$1,408.29	\$800.00	\$350.00	\$250.00	\$150.00	\$50.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$31,724.31	\$32,741.00	\$32,741.31	\$33,900.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$4,880.00	\$4,880.00	\$4,880.00	\$4,880.00
Total Revenues	\$32,991.31	\$83,091.00	\$34,149.60	\$84,700.00	\$5,230.00	\$5,130.00	\$5,030.00	\$4,930.00
<u>Expenses</u>								
Operating Expenses	\$250.00	\$83,091.00	\$250.00	\$84,700.00	\$5,230.00	\$5,130.00	\$5,030.00	\$4,930.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$250.00	\$83,091.00	\$250.00	\$84,700.00	\$5,230.00	\$5,130.00	\$5,030.00	\$4,930.00
Surplus/ (Deficit)	\$32,741.31	\$0.00	\$33,899.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00