SQUAMISH-LILLOOET REGIONAL DISTRICT

BYLAW NO. 1576-2018

Being a bylaw to adopt the 2018 – 2022 Financial Plan

The Regional Board of the Squamish-Lillooet Regional District, in open meeting assembled, enacts as follows:

- 1. Schedule "A" attached hereto and made part of this bylaw is the Financial Plan for the Squamish-Lillooet Regional District for the years 2018 2022 inclusive.
- 2. This bylaw may be cited as "Squamish-Lillooet Regional District 2018 2022 Financial Plan Bylaw No. 1576-2018".

READ A FIRST TIME this 28th day of March, 2018.

READ A SECOND TIME this 28th day of March, 2018.

READ A THIRD TIME this 28th day of March, 2018.

ADOPTED this 28th day of March, 2018.

"ORIGINAL SIGNED BY"

Jack Crompton Chair "ORIGINAL SIGNED BY"

Kristen Clark Corporate Officer

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1000 - General Government Services								<u> </u>
Revenues	4504 554 00	4004.000.00	4004.000.00		44 440 400 00	44 454 455 55	44 407 750 00	44 000 000 00
Requisitions	\$684,661.00	\$884,396.00	\$884,396.00		\$1,112,429.00	\$1,161,162.00		\$1,230,663.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$1,258,861.13	\$1,295,102.00	\$1,305,538.31	\$1,339,336.00	\$1,391,224.00	\$1,445,188.00	\$1,501,311.00	\$1,559,678.00
Fees & Other Revenues	\$315,211.43	\$310,037.00	\$308,687.70	\$304,620.00	\$312,416.00	\$316,323.00	\$320,311.00	\$324,377.00
Grants	\$584,430.01	\$580,662.00	\$614,051.64	\$667,425.00	\$587,465.00	\$587,505.00	\$587,547.00	\$587,589.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$799,390.00	\$0.00	\$871,155.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$419,763.53	\$386,777.00	\$360,398.12	\$393,155.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$542,188.77	\$958,472.68	\$1,215,336.25	\$955,894.00	\$64,293.00	\$123,592.00	\$86,897.00	\$50,208.00
Total Revenues	\$3,805,115.87	\$5,214,836.68	\$4,688,408.02	\$5,546,419.00	\$3,467,827.00	\$3,633,770.00	\$3,691,634.00	\$3,752,515.00
<u>Expenses</u>								
Operating Expenses	\$1,978,811.97	\$2,530,324.00	\$2,038,161.73	\$2,767,911.00	\$2,169,805.00	\$2,215,556.00	\$2,262,386.00	\$2,310,323.00
Capital Expenditures	\$62,070.81	\$985,202.00	\$99,184.13	\$969,734.00	\$0.00	\$74,000.00	\$37,000.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$75,903.00	\$75,903.00	\$75,903.00	\$75,903.00
Transfer Expenses	\$1,424,915.55	\$1,745,391.68	\$2,203,987.79	\$1,879,855.00	\$1,293,200.00	\$1,339,392.00	\$1,387,426.00	\$1,437,370.00
Non-Taxable Expenses (Depreciation)	(\$21,080.58)	(\$46,081.00)	(\$46,081.00)	(\$71,081.00)	(\$71,081.00)	(\$71,081.00)	(\$71,081.00)	(\$71,081.00)
Total Expenses	\$3,444,717.75	\$5,214,836.68	\$4,295,252.65	\$5,546,419.00	\$3,467,827.00	\$3,633,770.00	\$3,691,634.00	\$3,752,515.00
Surplus/ (Deficit)	\$360,398.12	\$0.00	\$393,155.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1010 - Regional Invasive Species Management and Control								_
Revenues		4.5.5.5		4				
Requisitions	\$0.00	\$0.00	\$0.00	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$0.00	\$0.00	\$0.00	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
<u>Expenses</u>								
Operating Expenses	\$0.00	\$0.00	\$0.00	\$48,800.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$1,200.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$0.00	\$0.00	\$50,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1200 - Land Planning & Zoning								
Revenues	4457.056.00	4254.050.00	A254 252 22	4222 272 22	4222 242 22	4070 400 00	4224 242 22	4405 642 00
Requisitions	\$157,956.00		\$264,068.00	\$320,878.00	\$338,312.00	\$378,483.00	\$391,912.00	\$405,613.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$40,026.38	\$43,700.00	\$111,618.36	\$54,065.00	\$55,146.00	\$56,249.00	\$57,375.00	\$58,522.00
Grants	\$0.00	\$0.00	\$0.00	\$80,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$362,121.26	\$239,508.00	\$239,508.03	\$255,659.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$324,231.30	\$435,418.00	\$324,231.30	\$380,028.00	\$351,231.00	\$324,231.00	\$324,231.00	\$324,231.00
Total Revenues	\$884,334.94	\$982,694.00	\$939,425.69	\$1,090,630.00	\$744,689.00	\$758,963.00	\$773,518.00	\$788,366.00
<u>Expenses</u>								
Operating Expenses	\$631,310.25	\$923,088.00	\$624,082.85	\$1,086,487.00	\$740,463.00	\$754,652.00	\$769,120.00	\$783,880.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$13,516.66	\$59,606.00	\$59,684.00	\$4,143.00	\$4,226.00	\$4,311.00	\$4,398.00	\$4,486.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$644,826.91	\$982,694.00	\$683,766.85	\$1,090,630.00	\$744,689.00	\$758,963.00	\$773,518.00	\$788,366.00
Surplus/ (Deficit)	\$239,508.03	\$0.00	\$255,658.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1201 - Regional Growth Strategy								
Revenues			-					_
Requisitions	\$31,511.00	\$31,511.00	\$31,511.00	\$31,511.00	\$30,820.00	\$31,259.00	\$31,706.00	\$32,172.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$253.77	\$190.00	\$180.56	\$190.00	\$170.00	\$150.00	\$130.00	\$110.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$784.54)	(\$1,591.00)	(\$1,590.62)	\$3,796.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$2,000.00	\$5,657.00	\$500.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
Total Revenues	\$32,980.23	\$35,767.00	\$30,600.94	\$37,497.00	\$32,990.00	\$33,409.00	\$33,836.00	\$34,282.00
<u>Expenses</u>								
Operating Expenses	\$34,354.50	\$35,210.00	\$26,277.28	\$32,200.00	\$32,880.00	\$33,319.00	\$33,766.00	\$34,222.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$216.35	\$557.00	\$527.90	\$5,297.00	\$110.00	\$90.00	\$70.00	\$60.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$34,570.85	\$35,767.00	\$26,805.18	\$37,497.00	\$32,990.00	\$33,409.00	\$33,836.00	\$34,282.00
Surplus/ (Deficit)	(\$1,590.62)	\$0.00	\$3,795.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1202 - Civic Addressing								_
Revenues	4	1		1		T	4	4
Requisitions	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$154.38	\$195.00	\$117.23	\$90.00	\$80.00	\$70.00	\$60.00	\$30.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,572.19	\$9,515.00	\$9,476.57	\$9,252.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Total Revenues	\$9,726.57	\$9,710.00	\$9,593.80	\$9,342.00	\$3,080.00	\$3,070.00	\$3,060.00	\$3,030.00
<u>Expenses</u>								
Operating Expenses	\$250.00	\$9,710.00	\$342.18	\$9,342.00	\$3,080.00	\$3,070.00	\$3,060.00	\$3,030.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$250.00	\$9,710.00	\$342.18	\$9,342.00	\$3,080.00	\$3,070.00	\$3,060.00	\$3,030.00
Surplus/ (Deficit)	\$9,476.57	\$0.00	\$9,251.62	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1300 - Regional Solid Waste Management								
Revenues	Ć45 000 00	¢0.00	\$0.00	<u> </u>	Ć45 000 00	ć10 000 00	¢24 600 00	¢25 020 00
Requisitions	\$15,000.00		\$0.00	\$0.00	\$15,000.00	\$18,000.00	\$21,600.00	\$25,920.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$146,110.34	\$154,638.00	\$154,931.13	\$150,700.00	\$148,200.00	\$145,700.00	\$143,200.00	\$140,700.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$71,979.05	\$77,576.00	\$77,576.04	\$95,830.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$11,426.00	\$4,645.00	\$6,706.00	\$8,111.00
Total Revenues	\$233,089.39	\$232,214.00	\$232,507.17	\$246,530.00	\$174,626.00	\$168,345.00	\$171,506.00	\$174,731.00
<u>Expenses</u>								
Operating Expenses	\$155,513.35	\$230,277.00	\$134,739.97	\$233,053.00	\$174,626.00	\$168,345.00	\$171,506.00	\$174,731.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$1,937.00	\$1,937.00	\$13,477.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$155,513.35	\$232,214.00	\$136,676.97	\$246,530.00	\$174,626.00	\$168,345.00	\$171,506.00	\$174,731.00
Surplus/ (Deficit)	\$77,576.04	\$0.00	\$95,830.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1300A - Utilities & Environmental Services Dept.								
Revenues Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
					-			
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$509,686.40	\$526,071.00	\$501,814.46	\$579,596.00	\$592,964.00	\$604,769.00	\$616,811.00	\$629,094.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1,967.89)	\$0.00	\$0.00	\$1,794.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$507,718.51	\$526,071.00	\$501,814.46	\$581,390.00	\$592,964.00	\$604,769.00	\$616,811.00	\$629,094.00
<u>Expenses</u>								
Operating Expenses	\$503,818.51	\$523,275.00	\$497,224.73	\$577,327.00	\$588,820.00	\$600,542.00	\$612,499.00	\$624,696.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$3,900.00	\$2,796.00	\$2,796.00	\$4,063.00	\$4,144.00	\$4,227.00	\$4,312.00	\$4,398.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$507,718.51	\$526,071.00	\$500,020.73	\$581,390.00	\$592,964.00	\$604,769.00	\$616,811.00	\$629,094.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$1,793.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1400 - Building Inspection Services						•		
Revenues								
Requisitions	\$100,000.00	\$100,000.00	\$100,000.00	\$105,496.00	\$131,652.00	\$160,385.00	\$183,976.00	\$187,640.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$233,620.36	\$188,504.00	\$246,597.09	\$226,340.00	\$230,504.00	\$234,888.00	\$239,574.00	\$244,353.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$186,139.98	\$110,883.00	\$116,511.44	\$111,405.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$5,318.00	\$0.00	\$0.00	\$45,000.00	\$20,000.00	\$0.00	\$0.00
Total Revenues	\$519,760.34	\$404,705.00	\$463,108.53	\$443,241.00	\$407,156.00	\$415,273.00	\$423,550.00	\$431,993.00
<u>Expenses</u>								
Operating Expenses	\$304,033.90	\$401,528.00	\$348,526.71	\$438,624.00	\$402,447.00	\$410,470.00	\$418,651.00	\$426,996.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$99,215.00	\$3,177.00	\$3,177.00	\$4,617.00	\$4,709.00	\$4,803.00	\$4,899.00	\$4,997.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$403,248.90	\$404,705.00	\$351,703.71	\$443,241.00	\$407,156.00	\$415,273.00	\$423,550.00	\$431,993.00
Surplus/ (Deficit)	\$116,511.44	\$0.00	\$111,404.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1500 - Elections UBCM								
Revenues								
Requisitions	\$19,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$385.24	\$500.00	\$323.21	\$180.00	\$200.00	\$220.00	\$240.00	\$260.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$718.86	(\$663.00)	(\$1,537.54)	\$1,230.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$22,765.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$20,104.10	\$15,837.00	\$14,785.67	\$40,175.00	\$16,200.00	\$16,220.00	\$16,240.00	\$16,260.00
Expenses								
Operating Expenses	\$15,302.64	\$11,891.00	\$9,609.19	\$40,175.00	\$13,332.00	\$13,594.00	\$13,861.00	\$14,134.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$6,339.00	\$3,946.00	\$3,946.00	\$0.00	\$2,868.00	\$2,626.00	\$2,379.00	\$2,126.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$21,641.64	\$15,837.00	\$13,555.19	\$40,175.00	\$16,200.00	\$16,220.00	\$16,240.00	\$16,260.00
Surplus/ (Deficit)	(\$1,537.54)	\$0.00	\$1,230.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1600 - Treaty Advisory Committee (TAC)								
Revenues				1		1 40	4	4
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$101.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$9,566.19	(\$11.00)	(\$10.66)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$9,883.00	\$9,883.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$9,667.34	\$9,872.00	\$9,872.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<u>Expenses</u>								
Operating Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$9,678.00	\$9,872.00	\$9,872.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$9,678.00	\$9,872.00	\$9,872.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	(\$10.66)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1601 - Outreach								
Revenues Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
·			·	·	·			·
Parcel Tax	\$0.00	·	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	·	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$20,178.29	\$14,483.00	\$14,482.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$9,678.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$29,856.29	\$14,483.00	\$14,482.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<u>Expenses</u>								
Operating Expenses	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$15,123.70	\$14,483.00	\$14,482.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$15,373.70	\$14,483.00	\$14,482.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$14,482.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1602 - Feasibility Studies								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,312.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$23,297.52	\$23,674.00	\$23,673.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$7,842.00	\$128,212.68	\$128,212.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$32,451.75	\$151,886.68	\$151,886.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<u>Expenses</u>								
Operating Expenses	\$8,778.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$151,886.68	\$151,886.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$8,778.18	\$151,886.68	\$151,886.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$23,673.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1700 - Fire Protection Pemberton								
Revenues								
Requisitions	\$87,142.00	\$93,185.00	\$93,185.00	\$95,790.00	\$97,886.00	\$99,839.00	\$101,831.00	\$103,863.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	(\$302.00)	(\$302.47)	\$182.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$13,713.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$87,142.00	\$92,883.00	\$106,595.73	\$95,972.00	\$97,886.00	\$99,839.00	\$101,831.00	\$103,863.00
<u>Expenses</u>								
Operating Expenses	\$87,444.47	\$92,883.00	\$106,413.47	\$95,972.00	\$97,886.00	\$99,839.00	\$101,831.00	\$103,863.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$87,444.47	\$92,883.00	\$106,413.47	\$95,972.00	\$97,886.00	\$99,839.00	\$101,831.00	\$103,863.00
Surplus/ (Deficit)	(\$302.47)	\$0.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1702 - Pemberton Fire Rescue Service								
Revenues								
Requisitions	\$63,327.00	\$64,525.00	\$64,525.00	\$65,811.00	\$67,122.00	\$68,460.00	\$69,824.00	\$71,215.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$63,327.00	\$64,525.00	\$64,525.00	\$65,811.00	\$67,122.00	\$68,460.00	\$69,824.00	\$71,215.00
<u>Expenses</u>								
Operating Expenses	\$63,327.00	\$64,525.00	\$64,525.00	\$65,811.00	\$67,122.00	\$68,460.00	\$69,824.00	\$71,215.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$63,327.00	\$64,525.00	\$64,525.00	\$65,811.00	\$67,122.00	\$68,460.00	\$69,824.00	\$71,215.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1703 - Lillooet Area Rescue Serv								
Revenues								
Requisitions	\$29,726.00	\$37,500.00	\$37,500.00	\$38,720.00	\$32,720.00	\$34,720.00	\$35,220.00	\$39,720.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$29,726.00	\$37,500.00	\$37,500.00	\$38,720.00	\$32,720.00	\$34,720.00	\$35,220.00	\$39,720.00
Expenses								
Operating Expenses	\$29,726.00	\$37,500.00	\$37,500.00	\$38,720.00	\$32,720.00	\$34,720.00	\$35,220.00	\$39,720.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$29,726.00	\$37,500.00	\$37,500.00	\$38,720.00	\$32,720.00	\$34,720.00	\$35,220.00	\$39,720.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1704 - Squamish Emergency Services								
Revenues								
Requisitions	\$19,250.00	\$19,465.00	\$19,465.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$19,250.00	\$19,465.00	\$19,465.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<u>Expenses</u>								
Operating Expenses	\$19,250.00	\$19,465.00	\$19,465.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$19,250.00	\$19,465.00	\$19,465.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1705 - Pemberton Search And Rescue								
Revenues					_			
Requisitions	\$39,150.00	\$37,500.00	\$37,500.00	\$37,500.00	\$42,000.00	\$42,000.00	\$42,000.00	\$42,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$39,150.00	\$37,500.00	\$37,500.00	\$37,500.00	\$42,000.00	\$42,000.00	\$42,000.00	\$42,000.00
<u>Expenses</u>								
Operating Expenses	\$39,150.00	\$37,500.00	\$37,500.00	\$37,500.00	\$42,000.00	\$42,000.00	\$42,000.00	\$42,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$39,150.00	\$37,500.00	\$37,500.00	\$37,500.00	\$42,000.00	\$42,000.00	\$42,000.00	\$42,000.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1706 - Fire Protection Lillooet								
Revenues								
Requisitions	\$25.00	\$2,598.00	\$2,598.00	\$4,326.00	\$3,833.00	\$3,089.00	\$3,015.00	\$6,486.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	(\$1,218.00)	(\$1,218.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$25.00	\$1,380.00	\$1,380.00	\$9,326.00	\$3,833.00	\$3,089.00	\$3,015.00	\$6,486.00
<u>Expenses</u>								
Operating Expenses	\$1,243.00	\$1,380.00	\$1,380.00	\$9,326.00	\$3,833.00	\$3,089.00	\$3,015.00	\$6,486.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,243.00	\$1,380.00	\$1,380.00	\$9,326.00	\$3,833.00	\$3,089.00	\$3,015.00	\$6,486.00
Surplus/ (Deficit)	(\$1,218.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1707 - Fire Protection Bralorne								
Revenues								
Requisitions	\$27,199.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00	\$29,124.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$229.67	\$250.00	\$114.24	\$128.00	\$139.00	\$149.00	\$159.00	\$167.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,655.69	\$2,087.00	\$2,087.48	\$2,317.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$35,084.36	\$31,461.00	\$31,325.72	\$31,569.00	\$29,263.00	\$29,273.00	\$29,283.00	\$29,291.00
<u>Expenses</u>								
Operating Expenses	\$26,467.88	\$28,461.00	\$26,008.74	\$28,226.00	\$26,635.00	\$26,744.00	\$26,853.00	\$27,462.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$6,529.00	\$3,000.00	\$3,000.00	\$3,343.00	\$2,628.00	\$2,529.00	\$2,430.00	\$1,829.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$32,996.88	\$31,461.00	\$29,008.74	\$31,569.00	\$29,263.00	\$29,273.00	\$29,283.00	\$29,291.00
Surplus/ (Deficit)	\$2,087.48	\$0.00	\$2,316.98	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1708 - Fire Protection Garibaldi								
Revenues								
Requisitions	\$99,000.00	\$99,000.00	\$99,000.00	\$99,000.00	\$112,436.00	\$113,994.00	\$115,584.00	\$117,209.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$7,095.05	\$124,500.00	\$118,229.81	\$6,680.00	\$6,760.00	\$6,840.00	\$6,920.00	\$7,000.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,445.16	\$18,977.00	\$18,976.97	\$38,883.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$61,113.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$109,540.21	\$242,477.00	\$297,319.98	\$144,563.00	\$119,196.00	\$120,834.00	\$122,504.00	\$124,209.00
<u>Expenses</u>								
Operating Expenses	\$90,208.96	\$98,879.00	\$88,015.34	\$135,193.00	\$123,899.00	\$125,537.00	\$127,207.00	\$128,912.00
Capital Expenditures	\$0.00	\$0.00	\$170,113.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$24,980.38	\$24,980.00	\$24,980.38	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00	\$24,980.00
Transfer Expenses	\$0.00	\$143,290.00	\$0.00	\$26,073.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
Non-Taxable Expenses (Depreciation)	(\$24,626.10)	(\$24,672.00)	(\$24,672.00)	(\$41,683.00)	(\$41,683.00)	(\$41,683.00)	(\$41,683.00)	(\$41,683.00)
Total Expenses	\$90,563.24	\$242,477.00	\$258,436.92	\$144,563.00	\$119,196.00	\$120,834.00	\$122,504.00	\$124,209.00
Surplus/ (Deficit)	\$18,976.97	\$0.00	\$38,883.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1711 - Fire Protection Seton-Shalath								<u> </u>
Revenues	4.2.22	412.222.22	4.0.000	4.0.000	412.222.22	4.0.000	4.0.000	442.222.22
Requisitions	\$12,250.00	\$12,250.00	\$12,250.00	\$12,250.00	\$12,250.00	\$12,250.00	\$12,250.00	\$12,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$12,930.48	\$10,507.00	\$10,460.92	\$10,503.00	\$10,513.00	\$10,522.00	\$10,530.00	\$10,537.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$688.48	\$2,670.00	\$2,669.64	\$4,331.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.00	\$7,111.00	\$7,112.00	\$7,113.00	\$7,114.00
Total Revenues	\$32,979.30	\$32,537.00	\$32,490.90	\$34,194.00	\$29,874.00	\$29,884.00	\$29,893.00	\$29,901.00
<u>Expenses</u>								
Operating Expenses	\$28,695.20	\$31,930.00	\$26,517.74	\$30,394.00	\$30,404.00	\$30,414.00	\$30,425.00	\$30,436.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$3,445.00	\$3,473.00	\$3,473.00	\$5,631.00	\$1,301.00	\$1,301.00	\$1,299.00	\$1,296.00
Non-Taxable Expenses (Depreciation)	(\$1,830.54)	(\$2,866.00)	(\$1,830.54)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
Total Expenses	\$30,309.66	\$32,537.00	\$28,160.20	\$34,194.00	\$29,874.00	\$29,884.00	\$29,893.00	\$29,901.00
Surplus/ (Deficit)	\$2,669.64	\$0.00	\$4,330.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1712 - Fire Protection Gun Lake								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$4,688.00	\$4,688.00	\$4,688.00	\$4,688.00	\$4,688.00	\$5,860.00	\$5,860.00	\$5,860.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$88.38)	\$40.00	\$39.78	(\$227.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,599.62	\$4,728.00	\$4,727.78	\$4,461.00	\$4,688.00	\$5,860.00	\$5,860.00	\$5,860.00
<u>Expenses</u>								
Operating Expenses	\$4,559.84	\$4,728.00	\$4,954.76	\$4,461.00	\$4,688.00	\$5,860.00	\$5,860.00	\$5,860.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,559.84	\$4,728.00	\$4,954.76	\$4,461.00	\$4,688.00	\$5,860.00	\$5,860.00	\$5,860.00
Surplus/ (Deficit)	\$39.78	\$0.00	(\$226.98)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1713 - Fire Protection Birken								
Revenues								
Requisitions	\$30,523.00	\$33,403.00	\$33,403.00	\$37,172.00	\$37,172.00	\$37,172.00	\$37,172.00	\$37,172.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$4,115.05	\$4,115.00	\$15,779.50	\$794.00	\$802.00	\$810.00	\$818.00	\$826.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,539.21	\$1,341.00	\$1,340.82	(\$421.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$345,000.00	\$130,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$38,177.26	\$38,859.00	\$395,523.32	\$167,545.00	\$37,974.00	\$37,982.00	\$37,990.00	\$37,998.00
<u>Expenses</u>								
Operating Expenses	\$33,310.62	\$39,870.00	\$81,970.37	\$168,671.00	\$37,697.00	\$37,723.18	\$37,750.00	\$37,777.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$4,652.00	\$115.00	\$315,100.35	\$0.00	\$1,403.00	\$1,385.00	\$1,366.00	\$1,347.00
Non-Taxable Expenses (Depreciation)	(\$1,126.18)	(\$1,126.00)	(\$1,126.18)	(\$1,126.00)	(\$1,126.00)	(\$1,126.18)	(\$1,126.00)	(\$1,126.00)
Total Expenses	\$36,836.44	\$38,859.00	\$395,944.54	\$167,545.00	\$37,974.00	\$37,982.00	\$37,990.00	\$37,998.00
Surplus/ (Deficit)	\$1,340.82	\$0.00	(\$421.22)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1714 - Howe Sound East Fire Services								<u> </u>
Revenues	4000 000 00	40-0 000 00	4222 222 22	4001 110 00	4222 222 22	4000 000 00	4007 600 00	4000 000 00
Requisitions	\$226,996.00	\$258,603.00	\$258,603.00	\$261,416.00	\$289,085.00	\$292,329.00	\$295,639.00	\$299,022.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$2,439.00	\$2,634.00	\$2,634.13	\$2,358.00	\$2,405.00	\$2,453.00	\$2,502.00	\$2,552.00
Fees & Other Revenues	\$11,299.15	\$720.00	\$531.45	\$350.00	\$550.00	\$750.00	\$950.00	\$1,150.00
Grants	\$0.00	\$0.00	\$0.00	\$49,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$3,572.28)	\$20,573.00	\$19,726.79	\$34,558.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$104,850.37	\$0.00	\$0.00	\$76,702.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$342,012.24	\$282,530.00	\$281,495.37	\$424,384.00	\$292,040.00	\$295,532.00	\$299,091.00	\$302,724.00
<u>Expenses</u>								
Operating Expenses	\$171,659.04	\$240,485.00	\$204,815.00	\$276,242.00	\$263,772.00	\$267,264.00	\$270,823.00	\$274,456.00
Capital Expenditures	\$104,850.37	\$0.00	\$0.00	\$115,617.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$69,258.77	\$69,259.00	\$69,258.77	\$69,259.00	\$69,259.00	\$69,259.00	\$69,259.00	\$69,259.00
Transfer Expenses	\$32,006.66	\$33,777.00	\$33,855.00	\$34,257.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Non-Taxable Expenses (Depreciation)	(\$55,489.39)	(\$60,991.00)	(\$60,991.00)	(\$70,991.00)	(\$70,991.00)	(\$70,991.00)	(\$70,991.00)	(\$70,991.00)
Total Expenses	\$322,285.45	\$282,530.00	\$246,937.77	\$424,384.00	\$292,040.00	\$295,532.00	\$299,091.00	\$302,724.00
Surplus/ (Deficit)	\$19,726.79	\$0.00	\$34,557.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1715 - Pemberton Meadows Fire Protection								
Revenues								
Requisitions	\$24,163.00	\$25,698.00	\$25,698.00	\$22,559.00	\$23,191.00	\$23,650.00	\$24,118.00	\$24,595.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	(\$302.00)	(\$302.47)	\$182.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$3,668.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$24,163.00	\$25,396.00	\$29,063.93	\$22,741.00	\$23,191.00	\$23,650.00	\$24,118.00	\$24,595.00
<u>Expenses</u>								
Operating Expenses	\$24,465.47	\$25,396.00	\$28,881.67	\$22,741.00	\$23,191.00	\$23,650.00	\$24,118.00	\$24,595.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$24,465.47	\$25,396.00	\$28,881.67	\$22,741.00	\$23,191.00	\$23,650.00	\$24,118.00	\$24,595.00
Surplus/ (Deficit)	(\$302.47)	\$0.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1716 - The Heights Fire Protection								
Revenues								
Requisitions	\$43,567.00	\$52,515.00	\$52,515.00	\$49,316.00	\$50,483.00	\$51,488.00	\$52,513.00	\$53,558.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	(\$302.00)	(\$302.47)	\$182.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$7,659.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$43,567.00	\$52,213.00	\$59,872.48	\$49,498.00	\$50,483.00	\$51,488.00	\$52,513.00	\$53,558.00
<u>Expenses</u>								
Operating Expenses	\$43,869.47	\$52,213.00	\$59,690.22	\$49,498.00	\$50,483.00	\$51,488.00	\$52,513.00	\$53,558.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$43,869.47	\$52,213.00	\$59,690.22	\$49,498.00	\$50,483.00	\$51,488.00	\$52,513.00	\$53,558.00
Surplus/ (Deficit)	(\$302.47)	\$0.00	\$182.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1760 - Nuisance & Disturbances Reg.Control								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$144.87	\$0.00	\$110.02	\$27.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$6,351.84	\$5,813.00	\$5,812.83	\$530.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$14,154.76	\$0.00	\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$6,496.71	\$19,967.76	\$5,922.85	\$14,711.76	\$0.00	\$0.00	\$0.00	\$0.00
<u>Expenses</u>								
Operating Expenses	\$683.88	\$19,967.76	\$5,392.69	\$14,711.76	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$683.88	\$19,967.76	\$5,392.69	\$14,711.76	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$5,812.83	\$0.00	\$530.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1761 - Emergency Planning								
Revenues								
Requisitions	\$114,084.00	\$143,753.00	\$143,753.00	\$179,143.00	\$195,303.00	\$204,378.00	\$208,492.00	\$212,648.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$85,294.16	\$109,902.00	\$9,595.58	\$102,600.00	\$102,044.00	\$101,998.00	\$101,993.00	\$102,029.00
Grants	\$58,150.39	\$58,924.00	\$622,827.97	\$652,400.42	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$24,704.54	\$23,069.00	\$23,075.33	\$12,104.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$66,704.08	\$34,071.00	\$30,684.77	\$85,516.00	\$5,000.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$348,937.17	\$369,719.00	\$829,936.65	\$1,031,763.42	\$302,347.00	\$306,376.00	\$310,485.00	\$314,677.00
<u>Expenses</u>								
Operating Expenses	\$318,432.42	\$368,347.00	\$816,476.84	\$1,030,210.42	\$301,216.00	\$305,226.00	\$309,316.00	\$313,488.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$7,429.42	\$1,135.00	\$1,355.84	\$1,553.00	\$1,131.00	\$1,150.00	\$1,169.00	\$1,189.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$325,861.84	\$369,482.00	\$817,832.68	\$1,031,763.42	\$302,347.00	\$306,376.00	\$310,485.00	\$314,677.00
Surplus/ (Deficit)	\$23,075.33	\$237.00	\$12,103.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1763 - 911 Interior								_
Revenues								
Requisitions	\$5,500.00	\$5,500.00	\$5,500.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$17,490.46	\$17,490.00	\$16,344.90	\$16,290.00	\$16,265.00	\$16,240.00	\$16,210.00	\$16,180.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$4,173.24	\$4,276.00	\$4,071.17	\$4,303.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$2,898.00	\$3,400.00	\$3,917.00	\$4,445.00
Total Revenues	\$27,163.70	\$27,266.00	\$25,916.07	\$25,593.00	\$24,163.00	\$24,640.00	\$25,127.00	\$25,625.00
<u>Expenses</u>								
Operating Expenses	\$28,428.06	\$33,638.00	\$27,984.87	\$34,016.00	\$33,485.00	\$33,962.00	\$34,449.00	\$34,947.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$3,986.00	\$2,950.00	\$2,950.00	\$899.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	(\$9,321.53)	(\$9,322.00)	(\$9,321.53)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
Total Expenses	\$23,092.53	\$27,266.00	\$21,613.34	\$25,593.00	\$24,163.00	\$24,640.00	\$25,127.00	\$25,625.00
Surplus/ (Deficit)	\$4,071.17	\$0.00	\$4,302.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1764 - 911 South								
Revenues	442.000.00	442.000.00	442.000.00	442 500 00	645 505 00	440.550.00	424 00C 00	424 055 00
Requisitions	\$12,000.00	\$12,000.00	\$12,000.00	\$13,500.00	\$15,535.00	\$19,652.00	\$21,096.00	\$21,855.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$19,195.53	\$19,150.00	\$18,388.82	\$18,125.00	\$18,100.00	\$18,100.00	\$18,100.00	\$18,100.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$66,903.37	\$63,424.00	\$63,524.24	\$45,946.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$14,437.00	\$4,088.00	\$700.00	\$0.00	\$0.00
Total Revenues	\$98,098.90	\$94,574.00	\$93,913.06	\$92,008.00	\$37,723.00	\$38,452.00	\$39,196.00	\$39,955.00
Expenses								
Operating Expenses	\$38,133.91	\$49,670.00	\$53,062.03	\$47,104.00	\$45,723.00	\$46,452.00	\$47,196.00	\$47,955.00
Capital Expenditures	\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$1,536.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	(\$5,095.25)	(\$5,096.00)	(\$5,095.25)	(\$5,096.00)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)
Total Expenses	\$34,574.66	\$94,574.00	\$47,966.78	\$92,008.00	\$37,723.00	\$38,452.00	\$39,196.00	\$39,955.00
Surplus/ (Deficit)	\$63,524.24	\$0.00	\$45,946.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1800 - Gold Bridge Street Lighting								
Revenues	40.000	42.222.22	40.000	42.22.22	40	42 22	40	42.222.22
Requisitions	\$2,450.00	\$2,450.00	\$2,450.00	\$2,450.00	\$2,713.00	\$2,755.00	\$2,798.00	\$2,842.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$34.77	\$35.00	\$28.11	\$28.00	\$29.00	\$30.00	\$31.00	\$32.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$365.94	\$270.00	\$270.00	\$242.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,850.71	\$2,755.00	\$2,748.11	\$2,720.00	\$2,742.00	\$2,785.00	\$2,829.00	\$2,874.00
<u>Expenses</u>								
Operating Expenses	\$2,216.71	\$2,536.00	\$2,287.60	\$2,600.00	\$2,642.00	\$2,685.00	\$2,729.00	\$2,774.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$364.00	\$219.00	\$219.00	\$120.00	\$100.00	\$100.00	\$100.00	\$100.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,580.71	\$2,755.00	\$2,506.60	\$2,720.00	\$2,742.00	\$2,785.00	\$2,829.00	\$2,874.00
Surplus/ (Deficit)	\$270.00	\$0.00	\$241.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1801 - Bralorne Street Lighting								
Revenues								
Requisitions	\$3,949.00	\$4,121.00	\$4,121.00	\$4,491.00	\$4,636.00	\$4,725.00	\$4,815.00	\$4,907.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$80.73	\$81.00	\$61.30	\$61.00	\$61.00	\$61.00	\$61.00	\$61.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$433.19	\$279.00	\$279.44	\$58.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,462.92	\$4,481.00	\$4,461.74	\$4,610.00	\$4,697.00	\$4,786.00	\$4,876.00	\$4,968.00
<u>Expenses</u>								
Operating Expenses	\$4,183.48	\$4,481.00	\$4,404.04	\$4,610.00	\$4,697.00	\$4,786.00	\$4,876.00	\$4,968.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,183.48	\$4,481.00	\$4,404.04	\$4,610.00	\$4,697.00	\$4,786.00	\$4,876.00	\$4,968.00
Surplus/ (Deficit)	\$279.44	\$0.00	\$57.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1802 - Seton Street Lighting								
Revenues								
Requisitions	\$2,500.00	\$2,500.00	\$2,500.00	\$2,712.00	\$2,879.00	\$2,928.00	\$2,978.00	\$3,029.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$14.47	\$15.00	\$11.51	\$14.00	\$16.00	\$18.00	\$20.00	\$22.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$348.74	\$190.00	\$189.92	\$119.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,863.21	\$2,705.00	\$2,701.43	\$2,845.00	\$2,895.00	\$2,946.00	\$2,998.00	\$3,051.00
<u>Expenses</u>								
Operating Expenses	\$2,435.29	\$2,637.00	\$2,514.13	\$2,710.00	\$2,760.00	\$2,811.00	\$2,863.00	\$2,916.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$238.00	\$68.00	\$68.00	\$135.00	\$135.00	\$135.00	\$135.00	\$135.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,673.29	\$2,705.00	\$2,582.13	\$2,845.00	\$2,895.00	\$2,946.00	\$2,998.00	\$3,051.00
Surplus/ (Deficit)	\$189.92	\$0.00	\$119.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1803 - D'Arcy Street Lighting						•		
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$2,291.00	\$2,416.00	\$2,416.00	\$2,578.00	\$2,684.00	\$2,734.00	\$2,785.00	\$2,837.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$46.01	\$46.00	\$34.93	\$35.00	\$35.00	\$35.00	\$35.00	\$35.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$258.38	\$150.00	\$149.61	\$57.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$2,595.39	\$2,612.00	\$2,600.54	\$2,670.00	\$2,719.00	\$2,769.00	\$2,820.00	\$2,872.00
Expenses								
Operating Expenses	\$2,445.78	\$2,612.00	\$2,543.15	\$2,670.00	\$2,719.00	\$2,769.00	\$2,820.00	\$2,872.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,445.78	\$2,612.00	\$2,543.15	\$2,670.00	\$2,719.00	\$2,769.00	\$2,820.00	\$2,872.00
Surplus/ (Deficit)	\$149.61	\$0.00	\$57.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1804 - Furry Creek Street Lighting								
Revenues	4		4					4
Requisitions	\$9,529.00		\$9,638.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,929.00	\$13,971.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$893.21	\$570.00	\$675.55	\$450.00	\$460.00	\$470.00	\$475.00	\$480.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,278.18	(\$153.00)	(\$152.61)	(\$28.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$2,000.00	\$2,811.50	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$13,700.39	\$12,055.00	\$12,972.44	\$54,250.00	\$14,288.00	\$14,298.00	\$14,404.00	\$14,451.00
Expenses								
Operating Expenses	\$11,010.00	\$12,055.00	\$13,000.55	\$14,250.00	\$12,980.00	\$13,234.00	\$13,494.00	\$13,759.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$2,843.00	\$0.00	\$0.00	\$0.00	\$1,308.00	\$1,064.00	\$910.00	\$692.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$13,853.00	\$12,055.00	\$13,000.55	\$54,250.00	\$14,288.00	\$14,298.00	\$14,404.00	\$14,451.00
Surplus/ (Deficit)	(\$152.61)	\$0.00	(\$28.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1805 - Britannia Beach Street Lighting								
Revenues								
Requisitions	\$10,938.00	\$10,938.00	\$10,938.00	\$14,607.00	\$14,807.00	\$15,007.00	\$15,207.00	\$15,407.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$151.68	\$55.00	\$116.08	\$75.00	\$80.00	\$130.00	\$175.00	\$220.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,164.73	\$522.00	\$521.69	(\$1,082.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$5,922.03	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$12,254.41	\$11,515.00	\$17,497.80	\$13,600.00	\$14,887.00	\$15,137.00	\$15,382.00	\$15,627.00
<u>Expenses</u>								
Operating Expenses	\$11,109.83	\$11,945.00	\$19,008.94	\$13,711.00	\$13,969.00	\$14,232.00	\$14,501.00	\$14,775.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$1,167.00	\$115.00	\$115.00	\$434.00	\$1,463.00	\$1,450.00	\$1,426.00	\$1,397.00
Non-Taxable Expenses (Depreciation)	(\$544.11)	(\$545.00)	(\$544.11)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
Total Expenses	\$11,732.72	\$11,515.00	\$18,579.83	\$13,600.00	\$14,887.00	\$15,137.00	\$15,382.00	\$15,627.00
Surplus/ (Deficit)	\$521.69	\$0.00	(\$1,082.03)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1900 - Pemberton Refuse Grounds								
Revenues								
Requisitions	\$155,000.00	\$186,470.00	\$186,470.00	\$195,400.00	\$218,358.00	\$231,006.00	\$233,253.00	\$235,551.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$94,936.31	\$91,690.00	\$94,754.40	\$96,336.00	\$98,257.00	\$100,367.00	\$102,566.00	\$104,805.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$500,000.00	\$875,000.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$35,411.78	\$7,230.00	\$10,979.09	\$32,744.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$205,400.65	\$3,000.00	\$14,233.47	\$4,800.00	\$4,800.00	\$4,800.00	\$4,800.00	\$4,800.00
Total Revenues	\$490,748.74	\$288,390.00	\$306,436.96	\$829,280.00	\$1,196,415.00	\$336,173.00	\$340,619.00	\$345,156.00
<u>Expenses</u>								
Operating Expenses	\$272,625.72	\$282,755.00	\$268,058.20	\$295,410.00	\$271,925.00	\$227,932.00	\$232,378.00	\$236,915.00
Capital Expenditures	\$201,829.93	\$0.00	\$0.00	\$500,000.00	\$875,000.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$48,490.00	\$84,741.00	\$84,741.00	\$84,741.00
Transfer Expenses	\$5,314.00	\$5,635.00	\$5,635.00	\$33,870.00	\$1,000.00	\$23,500.00	\$23,500.00	\$23,500.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$479,769.65	\$288,390.00	\$273,693.20	\$829,280.00	\$1,196,415.00	\$336,173.00	\$340,619.00	\$345,156.00
Surplus/ (Deficit)	\$10,979.09	\$0.00	\$32,743.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1902 - Lillooet Area Refuse Ground								
Revenues								
Requisitions	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00	\$46,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$294,531.60	\$265,730.00	\$395,700.00	\$314,600.00	\$319,720.00	\$325,363.00	\$331,722.00	\$338,173.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$119,343.13	\$138,708.00	\$139,448.13	\$211,779.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$459,874.73	\$450,438.00	\$581,148.13	\$572,379.00	\$365,720.00	\$371,363.00	\$377,722.00	\$384,173.00
<u>Expenses</u>								
Operating Expenses	\$158,126.88	\$316,162.00	\$251,292.71	\$293,004.00	\$264,772.00	\$344,125.00	\$274,064.00	\$288,595.00
Capital Expenditures	\$16,668.00	\$16,200.00	\$0.00	\$58,100.00	\$66,300.00	\$1,365.00	\$1,433.00	\$1,505.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$105,787.00	\$158,076.00	\$158,076.00	\$262,615.00	\$75,988.00	\$67,213.00	\$143,565.00	\$135,413.00
Non-Taxable Expenses (Depreciation)	\$39,844.72	(\$40,000.00)	(\$40,000.00)	(\$41,340.00)	(\$41,340.00)	(\$41,340.00)	(\$41,340.00)	(\$41,340.00)
Total Expenses	\$320,426.60	\$450,438.00	\$369,368.71	\$572,379.00	\$365,720.00	\$371,363.00	\$377,722.00	\$384,173.00
Surplus/ (Deficit)	\$139,448.13	\$0.00	\$211,779.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1904 - DArcy Dev-Birkenhead Refuse								
Revenues								
Requisitions	\$7,739.00	\$7,739.00	\$7,739.00	\$8,281.00	\$8,281.00	\$8,281.00	\$8,281.00	\$9,500.00
Parcel Tax	\$25,000.00	\$28,928.00	\$28,928.00	\$31,250.00	\$31,250.00	\$31,250.00	\$31,250.00	\$35,800.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$5,821.06	\$5,841.00	\$5,118.56	\$5,065.00	\$5,058.00	\$5,053.00	\$5,053.00	\$5,053.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$2,926.53)	\$3,482.00	\$3,482.01	\$5,650.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$16,843.26	\$9,790.00	\$9,790.00	\$5,750.00	\$6,630.00	\$7,655.00	\$8,695.00	\$7,000.00
Total Revenues	\$52,476.79	\$55,780.00	\$55,057.57	\$55,996.00	\$51,219.00	\$52,239.00	\$53,279.00	\$57,353.00
<u>Expenses</u>								
Operating Expenses	\$52,327.86	\$55,159.00	\$48,786.68	\$53,597.00	\$54,552.00	\$55,572.00	\$56,612.00	\$57,675.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$3,954.00	\$3,954.00	\$5,732.00	\$0.00	\$0.00	\$0.00	\$3,011.00
Non-Taxable Expenses (Depreciation)	(\$3,333.08)	(\$3,333.00)	(\$3,333.08)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)	(\$3,333.00)
Total Expenses	\$48,994.78	\$55,780.00	\$49,407.60	\$55,996.00	\$51,219.00	\$52,239.00	\$53,279.00	\$57,353.00
Surplus/ (Deficit)	\$3,482.01	\$0.00	\$5,649.97	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1905 - Anderson Lake Refuse								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$1.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$4,998.89	\$5,000.00	\$4,999.89	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00
<u>Expenses</u>								
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$4,749.00	\$4,750.00	\$4,750.00	\$4,750.00	\$4,750.00	\$6,000.00	\$6,000.00	\$6,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$4,999.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,250.00	\$6,250.00	\$6,250.00
Surplus/ (Deficit)	(\$0.11)	\$0.00	(\$0.11)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1906 - Area A Refuse Grounds								
Revenues	4.2.2.2	4-2-2-2-2-	422.222.22	4-2	400.000	4	422.222.22	400.000.00
Requisitions	\$18,210.00	\$23,257.00	\$23,257.00	\$23,257.00	\$25,074.00	\$25,665.00	\$26,268.00	\$26,883.00
Parcel Tax	\$32,013.00	\$32,013.00	\$32,013.00	\$32,013.00	\$34,524.00	\$35,338.00	\$36,168.00	\$37,015.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$11,182.05	\$11,740.00	\$10,903.37	\$10,960.00	\$10,960.00	\$10,960.00	\$10,960.00	\$10,960.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$10,834.56	\$14,082.00	\$16,182.05	\$12,243.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$1,000.00	\$10,209.00	\$10,209.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
Total Revenues	\$73,239.61	\$91,301.00	\$92,564.42	\$79,973.00	\$72,058.00	\$73,463.00	\$74,896.00	\$76,358.00
<u>Expenses</u>								
Operating Expenses	\$59,047.79	\$74,625.00	\$62,460.24	\$79,668.00	\$75,169.00	\$76,600.00	\$78,060.00	\$79,548.00
Capital Expenditures	\$0.00	\$20,000.00	\$19,962.57	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$3,626.00	\$210.00	\$184.00	\$157.00	\$131.00
Non-Taxable Expenses (Depreciation)	(\$1,990.23)	(\$3,324.00)	(\$2,101.13)	(\$3,321.00)	(\$3,321.00)	(\$3,321.00)	(\$3,321.00)	(\$3,321.00)
Total Expenses	\$57,057.56	\$91,301.00	\$80,321.68	\$79,973.00	\$72,058.00	\$73,463.00	\$74,896.00	\$76,358.00
Surplus/ (Deficit)	\$16,182.05	\$0.00	\$12,242.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1908 - Furry Creek Refuse Disposal								
Revenues								
Requisitions	\$48,940.00	\$56,105.00	\$56,105.00	\$58,037.00	\$70,160.00	\$71,746.00	\$73,363.00	\$75,013.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$423.49	\$423.00	\$299.92	\$4,570.00	\$5,400.00	\$5,380.00	\$5,360.00	\$5,340.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,387.90	\$8,312.00	\$8,311.90	\$13,668.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
Total Revenues	\$56,751.39	\$64,840.00	\$64,716.82	\$76,275.00	\$78,560.00	\$80,126.00	\$81,723.00	\$83,353.00
<u>Expenses</u>								
Operating Expenses	\$44,961.49	\$64,840.00	\$51,048.50	\$73,275.00	\$78,560.00	\$80,126.00	\$81,723.00	\$83,353.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$3,478.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$48,439.49	\$64,840.00	\$51,048.50	\$76,275.00	\$78,560.00	\$80,126.00	\$81,723.00	\$83,353.00
Surplus/ (Deficit)	\$8,311.90	\$0.00	\$13,668.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 1909 - Britannia Beach Refuse								
Revenues								
Requisitions	\$49,071.00	\$72,112.00	\$72,112.00	\$73,500.00	\$78,394.00	\$80,153.00	\$81,947.00	\$83,950.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$79.60	\$80.00	\$82.11	\$4,868.00	\$5,792.00	\$5,772.00	\$5,752.00	\$5,732.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$626.64	(\$792.00)	(\$792.15)	\$13,903.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$3,000.00	\$3,000.00	\$2,826.00
Total Revenues	\$49,777.24	\$71,400.00	\$71,401.96	\$92,271.00	\$87,186.00	\$88,925.00	\$90,699.00	\$92,508.00
<u>Expenses</u>								
Operating Expenses	\$50,445.39	\$71,400.00	\$57,498.61	\$80,445.00	\$87,186.00	\$88,925.00	\$90,699.00	\$92,508.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$124.00	\$0.00	\$0.00	\$11,826.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$50,569.39	\$71,400.00	\$57,498.61	\$92,271.00	\$87,186.00	\$88,925.00	\$90,699.00	\$92,508.00
Surplus/ (Deficit)	(\$792.15)	\$0.00	\$13,903.35	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2002 - Bralorne Television								
Revenues			-		_		_	
Requisitions	\$3,205.00	\$3,064.00	\$3,064.00	\$3,076.00	\$3,075.00	\$3,077.00	\$3,079.00	\$3,082.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$16.21	\$16.00	\$12.31	\$12.00	\$12.00	\$12.00	\$12.00	\$12.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1.46	\$1.00	\$0.91	(\$3.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$3,222.67	\$3,081.00	\$3,077.22	\$3,085.00	\$3,087.00	\$3,089.00	\$3,091.00	\$3,094.00
<u>Expenses</u>								
Operating Expenses	\$3,126.76	\$3,081.00	\$3,080.53	\$3,085.00	\$3,087.00	\$3,089.00	\$3,091.00	\$3,094.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$95.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$3,221.76	\$3,081.00	\$3,080.53	\$3,085.00	\$3,087.00	\$3,089.00	\$3,091.00	\$3,094.00
Surplus/ (Deficit)	\$0.91	\$0.00	(\$3.31)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2003 - Lillooet Camelsfoot TV & Radio Rebroadcasting								
Revenues								
Requisitions	\$30,849.00	\$30,849.00	\$30,849.00	\$30,849.00	\$33,232.00	\$36,600.00	\$31,600.00	\$32,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.82	\$25.00	\$19.85	\$20.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,499.88	\$0.00	(\$0.30)	(\$5.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$3,368.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$38,349.70	\$30,874.00	\$30,868.55	\$30,864.00	\$36,600.00	\$36,600.00	\$31,600.00	\$32,500.00
<u>Expenses</u>								
Operating Expenses	\$38,350.00	\$28,400.00	\$28,400.00	\$30,050.00	\$36,600.00	\$36,600.00	\$31,600.00	\$32,500.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$2,474.00	\$2,474.00	\$814.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$38,350.00	\$30,874.00	\$30,874.00	\$30,864.00	\$36,600.00	\$36,600.00	\$31,600.00	\$32,500.00
Surplus/ (Deficit)	(\$0.30)	\$0.00	(\$5.45)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2004 - Pemberton Television & Radio Rebroadcasting								
Revenues	424 - 44 - 24	422 222 22	400 -00 00	440	410	440 -00 00	440	422 474 22
Requisitions	\$21,541.00	\$20,500.00	\$20,500.00	\$19,500.00	\$19,500.00	\$19,500.00	\$19,500.00	\$20,171.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$5.11	\$60.00	\$39.80	\$45.00	\$45.00	\$32.00	\$33.00	\$34.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$475.79)	\$3,617.00	\$4,992.50	\$2,715.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$1,202.00	\$1,593.00	\$1,978.00	\$1,503.00
Total Revenues	\$21,070.32	\$24,177.00	\$25,532.30	\$22,260.00	\$20,747.00	\$21,125.00	\$21,511.00	\$21,708.00
Expenses								
Operating Expenses	\$16,077.82	\$19,557.00	\$18,197.24	\$20,604.00	\$20,747.00	\$21,125.00	\$21,511.00	\$21,708.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$4,620.00	\$4,620.00	\$1,656.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$16,077.82	\$24,177.00	\$22,817.24	\$22,260.00	\$20,747.00	\$21,125.00	\$21,511.00	\$21,708.00
Surplus/ (Deficit)	\$4,992.50	\$0.00	\$2,715.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2100 - Pemberton & District Community Fund								
Revenues								
Requisitions	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$43,875.22	\$22,759.00	\$22,009.22	\$24,038.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$73,875.22	\$52,759.00	\$52,009.22	\$54,038.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
<u>Expenses</u>								
Operating Expenses	\$51,866.00	\$52,759.00	\$27,971.55	\$54,038.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$51,866.00	\$52,759.00	\$27,971.55	\$54,038.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Surplus/ (Deficit)	\$22,009.22	\$0.00	\$24,037.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2102 - Birken Recreation Commission								
Revenues								
Requisitions	\$2,500.00	\$2,898.00	\$2,898.00	\$3,430.00	\$3,435.00	\$3,440.00	\$3,445.00	\$3,450.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.22	\$0.00	\$0.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$15.62	\$0.00	\$0.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$1,410.00	\$22.00	\$22.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$3,925.84	\$2,920.00	\$2,920.26	\$3,430.00	\$3,435.00	\$3,440.00	\$3,445.00	\$3,450.00
<u>Expenses</u>								
Operating Expenses	\$3,925.75	\$2,920.00	\$2,920.00	\$3,430.00	\$3,435.00	\$3,440.00	\$3,445.00	\$3,450.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$3,925.75	\$2,920.00	\$2,920.00	\$3,430.00	\$3,435.00	\$3,440.00	\$3,445.00	\$3,450.00
Surplus/ (Deficit)	\$0.09	\$0.00	\$0.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2104 - Lillooet Dist R.E.C. Centre								
Revenues			-		_		_	
Requisitions	\$4,096.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$0.57)	(\$1.00)	(\$1.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$24,679.57	\$28,204.00	\$28,203.57	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00	\$12,088.00
Total Revenues	\$28,775.00	\$30,203.00	\$30,202.57	\$14,088.00	\$14,588.00	\$14,588.00	\$14,588.00	\$14,588.00
<u>Expenses</u>								
Operating Expenses	\$28,776.00	\$30,203.00	\$30,203.00	\$14,088.00	\$14,588.00	\$14,588.00	\$14,588.00	\$14,588.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$28,776.00	\$30,203.00	\$30,203.00	\$14,088.00	\$14,588.00	\$14,588.00	\$14,588.00	\$14,588.00
Surplus/ (Deficit)	(\$1.00)	\$0.00	(\$0.43)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2105 - Squamish Dist Com Swim Pool								
Revenues								
Requisitions	\$1,331,207.00	\$1,331,207.00	\$1,331,207.00	\$1,363,491.00	\$1,390,761.00	\$1,411,622.00	\$1,425,738.00	\$1,439,995.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$4,733.11	\$4,733.00	\$5,475.07	\$3,000.00	\$3,500.00	\$5,100.00	\$6,600.00	\$8,600.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$335.61)	(\$980.00)	(\$980.47)	\$742.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$270,000.00	\$182,422.60	\$225,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,335,604.50	\$1,604,960.00	\$1,518,124.20	\$1,592,233.00	\$1,394,261.00	\$1,416,722.00	\$1,432,338.00	\$1,448,595.00
<u>Expenses</u>								
Operating Expenses	\$1,311,022.49	\$1,172,687.00	\$1,172,687.00	\$1,431,065.00	\$1,437,188.00	\$1,354,264.00	\$1,377,801.00	\$1,343,815.00
Capital Expenditures	\$0.00	\$270,000.00	\$182,422.60	\$250,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$39,758.97	\$39,759.00	\$39,758.97	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00	\$39,759.00
Transfer Expenses	\$105,000.00	\$241,984.00	\$241,984.00	\$0.00	\$58,405.00	\$163,790.00	\$155,869.00	\$206,112.00
Non-Taxable Expenses (Depreciation)	(\$119,196.49)	(\$119,470.00)	(\$119,470.00)	(\$128,591.00)	(\$141,091.00)	(\$141,091.00)	(\$141,091.00)	(\$141,091.00)
Total Expenses	\$1,336,584.97	\$1,604,960.00	\$1,517,382.57	\$1,592,233.00	\$1,394,261.00	\$1,416,722.00	\$1,432,338.00	\$1,448,595.00
Surplus/ (Deficit)	(\$980.47)	\$0.00	\$741.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2106 - Pemberton Dist Com Rec Complex								
Revenues								
Requisitions	\$973,392.00	\$987,196.00	\$987,196.00	\$951,999.00	\$975,000.00	\$975,000.00	\$978,093.00	\$988,937.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$356,090.09	\$364,570.00	\$382,268.13	\$380,265.00	\$392,254.00	\$400,634.00	\$409,397.00	\$418,636.00
Grants	\$32,817.43	\$35,022.00	\$34,997.00	\$55,730.00	\$3,600.00	\$3,600.00	\$3,600.00	\$3,600.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$46,770.84	\$83,334.00	\$86,579.72	\$87,531.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$121,246.69	\$83,038.00	\$94,331.84	\$115,993.00	\$49,220.00	\$49,958.00	\$50,708.00	\$51,469.00
Total Revenues	\$1,530,317.05	\$1,553,160.00	\$1,585,372.69	\$1,621,518.00	\$1,420,074.00	\$1,429,192.00	\$1,441,798.00	\$1,462,642.00
<u>Expenses</u>								
Operating Expenses	\$1,131,941.53	\$1,285,002.00	\$1,245,921.96	\$1,337,046.00	\$1,278,062.00	\$1,248,186.00	\$1,268,814.00	\$1,289,955.00
Capital Expenditures	\$73,576.69	\$93,792.00	\$74,895.22	\$150,250.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
Principal & Interest	\$463,163.13	\$401,523.00	\$401,523.13	\$307,512.00	\$307,606.00	\$307,487.00	\$307,362.00	\$307,193.00
Transfer Expenses	\$48,315.00	\$51,000.00	\$52,000.00	\$104,709.00	\$62,405.00	\$101,518.00	\$93,621.00	\$93,493.00
Non-Taxable Expenses (Depreciation)	(\$273,259.02)	(\$278,157.00)	(\$276,498.54)	(\$277,999.00)	(\$277,999.00)	(\$277,999.00)	(\$277,999.00)	(\$277,999.00)
Total Expenses	\$1,443,737.33	\$1,553,160.00	\$1,497,841.77	\$1,621,518.00	\$1,420,074.00	\$1,429,192.00	\$1,441,798.00	\$1,462,642.00
Surplus/ (Deficit)	\$86,579.72	\$0.00	\$87,530.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2106B - Pemberton Meadows Fields								
Revenues	_				_			
Requisitions	\$23,676.00	\$23,321.00	\$23,321.00	\$27,190.00	\$31,679.00	\$32,213.00	\$32,756.00	\$33,311.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$4,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,753.36	\$4,854.00	\$5,234.25	\$7,384.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$22,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$53,929.36	\$28,175.00	\$28,555.25	\$34,574.00	\$31,679.00	\$32,213.00	\$32,756.00	\$33,311.00
<u>Expenses</u>								
Operating Expenses	\$48,695.11	\$28,175.00	\$21,171.33	\$29,574.00	\$26,679.00	\$27,213.00	\$27,756.00	\$28,311.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$48,695.11	\$28,175.00	\$21,171.33	\$34,574.00	\$31,679.00	\$32,213.00	\$32,756.00	\$33,311.00
Surplus/ (Deficit)	\$5,234.25	\$0.00	\$7,383.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2106C - Pemberton Youth Centre						-		
Revenues								
Requisitions	\$67,565.00	\$77,499.00	\$77,499.00	\$117,500.00	\$139,342.00	\$141,108.00	\$142,857.00	\$134,776.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$8,660.44	\$10,500.00	\$7,821.33	\$3,310.00	\$3,456.00	\$3,523.00	\$3,592.00	\$3,662.00
Grants	\$0.00	\$5,137.00	\$9,100.00	\$6,137.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$37,650.00	\$40,000.00	\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$6,134.19	(\$649.00)	(\$924.38)	\$7,199.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$5,934.00	\$0.00	\$5,934.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$82,359.63	\$136,071.00	\$133,495.95	\$178,580.00	\$142,798.00	\$144,631.00	\$146,449.00	\$138,438.00
<u>Expenses</u>								
Operating Expenses	\$77,350.01	\$85,531.00	\$83,396.36	\$121,223.00	\$114,007.00	\$116,187.00	\$118,410.00	\$120,679.00
Capital Expenditures	\$0.00	\$37,650.00	\$42,809.24	\$38,500.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$12,890.00	\$90.98	\$18,857.00	\$18,791.00	\$18,444.00	\$18,039.00	\$7,759.00
Transfer Expenses	\$5,934.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$83,284.01	\$136,071.00	\$126,296.58	\$178,580.00	\$142,798.00	\$144,631.00	\$146,449.00	\$138,438.00
Surplus/ (Deficit)	(\$924.38)	\$0.00	\$7,199.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2106E - Gates Lake Park								
Revenues					_			_
Requisitions	\$25,562.00	\$14,191.00	\$14,191.00	\$9,298.00	\$16,213.00	\$16,538.00	\$16,868.00	\$17,205.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$267.75	\$8,020.00	\$8,121.64	\$10,121.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$25,829.75	\$22,211.00	\$22,312.64	\$19,419.00	\$16,213.00	\$16,538.00	\$16,868.00	\$17,205.00
<u>Expenses</u>								
Operating Expenses	\$17,708.11	\$22,211.00	\$12,191.51	\$19,419.00	\$16,213.00	\$16,538.00	\$16,868.00	\$17,205.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$17,708.11	\$22,211.00	\$12,191.51	\$19,419.00	\$16,213.00	\$16,538.00	\$16,868.00	\$17,205.00
Surplus/ (Deficit)	\$8,121.64	\$0.00	\$10,121.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2107 - Gold Bridge Community Complex								_
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$22,730.12	\$23,505.00	\$22,400.26	\$22,284.00	\$22,299.00	\$22,314.00	\$22,329.00	\$22,334.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$5,606.92	\$9,650.00	\$10,199.78	\$7,926.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$28,337.04	\$33,155.00	\$32,600.04	\$50,210.00	\$22,299.00	\$22,314.00	\$22,329.00	\$22,334.00
<u>Expenses</u>								
Operating Expenses	\$17,628.69	\$28,875.00	\$20,393.14	\$32,547.00	\$27,821.00	\$28,226.00	\$28,638.00	\$29,059.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$7,845.00	\$11,617.00	\$11,617.00	\$5,000.00	\$1,815.00	\$1,425.00	\$1,028.00	\$612.00
Non-Taxable Expenses (Depreciation)	(\$7,336.43)	(\$7,337.00)	(\$7,336.43)	(\$7,337.00)	(\$7,337.00)	(\$7,337.00)	(\$7,337.00)	(\$7,337.00)
Total Expenses	\$18,137.26	\$33,155.00	\$24,673.71	\$50,210.00	\$22,299.00	\$22,314.00	\$22,329.00	\$22,334.00
Surplus/ (Deficit)	\$10,199.78	\$0.00	\$7,926.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2200 - Bralorne Museum								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	\$14,800.00	\$15,540.00	\$15,540.00	\$15,540.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$54.21	\$50.00	\$107.36	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$73.62	\$53.00	\$52.83	(\$373.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$12,285.61	\$946.76	\$5,945.00	\$2,242.23	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$27,213.44	\$15,849.76	\$20,905.19	\$16,769.23	\$14,900.00	\$15,640.00	\$15,640.00	\$15,640.00
<u>Expenses</u>								
Operating Expenses	\$22,085.61	\$15,849.76	\$21,278.68	\$16,769.23	\$14,900.00	\$15,640.00	\$15,640.00	\$15,640.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$5,075.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$27,160.61	\$15,849.76	\$21,278.68	\$16,769.23	\$14,900.00	\$15,640.00	\$15,640.00	\$15,640.00
Surplus/ (Deficit)	\$52.83	\$0.00	(\$373.49)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2201 - Heritage -Haylmore Property								_
Revenues								
Requisitions	\$6,000.00	\$6,000.00	\$6,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$6.97	\$7.00	\$5.29	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$2,865.61	\$6,259.00	\$6,259.29	\$931.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$8,872.58	\$12,266.00	\$12,264.58	\$7,936.00	\$7,005.00	\$7,005.00	\$7,005.00	\$7,005.00
<u>Expenses</u>								
Operating Expenses	\$2,613.29	\$12,266.00	\$11,333.38	\$7,936.00	\$7,005.00	\$7,005.00	\$7,005.00	\$7,005.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,613.29	\$12,266.00	\$11,333.38	\$7,936.00	\$7,005.00	\$7,005.00	\$7,005.00	\$7,005.00
Surplus/ (Deficit)	\$6,259.29	\$0.00	\$931.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2202 - Pemberton & Dist.Museum & Archives								
Revenues								
Requisitions	\$100,350.00	\$100,350.00	\$100,350.00	\$116,900.00	\$135,157.00	\$112,540.00	\$112,540.00	\$118,175.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$100,350.00	\$100,350.00	\$100,350.00	\$116,900.00	\$135,157.00	\$112,540.00	\$112,540.00	\$118,175.00
<u>Expenses</u>								
Operating Expenses	\$100,350.00	\$100,350.00	\$100,350.00	\$116,900.00	\$135,157.00	\$112,540.00	\$112,540.00	\$118,175.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$100,350.00	\$100,350.00	\$100,350.00	\$116,900.00	\$135,157.00	\$112,540.00	\$112,540.00	\$118,175.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2203 - Area A Asset Preservation Service								
Revenues		4		1 4				
Requisitions	\$25,250.00	\$27,246.00	\$27,246.00	\$27,912.00	\$27,598.00	\$27,607.00	\$27,616.00	\$27,625.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$749.96	\$720.00	\$596.47	\$600.00	\$560.00	\$560.00	\$560.00	\$560.00
Grants	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	(\$80.00)	(\$80.43)	(\$362.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$2,262.07	\$0.00	\$19,331.97	\$18,564.74	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$28,262.03	\$27,886.00	\$50,094.01	\$46,714.74	\$28,158.00	\$28,167.00	\$28,176.00	\$28,185.00
<u>Expenses</u>								
Operating Expenses	\$27,592.50	\$27,166.00	\$34,894.90	\$46,154.74	\$27,598.00	\$27,607.00	\$27,616.00	\$27,625.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$749.96	\$720.00	\$15,560.71	\$560.00	\$560.00	\$560.00	\$560.00	\$560.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$28,342.46	\$27,886.00	\$50,455.61	\$46,714.74	\$28,158.00	\$28,167.00	\$28,176.00	\$28,185.00
Surplus/ (Deficit)	(\$80.43)	\$0.00	(\$361.60)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2300 - Upper Cheakamus Road Imp								
Revenues								
Requisitions	\$7,000.00	\$8,000.00	\$8,000.00	\$13,128.00	\$13,306.00	\$13,567.00	\$13,833.00	\$14,104.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$40.94	\$30.00	\$21.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,857.43	\$227.00	\$226.65	(\$1,037.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$1,143.00	\$3,041.15	\$958.85	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$8,898.37	\$9,400.00	\$11,288.90	\$13,049.85	\$13,306.00	\$13,567.00	\$13,833.00	\$14,104.00
<u>Expenses</u>								
Operating Expenses	\$8,671.72	\$9,400.00	\$12,325.44	\$13,049.85	\$13,306.00	\$13,567.00	\$13,833.00	\$14,104.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$8,671.72	\$9,400.00	\$12,325.44	\$13,049.85	\$13,306.00	\$13,567.00	\$13,833.00	\$14,104.00
Surplus/ (Deficit)	\$226.65	\$0.00	(\$1,036.54)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2400 - Furry Creek Dyking-Drainage								
Revenues								
Requisitions	\$5,000.00		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,734.27	\$1,547.00	\$1,264.14	\$1,264.00	\$1,264.00	\$1,264.00	\$1,264.00	\$1,264.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$7,324.93	\$5,699.00	(\$9,034.32)	\$7,150.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$25,648.74	\$52,911.00	\$703.00	\$838.00	\$976.00	\$1,116.00
Total Revenues	\$14,059.20	\$12,246.00	\$22,878.56	\$66,325.00	\$6,967.00	\$7,102.00	\$7,240.00	\$7,380.00
<u>Expenses</u>								
Operating Expenses	\$23,093.52	\$8,746.00	\$12,228.39	\$66,325.00	\$6,967.00	\$7,102.00	\$7,240.00	\$7,380.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$3,500.00	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$23,093.52	\$12,246.00	\$15,728.39	\$66,325.00	\$6,967.00	\$7,102.00	\$7,240.00	\$7,380.00
Surplus/ (Deficit)	(\$9,034.32)	\$0.00	\$7,150.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2401 - Walkerville Dyking-Drainage						-		
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$650.00	\$650.00	\$650.00	\$650.00	\$885.00	\$885.00	\$885.00	\$885.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$275.22	\$275.00	\$214.40	\$215.00	\$215.00	\$215.00	\$215.00	\$215.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$1,515.84	\$1,374.00	\$1,373.58	\$1,379.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00
Total Revenues	\$2,441.06	\$2,299.00	\$2,237.98	\$2,244.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00
<u>Expenses</u>								
Operating Expenses	\$207.48	\$1,600.00	\$160.24	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$860.00	\$699.00	\$699.00	\$644.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,067.48	\$2,299.00	\$859.24	\$2,244.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00
Surplus/ (Deficit)	\$1,373.58	\$0.00	\$1,378.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$2,772.00	\$4,261.00	\$4,261.00	\$4,261.00	\$5,796.00	\$5,826.00	\$5,856.00	\$5,887.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$30.30	\$40.00	\$23.01	\$28.00	\$33.00	\$38.00	\$43.00	\$48.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$48.37)	(\$1,001.00)	(\$1,000.99)	\$1,506.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$9,050.00	\$19,853.00	\$19,850.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$11,803.93	\$23,153.00	\$23,133.87	\$5,795.00	\$5,829.00	\$5,864.00	\$5,899.00	\$5,935.00
<u>Expenses</u>								
Operating Expenses	\$12,562.92	\$23,153.00	\$21,627.65	\$4,995.00	\$5,029.00	\$5,064.00	\$5,099.00	\$5,135.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$242.00	\$0.00	\$0.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$12,804.92	\$23,153.00	\$21,627.65	\$5,795.00	\$5,829.00	\$5,864.00	\$5,899.00	\$5,935.00
Surplus/ (Deficit)	(\$1,000.99)	\$0.00	\$1,506.22	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2500 - Lillooet-Area B Library								
Revenues								
Requisitions	\$205,000.00	\$218,800.00	\$218,800.00	\$224,800.00	\$233,350.00	\$240,250.00	\$248,050.00	\$254,950.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$205,000.00	\$218,800.00	\$218,800.00	\$224,800.00	\$233,350.00	\$240,250.00	\$248,050.00	\$254,950.00
<u>Expenses</u>								
Operating Expenses	\$205,000.00	\$218,800.00	\$218,800.00	\$224,800.00	\$233,350.00	\$240,250.00	\$248,050.00	\$254,950.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$205,000.00	\$218,800.00	\$218,800.00	\$224,800.00	\$233,350.00	\$240,250.00	\$248,050.00	\$254,950.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2501 - Area A Library								
Revenues			_					
Requisitions	\$21,698.00	\$21,880.00	\$21,880.00	\$22,837.00	\$23,530.00	\$24,380.00	\$25,530.00	\$25,930.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$32.00	\$0.00	\$0.00	(\$7.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$21,730.00	\$21,880.00	\$21,880.00	\$22,830.00	\$23,530.00	\$24,380.00	\$25,530.00	\$25,930.00
Expenses								
Operating Expenses	\$21,730.00	\$21,880.00	\$21,886.50	\$22,830.00	\$23,530.00	\$24,380.00	\$25,530.00	\$25,930.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$21,730.00	\$21,880.00	\$21,886.50	\$22,830.00	\$23,530.00	\$24,380.00	\$25,530.00	\$25,930.00
Surplus/ (Deficit)	\$0.00	\$0.00	(\$6.50)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2502 - Pemberton Library								
Revenues								
Requisitions	\$315,151.00	\$322,083.00	\$322,083.00	\$332,836.00	\$348,504.00	\$355,919.00	\$359,416.00	\$364,997.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$11.88	\$0.00	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$52,010.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$367,172.88	\$322,083.00	\$322,082.88	\$342,836.00	\$348,504.00	\$355,919.00	\$359,416.00	\$364,997.00
<u>Expenses</u>								
Operating Expenses	\$320,103.00	\$274,307.00	\$274,307.00	\$294,343.00	\$299,284.00	\$305,961.00	\$308,708.00	\$313,528.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$47,070.00	\$47,776.00	\$47,776.00	\$48,493.00	\$49,220.00	\$49,958.00	\$50,708.00	\$51,469.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$367,173.00	\$322,083.00	\$322,083.00	\$342,836.00	\$348,504.00	\$355,919.00	\$359,416.00	\$364,997.00
Surplus/ (Deficit)	(\$0.12)	\$0.00	(\$0.12)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2503 - Whistler Library								
Revenues					_			
Requisitions	\$6,000.00	\$6,403.00	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$8,491.00	\$8,491.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$6,000.00	\$6,403.00	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$8,491.00	\$8,491.00
<u>Expenses</u>								
Operating Expenses	\$6,000.00	\$6,403.00	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$8,491.00	\$8,491.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$6,000.00	\$6,403.00	\$6,403.00	\$8,491.00	\$8,491.00	\$8,491.00	\$8,491.00	\$8,491.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2600 - Area A Cemetery Function								
Revenues								
Requisitions	\$1,043.00	\$1,156.00	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$1,043.00	\$1,156.00	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
<u>Expenses</u>								
Operating Expenses	\$1,043.00	\$1,156.00	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$1,043.00	\$1,156.00	\$1,156.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00	\$1,250.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2601 - Area C-Vill Pemberton Cemetery Function								
Revenues								
Requisitions	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
<u>Expenses</u>								
Operating Expenses	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2700 - Devine Water								_
Revenues	40.00	40.00	40.00	40.00	40.00	40.00	40.00	40.00
Requisitions	\$0.00	·	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$11,964.00	\$11,964.00	\$11,964.00	\$12,772.00	\$16,260.00	\$16,636.00	\$16,739.00	\$17,131.00
Water & Sewer Rates	\$3,431.40	\$3,431.00	\$3,471.30	\$3,430.00	\$4,120.00	\$4,120.00	\$4,400.00	\$4,400.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$396.43	\$288.00	\$211.29	\$220.00	\$227.00	\$234.00	\$241.00	\$248.00
Grants	\$467.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$5,879.21	\$5,622.00	\$5,621.67	\$3,081.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$19,283.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$41,421.98	\$21,305.00	\$21,268.26	\$19,503.00	\$20,607.00	\$20,990.00	\$21,380.00	\$21,779.00
Expenses								
Operating Expenses	\$19,544.53	\$22,976.00	\$19,215.58	\$24,059.00	\$24,435.00	\$24,818.00	\$25,208.00	\$25,607.00
Capital Expenditures	\$19,283.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$2,000.00	\$4,000.00	\$4,000.00	\$472.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00
Non-Taxable Expenses (Depreciation)	(\$5,027.83)	(\$5,671.00)	(\$5,027.83)	(\$5,028.00)	(\$5,028.00)	(\$5,028.00)	(\$5,028.00)	(\$5,028.00)
Total Expenses	\$35,800.31	\$21,305.00	\$18,187.75	\$19,503.00	\$20,607.00	\$20,990.00	\$21,380.00	\$21,779.00
Surplus/ (Deficit)	\$5,621.67	\$0.00	\$3,080.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2701 - Furry Creek Water								
<u>Revenues</u>								
Requisitions	\$88,000.00	\$92,825.00	\$92,825.00	\$109,681.00	\$124,056.00	\$125,867.00	\$127,720.00	\$129,610.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,778.39	\$1,930.00	\$1,655.94	\$1,505.00	\$1,630.00	\$1,725.00	\$1,820.00	\$1,915.00
Grants	\$467.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$39,062.04	\$37,221.00	\$37,220.66	\$8,917.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$129,307.76	\$131,976.00	\$131,701.60	\$120,103.00	\$125,686.00	\$127,592.00	\$129,540.00	\$131,525.00
<u>Expenses</u>								
Operating Expenses	\$127,026.90	\$172,004.00	\$165,079.23	\$182,398.00	\$172,981.00	\$174,887.00	\$176,835.00	\$178,820.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$27,355.00	\$20,000.00	\$20,000.00	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
Non-Taxable Expenses (Depreciation)	(\$62,294.80)	(\$60,028.00)	(\$62,294.80)	(\$62,295.00)	(\$62,295.00)	(\$62,295.00)	(\$62,295.00)	(\$62,295.00)
Total Expenses	\$92,087.10	\$131,976.00	\$122,784.43	\$120,103.00	\$125,686.00	\$127,592.00	\$129,540.00	\$131,525.00
Surplus/ (Deficit)	\$37,220.66	\$0.00	\$8,917.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2702 - Pemberton North Water								_
Revenues	40.00	40.00	40.00	40.00		1 40.00	40.00	40.00
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$108,578.00
Water & Sewer Rates	\$113,050.03	\$113,050.00	\$113,450.48	\$113,100.00	\$113,100.00	\$113,100.00	\$113,100.00	\$113,100.00
Water & Sewer Connection Fees	\$6,000.00	\$3,500.00	\$400.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$2,515.12	\$2,870.00	\$2,185.84	\$215.00	\$2,860.00	\$2,960.00	\$3,050.00	\$3,130.00
Grants	\$0.00	\$26,850.00	\$0.00	\$26,850.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$55,706.70	\$42,061.00	\$48,061.24	\$77,088.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$256,150.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$284,142.85	\$295,202.00	\$270,968.56	\$583,774.00	\$226,331.00	\$226,431.00	\$226,521.00	\$228,308.00
<u>Expenses</u>								
Operating Expenses	\$183,580.49	\$263,283.00	\$160,644.02	\$252,131.00	\$201,821.00	\$203,680.00	\$206,616.00	\$209,611.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$336,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$46,648.62	\$46,649.00	\$46,648.62	\$46,649.00	\$46,649.00	\$46,649.00	\$46,649.00	\$46,649.00
Transfer Expenses	\$54,758.00	\$35,493.00	\$35,493.00	\$0.00	\$30,967.00	\$29,208.00	\$26,362.00	\$25,154.00
Non-Taxable Expenses (Depreciation)	(\$48,905.50)	(\$50,223.00)	(\$48,905.50)	(\$51,006.00)	(\$53,106.00)	(\$53,106.00)	(\$53,106.00)	(\$53,106.00)
Total Expenses	\$236,081.61	\$295,202.00	\$193,880.14	\$583,774.00	\$226,331.00	\$226,431.00	\$226,521.00	\$228,308.00
Surplus/ (Deficit)	\$48,061.24	\$0.00	\$77,088.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2703 - Bralorne Water								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$30,600.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00
Water & Sewer Rates	\$20,906.32	\$16,372.00	\$13,314.43	\$13,314.00	\$13,980.00	\$13,980.00	\$13,980.00	\$13,980.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$509.17	\$838.00	\$707.60	\$875.00	\$1,025.00	\$1,170.00	\$1,310.00	\$1,445.00
Grants	\$467.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$13,983.85	\$21,148.00	\$21,148.28	\$9,700.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$3,500.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$69,966.67	\$75,858.00	\$72,670.31	\$73,389.00	\$52,505.00	\$52,650.00	\$52,790.00	\$52,925.00
<u>Expenses</u>								
Operating Expenses	\$29,888.05	\$42,244.00	\$29,356.04	\$58,242.00	\$40,484.00	\$41,121.00	\$41,771.00	\$42,434.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$26,610.00	\$41,294.00	\$41,294.00	\$22,827.00	\$19,701.00	\$19,209.00	\$18,699.00	\$18,171.00
Non-Taxable Expenses (Depreciation)	(\$7,679.66)	(\$7,680.00)	(\$7,679.66)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)	(\$7,680.00)
Total Expenses	\$48,818.39	\$75,858.00	\$62,970.38	\$73,389.00	\$52,505.00	\$52,650.00	\$52,790.00	\$52,925.00
Surplus/ (Deficit)	\$21,148.28	\$0.00	\$9,699.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2705 - Britannia Beach Water								
Revenues								
Requisitions	\$114,000.00	\$142,327.00	\$142,327.00	\$148,217.00	\$155,078.00	\$158,542.00	\$162,076.00	\$165,682.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$34,508.70	\$35,000.00	\$63,450.25	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00	\$45,000.00
Water & Sewer Connection Fees	\$750.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,507.01	\$1,570.00	\$1,372.13	\$1,280.00	\$1,340.00	\$1,400.00	\$1,460.00	\$1,520.00
Grants	\$2,835.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$21,267.84	(\$2,798.00)	(\$2,798.44)	\$21,255.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$174,868.64	\$176,099.00	\$204,600.94	\$215,752.00	\$201,418.00	\$204,942.00	\$208,536.00	\$212,202.00
<u>Expenses</u>								
Operating Expenses	\$333,218.82	\$351,109.00	\$359,221.04	\$391,627.00	\$377,293.00	\$380,817.00	\$384,411.00	\$388,077.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$30,323.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Non-Taxable Expenses (Depreciation)	(\$185,874.74)	(\$185,010.00)	(\$185,874.74)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)	(\$185,875.00)
Total Expenses	\$177,667.08	\$176,099.00	\$183,346.30	\$215,752.00	\$201,418.00	\$204,942.00	\$208,536.00	\$212,202.00
Surplus/ (Deficit)	(\$2,798.44)	\$0.00	\$21,254.64	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2706 - Gold Bridge Water								
Revenues								
Requisitions	\$20,020.00	\$23,263.00	\$23,263.00	\$22,877.00	\$24,652.00	\$24,934.00	\$25,643.00	\$25,934.00
Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Water & Sewer Rates	\$7,851.90	\$7,858.00	\$7,959.00	\$8,250.00	\$8,360.00	\$8,663.00	\$8,663.00	\$9,096.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$171.07	\$98.00	\$207.62	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
Grants	\$471.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$369.66	(\$2,732.00)	(\$2,737.64)	(\$3,964.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$6,500.00	\$17,000.00	\$10,000.00	\$9,080.00	\$7,000.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$40,383.75	\$50,487.00	\$43,691.98	\$41,443.00	\$45,212.00	\$38,797.00	\$39,506.00	\$40,230.00
<u>Expenses</u>								
Operating Expenses	\$89,550.16	\$92,741.00	\$89,910.22	\$88,697.00	\$96,848.00	\$90,533.00	\$91,232.00	\$91,946.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$3,096.86	\$3,097.00	\$3,096.86	\$3,097.00	\$3,097.00	\$3,097.00	\$3,097.00	\$3,097.00
Transfer Expenses	\$5,569.00	\$10,000.00	\$10,000.00	\$5,000.00	\$618.00	\$518.00	\$528.00	\$538.00
Non-Taxable Expenses (Depreciation)	(\$55,094.63)	(\$55,351.00)	(\$55,351.00)	(\$55,351.00)	(\$55,351.00)	(\$55,351.00)	(\$55,351.00)	(\$55,351.00)
Total Expenses	\$43,121.39	\$50,487.00	\$47,656.08	\$41,443.00	\$45,212.00	\$38,797.00	\$39,506.00	\$40,230.00
Surplus/ (Deficit)	(\$2,737.64)	\$0.00	(\$3,964.10)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2707 - D'Arcy Water								_
Revenues		4.5.5.5		1		T	4.5.5.5	
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$28,000.00	\$28,000.00	\$28,000.00	\$29,000.00	\$29,500.00	\$31,326.00	\$31,617.00	\$31,914.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$505.98	\$470.00	\$365.66	\$345.00	\$345.00	\$345.00	\$345.00	\$345.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$8,191.76)	(\$7,269.00)	(\$7,268.67)	\$1,801.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$2,390.00	\$9,390.00	\$9,390.00	\$2,390.00	\$1,944.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$22,704.22	\$30,591.00	\$30,486.99	\$33,536.00	\$31,789.00	\$31,671.00	\$31,962.00	\$32,259.00
<u>Expenses</u>								
Operating Expenses	\$31,292.31	\$31,910.00	\$30,004.98	\$32,925.00	\$31,705.00	\$31,990.00	\$32,281.00	\$32,578.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$15,830.58	\$15,831.00	\$15,830.58	\$15,831.00	\$15,831.00	\$15,831.00	\$15,831.00	\$15,831.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$1,930.00	\$1,403.00	\$1,000.00	\$1,000.00	\$1,000.00
Non-Taxable Expenses (Depreciation)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)	(\$17,150.00)
Total Expenses	\$29,972.89	\$30,591.00	\$28,685.56	\$33,536.00	\$31,789.00	\$31,671.00	\$31,962.00	\$32,259.00
Surplus/ (Deficit)	(\$7,268.67)	\$0.00	\$1,801.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2709 - Pinecrest Water								
Revenues	_				_			
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$129,150.00	\$129,150.00	\$129,150.00	\$142,075.00	\$132,737.00	\$134,697.00	\$136,697.00	\$138,740.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$294.24	\$537.00	\$406.09	\$400.00	\$500.00	\$600.00	\$700.00	\$800.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	(\$16,680.00)	(\$16,680.49)	(\$21,185.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$11,902.29	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$129,444.24	\$113,007.00	\$124,777.89	\$121,290.00	\$133,237.00	\$135,297.00	\$137,397.00	\$139,540.00
<u>Expenses</u>								
Operating Expenses	\$113,454.73	\$181,999.00	\$238,454.66	\$213,782.00	\$195,729.00	\$197,789.00	\$199,889.00	\$202,032.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$32,670.00	\$23,500.00	\$0.00	\$0.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	(\$92,492.00)	(\$92,492.00)	(\$92,492.00)	(\$92,492.00)	(\$92,492.00)	(\$92,492.00)	(\$92,492.00)
Total Expenses	\$146,124.73	\$113,007.00	\$145,962.66	\$121,290.00	\$133,237.00	\$135,297.00	\$137,397.00	\$139,540.00
Surplus/ (Deficit)	(\$16,680.49)	\$0.00	(\$21,184.77)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2800 - Bralorne Sewer								
Revenues	4.5.5.5	10.00	4.5.5.5				4	4
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$25,000.00	\$25,000.00	\$25,000.00	\$25,750.00	\$30,388.00	\$30,730.00	\$31,079.00	\$31,250.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$463.92	\$544.00	\$462.81	\$10,315.00	\$385.00	\$455.00	\$525.00	\$595.00
Grants	\$0.00	\$1,938,623.00	\$127,344.53	\$1,872,185.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$13,485.48	\$10,915.00	(\$49,991.06)	\$7,268.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$5,000.00	\$5,000.00	\$5,000.00	\$27,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$52,949.40	\$1,980,082.00	\$107,816.28	\$1,942,518.00	\$30,773.00	\$31,185.00	\$31,604.00	\$31,845.00
<u>Expenses</u>								
Operating Expenses	\$15,783.92	\$27,239.00	\$28,889.87	\$52,583.00	\$87,424.00	\$87,836.00	\$88,255.00	\$88,496.00
Capital Expenditures	\$69,906.54	\$1,938,623.00	\$57,437.99	\$1,902,185.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$17,250.00	\$14,220.00	\$14,220.00	\$2,750.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	(\$15,000.00)	(\$66,651.00)	(\$66,651.00)	(\$66,651.00)	(\$66,651.00)
Total Expenses	\$102,940.46	\$1,980,082.00	\$100,547.86	\$1,942,518.00	\$30,773.00	\$31,185.00	\$31,604.00	\$31,845.00
Surplus/ (Deficit)	(\$49,991.06)	\$0.00	\$7,268.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2801 - Furry Creek Sewer								
Revenues	4	4	****	4.55.555.55	4	4	4	4.55.55.55
Requisitions	\$143,890.00		\$143,890.00	\$156,080.00	\$156,386.00	\$159,255.00	\$162,182.00	\$165,171.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$983.30	\$1,198.00	\$933.49	\$952.00	\$1,027.00	\$1,102.00	\$1,177.00	\$1,252.00
Grants	\$2,350.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$10,797.54)	\$34,760.00	\$34,759.87	\$3,809.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$7,639.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$144,065.70	\$179,848.00	\$179,583.36	\$160,841.00	\$157,413.00	\$160,357.00	\$163,359.00	\$166,423.00
<u>Expenses</u>								
Operating Expenses	\$177,212.97	\$203,475.00	\$215,888.27	\$212,434.00	\$215,320.00	\$218,264.00	\$221,266.00	\$224,330.00
Capital Expenditures	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$27,793.00	\$27,793.00	\$1,314.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
Non-Taxable Expenses (Depreciation)	(\$67,907.14)	(\$66,420.00)	(\$67,907.14)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)	(\$67,907.00)
Total Expenses	\$109,305.83	\$179,848.00	\$175,774.13	\$160,841.00	\$157,413.00	\$160,357.00	\$163,359.00	\$166,423.00
Surplus/ (Deficit)	\$34,759.87	\$0.00	\$3,809.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2802 - Britannia Beach Sewer								
Revenues	4444 272 22	4444 000 00	4444 000 00	****	4440	4454 500 00	4.5. 555 55	44== 554.55
Requisitions	\$141,379.00		\$141,379.00	\$145,620.00	\$148,532.00	\$151,503.00	\$154,533.00	\$157,624.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$457.62	\$733.00	\$570.37	\$750.00	\$910.00	\$1,070.00	\$1,230.00	\$1,390.00
Grants	\$2,336.66	\$36,531.00	\$31,562.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$12,718.80	\$44,173.00	\$44,172.64	\$17,746.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$157,692.08	\$222,816.00	\$217,684.01	\$164,116.00	\$149,442.00	\$152,573.00	\$155,763.00	\$159,014.00
<u>Expenses</u>								
Operating Expenses	\$264,371.94	\$292,970.00	\$287,886.88	\$301,935.00	\$293,392.00	\$295,998.00	\$298,657.00	\$301,367.00
Capital Expenditures	\$0.00	\$61,531.00	\$44,697.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$10,029.00	\$28,673.00	\$28,673.00	\$25,078.00	\$18,947.00	\$19,472.00	\$20,003.00	\$20,544.00
Non-Taxable Expenses (Depreciation)	(\$160,881.50)	(\$160,358.00)	(\$161,319.35)	(\$162,897.00)	(\$162,897.00)	(\$162,897.00)	(\$162,897.00)	(\$162,897.00)
Total Expenses	\$113,519.44	\$222,816.00	\$199,937.96	\$164,116.00	\$149,442.00	\$152,573.00	\$155,763.00	\$159,014.00
Surplus/ (Deficit)	\$44,172.64	\$0.00	\$17,746.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2804 - Pinecrest Sewer								
Revenues	60.00	¢0.00	\$0.00	<u> </u>	\$0.00	\$0.00	ćo 00	¢0.00
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$264,109.00	\$264,109.00	\$264,109.00	\$269,391.00	\$274,779.00	\$274,779.00	\$274,779.00	\$275,219.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,265.93	\$1,266.00	\$2,227.08	\$3,120.00	\$4,020.00	\$4,920.00	\$5,820.00	\$6,720.00
Grants	\$0.00	\$0.00	\$448,445.02	\$1,208,575.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$1,400,000.00	\$0.00	\$897,317.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$20,217.00	\$20,226.70	(\$101,953.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$265,374.93	\$1,685,592.00	\$735,007.80	\$2,276,450.00	\$278,799.00	\$279,699.00	\$280,599.00	\$281,939.00
<u>Expenses</u>								
Operating Expenses	\$117,539.23	\$400,012.00	\$133,812.95	\$193,028.00	\$184,694.00	\$178,488.00	\$180,724.00	\$183,006.00
Capital Expenditures	\$0.00	\$1,400,000.00	\$540,295.20	\$2,014,042.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$12,020.00	\$50,065.00	\$50,065.00	\$50,065.00	\$50,065.00
Transfer Expenses	\$127,609.00	\$162,853.00	\$162,853.00	\$121,218.00	\$107,898.00	\$115,004.00	\$113,668.00	\$112,726.00
Non-Taxable Expenses (Depreciation)	\$0.00	(\$277,273.00)	\$0.00	(\$63,858.00)	(\$63,858.00)	(\$63,858.00)	(\$63,858.00)	(\$63,858.00)
Total Expenses	\$245,148.23	\$1,685,592.00	\$836,961.15	\$2,276,450.00	\$278,799.00	\$279,699.00	\$280,599.00	\$281,939.00
Surplus/ (Deficit)	\$20,226.70	\$0.00	(\$101,953.35)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2900 - Electoral Areas General Select Services								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$480.93	\$605.00	\$386.50	\$386.00	\$280.00	\$280.00	\$280.00	\$280.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$195,761.25	\$43,599.00	\$43,477.38	\$54,672.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$10,807.71	\$10,808.00	\$10,807.71	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00	\$10,808.00
Total Revenues	\$207,049.89	\$55,012.00	\$54,671.59	\$65,866.00	\$11,088.00	\$11,088.00	\$11,088.00	\$11,088.00
<u>Expenses</u>								
Operating Expenses	\$16,572.51	\$55,012.00	\$0.00	\$65,866.00	\$11,088.00	\$11,088.00	\$11,088.00	\$11,088.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$147,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$163,572.51	\$55,012.00	\$0.00	\$65,866.00	\$11,088.00	\$11,088.00	\$11,088.00	\$11,088.00
Surplus/ (Deficit)	\$43,477.38	\$0.00	\$54,671.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2901 - Electoral Area A Select Services								_
Revenues		1		1		T	4.5.5.5	45.55
Requisitions	\$0.00	·	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$169.72	\$200.00	\$286.21	\$286.00	\$239.00	\$239.00	\$239.00	\$239.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$25,015.35	\$32,404.00	\$27,491.54	\$28,903.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues	\$76,521.69	\$83,941.00	\$79,114.37	\$80,526.00	\$51,576.00	\$51,576.00	\$51,576.00	\$51,576.00
<u>Expenses</u>								
Operating Expenses	\$44,299.46	\$83,941.00	\$46,847.31	\$74,176.00	\$51,576.00	\$51,576.00	\$51,576.00	\$51,576.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$4,730.69	\$0.00	\$3,364.02	\$6,350.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$49,030.15	\$83,941.00	\$50,211.33	\$80,526.00	\$51,576.00	\$51,576.00	\$51,576.00	\$51,576.00
Surplus/ (Deficit)	\$27,491.54	\$0.00	\$28,903.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2902 - Electoral Area B Select Services								_
Revenues		1		1		T	4	4
Requisitions	\$0.00	·	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$475.29	\$575.00	\$502.42	\$502.00	\$427.00	\$427.00	\$427.00	\$427.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$53,484.54	\$62,422.00	\$62,230.24	\$54,874.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues	\$105,296.45	\$114,334.00	\$114,069.28	\$106,713.00	\$51,764.00	\$51,764.00	\$51,764.00	\$51,764.00
<u>Expenses</u>								
Operating Expenses	\$43,066.21	\$114,334.00	\$59,195.48	\$106,713.00	\$51,764.00	\$51,764.00	\$51,764.00	\$51,764.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$43,066.21	\$114,334.00	\$59,195.48	\$106,713.00	\$51,764.00	\$51,764.00	\$51,764.00	\$51,764.00
Surplus/ (Deficit)	\$62,230.24	\$0.00	\$54,873.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2903 - Electoral Area C Select Services								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,156.97	\$1,445.00	\$827.43	\$827.00	\$677.00	\$677.00	\$677.00	\$677.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$26,071.76	\$112,740.00	\$112,361.29	\$80,334.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$151,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues	\$178,565.35	\$165,522.00	\$164,525.34	\$132,498.00	\$52,014.00	\$52,014.00	\$52,014.00	\$52,014.00
Expenses								
Operating Expenses	\$66,204.06	\$165,522.00	\$84,191.24	\$132,498.00	\$52,014.00	\$52,014.00	\$52,014.00	\$52,014.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$66,204.06	\$165,522.00	\$84,191.24	\$132,498.00	\$52,014.00	\$52,014.00	\$52,014.00	\$52,014.00
Surplus/ (Deficit)	\$112,361.29	\$0.00	\$80,334.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 2904 - Electoral Area D Select Services								_
Revenues		4.5.5.5		1		T	4.5.5.5	
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$1,239.63	\$1,540.00	\$1,025.19	\$1,025.00	\$775.00	\$775.00	\$775.00	\$775.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$136,443.01	\$122,144.00	\$121,653.88	\$133,403.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$51,336.62	\$51,337.00	\$51,336.62	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00	\$51,337.00
Total Revenues	\$189,019.26	\$175,021.00	\$174,015.69	\$185,765.00	\$52,112.00	\$52,112.00	\$52,112.00	\$52,112.00
<u>Expenses</u>								
Operating Expenses	\$53,625.62	\$175,021.00	\$40,612.51	\$185,765.00	\$52,112.00	\$52,112.00	\$52,112.00	\$52,112.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$13,739.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$67,365.38	\$175,021.00	\$40,612.51	\$185,765.00	\$52,112.00	\$52,112.00	\$52,112.00	\$52,112.00
Surplus/ (Deficit)	\$121,653.88	\$0.00	\$133,403.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 3000 - Electoral Areas Community Parks Service								
Revenues Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$556.00	\$566.00	\$576.00	\$587.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
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Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$996.94	\$1,245.00	\$613.71	\$471.00	\$396.00	\$396.00	\$396.00	\$396.00
Grants	\$10,268.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$3,139.93	\$3,325.00	\$6,135.08	\$2,772.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$28,855.80	\$50,000.00	\$254,619.44	\$375,500.00	\$500.00	\$500.00	\$500.00	\$500.00
Total Revenues	\$43,260.67	\$54,570.00	\$261,368.23	\$388,743.00	\$1,452.00	\$1,462.00	\$1,472.00	\$1,483.00
<u>Expenses</u>								
Operating Expenses	\$17,739.54	\$21,760.00	(\$22,801.58)	\$16,684.00	\$14,450.00	\$14,460.00	\$14,470.00	\$14,481.00
Capital Expenditures	\$36,227.30	\$50,000.00	\$232,015.94	\$385,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$648.29	\$810.00	\$391.62	\$249.00	\$192.00	\$192.00	\$192.00	\$192.00
Non-Taxable Expenses (Depreciation)	(\$17,489.54)	(\$18,000.00)	\$48,990.26	(\$13,190.00)	(\$13,190.00)	(\$13,190.00)	(\$13,190.00)	(\$13,190.00)
Total Expenses	\$37,125.59	\$54,570.00	\$258,596.24	\$388,743.00	\$1,452.00	\$1,462.00	\$1,472.00	\$1,483.00
Surplus/ (Deficit)	\$6,135.08	\$0.00	\$2,771.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 3001 - Britannia Beach Parks and Trails								
Revenues								
Requisitions	\$30,396.00	\$30,396.00	\$30,396.00	\$33,000.00	\$34,000.00	\$35,000.00	\$38,047.10	\$41,832.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$639.15	\$676.00	\$525.79	\$526.00	\$526.00	\$526.00	\$526.00	\$526.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$12,434.08	\$14,831.00	\$14,831.15	\$10,736.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$13,739.76	\$0.00	\$0.00	\$0.00	\$5,398.10	\$5,193.00	\$2,956.90	\$0.00
Total Revenues	\$57,208.99	\$45,903.00	\$45,752.94	\$44,262.00	\$39,924.10	\$40,719.00	\$41,530.00	\$42,358.00
<u>Expenses</u>								
Operating Expenses	\$38,377.84	\$40,700.00	\$29,814.06	\$44,262.00	\$39,924.10	\$40,719.00	\$41,530.00	\$42,358.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$4,000.00	\$5,203.00	\$5,203.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$42,377.84	\$45,903.00	\$35,017.06	\$44,262.00	\$39,924.10	\$40,719.00	\$41,530.00	\$42,358.00
Surplus/ (Deficit)	\$14,831.15	\$0.00	\$10,735.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 3002 - Furry Creek Open Spaces								
Revenues								
Requisitions	\$38,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$57,750.00	\$59,483.00	\$61,267.00	\$63,105.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$595.25	\$430.00	\$391.14	\$450.00	\$450.00	\$450.00	\$450.00	\$450.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	(\$896.40)	(\$6,477.00)	(\$6,476.74)	\$16,553.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$7,834.00	\$8,322.00	\$0.00	\$0.00	\$3,480.00	\$2,976.00	\$2,446.00	\$1,887.00
Total Revenues	\$45,532.85	\$57,275.00	\$48,914.40	\$72,003.00	\$61,680.00	\$62,909.00	\$64,163.00	\$65,442.00
<u>Expenses</u>								
Operating Expenses	\$52,009.59	\$57,275.00	\$32,360.91	\$63,475.00	\$61,680.00	\$62,909.00	\$64,163.00	\$65,442.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$8,528.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$52,009.59	\$57,275.00	\$32,360.91	\$72,003.00	\$61,680.00	\$62,909.00	\$64,163.00	\$65,442.00
Surplus/ (Deficit)	(\$6,476.74)	\$0.00	\$16,553.49	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 3003 - Pemberton Valley Recreational Trails Service								_
Revenues					-			
Requisitions	\$50,000.00	\$50,000.00	\$50,000.00	\$55,951.00	\$55,951.00	\$55,951.00	\$55,951.00	\$55,951.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$385.60	\$240.00	\$275.37	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
Grants	\$0.00	\$20,000.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$30,070.63	\$24,427.00	\$27,799.68	(\$13,615.00)	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$25,241.00	\$3,952.50	\$28,173.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$80,456.23	\$119,908.00	\$82,027.55	\$85,609.00	\$56,051.00	\$56,051.00	\$56,051.00	\$56,051.00
<u>Expenses</u>								
Operating Expenses	\$56,202.41	\$92,940.71	\$77,556.08	\$75,309.00	\$52,750.00	\$57,161.00	\$58,300.00	\$58,921.00
Capital Expenditures	\$0.00	\$31,200.00	\$22,086.20	\$15,000.00	\$8,001.00	\$3,590.00	\$2,451.00	\$1,830.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	(\$3,545.86)	(\$4,232.71)	(\$4,000.00)	(\$4,700.00)	(\$4,700.00)	(\$4,700.00)	(\$4,700.00)	(\$4,700.00)
Total Expenses	\$52,656.55	\$119,908.00	\$95,642.28	\$85,609.00	\$56,051.00	\$56,051.00	\$56,051.00	\$56,051.00
Surplus/ (Deficit)	\$27,799.68	\$0.00	(\$13,614.73)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 3004 - Sea to Sky Trails								
Revenues								
Requisitions	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$500.00	\$1,376.80	\$1,757.00	\$900.00	\$450.00	\$0.00	\$0.00
Grants	\$0.00	\$321,343.00	\$26,833.85	\$294,509.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$264,480.65	\$357,630.00	\$357,831.39	\$293,448.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$107,151.00	\$108,650.00	\$0.00	\$0.00
Total Revenues	\$414,480.65	\$829,473.00	\$536,042.04	\$739,714.00	\$258,051.00	\$259,100.00	\$150,000.00	\$150,000.00
<u>Expenses</u>								
Operating Expenses	\$50,516.74	\$116,300.00	\$42,024.67	\$85,200.00	\$79,679.00	\$80,728.00	\$81,797.00	\$82,886.00
Capital Expenditures	\$9,538.37	\$546,032.00	\$26,833.85	\$640,314.00	\$205,372.00	\$205,372.00	\$95,203.00	\$94,114.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$177,141.00	\$177,141.00	\$41,200.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	(\$3,405.85)	(\$10,000.00)	(\$3,405.85)	(\$27,000.00)	(\$27,000.00)	(\$27,000.00)	(\$27,000.00)	(\$27,000.00)
Total Expenses	\$56,649.26	\$829,473.00	\$242,593.67	\$739,714.00	\$258,051.00	\$259,100.00	\$150,000.00	\$150,000.00
Surplus/ (Deficit)	\$357,831.39	\$0.00	\$293,448.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 3101 - Sea To Sky Economic Development								
Revenues								
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$5,050.86	\$5,051.00	\$5,050.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$5,050.86	\$5,051.00	\$5,050.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<u>Expenses</u>								
Operating Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$5,051.00	\$5,050.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$0.00	\$5,051.00	\$5,050.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus/ (Deficit)	\$5,050.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 3102 - Bridge River Valley Economic Dev.								
Revenues								
Requisitions	\$22,850.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues	\$22,850.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
<u>Expenses</u>								
Operating Expenses	\$22,850.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$22,850.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00	\$23,500.00
Surplus/ (Deficit)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 5-Year Financial Plan 2018 - 2022	Prior Full Year Actual (2016)	2017 Annual Budget	2017 Forecast to Dec 31st	2018 Annual Budget	2019 Preliminary Budget	2020 Preliminary Budget	2021 Preliminary Budget	2022 Preliminary Budget
Exhibit 3201 - Regional Transit Planning & Infrastructure								_
Revenues	42.22	40.00	40.00	40.00	40.00	1 40.00	40.00	40.00
Requisitions	\$0.00	·	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues	\$668.06	\$710.00	\$583.88	\$583.00	\$523.00	\$463.00	\$403.00	\$343.00
Grants	\$0.00	\$36,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year	\$65,823.37	\$41,241.00	\$41,241.43	\$31,724.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$6,927.00	\$7,127.00	\$7,330.00	\$7,536.00
Total Revenues	\$66,491.43	\$78,451.00	\$41,825.31	\$32,307.00	\$7,450.00	\$7,590.00	\$7,733.00	\$7,879.00
<u>Expenses</u>								
Operating Expenses	\$25,250.00	\$32,100.00	\$250.00	\$32,307.00	\$7,450.00	\$7,590.00	\$7,733.00	\$7,879.00
Capital Expenditures	\$0.00	\$36,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses	\$0.00	\$9,851.00	\$9,851.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Expenses	\$25,250.00	\$78,451.00	\$10,101.00	\$32,307.00	\$7,450.00	\$7,590.00	\$7,733.00	\$7,879.00
Surplus/ (Deficit)	\$41,241.43	\$0.00	\$31,724.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00