



**SQUAMISH - LILLOOET**  
REGIONAL DISTRICT

## **2023 – 2027 Financial Plan**

2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA / MUNICIPALITY - ALL SERVICES

CC	SERVICE DESCRIPTION	2023 Tax Rate	2022 Tax Rate	Tax Rate Change	Change Cost per \$500K	2023 Total	2022 Total	Variance	% Change	2023 DofS	2023 RMOW	2023 DofL	2023 VofP	2023 AREA A	2023 AREA B	2023 AREA C	2023 AREA D	2023 Parcel Tax
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	685,287	1,300,567	25,991	87,109	15,020	8,336	76,912	75,264	
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	n/a	n/a			75,000	75,000	0	0.0%	15,000	15,000	3,750	3,750	3,750	3,750	15,000	15,000	
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	106,864	202,810	4,053	13,584	2,342	1,300	11,994	11,737	
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427		49,641	94,212	1,883	6,310	1,088	604	5,571	5,452	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0	0	0	0	0	0	
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,868,929</b>	<b>2,773,252</b>	<b>95,677</b>	<b>3.4%</b>	<b>856,791</b>	<b>1,612,588</b>	<b>35,677</b>	<b>110,752</b>	<b>22,200</b>	<b>13,990</b>	<b>109,478</b>	<b>107,452</b>	<b>0</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0						0	0	0	0	
1400	BUILDING INSPECTION SERVICES	0.0324	0.0639	- 0.0314	-\$15.72	136,096	244,980	-108,884	-44.4%					11,646	6,464	59,633	58,354	
1500	ELECTIONS / UBCM	0.0074	0.0078	- 0.0004	-\$0.22	31,000	30,044	956	3.2%					2,653	1,472	13,583	13,292	
1761	EMERGENCY PLANNING	0.1388	0.0748	0.0639	\$31.96	582,542	287,090	295,452	102.9%					49,848	27,666	255,250	249,778	
3000	ELECTORAL AREAS COMMUNITY PARKS	- 0.0015	-	- 0.0015	-\$0.74	-6,253	0	-6,253						-535	-297	-2,740	-2,681	
<b>Cost Centres- All Electoral Areas</b>		<b>0.1771</b>	<b>0.1465</b>	<b>0.0306</b>	<b>\$15.28</b>	<b>743,385</b>	<b>562,114</b>	<b>181,271</b>	<b>32.2%</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>63,611</b>	<b>35,305</b>	<b>325,726</b>	<b>318,743</b>	<b>0</b>
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0001	- 0.0001	-\$0.03	3,227	5,844	-2,617	-44.8%	979	1,857	37	124		12	110	107	
1702	PEMBERTON RESCUE SERVICE	0.0564	0.0298	0.0267	\$13.34	221,341	96,611	124,730	129.1%				117,550			103,791		
1703	LILLOOET AREA RESCUE SERV CLSA	0.0184	0.0274	- 0.0090	-\$4.50	21,750	29,181	-7,431	-25.5%			11,452		6,623	3,676			
1704	SQUAMISH EMERGENCY SERVICES	0.0124	0.0173	- 0.0049	-\$2.46	22,250	28,857	-6,607	-22.9%								22,250	
1705	PEMBERTON SEARCH AND RESCUE	0.0095	0.0115	- 0.0020	-\$1.00	37,400	37,500	-100	-0.3%			20,150				17,250		
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0									0	
1763	911 INTERIOR	0.0074	0.0083	- 0.0008	-\$0.42	8,786	8,786	0	0.0%			4,628		2,674	1,484			
1764	911 SOUTH	0.0067	0.0069	- 0.0002	-\$0.10	38,591	34,151	4,440	13.0%			14,049				12,404	12,138	
1902	LILLOOET AREA REFUSE GROUNDS	0.0538	0.0559	- 0.0021	-\$1.04	63,483	59,303	4,180	7.0%			33,436		19,323	10,724			
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.1249	0.1138	0.0111	\$5.57	83,518	72,345	11,173	15.4%					44,864				38,654
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.3734	0.3107	0.0626	\$31.32	1,463,233	1,009,023	454,210	45.0%			788,333				674,900		
2200	BRALORNE MUSEUM (Parcel Tax)	-	-	-	\$0.00	18,500	18,500	0	0.0%									18,500
2201	HERITAGE -HAYLMORE PROPERTY	0.0223	0.0237	- 0.0014	-\$0.70	8,000	7,500	500	6.7%					8,000				
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0485	0.0463	0.0023	\$1.14	190,242	150,242	40,000	26.6%			101,034				89,208		
2203	AREA A ASSET PRESERVATION	0.1073	0.1114	- 0.0041	-\$2.06	38,545	35,301	3,244	9.2%					38,545				
2500	LILLOOET / AREA B LIBRARY	0.3598	0.3854	- 0.0256	-\$12.81	295,363	286,917	8,446	2.9%			223,634			71,729			
2501	AREA A LIBRARY	0.0753	0.0832	- 0.0079	-\$3.96	27,060	26,376	684	2.6%					27,060				
2502	PEMBERTON LIBRARY	0.1090	0.1219	- 0.0129	-\$6.44	427,149	395,740	31,409	7.9%			230,131				197,018		
2600	AREA A CEMETERY FUNCTION	0.0050	0.0051	- 0.0001	-\$0.04	1,788	1,600	188	11.8%					1,788				
2601	AREA C/VILL PEMBERTON CEMETERY	0.0007	0.0008	- 0.0001	-\$0.07	2,750	2,750	0	0.0%				1,460			1,290		
3004	SEA-TO-SKY TRAILS	0.0028	0.0033	- 0.0005	-\$0.24	150,000	150,000	0	0.0%	46,196	87,673		5,872			5,185	5,074	
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0810	0.0919	- 0.0108	-\$5.42	29,112	29,112	0	0.0%					29,112				
<b>Cost Centres - 1 Or More Areas</b>		<b>1.4748</b>	<b>1.4547</b>	<b>0.0202</b>	<b>\$10.08</b>	<b>3,152,088</b>	<b>2,485,639</b>	<b>666,449</b>	<b>26.8%</b>	<b>47,175</b>	<b>89,531</b>	<b>273,186</b>	<b>1,278,704</b>	<b>177,989</b>	<b>87,626</b>	<b>1,101,155</b>	<b>39,569</b>	<b>57,154</b>
1700	PEMBERTON FIRE PROTECTION	0.2664	0.2899	- 0.0234	-\$11.71	104,437	100,081	4,356	4.4%							104,437		
1706	LILLOOET FIRE PROTECTION	4.1714	4.1369	0.0345	\$17.24	3,630	3,600	30	0.8%						3,630			
1707	BRALORNE FIRE PROTECTION	1.2447	1.3551	- 0.1103	-\$55.16	36,733	35,686	1,047	2.9%					36,733				
1708	GARIBALDI FIRE PROTECTION	0.6018	0.6371	- 0.0353	-\$17.66	189,287	189,287	0	0.0%								189,287	
1711	SETON PORT SHALALTH FIRE	0.5732	0.5465	0.0267	\$13.35	21,221	18,281	2,940	16.1%						21,221			
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	31,497	26,400	5,097	19.3%									31,497
1713	BIRKEN FIRE PROTECTION	0.4189	0.4404	- 0.0216	-\$10.78	60,000	60,000	0	0.0%							60,000		
1714	HOWE SOUND EAST FIRE SERVICES	0.6087	0.6316	- 0.0229	-\$11.43	501,679	467,792	33,887	7.2%								501,679	
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.2990	0.3212	- 0.0222	-\$11.12	27,523	25,850	1,673	6.5%								27,523	
1716	THE HEIGHTS FIRE PROTECTION	0.2761	0.3133	- 0.0372	-\$18.61	51,951	51,951	0	0.0%								51,951	
1717	WEDGEWOODS ESTATES FIRE PROTECTION	0.1923	0.1732	0.0191	\$9.54	49,272	32,913	16,359	49.7%								49,272	
1800	GOLDBRIDGE STREET LIGHTING	0.3707	0.3956	- 0.0249	-\$12.47	2,945	2,945	0	0.0%					2,945				
1801	BRALORNE STREET LIGHTING	0.1855	0.2061	- 0.0207	-\$10.33	4,760	4,760	0	0.0%					4,760				
1802	SETON STREET LIGHTING	0.2088	0.2261	- 0.0172	-\$8.62	3,125	3,125	0	0.0%						3,125			
1803	D'ARCY STREET LIGHTING (Parcel Tax)	-	-	-	\$0.00	3,125	3,125	0	0.0%									3,125
1804	FURRY CREEK ST LIGHTING	0.0361	0.0397	- 0.0036	-\$1.80	13,828	13,828	0	0.0%								13,828	
1805	BRITANNIA BEACH STREET LIGHTING	0.0489	0.0580	- 0.0091	-\$4.55	14,856	14,856	0	0.0%								14,856	
1900	PEMBERTON REFUSE	0.1993	0.1686	0.0307	\$15.34	711,709	491,746	219,963	44.7%			415,161				296,548		
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE (Req. & Parcel Tax)	0.4570	0.4661	- 0.0091	-\$4.56	49,414	49,414	1	0.0%							10,351		39,063
1905	ANDERSON LAKE GARBAGE (Parcel Tax)	-	-	-	\$0.00	6,250	6,250	0	0.0%									6,250
1908	FURRY CREEK GARBAGE	0.2189	0.2100	0.0090	\$4.48	83,842	73,108	10,734	14.7%								83,842	
1909	BRITANNIA BEACH REFUSE	0.3398	0.3189	0.0209	\$10.45	102,599	81,184	21,415	26.4%								102,599	
2002	BRALORNE TELEVISION	0.1645	0.0876	0.0769	\$38.44	5,418	2,588	2,830	109.4%					5,418				
2003	LILLOOET/CAMELSFOOT TV	0.0467	-	0.0467	\$23.37	34,303	0	34,303	#DIV/0!			29,058			5,245			
2004	PEMBERTON TELEVISION	-	-	-	\$0.00	0	0	0	#DIV/0!			0				0		

2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA / MUNICIPALITY - ALL SERVICES

CC	SERVICE DESCRIPTION	2023 Tax Rate	2022 Tax Rate	Tax Rate Change	Change Cost per \$500K	2023 Total	2022 Total	Variance	% Change	2023 DofS	2023 RMOW	2023 DofL	2023 VofP	2023 AREA A	2023 AREA B	2023 AREA C	2023 AREA D	2023 Parcel Tax
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0	#DIV/0!				0				0	
2102	BIRKEN RECREATION COMMISSION	0.0592	0.0620	- 0.0028	-\$1.41	8,484	8,452	32	0.4%								8,484	
2104	LILLOOET DISTRICT REC CENTRE	0.1389	0.1442	- 0.0054	-\$2.69	4,400	4,400	0	0.0%						4,400			
2105	SQUAMISH DISTRICT SWIMMING POOL	0.0942	0.1245	- 0.0303	-\$15.17	1,670,703	1,870,485	-199,782	-10.7%	1,543,822								126,881
2107	GOLD BRIDGE COMMUNITY COMPLEX (No requisition)	-	-	-	\$0.00	0	0	0										
2108	PEMBERTON & DISTRICT ARTS, CULTURE & RECREATION GR	0.0310	0.0323	- 0.0013	-\$0.64	113,076	98,076	15,000	15.3%				64,646				48,430	
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT GRANT	0.0207	0.0216	- 0.0009	-\$0.43	75,453	65,453	10,000	15.3%				43,137				32,316	
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.3476	0.3401	0.0075	\$3.75	14,341	13,128	1,213	9.2%									14,341
2400	FURRY CREEK DYKING	0.0154	0.0144	0.0010	\$0.52	5,898	5,000	898	18.0%									5,898
2401	WALKERVILLE DYKING (Parcel Tax)	-	-	-	\$0.00	1,159	1,102	57	5.2%									1,159
2402	WHITECAP BEAR CR FLOOD (Parcel Tax)	-	-	-	\$0.00	2,750	2,750	0	0.0%									2,750
2405	BRITANNIA BEACH DEBRIS FLOOD MITIGATION (Req & Parcel	3.0821	5.0884	- 2.0062	-\$1,003.12	16,420	16,420	0	0.0%									13,136
2406	CATALINE CREEK DEBRIS FLD (parcel tax)	-	-	-	\$0.00	200,799	0	200,799										
2503	WHISTLER LIBRARY	0.0501	0.0531	- 0.0030	-\$1.48	15,700	15,700	0	0.0%									15,700
2700	DEVINE WATER SYSTEM (Parcel Tax)	-	-	-	\$0.00	16,050	15,000	1,050	7.0%									16,050
2701	FURRY CREEK WATER	0.5673	0.5197	0.0476	\$23.79	217,271	180,972	36,299	20.1%									217,271
2702	PEMBERTON NORTH WATER (Parcel Tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%									106,871
2703	BRALORNE WATER LSA (Parcel Tax)	-	-	-	\$0.00	39,983	39,375	608	1.5%									39,983
2705	BRITANNIA BEACH WATER	0.6497	0.6942	- 0.0445	-\$22.24	197,396	177,803	19,593	11.0%									197,396
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.5078	3.5668	- 0.0590	-\$29.50	34,588	33,000	1,588	4.8%					29,588				5,000
2707	D'ARCY WATER (Parcel Tax)	-	-	-	\$0.00	32,886	31,621	1,265	4.0%									32,886
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	114,081	114,081	0	0.0%									114,081
2800	BRALORNE SEWER LSA (Parcel Tax)	-	-	-	\$0.00	47,133	45,320	1,813	4.0%									47,133
2801	FURRY CREEK SEWER LSA	0.5529	0.5575	- 0.0046	-\$2.29	211,758	194,116	17,642	9.1%									211,758
2802	BRITANNIA BEACH SEWER	0.8536	0.9734	- 0.1197	-\$59.87	259,344	249,305	10,039	4.0%									259,344
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	224,973	224,973	0	0.0%									224,973
3001	BRITANNIA BEACH PARKS & TRAILS	0.3181	0.3701	- 0.0520	-\$26.00	96,630	94,778	1,852	2.0%									96,630
3002	FURRY CREEK OPEN SPACES	0.2787	0.3071	- 0.0284	-\$14.21	81,313	81,313	0	0.0%									81,313
3003	PEMBERTON VALLEY RECREATIONALTRAILS	0.0251	0.0321	- 0.0070	-\$3.51	62,500	62,500	0	0.0%				52,222				10,278	
<b>Cost Centres -Specified Areas</b>		<b>21.5211</b>	<b>23.9233</b>	<b>-2.4022</b>	<b>-\$1,201.08</b>	<b>5,985,364</b>	<b>5,510,764</b>	<b>474,601</b>	<b>8.6%</b>	<b>1,543,822</b>	<b>0</b>	<b>29,058</b>	<b>575,166</b>	<b>79,444</b>	<b>37,621</b>	<b>699,590</b>	<b>2,145,759</b>	<b>674,105</b>
<b>FINAL TOTALS</b>		<b>23.2244</b>	<b>25.5825</b>	<b>-2.3581</b>	<b>-\$1,179.04</b>	<b>12,749,766</b>	<b>11,331,769</b>	<b>1,417,998</b>	<b>12.51%</b>	<b>2,447,789</b>	<b>1,702,119</b>	<b>337,921</b>	<b>1,964,622</b>	<b>343,244</b>	<b>174,542</b>	<b>2,235,949</b>	<b>2,611,523</b>	<b>731,259</b>

**2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - DISTRICT OF SQUAMISH**

CC	DESCRIPTION	2023	2022	Change	Change	2023 Total	2022 Total	Variance	%	2023 DOS	2022 DOS	Difference	%
		Tax Rate	Tax Rate		Cost per \$500K								
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	685,287	670,479	14,808	2.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	15,000	15,000	0	0.0%	15,000	15,000	0	0.0%
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	106,864	97,922	8,941	9.1%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427	59.4%	49,641	30,599	19,042	62.2%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0	0.0%
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,808,929</b>	<b>2,713,252</b>	<b>95,677</b>	<b>3.5%</b>	<b>856,791</b>	<b>814,000</b>	<b>42,792</b>	<b>5.3%</b>
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0001	- 0.0001	-\$0.03	3,227	5,844	-2,617	-44.8%	979	1,742	-764	-43.8%
3004	SEA-TO-SKY TRAILS	0.0028	0.0033	- 0.0005	-\$0.24	150,000	150,000	0	0.0%	46,196	45,454	742	1.6%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.0029</b>	<b>0.0034</b>	<b>-0.0005</b>	<b>-\$0.27</b>	<b>153,227</b>	<b>155,844</b>	<b>-2,617</b>	<b>-1.7%</b>	<b>47,175</b>	<b>47,197</b>	<b>-22</b>	<b>0.0%</b>
2105	SQUAMISH DISTRICT SWIMMING POOL	0.0942	0.1245	- 0.0303	-\$15.17	1,670,703	1,870,485	-199,782	-10.7%	1,543,822	1,715,973	-172,151	-10.0%
<b>Cost Centres -Specified Areas</b>		<b>0.0942</b>	<b>0.1245</b>	<b>-0.0303</b>	<b>-\$15.17</b>	<b>1,670,703</b>	<b>1,870,485</b>	<b>-199,782</b>	<b>-10.7%</b>	<b>1,543,822</b>	<b>1,715,973</b>	<b>-172,151</b>	<b>-10.0%</b>
<b>DISTRICT OF SQUAMISH TOTALS</b>		<b>0.1484</b>	<b>0.1859</b>	<b>-0.0375</b>	<b>-\$18.75</b>	<b>4,632,859</b>	<b>4,739,581</b>	<b>-106,722</b>	<b>-2.25%</b>	<b>2,447,789</b>	<b>2,577,170</b>	<b>-129,382</b>	<b>-5.02%</b>

2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - RESORT MUNICIPALITY OF WHISTLER

CC	DESCRIPTION	2023	2022	Change	Change	2023 Total	2022 Total	Variance	%	2023	2022	Difference	%
		Tax Rate	Tax Rate		Cost per \$500K					RMOW	RMOW		
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	1,300,567	1,302,873	-2,307	-0.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	15,000	15,000	0	0.0%	15,000	15,000	0	0.0%
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	202,810	190,282	12,528	6.6%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427	59.4%	94,212	59,460	34,752	58.4%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0	0.0%
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,808,929</b>	<b>2,713,252</b>	<b>95,677</b>	<b>3.5%</b>	<b>1,612,588</b>	<b>1,567,615</b>	<b>44,973</b>	<b>2.9%</b>
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0001	- 0.0001	-\$0.03	3,227	5,844	-2,617	-44.8%	1,857	3,386	-1,528	-45.1%
3004	SEA-TO-SKY TRAILS	0.0028	0.0033	- 0.0005	-\$0.24	150,000	150,000	0	0.0%	87,673	88,327	-654	-0.7%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.0029</b>	<b>0.0034</b>	<b>-0.0005</b>	<b>-\$0.27</b>	<b>153,227</b>	<b>155,844</b>	<b>-2,617</b>	<b>-1.7%</b>	<b>89,531</b>	<b>91,713</b>	<b>-2,182</b>	<b>-2.4%</b>
<b>RMOW TOTALS</b>		<b>0.0542</b>	<b>0.0614</b>	<b>-0.0072</b>	<b>-\$3.59</b>	<b>2,962,156</b>	<b>2,869,096</b>	<b>93,060</b>	<b>3.24%</b>	<b>1,702,119</b>	<b>1,659,328</b>	<b>42,791</b>	<b>2.58%</b>

**2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - DISTRICT OF LILLOOET**

CC	DESCRIPTION	2023	2022	Change	Change	2023 Total	2022 Total	Variance	%			Difference	%
		Tax Rate	Tax Rate		Cost per \$500K					2023 DOL	2022 DOL		
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	25,991	27,267	-1,276	-4.7%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	3,750	3,750	0	0.0%	3,750	3,750	0	0.0%
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	4,053	3,982	71	1.8%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427	59.4%	1,883	1,244	638	51.3%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0	0.0%
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,797,679</b>	<b>2,702,002</b>	<b>95,677</b>	<b>3.5%</b>	<b>35,677</b>	<b>36,243</b>	<b>-567</b>	<b>-1.6%</b>
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0001	- 0.0001	-\$0.03	3,227	5,844	-2,617	0.0%	37	71	-34	-47.6%
1703	LILLOOET AREA RESCUE SERVICE	0.0184	0.0274	- 0.0090	-\$4.50	21,750	29,181	-7,431	-25.5%	11,452	15,439	-3,987	-25.8%
1763	911 INTERIOR	0.0074	0.0083	- 0.0008	-\$0.42	8,786	8,786	0	0.0%	4,628	4,639	-11	-0.2%
1902	LILLOOET AREA REFUSE GROUNDS	0.0538	0.0559	- 0.0021	-\$1.04	63,483	59,303	4,180	7.0%	33,436	31,311	2,124	6.8%
2500	LILLOOET / AREA B LIBRARY	0.3598	0.3854	- 0.0256	-\$12.81	295,363	286,917	8,446	2.9%	223,634	215,960	7,673	3.6%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.4395</b>	<b>0.4771</b>	<b>-0.0376</b>	<b>-\$18.80</b>	<b>392,609</b>	<b>390,031</b>	<b>2,578</b>	<b>0.7%</b>	<b>273,186</b>	<b>267,420</b>	<b>5,765</b>	<b>2.2%</b>
2003	LILLOOET/CAMELSFOOT TV	0.0467	-	0.0467	\$23.37	34,303	0	34,303	0.0%	29,058	0	29,058	0.0%
<b>Cost Centres -Specified Areas</b>		<b>0.0467</b>	<b>0.0000</b>	<b>0.0467</b>	<b>\$23.37</b>	<b>34,303</b>	<b>0</b>	<b>34,303</b>	<b>0.0%</b>	<b>29,058</b>	<b>0</b>	<b>29,058</b>	<b>0.0%</b>
<b>DISTRICT OF LILLOOET TOTALS</b>		<b>0.5376</b>	<b>0.5351</b>	<b>0.0025</b>	<b>\$1.26</b>	<b>3,224,591</b>	<b>3,092,033</b>	<b>132,558</b>	<b>4.29%</b>	<b>337,921</b>	<b>303,664</b>	<b>34,257</b>	<b>11.28%</b>

**2022 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - VILLAGE OF PEMBERTON**

CC	DESCRIPTION	2023	2022	Change	Change	2023 Total	2022 Total	Variance	%	2023 VOP	2022 VOP	Difference	% Change
		Tax Rate	Tax Rate		Cost per \$500K								
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	87,109	76,948	10,160	13.2%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	3,750	3,750	0	0.0%	3,750	3,750	0	0.0%
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	13,584	11,238	2,346	20.9%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427	59.4%	6,310	3,512	2,798	79.7%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0	0.0%
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,797,679</b>	<b>2,702,002</b>	<b>95,677</b>	<b>3.5%</b>	<b>110,752</b>	<b>95,448</b>	<b>15,304</b>	<b>16.0%</b>
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0001	- 0.0001	-\$0.03	3,227	5,844	-2,617	0.0%	124	200	-76	-37.8%
1702	PEMBERTON RESCUE SERVICE	0.0564	0.0298	0.0267	\$13.34	221,341	96,611	124,730	129.1%	117,550	47,048	70,502	149.9%
1705	PEMBERTON SEARCH AND RESCUE	0.0095	0.0115	- 0.0020	-\$1.00	37,400	37,500	-100	-0.3%	20,150	18,262	1,888	10.3%
1764	911 SOUTH	0.0067	0.0069	- 0.0002	-\$0.10	38,591	34,151	4,440	13.0%	14,049	10,984	3,064	27.9%
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.3734	0.3107	0.0626	\$31.32	1,463,233	1,009,023	454,210	45.0%	788,333	491,377	296,956	60.4%
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0485	0.0463	0.0023	\$1.14	190,242	150,242	40,000	26.6%	101,034	73,165	27,869	38.1%
2502	PEMBERTON LIBRARY	0.1090	0.1219	- 0.0129	-\$6.44	427,149	395,740	31,409	7.9%	230,131	192,719	37,413	19.4%
2601	AREA C/VILL PEMBERTON CEMETERY	0.0007	0.0008	- 0.0001	-\$0.07	2,750	2,750	0	0.0%	1,460	1,339	121	9.1%
3004	SEA-TO-SKY TRAILS	0.0028	0.0033	- 0.0005	-\$0.24	150,000	150,000	0	0.0%	5,872	5,217	656	12.6%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.6072</b>	<b>0.5314</b>	<b>0.0758</b>	<b>\$37.91</b>	<b>2,533,933</b>	<b>1,881,861</b>	<b>652,072</b>	<b>34.7%</b>	<b>1,278,704</b>	<b>840,311</b>	<b>438,393</b>	<b>52.2%</b>
1900	PEMBERTON REFUSE GROUNDS	0.1993	0.1686	0.0307	\$15.34	711,709	491,746	219,963	44.7%	415,161	266,622	148,538	55.7%
2004	PEMBERTON TELEVISION & RADIO	-	-	-	\$0.00	0	0	0	#DIV/0!	0	0	0	#DIV/0!
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0	0.0%	0	0	0	0.0%
2108	PEMBERTON & DISTRICT ARTS AND REC SERVICE	0.0310	0.0323	- 0.0013	-\$0.64	113,076	98,076	15,000	15.3%	64,646	51,096	13,551	26.5%
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT S	0.0207	0.0216	- 0.0009	-\$0.43	75,453	65,453	10,000	15.3%	43,137	34,100	9,037	26.5%
3003	PEMBERTON VALLEY RECREATIONALTRAILS	0.0251	0.0321	- 0.0070	-\$3.51	62,500	62,500	0	0.0%	52,222	50,750	1,472	2.9%
<b>Cost Centres -Specified Areas</b>		<b>0.2761</b>	<b>0.2546</b>	<b>0.0215</b>	<b>\$10.76</b>	<b>962,738</b>	<b>717,775</b>	<b>244,963</b>	<b>34.1%</b>	<b>575,166</b>	<b>402,568</b>	<b>172,599</b>	<b>42.9%</b>
<b>VILLAGE OF PEMBERTON TOTALS</b>		<b>0.9347</b>	<b>0.8439</b>	<b>0.0907</b>	<b>\$45.36</b>	<b>6,294,350</b>	<b>5,301,638</b>	<b>992,712</b>	<b>18.72%</b>	<b>1,964,622</b>	<b>1,338,327</b>	<b>626,296</b>	<b>46.80%</b>

2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA A

CC	DESCRIPTION	2023 Tax Rate	2022 Tax Rate	Tax Rate Change	Change Cost per \$500K	2023 Total	2022 Total	Variance	% Change	DOL	2023 AREA A	2022 AREA A	2023 Parcel Tax	2022 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	25,991	15,020	15,417			-397	-2.6%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	3,750	3,750			0	0.0%
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	4,053	2,342	2,252			91	4.0%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427	59.4%	1,883	1,088	704			384	54.6%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,868,929</b>	<b>2,773,252</b>	<b>95,677</b>	<b>3.4%</b>	<b>35,677</b>	<b>22,200</b>	<b>22,122</b>	<b>0</b>	<b>0</b>	<b>78</b>	<b>0.4%</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	0.0%
1400	BUILDING INSPECTION SERVICES	0.0324	0.0639	- 0.0314	-\$15.72	136,096	244,980	-108,884	-44.4%		11,646	20,233			-8,588	-42.4%
1500	ELECTIONS UBCM	0.0074	0.0078	- 0.0004	-\$0.22	31,000	30,044	956	3.2%		2,653	2,481			171	6.9%
1761	EMERGENCY PLANNING	0.1388	0.0748	0.0639	\$31.96	582,542	287,090	295,452	102.9%		49,848	23,711			26,136	110.2%
3000	ELECTORAL AREAS COMMUNITY PARKS	- 0.0015	-	- 0.0015	-\$0.74	-6,253	0	-6,253	0.0%		-535	0			-535	0.0%
<b>Cost Centres- All Electoral Areas</b>		<b>0.1771</b>	<b>0.1465</b>	<b>0.0306</b>	<b>\$15.28</b>	<b>743,385</b>	<b>562,114</b>	<b>181,271</b>	<b>32.2%</b>	<b>0</b>	<b>63,611</b>	<b>46,426</b>	<b>0</b>	<b>0</b>	<b>17,185</b>	<b>37.0%</b>
1703	LILLOOET AREA RESCUE SERVICE	0.0184	0.0274	- 0.0090	-\$4.50	21,750	29,181	-7,431	-25.5%	11,452	6,623	8,692			-2,069	-23.8%
1763	911 INTERIOR	0.0074	0.0083	- 0.0008	-\$0.42	8,786	8,786	0	0.0%	4,628	2,674	2,623			51	2.0%
1902	LILLOOET AREA REFUSE GROUNDS	0.0538	0.0559	- 0.0021	-\$1.04	63,483	59,303	4,180	7.0%	33,436	19,323	17,704			1,619	9.1%
1906	AREA A REFUSE GROUNDS (Req & Parcel Tax)	0.1249	0.1138	0.0111	\$5.57	83,518	72,345	11,173	15.4%		44,864	36,041	38,654	36,304	11,173	31.0%
2200	BRALORNE MUSEUM CLSA (Parcel Tax)	-	-	-	\$0.00	18,500	18,500	0	0.0%				18,500	18,500	0	0.0%
2201	HERITAGE -HAYLMORE PROPERTY	0.0223	0.0237	- 0.0014	-\$0.70	8,000	7,500	500	6.7%		8,000	7,500			500	6.7%
2203	AREA A ASSET PRESERVATION	0.1073	0.1114	- 0.0041	-\$2.06	38,545	35,301	3,244	9.2%		38,545	35,301			3,244	9.2%
2501	AREA A LIBRARY	0.0753	0.0832	- 0.0079	-\$3.96	27,060	26,376	684	2.6%		27,060	26,376			684	2.6%
2600	AREA A CEMETERY FUNCTION	0.0050	0.0051	- 0.0001	-\$0.04	1,788	1,600	188	11.8%		1,788	1,600			188	11.8%
3102	BRIDGE RIVER VALLEY ECON. DEVELOPMENT	0.0810	0.0919	- 0.0108	-\$5.42	29,112	29,112	0	0.0%		29,112	29,112			0	0.0%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.4955</b>	<b>0.5206</b>	<b>-0.0251</b>	<b>-\$12.56</b>	<b>300,542</b>	<b>288,004</b>	<b>12,538</b>	<b>4.4%</b>	<b>49,515</b>	<b>177,989</b>	<b>164,948</b>	<b>57,154</b>	<b>54,804</b>	<b>15,390</b>	<b>12.2%</b>
1707	BRALORNE FIRE PROTECTION	1.2447	1.3551	- 0.1103	-\$55.16	36,733	35,686	1,047	2.9%		36,733	35,686			1,047	2.9%
1712	GUN LAKE FIRE PROTECTION (Parcel Tax)	-	-	-	\$0.00	31,497	26,400	5,097	19.3%				31,497	26,400	5,097	19.3%
1800	GOLDBRIDGE STREET LIGHTING	0.3707	0.3956	- 0.0249	-\$12.47	2,945	2,945	0	0.0%		2,945	2,945			0	0.0%
1801	BRALORNE STREET LIGHTING	0.1855	0.2061	- 0.0207	-\$10.33	4,760	4,760	0	0.0%		4,760	4,760			0	0.0%
2002	BRALORNE TELEVISION	0.1645	0.0876	0.0769	\$38.44	5,418	2,588	2,830	109.4%		5,418	2,588			2,830	109.4%
2107	GOLD BRIDGE COMMUNITY COMPLEX	-	-	-	\$0.00	0	0	0	0.0%						0	0.0%
2703	BRALORNE WATER (Parcel Tax)	-	-	-	\$0.00	39,983	39,375	608	1.5%				39,983	39,375	608	1.5%
2706	GOLDBRIDGE WATER (Req & Parcel Tax)	3.5078	3.5668	- 0.0590	-\$29.50	34,588	33,000	1,588	4.8%		29,588	28,000	5,000	5,000	1,588	5.7%
2800	BRALORNE SEWER (Parcel Tax)	-	-	-	\$0.00	47,133	45,320	1,813	4.0%				47,133	45,320	1,813	4.0%
<b>Cost Centres -Specified Areas</b>		<b>5.4731</b>	<b>5.6112</b>	<b>-0.1380</b>	<b>-\$69.02</b>	<b>203,057</b>	<b>190,074</b>	<b>12,983</b>	<b>6.8%</b>	<b>0</b>	<b>79,444</b>	<b>73,979</b>	<b>123,613</b>	<b>116,095</b>	<b>12,983</b>	<b>13.9%</b>
<b>AREA A TOTALS</b>		<b>6.1971</b>	<b>6.3363</b>	<b>-0.1392</b>	<b>-\$69.62</b>	<b>4,115,913</b>	<b>3,813,444</b>	<b>302,469</b>	<b>7.9%</b>	<b>85,192</b>	<b>343,244</b>	<b>307,475</b>	<b>180,767</b>	<b>170,899</b>	<b>45,637</b>	<b>9.5%</b>



**2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA B**

cc	DESCRIPTION	2023 Tax Rate	2022 Tax Rate	Tax Rate Change	Change Cost per \$500K	2023 Total	2022 Total	Variance	% Change	DOL	2023 AREA B	2022 AREA B	2023 Parcel Tax	2022 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	25,991	8,336	8,959			-622	-6.9%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	3,750	3,750			0	0.0%
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	4,053	1,300	1,308			-8	-0.6%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427	59.4%	1,883	604	409			195	47.7%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,868,929</b>	<b>2,773,252</b>	<b>95,677</b>	<b>3.4%</b>	<b>35,677</b>	<b>13,990</b>	<b>14,426</b>	<b>0</b>	<b>0</b>	<b>-436</b>	<b>-3.0%</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	0.0%
1400	BUILDING INSPECTION SERVICES	0.0324	0.0639	- 0.0314	-\$15.72	136,096	244,980	-108,884	-44.4%		6,464	11,758			-5,294	-45.0%
1500	ELECTIONS UBCM	0.0074	0.0078	- 0.0004	-\$0.22	31,000	30,044	956	3.2%		1,472	1,442			30	2.1%
1761	EMERGENCY PLANNING	0.1388	0.0748	0.0639	\$31.96	582,542	287,090	295,452	102.9%		27,666	13,779			13,887	100.8%
3000	ELECTORAL AREAS COMMUNITY PARKS	- 0.0015	-	- 0.0015	-\$0.74	-6,253	0	-6,253	0.0%		-297	0			-297	0.0%
<b>Cost Centres- All Electoral Areas</b>		<b>0.1771</b>	<b>0.1465</b>	<b>0.0306</b>	<b>\$15.28</b>	<b>743,385</b>	<b>562,114</b>	<b>181,271</b>	<b>32.2%</b>	<b>0</b>	<b>35,305</b>	<b>26,978</b>	<b>0</b>	<b>0</b>	<b>8,327</b>	<b>30.9%</b>
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0001	- 0.0001	-\$0.03	3,227	5,844	-2,617	-44.8%	37	12	23			-11	-48.9%
1703	LILLOOET AREA RESCUE SERVICE	0.0184	0.0274	- 0.0090	-\$4.50	21,750	29,181	-7,431	-25.5%	11,452	3,676	5,051			-1,375	-27.2%
1763	911 INTERIOR	0.0074	0.0083	- 0.0008	-\$0.42	8,786	8,786	0	0.0%	4,628	1,484	1,524			-40	-2.6%
1902	LILLOOET AREA REFUSE GROUNDS	0.0538	0.0559	- 0.0021	-\$1.04	63,483	59,303	4,180	7.0%	33,436	10,724	10,288			437	4.2%
2500	LILLOOET / AREA B LIBRARY	0.3598	0.3854	- 0.0256	-\$12.81	295,363	286,917	8,446	2.9%	223,634	71,729	70,957			773	1.1%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.4395</b>	<b>0.4771</b>	<b>-0.0376</b>	<b>-\$18.80</b>	<b>392,609</b>	<b>390,031</b>	<b>2,578</b>	<b>0.7%</b>	<b>273,186</b>	<b>87,626</b>	<b>87,843</b>	<b>0</b>	<b>0</b>	<b>-217</b>	<b>-0.2%</b>
1706	LILLOOET FIRE PROTECTION	4.1714	4.1369	0.0345	\$17.24	3,630	3,600	30	0.8%		3,630	3,600			30	0.8%
1711	SETON PORTAGE SHALALTH FIRE PROTECTION	0.5732	0.5465	0.0267	\$13.35	21,221	18,281	2,940	16.1%		21,221	18,281			2,940	16.1%
1802	SETON STREET LIGHTING	0.2088	0.2261	- 0.0172	-\$8.62	3,125	3,125	0	0.0%		3,125	3,125			0	0.0%
2003	LILLOOET/CAMELSFOOT TV & RADIO	0.0467	-	0.0467	\$23.37	34,303	0	34,303	0.0%	29,058	5,245	0			5,245	0.0%
2104	LILLOOET DISTRICT REC CENTRE	0.1389	0.1442	- 0.0054	-\$2.69	4,400	4,400	0	0.0%		4,400	4,400			0	0.0%
2402	WHITECAP BEAR CR FLOOD (Parcel Tax)	-	-	-	\$0.00	2,750	2,750	0	0.0%				2,750	2,750	0	0.0%
<b>Cost Centres -Specified Areas</b>		<b>5.1391</b>	<b>5.0538</b>	<b>0.0853</b>	<b>\$42.65</b>	<b>69,429</b>	<b>32,156</b>	<b>37,273</b>	<b>115.9%</b>	<b>29,058</b>	<b>37,621</b>	<b>29,406</b>	<b>2,750</b>	<b>2,750</b>	<b>8,215</b>	<b>27.9%</b>
<b>AREA B TOTALS</b>		<b>5.8070</b>	<b>5.7354</b>	<b>0.0716</b>	<b>\$35.81</b>	<b>4,074,352</b>	<b>3,757,553</b>	<b>316,799</b>	<b>8.43%</b>	<b>337,921</b>	<b>174,542</b>	<b>158,653</b>	<b>2,750</b>	<b>2,750</b>	<b>15,889</b>	<b>9.84%</b>

**2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA C**

CC	DESCRIPTION	2023 Tax Rate	2022 Tax Rate	Tax Rate Change	Change Cost per \$500K	2023 Total	2022 Total	Variance	% Change	VOP	2023 AREA C	2022 AREA C	2023 Parcel Tax	2022 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	87,109	76,912	81,062			-4,149	-5.1%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	3,750	15,000	15,000			0	0.0%
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	13,584	11,994	11,839			155	1.3%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427	59.4%	6,310	5,571	3,699			1,872	50.6%
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	0.0%
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,868,929</b>	<b>2,773,252</b>	<b>95,677</b>	<b>3.4%</b>	<b>110,752</b>	<b>109,478</b>	<b>111,600</b>	<b>0</b>	<b>0</b>	<b>-2,123</b>	<b>-1.9%</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0	0.0%		0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0324	0.0639	- 0.0314	-\$15.72	136,096	244,980	-108,884	-44.4%		59,633	106,386			-46,754	-43.9%
1500	ELECTIONS UBCM	0.0074	0.0078	- 0.0004	-\$0.22	31,000	30,044	956	3.2%		13,583	13,047			536	4.1%
1761	EMERGENCY PLANNING	0.1388	0.0748	0.0639	\$31.96	582,542	287,090	295,452	102.9%		255,250	124,673			130,577	104.7%
3000	ELECTORAL AREAS COMMUNITY PARKS	- 0.0015	-	- 0.0015	-\$0.74	-6,253	0	-6,253	0.0%		-2,740	0			-2,740	
<b>Cost Centres- All Electoral Areas</b>		<b>0.1771</b>	<b>0.1465</b>	<b>0.0306</b>	<b>\$15.28</b>	<b>743,385</b>	<b>562,114</b>	<b>181,271</b>	<b>32.2%</b>	<b>0</b>	<b>325,726</b>	<b>244,107</b>	<b>0</b>	<b>0</b>	<b>81,619</b>	<b>33.4%</b>
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0001	- 0.0001	-\$0.03	3,227	5,844	-2,617	-44.8%	124	110	211			-101	-47.9%
1702	PEMBERTON RESCUE SERVICE	0.0564	0.0298	0.0267	\$13.34	221,341	96,611	124,730	129.1%	117,550	103,791	49,563			54,228	109.4%
1705	PEMBERTON SEARCH AND RESCUE	0.0095	0.0115	- 0.0020	-\$1.00	37,400	37,500	-100	-0.3%	20,150	17,250	19,238			-1,988	-10.3%
1764	911 SOUTH	0.0067	0.0069	- 0.0002	-\$0.10	38,591	34,151	4,440	13.0%	14,049	12,404	11,572			833	7.2%
2106	PEMBERTON DIST COMM REC CONSOLIDATED	0.3734	0.3107	0.0626	\$31.32	1,463,233	1,009,023	454,210	45.0%	788,333	674,900	517,646			157,254	30.4%
2202	PEMBERTON & DISTRICT MUSEUM & ARCHIVES	0.0485	0.0463	0.0023	\$1.14	190,242	150,242	40,000	26.6%	101,034	89,208	77,077			12,131	15.7%
2502	PEMBERTON LIBRARY	0.1090	0.1219	- 0.0129	-\$6.44	427,149	395,740	31,409	7.9%	230,131	197,018	203,021			-6,004	-3.0%
2601	AREA C/VILL PEMBERTON CEMETERY	0.0007	0.0008	- 0.0001	-\$0.07	2,750	2,750	0	0.0%	1,460	1,290	1,411			-121	-8.6%
3004	SEA-TO-SKY TRAILS	0.0028	0.0033	- 0.0005	-\$0.24	150,000	150,000	0	0.0%	5,872	5,185	5,496			-311	-5.7%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.6072</b>	<b>0.5314</b>	<b>0.0758</b>	<b>\$37.91</b>	<b>2,533,933</b>	<b>1,881,861</b>	<b>652,072</b>	<b>34.7%</b>	<b>1,278,704</b>	<b>1,101,155</b>	<b>885,234</b>	<b>0</b>	<b>0</b>	<b>215,921</b>	<b>24.4%</b>
1700	PEMBERTON FIRE PROTECTION	0.2664	0.2899	- 0.0234	-\$11.71	104,437	100,081	4,356	4.4%		104,437	100,081			4,356	4.4%
1713	BIRKEN FIRE PROTECTION	0.4189	0.4404	- 0.0216	-\$10.78	60,000	60,000	0	0.0%		60,000	60,000			0	0.0%
1715	PEMBERTON MEADOWS FIRE PROTECTION	0.2990	0.3212	- 0.0222	-\$11.12	27,523	25,850	1,673	6.5%		27,523	25,850			1,673	6.5%
1716	THE HEIGHTS FIRE PROTECTION	0.2761	0.3133	- 0.0372	-\$18.61	51,951	51,951	0	0.0%		51,951	51,951			0	0.0%
1717	WEDGEWOODS ESTATES FIRE PROTECTION	0.1923	0.1732	0.0191	\$9.54	49,272	32,913	16,359	49.7%		49,272	32,913			16,359	49.7%
1803	D'ARCY STREET LIGHTING (parcel tax)	-	-	-	\$0.00	3,125	3,125	0	0.0%				3,125	3,125	0	0.0%
1900	PEMBERTON REFUSE GROUNDS	0.1993	0.1686	0.0307	\$15.34	711,709	491,746	219,963	44.7%	415,161	296,548	225,124			71,425	31.7%
1904	D'ARCY DEVINE BIRKENHEAD LK REFUSE (parcel tax & r	0.4570	0.4661	- 0.0091	-\$4.56	49,414	49,414	1	0.0%		10,351	10,351	39,063	39,063	1	0.0%
1905	ANDERSON LAKE GARBAGE (parcel tax)	-	-	-	\$0.00	6,250	6,250	0	0.0%				6,250	6,250	0	0.0%
2004	PEMBERTON TELEVISION & RADIO	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	
2100	PEMBERTON & DISTRICT COMMUNITY FUND	-	-	-	\$0.00	0	0	0	0.0%	0	0	0			0	
2108	PEMBERTON & DISTRICT ARTS, CULTURE & RECREATI	0.0310	0.0323	- 0.0013	-\$0.64	113,076	98,076	15,000	15.3%	64,646	48,430	46,980			1,449	3.1%
2109	PEMBERTON & DISTRICT ECONOMIC DEVELOPMENT G	0.0207	0.0216	- 0.0009	-\$0.43	75,453	65,453	10,000	15.3%	43,137	32,316	31,353			963	3.1%
2102	BIRKEN RECREATION COMMISSION	0.0592	0.0620	- 0.0028	-\$1.41	8,484	8,452	32	0.4%		8,484	8,452			32	0.4%
2401	WALKERVILLE DYKING (parcel tax)	-	-	-	\$0.00	1,159	1,102	57	5.2%				1,159	1,102	57	5.2%
2406	CATALINE CREEK DEBRIS FLD (parcel tax)	-	-	-	\$0.00	200,799	0	200,799					200,799	0	200,799	
2700	DEVINE WATER SYSTEM (parcel tax)	-	-	-	\$0.00	16,050	15,000	1,050	7.0%				16,050	15,000	1,050	7.0%
2702	PEMBERTON NORTH WATER (parcel tax)	-	-	-	\$0.00	106,871	106,871	0	0.0%				106,871	106,871	0	0.0%
2707	D'ARCY WATER (parcel tax)	-	-	-	\$0.00	32,886	31,621	1,265	4.0%				32,886	31,621	1,265	4.0%
3003	PEMBERTON VALLEY RECREATIONALTRAILS	0.0251	0.0321	- 0.0070	-\$3.51	62,500	62,500	0	0.0%	52,222	10,278	11,750			-1,472	-12.5%
<b>Cost Centres -Specified Areas</b>		<b>2.2448</b>	<b>2.3206</b>	<b>-0.0758</b>	<b>-\$37.89</b>	<b>1,680,959</b>	<b>1,210,405</b>	<b>470,555</b>	<b>38.9%</b>	<b>575,166</b>	<b>699,590</b>	<b>604,805</b>	<b>406,203</b>	<b>203,032</b>	<b>297,956</b>	<b>36.9%</b>
<b>AREA C TOTALS</b>		<b>3.0805</b>	<b>3.0565</b>	<b>0.0240</b>	<b>\$11.99</b>	<b>7,827,206</b>	<b>6,427,632</b>	<b>1,399,575</b>	<b>21.77%</b>	<b>1,964,622</b>	<b>2,235,949</b>	<b>1,845,746</b>	<b>406,203</b>	<b>203,032</b>	<b>593,374</b>	<b>28.96%</b>

2023 FINANCIAL PLAN REQUISITION AMOUNTS BY AREA/MUNICIPALITY - ELECTORAL AREA D

cc	DESCRIPTION	2023 Tax Rate	2022 Tax Rate	Tax Rate Change	Change Cost per \$500K	2023 Total	2022 Total	Variance	% Change	DOS	2023 AREA D	2022 AREA D	2023 Parcel Tax	2022 Parcel Tax	Difference	% Change
1000	GENERAL GOVERNMENT SERVICES	0.0418	0.0487	- 0.0068	-\$3.42	2,274,485	2,264,231	10,254	0.5%	685,287	75,264	81,227			-5,963	-7.3%
1010	REGIONAL INVASIVE SPECIES MGMT & CONTROL	-	-	-	\$0.00	75,000	75,000	0	0.0%	15,000	15,000	15,000			0	0.0%
1200	LAND PLANNING & ZONING	0.0065	0.0071	- 0.0006	-\$0.29	354,683	330,687	23,996	7.3%	106,864	11,737	11,863			-126	-1.1%
1300	REGIONAL SOLID WASTE MANAGEMENT	0.0030	0.0022	0.0008	\$0.40	164,761	103,334	61,427		49,641	5,452	3,707			1,745	
3201	REGIONAL TRANSIT PLANNING	-	-	-	\$0.00	0	0	0		0	0	0			0	
<b>Cost Centres- All Regions</b>		<b>0.0514</b>	<b>0.0580</b>	<b>-0.0066</b>	<b>-\$3.31</b>	<b>2,868,929</b>	<b>2,773,252</b>	<b>95,677</b>	<b>3.4%</b>	<b>856,791</b>	<b>107,452</b>	<b>111,797</b>	<b>0</b>	<b>0</b>	<b>-4,345</b>	<b>-3.9%</b>
1202	CIVIC ADDRESSING	-	-	-	\$0.00	0	0	0			0	0			0	
1400	BUILDING INSPECTION SERVICES	0.0324	0.0639	- 0.0314	-\$15.72	136,096	244,980	-108,884	-44.4%		58,354	106,603			-48,248	-45.3%
1500	ELECTIONS UBCM	0.0074	0.0078	- 0.0004	-\$0.22	31,000	30,044	956	3.2%		13,292	13,074			218	1.7%
1761	EMERGENCY PLANNING	0.1388	0.0748	0.0639	\$31.96	582,542	287,090	295,452	102.9%		249,778	124,927			124,851	99.9%
3000	ELECTORAL AREAS COMMUNITY PARKS	- 0.0015	-	- 0.0015	-\$0.74	-6,253	0	-6,253			-2,681	0			-2,681	
<b>Cost Centres- All Electoral Areas</b>		<b>0.1771</b>	<b>0.1465</b>	<b>0.0306</b>	<b>\$15.28</b>	<b>743,385</b>	<b>562,114</b>	<b>181,271</b>	<b>32.2%</b>	<b>0</b>	<b>318,743</b>	<b>244,603</b>	<b>0</b>	<b>0</b>	<b>74,140</b>	<b>30.3%</b>
1201	REGIONAL GROWTH STRATEGY	0.0001	0.0001	- 0.0001	-\$0.03	3,227	5,844	-2,617	-44.8%	979	107	211			-104	-49.1%
1704	SQUAMISH EMERGENCY SERVICES	0.0124	0.0173	- 0.0049	-\$2.46	22,250	28,857	-6,607	-22.9%		22,250	28,857			-6,607	-22.9%
1760	NUISANCE & DISTURBANCES REG. CONTROL	-	-	-	\$0.00	0	0	0			0	0			0	0.0%
1764	911 SOUTH	0.0067	0.0069	- 0.0002	-\$0.10	38,591	34,151	4,440	13.0%		12,138	11,595			543	4.7%
3004	SEA-TO-SKY TRAILS	0.0028	0.0033	- 0.0005	-\$0.24	150,000	150,000	0	0.0%	46,196	5,074	5,507			-433	-7.9%
<b>Cost Centres - 1 Or More Areas</b>		<b>0.0220</b>	<b>0.0277</b>	<b>-0.0057</b>	<b>-\$2.84</b>	<b>214,068</b>	<b>218,852</b>	<b>-4,784</b>	<b>-2.2%</b>	<b>47,175</b>	<b>39,569</b>	<b>46,170</b>	<b>0</b>	<b>0</b>	<b>-6,600</b>	<b>-14.3%</b>
1708	GARIBALDI FIRE PROTECTION	0.6018	0.6371	- 0.0353	-\$17.66	189,287	189,287	0	0.0%		189,287	189,287			0	0.0%
1714	HOWE SOUND EAST FIRE SERVICES	0.6087	0.6316	- 0.0229	-\$11.43	501,679	467,792	33,887	7.2%		501,679	467,792			33,887	7.2%
1804	FURRY CREEK STREET LIGHTING	0.0361	0.0397	- 0.0036	-\$1.80	13,828	13,828	0	0.0%		13,828	13,828			0	0.0%
1805	BRITANNIA BEACH STREET LIGHTING	0.0489	0.0580	- 0.0091	-\$4.55	14,856	14,856	0	0.0%		14,856	14,856			0	0.0%
1908	FURRY CREEK REFUSE	0.2189	0.2100	0.0090	\$4.48	83,842	73,108	10,734	14.7%		83,842	73,108			10,734	14.7%
1909	BRITANNIA BEACH REFUSE	0.3398	0.3189	0.0209	\$10.45	102,599	81,184	21,415	26.4%		102,599	81,184			21,415	26.4%
2105	SQUAMISH DISTRICT SWIMMING POOL	0.0942	0.1245	- 0.0303	-\$15.17	1,670,703	1,870,485	-199,782	-10.7%	1,543,822	126,881	154,512			-27,631	-17.9%
2300	UPPER CHEAKAMUS ROAD IMPROVEMENT	0.3476	0.3401	0.0075	\$3.75	14,341	13,128	1,213	9.2%		14,341	13,128			1,213	9.2%
2400	FURRY CREEK DYKING	0.0154	0.0144	0.0010	\$0.52	5,898	5,000	898	18.0%		5,898	5,000			898	18.0%
2405	BRITANNIA BEACH DEBRIS FLOOD MITIGATION (Req & Parcel Tax)	3.0821	5.0884	- 2.0062	-\$1,003.12	16,420	16,420	0	0.0%		13,136	13,136	3,284	3,284	0	0.0%
2503	WHISTLER LIBRARY	0.0501	0.0531	- 0.0030	-\$1.48	15,700	15,700	0	0.0%		15,700	15,700			0	0.0%
2701	FURRY CREEK WATER	0.5673	0.5197	0.0476	\$23.79	217,271	180,972	36,299	20.1%		217,271	180,972			36,299	20.1%
2705	BRITANNIA BEACH WATER	0.6497	0.6942	- 0.0445	-\$22.24	197,396	177,803	19,593	11.0%		197,396	177,803			19,593	11.0%
2709	PINECREST WATER (Parcel Tax)	-	-	-	\$0.00	114,081	114,081	0	0.0%				114,081	114,081	0	0.0%
2801	FURRY CREEK SEWER	0.5529	0.5575	- 0.0046	-\$2.29	211,758	194,116	17,642	9.1%		211,758	194,116			17,642	9.1%
2802	BRITANNIA BEACH SEWER	0.8536	0.9734	- 0.1197	-\$59.87	259,344	249,305	10,039	4.0%		259,344	249,305			10,039	4.0%
2804	PINECREST SEWER (Parcel Tax)	-	-	-	\$0.00	224,973	224,973	0	0.0%				224,973	224,973	0	0.0%
3001	BRITANNIA BEACH PARKS & TRAILS	0.3181	0.3701	- 0.0520	-\$26.00	96,630	94,778	1,852	2.0%		96,630	94,778			1,852	2.0%
3002	FURRY CREEK OPEN SPACES	0.2787	0.3071	- 0.0284	-\$14.21	81,313	81,313	0	0.0%		81,313	81,313			0	0.0%
<b>Cost Centres -Specified Areas</b>		<b>8.6640</b>	<b>10.9377</b>	<b>-2.2737</b>	<b>-\$1,136.83</b>	<b>4,031,919</b>	<b>4,078,129</b>	<b>-46,210</b>	<b>-1.1%</b>	<b>1,543,822</b>	<b>2,145,759</b>	<b>2,019,818</b>	<b>342,338</b>	<b>342,338</b>	<b>125,941</b>	<b>6.2%</b>
<b>AREA D TOTALS</b>		<b>8.9145</b>	<b>11.1699</b>	<b>-2.2554</b>	<b>-\$1,127.70</b>	<b>7,858,301</b>	<b>7,632,347</b>	<b>225,954</b>	<b>2.96%</b>	<b>2,447,789</b>	<b>2,611,523</b>	<b>2,422,387</b>	<b>342,338</b>	<b>342,338</b>	<b>189,136</b>	<b>6.84%</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**General Government Services 1000**

40000	1000	Requisition	2,264,231	2,274,485	2,943,149	2,966,208	2,992,635	3,178,914
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,638,903,909	670,479	685,287	886,750	893,698	901,660	957,785
RESORT MUNICIPALITY OF WHISTLER	3,110,383,036	1,302,873	1,300,567	1,682,913	1,696,099	1,711,210	1,817,725
DISTRICT OF LILLOOET	62,158,676	27,267	25,991	33,632	33,895	34,197	36,326
VILLAGE OF PEMBERTON	208,325,310	76,948	87,109	112,717	113,600	114,612	121,746
ELECTORAL AREA A	35,921,562	15,417	15,020	19,436	19,588	19,763	20,993
ELECTORAL AREA B	19,937,100	8,959	8,336	10,787	10,872	10,969	11,651
ELECTORAL AREA C	183,940,682	81,062	76,912	99,524	100,303	101,197	107,496
ELECTORAL AREA D	179,997,215	81,227	75,264	97,390	98,153	99,027	105,191

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>5,439,567,490</b>	<b>2,264,231</b>	<b>2,274,485</b>	<b>2,943,149</b>	<b>2,966,208</b>	<b>2,992,635</b>	<b>3,178,914</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation								
<b>Tax Rate</b>		<b>Est. Residential Tax rate /1,000</b>	<b>0.04866</b>	<b>0.04181</b>	<b>0.05411</b>	<b>0.05453</b>	<b>0.05502</b>	<b>0.05844</b>	

Jurisdiction	729 748
Debt Issue #	Issue #146, SI Bylaw 1519
Maturity Date	9/19/2033
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

General Government Services (GGS) is responsible for the administration of the daily affairs of the Regional District. GGS includes the Regional Board, SLRD office, fleet of cars, administrative, communications and financial staff and provides training for employees that enhance the capacity to effectively deliver SLRD services. GGS supports the modernization of government operations and the provision of cost-effective services to consumers.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>									
<b>Revenues</b>									
40000	Requisition		\$1,484,213.00	\$2,264,231.00	\$2,264,231.02	\$2,264,231.02	\$2,274,485.00	0%	
<b>Requisitions</b>			<b>\$1,484,213.00</b>	<b>\$2,264,231.00</b>	<b>\$2,264,231.02</b>	<b>\$2,264,231.02</b>	<b>\$2,274,485.00</b>	<b>0%</b>	
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40060	Grant in Lieu of Taxes - Fed/Prov		\$2,483.68	\$984.00	\$0.00	\$1,922.85	\$1,500.00	-22%	
40070	Grant in Lieu of Taxes - Municipalities		\$32,979.21	\$33,000.00	\$34,668.08	\$35,557.64	\$35,000.00	-2%	
40090	Grant in Lieu of Taxes - BC Hydro		\$1,516,568.00	\$1,577,231.00	\$1,576,289.00	\$1,576,289.00	\$1,639,341.00	4%	Estimated at a 4% increase
40100	Grant in Lieu of Taxes - BC Rail		\$10,843.17	\$10,000.00	\$0.00	\$32,610.79	\$25,000.00	-23%	
<b>GILT</b>			<b>\$1,562,874.06</b>	<b>\$1,621,215.00</b>	<b>\$1,610,957.08</b>	<b>\$1,646,380.28</b>	<b>\$1,700,841.00</b>	<b>3%</b>	
40220	Interest Earned on Investments		\$4,286.37	\$4,300.00	\$7,070.22	\$5,758.13	\$50,000.00	-13%	Interest earned on reserve balances
40220	Interest Earned on Investments	P9 Miller Creek Power	\$63.64	\$60.00	\$413.39	\$719.53	\$700.00	-3%	Interest earned on reserve balance
40220	Interest Earned on Investments	P10 Rutherford Creek Power	\$350.96	\$350.00	\$1,571.07	\$3,237.74	\$3,200.00	-1%	Interest earned on reserve balance
40220	Interest Earned on Investments	P11 Furry Creek Power	\$93.59	\$90.00	\$492.61	\$1,054.82	\$1,000.00	-5%	Interest earned on reserve balance
40220	Interest Earned on Investments	P34 Area C CACs	\$0.00	\$0.00	\$917.91	\$1,967.72	\$2,000.00	2%	Interest earned on reserve balance - New
40220	Interest Earned on Investments	SP9 Gas Tax Community Works F	\$3,743.15	\$3,740.00	\$20,965.55	\$42,424.41	\$25,000.00	-41%	Interest earned on reserve balance
40220	Interest Earned on Investments	Electoral Area C Recreation	\$828.72	\$820.00	\$4,819.38	\$10,061.72	\$10,000.00	-1%	Interest earned on reserve balance
40220	Interest Earned on Investments	Carbon Neutral reserve	\$1.23	\$1.00	\$7.32	\$15.30	\$15.00	-2%	Interest earned on reserve balance
40220	Interest Earned on Investments	BC Hydro PILT increase Nort	\$544.18	\$545.00	\$1,526.29	\$6,489.64	\$6,000.00	-8%	Interest earned on reserve balance
40220	Interest Earned on Investments	BC Hydro PILT increase Sout	\$227.16	\$225.00	\$437.68	\$2,056.55	\$2,000.00	-3%	Interest earned on reserve balance
40240	Time Allocation To Other Services		\$27,773.42	\$30,000.00	\$74,756.45	\$91,078.80	\$35,000.00	-62%	Time spent on elections (1500) is the increase in 2022
40250	Overhead Recovery from Other Services		\$158,265.00	\$173,507.00	\$173,507.00	\$173,507.00	\$199,169.00	15%	
40260	Flat Rate Overhead Recovery from Other Services		\$21,950.00	\$21,950.00	\$21,950.00	\$21,950.00	\$23,450.00	7%	
40300	Miscellaneous Revenue		\$1,032.44	\$700.00	\$30.00	\$842.87	\$700.00	-17%	
40650	Contributions from developers	P9 Miller Creek Power	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Annual Area C amenity; transferred to reserve
40650	Contributions from developers	P10 Rutherford Creek Power	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	Annual Area C amenity; transferred to reserve
40650	Contributions from developers	P11 Furry Creek Power	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	0%	Annual Area D amenity; transferred to reserve
40650	Contributions from developers	P34 Area C CACs	\$0.00	\$0.00	\$105,000.00	\$105,000.00	\$0.00	-100%	New Area C Amenity
40650	Contributions from developers		\$0.00	\$0.00	\$0.00	\$0.00	\$444,415.00		New Area D Amenity
<b>Fees &amp; Other Revenues</b>			<b>\$315,159.86</b>	<b>\$332,288.00</b>	<b>\$509,464.87</b>	<b>\$614,164.23</b>	<b>\$898,649.00</b>	<b>46%</b>	
40910	Unconditional Grants - Provincial		\$200,000.00	\$200,000.00	\$254,000.00	\$254,000.00	\$254,000.00	0%	Regional District Basic Grant
40950	Conditional Grants - Federal		\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		FCM MAMP grant for CAMP project approved
40950	Conditional Grants - Federal	SP9 Gas Tax Community Works F	\$668,504.48	\$341,757.00	\$170,878.57	\$341,757.14	\$356,919.00	4%	UBCM projected 2023 amount-final year of agreement
40950	Conditional Grants - Federal		\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00		Potential CCBF Capacity Building Grant for Area D
40960	Conditional Grants - Provincial		\$1,051.00	\$1,050.00	\$0.00	\$0.00	\$0.00		Integrated Sustainable Service Delivery Plan
40960	Conditional Grants - Provincial	SP138 C2C Forum	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	0%	Climate Action Rev Incentive not received 2022
40960	Conditional Grants - Provincial	SP216 Rural Dividend - Heritage Pro	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Project cancelled
40960	Conditional Grants - Provincial	SP219 UBCM Enhanced EOC Emerg	\$21,700.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP222 Jack Webster Bridge Replace	\$0.00	\$390,898.00	\$0.00	\$389,712.00	\$0.00	-100%	Grant for the Jack Webster Bridge - Area D
40960	Conditional Grants - Provincial	SP230 COVID-19 Safe Restart Grant	\$125,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
40960	Conditional Grants - Provincial	SP231 P205611 - Asset Management	\$7,500.00	\$0.00	\$2,500.00	\$2,500.00	\$0.00	-100%	10K Grant for AM Gap Analysis and data review
40960	Conditional Grants - Provincial	SP265 Plan H Healthy Community	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00		
40960	Conditional Grants - Provincial		\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		AM Strategy, governance structure & updated AM Policy; UBCM \$25K grant & 10K Select funds

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
40960	Conditional Grants - Provincial		LGCAP	\$0.00	\$0.00	\$0.00	\$70,082.00	\$70,082.00		80% funding of Climate Action initiatives from LGCAP
40960	Conditional Grants - Provincial		Growing Communities Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$1,525,000.00		Growing Communities fund (transferred to reserve)
40990	Conditional Grants - Non Governmental			\$31,362.97	\$18,637.00	\$15,747.03	\$15,747.03	\$0.00	-100%	NDIT grant for Internship
40990	Conditional Grants - Non Governmental	S10	Northern SLRD Economic De	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00		0% NDIT grant -Economic Development Capacity Building
40990	Conditional Grants - Non Governmental	SP118	NDIT Grant writing support	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00		0% NDIT grant writing support; offset is 50900 SP118
40990	Conditional Grants - Non Governmental	SP158	NDIT Facade Improvement P	\$1,644.19	\$18,356.00	\$0.00	\$0.00	\$0.00		100% Grant funded; not accepted in 2023
40990	Conditional Grants - Non Governmental	SP239	NDIT- 2021 Regional Busines	\$42,314.56	\$32,685.00	\$32,685.44	\$32,685.44	\$0.00	-100%	NDIT grant -Regional Business Liaison
<b>Grants</b>				<b>\$1,157,077.20</b>	<b>\$1,126,383.00</b>	<b>\$483,811.04</b>	<b>\$1,184,483.61</b>	<b>\$2,744,001.00</b>	<b>132%</b>	
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
41000	Proceeds from Borrowing	SP107	New office space	\$130,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Short-term borrowing for office renovations (2021)
<b>Proceeds from Borrowing</b>				<b>\$130,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			\$563,287.71	\$553,307.00	\$557,343.12	\$557,343.12	\$874,727.00	57%	
<b>Surplus Deficit Prior Year</b>				<b>\$563,287.71</b>	<b>\$553,307.00</b>	<b>\$557,343.12</b>	<b>\$557,343.12</b>	<b>\$874,727.00</b>	<b>57%</b>	
43000	Transfers from Other Service			\$19,296.00	\$20,932.00	\$20,932.00	\$20,932.00	\$26,204.00	25%	Vehicle expense allocation from other departments
43000	Transfers from Other Service	CC2406	Catiline Creek Debris Flood M	\$0.00	\$0.00	\$0.00	\$0.00	\$28,899.00		Service set up costs (staff time) CC2406
43000	Transfers from Other Service	CC2900	General Select funds	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		AM Strategy, governance structure & updated AM Policy; UBCM \$25K & 10K Select funds
43000	Transfers from Other Service	CC2901	Electoral Area A Select Gen S	\$1,000.00	\$0.00	\$5,000.00	\$5,000.00	\$1,893.00	-62%	Area A Select funds for NDIT Grant writing SP118
43000	Transfers from Other Service	CC2902	Electoral Area B Select Gen S	\$3,500.00	\$0.00	\$1,356.00	\$1,356.00	\$1,893.00	40%	Area B Select funds for NDIT Grant writing SP118
44000	Transfer from Reserve			\$1,573,377.16	\$2,488,309.00	\$616,208.76	\$1,279,332.57	\$2,125,887.00	66%	Consolidated
<b>Transfer Revenue</b>				<b>\$1,597,173.16</b>	<b>\$2,509,241.00</b>	<b>\$643,496.76</b>	<b>\$1,306,620.57</b>	<b>\$2,194,776.00</b>	<b>68%</b>	
<b>Total Revenues</b>				<b>\$6,809,784.99</b>	<b>\$8,406,665.00</b>	<b>\$6,069,303.89</b>	<b>\$7,573,222.83</b>	<b>\$10,687,479.00</b>	<b>41%</b>	
<b>Expenses</b>										
50000	Regional Indemnities			\$106,055.24	\$110,191.00	\$82,855.82	\$113,030.13	\$121,490.00	7%	
50010	Regional Meeting Fees & Travel Time			\$2,833.00	\$3,000.00	\$390.00	\$1,845.00	\$3,000.00	63%	Regional meeting fees & travel for Alternates
50020	Regional Expenses			\$653.62	\$32,000.00	\$5,249.03	\$30,982.27	\$35,000.00	13%	party & Board Tour
50030	Electoral Indemnities			\$129,729.83	\$134,789.00	\$100,705.57	\$134,274.11	\$144,136.00	7%	
50040	Electoral Area Meeting Fees			\$444.00	\$30,000.00	\$780.00	\$3,713.00	\$4,000.00	8%	Electoral meeting fees & travel for Alternates
50050	Electoral Area Expenses			\$7,669.76	\$34,575.00	\$14,788.89	\$24,174.13	\$30,000.00	24%	Electoral Directors meeting expenses, internet and phone expenses; budget includes \$4k for NEDIC mtgs
50110	Salaries			\$1,365,432.38	\$1,803,401.00	\$1,168,610.04	\$1,572,484.90	\$2,002,333.00	27%	Director & new Policy Analyst proposed
50130	Benefits			\$273,101.13	\$399,178.00	\$282,397.90	\$347,252.36	\$474,285.00	37%	Includes est. 5% increase for benefits renewal & new positions relocation costs
50131	Employer Health Tax			\$30,930.89	\$41,765.00	\$27,722.77	\$36,479.73	\$46,452.00	27%	
50140	Overtime			\$787.67	\$2,500.00	\$2,026.46	\$4,384.40	\$4,823.00	10%	
50160	Training			\$18,444.11	\$30,000.00	\$8,618.38	\$19,210.67	\$30,000.00	56%	
50160	Training			\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00		For Privacy Management Program
50170	Dues/Subscriptions/Memberships			\$8,971.63	\$14,100.00	\$11,643.16	\$11,643.16	\$12,394.00	6%	
50180	Travel			\$651.87	\$8,000.00	\$3,922.40	\$7,089.09	\$11,000.00	55%	
50190	Advertising			\$8,901.58	\$11,000.00	\$6,036.20	\$6,935.85	\$12,000.00	73%	Increase for recruitment ads
50200	Bank Charges & Interest			\$12,454.37	\$12,000.00	\$6,396.13	\$8,925.81	\$10,000.00	12%	

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
50210	Communications			\$33,342.96	\$47,900.00	\$33,155.44	\$42,864.73	\$50,000.00		Phones, internet, sat phones, in-reach, conf. calls & after hours call center, zoom licences and includes \$5K for Communication plan
50210	Communications	SP214	2020/2021 Covid19 Respons	\$6,133.31	\$0.00	\$0.00	\$0.00	\$0.00		
50210	Communications	SP219	UBCM Enhanced EOC Emerg	\$45,794.06	\$0.00	\$0.00	\$0.00	\$0.00		
50210	Communications	SP246	Minto Communications Soci	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00		
50220	Courier			\$742.85	\$800.00	\$1,069.70	\$1,494.95	\$1,600.00	7%	
50240	Office Supplies			\$7,699.54	\$13,000.00	\$13,976.23	\$18,746.38	\$16,687.00	-11%	
50240	Office Supplies	SP214	2020/2021 Covid19 Respons	\$794.89	\$0.00	\$0.00	\$0.00	\$0.00		
50250	Office Recycling			\$622.46	\$1,100.00	\$598.57	\$822.53	\$1,100.00	34%	
50260	Office Rent & Maintenance			\$59,179.40	\$64,500.00	\$38,148.71	\$57,886.95	\$69,500.00	20%	Office rent, cleaning, landscaping & maintenance (increasing Hvac maintenance)
50260	Office Rent & Maintenance	SP153	Shared occupancy costs - SL	\$1,112.66	\$1,500.00	\$478.80	\$478.80	\$1,500.00	213%	
50270	Miscellaneous Office Expense			\$0.00	\$500.00	\$50.11	\$50.11	\$100.00	100%	
50275	Staff Incentives			\$885.13	\$3,750.00	\$689.17	\$1,347.91	\$3,750.00	178%	
50276	Staff Retention			\$11,352.35	\$18,100.00	\$5,067.30	\$12,861.00	\$20,000.00	56%	2023 at \$1000 /FTE
50280	Photocopier			\$5,598.90	\$7,500.00	\$5,009.27	\$6,977.67	\$7,500.00	7%	
50290	Postage			\$4,142.05	\$5,500.00	\$2,612.33	\$3,914.32	\$5,000.00	28%	
50300	Publications/Resources			\$562.47	\$1,000.00	\$162.47	\$806.47	\$1,000.00	24%	
50310	Records Management			\$5,580.00	\$7,000.00	\$5,820.00	\$5,820.00	\$7,490.00	29%	Offsite storage units, archiving, & shredding
50315	Asset Management			\$500.00	\$0.00	\$3,500.00	\$3,500.00	\$0.00	-100%	AM Grant application support
50315	Asset Management	SP262	FCM grant - CAMP	\$0.00	\$62,500.00	\$0.00	\$0.00	\$62,500.00		FCM MAMP \$50K grant for CAMP
50315	Asset Management			\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00		AM Strategy, governance structure & updated AM Policy; UBCM \$25K & 10K Select funds
50315	Asset Management			\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00		Potential CCBF Capacity building grant for Area D Integrated Sustainable Service Delivery Plan
50320	Security			\$586.00	\$650.00	\$516.00	\$516.00	\$650.00	26%	
50330	Vehicle Expense			\$4,813.34	\$12,000.00	\$7,054.30	\$10,189.29	\$12,000.00	18%	
50330	Vehicle Expense	SP214	2020/2021 Covid19 Respons	\$22.45	\$0.00	\$0.00	\$0.00	\$0.00		
50330	Vehicle Expense	V008	2013 4Runner (Toyota)	\$4,143.47	\$1,000.00	\$475.04	\$475.04	\$0.00	-100%	
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$4,314.48	\$1,000.00	\$4.50	\$4.50	\$0.00	-100%	
50330	Vehicle Expense	V012	2019 Toyota Rav4 Hybrid LE	\$702.33	\$2,500.00	\$408.57	\$1,824.00	\$2,500.00	37%	
50330	Vehicle Expense	V013	2021 Toyota Tundra	\$1,773.75	\$2,000.00	\$2,900.71	\$4,879.16	\$4,350.00	-11%	New tool box for truck bed included (2022 & 2023)
50330	Vehicle Expense	V014	2022 Toyota Highlander	\$0.00	\$0.00	\$250.72	\$250.72	\$2,500.00	897%	
50330	Vehicle Expense	V015	2022 Toyota Tacoma	\$0.00	\$0.00	\$2,669.11	\$2,669.11	\$2,500.00	-6%	
50400	Hardware			\$4,467.56	\$20,000.00	\$12,896.92	\$16,728.21	\$20,000.00	20%	For IT hardware (PCs, laptops, printers, etc); includes added hardware for hotdesk prg
50400	Hardware			\$0.00	\$0.00	\$0.00	\$2,378.89	\$18,663.00		Virtual town hall project from Covid restart grant
50400	Hardware	SP214	2020/2021 Covid19 Respons	\$22,598.04	\$0.00	\$0.00	\$0.00	\$0.00		
50410	Software			\$68,652.85	\$151,485.00	\$76,615.96	\$90,813.52	\$198,700.00	119%	Includes remaining upgrade of Unit4 & \$40K for asset mgmt (\$20K using CWF), new password database & potential performance mgmt software (\$75K)
50410	Software			\$0.00	\$0.00	\$0.00	\$5,082.19	\$13,500.00		Engagement tool implementation; partial offset with Covid Reserve (\$16,500 total)
50410	Software	SP214	2020/2021 Covid19 Respons	\$798.17	\$0.00	\$0.00	\$0.00	\$0.00		
50415	Website			\$8,596.00	\$46,200.00	\$8,928.50	\$8,458.50	\$11,500.00	36%	Web hosting services
50415	Website			\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00		Website Redevelopment/ Upgrade Project
50415	Website			\$0.00	\$21,010.00	\$0.00	\$2,570.00	\$18,440.00	618%	Remaining Staff intranet costs from Covid reserve
50430	Board Computer Expense			\$749.85	\$8,000.00	\$0.00	\$0.00	\$8,000.00		

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
50440	Support Services			\$100,625.88	\$96,199.00	\$29,164.01	\$38,164.01	\$76,000.00	99%	Agresso and Tempest support, 6K for livestreaming, and other IT support for software implementations
50510	Consulting - Accounting/Audit			\$31,800.00	\$33,390.00	\$0.00	\$39,800.00	\$41,060.00	3%	Incldues additional amt for increased audit standards
50520	Consulting - Legal			\$8,085.11	\$55,000.00	\$14,781.83	\$16,121.47	\$40,000.00	148%	
50570	Consulting - Other			\$4,982.76	\$6,000.00	\$1,833.00	\$1,833.00	\$0.00	-100%	Records management consulting
50570	Consulting - Other			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00		Employee handbook update; carried forward
50570	Consulting - Other			\$8,151.28	\$5,000.00	\$0.00	\$0.00	\$0.00		Executive Search firm placeholder
50570	Consulting - Other			\$0.00	\$75,000.00	\$0.00	\$42,800.00	\$37,200.00	-13%	Asset Retirement Obligations contract assistance
50570	Consulting - Other			\$0.00	\$20,000.00	\$0.00	\$0.00	\$19,800.00		Cybersecurity -audit /staff training using Covid reserve
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		Governance Excellence Initiative work; BR Mar 2023
50580	Contracted Services			\$0.00	\$0.00	\$0.00	\$10,532.50	\$0.00		Contracted Dir of finance assistance
50582	Recruitment & retention			\$0.00	\$20,000.00	\$2,693.80	\$15,103.80	\$25,000.00	66%	Leadership team development & recruitment expenses
50590	Depreciation/Amortization			\$64,733.41	\$40,000.00	\$0.00	\$77,968.10	\$78,000.00	0%	
50600	Insurance			\$38,514.46	\$45,337.00	\$37,013.64	\$41,320.64	\$46,720.00	13%	
50600	Insurance	V008	2013 4Runner (Toyota)	\$2,154.67	\$1,964.00	\$1,964.00	\$1,964.00	\$0.00	-100%	
50600	Insurance	V009	2014 Rav4 (Toyota)	\$1,814.32	\$1,691.00	\$1,691.00	\$1,691.00	\$0.00	-100%	
50600	Insurance	V012	2019 Toyota Rav4 Hybrid LE	\$2,247.62	\$2,159.00	\$2,159.00	\$2,159.00	\$1,914.00	-11%	
50600	Insurance	V013	2021 Toyota Tundra	\$2,949.40	\$2,879.00	\$2,879.00	\$2,879.00	\$2,329.00	-19%	
50600	Insurance	V014	2022 Toyota Highlander	\$0.00	\$0.00	\$0.00	\$0.00	\$2,381.00		
50600	Insurance	V015	2022 Toyota Tacoma	\$0.00	\$0.00	\$410.00	\$410.00	\$2,107.00	414%	
50610	Miscellaneous Operating Cost			\$202.50	\$0.00	\$0.00	\$140.00	\$0.00		
50660	Rental/Lease of Floor Space			\$450.00	\$500.00	\$450.00	\$450.00	\$0.00	-100%	Parking spot Anderson Lk dock- Moved to new service
50690	Utilities - Hydro			\$16,714.81	\$18,000.00	\$11,861.94	\$16,847.01	\$18,026.00	7%	
50900	Special Projects	CC1000	General Government Service	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D CWF Snow making at Olympic park (2021)
50900	Special Projects	CC1000	General Government Service	\$70,000.00	\$12,000.00	\$0.00	\$12,000.00	\$0.00	-100%	Donations to food banks - Covid restart grant
50900	Special Projects	CC1000	General Government Service	\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,000.00		Up to \$21K S. PILT -SORCA Rec Trails Master Plan
50900	Special Projects	CC1000	General Government Service	\$0.00	\$48,285.00	\$0.00	\$0.00	\$48,285.00		Area D CWF Ashlu Creek Foundation picnic shelter
50900	Special Projects	CC1000	General Government Service	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	-100%	S. PILT reserve Squamish Env. Conservation Society
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$35,696.04	\$35,696.04	\$0.00	-100%	Area C Amenity funds Water Trailers; BR Apr 2022
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	-100%	Area A, B PILT -St'at'imc Grad Comm.; BR Jun 2022
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	-100%	Area B PILT Lillooet community bursary; BR Jun 2022
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$7,000.00	\$0.00	-100%	Area B PILT -Yalakom Valley wildfire prep.; BR Jun 2022
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$3,052.31	\$0.00	-100%	Area B PILT -DOL St'at'imc New Years Powwow; BR Nov 2022
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$3,800.00		Area B PILT - Just do it sports; BR Feb 2023
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Area D CWF -SORCA parking area
50900	Special Projects	S10	Northern SLRD Economic De	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	0%	NDIT -Economic Development Capacity Building
50900	Special Projects	S11	SLRD Jackets	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		
50900	Special Projects	SP12	Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$7,045.00	\$7,150.00	1%	
50900	Special Projects	SP104	Crimestoppers Grant	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00		
50900	Special Projects	SP109	Boundary expansion work	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00		Potential boundary expansion reviews; carried fwd
50900	Special Projects	SP118	NDIT Grant writing support	\$12,500.00	\$9,356.00	\$15,712.00	\$15,712.00	\$11,786.00	-25%	BRVCA grant writing support, offsets with 40990 SP118 & transfer from Select funds & Area A PILT
50900	Special Projects	SP125	Lillooet Agricultural Food So	\$32,000.00	\$0.00	\$32,000.00	\$32,000.00	\$32,000.00	0%	2024 to new Ec Dev Service 3103
50900	Special Projects	SP126	BC Rural Centre Grant	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		Formerly SIBAC; Did not request funds since 2018
50900	Special Projects	SP138	C2C Forum	\$0.00	\$10,000.00	\$7,500.00	\$8,860.00	\$10,000.00	13%	Nukw7antwal Gathering 2022; grant & reserve fund
50900	Special Projects	SP157	Pemberton Meadows Fire A	\$35,700.00	\$0.00	\$11,898.68	\$11,898.68	\$36,610.00	208%	Area C Amenity for PMFA
50900	Special Projects	SP158	NDIT Facade Improvement P	\$1,644.19	\$18,356.00	\$0.00	\$0.00	\$0.00	100%	Grant funded; not accepted in 2023



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
50900	Special Projects	SP172	Relationship Building	\$0.00	\$6,000.00	\$0.00	\$0.00	\$5,000.00		
50900	Special Projects	SP215	SFPC-Implementation of the	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	S. PILT funds for Area D Ag Plan; 2023 requested funds
50900	Special Projects	SP216	Rural Dividend - Heritage Pro	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Project cancelled, funding sent back
50900	Special Projects	SP221	Community Energy & Climat	\$0.00	\$30,000.00	\$500.00	\$500.00	\$30,000.00	5900%	Community Energy & Climate Action Plan
50900	Special Projects	SP222	Jack Webster Bridge Replace	\$0.00	\$0.00	\$500.00	\$500.00	\$0.00	-100%	Surveying costs for bridge covered via Prov Grant
50900	Special Projects	SP223	Climate Adaptation Assessm	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Climate Adaptation Assessment
50900	Special Projects	SP231	P205611 - Asset Managemen	\$16,670.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP239	NDIT- 2021 Regional Busines	\$15.75	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP258	Regional Connectivity Project	\$0.00	\$41,000.00	\$0.00	\$0.00	\$41,000.00		Regional Connectivity prj from Covid Restart Grant
50900	Special Projects	SP263	Area A Fibre Replacement pr	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	-100%	Area A PILT -Minto Fibre Replacement; BR Sep 2022
50900	Special Projects	SP265	Plan H Healthy Community	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	-100%	Healthy Public Policy 100% Grant funded
50900	Special Projects	SP42	Climate Action Plan	\$300.00	\$320.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP9	Gas Tax Community Works F	\$88,009.00	\$0.00	\$0.00	\$50,000.00	\$0.00	-100%	Area A CWF for Bridge River Valley internet upgrade overruns (Minto Comm); BR Oct 2022
53150	Contribution To Other Governments			\$61,945.22	\$71,166.00	\$0.00	\$71,022.81	\$80,607.00	13%	DOL PILT allocation as per policy, funds sent in July
53150	Contribution To Other Governments			\$225,208.55	\$0.00	\$0.00	\$0.00	\$0.00		Area B CWF -DOL energy efficiency at Rec Centre
53150	Contribution To Other Governments			\$0.00	\$148,762.00	\$148,762.00	\$148,762.00	\$0.00	-100%	Area B CWF -DOL upgrade of HVAC
53150	Contribution To Other Governments			\$69,908.00	\$70,000.00	\$0.00	\$55,676.00	\$46,485.00	-17%	Area C Amenity -Transit funds to VOP
53150	Contribution To Other Governments			\$49,220.67	\$49,221.00	\$49,220.67	\$49,220.67	\$14,221.00	-71%	Squamish Library Funds per policy and S. PILT resol
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$40,000.00	\$40,000.00	0%	S. PILT -DOS Library operations; BR Sep 2022
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	-100%	Area D CWF for the Squamish Public Library reno
53150	Contribution To Other Governments			\$0.00	\$395,000.00	\$0.00	\$0.00	\$395,000.00		Area C CWF -VOP Friendship Trail bridge Off Ramp \$25K & Area C Amenity Second Soccer Field \$370K
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00		Area D CWF for Squamish Public Library duplicate
53150	Contribution To Other Governments			\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	-100%	Area B N. PILT -DOL Downtown Park Prj; BR Apr 2022
53200	Time Allocation from Other Services	CC1000	General Government Service	\$93,549.37	\$150,000.00	\$99,838.46	\$152,359.56	\$180,000.00	18%	Fire Chief time, UES time, etc.
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$1,229.55	\$4,000.00	\$3,806.76	\$3,855.14	\$4,300.00	12%	Vehicle maintenance time
53200	Time Allocation from Other Services	GG2	Building Maintenance	\$43.34	\$2,000.00	\$69.71	\$213.97	\$3,000.00	1302%	Building maintenance time
53200	Time Allocation from Other Services	SP159	Lillooet Lake Estates Dyking	\$0.00	\$0.00	\$181.67	\$524.49	\$0.00	-100%	Time expense from other depts
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$0.00	\$4,478.00	\$0.00	\$0.00	\$0.00		Time expense from other depts
53200	Time Allocation from Other Services	SP221	Community Energy & Climat	\$0.00	\$10,000.00	\$1,724.08	\$1,724.08	\$0.00	-100%	Time expense from other depts
53200	Time Allocation from Other Services	SP222	Jack Webster Bridge Replace	\$155.53	\$10,000.00	\$3,368.04	\$4,351.06	\$10,000.00	130%	Time expense from other depts
53200	Time Allocation from Other Services	SP231	P205611 - Asset Managemen	\$3,868.49	\$0.00	\$0.00	\$0.00	\$0.00		Time expense from other depts
53200	Time Allocation from Other Services	SP252	Jack Webster Bridge AM and	\$0.00	\$0.00	\$1,015.25	\$1,015.25	\$0.00	-100%	Time expense from other depts
53200	Time Allocation from Other Services	SP259	Asset Management	\$0.00	\$0.00	\$10,418.86	\$11,458.30	\$25,000.00	118%	Time expense from other depts for AM prj work
<b>Operating Expenses</b>				<b>\$3,566,061.28</b>	<b>\$4,997,207.00</b>	<b>\$2,567,859.62</b>	<b>\$3,882,966.45</b>	<b>\$5,677,724.00</b>	<b>46%</b>	
99996	Fixed Asset Increase			\$1,096.90	\$0.00	\$0.00	\$1,138.47	\$2,500.00	120%	Office furniture
99996	Fixed Asset Increase	SP107	New office space	\$15,150.00	\$0.00	\$0.00	\$0.00	\$0.00		2021 office door, downspout work, A/C for IT room
99996	Fixed Asset Increase			\$0.00	\$35,000.00	\$0.00	\$15,142.08	\$0.00	-100%	New IT server
99996	Fixed Asset Increase	V012	New Vehicles	\$0.00	\$85,000.00	\$0.00	\$78,190.70	\$0.00	-100%	2 Vehicle purchases from reserve
99996	Fixed Asset Increase			\$0.00	\$390,375.00	\$0.00	\$389,212.00	\$0.00		Jack Webster Bridge
<b>Capital Expenditures</b>				<b>\$16,246.90</b>	<b>\$510,375.00</b>	<b>\$0.00</b>	<b>\$483,683.25</b>	<b>\$2,500.00</b>	<b>-99%</b>	
52040	SLRD - Debt Charges - Principal			\$53,766.58	\$53,767.00	\$53,766.58	\$53,766.58	\$53,766.00	0%	Principal on MFA loan for office reno
52050	SLRD - Debt Charges - Interest			\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	\$32,000.00	0%	Interest on MFA loan for office reno
52060	Short-term Debt Charges - Principal			\$0.00	\$70,000.00	\$0.00	\$70,000.00	\$140,000.00	100%	Short-term borrowing principal
52065	Short-term Debt Charges - Interest			\$2,041.68	\$3,400.00	\$3,846.94	\$6,129.18	\$8,000.00	31%	Short-term borrowing interest
<b>Principal &amp; Interest</b>				<b>\$87,808.26</b>	<b>\$159,167.00</b>	<b>\$89,613.52</b>	<b>\$161,895.76</b>	<b>\$233,766.00</b>	<b>44%</b>	

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>										
53000	Transfer to Reserve			\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	0%	Capital (\$30K) & vehicle (\$30K) reserves
53000	Transfer to Reserve			\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	0%	To Board Orientation reserve as per Bd request
53000	Transfer to Reserve	P9	Miller Creek Power	\$40,063.64	\$40,060.00	\$40,413.39	\$40,719.53	\$40,700.00	0%	Amenity funds (\$40K) + interest to reserve
53000	Transfer to Reserve	P10	Rutherford Creek Power	\$40,350.96	\$40,350.00	\$41,571.07	\$43,237.74	\$43,200.00	0%	Amenity funds (\$40K) + interest to reserve
53000	Transfer to Reserve	P11	Furry Creek Power	\$16,093.59	\$16,090.00	\$16,492.61	\$17,054.82	\$17,000.00	0%	Amenity funds (\$16K) + interest to reserve
53000	Transfer to Reserve	P34	9669 Pemberton Portage Road	\$0.00	\$0.00	\$105,917.91	\$106,967.72	\$2,000.00	-98%	New Area C Amenity + interest to reserve
53000	Transfer to Reserve	SP9	Gas Tax Community Works Fund	\$672,247.63	\$345,497.00	\$191,844.12	\$384,181.55	\$381,919.00	-1%	CWF received + interest to reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$114,000.00	\$0.00	\$0.00	\$0.00	\$60,000.00		Transfer to operational surplus reserve
53000	Transfer to Reserve	SP230	COVID-19 Safe Restart Grant	\$125,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve		Electoral Area C Recreation	\$828.72	\$820.00	\$4,819.38	\$10,061.72	\$10,000.00	-1%	Interest earned transferred to reserve
53000	Transfer to Reserve		Carbon Neutral	\$1.23	\$1.00	\$7.32	\$15.30	\$15.00	-2%	Interest earned transferred to reserve
53000	Transfer to Reserve		BC Hydro PILT increase North	\$248,325.04	\$285,209.00	\$0.00	\$290,580.86	\$328,427.00	13%	BC Hydro N PILT received + interest to reserve
53000	Transfer to Reserve		BC Hydro PILT increase South	\$91,523.87	\$106,081.00	\$0.00	\$107,686.30	\$122,762.00	14%	BC Hydro S PILT received + interest to reserve
53000	Transfer to Reserve		LGCAP	\$0.00	\$0.00	\$0.00	\$70,082.00	\$70,082.00		LGCAP revenue transferred to reserve
53000	Transfer to Reserve		Growing Communities Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$1,525,000.00		Growing Communities fund transferred to reserve
53100	Contribution To Other Services			\$559,862.52	\$559,583.00	\$559,583.40	\$559,583.40	\$559,583.00	0%	BC Hydro PILT allocation (accrual)-as per Policy
53100	Contribution To Other Services	CC1010	Regional Invasive Species Management	\$10,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	-100%	Area B PILT Lillooet Regional Invasive Species Society
53100	Contribution To Other Services	CC1200	Land Planning & Zoning	\$5,758.40	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1201	Regional Growth Strategy - Capital	\$750.93	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1202	Civic Addressing	\$238.33	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1300	Regional Solid Waste Management	\$2,376.63	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1300A	Utilities Department	\$6,295.81	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1400	Building Inspection Serv. ESA	\$4,130.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1500	Elections UBCM	\$310.99	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1703	Lillooet Area Rescue Serv CL	\$21,000.00	\$0.00	\$0.00	\$11,740.00	\$0.00	-100%	
53100	Contribution To Other Services	CC1706	Fire Protection Lillooet LSA	\$0.00	\$0.00	\$0.00	\$4,000.00	\$7,737.00	93%	Area B PILT for capital and staff time; BR Mar 2023
53100	Contribution To Other Services	CC1707	Fire Protection Garborne SA	\$439.28	\$0.00	\$0.00	\$0.00	\$5,000.00		Area A PILT for fire review; BR Oct 2022
53100	Contribution To Other Services	CC1708	Fire Protection Garibaldi SA	\$3,634.61	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1711	Fire Protection Seton-Shalth	\$9,533.10	\$20,358.00	\$1,528.03	\$7,807.71	\$12,809.00	64%	Area B PILT-Fire Hall repairs carried fwd
53100	Contribution To Other Services	CC1712	Fire Protection Gun Lake	\$0.00	\$0.00	\$0.00	\$0.00	\$7,821.00		Area A PILT -Potential funding for UBCM grant
53100	Contribution To Other Services	CC1713	Fire Protection Birken LSA	\$2,003.82	\$0.00	\$11,898.68	\$11,898.68	\$0.00	-100%	
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Service	\$2,173.37	\$0.00	\$0.00	\$0.00	\$444,415.00		New Area D Amenity to Howe Sound E. Fire
53100	Contribution To Other Services	CC1714	Howe Sound East Fire Service	\$0.00	\$0.00	\$0.00	\$11,993.38	\$38,006.00		Area C CWF for fire training structure
53100	Contribution To Other Services	CC1761	Emergency Planning	\$5,314.88	\$50,000.00	\$0.00	\$0.00	\$0.00		Was 50K Area B N PILT -wildfire fuel mgmt
53100	Contribution To Other Services	CC1763	911 Interior	\$2,604.72	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1764	911 South	\$1,260.01	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1800	Gold Bridge Street Lighting SA	\$61.68	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1801	Bralorne Street Lighting SA	\$132.08	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1802	Seton Street Lighting LSA	\$26.07	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1803	D'Arcy Street Lighting LSA	\$80.86	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1804	Furry Creek - Street Lighting	\$1,442.42	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1805	Britannia Street Lighting	\$216.82	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1900	Pemberton Refuse Grounds	\$20,640.28	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1902	Lillooet Area Refuse Grounds	\$8,130.56	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1904	D'Arcy Dev-Birkenhead Refuse	\$2,254.81	\$105,088.00	\$168.00	\$31,225.20	\$144,688.00	363%	Various Bd Resolutions for funding
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds LSA	\$945.46	\$20,000.00	\$2,288.40	\$13,965.33	\$12,035.00	-14%	Various Bd Resolutions for funding
53100	Contribution To Other Services	CC1908	Furry Creek Refuse Disp LSA	\$652.15	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1909	Britannia Refuse	\$433.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC2003	Lillooet/Camelsfoot TV DA	\$0.00	\$10,456.00	\$10,456.00	\$10,456.00	\$0.00	-100%	
53100	Contribution To Other Services	CC2104	Lillooet Dist R.E.C. Centre CL	\$44,000.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00	-100%	

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1000 - General Government Services</b>									
53100	Contribution To Other Services	CC2105	Squamish Dist Com Swim Po	\$7,196.67	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2106	Pemberton Dist Com Rec Cen	\$30,337.00	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2107	Gold Bridge Community Cent	\$3,254.39	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2200	Bralorne Museum CLSA	\$9,388.05	\$3,412.00	\$3,030.00	\$3,030.00	\$0.00	-100%
53100	Contribution To Other Services	CC2202	Pemberton & District. Muse	\$20,600.00	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2203	Area A Asset Preservation Se	\$1,262.67	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2300	Upper Cheakamus Road Imp	\$158.06	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2400	Furry Creek Dyking-Drainage	\$2,503.63	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2401	Walkerville Dyking-Drainage	\$490.94	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2402	Whitecap Dev Bear Creek Dy	\$73.85	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2601	Area C-Vill Pemberton Ceme	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2700	Devine Water SA	\$359.44	\$0.00	\$0.00	\$0.00	\$25,000.00	Area C CWF for Devine water assets
53100	Contribution To Other Services	CC2701	Furry Creek Water LSA	\$11,455.67	\$25,800.00	\$0.00	\$11,034.94	\$13,000.00	Various Bd Resolutions for funding
53100	Contribution To Other Services	CC2702	Pemberton North Water LSA	\$3,966.50	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2703	Bralorne Water LSA	\$3,923.72	\$16,600.00	\$0.00	\$0.00	\$30,600.00	Area A CWF for assets
53100	Contribution To Other Services	CC2705	Britannia Water	\$132,182.01	\$92,826.00	\$44,850.85	\$64,926.37	\$27,900.00	-57% Various Bd Resolutions for funding
53100	Contribution To Other Services	CC2706	Gold Bridge Water	\$633.33	\$35,729.00	\$12,585.92	\$28,925.92	\$65,964.00	128% Various Bd Resolutions for funding
53100	Contribution To Other Services	CC2707	D'Arcy Water	\$877.46	\$0.00	\$0.00	\$2,700.00	\$24,183.00	796% Various Bd Resolutions for funding
53100	Contribution To Other Services	CC2709	Pincrest Water	\$1,329.52	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC2800	Bralorne Sewer LSA	\$20,273.73	\$140,000.00	\$2,980.00	\$42,980.00	\$158,020.00	268% Various Bd Resolutions for funding
53100	Contribution To Other Services	CC2801	Furry Creek Sewer LSA	\$13,800.40	\$16,000.00	\$1,894.25	\$16,000.00	\$50,000.00	213% Area D CWF for Capital 2022 & 2023 (request)
53100	Contribution To Other Services	CC2802	Britannia Sewer	\$2,825.93	\$0.00	\$0.00	\$17,749.73	\$0.00	-100%
53100	Contribution To Other Services	CC2804	Pincrest Sewer	\$82,292.17	\$126,880.00	\$78,085.56	\$118,141.24	\$8,739.00	-93% Area D CWF -replacing grinder pumps (\$200K)
53100	Contribution To Other Services	CC3000	Electoral Areas Community P	\$7,909.68	\$381,415.00	\$22,125.69	\$22,575.69	\$0.00	-100%
53100	Contribution To Other Services	CC3001	Britannia Parks and Trails	\$56,841.55	\$219,550.00	\$0.00	\$699.20	\$193,316.00	27548% Area D CWF for BB Playground
53100	Contribution To Other Services	CC3002	Furry Creek Open Spaces	\$40,864.89	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC3003	Pemberton Valley Recreation	\$75.32	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC3004	Sea to Sky Trails	\$2,604.87	\$0.00	\$0.00	\$0.00	\$0.00	
53100	Contribution To Other Services	CC3006	Area B Regional Parks & Trai	\$0.00	\$0.00	\$0.00	\$0.00	\$286,142.00	Area B CWF for Seton Park Area C CWF Gates Lake Potable water and Amenity for Anderson Lk dock
53100	Contribution To Other Services	CC3007	Area C Regional Parks & Trai	\$0.00	\$0.00	\$0.00	\$0.00	\$62,426.00	
53100	Contribution To Other Services	CC3102	Bridge River Valley Econom	\$39,201.00	\$29,111.00	\$60,697.75	\$67,897.75	\$10,000.00	-85% 2023 is Bralorne Rec Advisory Committee; BR Feb 23
53100	Contribution To Other Services	CC3201	Regional Transit Planning & C	\$2,238.12	\$0.00	\$0.00	\$0.00	\$0.00	
<b>Transfer Expenses</b>				<b>\$2,647,058.84</b>	<b>\$2,779,916.00</b>	<b>\$1,331,238.33</b>	<b>\$2,247,918.08</b>	<b>\$4,851,489.00</b>	<b>116%</b>
50590	Depreciation/Amortization			(\$64,733.41)	(\$40,000.00)	\$0.00	(\$77,968.10)	(\$78,000.00)	0%
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$64,733.41)</b>	<b>(\$40,000.00)</b>	<b>\$0.00</b>	<b>(\$77,968.10)</b>	<b>(\$78,000.00)</b>	<b>0%</b>
<b>Total Expenses</b>				<b>\$6,252,441.87</b>	<b>\$8,406,665.00</b>	<b>\$3,988,711.47</b>	<b>\$6,698,495.44</b>	<b>\$10,687,479.00</b>	<b>60%</b>
<b>Surplus/ (Deficit)</b>				<b>\$557,343.12</b>	<b>\$0.00</b>	<b>\$2,080,592.42</b>	<b>\$874,727.39</b>	<b>\$0.00</b>	
30000	Reserve - Capital Works and Equipment			\$101,414.97		\$131,414.97	\$131,414.97	\$161,414.97	
30008	Reserve - COVID-19 Safe Restart Grant			\$131,552.44		\$131,552.44	\$109,321.36	\$0.36	
30010	Reserve - Equipment Replacement			\$65,689.39		\$65,689.39	\$65,689.39	\$65,689.39	
30020	Reserve - Vehicle Replacement			\$73,491.39		\$25,300.69	\$25,300.69	\$55,300.69	
30040	Reserve - Amenities Fund	P9	Miller Creek Power	\$51,522.57		\$31,824.56	\$31,073.50	\$17,815.50	
30040	Reserve - Amenities Fund	P10	Rutherford Creek Power	\$138,210.44		\$178,996.72	\$94,600.63	\$52,092.63	
30040	Reserve - Amenities Fund	P11	Furry Creek Power	\$26,594.86		\$42,962.40	\$43,388.22	\$60,388.22	
30040	Reserve - Amenities Fund	P34	Area C CACs	\$0.00		\$105,917.91	\$106,967.72	\$108,967.72	
30041	Reserve - Trust Agreement Fund	P11	Furry Creek Power	\$13,635.97		\$13,761.04	\$13,897.43	\$13,897.43	
30090	Reserve - Gas Tax Agreement Community Works			\$2,323,714.26		\$2,215,607.29	\$2,188,615.43	\$1,456,393.43	

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023 Detailed Budget</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>% Change over 2022 Forecast</b>	<b>Notes</b>
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**Exhibit 1000 - General Government Services**

30100 Reserve - Electoral Area C Recreational Facilities	\$531,576.51		\$528,912.59	\$534,154.93	\$174,154.93		
30120 Reserve - Carbon Neutral	\$798.16		\$805.48	\$813.46	\$828.46		
30125 Reserve - BC Hydro PILT increase North	\$316,257.65		\$122,226.88	\$283,713.41	\$371,197.41		
30126 Reserve - BC Hydro PILT increase South	\$132,082.89		\$37,241.45	\$104,769.19	\$126,531.19		
30127 Reserve - Relationship Building	\$11,054.93		\$11,054.93	\$10,194.93	\$194.93		
30130 Reserve - Board Orientation	\$9,000.00		\$12,000.00	\$12,000.00	\$15,000.00		
30131 Reserve - LGCAP	\$0.00		\$0.00	\$27,936.14	\$58,018.14		
30132 Reserve - Growing Communities fund	\$0.00		\$0.00	\$0.00	\$1,525,000.00		
30999 Operational Surplus reserve	\$389,955.97		\$389,955.97	\$389,955.97	\$449,955.97		
<b>Reserves</b>	<b>\$4,316,552.40</b>		<b>\$4,045,224.71</b>	<b>\$4,173,807.37</b>	<b>\$4,712,841.37</b>		

	<b>2022 Opening Balance</b>	<b>2022 PILT Allocation</b>	<b>2022 Usage</b>	<b>2022 interest allocated</b>	<b>2022 Closing Balance</b>	<b>2023 Est. Closing Balance</b>
<b>Reserve Balance - BC Hydro PILT increase North divided by area</b>	<b>\$316,257.65</b>	<b>\$284,091.22</b>	<b>(\$323,125.10)</b>	<b>\$6,489.64</b>	<b>\$283,713.41</b>	<b>\$371,197.41</b>
- Electoral Area A	\$167,175.55	\$142,045.61	(\$162,867.96)	\$3,426.04	\$149,779.24	\$129,395.96
- Electoral Area B	\$149,082.10	\$142,045.61	(\$160,257.14)	\$3,063.60	\$133,934.17	\$241,801.46



<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>				<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 1000 - General Government Services</b>												
40990	Conditional Grants - Non Governmental	SP118	NDIT Grant writing support	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
40990	Conditional Grants - Non Governmental	SP158	NDIT Facade Improvement P	\$1,644.19	\$18,356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SP239	NDIT- 2021 Regional Busines	\$42,314.56	\$32,685.00	\$32,685.44	\$32,685.44	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$1,157,077.20</b>	<b>\$1,126,383.00</b>	<b>\$483,811.04</b>	<b>\$1,184,483.61</b>	<b>\$2,744,001.00</b>	<b>\$744,001.00</b>	<b>\$744,001.00</b>	<b>\$744,001.00</b>	<b>\$744,001.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
41000	Proceeds from Borrowing	SP107	New office space	\$130,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>				<b>\$130,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$563,287.71	\$553,307.00	\$557,343.12	\$557,343.12	\$874,727.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$563,287.71</b>	<b>\$553,307.00</b>	<b>\$557,343.12</b>	<b>\$557,343.12</b>	<b>\$874,727.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service			\$19,296.00	\$20,932.00	\$20,932.00	\$20,932.00	\$26,204.00	\$26,990.00	\$27,800.00	\$28,634.00	\$29,493.00
43000	Transfers from Other Service	CC2406	Catiline Creek Debris Flood M	\$0.00	\$0.00	\$0.00	\$0.00	\$28,899.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2900	General Select funds	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2901	Electoral Area A Select Gen S	\$1,000.00	\$0.00	\$5,000.00	\$5,000.00	\$1,893.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2902	Electoral Area B Select Gen S	\$3,500.00	\$0.00	\$1,356.00	\$1,356.00	\$1,893.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$1,573,377.16	\$2,488,309.00	\$616,208.76	\$1,279,332.57	\$2,125,887.00	\$40,000.00	\$40,000.00	\$40,000.00	\$42,500.00
<b>Transfer Revenue</b>				<b>\$1,597,173.16</b>	<b>\$2,509,241.00</b>	<b>\$643,496.76</b>	<b>\$1,306,620.57</b>	<b>\$2,194,776.00</b>	<b>\$66,990.00</b>	<b>\$67,800.00</b>	<b>\$68,634.00</b>	<b>\$71,993.00</b>
<b>Total Revenues</b>				<b>\$6,809,784.99</b>	<b>\$8,406,665.00</b>	<b>\$6,069,303.89</b>	<b>\$7,573,222.83</b>	<b>\$10,687,479.00</b>	<b>\$5,981,314.00</b>	<b>\$6,080,141.00</b>	<b>\$6,235,328.00</b>	<b>\$6,455,974.00</b>
<b>Expenses</b>												
50000	Regional Indemnities			\$106,055.24	\$110,191.00	\$82,855.82	\$113,030.13	\$121,490.00	\$125,135.00	\$128,889.00	\$132,756.00	\$136,739.00
50010	Regional Meeting Fees & Travel Time			\$2,833.00	\$3,000.00	\$390.00	\$1,845.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50020	Regional Expenses			\$653.62	\$32,000.00	\$5,249.03	\$30,982.27	\$35,000.00	\$36,050.00	\$37,132.00	\$38,246.00	\$39,393.00
50030	Electoral Indemnities			\$129,729.83	\$134,789.00	\$100,705.57	\$134,274.11	\$144,136.00	\$148,460.00	\$152,914.00	\$157,501.00	\$162,226.00
50040	Electoral Area Meeting Fees			\$444.00	\$30,000.00	\$780.00	\$3,713.00	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50050	Electoral Area Expenses			\$7,669.76	\$34,575.00	\$14,788.89	\$24,174.13	\$30,000.00	\$30,900.00	\$31,827.00	\$32,782.00	\$33,765.00
50110	Salaries			\$1,365,432.38	\$1,803,401.00	\$1,168,610.04	\$1,572,484.90	\$2,002,333.00	\$2,192,042.00	\$2,257,803.00	\$2,325,537.00	\$2,395,303.00
50130	Benefits			\$273,101.13	\$399,178.00	\$282,397.90	\$347,252.36	\$474,285.00	\$488,514.00	\$503,169.00	\$518,264.00	\$533,812.00
50131	Employer Health Tax			\$30,930.89	\$41,765.00	\$27,722.77	\$36,479.73	\$46,452.00	\$47,846.00	\$49,281.00	\$50,759.00	\$52,282.00
50140	Overtime			\$787.67	\$2,500.00	\$2,026.46	\$4,384.40	\$4,823.00	\$4,968.00	\$5,117.00	\$5,271.00	\$5,429.00
50160	Training			\$18,444.11	\$30,000.00	\$8,618.38	\$19,210.67	\$30,000.00	\$30,900.00	\$31,827.00	\$32,782.00	\$33,765.00
50160	Training			\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50170	Dues/Subscriptions/Memberships			\$8,971.63	\$14,100.00	\$11,643.16	\$11,643.16	\$12,394.00	\$14,935.00	\$15,383.00	\$15,844.00	\$16,319.00
50180	Travel			\$651.87	\$8,000.00	\$3,922.40	\$7,089.09	\$11,000.00	\$11,330.00	\$11,670.00	\$12,020.00	\$12,381.00
50190	Advertising			\$8,901.58	\$11,000.00	\$6,036.20	\$6,935.85	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00
50200	Bank Charges & Interest			\$12,454.37	\$12,000.00	\$6,396.13	\$8,925.81	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
50210	Communications			\$33,342.96	\$47,900.00	\$33,155.44	\$42,864.73	\$50,000.00	\$51,500.00	\$53,045.00	\$54,636.00	\$56,275.00
50210	Communications	SP214	2020/2021 Covid19 Respons	\$6,133.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications	SP219	UBCM Enhanced EOC Emerg	\$45,794.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210	Communications	SP246	Minto Communications Soci	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier			\$742.85	\$800.00	\$1,069.70	\$1,494.95	\$1,600.00	\$1,648.00	\$1,697.00	\$1,748.00	\$1,800.00
50240	Office Supplies			\$7,699.54	\$13,000.00	\$13,976.23	\$18,746.38	\$16,687.00	\$17,189.00	\$17,705.00	\$18,236.00	\$18,783.00
50240	Office Supplies	SP214	2020/2021 Covid19 Respons	\$794.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50250	Office Recycling			\$622.46	\$1,100.00	\$598.57	\$822.53	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
50260	Office Rent & Maintenance			\$59,179.40	\$64,500.00	\$38,148.71	\$57,886.95	\$69,500.00	\$71,585.00	\$73,733.00	\$75,945.00	\$78,223.00
50260	Office Rent & Maintenance	SP153	Shared occupancy costs - SL	\$1,112.66	\$1,500.00	\$478.80	\$478.80	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50270	Miscellaneous Office Expense			\$0.00	\$500.00	\$50.11	\$50.11	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50275	Staff Incentives			\$885.13	\$3,750.00	\$689.17	\$1,347.91	\$3,750.00	\$3,750.00	\$3,750.00	\$3,750.00	\$3,750.00
50276	Staff Retention			\$11,352.35	\$18,100.00	\$5,067.30	\$12,861.00	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50280	Photocopier			\$5,598.90	\$7,500.00	\$5,009.27	\$6,977.67	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00	\$8,442.00

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>												
50290	Postage			\$4,142.05	\$5,500.00	\$2,612.33	\$3,914.32	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50300	Publications/Resources			\$562.47	\$1,000.00	\$162.47	\$806.47	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50310	Records Management			\$5,580.00	\$7,000.00	\$5,820.00	\$5,820.00	\$7,490.00	\$7,715.00	\$7,946.00	\$8,184.00	\$8,430.00
50315	Asset Management			\$500.00	\$0.00	\$3,500.00	\$3,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50315	Asset Management	SP262	FCM grant - CAMP	\$0.00	\$62,500.00	\$0.00	\$0.00	\$62,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50315	Asset Management			\$0.00	\$0.00	\$0.00	\$0.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50315	Asset Management			\$0.00	\$0.00	\$0.00	\$0.00	\$400,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50320	Security			\$586.00	\$650.00	\$516.00	\$516.00	\$650.00	\$670.00	\$690.00	\$711.00	\$732.00
50330	Vehicle Expense			\$4,813.34	\$12,000.00	\$7,054.30	\$10,189.29	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00
50330	Vehicle Expense	SP214	2020/2021 Covid19 Respons	\$22.45	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V008	2013 4Runner (Toyota)	\$4,143.47	\$1,000.00	\$475.04	\$475.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V009	2014 Rav4 (Toyota)	\$4,314.48	\$1,000.00	\$4.50	\$4.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50330	Vehicle Expense	V012	2019 Toyota Rav4 Hybrid LE	\$702.33	\$2,500.00	\$408.57	\$1,824.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50330	Vehicle Expense	V013	2021 Toyota Tundra	\$1,773.75	\$2,000.00	\$2,900.71	\$4,879.16	\$4,350.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50330	Vehicle Expense	V014	2022 Toyota Highlander	\$0.00	\$0.00	\$250.72	\$250.72	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50330	Vehicle Expense	V015	2022 Toyota Tacoma	\$0.00	\$0.00	\$2,669.11	\$2,669.11	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50400	Hardware			\$4,467.56	\$20,000.00	\$12,896.92	\$16,728.21	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50400	Hardware			\$0.00	\$0.00	\$0.00	\$2,378.89	\$18,663.00	\$0.00	\$0.00	\$0.00	\$0.00
50400	Hardware	SP214	2020/2021 Covid19 Respons	\$22,598.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software			\$68,652.85	\$151,485.00	\$76,615.96	\$90,813.52	\$198,700.00	\$80,000.00	\$82,400.00	\$84,872.00	\$87,418.00
50410	Software			\$0.00	\$0.00	\$0.00	\$5,082.19	\$13,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software	SP214	2020/2021 Covid19 Respons	\$798.17	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50415	Website			\$8,596.00	\$46,200.00	\$8,928.50	\$8,458.50	\$11,500.00	\$11,845.00	\$12,200.00	\$12,566.00	\$12,943.00
50415	Website			\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50415	Website			\$0.00	\$21,010.00	\$0.00	\$2,570.00	\$18,440.00	\$0.00	\$0.00	\$0.00	\$0.00
50430	Board Computer Expense			\$749.85	\$8,000.00	\$0.00	\$0.00	\$8,000.00	\$3,000.00	\$3,100.00	\$8,000.00	\$3,500.00
50440	Support Services			\$100,625.88	\$96,199.00	\$29,164.01	\$38,164.01	\$76,000.00	\$36,050.00	\$37,132.00	\$38,246.00	\$39,393.00
50510	Consulting - Accounting/Audit			\$31,800.00	\$33,390.00	\$0.00	\$39,800.00	\$41,060.00	\$42,292.00	\$43,561.00	\$44,868.00	\$46,214.00
50520	Consulting - Legal			\$8,085.11	\$55,000.00	\$14,781.83	\$16,121.47	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
50570	Consulting - Other			\$4,982.76	\$6,000.00	\$1,833.00	\$1,833.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$0.00	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$8,151.28	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$0.00	\$75,000.00	\$0.00	\$42,800.00	\$37,200.00	\$0.00	\$0.00	\$0.00	\$0.00
50570	Consulting - Other			\$0.00	\$20,000.00	\$0.00	\$0.00	\$19,800.00	\$5,500.00	\$5,665.00	\$5,835.00	\$6,010.00
50570	Consulting - Other			\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services			\$0.00	\$0.00	\$0.00	\$10,532.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50582	Recruitment & retention			\$0.00	\$20,000.00	\$2,693.80	\$15,103.80	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$64,733.41	\$40,000.00	\$0.00	\$77,968.10	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00	\$78,000.00
50600	Insurance			\$38,514.46	\$45,337.00	\$37,013.64	\$41,320.64	\$46,720.00	\$48,122.00	\$49,566.00	\$51,053.00	\$52,585.00
50600	Insurance	V008	2013 4Runner (Toyota)	\$2,154.67	\$1,964.00	\$1,964.00	\$1,964.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V009	2014 Rav4 (Toyota)	\$1,814.32	\$1,691.00	\$1,691.00	\$1,691.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	V012	2019 Toyota Rav4 Hybrid LE	\$2,247.62	\$2,159.00	\$2,159.00	\$2,159.00	\$1,914.00	\$1,971.00	\$2,030.00	\$2,091.00	\$2,154.00
50600	Insurance	V013	2021 Toyota Tundra	\$2,949.40	\$2,879.00	\$2,879.00	\$2,879.00	\$2,329.00	\$2,399.00	\$2,471.00	\$2,545.00	\$2,621.00
50600	Insurance	V014	2022 Toyota Highlander	\$0.00	\$0.00	\$0.00	\$0.00	\$2,381.00	\$2,452.00	\$2,526.00	\$2,602.00	\$2,680.00
50600	Insurance	V015	2022 Toyota Tacoma	\$0.00	\$0.00	\$410.00	\$410.00	\$2,107.00	\$2,170.00	\$2,235.00	\$2,302.00	\$2,371.00
50610	Miscellaneous Operating Cost			\$202.50	\$0.00	\$0.00	\$140.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50660	Rental/Lease of Floor Space			\$450.00	\$500.00	\$450.00	\$450.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro			\$16,714.81	\$18,000.00	\$11,861.94	\$16,847.01	\$18,026.00	\$18,567.00	\$19,124.00	\$19,698.00	\$20,289.00
50900	Special Projects	CC1000	General Government Service	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$70,000.00	\$12,000.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>												
50900	Special Projects	CC1000	General Government Service	\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$48,285.00	\$0.00	\$0.00	\$48,285.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$35,696.04	\$35,696.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$3,052.31	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$3,800.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S10	Northern SLRD Economic De	\$50,000.00	\$50,000.00	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
50900	Special Projects	S11	SLRD Jackets	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP12	Fraser Basin Management	\$7,045.00	\$7,150.00	\$7,045.00	\$7,045.00	\$7,150.00	\$7,365.00	\$7,586.00	\$7,814.00	\$8,048.00
50900	Special Projects	SP104	Crimestoppers Grant	\$0.00	\$2,500.00	\$0.00	\$0.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50900	Special Projects	SP109	Boundary expansion work	\$0.00	\$30,000.00	\$0.00	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP118	NDIT Grant writing support	\$12,500.00	\$9,356.00	\$15,712.00	\$15,712.00	\$11,786.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
50900	Special Projects	SP125	Lillooet Agricultural Food So	\$32,000.00	\$0.00	\$32,000.00	\$32,000.00	\$32,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP126	BC Rural Centre Grant	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50900	Special Projects	SP138	C2C Forum	\$0.00	\$10,000.00	\$7,500.00	\$8,860.00	\$10,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50900	Special Projects	SP157	Pemberton Meadows Fire A	\$35,700.00	\$0.00	\$11,898.68	\$11,898.68	\$36,610.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP158	NDIT Facade Improvement P	\$1,644.19	\$18,356.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP172	Relationship Building	\$0.00	\$6,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP215	SFPC-Implementation of the	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP216	Rural Dividend - Heritage Pr	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP221	Community Energy & Climat	\$0.00	\$30,000.00	\$500.00	\$500.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP222	Jack Webster Bridge Replace	\$0.00	\$0.00	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP223	Climate Adaptation Assessm	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP231	P205611 - Asset Managemen	\$16,670.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP239	NDIT- 2021 Regional Busines	\$15.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP258	Regional Connectivity Project	\$0.00	\$41,000.00	\$0.00	\$0.00	\$41,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP263	Area A Fibre Replacement p	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP265	Plan H Healthy Community	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP42	Climate Action Plan	\$300.00	\$320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP9	Gas Tax Community Works F	\$88,009.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$61,945.22	\$71,166.00	\$0.00	\$71,022.81	\$80,607.00	\$90,574.00	\$100,940.00	\$105,110.00	\$109,314.00
53150	Contribution To Other Governments			\$225,208.55	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$148,762.00	\$148,762.00	\$148,762.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$69,908.00	\$70,000.00	\$0.00	\$55,676.00	\$46,485.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$49,220.67	\$49,221.00	\$49,220.67	\$49,220.67	\$14,221.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$0.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$395,000.00	\$0.00	\$0.00	\$395,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments			\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1000	General Government Service	\$93,549.37	\$150,000.00	\$99,838.46	\$152,359.56	\$180,000.00	\$185,400.00	\$190,962.00	\$196,691.00	\$202,592.00
53200	Time Allocation from Other Services	GG1	Vehicle Maintenance	\$1,229.55	\$4,000.00	\$3,806.76	\$3,855.14	\$4,300.00	\$4,429.00	\$4,562.00	\$4,699.00	\$4,840.00
53200	Time Allocation from Other Services	GG2	Building Maintenance	\$43.34	\$2,000.00	\$69.71	\$213.97	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
53200	Time Allocation from Other Services	SP159	Lillooet Lake Estates Dyking	\$0.00	\$0.00	\$181.67	\$524.49	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP187	Black Tusk Bus Stop	\$0.00	\$4,478.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP221	Community Energy & Climat	\$0.00	\$10,000.00	\$1,724.08	\$1,724.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00





Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>											
53100	Contribution To Other Services	CC1763 911 Interior	\$2,604.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1764 911 South	\$1,260.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1800 Gold Bridge Street Lighting S	\$61.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1801 Bralorne Street Lighting SA	\$132.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1802 Seton Street Lighting LSA	\$26.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1803 D'Arcy Street Lighting LSA	\$80.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1804 Furry Creek - Street Lighting	\$1,442.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1805 Britannia Street Lighting	\$216.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1900 Pemberton Refuse Grounds	\$20,640.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1902 Lillooet Area Refuse Ground	\$8,130.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1904 D'Arcy Dev-Birkenhead Refus	\$2,254.81	\$105,088.00	\$168.00	\$31,225.20	\$144,688.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1906 Area A Refuse Grounds LSA	\$945.46	\$20,000.00	\$2,288.40	\$13,965.33	\$12,035.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1908 Furry Creek Refuse Disp LSA	\$652.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1909 Britannia Refuse	\$433.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2003 Lillooet/Camelsfoot TV DA	\$0.00	\$10,456.00	\$10,456.00	\$10,456.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2104 Lillooet Dist R.E.C. Centre CL	\$44,000.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2105 Squamish Dist Com Swim Po	\$7,196.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2106 Pemberton Dist Com Rec Cr	\$30,337.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2107 Gold Bridge Community Com	\$3,254.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2200 Bralorne Museum CLSA	\$9,388.05	\$3,412.00	\$3,030.00	\$3,030.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2202 Pemberton & District. Muse	\$20,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2203 Area A Asset Preservation Se	\$1,262.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2300 Upper Cheakamus Road Imp	\$158.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2400 Furry Creek Dyking-Drainage	\$2,503.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2401 Walkerville Dyking-Drainage	\$490.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2402 Whitecap Dev Bear Creek Dy	\$73.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2601 Area C-Vill Pemberton Ceme	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2700 Devine Water SA	\$359.44	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2701 Furry Creek Water LSA	\$11,455.67	\$25,800.00	\$0.00	\$11,034.94	\$13,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2702 Pemberton North Water LSA	\$3,966.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2703 Bralorne Water LSA	\$3,923.72	\$16,600.00	\$0.00	\$0.00	\$30,600.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2705 Britannia Water	\$132,182.01	\$92,826.00	\$44,850.85	\$64,926.37	\$27,900.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2706 Gold Bridge Water	\$633.33	\$35,729.00	\$12,585.92	\$28,925.92	\$65,964.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2707 D'Arcy Water	\$877.46	\$0.00	\$0.00	\$0.00	\$2,700.00	\$24,183.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2709 Pinecrest Water	\$1,329.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2800 Bralorne Sewer LSA	\$20,273.73	\$140,000.00	\$2,980.00	\$42,980.00	\$158,020.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2801 Furry Creek Sewer LSA	\$13,800.40	\$16,000.00	\$1,894.25	\$16,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2802 Britannia Sewer	\$2,825.93	\$0.00	\$0.00	\$17,749.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC2804 Pinecrest Sewer	\$82,292.17	\$126,880.00	\$78,085.56	\$118,141.24	\$8,739.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3000 Electoral Areas Community P	\$7,909.68	\$381,415.00	\$22,125.69	\$22,575.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3001 Britannia Parks and Trails	\$56,841.55	\$219,550.00	\$0.00	\$699.20	\$193,316.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3002 Furry Creek Open Spaces	\$40,864.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3003 Pemberton Valley Recreation	\$75.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3004 Sea to Sky Trails	\$2,604.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3006 Area B Regional Parks & Trai	\$0.00	\$0.00	\$0.00	\$0.00	\$286,142.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3007 Area C Regional Parks & Trai	\$0.00	\$0.00	\$0.00	\$0.00	\$62,426.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3102 Bridge River Valley Economid	\$39,201.00	\$29,111.00	\$60,697.75	\$67,897.75	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC3201 Regional Transit Planning &	\$2,238.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>			<b>\$2,647,058.84</b>	<b>\$2,779,916.00</b>	<b>\$1,331,238.33</b>	<b>\$2,247,918.08</b>	<b>\$4,851,489.00</b>	<b>\$1,690,794.00</b>	<b>\$1,748,150.00</b>	<b>\$1,814,626.00</b>	<b>\$1,869,843.00</b>
50590	Depreciation/Amortization		(\$64,733.41)	(\$40,000.00)	\$0.00	(\$77,968.10)	(\$78,000.00)	(\$78,000.00)	(\$78,000.00)	(\$78,000.00)	(\$78,000.00)

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1000 - General Government Services</b>											
Non-Taxable Expenses (Depreciation)			(\$64,733.41)	(\$40,000.00)	\$0.00	(\$77,968.10)	(\$78,000.00)	(\$78,000.00)	(\$78,000.00)	(\$78,000.00)	(\$78,000.00)
<b>Total Expenses</b>			<b>\$6,252,441.87</b>	<b>\$8,406,665.00</b>	<b>\$3,988,711.47</b>	<b>\$6,698,495.44</b>	<b>\$10,687,479.00</b>	<b>\$5,981,314.00</b>	<b>\$6,080,141.00</b>	<b>\$6,235,328.00</b>	<b>\$6,455,974.00</b>
<b>Surplus/ (Deficit)</b>			<b>\$557,343.12</b>	<b>\$0.00</b>	<b>\$2,080,592.42</b>	<b>\$874,727.39</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment		\$101,414.97		\$131,414.97	\$131,414.97	\$161,414.97	\$191,414.97	\$221,414.97	\$251,414.97	\$281,414.97
30008	Reserve - COVID-19 Safe Restart Grant		\$131,552.44		\$131,552.44	\$109,321.36	\$0.36	\$0.00	\$0.00	\$0.00	\$0.00
30010	Reserve - Equipment Replacement		\$65,689.39		\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39	\$65,689.39
30020	Reserve - Vehicle Replacement		\$73,491.39		\$25,300.69	\$25,300.69	\$55,300.69	\$85,300.69	\$115,300.69	\$145,300.69	\$132,800.69
30040	Reserve - Amenities Fund	P9	\$51,522.57		\$31,824.56	\$31,073.50	\$17,815.50	\$58,515.50	\$99,215.50	\$139,915.50	\$180,615.50
30040	Reserve - Amenities Fund	P10	\$138,210.44		\$178,996.72	\$94,600.63	\$52,092.63	\$55,292.63	\$58,492.63	\$101,692.63	\$144,892.63
30040	Reserve - Amenities Fund	P11	\$26,594.86		\$42,962.40	\$43,388.22	\$60,388.22	\$77,388.22	\$94,388.22	\$111,388.22	\$128,388.22
30040	Reserve - Amenities Fund	P34	\$0.00		\$105,917.91	\$106,967.72	\$108,967.72	\$110,967.72	\$112,967.72	\$114,967.72	\$116,967.72
30041	Reserve - Trust Agreement Fund	P11	\$13,635.97		\$13,761.04	\$13,897.43	\$13,897.43	\$13,897.43	\$13,897.43	\$13,897.43	\$13,897.43
30090	Reserve - Gas Tax Agreement Community Works		\$2,323,714.26		\$2,215,607.29	\$2,188,615.43	\$1,456,393.43	\$1,838,312.43	\$2,220,231.43	\$2,602,150.43	\$2,984,069.43
30100	Reserve - Electoral Area C Recreational Facilities		\$531,576.51		\$528,912.59	\$534,154.93	\$174,154.93	\$183,654.93	\$192,679.93	\$201,253.93	\$209,398.93
30120	Reserve - Carbon Neutral		\$798.16		\$805.48	\$813.46	\$828.46	\$843.46	\$858.46	\$873.46	\$888.46
30125	Reserve - BC Hydro PILT increase North		\$316,257.65		\$122,226.88	\$283,713.41	\$371,197.41	\$739,492.41	\$1,149,251.41	\$1,575,691.41	\$2,025,189.41
30126	Reserve - BC Hydro PILT increase South		\$132,082.89		\$37,241.45	\$104,769.19	\$126,531.19	\$265,031.19	\$419,898.19	\$587,861.19	\$764,543.19
30127	Reserve - Relationship Building		\$11,054.93		\$11,054.93	\$10,194.93	\$194.93	\$194.93	\$194.93	\$194.93	\$194.93
30130	Reserve - Board Orientation		\$9,000.00		\$12,000.00	\$12,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
30131	Reserve - LGCAP		\$0.00		\$0.00	\$27,936.14	\$58,018.14	\$128,100.14	\$198,182.14	\$268,264.14	\$338,346.14
30132	Reserve - Growing Communities fund		\$0.00		\$0.00	\$0.00	\$1,525,000.00	\$1,525,000.00	\$1,525,000.00	\$1,525,000.00	\$1,525,000.00
30999	Operational Surplus reserve		\$389,955.97		\$389,955.97	\$389,955.97	\$449,955.97	\$449,955.97	\$449,955.97	\$449,955.97	\$449,955.97
<b>Reserves</b>			<b>\$4,316,552.40</b>		<b>\$4,045,224.71</b>	<b>\$4,173,807.37</b>	<b>\$4,712,841.37</b>	<b>\$5,804,052.01</b>	<b>\$6,952,619.01</b>	<b>\$8,170,512.01</b>	<b>\$9,377,253.01</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Regional Invasive Species Management and Control 1010**

40000 1000	Requisition	75,000	75,000	91,260	91,310	91,360	91,420
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,638,903,909	15,000	15,000	18,252	18,252	18,252	18,252
RESORT MUNICIPALITY OF WHISTLER	3,110,383,036	15,000	15,000	18,252	18,252	18,252	18,252
DISTRICT OF LILLOOET	62,158,676	3,750	3,750	4,563	4,563	4,563	4,563
VILLAGE OF PEMBERTON	208,325,310	3,750	3,750	4,563	4,563	4,563	4,563
ELECTORAL AREA A	35,921,562	3,750	3,750	4,563	4,563	4,563	4,563
ELECTORAL AREA B	19,937,100	3,750	3,750	4,563	4,563	4,563	4,563
ELECTORAL AREA C	183,940,682	15,000	15,000	18,252	18,252	18,252	18,252
ELECTORAL AREA D	179,997,215	15,000	15,000	18,252	18,252	18,252	18,252

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>5,439,567,490</b>	<b>75,000</b>	<b>75,000</b>	<b>91,260</b>	<b>91,260</b>	<b>91,260</b>	<b>91,260</b>
<b>Tax Rate/Dollar Limitation</b>	\$ 75,000								
<b>Tax Rate</b>	-								

Jurisdiction	Bylaw 1541
Debt Issue #	none
Basis of Apportionment	Fixed Proportion Formula

**Service Mandate**

To provide for the service of invasive species management and control within the Squamish-Lillooet Regional District.  
 The Regional Board may enter into contracts with external parties to provide invasive species management and control within the service area.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1010 - Regional Invasive Species Mgmt &amp; Control</b>								
<b>Revenues</b>								
40000 Requisition		\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	\$75,000.00	0%	
<b>Requisitions</b>		<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>\$75,000.00</b>	<b>0%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$1,435.19	\$1,435.00	\$1,435.19	\$1,435.19	\$1,258.00	-12%	
<b>Surplus Deficit Prior Year</b>		<b>\$1,435.19</b>	<b>\$1,435.00</b>	<b>\$1,435.19</b>	<b>\$1,435.19</b>	<b>\$1,258.00</b>	<b>-12%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$10,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00	-100%	Area B PILT resolutions for additional funding; 2022 Rehabilitation McKay Cr. Wildfire Area
<b>Transfer Revenue</b>		<b>\$10,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$86,435.19</b>	<b>\$106,435.00</b>	<b>\$106,435.19</b>	<b>\$106,435.19</b>	<b>\$76,258.00</b>	<b>-28%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	\$74,750.00	0%	
50580 Contracted Services		\$10,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$0.00		Area B PILT resolutions for additional funding
53200 Time Allocation from Other Services	CC1010 Regional Invasive Species M	\$0.00	\$1,435.00	\$172.41	\$177.10	\$1,258.00	610%	
<b>Operating Expenses</b>		<b>\$85,000.00</b>	<b>\$106,435.00</b>	<b>\$105,172.41</b>	<b>\$105,177.10</b>	<b>\$76,258.00</b>	<b>-27%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$85,000.00</b>	<b>\$106,435.00</b>	<b>\$105,172.41</b>	<b>\$105,177.10</b>	<b>\$76,258.00</b>	<b>-27%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$1,435.19</b>	<b>\$0.00</b>	<b>\$1,262.78</b>	<b>\$1,258.09</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Land Planning & Zoning 1200**

40000 1200 Requisition	330,687	354,683	584,522	610,393	637,042	664,487
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,638,903,909	97,922	106,864	176,112	183,907	191,936	200,205
RESORT MUNICIPALITY OF WHISTLER	3,110,383,036	190,282	202,810	334,234	349,027	364,265	379,958
DISTRICT OF LILLOOET	62,158,676	3,982	4,053	6,679	6,975	7,280	7,593
VILLAGE OF PEMBERTON	208,325,310	11,238	13,584	22,386	23,377	24,398	25,449
ELECTORAL AREA A	35,921,562	2,252	2,342	3,860	4,031	4,207	4,388
ELECTORAL AREA B	19,937,100	1,308	1,300	2,142	2,237	2,335	2,435
ELECTORAL AREA C	183,940,682	11,839	11,994	19,766	20,641	21,542	22,470
ELECTORAL AREA D	179,997,215	11,863	11,737	19,342	20,198	21,080	21,988

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>5,439,567,490</b>	<b>330,687</b>	<b>354,683</b>	<b>584,522</b>	<b>610,393</b>	<b>637,042</b>	<b>664,487</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	<b>Est. Residential Tax rate /1,000</b>	<b>0.00711</b>	<b>0.00652</b>	<b>0.01075</b>	<b>0.01122</b>	<b>0.01171</b>	<b>0.01222</b>	

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service oversees and administers to the scientific, aesthetic, and orderly disposition of land, resources, facilities and services with a view to securing the physical, economic and social efficiency, health and well-being of urban and rural communities within the boundaries of the SLRD, and the designation of permitted uses for land within mapped zones in accordance with Municipal, Regional and Provincial regulations.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1200 - Land Planning &amp; Zoning</b>								
<b>Revenues</b>								
40000	Requisition	\$308,914.00	\$330,687.00	\$330,687.00	\$330,687.00	\$354,683.00	7%	
<b>Requisitions</b>		<b>\$308,914.00</b>	<b>\$330,687.00</b>	<b>\$330,687.00</b>	<b>\$330,687.00</b>	<b>\$354,683.00</b>	<b>7%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40121	Rezone-Development Application Fees	\$29,724.79	\$26,557.00	\$16,625.00	\$22,025.00	\$22,025.00	0%	
40130	Agricultural Land Commission Appeal Fees	\$0.00	\$0.00	\$0.00	\$300.00	\$0.00		
40140	Bylaw Enforcement fees	\$420.00	\$1,073.00	\$1,350.00	\$1,650.00	\$1,100.00	-33%	
40220	Interest Earned on Investments	\$276.21	\$273.00	\$1,836.30	\$3,819.22	\$3,700.00	-3%	Interest on reserve balances
40240	Time Allocation To Other Services	\$1,108.20	\$1,500.00	\$0.00	\$1,653.09	\$1,500.00	-9%	Planning staff time recovery
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Fees &amp; Other Revenues</b>		<b>\$31,529.20</b>	<b>\$29,403.00</b>	<b>\$19,811.30</b>	<b>\$29,447.31</b>	<b>\$28,325.00</b>	<b>-4%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$539,913.84	\$513,027.00	\$513,026.71	\$513,026.71	\$375,804.00	-27%	
<b>Surplus Deficit Prior Year</b>		<b>\$539,913.84</b>	<b>\$513,027.00</b>	<b>\$513,026.71</b>	<b>\$513,026.71</b>	<b>\$375,804.00</b>	<b>-27%</b>	
43000	Transfers from Other Service	\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.30	\$324,231.00	0%	PILT funds transfer as per policy
43000	Transfers from Other Service	\$5,758.40	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart Grant usage
<b>Transfer Revenue</b>		<b>\$329,989.70</b>	<b>\$324,231.00</b>	<b>\$324,231.30</b>	<b>\$324,231.30</b>	<b>\$324,231.00</b>	<b>0%</b>	
<b>Total Revenues</b>		<b>\$1,210,346.74</b>	<b>\$1,197,348.00</b>	<b>\$1,187,756.31</b>	<b>\$1,197,392.32</b>	<b>\$1,083,043.00</b>	<b>-10%</b>	
<b>Expenses</b>								
50110	Salaries	\$392,391.98	\$519,717.00	\$354,183.63	\$455,244.69	\$572,289.00	26%	Include CPI increase at 6.6%
50130	Benefits	\$86,510.66	\$120,248.00	\$80,416.94	\$98,605.60	\$130,155.00	32%	Includes estimated 5% increase
50131	Employer Health Tax	\$7,203.27	\$10,452.00	\$7,089.62	\$9,053.66	\$11,381.00	26%	
50140	Overtime	\$0.00	\$1,000.00	\$0.00	\$325.08	\$1,000.00	208%	
50160	Training	\$8,247.01	\$11,000.00	\$5,298.27	\$6,246.27	\$11,000.00	76%	
50170	Dues/Subscriptions/Memberships	\$2,243.86	\$3,800.00	\$2,196.69	\$2,780.69	\$3,800.00	37%	
50180	Travel	\$585.64	\$9,000.00	\$1,373.96	\$2,693.45	\$7,000.00	160%	
50190	Advertising	\$11,187.10	\$18,000.00	\$9,928.74	\$13,763.70	\$17,000.00	24%	
50195	Meeting Costs	\$0.00	\$4,500.00	\$300.00	\$300.00	\$2,000.00	567%	
50210	Communications	\$1,168.23	\$5,000.00	\$1,838.22	\$2,921.83	\$5,000.00	71%	
50220	Courier	\$30.00	\$150.00	\$41.93	\$41.93	\$150.00	258%	
50230	Mapping & Land Data	\$5,521.20	\$9,000.00	\$5,018.30	\$5,018.30	\$7,000.00	39%	Includes ArcGIS license
50240	Office Supplies	\$0.00	\$2,000.00	\$0.00	\$98.29	\$500.00	409%	
50270	Miscellaneous Office Expense	\$91.82	\$1,250.00	\$0.00	\$142.40	\$500.00	251%	
50275	Staff Incentives	\$288.39	\$1,200.00	\$613.98	\$713.98	\$1,200.00	68%	
50276	Staff Retention	\$4,333.34	\$5,600.00	\$2,808.04	\$4,205.94	\$6,500.00	55%	Staff Health & Wellness benefit
50300	Publications/Resources	\$2,408.88	\$2,000.00	\$2,274.88	\$2,274.88	\$2,500.00	10%	Planning legal and legislation publications
50410	Software	\$0.00	\$0.00	\$757.46	\$1,327.57	\$1,400.00	5%	Adobe creative cloud
50500	Overhead from General Government	\$66,696.00	\$68,857.00	\$68,857.00	\$68,857.00	\$68,066.00	-1%	OVH fees to GG
50520	Consulting - Legal	\$8,244.67	\$33,500.00	\$12,357.73	\$17,596.45	\$30,000.00	70%	
50530	Consulting - Legal/Bylaw Enforcement	\$3,023.78	\$5,000.00	\$3,904.91	\$7,346.10	\$9,000.00	23%	



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1200 - Land Planning &amp; Zoning</b>										
50570	Consulting - Other			\$4,982.76	\$13,250.00	\$4,605.71	\$4,605.71	\$0.00	-100%	Records Mgmt work
50575	Bylaw Enforcement Expenses			\$0.00	\$65,000.00	\$0.00	\$0.00	\$45,000.00		Reduced to \$45K for short-term rentals (Bd res Nov 2018)
50730	Recoverable Costs - Land Use	P1	Taicheng Lands/Tiger Bay	\$37,100.00	\$81,472.00	\$29,212.57	\$42,819.45	\$25,851.00	-40%	Taicheng Lands/Tiger Bay Dev. Fees carry-forward
50730	Recoverable Costs - Land Use	SP151	Britannia Oceanfront	\$17,430.68	\$0.00	\$0.00	\$0.00	\$0.00		Britannia Oceanfront Dev. costs (2021)
50730	Recoverable Costs - Land Use	SP199	Fine Peace at Furry Creek	\$9,524.73	\$19,840.00	\$23,037.25	\$25,930.63	\$0.00	-100%	Fine Peace at FC Dev. Fees received (overspent)
50900	Special Projects	SP110	Planning LUC work	\$8,304.97	\$10,000.00	\$0.00	\$0.00	\$10,000.00		Land Use Contracts Termination
50900	Special Projects	SP135	ALC Ag. Land Zoning Amend	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00		To align all 4 areas (adv. & mtg costs included above)
50900	Special Projects	SP220	Natural Hazard Policy Creati	\$0.00	\$70,000.00	\$0.00	\$0.00	\$70,000.00		Carry forward
50900	Special Projects	SP260	Area A OCP	\$0.00	\$15,000.00	\$1,265.32	\$1,521.40	\$3,000.00	97%	Reduced and carried forward
50900	Special Projects	SP33	Pemberton Valley Agr. Area	\$0.00	\$15,000.00	\$0.00	\$0.00	\$3,000.00		Reduced and carried forward
53200	Time Allocation from Other Services	CC1200	Land Planning & Zoning	\$13,754.74	\$16,000.00	\$11,312.81	\$15,133.64	\$17,000.00	12%	Staff time from Building Dept
53200	Time Allocation from Other Services	P1	Taicheng Lands/Tiger Bay	\$0.00	\$10,000.00	\$234.42	\$2,801.17	\$10,000.00	257%	Staff time from (Reg. Fire Chief & Emerg Planning)
53200	Time Allocation from Other Services	SP151	Britannia Oceanfront	\$0.00	\$10,000.00	\$0.00	\$0.00	\$2,500.00		Staff time from (Reg. Fire Chief & Emerg Planning)
53200	Time Allocation from Other Services	SP199	Fine Peace at Furry Creek	\$0.00	\$10,000.00	\$0.00	\$520.19	\$2,500.00	381%	Staff time from (Reg. Fire Chief & Emerg Planning)
<b>Operating Expenses</b>				<b>\$691,273.71</b>	<b>\$1,168,836.00</b>	<b>\$628,928.38</b>	<b>\$792,890.00</b>	<b>\$1,076,292.00</b>	<b>36%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$16.32	\$16.00	\$96.83	\$202.42	\$200.00	-1%	Interest on Traffic Calming Measures-IRCD reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$21,955.00	\$21,955.00	\$21,955.00	\$0.00	-100%	Transfer to operating reserve
53100	Contribution To Other Services	CC1000	General Government Service	\$6,030.00	\$6,541.00	\$6,541.00	\$6,541.00	\$6,551.00	0%	Vehicle expense transferred to General Gov't-1000
<b>Transfer Expenses</b>				<b>\$6,046.32</b>	<b>\$28,512.00</b>	<b>\$28,592.83</b>	<b>\$28,698.42</b>	<b>\$6,751.00</b>	<b>-76%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$697,320.03</b>	<b>\$1,197,348.00</b>	<b>\$657,521.21</b>	<b>\$821,588.42</b>	<b>\$1,083,043.00</b>	<b>32%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$513,026.71</b>	<b>\$0.00</b>	<b>\$530,235.10</b>	<b>\$375,803.90</b>	<b>\$0.00</b>		
30118	Reserve - Traffic Calming Measures (IRCD)			\$10,556.68		\$10,653.51	\$10,653.51	\$10,853.51		
30999	Operational Surplus reserve			\$167,997.00		\$190,533.00	\$190,533.00	\$190,533.00		
<b>Reserves</b>				<b>\$178,553.68</b>		<b>\$201,186.51</b>	<b>\$201,186.51</b>	<b>\$201,386.51</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1200 - Land Planning &amp; Zoning</b>										
<b>Revenues</b>										
40000 Requisition		\$308,914.00	\$330,687.00	\$330,687.00	\$330,687.00	\$354,683.00	\$584,522.00	\$610,393.00	\$637,042.00	\$664,487.00
<b>Requisitions</b>		<b>\$308,914.00</b>	<b>\$330,687.00</b>	<b>\$330,687.00</b>	<b>\$330,687.00</b>	<b>\$354,683.00</b>	<b>\$584,522.00</b>	<b>\$610,393.00</b>	<b>\$637,042.00</b>	<b>\$664,487.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40121 Rezone-Development Application Fees		\$29,724.79	\$26,557.00	\$16,625.00	\$22,025.00	\$22,025.00	\$22,686.00	\$23,367.00	\$24,068.00	\$24,790.00
40130 Agricultural Land Commission Appeal Fees		\$0.00	\$0.00	\$0.00	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40140 Bylaw Enforcement fees		\$420.00	\$1,073.00	\$1,350.00	\$1,650.00	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
40220 Interest Earned on Investments		\$276.21	\$273.00	\$1,836.30	\$3,819.22	\$3,700.00	\$3,700.00	\$3,700.00	\$3,700.00	\$3,700.00
40240 Time Allocation To Other Services		\$1,108.20	\$1,500.00	\$0.00	\$1,653.09	\$1,500.00	\$1,575.00	\$1,654.00	\$1,737.00	\$1,824.00
40300 Miscellaneous Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>		<b>\$31,529.20</b>	<b>\$29,403.00</b>	<b>\$19,811.30</b>	<b>\$29,447.31</b>	<b>\$28,325.00</b>	<b>\$29,094.00</b>	<b>\$29,888.00</b>	<b>\$30,707.00</b>	<b>\$31,552.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available		\$539,913.84	\$513,027.00	\$513,026.71	\$513,026.71	\$375,804.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$539,913.84</b>	<b>\$513,027.00</b>	<b>\$513,026.71</b>	<b>\$513,026.71</b>	<b>\$375,804.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$324,231.30	\$324,231.00	\$324,231.30	\$324,231.30	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00	\$324,231.00
43000 Transfers from Other Service	CC1000 General Government Service	\$5,758.40	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$329,989.70</b>	<b>\$324,231.00</b>	<b>\$324,231.30</b>	<b>\$324,231.30</b>	<b>\$324,231.00</b>	<b>\$324,231.00</b>	<b>\$324,231.00</b>	<b>\$324,231.00</b>	<b>\$324,231.00</b>
<b>Total Revenues</b>		<b>\$1,210,346.74</b>	<b>\$1,197,348.00</b>	<b>\$1,187,756.31</b>	<b>\$1,197,392.32</b>	<b>\$1,083,043.00</b>	<b>\$937,847.00</b>	<b>\$964,512.00</b>	<b>\$991,980.00</b>	<b>\$1,020,270.00</b>
<b>Expenses</b>										
50110 Salaries		\$392,391.98	\$519,717.00	\$354,183.63	\$455,244.69	\$572,289.00	\$589,458.00	\$607,142.00	\$625,356.00	\$644,117.00
50130 Benefits		\$86,510.66	\$120,248.00	\$80,416.94	\$98,605.60	\$130,155.00	\$134,060.00	\$138,082.00	\$142,224.00	\$146,491.00
50131 Employer Health Tax		\$7,203.27	\$10,452.00	\$7,089.62	\$9,053.66	\$11,381.00	\$11,722.00	\$12,074.00	\$12,436.00	\$12,809.00
50140 Overtime		\$0.00	\$1,000.00	\$0.00	\$325.08	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50160 Training		\$8,247.01	\$11,000.00	\$5,298.27	\$6,246.27	\$11,000.00	\$11,330.00	\$11,670.00	\$12,020.00	\$12,381.00
50170 Dues/Subscriptions/Memberships		\$2,243.86	\$3,800.00	\$2,196.69	\$2,780.69	\$3,800.00	\$3,914.00	\$4,031.00	\$4,152.00	\$4,277.00
50180 Travel		\$585.64	\$9,000.00	\$1,373.96	\$2,693.45	\$7,000.00	\$7,210.00	\$7,426.00	\$7,649.00	\$7,878.00
50190 Advertising		\$11,187.10	\$18,000.00	\$9,928.74	\$13,763.70	\$17,000.00	\$17,510.00	\$18,035.00	\$18,576.00	\$19,133.00
50195 Meeting Costs		\$0.00	\$4,500.00	\$300.00	\$300.00	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50210 Communications		\$1,168.23	\$5,000.00	\$1,838.22	\$2,921.83	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50220 Courier		\$30.00	\$150.00	\$41.93	\$41.93	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50230 Mapping & Land Data		\$5,521.20	\$9,000.00	\$5,018.30	\$5,018.30	\$7,000.00	\$7,210.00	\$7,426.00	\$7,649.00	\$7,878.00
50240 Office Supplies		\$0.00	\$2,000.00	\$0.00	\$98.29	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50270 Miscellaneous Office Expense		\$91.82	\$1,250.00	\$0.00	\$142.40	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50275 Staff Incentives		\$288.39	\$1,200.00	\$613.98	\$713.98	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50276 Staff Retention		\$4,333.34	\$5,600.00	\$2,808.04	\$4,205.94	\$6,500.00	\$6,500.00	\$6,500.00	\$6,500.00	\$6,500.00
50300 Publications/Resources		\$2,408.88	\$2,000.00	\$2,274.88	\$2,274.88	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50410 Software		\$0.00	\$0.00	\$757.46	\$1,327.57	\$1,400.00	\$1,442.00	\$1,485.00	\$1,530.00	\$1,576.00
50500 Overhead from General Government		\$66,696.00	\$68,857.00	\$68,857.00	\$68,857.00	\$68,066.00	\$60,797.00	\$62,523.00	\$64,301.00	\$66,132.00
50520 Consulting - Legal		\$8,244.67	\$33,500.00	\$12,357.73	\$17,596.45	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
50530 Consulting - Legal/Bylaw Enforcement		\$3,023.78	\$5,000.00	\$3,904.91	\$7,346.10	\$9,000.00	\$9,000.00	\$9,000.00	\$9,000.00	\$9,000.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>				<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 1200 - Land Planning &amp; Zoning</b>												
50570	Consulting - Other			\$4,982.76	\$13,250.00	\$4,605.71	\$4,605.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50575	Bylaw Enforcement Expenses			\$0.00	\$65,000.00	\$0.00	\$0.00	\$45,000.00	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00
50730	Recoverable Costs - Land Use	P1	Taicheng Lands/Tiger Bay	\$37,100.00	\$81,472.00	\$29,212.57	\$42,819.45	\$25,851.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP151	Britannia Oceanfront	\$17,430.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50730	Recoverable Costs - Land Use	SP199	Fine Peace at Furry Creek	\$9,524.73	\$19,840.00	\$23,037.25	\$25,930.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP110	Planning LUC work	\$8,304.97	\$10,000.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP135	ALC Ag. Land Zoning Amend	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP220	Natural Hazard Policy Creati	\$0.00	\$70,000.00	\$0.00	\$0.00	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP260	Area A OCP	\$0.00	\$15,000.00	\$1,265.32	\$1,521.40	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP33	Pemberton Valley Agr. Area	\$0.00	\$15,000.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1200	Land Planning & Zoning	\$13,754.74	\$16,000.00	\$11,312.81	\$15,133.64	\$17,000.00	\$17,510.00	\$18,035.00	\$18,576.00	\$19,133.00
53200	Time Allocation from Other Services	P1	Taicheng Lands/Tiger Bay	\$0.00	\$10,000.00	\$234.42	\$2,801.17	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP151	Britannia Oceanfront	\$0.00	\$10,000.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP199	Fine Peace at Furry Creek	\$0.00	\$10,000.00	\$0.00	\$520.19	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$691,273.71</b>	<b>\$1,168,836.00</b>	<b>\$628,928.38</b>	<b>\$792,890.00</b>	<b>\$1,076,292.00</b>	<b>\$930,899.00</b>	<b>\$957,362.00</b>	<b>\$984,621.00</b>	<b>\$1,012,696.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$16.32	\$16.00	\$96.83	\$202.42	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$21,955.00	\$21,955.00	\$21,955.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1000	General Government Service	\$6,030.00	\$6,541.00	\$6,541.00	\$6,541.00	\$6,551.00	\$6,748.00	\$6,950.00	\$7,159.00	\$7,374.00
<b>Transfer Expenses</b>				<b>\$6,046.32</b>	<b>\$28,512.00</b>	<b>\$28,592.83</b>	<b>\$28,698.42</b>	<b>\$6,751.00</b>	<b>\$6,948.00</b>	<b>\$7,150.00</b>	<b>\$7,359.00</b>	<b>\$7,574.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$697,320.03</b>	<b>\$1,197,348.00</b>	<b>\$657,521.21</b>	<b>\$821,588.42</b>	<b>\$1,083,043.00</b>	<b>\$937,847.00</b>	<b>\$964,512.00</b>	<b>\$991,980.00</b>	<b>\$1,020,270.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$513,026.71</b>	<b>\$0.00</b>	<b>\$530,235.10</b>	<b>\$375,803.90</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30118	Reserve - Traffic Calming Measures (IRCD)			\$10,556.68		\$10,653.51	\$10,653.51	\$10,853.51	\$11,053.51	\$11,253.51	\$11,453.51	\$11,653.51
30999	Operational Surplus reserve			\$167,997.00		\$190,533.00	\$190,533.00	\$190,533.00	\$190,533.00	\$190,533.00	\$190,533.00	\$190,533.00
<b>Reserves</b>				<b>\$178,553.68</b>		<b>\$201,186.51</b>	<b>\$201,186.51</b>	<b>\$201,386.51</b>	<b>\$201,586.51</b>	<b>\$201,786.51</b>	<b>\$201,986.51</b>	<b>\$202,186.51</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Regional Growth Strategy 1201**

40000 1201 Requisition	5,844	3,227	6,030	6,202	6,380	6,562
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,638,903,909	1,742	979	1,829	1,881	1,935	1,990
RESORT MUNICIPALITY OF WHISTLER	3,110,383,036	3,386	1,857	3,471	3,570	3,672	3,777
DISTRICT OF LILLOOET	62,158,676	71	37	69	71	73	75
VILLAGE OF PEMBERTON	208,325,310	200	124	232	239	246	253
ELECTORAL AREA B	19,937,100	23	12	22	23	24	24
ELECTORAL AREA C	183,940,682	211	110	205	211	217	223
ELECTORAL AREA D	179,997,215	211	107	201	207	213	219

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>5,403,645,928</b>	<b>5,844</b>	<b>3,227</b>	<b>6,030</b>	<b>6,202</b>	<b>6,380</b>	<b>6,562</b>
Tax Rate/Dollar Limitation	No Limitation							
Tax Rate	Est. Residential Tax rate /1,000	<b>0.00013</b>	<b>0.00006</b>	<b>0.00011</b>	<b>0.00011</b>	<b>0.00012</b>	<b>0.00012</b>	

Jurisdiction	729 748
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service is to provide for a strategy for land use decision making at the regional level that will contribute to improved livability in communities and the region as a whole; to ensure the quality of life for the region's residents is improved as a result of growth and development; and to establish a strategic framework that will be used to enable sustainable growth.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1201 - Regional Growth Strategy</b>								
<b>Revenues</b>								
40000	Requisition	\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00	\$3,227.00	-45%	
<b>Requisitions</b>		<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$3,227.00</b>	<b>-45%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$88.86	\$88.00	\$525.34	\$1,094.27	\$1,000.00	-9%	interest on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$88.86</b>	<b>\$88.00</b>	<b>\$525.34</b>	<b>\$1,094.27</b>	<b>\$1,000.00</b>	<b>-9%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$18,306.39	\$9,728.00	\$9,727.81	\$9,727.81	\$13,723.00	41%	
<b>Surplus Deficit Prior Year</b>		<b>\$18,306.39</b>	<b>\$9,728.00</b>	<b>\$9,727.81</b>	<b>\$9,727.81</b>	<b>\$13,723.00</b>	<b>41%</b>	
43000	Transfers from Other Service	\$750.93	\$0.00	\$0.00	\$0.00	\$0.00		COVID-19 Restart Grant
								First Nations consultation from Squamish Nation funds; carried forward
44000	Transfer from Reserve	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
<b>Transfer Revenue</b>		<b>\$750.93</b>	<b>\$2,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,000.00</b>		
<b>Total Revenues</b>		<b>\$24,990.18</b>	<b>\$17,660.00</b>	<b>\$16,097.15</b>	<b>\$16,666.08</b>	<b>\$19,950.00</b>	<b>20%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$300.00	\$0.00	\$300.00	\$300.00	0%	
50195	Meeting Costs	\$0.00	\$4,000.00	\$220.22	\$220.22	\$4,000.00	1716%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,500.00		For RGS amendments
50580	Contracted Services	\$9,975.00	\$9,000.00	\$0.00	\$0.00	\$10,000.00		For RGS Monitoring
53200	Time Allocation from Other Services	\$1,108.20	\$1,500.00	\$0.00	\$1,230.45	\$2,667.00	117%	For Planning chargeback for RGS work
<b>Operating Expenses</b>		<b>\$11,333.20</b>	<b>\$17,050.00</b>	<b>\$470.22</b>	<b>\$2,000.67</b>	<b>\$19,717.00</b>	<b>886%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$29.17	\$29.00	\$173.09	\$361.85	\$233.00	-36%	Interest earned transferred to Squamish Nation Funds
53000	Transfer to Reserve	\$3,900.00	\$581.00	\$581.00	\$581.00	\$0.00	-100%	Transfer to operating reserve
<b>Transfer Expenses</b>		<b>\$3,929.17</b>	<b>\$610.00</b>	<b>\$754.09</b>	<b>\$942.85</b>	<b>\$233.00</b>	<b>-75%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$15,262.37</b>	<b>\$17,660.00</b>	<b>\$1,224.31</b>	<b>\$2,943.52</b>	<b>\$19,950.00</b>	<b>578%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$9,727.81</b>	<b>\$0.00</b>	<b>\$14,872.84</b>	<b>\$13,722.56</b>	<b>\$0.00</b>		
30113	Reserve - Squamish Nation funds	\$18,871.29		\$19,044.38	\$19,044.38	\$17,277.38		
30999	Operational Surplus reserve	\$38,584.00		\$38,584.00	\$39,165.00	\$39,165.00		
<b>Reserves</b>		<b>\$57,455.29</b>		<b>\$57,628.38</b>	<b>\$58,209.38</b>	<b>\$56,442.38</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1201 - Regional Growth Strategy</b>											
<b>Revenues</b>											
40000	Requisition		\$5,844.00	\$5,844.00	\$5,844.00	\$5,844.00	\$3,227.00	\$6,030.00	\$6,202.00	\$6,380.00	\$6,562.00
<b>Requisitions</b>			<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$5,844.00</b>	<b>\$3,227.00</b>	<b>\$6,030.00</b>	<b>\$6,202.00</b>	<b>\$6,380.00</b>	<b>\$6,562.00</b>
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments		\$88.86	\$88.00	\$525.34	\$1,094.27	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
<b>Fees &amp; Other Revenues</b>			<b>\$88.86</b>	<b>\$88.00</b>	<b>\$525.34</b>	<b>\$1,094.27</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available		\$18,306.39	\$9,728.00	\$9,727.81	\$9,727.81	\$13,723.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>			<b>\$18,306.39</b>	<b>\$9,728.00</b>	<b>\$9,727.81</b>	<b>\$9,727.81</b>	<b>\$13,723.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000 General Government Service	\$750.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
<b>Transfer Revenue</b>			<b>\$750.93</b>	<b>\$2,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,000.00</b>	<b>\$6,000.00</b>	<b>\$6,000.00</b>	<b>\$6,000.00</b>	<b>\$6,000.00</b>
<b>Total Revenues</b>			<b>\$24,990.18</b>	<b>\$17,660.00</b>	<b>\$16,097.15</b>	<b>\$16,666.08</b>	<b>\$19,950.00</b>	<b>\$13,030.00</b>	<b>\$13,202.00</b>	<b>\$13,380.00</b>	<b>\$13,562.00</b>
<b>Expenses</b>											
50180	Travel		\$0.00	\$300.00	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00
50195	Meeting Costs		\$0.00	\$4,000.00	\$220.22	\$220.22	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
50580	Contracted Services		\$9,975.00	\$9,000.00	\$0.00	\$0.00	\$10,000.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00
53200	Time Allocation from Other Services	CC1201 Regional Growth Strategy - C	\$1,108.20	\$1,500.00	\$0.00	\$1,230.45	\$2,667.00	\$2,747.00	\$2,829.00	\$2,914.00	\$3,001.00
<b>Operating Expenses</b>			<b>\$11,333.20</b>	<b>\$17,050.00</b>	<b>\$470.22</b>	<b>\$2,000.67</b>	<b>\$19,717.00</b>	<b>\$12,797.00</b>	<b>\$12,969.00</b>	<b>\$13,147.00</b>	<b>\$13,329.00</b>
<b>Capital Expenditures</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve		\$29.17	\$29.00	\$173.09	\$361.85	\$233.00	\$233.00	\$233.00	\$233.00	\$233.00
53000	Transfer to Reserve	SP94 Surplus Reserve	\$3,900.00	\$581.00	\$581.00	\$581.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>			<b>\$3,929.17</b>	<b>\$610.00</b>	<b>\$754.09</b>	<b>\$942.85</b>	<b>\$233.00</b>	<b>\$233.00</b>	<b>\$233.00</b>	<b>\$233.00</b>	<b>\$233.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>			<b>\$15,262.37</b>	<b>\$17,660.00</b>	<b>\$1,224.31</b>	<b>\$2,943.52</b>	<b>\$19,950.00</b>	<b>\$13,030.00</b>	<b>\$13,202.00</b>	<b>\$13,380.00</b>	<b>\$13,562.00</b>
<b>Surplus/ (Deficit)</b>			<b>\$9,727.81</b>	<b>\$0.00</b>	<b>\$14,872.84</b>	<b>\$13,722.56</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30113	Reserve - Squamish Nation funds		\$18,871.29		\$19,044.38	\$19,044.38	\$17,277.38	\$15,510.38	\$13,743.38	\$11,976.38	\$10,209.38
30999	Operational Surplus reserve		\$38,584.00		\$38,584.00	\$39,165.00	\$39,165.00	\$35,165.00	\$31,165.00	\$27,165.00	\$23,165.00
<b>Reserves</b>			<b>\$57,455.29</b>		<b>\$57,628.38</b>	<b>\$58,209.38</b>	<b>\$56,442.38</b>	<b>\$50,675.38</b>	<b>\$44,908.38</b>	<b>\$39,141.38</b>	<b>\$33,374.38</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Civic Addressing 1202**

40000 1202 Requisition	-	-	-	-	-	-
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	-	-	-	-	-
ELECTORAL AREA B	19,937,100	-	-	-	-	-
ELECTORAL AREA C	183,940,682	-	-	-	-	-
ELECTORAL AREA D	179,997,215	-	-	-	-	-

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>419,796,559</b>	-	-	-	-
<b>Tax Rate/Dollar Limitation</b>	No Limitation					
<b>Tax Rate</b>	Est. Residential Tax rate /1,000	-	-	-	-	-

Jurisdiction	Bylaw1123
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for civic addressing which regulates the numbering of buildings within the boundaries of Electoral Areas A, B, C and D.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1202 - Civic Addressing</b>								
<b>Revenues</b>								
40000 Requisition		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments		\$23.34	\$20.00	\$137.71	\$286.33	\$143.00	-50%	Interest on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$23.34</b>	<b>\$20.00</b>	<b>\$137.71</b>	<b>\$286.33</b>	<b>\$143.00</b>	<b>-50%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available		\$9,169.58	\$9,181.00	\$9,181.25	\$9,181.25	\$9,218.00	0%	
<b>Surplus Deficit Prior Year</b>		<b>\$9,169.58</b>	<b>\$9,181.00</b>	<b>\$9,181.25</b>	<b>\$9,181.25</b>	<b>\$9,218.00</b>	<b>0%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$238.33	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Covid restart for interest income loss
44000 Transfer from Reserve		\$0.00	\$15,084.00	\$0.00	\$0.00	\$15,084.00		For civic addressing projects
<b>Transfer Revenue</b>		<b>\$238.33</b>	<b>\$15,084.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,084.00</b>		
<b>Total Revenues</b>		<b>\$9,431.25</b>	<b>\$24,285.00</b>	<b>\$9,318.96</b>	<b>\$9,467.58</b>	<b>\$24,445.00</b>	<b>158%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00		Mapping / Civic Addressing projects
53200 Time Allocation from Other Services	CC1202 Civic Addressing	\$0.00	\$4,035.00	\$0.00	\$0.00	\$4,195.00		Staff time on civic addressing work
<b>Operating Expenses</b>		<b>\$250.00</b>	<b>\$24,285.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$24,445.00</b>	<b>9678%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$250.00</b>	<b>\$24,285.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$24,445.00</b>	<b>9678%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$9,181.25</b>	<b>\$0.00</b>	<b>\$9,068.96</b>	<b>\$9,217.58</b>	<b>\$0.00</b>		
30003 Reserve - Civic Addressing		\$15,084.00		\$15,084.00	\$15,084.00	\$0.00		
<b>Reserves</b>		<b>\$15,084.00</b>		<b>\$15,084.00</b>	<b>\$15,084.00</b>	<b>\$0.00</b>		



<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 1202 - Civic Addressing</b>									
<b>Revenues</b>									
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$23.34	\$20.00	\$137.71	\$286.33	\$143.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>	<b>\$23.34</b>	<b>\$20.00</b>	<b>\$137.71</b>	<b>\$286.33</b>	<b>\$143.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$9,169.58	\$9,181.00	\$9,181.25	\$9,181.25	\$9,218.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$9,169.58</b>	<b>\$9,181.00</b>	<b>\$9,181.25</b>	<b>\$9,181.25</b>	<b>\$9,218.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	\$238.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$15,084.00	\$0.00	\$0.00	\$15,084.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$238.33</b>	<b>\$15,084.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$15,084.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$9,431.25</b>	<b>\$24,285.00</b>	<b>\$9,318.96</b>	<b>\$9,467.58</b>	<b>\$24,445.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services	\$0.00	\$20,000.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$0.00	\$4,035.00	\$0.00	\$0.00	\$4,195.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$250.00</b>	<b>\$24,285.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$24,445.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$250.00</b>	<b>\$24,285.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$24,445.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$9,181.25</b>	<b>\$0.00</b>	<b>\$9,068.96</b>	<b>\$9,217.58</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30003 Reserve - Civic Addressing	\$15,084.00		\$15,084.00	\$15,084.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserves</b>	<b>\$15,084.00</b>		<b>\$15,084.00</b>	<b>\$15,084.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Solid Waste Management Plan**

**1300**

40000 1300 Requisition	103,334	164,761	234,179	196,228	203,490	204,469
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,638,903,909	30,599	49,641	70,557	59,122	61,310	61,605
RESORT MUNICIPALITY OF WHISTLER	3,110,383,036	59,460	94,212	133,905	112,205	116,357	116,917
DISTRICT OF LILLOOET	62,158,676	1,244	1,883	2,676	2,242	2,325	2,336
VILLAGE OF PEMBERTON	208,325,310	3,512	6,310	8,969	7,515	7,793	7,831
ELECTORAL AREA A	35,921,562	704	1,088	1,546	1,296	1,344	1,350
ELECTORAL AREA B	19,937,100	409	604	858	719	746	749
ELECTORAL AREA C	183,940,682	3,699	5,571	7,919	6,636	6,881	6,914
ELECTORAL AREA D	179,997,215	3,707	5,452	7,749	6,493	6,734	6,766

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>5,439,567,490</b>	<b>103,334</b>	<b>164,761</b>	<b>234,179</b>	<b>196,228</b>	<b>203,490</b>	<b>204,469</b>
<b>Tax Rate/Dollar Limitation</b>	\$ 195,000							
<b>Tax Rate</b>	<b>0.0344</b> \$ 1,599,808	Est. Residential Tax rate /1,000	0.002221	0.00303	0.00431	0.00361	0.00374	0.00376

<b>Jurisdiction</b>	Bylaw 695
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

### Service Mandate

This service provides the regulation, storage and management of municipal solid waste and recyclable material, including the regulation of facilities in relation to these matters, and implement the Solid Waste Management Plan on behalf of Electoral Area A, B, C and D, the Resort Municipality of Whistler, the District of Squamish, the District of Lillooet and the Village of Pemberton.

### Items of Significance

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget						Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1300 - Regional Solid Waste Management</b>												
<b>Revenues</b>												
40000	Requisition					\$0.00	\$103,334.00	\$103,334.00	\$103,334.00	\$164,761.00	59%	
<b>Requisitions</b>						<b>\$0.00</b>	<b>\$103,334.00</b>	<b>\$103,334.00</b>	<b>\$103,334.00</b>	<b>\$164,761.00</b>	<b>59%</b>	
<b>Parcel Tax</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments					\$251.52	\$248.00	\$1,462.01	\$3,039.88	\$3,040.00	0%	interest earned on reserve balance
40230	Dumping/Tipping Fees					\$129,213.00	\$127,000.00	\$125,906.09	\$125,906.09	\$127,000.00	1%	
40300	Miscellaneous Revenue	SP206	Sea to Sky Soils infrastructure			\$2,596.82	\$0.00	\$0.00	\$0.00	\$0.00		Project admin fees recovered from Sea to Sky Soils
<b>Fees &amp; Other Revenues</b>						<b>\$132,061.34</b>	<b>\$127,248.00</b>	<b>\$127,368.10</b>	<b>\$128,945.97</b>	<b>\$130,040.00</b>	<b>1%</b>	
40960	Conditional Grants - Provincial	SP206	Sea to Sky Soils infrastructure			\$446,908.00	\$0.00	\$0.00	\$0.00	\$0.00		Prov BC OIP Grant -Sea to Sky Soils expansion project
<b>Grants</b>						<b>\$446,908.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>						<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available					\$148,947.84	\$61,877.00	\$61,877.31	\$61,877.31	\$25,846.00	-58%	
<b>Surplus Deficit Prior Year</b>						<b>\$148,947.84</b>	<b>\$61,877.00</b>	<b>\$61,877.31</b>	<b>\$61,877.31</b>	<b>\$25,846.00</b>	<b>-58%</b>	
43000	Transfers from Other Service	CC1000	General Government Service			\$2,376.63	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Covid restart for interest income loss
44000	Transfer from Reserve					\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Feasibility reserve to Lillooet Landfill for Compost Feasibility; BR Nov 2020
44000	Transfer from Reserve					\$0.00	\$64,886.00	\$0.00	\$0.00	\$70,000.00		Transfer from Operational Surplus reserve
<b>Transfer Revenue</b>						<b>\$12,801.63</b>	<b>\$64,886.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$70,000.00</b>		
<b>Total Revenues</b>						<b>\$740,718.81</b>	<b>\$357,345.00</b>	<b>\$292,579.41</b>	<b>\$294,157.28</b>	<b>\$390,647.00</b>	<b>33%</b>	
<b>Expenses</b>												
50160	Training					\$165.00	\$2,500.00	\$640.00	\$640.00	\$2,500.00	291%	SWANA conference
50170	Dues/Subscriptions/Memberships					\$1,961.65	\$2,000.00	\$1,858.23	\$3,308.23	\$3,600.00	9%	BCPSC, SWANA, CWMA
50170	Dues/Subscriptions/Memberships	U19	Recycling			\$1,280.00	\$1,350.00	\$1,450.00	\$1,450.00	\$1,552.00	7%	Recycling council of BC - recycling hotline
50180	Travel					\$0.00	\$1,200.00	\$514.42	\$1,132.12	\$2,000.00	77%	
50190	Advertising					\$0.00	\$500.00	\$0.00	\$383.35	\$500.00		
50210	Communications					\$0.00	\$570.00	\$0.00	\$0.00	\$570.00		
50410	Software					\$0.00	\$2,500.00	\$90.79	\$90.79	\$0.00	-100%	Was system for tracking solid waste by category
50505	Admin Fee from General Government					\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal					\$0.00	\$800.00	\$0.00	\$0.00	\$800.00		
50580	Contracted Services					\$15,500.00	\$15,500.00	\$7,500.00	\$15,000.00	\$17,000.00	13%	Zero Waste Educator contract
50580	Contracted Services					\$0.00	\$20,000.00	\$0.00	\$5,000.00	\$20,600.00		Zero Waste Ambassador for parks, events
50650	Operating Supplies - Other					\$127.60	\$175.00	\$0.00	\$0.00	\$175.00		
50900	Special Projects					\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Solid Waste Emergency Management Plan
50900	Special Projects		Area A diversion options			\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Budget for Area A diversion options for organics; BR Feb 2021 - moved to 2024
50900	Special Projects		Solid Waste Regional Master			\$0.00	\$0.00	\$0.00	\$0.00	\$27,500.00		SWRMP review/update
50900	Special Projects		Multi-Family Strategy and ac			\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Multi-Family Strategy and action plan
50900	Special Projects					\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Diversion Campaign; includes Love Food Hate Waste
50900	Special Projects	SP108	Diversion Campaign			\$3,381.02	\$25,000.00	\$3,457.72	\$8,760.78	\$18,000.00	105%	Campaign
50900	Special Projects	SP136	Zero waste initiatives			\$480.00	\$2,000.00	\$0.00	\$0.00	\$0.00		Work planned in 2024
50900	Special Projects	SP137	Illegal dumping			\$0.00	\$25,000.00	\$23,257.69	\$23,257.69	\$5,000.00	-79%	2023 for cleanup and signage

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023 Detailed Budget</b>				<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>% Change over 2022 Forecast</b>	<b>Notes</b>
<b>Exhibit 1300 - Regional Solid Waste Management</b>										
50900	Special Projects	SP175	Wildlife Attractants Educatio	\$15,000.00	\$20,000.00	\$17,295.79	\$17,295.79	\$20,600.00	19%	
50900	Special Projects	SP206	Sea to Sky Soils infrastru	\$447,751.70	\$0.00	\$0.00	\$0.00	\$0.00		Sea to Sky Soils infrastructure costs -grant in 40960
50900	Special Projects	SP89	Solid Waste & Resource Rec	\$0.00	\$3,000.00	\$730.45	\$843.87	\$0.00	-100%	See also 53200 - time allocation
53200	Time Allocation from Other Services	CC1300	Regional Solid Waste Manag	\$180,361.95	\$175,000.00	\$131,592.44	\$188,704.43	\$200,000.00	6%	
53200	Time Allocation from Other Services	SP206	Sea to Sky Soils infrastru	\$1,458.80	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP89	Solid Waste & Resource Rec	\$698.78	\$0.00	\$2,194.51	\$2,194.51	\$0.00	-100%	
<b>Operating Expenses</b>				<b>\$668,416.50</b>	<b>\$357,345.00</b>	<b>\$190,832.04</b>	<b>\$268,311.56</b>	<b>\$390,647.00</b>	<b>46%</b>	
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1902	Lillooet Area Refuse Ground	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00		Feasibility reserve to Lillooet Landfill; BR Nov 2020
<b>Transfer Expenses</b>				<b>\$10,425.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$678,841.50</b>	<b>\$357,345.00</b>	<b>\$190,832.04</b>	<b>\$268,311.56</b>	<b>\$390,647.00</b>	<b>46%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$61,877.31</b>	<b>\$0.00</b>	<b>\$101,747.37</b>	<b>\$25,845.72</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00		
30060	Reserve - Feasibility Studies			\$13,387.01		\$13,387.01	\$13,387.01	\$13,387.01		
30999	Operational Surplus reserve			\$133,804.00		\$133,804.00	\$133,804.00	\$63,804.00		
<b>Reserves</b>				<b>\$160,141.01</b>		<b>\$160,141.01</b>	<b>\$160,141.01</b>	<b>\$90,141.01</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1300 - Regional Solid Waste Management</b>												
<b>Revenues</b>												
40000	Requisition			\$0.00	\$103,334.00	\$103,334.00	\$103,334.00	\$164,761.00	\$234,179.00	\$196,228.00	\$203,490.00	\$204,469.00
<b>Requisitions</b>				<b>\$0.00</b>	<b>\$103,334.00</b>	<b>\$103,334.00</b>	<b>\$103,334.00</b>	<b>\$164,761.00</b>	<b>\$234,179.00</b>	<b>\$196,228.00</b>	<b>\$203,490.00</b>	<b>\$204,469.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$251.52	\$248.00	\$1,462.01	\$3,039.88	\$3,040.00	\$3,040.00	\$3,040.00	\$3,040.00	\$3,040.00
40230	Dumping/Tipping Fees			\$129,213.00	\$127,000.00	\$125,906.09	\$125,906.09	\$127,000.00	\$127,000.00	\$127,000.00	\$127,000.00	\$127,000.00
40300	Miscellaneous Revenue	SP206	Sea to Sky Soils infrastructure	\$2,596.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>				<b>\$132,061.34</b>	<b>\$127,248.00</b>	<b>\$127,368.10</b>	<b>\$128,945.97</b>	<b>\$130,040.00</b>	<b>\$130,040.00</b>	<b>\$130,040.00</b>	<b>\$130,040.00</b>	<b>\$130,040.00</b>
40960	Conditional Grants - Provincial	SP206	Sea to Sky Soils infrastructure	\$446,908.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$446,908.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available			\$148,947.84	\$61,877.00	\$61,877.31	\$61,877.31	\$25,846.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$148,947.84</b>	<b>\$61,877.00</b>	<b>\$61,877.31</b>	<b>\$61,877.31</b>	<b>\$25,846.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Service	\$2,376.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$64,886.00	\$0.00	\$0.00	\$70,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$12,801.63</b>	<b>\$64,886.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$70,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$740,718.81</b>	<b>\$357,345.00</b>	<b>\$292,579.41</b>	<b>\$294,157.28</b>	<b>\$390,647.00</b>	<b>\$364,219.00</b>	<b>\$326,268.00</b>	<b>\$333,530.00</b>	<b>\$334,509.00</b>
<b>Expenses</b>												
50160	Training			\$165.00	\$2,500.00	\$640.00	\$640.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50170	Dues/Subscriptions/Memberships			\$1,961.65	\$2,000.00	\$1,858.23	\$3,308.23	\$3,600.00	\$3,708.00	\$3,819.00	\$3,934.00	\$4,052.00
50170	Dues/Subscriptions/Memberships	U19	Recycling	\$1,280.00	\$1,350.00	\$1,450.00	\$1,450.00	\$1,552.00	\$1,599.00	\$1,647.00	\$1,696.00	\$1,747.00
50180	Travel			\$0.00	\$1,200.00	\$514.42	\$1,132.12	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50190	Advertising			\$0.00	\$500.00	\$0.00	\$383.35	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50210	Communications			\$0.00	\$570.00	\$0.00	\$0.00	\$570.00	\$587.00	\$605.00	\$623.00	\$642.00
50410	Software			\$0.00	\$2,500.00	\$90.79	\$90.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$0.00	\$800.00	\$0.00	\$0.00	\$800.00	\$824.00	\$849.00	\$874.00	\$900.00
50580	Contracted Services			\$15,500.00	\$15,500.00	\$7,500.00	\$15,000.00	\$17,000.00	\$17,000.00	\$17,000.00	\$20,000.00	\$20,000.00
50580	Contracted Services			\$0.00	\$20,000.00	\$0.00	\$5,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00	\$23,186.00
50650	Operating Supplies - Other			\$127.60	\$175.00	\$0.00	\$0.00	\$175.00	\$180.00	\$185.00	\$191.00	\$197.00
50900	Special Projects			\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		Area A diversion options	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		Solid Waste Regional Master	\$0.00	\$0.00	\$0.00	\$0.00	\$27,500.00	\$50,000.00	\$40,000.00	\$35,000.00	\$3,500.00
50900	Special Projects		Multi-Family Strategy and ad	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP108	Diversion Campaign	\$3,381.02	\$25,000.00	\$3,457.72	\$8,760.78	\$18,000.00	\$22,000.00	\$22,000.00	\$23,000.00	\$23,000.00
50900	Special Projects	SP136	Zero waste initiatives	\$480.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$6,000.00	\$6,000.00
50900	Special Projects	SP137	Illegal dumping	\$0.00	\$25,000.00	\$23,257.69	\$23,257.69	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP175	Wildlife Attractants Educatio	\$15,000.00	\$20,000.00	\$17,295.79	\$17,295.79	\$20,600.00	\$20,000.00	\$0.00	\$0.00	\$25,000.00
50900	Special Projects	SP206	Sea to Sky Soils infrastructure	\$447,751.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP89	Solid Waste & Resource Rec	\$0.00	\$3,000.00	\$730.45	\$843.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>				<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 1300 - Regional Solid Waste Management</b>												
53200	Time Allocation from Other Services	CC1300	Regional Solid Waste Manag	\$180,361.95	\$175,000.00	\$131,592.44	\$188,704.43	\$200,000.00	\$201,703.00	\$207,754.00	\$213,987.00	\$220,407.00
53200	Time Allocation from Other Services	SP206	Sea to Sky Soils infrastruc	\$1,458.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP89	Solid Waste & Resource Rec	\$698.78	\$0.00	\$2,194.51	\$2,194.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$668,416.50</b>	<b>\$357,345.00</b>	<b>\$190,832.04</b>	<b>\$268,311.56</b>	<b>\$390,647.00</b>	<b>\$364,219.00</b>	<b>\$326,268.00</b>	<b>\$333,530.00</b>	<b>\$334,509.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1902	Lillooet Area Refuse Ground	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$10,425.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$678,841.50</b>	<b>\$357,345.00</b>	<b>\$190,832.04</b>	<b>\$268,311.56</b>	<b>\$390,647.00</b>	<b>\$364,219.00</b>	<b>\$326,268.00</b>	<b>\$333,530.00</b>	<b>\$334,509.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$61,877.31</b>	<b>\$0.00</b>	<b>\$101,747.37</b>	<b>\$25,845.72</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$12,950.00		\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00	\$12,950.00
30060	Reserve - Feasibility Studies			\$13,387.01		\$13,387.01	\$13,387.01	\$13,387.01	\$13,387.01	\$13,387.01	\$13,387.01	\$13,387.01
30999	Operational Surplus reserve			\$133,804.00		\$133,804.00	\$133,804.00	\$63,804.00	\$63,804.00	\$63,804.00	\$63,804.00	\$63,804.00
<b>Reserves</b>				<b>\$160,141.01</b>		<b>\$160,141.01</b>	<b>\$160,141.01</b>	<b>\$90,141.01</b>	<b>\$90,141.01</b>	<b>\$90,141.01</b>	<b>\$90,141.01</b>	<b>\$90,141.01</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Utilities & Environmental Services Dept.                      1300A**

40000 1300A	Requisition	-	-	-	-	-	-
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**Service Mandate**

The Utilities & Environmental Services department is responsible for the ongoing services of the street lighting services, refuse services, dyking & drainage sites, Regional solid waste management service, water and sewer services, the Gold Bridge community complex, the upper Cheakamus road maintenance, the SLRD office maintenance and the parks and trails services.

**Items of Significance**

- All of the costs to run this department, including training, travel and administration, are allocated out to the individual services worked based on time spent.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1300A - Utilities &amp; Environmental Services Dept</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40240 Time Allocation To Other Services		\$655,308.00	\$871,526.00	\$588,983.44	\$850,569.01	\$1,000,647.00	18%	Time allocation revenue from services worked
<b>Fees &amp; Other Revenues</b>		<b>\$655,308.00</b>	<b>\$871,526.00</b>	<b>\$588,983.44</b>	<b>\$850,569.01</b>	<b>\$1,000,647.00</b>	<b>18%</b>	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$4,104.69	\$3,821.00	\$3,821.12	\$3,821.12	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>		<b>\$4,104.69</b>	<b>\$3,821.00</b>	<b>\$3,821.12</b>	<b>\$3,821.12</b>	<b>\$0.00</b>	<b>-100%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$6,295.81	\$0.00	\$0.00	\$0.00	\$0.00		COVID-19 Restart Grant
<b>Transfer Revenue</b>		<b>\$6,295.81</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$665,708.50</b>	<b>\$875,347.00</b>	<b>\$592,804.56</b>	<b>\$854,390.13</b>	<b>\$1,000,647.00</b>	<b>17%</b>	
<b>Expenses</b>								
50110 Salaries		\$480,857.23	\$610,280.00	\$461,419.38	\$616,181.58	\$705,255.00	14%	Includes CPI increase of 6.6% & new Technologist
50130 Benefits		\$109,950.26	\$147,547.00	\$107,657.21	\$134,427.25	\$166,553.00	24%	Includes estimated 5% increase + relocation est.
50131 Employer Health Tax		\$8,773.20	\$12,941.00	\$9,159.41	\$11,945.47	\$13,672.00	14%	
50140 Overtime		\$67.31	\$0.00	\$29.68	\$1,342.50	\$500.00	-63%	2022 includes Elections expense recovered via 40240
50160 Training		\$2,371.38	\$6,500.00	\$5,259.74	\$7,298.74	\$12,000.00	64%	
50170 Dues/Subscriptions/Memberships		\$357.36	\$2,500.00	\$391.68	\$391.68	\$1,000.00	155%	
50180 Travel		\$0.00	\$4,500.00	\$1,908.50	\$2,262.34	\$4,500.00	99%	
50190 Advertising		\$0.00	\$2,600.00	\$0.00	\$881.00	\$2,600.00	195%	Recruitment ads
50210 Communications		\$977.82	\$1,100.00	\$553.82	\$1,099.71	\$1,500.00	36%	
50270 Miscellaneous Office Expense		\$581.76	\$1,200.00	\$85.48	\$149.77	\$1,200.00	701%	
50275 Staff Incentives		\$0.00	\$500.00	\$70.93	\$252.18	\$1,000.00	297%	
50276 Staff Retention		\$5,902.26	\$7,000.00	\$5,689.65	\$7,000.00	\$8,000.00	14%	Staff Health & Wellness benefit
50300 Publications/Resources		\$363.80	\$400.00	\$363.80	\$363.80	\$389.00	7%	
50410 Software		\$0.00	\$14,473.00	\$8,638.11	\$8,638.11	\$9,243.00	7%	Arc GIS for UES
50500 Overhead from General Government		\$45,655.00	\$56,923.00	\$56,923.00	\$56,923.00	\$65,034.00	14%	7% of budget to GG
50570 Consulting - Other		\$0.00	\$1,650.00	\$0.00	\$0.00	\$1,650.00		For Records management work; carried fwd
<b>Operating Expenses</b>		<b>\$655,857.38</b>	<b>\$870,114.00</b>	<b>\$658,150.39</b>	<b>\$849,157.13</b>	<b>\$994,096.00</b>	<b>17%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC1000 General Government Service	\$6,030.00	\$5,233.00	\$5,233.00	\$5,233.00	\$6,551.00	25%	
<b>Transfer Expenses</b>		<b>\$6,030.00</b>	<b>\$5,233.00</b>	<b>\$5,233.00</b>	<b>\$5,233.00</b>	<b>\$6,551.00</b>	<b>25%</b>	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$661,887.38</b>	<b>\$875,347.00</b>	<b>\$663,383.39</b>	<b>\$854,390.13</b>	<b>\$1,000,647.00</b>	<b>17%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$3,821.12</b>	<b>\$0.00</b>	<b>(\$70,578.83)</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		





<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Building Inspection Services 1400**

40000 1400 Requisition	244,980	136,096	376,450	387,478	398,834	410,531
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	20,233	11,646	32,212	33,156	34,128	35,129
ELECTORAL AREA B	19,937,100	11,758	6,464	17,878	18,402	18,942	19,497
ELECTORAL AREA C	183,940,682	106,386	59,633	164,948	169,780	174,756	179,881
ELECTORAL AREA D	179,997,215	106,603	58,354	161,411	166,140	171,009	176,024

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>419,796,559</b>	<b>244,980</b>	<b>136,096</b>	<b>376,450</b>	<b>387,478</b>	<b>398,834</b>	<b>410,531</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000	0.06386	0.03242	0.08967	0.09230	0.09501	0.09779	

Jurisdiction	Bylaw 421
Debt Issue #	None
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides Building Inspection services for Electoral Areas A, B, C and D.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1400 - Building Inspection Services</b>								
<b>Revenues</b>								
40000	Requisition	\$237,845.00	\$244,980.00	\$244,980.00	\$244,980.00	\$136,096.00	-44%	
<b>Requisitions</b>		<b>\$237,845.00</b>	<b>\$244,980.00</b>	<b>\$244,980.00</b>	<b>\$244,980.00</b>	<b>\$136,096.00</b>	<b>-44%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40170	Building Permit Application Processing Fees	\$137,730.00	\$77,602.00	\$118,740.00	\$130,030.00	\$82,561.00	-37%	Budgeted avg of last 5 years
40180	Building Permits Issued	\$294,632.37	\$203,258.00	\$362,659.70	\$393,570.55	\$259,535.00	-34%	Budgeted avg of last 5 years
40185	LTSA Fees	\$5,285.00	\$4,138.00	\$5,326.03	\$5,566.03	\$4,549.00	-18%	Budgeted avg of last 5 years
40190	Building Permit Renewal/Reactivation	\$8,520.00	\$7,267.00	\$5,640.00	\$5,740.00	\$7,132.00	24%	Budgeted avg of last 5 years
40220	Interest Earned on Investments	\$213.38	\$210.00	\$3,663.12	\$7,616.57	\$7,500.00	-2%	Interest on reserve balances
40240	Time Allocation To Other Services	\$14,031.44	\$14,500.00	\$11,637.85	\$15,602.94	\$16,000.00	3%	Building staff working in other dept's
40300	Miscellaneous Revenue	\$644.67	\$500.00	\$689.80	\$689.80	\$500.00	-28%	Copies of building plans
<b>Fees &amp; Other Revenues</b>		<b>\$461,056.86</b>	<b>\$307,475.00</b>	<b>\$508,356.50</b>	<b>\$558,815.89</b>	<b>\$377,777.00</b>	<b>-32%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$86,331.40	\$310,116.00	\$310,115.70	\$310,115.70	\$271,055.00	-13%	
<b>Surplus Deficit Prior Year</b>		<b>\$86,331.40</b>	<b>\$310,116.00</b>	<b>\$310,115.70</b>	<b>\$310,115.70</b>	<b>\$271,055.00</b>	<b>-13%</b>	
43000	Transfers from Other Service	\$4,130.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from COVID restart grant (2021)
<b>Transfer Revenue</b>		<b>\$4,130.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$789,363.26</b>	<b>\$862,571.00</b>	<b>\$1,063,452.20</b>	<b>\$1,113,911.59</b>	<b>\$784,928.00</b>	<b>-30%</b>	
<b>Expenses</b>								
50110	Salaries	\$302,040.23	\$379,800.00	\$285,194.43	\$379,575.04	\$457,266.00	20%	6.6% increase for CPI and full yr for new positions
50130	Benefits	\$62,559.13	\$82,598.00	\$67,096.06	\$85,478.22	\$108,122.00	26%	Est. 5% increase
50131	Employer Health Tax	\$5,682.77	\$8,238.00	\$5,798.99	\$7,578.66	\$9,130.00	20%	1.95% of all remuneration & taxable benefits
50140	Overtime	\$0.00	\$3,000.00	\$2,017.92	\$3,508.57	\$3,754.00	7%	
50160	Training	\$1,449.00	\$4,500.00	\$3,498.52	\$4,813.32	\$7,500.00	56%	Additional training requested for 2023
50160	Training	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00		Building Inspectors professional development courses
50170	Dues/Subscriptions/Memberships	\$2,566.12	\$3,340.00	\$2,074.59	\$2,570.35	\$2,840.00	10%	Building Officials Assoc dues
50180	Travel	\$5,489.85	\$12,750.00	\$11,616.75	\$14,353.47	\$15,800.00	10%	
50190	Advertising	\$1,494.00	\$1,800.00	\$396.00	\$396.00	\$1,800.00	355%	Vacant position advertising
50200	Bank Charges & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		CC & Debit processing fees -new 2023
50210	Communications	\$2,456.07	\$2,600.00	\$1,810.08	\$2,269.01	\$2,600.00	15%	Mobile phone expenses
50220	Courier	\$129.71	\$250.00	\$110.91	\$139.12	\$250.00	80%	
50240	Office Supplies	\$1,915.37	\$2,000.00	\$50.11	\$50.11	\$1,500.00	2893%	
50270	Miscellaneous Office Expense	\$5,414.77	\$6,200.00	\$3,577.27	\$5,578.11	\$6,200.00	11%	Includes land title searches
50275	Staff Incentives	\$481.34	\$500.00	\$716.14	\$755.09	\$1,000.00	32%	Additional requested due to new staff
50276	Staff Retention	\$3,000.00	\$4,500.00	\$2,385.36	\$3,669.72	\$4,500.00	23%	2023 approved at \$1000 /FTE
50290	Postage	\$0.00	\$0.00	\$79.43	\$117.40	\$126.00	7%	Canada Post mail fees
50300	Publications/Resources	\$0.00	\$1,200.00	\$199.00	\$199.00	\$1,000.00	403%	
50410	Software	\$31,297.00	\$10,000.00	\$840.00	\$3,515.00	\$22,325.00	535%	Tempest, Cloud based permits & blueprint reading software
50500	Overhead from General Government	\$36,370.00	\$38,036.00	\$38,036.00	\$38,036.00	\$49,030.00	29%	7% of budget to GG for OVH

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1400 - Building Inspection Services</b>								
50520	Consulting - Legal	\$4,724.60	\$10,000.00	\$2,107.85	\$2,517.13	\$10,000.00	297%	
50530	Consulting - Legal/Bylaw Enforcement	\$6,108.56	\$20,000.00	\$8,993.45	\$12,477.65	\$20,000.00	60%	
50570	Consulting - Other	\$0.00	\$0.00	\$3,564.92	\$3,564.92	\$40,000.00	1022%	Records management / document scanning
53200	Time Allocation from Other Services	\$39.04	\$100.00	\$413.71	\$535.39	\$721.00	35%	Time charged to Building Dept from other depts
<b>Operating Expenses</b>		<b>\$473,217.56</b>	<b>\$591,412.00</b>	<b>\$440,577.49</b>	<b>\$571,697.28</b>	<b>\$773,464.00</b>	<b>35%</b>	
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$0.00	\$263,309.00	\$263,309.00	\$263,309.00	\$0.00	-100%	
53100	Contribution To Other Services	\$6,030.00	\$7,850.00	\$7,850.00	\$7,850.00	\$11,464.00	46%	One vehicle solely for Building Inspector
<b>Transfer Expenses</b>		<b>\$6,030.00</b>	<b>\$271,159.00</b>	<b>\$271,159.00</b>	<b>\$271,159.00</b>	<b>\$11,464.00</b>	<b>-96%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$479,247.56</b>	<b>\$862,571.00</b>	<b>\$711,736.49</b>	<b>\$842,856.28</b>	<b>\$784,928.00</b>	<b>-7%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$310,115.70</b>	<b>\$0.00</b>	<b>\$351,715.71</b>	<b>\$271,055.31</b>	<b>\$0.00</b>		
30070	Reserve - Insurance Claims	\$34,836.45		\$34,836.45	\$34,836.45	\$34,836.45		
30999	Operational Surplus reserve	\$103,094.77		\$366,403.77	\$366,403.77	\$366,403.77		exceeds 4 months of operations -reserve guideline
<b>Reserves</b>		<b>\$137,931.22</b>		<b>\$401,240.22</b>	<b>\$401,240.22</b>	<b>\$401,240.22</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1400 - Building Inspection Services</b>											
<b>Revenues</b>											
40000	Requisition		\$237,845.00	\$244,980.00	\$244,980.00	\$244,980.00	\$136,096.00	\$376,450.00	\$387,478.00	\$398,834.00	\$410,531.00
<b>Requisitions</b>			<b>\$237,845.00</b>	<b>\$244,980.00</b>	<b>\$244,980.00</b>	<b>\$244,980.00</b>	<b>\$136,096.00</b>	<b>\$376,450.00</b>	<b>\$387,478.00</b>	<b>\$398,834.00</b>	<b>\$410,531.00</b>
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40170	Building Permit Application Processing Fees		\$137,730.00	\$77,602.00	\$118,740.00	\$130,030.00	\$82,561.00	\$85,038.00	\$87,589.00	\$90,217.00	\$92,924.00
40180	Building Permits Issued		\$294,632.37	\$203,258.00	\$362,659.70	\$393,570.55	\$259,535.00	\$267,321.00	\$275,341.00	\$283,601.00	\$292,109.00
40185	LTSA Fees		\$5,285.00	\$4,138.00	\$5,326.03	\$5,566.03	\$4,549.00	\$4,685.00	\$4,826.00	\$4,971.00	\$5,120.00
40190	Building Permit Renewal/Reactivation		\$8,520.00	\$7,267.00	\$5,640.00	\$5,740.00	\$7,132.00	\$7,346.00	\$7,566.00	\$7,793.00	\$8,027.00
40220	Interest Earned on Investments		\$213.38	\$210.00	\$3,663.12	\$7,616.57	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
40240	Time Allocation To Other Services		\$14,031.44	\$14,500.00	\$11,637.85	\$15,602.94	\$16,000.00	\$16,480.00	\$16,974.00	\$17,483.00	\$18,007.00
40300	Miscellaneous Revenue		\$644.67	\$500.00	\$689.80	\$689.80	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
<b>Fees &amp; Other Revenues</b>			<b>\$461,056.86</b>	<b>\$307,475.00</b>	<b>\$508,356.50</b>	<b>\$558,815.89</b>	<b>\$377,777.00</b>	<b>\$388,870.00</b>	<b>\$400,296.00</b>	<b>\$412,065.00</b>	<b>\$424,187.00</b>
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available		\$86,331.40	\$310,116.00	\$310,115.70	\$310,115.70	\$271,055.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>			<b>\$86,331.40</b>	<b>\$310,116.00</b>	<b>\$310,115.70</b>	<b>\$310,115.70</b>	<b>\$271,055.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000 General Government Service	\$4,130.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
<b>Transfer Revenue</b>			<b>\$4,130.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>
<b>Total Revenues</b>			<b>\$789,363.26</b>	<b>\$862,571.00</b>	<b>\$1,063,452.20</b>	<b>\$1,113,911.59</b>	<b>\$784,928.00</b>	<b>\$785,320.00</b>	<b>\$807,774.00</b>	<b>\$830,899.00</b>	<b>\$854,718.00</b>
<b>Expenses</b>											
50110	Salaries		\$302,040.23	\$379,800.00	\$285,194.43	\$379,575.04	\$457,266.00	\$488,484.00	\$503,139.00	\$518,233.00	\$533,780.00
50130	Benefits		\$62,559.13	\$82,598.00	\$67,096.06	\$85,478.22	\$108,122.00	\$111,366.00	\$114,707.00	\$118,148.00	\$121,692.00
50131	Employer Health Tax		\$5,682.77	\$8,238.00	\$5,798.99	\$7,578.66	\$9,130.00	\$9,404.00	\$9,686.00	\$9,977.00	\$10,276.00
50140	Overtime		\$0.00	\$3,000.00	\$2,017.92	\$3,508.57	\$3,754.00	\$3,867.00	\$3,983.00	\$4,102.00	\$4,225.00
50160	Training		\$1,449.00	\$4,500.00	\$3,498.52	\$4,813.32	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00	\$8,442.00
50160	Training		\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50170	Dues/Subscriptions/Memberships		\$2,566.12	\$3,340.00	\$2,074.59	\$2,570.35	\$2,840.00	\$2,925.00	\$3,013.00	\$3,103.00	\$3,196.00
50180	Travel		\$5,489.85	\$12,750.00	\$11,616.75	\$14,353.47	\$15,800.00	\$16,274.00	\$16,762.00	\$17,265.00	\$17,783.00
50190	Advertising		\$1,494.00	\$1,800.00	\$396.00	\$396.00	\$1,800.00	\$1,854.00	\$1,910.00	\$1,967.00	\$2,026.00
50200	Bank Charges & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50210	Communications		\$2,456.07	\$2,600.00	\$1,810.08	\$2,269.01	\$2,600.00	\$2,678.00	\$2,758.00	\$2,841.00	\$2,926.00
50220	Courier		\$129.71	\$250.00	\$110.91	\$139.12	\$250.00	\$258.00	\$266.00	\$274.00	\$282.00
50240	Office Supplies		\$1,915.37	\$2,000.00	\$50.11	\$50.11	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50270	Miscellaneous Office Expense		\$5,414.77	\$6,200.00	\$3,577.27	\$5,578.11	\$6,200.00	\$6,386.00	\$6,578.00	\$6,775.00	\$6,978.00
50275	Staff Incentives		\$481.34	\$500.00	\$716.14	\$755.09	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50276	Staff Retention		\$3,000.00	\$4,500.00	\$2,385.36	\$3,669.72	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00	\$4,500.00
50290	Postage		\$0.00	\$0.00	\$79.43	\$117.40	\$126.00	\$130.00	\$134.00	\$138.00	\$142.00
50300	Publications/Resources		\$0.00	\$1,200.00	\$199.00	\$199.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50410	Software		\$31,297.00	\$10,000.00	\$840.00	\$3,515.00	\$22,325.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
50500	Overhead from General Government		\$36,370.00	\$38,036.00	\$38,036.00	\$38,036.00	\$49,030.00	\$49,323.00	\$50,731.00	\$52,180.00	\$53,673.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>		<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 1400 - Building Inspection Services</b>										
50520	Consulting - Legal	\$4,724.60	\$10,000.00	\$2,107.85	\$2,517.13	\$10,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
50530	Consulting - Legal/Bylaw Enforcement	\$6,108.56	\$20,000.00	\$8,993.45	\$12,477.65	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50570	Consulting - Other	\$0.00	\$0.00	\$3,564.92	\$3,564.92	\$40,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
53200	Time Allocation from Other Services	\$39.04	\$100.00	\$413.71	\$535.39	\$721.00	\$743.00	\$765.00	\$788.00	\$812.00
	CC1400 Building Inspection Serv. ESA									
<b>Operating Expenses</b>		<b>\$473,217.56</b>	<b>\$591,412.00</b>	<b>\$440,577.49</b>	<b>\$571,697.28</b>	<b>\$773,464.00</b>	<b>\$773,512.00</b>	<b>\$795,612.00</b>	<b>\$818,372.00</b>	<b>\$841,815.00</b>
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	\$0.00	\$263,309.00	\$263,309.00	\$263,309.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	SP94 Surplus Reserve									
53100	Contribution To Other Services	\$6,030.00	\$7,850.00	\$7,850.00	\$7,850.00	\$11,464.00	\$11,808.00	\$12,162.00	\$12,527.00	\$12,903.00
	CC1000 General Government Service									
<b>Transfer Expenses</b>		<b>\$6,030.00</b>	<b>\$271,159.00</b>	<b>\$271,159.00</b>	<b>\$271,159.00</b>	<b>\$11,464.00</b>	<b>\$11,808.00</b>	<b>\$12,162.00</b>	<b>\$12,527.00</b>	<b>\$12,903.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>		<b>\$479,247.56</b>	<b>\$862,571.00</b>	<b>\$711,736.49</b>	<b>\$842,856.28</b>	<b>\$784,928.00</b>	<b>\$785,320.00</b>	<b>\$807,774.00</b>	<b>\$830,899.00</b>	<b>\$854,718.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$310,115.70</b>	<b>\$0.00</b>	<b>\$351,715.71</b>	<b>\$271,055.31</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30070	Reserve - Insurance Claims	\$34,836.45		\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45	\$34,836.45
30999	Operational Surplus reserve	\$103,094.77		\$366,403.77	\$366,403.77	\$366,403.77	\$346,403.77	\$326,403.77	\$306,403.77	\$286,403.77
<b>Reserves</b>		<b>\$137,931.22</b>		<b>\$401,240.22</b>	<b>\$401,240.22</b>	<b>\$401,240.22</b>	<b>\$381,240.22</b>	<b>\$361,240.22</b>	<b>\$341,240.22</b>	<b>\$321,240.22</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Elections & UBCM**

**1500**

40000 1500 Requisition	30,044	31,000	31,620	32,252	32,897	33,555
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	2,481	2,653	2,706	2,760	2,815	2,871
ELECTORAL AREA B	19,937,100	1,442	1,472	1,502	1,532	1,562	1,594
ELECTORAL AREA C	183,940,682	13,047	13,583	13,855	14,132	14,414	14,703
ELECTORAL AREA D	179,997,215	13,074	13,292	13,558	13,829	14,105	14,387

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>419,796,559</b>	<b>30,044</b>	<b>31,000</b>	<b>31,620</b>	<b>32,252</b>	<b>32,897</b>	<b>33,555</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000		0.00783	0.00738	0.00753	0.00768	0.00784	0.00799

<b>Jurisdiction</b>	729 748
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

The Annual UBCM fees and conference as well as elections expenses are covered with this service.

**Items of Significance**

UBCM dues are based on rural electoral area populations.  
 Next elections are taking place in 2026  
 Cost of elections depends on how many elections (1-4) are required.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1500 - Elections / UBCM</b>								
<b>Revenues</b>								
40000	Requisition	\$29,000.00	\$30,044.00	\$30,044.00	\$30,044.00	\$31,000.00	3%	
<b>Requisitions</b>		<b>\$29,000.00</b>	<b>\$30,044.00</b>	<b>\$30,044.00</b>	<b>\$30,044.00</b>	<b>\$31,000.00</b>	<b>3%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$37.83	\$37.00	\$223.22	\$464.13	\$470.00	1%	Interest earned on reserve balance
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$35,021.20	\$0.00	0%	Recovery of school district election expenses
<b>Fees &amp; Other Revenues</b>		<b>\$37.83</b>	<b>\$37.00</b>	<b>\$223.22</b>	<b>\$35,485.33</b>	<b>\$470.00</b>	<b>-99%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$3,279.30	\$13,965.00	\$13,964.99	\$13,964.99	(\$503.00)	-104%	
<b>Surplus Deficit Prior Year</b>		<b>\$3,279.30</b>	<b>\$13,965.00</b>	<b>\$13,964.99</b>	<b>\$13,964.99</b>	<b>(\$503.00)</b>	<b>-104%</b>	
43000	Transfers from Other Service	\$310.99	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from COVID restart grant
44000	Transfer from Reserve	\$0.00	\$18,253.00	\$0.00	\$18,253.00	\$0.00	-100%	Transfer from reserve for elections expenses
<b>Transfer Revenue</b>		<b>\$310.99</b>	<b>\$18,253.00</b>	<b>\$0.00</b>	<b>\$18,253.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$32,628.12</b>	<b>\$62,299.00</b>	<b>\$44,232.21</b>	<b>\$97,747.32</b>	<b>\$30,967.00</b>	<b>-68%</b>	
<b>Expenses</b>								
50060	UBCM Expenses	\$1,425.00	\$15,000.00	\$5,284.10	\$5,284.10	\$9,000.00	70%	
50070	UBCM Dues	\$2,592.13	\$2,750.00	\$2,512.15	\$2,512.15	\$2,688.00	7%	
50080	Elections - Advertisement/Court of Revision	\$0.00	\$15,000.00	\$18,105.02	\$21,549.73	\$0.00	-100%	Elections expenses -adverts, venue, supplies
50090	Elections - Travel Expense	\$0.00	\$2,299.00	\$0.00	\$39.00	\$0.00	-100%	Elections staff travel costs
50160	Training	\$0.00	\$0.00	\$850.00	\$850.00	\$0.00	-100%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$2,000.00	\$1,155.60	\$1,155.60	\$0.00	-100%	
53200	Time Allocation from Other Services	\$0.00	\$25,000.00	\$37,645.82	\$66,609.95	\$0.00	-100%	
<b>Operating Expenses</b>		<b>\$4,267.13</b>	<b>\$62,299.00</b>	<b>\$65,802.69</b>	<b>\$98,250.53</b>	<b>\$11,938.00</b>	<b>-88%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$14,396.00	\$0.00	\$0.00	\$0.00	\$19,029.00		
<b>Transfer Expenses</b>		<b>\$14,396.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$19,029.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$18,663.13</b>	<b>\$62,299.00</b>	<b>\$65,802.69</b>	<b>\$98,250.53</b>	<b>\$30,967.00</b>	<b>-68%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$13,964.99</b>	<b>\$0.00</b>	<b>(\$21,570.48)</b>	<b>(\$503.21)</b>	<b>\$0.00</b>		
30080	Reserve - Elections - UBCM	\$24,450.39		\$24,450.39	\$6,197.39	\$25,226.39		
<b>Reserves</b>		<b>\$24,450.39</b>		<b>\$24,450.39</b>	<b>\$6,197.39</b>	<b>\$25,226.39</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1500 - Elections / UBCM</b>										
<b>Revenues</b>										
40000 Requisition		\$29,000.00	\$30,044.00	\$30,044.00	\$30,044.00	\$31,000.00	\$31,620.00	\$32,252.00	\$32,897.00	\$33,555.00
<b>Requisitions</b>		<b>\$29,000.00</b>	<b>\$30,044.00</b>	<b>\$30,044.00</b>	<b>\$30,044.00</b>	<b>\$31,000.00</b>	<b>\$31,620.00</b>	<b>\$32,252.00</b>	<b>\$32,897.00</b>	<b>\$33,555.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$37.83	\$37.00	\$223.22	\$464.13	\$470.00	\$850.00	\$1,250.00	\$200.00	\$600.00
40300 Miscellaneous Revenue		\$0.00	\$0.00	\$0.00	\$35,021.20	\$0.00	\$0.00	\$0.00	\$35,000.00	\$0.00
<b>Fees &amp; Other Revenues</b>		<b>\$37.83</b>	<b>\$37.00</b>	<b>\$223.22</b>	<b>\$35,485.33</b>	<b>\$470.00</b>	<b>\$850.00</b>	<b>\$1,250.00</b>	<b>\$35,200.00</b>	<b>\$600.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$3,279.30	\$13,965.00	\$13,964.99	\$13,964.99	(\$503.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$3,279.30</b>	<b>\$13,965.00</b>	<b>\$13,964.99</b>	<b>\$13,964.99</b>	<b>(\$503.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$310.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$18,253.00	\$0.00	\$18,253.00	\$0.00	\$0.00	\$0.00	\$55,737.00	\$0.00
<b>Transfer Revenue</b>		<b>\$310.99</b>	<b>\$18,253.00</b>	<b>\$0.00</b>	<b>\$18,253.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$55,737.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$32,628.12</b>	<b>\$62,299.00</b>	<b>\$44,232.21</b>	<b>\$97,747.32</b>	<b>\$30,967.00</b>	<b>\$32,470.00</b>	<b>\$33,502.00</b>	<b>\$123,834.00</b>	<b>\$34,155.00</b>
<b>Expenses</b>										
50060 UBCM Expenses		\$1,425.00	\$15,000.00	\$5,284.10	\$5,284.10	\$9,000.00	\$9,270.00	\$9,548.00	\$9,834.00	\$10,129.00
50070 UBCM Dues		\$2,592.13	\$2,750.00	\$2,512.15	\$2,512.15	\$2,688.00	\$2,769.00	\$2,852.00	\$2,938.00	\$3,026.00
50080 Elections - Advertisement/Court of Revision		\$0.00	\$15,000.00	\$18,105.02	\$21,549.73	\$0.00	\$0.00	\$0.00	\$25,860.00	\$0.00
50090 Elections - Travel Expense		\$0.00	\$2,299.00	\$0.00	\$39.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00
50160 Training		\$0.00	\$0.00	\$850.00	\$850.00	\$0.00	\$0.00	\$0.00	\$1,020.00	\$0.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal		\$0.00	\$2,000.00	\$1,155.60	\$1,155.60	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00
53200 Time Allocation from Other Services	CC1500 Elections UBCM	\$0.00	\$25,000.00	\$37,645.82	\$66,609.95	\$0.00	\$0.00	\$0.00	\$79,932.00	\$0.00
<b>Operating Expenses</b>		<b>\$4,267.13</b>	<b>\$62,299.00</b>	<b>\$65,802.69</b>	<b>\$98,250.53</b>	<b>\$11,938.00</b>	<b>\$12,289.00</b>	<b>\$12,650.00</b>	<b>\$123,834.00</b>	<b>\$13,405.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$14,396.00	\$0.00	\$0.00	\$0.00	\$19,029.00	\$20,181.00	\$20,852.00	\$0.00	\$20,750.00
<b>Transfer Expenses</b>		<b>\$14,396.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$19,029.00</b>	<b>\$20,181.00</b>	<b>\$20,852.00</b>	<b>\$0.00</b>	<b>\$20,750.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$18,663.13</b>	<b>\$62,299.00</b>	<b>\$65,802.69</b>	<b>\$98,250.53</b>	<b>\$30,967.00</b>	<b>\$32,470.00</b>	<b>\$33,502.00</b>	<b>\$123,834.00</b>	<b>\$34,155.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$13,964.99</b>	<b>\$0.00</b>	<b>(\$21,570.48)</b>	<b>(\$503.21)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30080 Reserve - Elections - UBCM		\$24,450.39		\$24,450.39	\$6,197.39	\$25,226.39	\$45,407.39	\$66,259.39	\$10,522.39	\$31,272.39
<b>Reserves</b>		<b>\$24,450.39</b>		<b>\$24,450.39</b>	<b>\$6,197.39</b>	<b>\$25,226.39</b>	<b>\$45,407.39</b>	<b>\$66,259.39</b>	<b>\$10,522.39</b>	<b>\$31,272.39</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Fire Protection Pemberton SA 1700**

40000 1700 Requisition	100,081	104,437	108,038	111,289	114,638	118,087
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

PEMBERTON FIRE PROTECTION	39,199,217	100,081	104,437	108,038	111,289	114,638	118,087
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>39,199,217</b>	<b>100,081</b>	<b>104,437</b>	<b>108,038</b>	<b>111,289</b>	<b>114,638</b>	<b>118,087</b>
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Tax Rate/Dollar Limitation	No Limitation
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Tax Rate	Est. Residential Tax rate /1,000	0.2899	0.2664	0.2756	0.2839	0.2924	0.3012
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Jurisdiction	Bylaw 10/654
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

**\$1Mil Home est \$ 289.85 \$ 266.43**

**Service Mandate**

This service provides fire protection services to a portion of Area C, outside of the Village of Pemberton

**Items of Significance**

This is a shared service with 1715 & 1716 and Village of Pemberton (VOP). Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1700 - Fire Protection Pemberton</b>								
<b>Revenues</b>								
40000	Requisition	\$106,291.00	\$100,081.00	\$100,081.00	\$100,081.00	\$104,437.00	4%	
<b>Requisitions</b>		<b>\$106,291.00</b>	<b>\$100,081.00</b>	<b>\$100,081.00</b>	<b>\$100,081.00</b>	<b>\$104,437.00</b>	<b>4%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$47.94	\$48.00	\$282.91	\$588.25	\$588.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$47.94</b>	<b>\$48.00</b>	<b>\$282.91</b>	<b>\$588.25</b>	<b>\$588.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$0.26	\$48.00	\$48.20	\$48.20	\$2,544.00	5178%	
<b>Surplus Deficit Prior Year</b>		<b>\$0.26</b>	<b>\$48.00</b>	<b>\$48.20</b>	<b>\$48.20</b>	<b>\$2,544.00</b>	<b>5178%</b>	
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$106,339.20</b>	<b>\$100,177.00</b>	<b>\$100,412.11</b>	<b>\$100,717.45</b>	<b>\$107,569.00</b>	<b>7%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost	\$75,052.00	\$97,923.00	\$97,923.00	\$97,923.00	\$105,219.00	7%	Operating costs paid to VOP for service
53200	Time Allocation from Other Services	\$0.00	\$2,004.00	\$0.00	\$0.00	\$2,100.00		Staff time from Protective services staff
<b>Operating Expenses</b>		<b>\$75,302.00</b>	<b>\$100,177.00</b>	<b>\$98,173.00</b>	<b>\$98,173.00</b>	<b>\$107,569.00</b>	<b>10%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$30,989.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve (2021)
<b>Transfer Expenses</b>		<b>\$30,989.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$106,291.00</b>	<b>\$100,177.00</b>	<b>\$98,173.00</b>	<b>\$98,173.00</b>	<b>\$107,569.00</b>	<b>10%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$48.20</b>	<b>\$0.00</b>	<b>\$2,239.11</b>	<b>\$2,544.45</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve	\$30,989.00		\$30,989.00	\$30,989.00	\$30,989.00		
<b>Reserves</b>		<b>\$30,989.00</b>		<b>\$30,989.00</b>	<b>\$30,989.00</b>	<b>\$30,989.00</b>		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton Fire Rescue Service 1702**

40000 1702 Requisition	96,611	221,341	227,974	234,806	241,843	249,091
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**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	208,325,310	47,048	117,550	121,073	124,701	128,438	132,288
ELECTORAL AREA C	183,940,682	49,563	103,791	106,901	110,105	113,405	116,803

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>392,265,992</b>	<b>96,611</b>	<b>221,341</b>	<b>227,974</b>	<b>234,806</b>	<b>241,843</b>	<b>249,091</b>
Dollar Maximum	\$ 61,240								
Tax Rate	0.0749 \$ 223,451	Est. Residential Tax rate /1,000	0.0298	0.0564	0.0581	0.0599	0.0617	0.0635	

Jurisdiction	Bylaws 715/889/1142
Debt Issue #	none
Basis of Apportionment	Converted Hosp L&I

**\$1Mil home cost \$ 29.75 \$ 56.43**

**Service Mandate**

This service provides a financial contribution to the Village of Pemberton for the purpose of providing rescue services within the Village of Pemberton and Electoral Area C.

**Items of Significance**

Services performed by the Village of Pemberton.

Budget adjustment in 2023:

Village of Pemberton analyzed the cost of providing the Fire Rescue Service from providing the Fire Protection Services and suggested a new formula for dividing the costs from 25/75% to 50/50%.

This was due to call volumes for Fire Rescue being stable for the last few years at 50%.

Fire Committee decided to change the formula to the new suggested 50/50 split.

The assessments for 2023 show 26% increase in new inventory in Area C and Village of Pemberton combined. New inventory increases the base used for apportioning these costs and lessens the impact of the new split.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1702 - Pemberton Fire Rescue Service</b>							
<u>Revenues</u>							
40000 Requisition	\$84,268.00	\$96,611.00	\$96,611.00	\$96,611.00	\$221,341.00	129.1%	
<b>Requisitions</b>	<b>\$84,268.00</b>	<b>\$96,611.00</b>	<b>\$96,611.00</b>	<b>\$96,611.00</b>	<b>\$221,341.00</b>	<b>129.1%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$84,268.00</b>	<b>\$96,611.00</b>	<b>\$96,611.00</b>	<b>\$96,611.00</b>	<b>\$221,341.00</b>	<b>129.1%</b>	
<u>Expenses</u>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$84,018.00	\$96,361.00	\$96,361.00	\$96,361.00	\$221,091.00	129.4%	To VOP for service
<b>Operating Expenses</b>	<b>\$84,268.00</b>	<b>\$96,611.00</b>	<b>\$96,611.00</b>	<b>\$96,611.00</b>	<b>\$221,341.00</b>	<b>129.1%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$84,268.00</b>	<b>\$96,611.00</b>	<b>\$96,611.00</b>	<b>\$96,611.00</b>	<b>\$221,341.00</b>	<b>129.1%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Lillooet Area Rescue Service CLSA                      1703**

40000 1703	Requisition		29,181	21,750	21,750	21,750	21,750	21,750
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**REQUISITION      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF LILLOOET	62,114,351	15,439	11,452	11,452	11,452	11,452	11,452	11,452
ELECTORAL AREA A	35,921,562	8,692	6,623	6,623	6,623	6,623	6,623	6,623
ELECTORAL AREA B	19,937,100	5,051	3,676	3,676	3,676	3,676	3,676	3,676

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>117,973,013</b>	<b>29,181</b>	<b>21,750</b>	<b>21,750</b>	<b>21,750</b>	<b>21,750</b>
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Dollar Maximum	\$	36,065
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Tax Rate	0.0734	\$	71,766
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Est. Residential Tax rate /1,000	0.0274	0.0184	0.0184	0.0184	0.0184	0.0184	0.0184
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Jurisdiction	Bylaw 501/1001/1457
Debt Issue #	
Basis of Apportionment	Converted Improvements

**Service Mandate**

This service provides a financial contribution for the purpose of providing Rescue Services for the District of Lillooet and Electoral Areas A and B.

**Items of Significance**

Operating costs are as per the Lillooet Area Rescue Society's request.



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1703 - Lillooet Area Rescue Service</b>							
<b>Revenues</b>							
40000 Requisition	\$50,838.00	\$29,181.00	\$29,181.00	\$29,181.00	\$21,750.00	-25%	
<b>Requisitions</b>	<b>\$50,838.00</b>	<b>\$29,181.00</b>	<b>\$29,181.00</b>	<b>\$29,181.00</b>	<b>\$21,750.00</b>	<b>-25%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
43000 Transfers from Other Service	\$21,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
CC1000 General Government Service		\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>	<b>\$21,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$71,838.00</b>	<b>\$29,181.00</b>	<b>\$29,181.00</b>	<b>\$29,181.00</b>	<b>\$21,750.00</b>	<b>-25%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$22,517.00	\$28,931.00	\$28,931.00	\$28,931.00	\$21,500.00	-26%	Society funding for operations
51012 Capital Grant	\$49,071.00	\$0.00	\$0.00	\$0.00	\$0.00		Capital funding
<b>Operating Expenses</b>	<b>\$71,838.00</b>	<b>\$29,181.00</b>	<b>\$29,181.00</b>	<b>\$29,181.00</b>	<b>\$21,750.00</b>	<b>-25%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$71,838.00</b>	<b>\$29,181.00</b>	<b>\$29,181.00</b>	<b>\$29,181.00</b>	<b>\$21,750.00</b>	<b>-25%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Area D Search And Rescue 1704**

40000 1704	Requisition	28,857	22,250	22,910	23,590	24,290	25,011
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA D	179,997,215	28,857	22,250	22,910	23,590	24,290	25,011
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>179,997,215</b>	<b>28,857</b>	<b>22,250</b>	<b>22,910</b>	<b>23,590</b>	<b>24,290</b>	<b>25,011</b>
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Dollar Maximum	\$	8,000
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Tax Rate (per \$1,000)	0.0740	\$	109,605
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Est. Residential Tax rate /1,000	0.0173	0.0124	0.0127	0.0131	0.0135	0.0139
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Jurisdiction	Bylaw 603/1654
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution for search and rescue services within Electoral Area D

**Items of Significance**

Contributions paid directly to the Area D search & rescue societies

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1704 - Electoral Area D Search and Rescue</b>							
<u>Revenues</u>							
40000 Requisition	\$19,250.00	\$28,857.00	\$28,857.00	\$28,857.00	\$22,250.00	-23%	
<b>Requisitions</b>	<b>\$19,250.00</b>	<b>\$28,857.00</b>	<b>\$28,857.00</b>	<b>\$28,857.00</b>	<b>\$22,250.00</b>	<b>-23%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$21,250.00</b>	<b>\$28,857.00</b>	<b>\$28,857.00</b>	<b>\$28,857.00</b>	<b>\$22,250.00</b>	<b>-23%</b>	
<u>Expenses</u>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$21,000.00	\$28,607.00	\$28,607.00	\$28,607.00	\$22,000.00	-23%	Contribution to Area D Search & Rescue Societies
<b>Operating Expenses</b>	<b>\$21,250.00</b>	<b>\$28,857.00</b>	<b>\$28,857.00</b>	<b>\$28,857.00</b>	<b>\$22,250.00</b>	<b>-23%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$21,250.00</b>	<b>\$28,857.00</b>	<b>\$28,857.00</b>	<b>\$28,857.00</b>	<b>\$22,250.00</b>	<b>-23%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton Search And Rescue 1705**

40000 1705 Requisition	37,500	37,400	37,400	37,400	37,400	37,400
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	1,607,298,366	18,262	20,150	20,150	20,150	20,150	20,150
ELECTORAL AREA C	1,376,024,504	19,238	17,250	17,250	17,250	17,250	17,250

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>2,983,322,870</b>	<b>37,500</b>	<b>37,400</b>	<b>37,400</b>	<b>37,400</b>	<b>37,400</b>	<b>37,400</b>	<b>37,400</b>
Dollar Maximum	\$	48,698							
Tax Rate (per \$1,000)	0.05450	\$	162,591	Est. Residential Tax rate /1,000	0.0115	0.0095	0.0095	0.0095	0.0095

SE Bylaws	Bylaw 691/978/1391
Debt Issue #	none
Basis of Apportionment	Net Taxable Value Hosp L&I

**Service Mandate**

This service provides a financial contribution to the Pemberton and District Search and Rescue Society to provide search and rescue services to the Village of Pemberton and Electoral Area C.

**Items of Significance**

Services provided by Pemberton SAR

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1705 - Pemberton Search And Rescue</b>							
<u>Revenues</u>							
40000 Requisition	\$37,500.00	\$37,500.00	\$37,500.00	\$37,500.00	\$37,400.00	0%	
<b>Requisitions</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,400.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,400.00</b>	<b>0%</b>	
<u>Expenses</u>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$37,250.00	\$37,250.00	\$37,250.00	\$37,250.00	\$37,150.00	0%	As requested by Pemberton SAR
<b>Operating Expenses</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,400.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,500.00</b>	<b>\$37,400.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		





Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Fire Protection Lillooet 1706**

40000 1706 Requisition	3,600	3,630	3,731	3,835	3,943	4,054
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**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

LILLOOET FIRE PROTECTION	87,021	3,600	3,630	3,731	3,835	3,943	4,054
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>87,021</b>	<b>3,600</b>	<b>3,630</b>	<b>3,731</b>	<b>3,835</b>	<b>3,943</b>	<b>4,054</b>
Dollar Maximum \$ 52,000								
Tax Rate (per \$1,000) none	Est. Residential Tax rate /1,000	4.1369	4.1714	4.2875	4.4070	4.5311	4.6586	

Jurisdiction	Bylaw 11/452
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution for the purpose of providing fire protection to a portion of Area B to the District of Lillooet.

**Items of Significance**

The service area are parcels of land not within the District of Lillooet boundary.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1706 - Fire Protection Lillooet</b>								
<b>Revenues</b>								
40000 Requisition		\$3,465.00	\$3,600.00	\$3,600.00	\$3,600.00	\$3,630.00	1%	
<b>Requisitions</b>		<b>\$3,465.00</b>	<b>\$3,600.00</b>	<b>\$3,600.00</b>	<b>\$3,600.00</b>	<b>\$3,630.00</b>	<b>1%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.00	\$0.00	\$0.00	\$0.00	(\$655.00)		
<b>Surplus Deficit Prior Year</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$655.00)</b>		
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$4,000.00	\$7,737.00	93%	Area B PILT- 2022 for FireSmart mascot; 2023 for Capital
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,000.00</b>	<b>\$7,737.00</b>	<b>93%</b>	and time allocation for 2023
<b>Total Revenues</b>		<b>\$3,465.00</b>	<b>\$3,600.00</b>	<b>\$3,600.00</b>	<b>\$7,600.00</b>	<b>\$10,712.00</b>	<b>41%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$2,971.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,380.00	13%	District of Lillooet for operations
50610 Miscellaneous Operating Cost		\$0.00	\$0.00	\$0.00	\$4,000.00	\$0.00	-100%	Area B PILT-Mascot for FireSmart Events & Public Education
51012 Capital Grant		\$244.00	\$350.00	\$350.00	\$350.00	\$4,982.00	1323%	District of Lillooet for capital
53200 Time Allocation from Other Services	CC1706 Fire Protection Lillooet LSA	\$0.00	\$0.00	\$655.36	\$655.36	\$2,100.00	220%	Staff time reviewing service from Regional Fire Chief
<b>Operating Expenses</b>		<b>\$3,465.00</b>	<b>\$3,600.00</b>	<b>\$4,255.36</b>	<b>\$8,255.36</b>	<b>\$10,712.00</b>	<b>30%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$3,465.00</b>	<b>\$3,600.00</b>	<b>\$4,255.36</b>	<b>\$8,255.36</b>	<b>\$10,712.00</b>	<b>30%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$655.36)</b>	<b>(\$655.36)</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Fire Protection Bralorne SA**

**1707**

40000 1707	Requisition		35,686	36,733	38,432	39,232	40,732	40,732
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRALORNE FIRE PROTECTION	2,951,081	35,686	36,733	38,432	39,232	40,732	40,732
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<b>Requisition maximums</b>										
Dollar Maximum	\$	100,000	<b>TOTAL</b>	<b>2,951,081</b>	<b>35,686</b>	<b>36,733</b>	<b>38,432</b>	<b>39,232</b>	<b>40,732</b>	<b>40,732</b>
Tax Rate (per \$1,000)	7.0064	\$	181,999	Est. Residential Tax rate /1,000	1.3551	1.2447	1.3023	1.3294	1.3802	1.3802

Jurisdiction	Converted by Bylaw 1558
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$500K Home \$ 677.53 \$ 622.37**

**Service Mandate**

This service provides a contribution towards fire protection for the community of Bralorne.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1707 - Fire Protection Bralorne</b>								
<b>Revenues</b>								
40000	Requisition	\$29,757.00	\$35,686.00	\$35,686.00	\$35,686.00	\$36,733.00	3%	
<b>Requisitions</b>		<b>\$29,757.00</b>	<b>\$35,686.00</b>	<b>\$35,686.00</b>	<b>\$35,686.00</b>	<b>\$36,733.00</b>	<b>3%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$45.76	\$46.00	\$275.49	\$575.83	\$576.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$45.76</b>	<b>\$46.00</b>	<b>\$275.49</b>	<b>\$575.83</b>	<b>\$576.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$1,787.52	\$1,196.00	\$1,195.94	\$1,195.94	\$299.00	-75%	
<b>Surplus Deficit Prior Year</b>		<b>\$1,787.52</b>	<b>\$1,196.00</b>	<b>\$1,195.94</b>	<b>\$1,195.94</b>	<b>\$299.00</b>	<b>-75%</b>	
43000	Transfers from Other Service	\$439.28	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
43000	Transfers from Other Service	\$0.00	\$916.00	\$0.00	\$0.00	\$5,000.00		Area A Pilt for time allocation expense
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00		UBCM grant leverage for turnout gear; Res Nov 2022
<b>Transfer Revenue</b>		<b>\$439.28</b>	<b>\$916.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,000.00</b>		
<b>Total Revenues</b>		<b>\$32,029.56</b>	<b>\$37,844.00</b>	<b>\$37,157.43</b>	<b>\$37,457.77</b>	<b>\$45,608.00</b>	<b>22%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost	\$30,100.00	\$25,650.00	\$25,650.00	\$25,650.00	\$25,650.00	0%	Operating funding requested from Society
51012	Capital Grant	\$0.00	\$10,700.00	\$10,700.00	\$10,700.00	\$11,150.00	4%	Capital funding requested from Society
51012	Capital Grant	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00		UBCM grant leverage for turnout gear; Res Nov 2022
53200	Time Allocation from Other Services	\$0.00	\$1,200.00	\$0.00	\$0.00	\$5,000.00		Regional Fire Chief service review
<b>Operating Expenses</b>		<b>\$30,350.00</b>	<b>\$37,800.00</b>	<b>\$36,600.00</b>	<b>\$36,600.00</b>	<b>\$45,050.00</b>	<b>23%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$483.62	\$44.00	\$267.12	\$558.43	\$558.00	0%	Interest transferred to capital reserve
<b>Transfer Expenses</b>		<b>\$483.62</b>	<b>\$44.00</b>	<b>\$267.12</b>	<b>\$558.43</b>	<b>\$558.00</b>	<b>0%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$30,833.62</b>	<b>\$37,844.00</b>	<b>\$36,867.12</b>	<b>\$37,158.43</b>	<b>\$45,608.00</b>	<b>23%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$1,195.94</b>	<b>\$0.00</b>	<b>\$290.31</b>	<b>\$299.34</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$29,123.59		\$29,390.71	\$29,682.02	\$30,240.02		
30999	Operational Surplus reserve	\$916.44		\$916.44	\$916.44	\$916.44		
<b>Reserves</b>		<b>\$30,040.03</b>		<b>\$30,307.15</b>	<b>\$30,598.46</b>	<b>\$31,156.46</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1707 - Fire Protection Bralorne</b>										
<b>Revenues</b>										
40000 Requisition		\$29,757.00	\$35,686.00	\$35,686.00	\$35,686.00	\$36,733.00	\$38,432.00	\$39,232.00	\$40,732.00	\$40,732.00
<b>Requisitions</b>		<b>\$29,757.00</b>	<b>\$35,686.00</b>	<b>\$35,686.00</b>	<b>\$35,686.00</b>	<b>\$36,733.00</b>	<b>\$38,432.00</b>	<b>\$39,232.00</b>	<b>\$40,732.00</b>	<b>\$40,732.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$45.76	\$46.00	\$275.49	\$575.83	\$576.00	\$576.00	\$576.00	\$576.00	\$576.00
<b>Fees &amp; Other Revenues</b>		<b>\$45.76</b>	<b>\$46.00</b>	<b>\$275.49</b>	<b>\$575.83</b>	<b>\$576.00</b>	<b>\$576.00</b>	<b>\$576.00</b>	<b>\$576.00</b>	<b>\$576.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$1,787.52	\$1,196.00	\$1,195.94	\$1,195.94	\$299.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$1,787.52</b>	<b>\$1,196.00</b>	<b>\$1,195.94</b>	<b>\$1,195.94</b>	<b>\$299.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$439.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$916.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC2901 Area A Select funds	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$439.28</b>	<b>\$916.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$32,029.56</b>	<b>\$37,844.00</b>	<b>\$37,157.43</b>	<b>\$37,457.77</b>	<b>\$45,608.00</b>	<b>\$39,008.00</b>	<b>\$39,808.00</b>	<b>\$41,308.00</b>	<b>\$41,308.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost		\$30,100.00	\$25,650.00	\$25,650.00	\$25,650.00	\$25,650.00	\$26,600.00	\$26,800.00	\$27,000.00	\$27,000.00
51012 Capital Grant		\$0.00	\$10,700.00	\$10,700.00	\$10,700.00	\$11,150.00	\$11,600.00	\$12,200.00	\$13,500.00	\$13,500.00
51012 Capital Grant		\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1707 Fire Protection Bralorne SA	\$0.00	\$1,200.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>		<b>\$30,350.00</b>	<b>\$37,800.00</b>	<b>\$36,600.00</b>	<b>\$36,600.00</b>	<b>\$45,050.00</b>	<b>\$38,450.00</b>	<b>\$39,250.00</b>	<b>\$40,750.00</b>	<b>\$40,750.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$483.62	\$44.00	\$267.12	\$558.43	\$558.00	\$558.00	\$558.00	\$558.00	\$558.00
<b>Transfer Expenses</b>		<b>\$483.62</b>	<b>\$44.00</b>	<b>\$267.12</b>	<b>\$558.43</b>	<b>\$558.00</b>	<b>\$558.00</b>	<b>\$558.00</b>	<b>\$558.00</b>	<b>\$558.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$30,833.62</b>	<b>\$37,844.00</b>	<b>\$36,867.12</b>	<b>\$37,158.43</b>	<b>\$45,608.00</b>	<b>\$39,008.00</b>	<b>\$39,808.00</b>	<b>\$41,308.00</b>	<b>\$41,308.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$1,195.94</b>	<b>\$0.00</b>	<b>\$290.31</b>	<b>\$299.34</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$29,123.59		\$29,390.71	\$29,682.02	\$25,240.02	\$25,798.02	\$26,356.02	\$26,914.02	\$27,472.02
30999 Operational Surplus reserve		\$916.44		\$916.44	\$916.44	\$916.44	\$916.44	\$916.44	\$916.44	\$916.44
<b>Reserves</b>		<b>\$30,040.03</b>		<b>\$30,307.15</b>	<b>\$30,598.46</b>	<b>\$26,156.46</b>	<b>\$26,714.46</b>	<b>\$27,272.46</b>	<b>\$27,830.46</b>	<b>\$28,388.46</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Fire Protection Garibaldi 1708**

40000 1708	Requisition		189,287	189,287	210,600	214,492	218,501	222,631
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

GARIBALDI FIRE PROTECTION SA	31,455,038	189,287	189,287	210,600	214,492	218,501	222,631
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<b>TOTAL</b>	<b>31,455,038</b>	<b>189,287</b>	<b>189,287</b>	<b>210,600</b>	<b>214,492</b>	<b>218,501</b>	<b>222,631</b>
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**Requisition maximums**

Tax Rate/Dollar Limitation      No limitation

Tax Rate		Est. Residential Tax rate /1,000	0.6371	0.6018	0.6695	0.6819	0.6946	0.7078
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Jurisdiction	Bylaw 97	
Debt Issue #	Issue 124, BL 1255	
Maturity date	8-Apr-38	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**\$1M home cost \$ 637.08 \$ 601.77**

**Service Mandate**

Garibaldi Fire Department provides structural fire suppression, vehicle fire response and interface fire assistance to a service area which extends from the southern boundary of the RMOW southwards along highway 99 to the Ministry of Transportation salt sheds. The fire hall is located adjacent to the Black Tusk Village and Pine Crest strata developments. This service is provided directly by the SLRD.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1708 - Fire Protection Garibaldi</b>								
<b>Revenues</b>								
40000	Requisition	\$139,128.00	\$189,287.00	\$189,287.00	\$189,287.00	\$189,287.00	0%	
<b>Requisitions</b>		<b>\$139,128.00</b>	<b>\$189,287.00</b>	<b>\$189,287.00</b>	<b>\$189,287.00</b>	<b>\$189,287.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40120	Rental Income	\$6,115.41	\$6,115.00	\$4,500.01	\$5,884.63	\$6,115.00	4%	Rental of residence in fire hall to fire chief
40220	Interest Earned on Investments	\$419.09	\$470.00	\$2,929.67	\$5,407.67	\$5,408.00	0%	Interest earned on reserve balances
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$57,846.76	\$0.00	-100%	Garibaldi Volunteer Fire Dep. Society funding for wildland truck
<b>Fees &amp; Other Revenues</b>		<b>\$6,534.50</b>	<b>\$6,585.00</b>	<b>\$7,429.68</b>	<b>\$69,139.06</b>	<b>\$11,523.00</b>	<b>-83%</b>	
40960	Conditional Grants - Provincial Grants	\$0.00	\$21,000.00	\$0.00	\$0.00	\$21,729.00		SP248 EOC Generator and CISM Tra Grant funds to cover part of generator purchase
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$20,219.64	\$30,263.00	\$30,263.02	\$30,263.02	\$77,242.00	155%	
<b>Surplus Deficit Prior Year</b>		<b>\$20,219.64</b>	<b>\$30,263.00</b>	<b>\$30,263.02</b>	<b>\$30,263.02</b>	<b>\$77,242.00</b>	<b>155%</b>	
43000	Transfers from Other Service	\$3,634.61	\$0.00	\$0.00	\$0.00	\$0.00		CC1000 General Government Service COVID19 Restart grant
44000	Transfer from Reserve	\$0.00	\$100,000.00	\$0.00	\$100,000.00	\$0.00	-100%	Transfer from Capital reserve for wildland truck
<b>Transfer Revenue</b>		<b>\$3,634.61</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$169,516.75</b>	<b>\$347,135.00</b>	<b>\$226,979.70</b>	<b>\$388,689.08</b>	<b>\$299,781.00</b>	<b>-23%</b>	
<b>Expenses</b>								
50110	Salaries	\$4,320.36	\$14,938.00	\$6,455.28	\$8,607.05	\$16,432.00	91%	Additional Captain was to be in 2022, moved to 2023
50130	Benefits	\$7,326.13	\$12,227.00	\$5,228.56	\$7,446.26	\$14,216.00	91%	Includes housing rental taxable benefit
50131	Employer Health Tax	\$336.97	\$786.00	\$218.99	\$382.22	\$730.00	91%	1.95% of salaries & taxable benefits
50160	Training	\$285.15	\$7,000.00	\$2,530.97	\$2,552.32	\$7,000.00	174%	
50170	Dues/Subscriptions/Memberships	\$517.25	\$600.00	\$650.00	\$650.00	\$750.00	15%	
50180	Travel	\$0.00	\$3,000.00	\$195.08	\$279.50	\$3,000.00	973%	
50220	Courier	\$14.75	\$100.00	\$132.03	\$150.43	\$170.00	13%	
50240	Office Supplies	\$328.17	\$500.00	\$479.60	\$531.03	\$610.00	15%	
50275	Staff Incentives	\$1,697.05	\$0.00	\$0.00	\$0.00	\$0.00		
50300	Publications/Resources	\$0.00	\$0.00	\$285.73	\$285.73	\$306.00	7%	
50310	Records Management	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		Records management work carried forward
50330	Vehicle Expense	\$6,802.37	\$13,000.00	\$8,344.61	\$12,046.79	\$12,000.00	0%	
50335	Radio Expense	\$1,028.13	\$5,000.00	\$5,790.97	\$5,790.97	\$3,000.00	-48%	Radios, chargers and radio licenses
50410	Software	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		Training software carried forward
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
50540	Consulting - Engineering	\$0.00	\$15,000.00	\$0.00	\$0.00	\$5,000.00		Consulting assistance FUS review carried forward
50582	Recruitment & retention	\$12,941.19	\$15,300.00	\$0.00	\$12,515.99	\$15,300.00	22%	Volunteer Fire fighter attendee payments & other incentives
50590	Depreciation/Amortization	\$45,515.72	\$60,000.00	\$0.00	\$47,269.55	\$60,000.00	27%	
50600	Insurance	\$6,274.80	\$7,407.00	\$6,086.71	\$6,317.71	\$7,453.00	18%	Property & equipment ins, Accident ins. and ICBC ins.
50610	Miscellaneous Operating Cost	\$368.13	\$420.00	\$269.73	\$359.64	\$450.00	25%	WCB costs for all volunteer fire fighters



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1708 - Fire Protection Garibaldi</b>										
50650	Operating Supplies - Other			\$4,461.57	\$5,000.00	\$3,510.47	\$3,623.73	\$5,405.00	49%	First aid supplies, small tools, propane tank rental etc.
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Respons	\$523.06	\$0.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance			\$780.00	\$2,000.00	\$5.00	\$11.30	\$2,000.00	17599%	Building & site maintenance
50690	Utilities - Hydro			\$4,921.56	\$5,250.00	\$3,734.11	\$4,666.48	\$5,250.00	13%	
50700	Utilities - Telephone			\$1,540.86	\$1,650.00	\$1,249.60	\$1,708.47	\$1,920.00	12%	Air masks, visors, coveralls, helmets, boots, jackets, flashlights etc.
51011	Non-Capitalized Equipment			\$7,558.46	\$8,000.00	\$2,118.68	\$3,649.85	\$8,000.00	119%	flashlights etc.
53200	Time Allocation from Other Services	CC1708	Fire Protection Garibaldi SA	\$1,997.39	\$15,727.00	\$1,499.20	\$6,794.20	\$39,126.00	476%	Increased for Emergency Planning staff and FUS review
<b>Operating Expenses</b>				<b>\$109,789.07</b>	<b>\$197,155.00</b>	<b>\$49,035.32</b>	<b>\$125,889.22</b>	<b>\$212,368.00</b>	<b>69%</b>	
99996	Fixed Asset Increase			\$0.00	\$100,000.00	\$0.00	\$157,846.76	\$0.00	-100%	GVFD Wildland Response Truck (Brush Truck)
99996	Fixed Asset Increase	SP248	EOC Generator and CISM Tra	\$0.00	\$35,000.00	\$0.00	\$0.00	\$36,210.00		Generator install (grant 40960 partial offset)
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$135,000.00</b>	<b>\$0.00</b>	<b>\$157,846.76</b>	<b>\$36,210.00</b>	<b>-77%</b>	
52040	SLRD - Debt Charges - Principal			\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.38	\$12,100.00	12%	Issue renews with new actuarial rate (new principal est.)
52050	SLRD - Debt Charges - Interest			\$14,175.00	\$14,175.00	\$7,087.50	\$14,175.00	\$18,000.00	27%	Issue renews 2023 (new borrowing rate Apr 2023 est.)
<b>Principal &amp; Interest</b>				<b>\$24,980.38</b>	<b>\$24,980.00</b>	<b>\$17,892.88</b>	<b>\$24,980.38</b>	<b>\$30,100.00</b>	<b>20%</b>	
53000	Transfer to Reserve			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$60,000.00	20%	Transfers to Capital reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$21,103.00		Transfer to Operational Surplus reserve
<b>Transfer Expenses</b>				<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$81,103.00</b>	<b>62%</b>	
50590	Depreciation/Amortization			(\$45,515.72)	(\$60,000.00)	\$0.00	(\$47,269.55)	(\$60,000.00)	27%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$45,515.72)</b>	<b>(\$60,000.00)</b>	<b>\$0.00</b>	<b>(\$47,269.55)</b>	<b>(\$60,000.00)</b>	<b>27%</b>	
<b>Total Expenses</b>				<b>\$139,253.73</b>	<b>\$347,135.00</b>	<b>\$116,928.20</b>	<b>\$311,446.81</b>	<b>\$299,781.00</b>	<b>-4%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$30,263.02</b>	<b>\$0.00</b>	<b>\$110,051.50</b>	<b>\$77,242.27</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$247,110.35		\$297,110.35	\$197,110.35	\$257,110.35		
30999	Operational Surplus reserve			\$23,791.00		\$23,791.00	\$23,791.00	\$44,894.00		
<b>Reserves</b>				<b>\$270,901.35</b>		<b>\$320,901.35</b>	<b>\$220,901.35</b>	<b>\$302,004.35</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1708 - Fire Protection Garibaldi</b>										
50670	Service / Site Maintenance	\$780.00	\$2,000.00	\$5.00	\$11.30	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50690	Utilities - Hydro	\$4,921.56	\$5,250.00	\$3,734.11	\$4,666.48	\$5,250.00	\$5,408.00	\$5,570.00	\$5,737.00	\$5,909.00
50700	Utilities - Telephone	\$1,540.86	\$1,650.00	\$1,249.60	\$1,708.47	\$1,920.00	\$1,978.00	\$2,037.00	\$2,098.00	\$2,161.00
51011	Non-Capitalized Equipment	\$7,558.46	\$8,000.00	\$2,118.68	\$3,649.85	\$8,000.00	\$8,240.00	\$8,487.00	\$8,742.00	\$9,004.00
53200	Time Allocation from Other Services	\$1,997.39	\$15,727.00	\$1,499.20	\$6,794.20	\$39,126.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
	CC1708 Fire Protection Garibaldi SA									
<b>Operating Expenses</b>		<b>\$109,789.07</b>	<b>\$197,155.00</b>	<b>\$49,035.32</b>	<b>\$125,889.22</b>	<b>\$212,368.00</b>	<b>\$192,023.00</b>	<b>\$195,915.00</b>	<b>\$199,924.00</b>	<b>\$204,054.00</b>
99996	Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$157,846.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$35,000.00	\$0.00	\$0.00	\$36,210.00	\$0.00	\$0.00	\$0.00	\$0.00
	SP248 EOC Generator and CISM Tra									
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$135,000.00</b>	<b>\$0.00</b>	<b>\$157,846.76</b>	<b>\$36,210.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52040	SLRD - Debt Charges - Principal	\$10,805.38	\$10,805.00	\$10,805.38	\$10,805.38	\$12,100.00	\$12,100.00	\$12,100.00	\$12,100.00	\$12,100.00
52050	SLRD - Debt Charges - Interest	\$14,175.00	\$14,175.00	\$7,087.50	\$14,175.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00
<b>Principal &amp; Interest</b>		<b>\$24,980.38</b>	<b>\$24,980.00</b>	<b>\$17,892.88</b>	<b>\$24,980.38</b>	<b>\$30,100.00</b>	<b>\$30,100.00</b>	<b>\$30,100.00</b>	<b>\$30,100.00</b>	<b>\$30,100.00</b>
53000	Transfer to Reserve	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$21,103.00	\$0.00	\$0.00	\$0.00	\$0.00
	SP94 Surplus Reserve									
<b>Transfer Expenses</b>		<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$81,103.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>
50590	Depreciation/Amortization	(\$45,515.72)	(\$60,000.00)	\$0.00	(\$47,269.55)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$45,515.72)</b>	<b>(\$60,000.00)</b>	<b>\$0.00</b>	<b>(\$47,269.55)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>
<b>Total Expenses</b>		<b>\$139,253.73</b>	<b>\$347,135.00</b>	<b>\$116,928.20</b>	<b>\$311,446.81</b>	<b>\$299,781.00</b>	<b>\$222,123.00</b>	<b>\$226,015.00</b>	<b>\$230,024.00</b>	<b>\$234,154.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$30,263.02</b>	<b>\$0.00</b>	<b>\$110,051.50</b>	<b>\$77,242.27</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment	\$247,110.35		\$297,110.35	\$197,110.35	\$257,110.35	\$317,110.35	\$377,110.35	\$437,110.35	\$497,110.35
30999	Operational Surplus reserve	\$23,791.00		\$23,791.00	\$23,791.00	\$44,894.00	\$44,894.00	\$44,894.00	\$44,894.00	\$44,894.00
<b>Reserves</b>		<b>\$270,901.35</b>		<b>\$320,901.35</b>	<b>\$220,901.35</b>	<b>\$302,004.35</b>	<b>\$362,004.35</b>	<b>\$422,004.35</b>	<b>\$482,004.35</b>	<b>\$542,004.35</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Seton/Shalalth Fire Protection**

**1711**

40000	Requisition		18,281	21,221	21,221	22,520	22,995	23,665
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

SETON PORT SHALALTH FIRE	3,701,970	18,281	21,221	21,221	22,520	22,995	23,665
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<b>Requisition maximums</b>		<b>TOTAL</b>	<b>3,701,970</b>	<b>18,281</b>	<b>21,221</b>	<b>21,221</b>	<b>22,520</b>	<b>22,995</b>	<b>23,665</b>
Dollar Maximum	\$ 20,000								
Tax Rate (per \$1,000)	0.9732 \$ 26,468	Est. Residential Tax rate /1,000	0.5465	0.5732	0.5732	0.6083	0.6212	0.6393	

Jurisdiction	Bylaw 480 /1225/1401/1641		<b>\$500K Home \$</b>	<b>273.27</b>	<b>\$ 286.62</b>
Debt Issue #	none				<b>13.35</b>
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)				

**Service Mandate**

This service provides a financial contribution for fire protection for the community of Seton Portage/Shalalth.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1711 - Fire Protection Seton-Shalth</b>								
<b>Revenues</b>								
40000	Requisition	\$16,500.00	\$18,281.00	\$18,281.00	\$18,281.00	\$21,221.00	16%	
<b>Requisitions</b>		<b>\$16,500.00</b>	<b>\$18,281.00</b>	<b>\$18,281.00</b>	<b>\$18,281.00</b>	<b>\$21,221.00</b>	<b>16%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40120	Rental Income	\$10,365.49	\$11,464.00	\$8,598.15	\$11,464.20	\$11,464.00	0%	Ambulance station rent; 2021 includes a correction
40220	Interest Earned on Investments	\$50.14	\$55.00	\$323.26	\$672.13	\$672.00	0%	Interest earned on reserve balances
40300	Miscellaneous Revenue	\$0.00	\$5,407.00	\$0.00	\$0.00	\$0.00		Remaining funds from Seton Valley VFD Society
<b>Fees &amp; Other Revenues</b>		<b>\$10,415.63</b>	<b>\$16,926.00</b>	<b>\$8,921.41</b>	<b>\$12,136.33</b>	<b>\$12,136.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	(\$6,257.38)	(\$3,004.00)	(\$3,004.39)	(\$3,004.39)	\$6,530.00	-317%	
<b>Surplus Deficit Prior Year</b>		<b>(\$6,257.38)</b>	<b>(\$3,004.00)</b>	<b>(\$3,004.39)</b>	<b>(\$3,004.39)</b>	<b>\$6,530.00</b>	<b>-317%</b>	
43000	Transfers from Other Service	\$9,383.20	\$20,617.00	\$8,638.37	\$7,807.71	\$12,809.00	64%	Area B PILT-Fire Hall repairs carried fwd (includes some staff time in 2022)
43000	Transfer from Other Service	\$429.02	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart grant for interest losses
43000	Transfer from Other Service	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	\$7,110.00		BC Hydro PILT allocation
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>		<b>\$16,922.56</b>	<b>\$27,727.00</b>	<b>\$15,748.71</b>	<b>\$14,918.05</b>	<b>\$19,919.00</b>	<b>34%</b>	
<b>Total Revenues</b>		<b>\$37,580.81</b>	<b>\$59,930.00</b>	<b>\$39,946.73</b>	<b>\$42,330.99</b>	<b>\$59,806.00</b>	<b>-268%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590	Depreciation/Amortization	\$1,830.53	\$1,831.00	\$0.00	\$1,831.00	\$1,831.00		
50600	Insurance	\$410.87	\$450.00	\$425.79	\$425.79	\$472.00	11%	
50610	Miscellaneous Operating Cost	\$18,000.00	\$20,000.00	\$13,500.00	\$18,000.00	\$20,000.00	11%	Contracted costs paid to Tsal'alh for service
50650	Operating Supplies - Other	\$616.67	\$1,500.00	\$0.00	\$0.00	\$1,000.00		
50670	Service / Site Maintenance	\$1,504.48	\$2,500.00	\$2,774.10	\$1,246.07	\$1,500.00	20%	Snow clearing/sanding & site maintenance
50670	Service / Site Maintenance	\$9,383.20	\$20,617.00	\$1,528.03	\$1,528.03	\$12,809.00		Area B PILT funds fire hall repairs
50690	Utilities - Hydro	\$4,723.80	\$5,000.00	\$3,946.91	\$4,863.40	\$5,200.00	7%	
53200	Time Allocation from Other Services	\$3,696.18	\$6,613.00	\$1,844.38	\$6,487.70	\$15,575.00	140%	Staff time on service increased for service review
<b>Operating Expenses</b>		<b>\$40,415.73</b>	<b>\$58,761.00</b>	<b>\$24,269.21</b>	<b>\$34,631.99</b>	<b>\$58,637.00</b>	<b>69%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$2,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	0%	Transfer to Capital reserve
<b>Transfer Expenses</b>		<b>\$2,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>0%</b>	
50590	Depreciation/Amortization	(\$1,830.53)	(\$1,831.00)	\$0.00	(\$1,831.00)	(\$1,831.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$1,830.53)</b>	<b>(\$1,831.00)</b>	<b>\$0.00</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>		
<b>Total Expenses</b>		<b>\$40,585.20</b>	<b>\$59,930.00</b>	<b>\$27,269.21</b>	<b>\$35,800.99</b>	<b>\$59,806.00</b>	<b>67%</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$3,004.39)</b>	<b>\$0.00</b>	<b>\$12,677.52</b>	<b>\$6,530.00</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1711 - Fire Protection Seton-Shalth</b>							
30000 Reserve - Capital Works and Equipment	\$32,407.99		\$35,407.99	\$35,407.99	\$38,407.99		
<b>Reserves</b>	<b>\$32,407.99</b>		<b>\$35,407.99</b>	<b>\$35,407.99</b>	<b>\$38,407.99</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1711 - Fire Protection Seton-Shalth</b>											
<b>Revenues</b>											
40000	Requisition		\$16,500.00	\$18,281.00	\$18,281.00	\$18,281.00	\$21,221.00	\$21,221.00	\$22,520.00	\$22,995.00	\$23,665.00
<b>Requisitions</b>			<b>\$16,500.00</b>	<b>\$18,281.00</b>	<b>\$18,281.00</b>	<b>\$18,281.00</b>	<b>\$21,221.00</b>	<b>\$21,221.00</b>	<b>\$22,520.00</b>	<b>\$22,995.00</b>	<b>\$23,665.00</b>
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40120	Rental Income		\$10,365.49	\$11,464.00	\$8,598.15	\$11,464.20	\$11,464.00	\$11,464.00	\$11,464.00	\$11,464.00	\$11,464.00
40220	Interest Earned on Investments		\$50.14	\$55.00	\$323.26	\$672.13	\$672.00	\$672.00	\$672.00	\$672.00	\$672.00
40300	Miscellaneous Revenue		\$0.00	\$5,407.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>			<b>\$10,415.63</b>	<b>\$16,926.00</b>	<b>\$8,921.41</b>	<b>\$12,136.33</b>	<b>\$12,136.00</b>	<b>\$12,136.00</b>	<b>\$12,136.00</b>	<b>\$12,136.00</b>	<b>\$12,136.00</b>
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available		(\$6,257.38)	(\$3,004.00)	(\$3,004.39)	(\$3,004.39)	\$6,530.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>			<b>(\$6,257.38)</b>	<b>(\$3,004.00)</b>	<b>(\$3,004.39)</b>	<b>(\$3,004.39)</b>	<b>\$6,530.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000 General Government Service	\$9,383.20	\$20,617.00	\$8,638.37	\$7,807.71	\$12,809.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfer from Other Service	CC1000 General Government Service	\$429.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfer from Other Service	CC1000 General Government Service	\$7,110.34	\$7,110.00	\$7,110.34	\$7,110.34	\$7,110.00	\$7,110.00	\$7,110.00	\$7,582.00	\$7,886.00
44000	Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>			<b>\$16,922.56</b>	<b>\$27,727.00</b>	<b>\$15,748.71</b>	<b>\$14,918.05</b>	<b>\$19,919.00</b>	<b>\$7,110.00</b>	<b>\$7,110.00</b>	<b>\$7,582.00</b>	<b>\$7,886.00</b>
<b>Total Revenues</b>			<b>\$37,580.81</b>	<b>\$59,930.00</b>	<b>\$39,946.73</b>	<b>\$42,330.99</b>	<b>\$59,806.00</b>	<b>\$40,467.00</b>	<b>\$41,766.00</b>	<b>\$42,713.00</b>	<b>\$43,687.00</b>
<b>Expenses</b>											
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590	Depreciation/Amortization		\$1,830.53	\$1,831.00	\$0.00	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00	\$1,831.00
50600	Insurance		\$410.87	\$450.00	\$425.79	\$425.79	\$472.00	\$486.00	\$501.00	\$516.00	\$531.00
50610	Miscellaneous Operating Cost		\$18,000.00	\$20,000.00	\$13,500.00	\$18,000.00	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50650	Operating Supplies - Other		\$616.67	\$1,500.00	\$0.00	\$0.00	\$1,000.00	\$1,030.00	\$1,250.00	\$1,288.00	\$1,327.00
50670	Service / Site Maintenance		\$1,504.48	\$2,500.00	\$2,774.10	\$1,246.07	\$1,500.00	\$1,745.00	\$2,000.00	\$2,060.00	\$2,122.00
50670	Service / Site Maintenance		\$9,383.20	\$20,617.00	\$1,528.03	\$1,528.03	\$12,809.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro		\$4,723.80	\$5,000.00	\$3,946.91	\$4,863.40	\$5,200.00	\$5,356.00	\$5,517.00	\$5,683.00	\$5,853.00
53200	Time Allocation from Other Services	CC1711 Fire Protection Seton-Shalth	\$3,696.18	\$6,613.00	\$1,844.38	\$6,487.70	\$15,575.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00
<b>Operating Expenses</b>			<b>\$40,415.73</b>	<b>\$58,761.00</b>	<b>\$24,269.21</b>	<b>\$34,631.99</b>	<b>\$58,637.00</b>	<b>\$32,298.00</b>	<b>\$33,597.00</b>	<b>\$34,544.00</b>	<b>\$35,518.00</b>
<b>Capital Expenditures</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve		\$2,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
<b>Transfer Expenses</b>			<b>\$2,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>
50590	Depreciation/Amortization		(\$1,830.53)	(\$1,831.00)	\$0.00	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)	(\$1,831.00)
<b>Non-Taxable Expenses (Depreciation)</b>			<b>(\$1,830.53)</b>	<b>(\$1,831.00)</b>	<b>\$0.00</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>	<b>(\$1,831.00)</b>
<b>Total Expenses</b>			<b>\$40,585.20</b>	<b>\$59,930.00</b>	<b>\$27,269.21</b>	<b>\$35,800.99</b>	<b>\$59,806.00</b>	<b>\$40,467.00</b>	<b>\$41,766.00</b>	<b>\$42,713.00</b>	<b>\$43,687.00</b>
<b>Surplus/ (Deficit)</b>			<b>(\$3,004.39)</b>	<b>\$0.00</b>	<b>\$12,677.52</b>	<b>\$6,530.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1711 - Fire Protection Seton-Shalth</b>									
30000 Reserve - Capital Works and Equipment	\$32,407.99		\$35,407.99	\$35,407.99	\$38,407.99	\$48,407.99	\$58,407.99	\$68,407.99	\$78,407.99
<b>Reserves</b>	<b>\$32,407.99</b>		<b>\$35,407.99</b>	<b>\$35,407.99</b>	<b>\$38,407.99</b>	<b>\$48,407.99</b>	<b>\$58,407.99</b>	<b>\$68,407.99</b>	<b>\$78,407.99</b>



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Fire Protection Gun Lake**

**1712**

40010 1712 Parcel Tax	26,400	31,497	27,149	27,163	27,177	27,192
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

GUN LAKE FIRE PROTECTION	15,559,160
PARCEL TAX	<b>Folios 292</b>

<b>*Est. Cost per Parcel</b>	\$ 95.81	\$ 113.53	\$ 97.86	\$ 97.91	\$ 97.96	\$ 98.01
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\*Includes Provincial fee of 5.25%

<b>Requisition maximums</b>	
Dollar Maximum	\$ 21,750
Tax Rate (per \$1,000)	<b>0.2072</b> \$ 32,174

Jurisdiction	Bylaw 559/1143/1381/1604
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution for fire protection for the community of Gun Lake.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1712 - Fire Protection Gun Lake</b>								
<u>Revenues</u>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$21,750.00	\$26,400.00	\$26,400.00	\$26,400.00	\$31,497.00	19%	
Parcel Tax		\$21,750.00	\$26,400.00	\$26,400.00	\$26,400.00	\$31,497.00	19%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$198.86	\$200.00	\$199.66	\$199.66	\$638.00	220%	
Surplus Deficit Prior Year		\$198.86	\$200.00	\$199.66	\$199.66	\$638.00	220%	
43000 Transfer from Other Service		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Area A PILT - for Time allocation 53200
43000 Transfer from Other Service		\$0.00	\$0.00	\$0.00	\$0.00	\$7,821.00		Area A PILT -potential for UBCM grant; BR Oct 22
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$12,821.00		
<b>Total Revenues</b>		<b>\$21,948.86</b>	<b>\$26,600.00</b>	<b>\$26,599.66</b>	<b>\$26,599.66</b>	<b>\$44,956.00</b>	<b>69%</b>	
<u>Expenses</u>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance		\$132.20	\$150.00	\$137.00	\$137.00	\$450.00	228%	
50610 Miscellaneous Operating Cost		\$12,300.00	\$12,300.00	\$12,300.00	\$12,300.00	\$12,435.00	1%	Funds requested by Society for operational needs
50610 Miscellaneous Operating Cost		\$0.00	\$0.00	\$0.00	\$0.00	\$7,821.00		Area A PILT -potential for UBCM grant; BR Oct 22
51012 Capital Grant		\$9,067.00	\$13,200.00	\$13,200.00	\$13,200.00	\$14,000.00	6%	Funds requested by Society for capital needs
53200 Time Allocation from Other Services	CC1712 Fire Protection Gun Lake CLS	\$0.00	\$700.00	\$74.96	\$74.96	\$5,000.00	6570%	Regional Fire Chief service review
<b>Operating Expenses</b>		<b>\$21,749.20</b>	<b>\$26,600.00</b>	<b>\$25,961.96</b>	<b>\$25,961.96</b>	<b>\$39,956.00</b>	<b>54%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Transfer to Surplus reserve for 2024
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$21,749.20</b>	<b>\$26,600.00</b>	<b>\$25,961.96</b>	<b>\$25,961.96</b>	<b>\$44,956.00</b>	<b>73%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$199.66</b>	<b>\$0.00</b>	<b>\$637.70</b>	<b>\$637.70</b>	<b>\$0.00</b>		
30999 Operational Surplus reserve		\$0.00		\$0.00	\$0.00	\$5,000.00		
Reserves		\$0.00		\$0.00	\$0.00	\$5,000.00		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1712 - Fire Protection Gun Lake</b>										
<b>Revenues</b>										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$21,750.00	\$26,400.00	\$26,400.00	\$26,400.00	\$31,497.00	\$27,149.00	\$27,163.00	\$27,177.00	\$27,192.00
Parcel Tax		\$21,750.00	\$26,400.00	\$26,400.00	\$26,400.00	\$31,497.00	\$27,149.00	\$27,163.00	\$27,177.00	\$27,192.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$198.86	\$200.00	\$199.66	\$199.66	\$638.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$198.86	\$200.00	\$199.66	\$199.66	\$638.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfer from Other Service		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfer from Other Service		\$0.00	\$0.00	\$0.00	\$0.00	\$7,821.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>		<b>\$21,948.86</b>	<b>\$26,600.00</b>	<b>\$26,599.66</b>	<b>\$26,599.66</b>	<b>\$37,135.00</b>	<b>\$27,149.00</b>	<b>\$27,163.00</b>	<b>\$27,177.00</b>	<b>\$27,192.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance		\$132.20	\$150.00	\$137.00	\$137.00	\$450.00	\$464.00	\$478.00	\$492.00	\$507.00
50610 Miscellaneous Operating Cost		\$12,300.00	\$12,300.00	\$12,300.00	\$12,300.00	\$12,435.00	\$12,435.00	\$12,435.00	\$12,435.00	\$12,435.00
50610 Miscellaneous Operating Cost		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51012 Capital Grant		\$9,067.00	\$13,200.00	\$13,200.00	\$13,200.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00
53200 Time Allocation from Other Services	CC1712 Fire Protection Gun Lake CLS	\$0.00	\$700.00	\$74.96	\$74.96	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses		\$21,749.20	\$26,600.00	\$25,961.96	\$25,961.96	\$32,135.00	\$27,149.00	\$27,163.00	\$27,177.00	\$27,192.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$21,749.20</b>	<b>\$26,600.00</b>	<b>\$25,961.96</b>	<b>\$25,961.96</b>	<b>\$37,135.00</b>	<b>\$27,149.00</b>	<b>\$27,163.00</b>	<b>\$27,177.00</b>	<b>\$27,192.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$199.66</b>	<b>\$0.00</b>	<b>\$637.70</b>	<b>\$637.70</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve		\$0.00		\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
Reserves		\$0.00		\$0.00	\$0.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Fire Protection Birken**

**1713**

40000 1713 Requisition	60,000	60,000	66,679	68,558	70,164	72,146
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BIRKEN FIRE PROTECTION	14,324,854	60,000	60,000	66,679	68,558	70,164	72,146
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>14,324,854</b>	<b>60,000</b>	<b>60,000</b>	<b>66,679</b>	<b>68,558</b>	<b>70,164</b>	<b>72,146</b>
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Dollar Maximum	\$	38,513
Tax Rate (per \$1,000)	0.6716 \$	95,995

Est. Residential Tax rate /1,000	0.4404	0.4189	0.4655	0.4786	0.4898	0.5036
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Jurisdiction	Bylaw 684/1144/1384
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$1Mil Home est \$ 440.41 \$ 418.85**

**Service Mandate**

This service provides a financial contribution to the Birken Fire Protection Society for the purpose of providing fire protection and suppression for the Birken and area community.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1713 - Fire Protection Birken</b>								
<b>Revenues</b>								
40000	Requisition	\$51,863.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	0%	
<b>Requisitions</b>		<b>\$51,863.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$157.61	\$163.00	\$857.86	\$1,775.92	\$1,776.00	0%	
<b>Fees &amp; Other Revenues</b>		<b>\$157.61</b>	<b>\$163.00</b>	<b>\$857.86</b>	<b>\$1,775.92</b>	<b>\$1,776.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$798.60	\$2,402.00	\$2,401.60	\$2,401.60	\$16,875.00	603%	
<b>Surplus Deficit Prior Year</b>		<b>\$798.60</b>	<b>\$2,402.00</b>	<b>\$2,401.60</b>	<b>\$2,401.60</b>	<b>\$16,875.00</b>	<b>603%</b>	
43000	Transfers from Other Service	\$2,003.82	\$0.00	\$11,898.68	\$11,898.68	\$0.00	-100%	Water Trailer Using Area C Amenity funds (2022)
44000	Transfer from Reserve	\$0.00	\$8,704.00	\$8,704.00	\$8,704.00	\$0.00	-100%	Capital reserve funds for capital purchases
<b>Transfer Revenue</b>		<b>\$2,003.82</b>	<b>\$8,704.00</b>	<b>\$20,602.68</b>	<b>\$20,602.68</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$54,823.03</b>	<b>\$71,269.00</b>	<b>\$83,862.14</b>	<b>\$84,780.20</b>	<b>\$78,651.00</b>	<b>-7%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590	Depreciation/Amortization	\$1,126.18	\$3,100.00	\$0.00	\$2,073.18	\$2,457.00	19%	
50600	Insurance	\$401.43	\$442.00	\$415.99	\$415.99	\$461.00	11%	Property insurance
50605	Licenses & Permits	\$70.00	\$1,070.00	\$70.00	\$70.00	\$1,070.00	1429%	Includes tenure fees (\$1,000)
50610	Miscellaneous Operating Cost	\$49,900.00	\$28,658.00	\$28,658.00	\$28,658.00	\$61,070.00	113%	Funds requested for operations by VFD Society
51012	Capital Grant	\$0.00	\$0.00	\$11,898.68	\$11,898.68	\$0.00	-100%	Water Trailer Using Area C Amenity funds (2022)
53200	Time Allocation from Other Services	\$0.00	\$3,000.00	\$0.00	\$0.00	\$6,287.00		Staff time on service increased for service review
<b>Operating Expenses</b>		<b>\$51,747.61</b>	<b>\$36,520.00</b>	<b>\$41,292.67</b>	<b>\$43,365.85</b>	<b>\$71,595.00</b>	<b>65%</b>	
99996	Fixed Asset Increase	\$0.00	\$12,849.00	\$12,237.00	\$12,237.00	\$0.00	-100%	Garage door replacement
99996	Fixed Asset Increase	\$0.00	\$25,000.00	\$14,375.91	\$14,375.91	\$0.00	-100%	Generator install
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$37,849.00</b>	<b>\$26,612.91</b>	<b>\$26,612.91</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$1,800.00	\$0.00	\$0.00	\$0.00	\$9,513.00		Transfer to Capital reserve
<b>Transfer Expenses</b>		<b>\$1,800.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$9,513.00</b>		
50590	Depreciation/Amortization	(\$1,126.18)	(\$3,100.00)	\$0.00	(\$2,073.18)	(\$2,457.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$1,126.18)</b>	<b>(\$3,100.00)</b>	<b>\$0.00</b>	<b>(\$2,073.18)</b>	<b>(\$2,457.00)</b>		
<b>Total Expenses</b>		<b>\$52,421.43</b>	<b>\$71,269.00</b>	<b>\$67,905.58</b>	<b>\$67,905.58</b>	<b>\$78,651.00</b>	<b>16%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$2,401.60</b>	<b>\$0.00</b>	<b>\$15,956.56</b>	<b>\$16,874.62</b>	<b>\$0.00</b>		
<b>Reserves</b>		<b>\$101,878.62</b>		<b>\$93,174.62</b>	<b>\$93,174.62</b>	<b>\$102,687.62</b>		
30000	Reserve - Capital Works and Equipment	\$101,878.62		\$93,174.62	\$93,174.62	\$102,687.62		
<b>Reserves</b>		<b>\$101,878.62</b>		<b>\$93,174.62</b>	<b>\$93,174.62</b>	<b>\$102,687.62</b>		

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>		<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 1713 - Fire Protection Birken</b>										
<b>Revenues</b>										
40000 Requisition		\$51,863.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$66,679.00	\$68,558.00	\$70,164.00	\$72,146.00
<b>Requisitions</b>		<b>\$51,863.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$66,679.00</b>	<b>\$68,558.00</b>	<b>\$70,164.00</b>	<b>\$72,146.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$157.61	\$163.00	\$857.86	\$1,775.92	\$1,776.00	\$1,776.00	\$1,776.00	\$1,776.00	\$1,776.00
<b>Fees &amp; Other Revenues</b>		<b>\$157.61</b>	<b>\$163.00</b>	<b>\$857.86</b>	<b>\$1,775.92</b>	<b>\$1,776.00</b>	<b>\$1,776.00</b>	<b>\$1,776.00</b>	<b>\$1,776.00</b>	<b>\$1,776.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$798.60	\$2,402.00	\$2,401.60	\$2,401.60	\$16,875.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$798.60</b>	<b>\$2,402.00</b>	<b>\$2,401.60</b>	<b>\$2,401.60</b>	<b>\$16,875.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$2,003.82	\$0.00	\$11,898.68	\$11,898.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$8,704.00	\$8,704.00	\$8,704.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$2,003.82</b>	<b>\$8,704.00</b>	<b>\$20,602.68</b>	<b>\$20,602.68</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$54,823.03</b>	<b>\$71,269.00</b>	<b>\$83,862.14</b>	<b>\$84,780.20</b>	<b>\$78,651.00</b>	<b>\$68,455.00</b>	<b>\$70,334.00</b>	<b>\$71,940.00</b>	<b>\$73,922.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization		\$1,126.18	\$3,100.00	\$0.00	\$2,073.18	\$2,457.00	\$2,457.00	\$2,457.00	\$2,457.00	\$2,457.00
50600 Insurance		\$401.43	\$442.00	\$415.99	\$415.99	\$461.00	\$475.00	\$489.00	\$504.00	\$519.00
50605 Licenses & Permits		\$70.00	\$1,070.00	\$70.00	\$70.00	\$1,070.00	\$70.00	\$70.00	\$70.00	\$70.00
50610 Miscellaneous Operating Cost		\$49,900.00	\$28,658.00	\$28,658.00	\$28,658.00	\$61,070.00	\$63,160.00	\$64,995.00	\$66,555.00	\$68,490.00
51012 Capital Grant		\$0.00	\$0.00	\$11,898.68	\$11,898.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1713 Fire Protection Birken LSA	\$0.00	\$3,000.00	\$0.00	\$0.00	\$6,287.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00
<b>Operating Expenses</b>		<b>\$51,747.61</b>	<b>\$36,520.00</b>	<b>\$41,292.67</b>	<b>\$43,365.85</b>	<b>\$71,595.00</b>	<b>\$67,412.00</b>	<b>\$69,291.00</b>	<b>\$70,897.00</b>	<b>\$72,879.00</b>
99996 Fixed Asset Increase		\$0.00	\$12,849.00	\$12,237.00	\$12,237.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$25,000.00	\$14,375.91	\$14,375.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$37,849.00</b>	<b>\$26,612.91</b>	<b>\$26,612.91</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve		\$1,800.00	\$0.00	\$0.00	\$0.00	\$9,513.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
<b>Transfer Expenses</b>		<b>\$1,800.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$9,513.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>
50590 Depreciation/Amortization		(\$1,126.18)	(\$3,100.00)	\$0.00	(\$2,073.18)	(\$2,457.00)	(\$2,457.00)	(\$2,457.00)	(\$2,457.00)	(\$2,457.00)
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$1,126.18)</b>	<b>(\$3,100.00)</b>	<b>\$0.00</b>	<b>(\$2,073.18)</b>	<b>(\$2,457.00)</b>	<b>(\$2,457.00)</b>	<b>(\$2,457.00)</b>	<b>(\$2,457.00)</b>	<b>(\$2,457.00)</b>
<b>Total Expenses</b>		<b>\$52,421.43</b>	<b>\$71,269.00</b>	<b>\$67,905.58</b>	<b>\$67,905.58</b>	<b>\$78,651.00</b>	<b>\$68,455.00</b>	<b>\$70,334.00</b>	<b>\$71,940.00</b>	<b>\$73,922.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$2,401.60</b>	<b>\$0.00</b>	<b>\$15,956.56</b>	<b>\$16,874.62</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$101,878.62		\$93,174.62	\$93,174.62	\$102,687.62	\$106,187.62	\$109,687.62	\$113,187.62	\$116,687.62
<b>Reserves</b>		<b>\$101,878.62</b>		<b>\$93,174.62</b>	<b>\$93,174.62</b>	<b>\$102,687.62</b>	<b>\$106,187.62</b>	<b>\$109,687.62</b>	<b>\$113,187.62</b>	<b>\$116,687.62</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Howe Sound East Fire Services**

**1714**

40000	1714	Requisition	467,792	501,679	533,576	544,307	548,026	603,843
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

HOWE SOUND EAST FIRE SERVICES	82,413,335	467,792	501,679	533,576	544,307	548,026	603,843
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<b>Requisition maximums</b>		<b>TOTAL</b>	<b>82,413,335</b>	<b>467,792</b>	<b>501,679</b>	<b>533,576</b>	<b>544,307</b>	<b>548,026</b>	<b>603,843</b>
Dollar Maximum	\$ 245,500								
Tax Rate (per \$1,000)	0.9526 \$ 718,486	Est. Residential Tax rate /1,000	0.6316	0.6087	0.6474	0.6605	0.6650	0.7327	

Jurisdiction	Bylaw 1032/1145/1543
Debt Issue #	Issue #105; Issue #158
Maturity dates	3-Jun-24      23-Sep-47
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$1M property est. \$ 631.60 \$ 608.74**

**Service Mandate**

This service provides structural fire suppression, vehicle fire response and interface fire assistance to a service area that extends from the southern boundary of the District of Squamish southwards to the northern boundary of the Village of Lions Bay (generally the communities of Britannia Beach and Furry Creek). This service is provided directly by the SLRD.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1714 - Howe Sound East Fire Services</b>								
<b>Revenues</b>								
40000	Requisition	\$392,279.00	\$467,792.00	\$467,792.00	\$467,792.00	\$501,679.00	7%	
<b>Requisitions</b>		<b>\$392,279.00</b>	<b>\$467,792.00</b>	<b>\$467,792.00</b>	<b>\$467,792.00</b>	<b>\$501,679.00</b>	<b>7%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40080	Grant in Lieu of Taxes - Other	\$3,352.17	\$3,558.00	\$3,558.00	\$3,558.00	\$1,874.00	-47%	BB Mining Museum PILT for fire service (assessment reduced in 2023)
<b>GILT</b>		<b>\$3,352.17</b>	<b>\$3,558.00</b>	<b>\$3,558.00</b>	<b>\$3,558.00</b>	<b>\$1,874.00</b>	<b>-47%</b>	
40220	Interest Earned on Investments	\$374.47	\$425.00	\$2,666.36	\$17,430.23	\$60,480.00	247%	Interest earned on investments
<b>Fees &amp; Other Revenues</b>		<b>\$374.47</b>	<b>\$425.00</b>	<b>\$2,666.36</b>	<b>\$17,430.23</b>	<b>\$60,480.00</b>	<b>247%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
41000	Proceeds from Borrowing	\$0.00	\$1,200,000.00	\$1,200,000.00	\$1,200,000.00	\$0.00	-100%	Replace Engine 2 (the Quint) with Long-Term borrowing
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$1,200,000.00</b>	<b>\$1,200,000.00</b>	<b>\$1,200,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	
42000	Surplus Deficit -Available	\$42,081.97	\$20,190.00	\$20,171.67	\$20,171.67	(\$79,716.00)	-495%	
<b>Surplus Deficit Prior Year</b>		<b>\$42,081.97</b>	<b>\$20,190.00</b>	<b>\$20,171.67</b>	<b>\$20,171.67</b>	<b>(\$79,716.00)</b>	<b>-495%</b>	
43000	Transfers from Other Service	\$2,173.37	\$0.00	\$0.00	\$0.00	\$0.00		Covid19 Restart grant
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$444,415.00		Area D -Fire prot services -FC Development funds
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$11,993.38	\$38,006.00		Area D CWF for training structure (2022-2023)
44000	Transfer from Reserve	\$0.00	\$200,000.00	\$0.00	\$0.00	\$200,000.00		Transfer from Capital reserve for new Quint equip.
44000	Transfer from Reserve	\$0.00	\$34,000.00	\$0.00	\$0.00	\$0.00		Transfer from Operational Surplus reserve
<b>Transfer Revenue</b>		<b>\$2,173.37</b>	<b>\$234,000.00</b>	<b>\$0.00</b>	<b>\$11,993.38</b>	<b>\$682,421.00</b>		
<b>Total Revenues</b>		<b>\$440,260.98</b>	<b>\$1,925,965.00</b>	<b>\$1,694,188.03</b>	<b>\$1,720,945.28</b>	<b>\$1,166,738.00</b>	<b>-32%</b>	
<b>Expenses</b>								
50110	Salaries	\$42,397.97	\$46,694.00	\$33,723.68	\$44,964.91	\$48,929.00	9%	
50110	Salaries	\$0.00	\$0.00	\$0.00	\$0.00	\$17,000.00		New officer's stipend
50130	Benefits	\$6,916.39	\$7,587.00	\$5,521.49	\$7,283.60	\$8,012.00	10%	
50130	Benefits	\$0.00	\$0.00	\$0.00	\$0.00	\$2,784.00		New officer's stipend
50131	Employer Health Tax	\$869.32	\$957.00	\$736.68	\$957.90	\$1,405.00	47%	
50160	Training	\$30,937.38	\$33,000.00	\$11,121.14	\$44,827.48	\$50,000.00	12%	2022 includes Operational Skills program; 2023 increased for recruitment
50170	Dues/Subscriptions/Memberships	\$475.00	\$500.00	\$459.00	\$459.00	\$500.00	9%	Red cross, BC Fire Training Officers Assoc and Coast Corridor Chiefs Assoc
50180	Travel	\$2,014.43	\$4,000.00	\$3,472.17	\$4,539.26	\$6,000.00	32%	Travel and accomodations for conf, training and mtgs
50190	Advertising	\$450.00	\$0.00	\$0.00	\$0.00	\$0.00		
50195	Meeting Costs	\$0.00	\$200.00	\$20.59	\$20.59	\$150.00	629%	
50210	Communications	\$0.00	\$700.00	\$193.94	\$258.14	\$300.00	16%	
50220	Courier	\$53.31	\$60.00	\$35.28	\$56.67	\$100.00	76%	
50240	Office Supplies	\$1,208.52	\$1,500.00	\$885.64	\$1,239.35	\$1,500.00	21%	
50300	Publications/Resources	\$526.20	\$0.00	\$0.00	\$0.00	\$0.00		
50310	Records Management	\$236.77	\$400.00	\$0.00	\$24.16	\$400.00	1556%	
50320	Security	\$600.00	\$725.00	\$773.45	\$923.45	\$900.00	-3%	
50330	Vehicle Expense	\$7,999.26	\$25,000.00	\$5,155.36	\$11,173.78	\$12,850.00	15%	Maintenance costs, gas, diesel, oil
50335	Radio Expense	\$1,590.82	\$4,500.00	\$1,051.90	\$1,051.90	\$4,500.00	328%	Radios, pagers & radio licenses
50400	Hardware	\$1,082.04	\$500.00	\$581.28	\$2,318.29	\$1,500.00	-35%	2022 is printer and computer purchase



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes		
<b>Exhibit 1714 - Howe Sound East Fire Services</b>										
50410	Software	\$159.08	\$200.00	\$471.06	\$471.06	\$500.00	6%	Fire station software for training material		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%			
50520	Consulting - Legal	\$715.83	\$1,200.00	\$0.00	\$0.00	\$1,200.00				
50540	Consulting - Engineering	\$0.00	\$15,000.00	\$0.00	\$0.00	\$1,000.00		Consulting assistance FUS review; reduced		
50580	Contracted Services	\$2,085.00	\$2,880.00	\$990.00	\$2,280.00	\$3,080.00	35%	Garbage pickup and fire hall cleaning services		
50582	Recruitment & retention	\$60,940.00	\$75,163.00	\$75,163.00	\$75,163.00	\$82,676.00	10%	Annual contribution		
50590	Depreciation/Amortization	\$74,701.60	\$130,000.00	\$0.00	\$80,688.22	\$95,751.00	19%			
50600	Insurance	\$12,609.59	\$15,000.00	\$13,040.17	\$13,040.17	\$13,525.00	4%	2021 includes ICBC credit of \$1,935		
50610	Miscellaneous Operating Cost	\$670.60	\$740.00	\$508.92	\$668.76	\$790.00	18%	WCB payments		
50650	Operating Supplies - Other	\$8,120.32	\$12,000.00	\$8,065.81	\$10,323.01	\$11,050.00	7%			
50651	First Responder/Medical Aid	\$0.00	\$0.00	\$0.00	\$0.00	\$13,000.00		First Responder/Medical Aid costs		
50670	Service / Site Maintenance	\$2,199.38	\$22,000.00	\$7,168.62	\$7,532.69	\$12,000.00	59%	Firehall & site maintenance (2022 fix leaking roof)		
50690	Utilities - Hydro	\$5,443.35	\$5,800.00	\$3,593.00	\$5,456.10	\$5,840.00	7%			
50700	Utilities - Telephone	\$2,564.52	\$2,700.00	\$1,924.21	\$2,565.76	\$2,745.00	7%			
51011	Non-Capitalized Equipment	\$27,207.28	\$45,000.00	\$14,578.98	\$16,117.98	\$40,000.00	148%	Firefighter wear, small equipment and tools		
53200	Time Allocation from Other Services	CC1714	Howe Sound East Fire Service	\$5,426.70	\$25,000.00	\$6,084.80	\$36,335.60	\$45,414.00	25%	Staff time spent on service increase for service review
<b>Operating Expenses</b>		<b>\$300,450.66</b>	<b>\$479,256.00</b>	<b>\$195,570.17</b>	<b>\$370,990.83</b>	<b>\$485,651.00</b>	<b>31%</b>			
99996	Fixed Asset Increase	\$15,953.70	\$0.00	\$0.00	\$0.00	\$0.00		Compressor upgrade		
99996	Fixed Asset Increase	\$49,799.78	\$0.00	\$0.00	\$0.00	\$0.00		SCBA sets		
99996	Fixed Asset Increase	\$0.00	\$1,400,000.00	\$0.00	\$173,770.03	\$0.00	-100%	Replace Engine 2 Quint using LT borrowing & reserve		
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00		Equipment for new Engine 2		
99996	Fixed Asset Increase	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00		Asphalt paving moved to future		
99996	Fixed Asset Increase	\$0.00	\$25,000.00	\$0.00	\$11,993.38	\$38,007.00	217%	Fire practice structure using Area D CWF		
99996	Fixed Asset Increase	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00		Training yard improvements		
<b>Capital Expenditures</b>		<b>\$65,753.48</b>	<b>\$1,458,000.00</b>	<b>\$0.00</b>	<b>\$185,763.41</b>	<b>\$241,007.00</b>	<b>30%</b>			
52000	Debt Issue Costs	\$0.00	\$12,000.00	\$12,000.00	\$12,000.00	\$0.00	-100%			
52040	SLRD - Debt Charges - Principal	\$34,958.77	\$34,959.00	\$34,958.77	\$34,958.77	\$65,768.00	88%			
52050	SLRD - Debt Charges - Interest	\$15,750.00	\$15,750.00	\$7,875.00	\$15,750.00	\$64,830.00	312%			
52065	Short-term Debt Charges - Interest	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00				
<b>Principal &amp; Interest</b>		<b>\$50,708.77</b>	<b>\$68,709.00</b>	<b>\$54,833.77</b>	<b>\$62,708.77</b>	<b>\$130,598.00</b>	<b>108%</b>			
53000	Transfer to Reserve	\$37,878.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	Transfer to Capital reserve		
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$1,211,886.20	\$48,000.00	-96%	Transfer to Debt Proceeds reserve for Fire Truck delivery in 2024; 2023 is interest earned on reserve		
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$307,233.00		Transfer to Area D Amenity for Fire service reserve		
53000	Transfer to Reserve	SP94	Surplus Reserve	\$40,000.00	\$0.00	\$0.00	\$0.00			
<b>Transfer Expenses</b>		<b>\$77,878.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$1,261,886.20</b>	<b>\$405,233.00</b>	<b>-68%</b>			
50590	Depreciation/Amortization	(\$74,701.60)	(\$130,000.00)	\$0.00	(\$80,688.22)	(\$95,751.00)	19%			
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$74,701.60)</b>	<b>(\$130,000.00)</b>	<b>\$0.00</b>	<b>(\$80,688.22)</b>	<b>(\$95,751.00)</b>	<b>19%</b>			
<b>Total Expenses</b>		<b>\$420,089.31</b>	<b>\$1,925,965.00</b>	<b>\$300,403.94</b>	<b>\$1,800,660.99</b>	<b>\$1,166,738.00</b>	<b>-35%</b>			
<b>Surplus/ (Deficit)</b>		<b>\$20,171.67</b>	<b>\$0.00</b>	<b>\$1,393,784.09</b>	<b>(\$79,715.71)</b>	<b>\$0.00</b>				
30000	Reserve - Capital Works and Equipment	\$202,059.50		\$252,059.50	\$252,059.50	\$102,059.50				
30001	Reserve - Debt Proceeds	\$0.00		\$0.00	\$1,211,886.20	\$1,259,886.20				
30132	Reserve - Area D Amenity for Howe Sound East Fire	\$0.00		\$0.00	\$0.00	\$307,233.00				
30999	Operational Surplus reserve	\$40,000.00		\$40,000.00	\$40,000.00	\$40,000.00				
<b>Reserves</b>		<b>\$242,059.50</b>		<b>\$292,059.50</b>	<b>\$1,503,945.70</b>	<b>\$1,709,178.70</b>				

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1714 - Howe Sound East Fire Services</b>										
<b>Revenues</b>										
40000 Requisition		\$392,279.00	\$467,792.00	\$467,792.00	\$467,792.00	\$501,679.00	\$533,576.00	\$544,307.00	\$548,026.00	\$603,843.00
<b>Requisitions</b>		<b>\$392,279.00</b>	<b>\$467,792.00</b>	<b>\$467,792.00</b>	<b>\$467,792.00</b>	<b>\$501,679.00</b>	<b>\$533,576.00</b>	<b>\$544,307.00</b>	<b>\$548,026.00</b>	<b>\$603,843.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40080 Grant in Lieu of Taxes - Other		\$3,352.17	\$3,558.00	\$3,558.00	\$3,558.00	\$1,874.00	\$1,930.00	\$1,988.00	\$2,048.00	\$2,109.00
<b>GILT</b>		<b>\$3,352.17</b>	<b>\$3,558.00</b>	<b>\$3,558.00</b>	<b>\$3,558.00</b>	<b>\$1,874.00</b>	<b>\$1,930.00</b>	<b>\$1,988.00</b>	<b>\$2,048.00</b>	<b>\$2,109.00</b>
40220 Interest Earned on Investments		\$374.47	\$425.00	\$2,666.36	\$17,430.23	\$60,480.00	\$60,000.00	\$25,000.00	\$25,000.00	\$25,000.00
<b>Fees &amp; Other Revenues</b>		<b>\$374.47</b>	<b>\$425.00</b>	<b>\$2,666.36</b>	<b>\$17,430.23</b>	<b>\$60,480.00</b>	<b>\$60,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000 Proceeds from Borrowing		\$0.00	\$1,200,000.00	\$1,200,000.00	\$1,200,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$1,200,000.00</b>	<b>\$1,200,000.00</b>	<b>\$1,200,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available		\$42,081.97	\$20,190.00	\$20,171.67	\$20,171.67	(\$79,716.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$42,081.97</b>	<b>\$20,190.00</b>	<b>\$20,171.67</b>	<b>\$20,171.67</b>	<b>(\$79,716.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$2,173.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$444,415.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$11,993.38	\$38,006.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$200,000.00	\$0.00	\$0.00	\$200,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	Debt Proceeds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,307,886.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	Area D Amenity	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$125,000.00	\$100,000.00	\$94,227.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$34,000.00	\$0.00	\$0.00	\$0.00	\$35,000.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$2,173.37</b>	<b>\$234,000.00</b>	<b>\$0.00</b>	<b>\$11,993.38</b>	<b>\$682,421.00</b>	<b>\$1,517,886.00</b>	<b>\$100,000.00</b>	<b>\$94,227.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$440,260.98</b>	<b>\$1,925,965.00</b>	<b>\$1,694,188.03</b>	<b>\$1,720,945.28</b>	<b>\$1,166,738.00</b>	<b>\$2,113,392.00</b>	<b>\$671,295.00</b>	<b>\$669,301.00</b>	<b>\$630,952.00</b>
<b>Expenses</b>										
50110 Salaries		\$42,397.97	\$46,694.00	\$33,723.68	\$44,964.91	\$48,929.00	\$50,397.00	\$51,909.00	\$53,466.00	\$55,070.00
50110 Salaries		\$0.00	\$0.00	\$0.00	\$0.00	\$17,000.00	\$17,510.00	\$18,035.00	\$18,576.00	\$19,133.00
50130 Benefits		\$6,916.39	\$7,587.00	\$5,521.49	\$7,283.60	\$8,012.00	\$8,252.00	\$8,500.00	\$8,755.00	\$9,018.00
50130 Benefits		\$0.00	\$0.00	\$0.00	\$0.00	\$2,784.00	\$2,868.00	\$2,954.00	\$3,043.00	\$3,134.00
50131 Employer Health Tax		\$869.32	\$957.00	\$736.68	\$957.90	\$1,405.00	\$1,447.00	\$1,490.00	\$1,535.00	\$1,581.00
50160 Training		\$30,937.38	\$33,000.00	\$11,121.14	\$44,827.48	\$50,000.00	\$51,500.00	\$53,045.00	\$54,636.00	\$56,275.00
50170 Dues/Subscriptions/Memberships		\$475.00	\$500.00	\$459.00	\$459.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50180 Travel		\$2,014.43	\$4,000.00	\$3,472.17	\$4,539.26	\$6,000.00	\$6,180.00	\$6,365.00	\$6,556.00	\$6,753.00
50190 Advertising		\$450.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50195 Meeting Costs		\$0.00	\$200.00	\$20.59	\$20.59	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50210 Communications		\$0.00	\$700.00	\$193.94	\$258.14	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50220 Courier		\$53.31	\$60.00	\$35.28	\$56.67	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50240 Office Supplies		\$1,208.52	\$1,500.00	\$885.64	\$1,239.35	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50300 Publications/Resources		\$526.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50310 Records Management		\$236.77	\$400.00	\$0.00	\$24.16	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
50320 Security		\$600.00	\$725.00	\$773.45	\$923.45	\$900.00	\$927.00	\$955.00	\$984.00	\$1,014.00
50330 Vehicle Expense		\$7,999.26	\$25,000.00	\$5,155.36	\$11,173.78	\$12,850.00	\$13,236.00	\$13,633.00	\$14,042.00	\$14,463.00
50335 Radio Expense		\$1,590.82	\$4,500.00	\$1,051.90	\$1,051.90	\$4,500.00	\$4,635.00	\$4,774.00	\$4,917.00	\$5,065.00
50400 Hardware		\$1,082.04	\$500.00	\$581.28	\$2,318.29	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1714 - Howe Sound East Fire Services</b>										
50410	Software	\$159.08	\$200.00	\$471.06	\$471.06	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal	\$715.83	\$1,200.00	\$0.00	\$0.00	\$1,200.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering	\$0.00	\$15,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	\$2,085.00	\$2,880.00	\$990.00	\$2,280.00	\$3,080.00	\$3,172.00	\$3,267.00	\$3,365.00	\$3,466.00
50582	Recruitment & retention	\$60,940.00	\$75,163.00	\$75,163.00	\$75,163.00	\$82,676.00	\$85,156.00	\$87,711.00	\$90,342.00	\$93,052.00
50590	Depreciation/Amortization	\$74,701.60	\$130,000.00	\$0.00	\$80,688.22	\$95,751.00	\$145,000.00	\$145,000.00	\$145,000.00	\$145,000.00
50600	Insurance	\$12,609.59	\$15,000.00	\$13,040.17	\$13,040.17	\$13,525.00	\$13,931.00	\$14,349.00	\$14,779.00	\$15,222.00
50610	Miscellaneous Operating Cost	\$670.60	\$740.00	\$508.92	\$668.76	\$790.00	\$814.00	\$838.00	\$863.00	\$889.00
50650	Operating Supplies - Other	\$8,120.32	\$12,000.00	\$8,065.81	\$10,323.01	\$11,050.00	\$11,382.00	\$11,723.00	\$12,075.00	\$12,437.00
50651	First Responder/Medical Aid	\$0.00	\$0.00	\$0.00	\$0.00	\$13,000.00	\$13,390.00	\$13,792.00	\$14,206.00	\$14,632.00
50670	Service / Site Maintenance	\$2,199.38	\$22,000.00	\$7,168.62	\$7,532.69	\$12,000.00	\$8,240.00	\$8,487.00	\$8,742.00	\$9,004.00
50690	Utilities - Hydro	\$5,443.35	\$5,800.00	\$3,593.00	\$5,456.10	\$5,840.00	\$6,015.00	\$6,195.00	\$6,381.00	\$6,572.00
50700	Utilities - Telephone	\$2,564.52	\$2,700.00	\$1,924.21	\$2,565.76	\$2,745.00	\$2,827.00	\$2,912.00	\$2,999.00	\$3,089.00
51011	Non-Capitalized Equipment	\$27,207.28	\$45,000.00	\$14,578.98	\$16,117.98	\$40,000.00	\$41,200.00	\$42,436.00	\$30,000.00	\$30,900.00
53200	Time Allocation from Other Services	\$5,426.70	\$25,000.00	\$6,084.80	\$36,335.60	\$45,414.00	\$30,900.00	\$31,827.00	\$32,782.00	\$33,765.00
	CC1714 Howe Sound East Fire Service									
<b>Operating Expenses</b>		<b>\$300,450.66</b>	<b>\$479,256.00</b>	<b>\$195,570.17</b>	<b>\$370,990.83</b>	<b>\$485,651.00</b>	<b>\$524,328.00</b>	<b>\$535,697.00</b>	<b>\$533,703.00</b>	<b>\$545,354.00</b>
99996	Fixed Asset Increase	\$15,953.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$49,799.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$1,400,000.00	\$0.00	\$173,770.03	\$0.00	\$1,505,466.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$50,000.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$25,000.00	\$0.00	\$11,993.38	\$38,007.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$65,753.48</b>	<b>\$1,458,000.00</b>	<b>\$0.00</b>	<b>\$185,763.41</b>	<b>\$241,007.00</b>	<b>\$1,505,466.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>
52000	Debt Issue Costs	\$0.00	\$12,000.00	\$12,000.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal	\$34,958.77	\$34,959.00	\$34,958.77	\$34,958.77	\$65,768.00	\$65,768.00	\$65,768.00	\$65,768.00	\$65,768.00
52050	SLRD - Debt Charges - Interest	\$15,750.00	\$15,750.00	\$7,875.00	\$15,750.00	\$64,830.00	\$64,830.00	\$64,830.00	\$64,830.00	\$64,830.00
52065	Short-term Debt Charges - Interest	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>		<b>\$50,708.77</b>	<b>\$68,709.00</b>	<b>\$54,833.77</b>	<b>\$62,708.77</b>	<b>\$130,598.00</b>	<b>\$130,598.00</b>	<b>\$130,598.00</b>	<b>\$130,598.00</b>	<b>\$130,598.00</b>
53000	Transfer to Reserve	\$37,878.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$100,000.00	\$100,000.00	\$100,000.00
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$1,211,886.20	\$48,000.00	\$48,000.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$307,233.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	SP94 Surplus Reserve									
<b>Transfer Expenses</b>		<b>\$77,878.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$1,261,886.20</b>	<b>\$405,233.00</b>	<b>\$98,000.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>
50590	Depreciation/Amortization	(\$74,701.60)	(\$130,000.00)	\$0.00	(\$80,688.22)	(\$95,751.00)	(\$145,000.00)	(\$145,000.00)	(\$145,000.00)	(\$145,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$74,701.60)</b>	<b>(\$130,000.00)</b>	<b>\$0.00</b>	<b>(\$80,688.22)</b>	<b>(\$95,751.00)</b>	<b>(\$145,000.00)</b>	<b>(\$145,000.00)</b>	<b>(\$145,000.00)</b>	<b>(\$145,000.00)</b>
<b>Total Expenses</b>		<b>\$420,089.31</b>	<b>\$1,925,965.00</b>	<b>\$300,403.94</b>	<b>\$1,800,660.99</b>	<b>\$1,166,738.00</b>	<b>\$2,113,392.00</b>	<b>\$671,295.00</b>	<b>\$669,301.00</b>	<b>\$630,952.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$20,171.67</b>	<b>\$0.00</b>	<b>\$1,393,784.09</b>	<b>(\$79,715.71)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment	\$202,059.50		\$252,059.50	\$252,059.50	\$102,059.50	\$102,059.50	\$202,059.50	\$302,059.50	\$402,059.50
30001	Reserve - Debt Proceeds	\$0.00		\$0.00	\$1,211,886.20	\$1,259,886.20	\$0.00	\$0.00	\$0.00	\$0.00
30132	Reserve - Area D Amenity for Howe Sound East Fire	\$0.00		\$0.00	\$0.00	\$307,233.00	\$182,233.00	\$82,233.00	(\$11,994.00)	\$0.00
30999	Operational Surplus reserve	\$40,000.00		\$40,000.00	\$40,000.00	\$40,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
<b>Reserves</b>		<b>\$242,059.50</b>		<b>\$292,059.50</b>	<b>\$1,503,945.70</b>	<b>\$1,709,178.70</b>	<b>\$289,292.50</b>	<b>\$289,292.50</b>	<b>\$295,065.50</b>	<b>\$407,059.50</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton Meadows Fire Protection 1715**

40000	1715	Requisition	25,850	27,523	28,470	29,320	30,196	31,098
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

PEMBERTON MEADOWS FIRE PROTECTION	9,206,437	25,850	27,523	28,470	29,320	30,196	31,098
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>9,206,437</b>	<b>25,850</b>	<b>27,523</b>	<b>28,470</b>	<b>29,320</b>	<b>30,196</b>	<b>31,098</b>	
<b>Dollar Maximum</b>									
<b>Tax Rate</b>	<b>0.8062</b>	<b>\$ 72,133</b>	Est. Residential Tax rate /1,000	0.3212	0.2990	0.3092	0.3185	0.3280	0.3378

Jurisdiction	Bylaw 1082/1387	<b>\$1Mil Home est</b>	<b>\$ 321.19</b>	<b>\$ 298.95</b>
Debt Issue #				
Basis of Apportionment	Converted Hosp L&I			

**Service Mandate**

This service provides for the operation of a fire protection service for a defined Area within Electoral Area C known as the community of Pemberton Meadows.

**Items of Significance**

This is a shared service with 1700 & 1716 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1715 - Pemberton Meadows Fire Protection</b>								
<b>Revenues</b>								
40000	Requisition	\$25,018.00	\$25,850.00	\$25,850.00	\$25,850.00	\$27,523.00	6%	
<b>Requisitions</b>		<b>\$25,018.00</b>	<b>\$25,850.00</b>	<b>\$25,850.00</b>	<b>\$25,850.00</b>	<b>\$27,523.00</b>	<b>6%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$10.13	\$4.00	\$59.77	\$124.28	\$124.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$10.13</b>	<b>\$4.00</b>	<b>\$59.77</b>	<b>\$124.28</b>	<b>\$124.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$0.26	\$10.00	\$10.39	\$10.39	\$121.00	1065%	
<b>Surplus Deficit Prior Year</b>		<b>\$0.26</b>	<b>\$10.00</b>	<b>\$10.39</b>	<b>\$10.39</b>	<b>\$121.00</b>	<b>1065%</b>	
44000	Transfer from Reserve	\$0.00	\$4,000.00	\$0.00	\$0.00	\$2,100.00		Transfer from operational reserve for staff time
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$4,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,100.00</b>		
<b>Total Revenues</b>		<b>\$25,028.39</b>	<b>\$29,864.00</b>	<b>\$25,920.16</b>	<b>\$25,984.67</b>	<b>\$29,868.00</b>	<b>15%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost	\$18,221.00	\$25,614.00	\$25,614.00	\$25,614.00	\$27,518.00	7%	Operating costs paid to VOP for service
53200	Time Allocation from Other Services	\$0.00	\$4,000.00	\$0.00	\$0.00	\$2,100.00		Staff time from Protective services staff
CC1715	Pemberton Meadows Fire Pr							
<b>Operating Expenses</b>		<b>\$18,471.00</b>	<b>\$29,864.00</b>	<b>\$25,864.00</b>	<b>\$25,864.00</b>	<b>\$29,868.00</b>	<b>15%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$6,547.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer funds to Operational reserve (2021)
SP94	Surplus Reserve							
<b>Transfer Expenses</b>		<b>\$6,547.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$25,018.00</b>	<b>\$29,864.00</b>	<b>\$25,864.00</b>	<b>\$25,864.00</b>	<b>\$29,868.00</b>	<b>15%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$10.39</b>	<b>\$0.00</b>	<b>\$56.16</b>	<b>\$120.67</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve	\$6,547.00		\$6,547.00	\$6,547.00	\$4,447.00		
<b>Reserves</b>		<b>\$6,547.00</b>		<b>\$6,547.00</b>	<b>\$6,547.00</b>	<b>\$4,447.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1715 - Pemberton Meadows Fire Protection</b>										
<b>Revenues</b>										
40000 Requisition		\$25,018.00	\$25,850.00	\$25,850.00	\$25,850.00	\$27,523.00	\$28,470.00	\$29,320.00	\$30,196.00	\$31,098.00
<b>Requisitions</b>		<b>\$25,018.00</b>	<b>\$25,850.00</b>	<b>\$25,850.00</b>	<b>\$25,850.00</b>	<b>\$27,523.00</b>	<b>\$28,470.00</b>	<b>\$29,320.00</b>	<b>\$30,196.00</b>	<b>\$31,098.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$10.13	\$4.00	\$59.77	\$124.28	\$124.00	\$124.00	\$124.00	\$124.00	\$124.00
<b>Fees &amp; Other Revenues</b>		<b>\$10.13</b>	<b>\$4.00</b>	<b>\$59.77</b>	<b>\$124.28</b>	<b>\$124.00</b>	<b>\$124.00</b>	<b>\$124.00</b>	<b>\$124.00</b>	<b>\$124.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$0.26	\$10.00	\$10.39	\$10.39	\$121.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$0.26</b>	<b>\$10.00</b>	<b>\$10.39</b>	<b>\$10.39</b>	<b>\$121.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve		\$0.00	\$4,000.00	\$0.00	\$0.00	\$2,100.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$4,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,100.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$25,028.39</b>	<b>\$29,864.00</b>	<b>\$25,920.16</b>	<b>\$25,984.67</b>	<b>\$29,868.00</b>	<b>\$28,594.00</b>	<b>\$29,444.00</b>	<b>\$30,320.00</b>	<b>\$31,222.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost		\$18,221.00	\$25,614.00	\$25,614.00	\$25,614.00	\$27,518.00	\$28,344.00	\$29,194.00	\$30,070.00	\$30,972.00
53200 Time Allocation from Other Services	CC1715 Pemberton Meadows Fire Pr	\$0.00	\$4,000.00	\$0.00	\$0.00	\$2,100.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>		<b>\$18,471.00</b>	<b>\$29,864.00</b>	<b>\$25,864.00</b>	<b>\$25,864.00</b>	<b>\$29,868.00</b>	<b>\$28,594.00</b>	<b>\$29,444.00</b>	<b>\$30,320.00</b>	<b>\$31,222.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$6,547.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$6,547.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$25,018.00</b>	<b>\$29,864.00</b>	<b>\$25,864.00</b>	<b>\$25,864.00</b>	<b>\$29,868.00</b>	<b>\$28,594.00</b>	<b>\$29,444.00</b>	<b>\$30,320.00</b>	<b>\$31,222.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$10.39</b>	<b>\$0.00</b>	<b>\$56.16</b>	<b>\$120.67</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve		\$6,547.00		\$6,547.00	\$6,547.00	\$4,447.00	\$4,447.00	\$4,447.00	\$4,447.00	\$4,447.00
<b>Reserves</b>		<b>\$6,547.00</b>		<b>\$6,547.00</b>	<b>\$6,547.00</b>	<b>\$4,447.00</b>	<b>\$4,447.00</b>	<b>\$4,447.00</b>	<b>\$4,447.00</b>	<b>\$4,447.00</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**The Heights Fire Protection**

**1716**

40000 1716 Requisition

51,951      51,951      55,746      57,419      59,142      60,917

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

THE HEIGHTS FIRE PROTECTION

18,818,230      51,951      51,951      55,746      57,419      59,142      60,917

**Requisition maximums**

**TOTAL      18,818,230      51,951      51,951      55,746      57,419      59,142      60,917**

**Dollar Maximum**

**Tax Rate      0.9047      \$      159,250**

Est. Residential Tax rate /1,000      0.3133      0.2761      0.2962      0.3051      0.3143      0.3237

**Jurisdiction**

Bylaw 1083/1388

**\$1Mil Home est \$      313.28      \$      276.07**

**Debt Issue #**

**Basis of Apportionment**

Converted Hosp L&I

**Service Mandate**

This service provides for the operation of a fire protection service for a defined area within Electoral Area C being the communities of Walkerville, Reid Road and Owl Ridge and area.

**Items of Significance**

This is a shared service with 1700 & 1715 and Village of Pemberton. Operations performed by Village of Pemberton. Costs are divided by assessment values for VOP and 3 Area C fire services.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1716 - Pemberton Heights Fire Protection</b>								
<b>Revenues</b>								
40000	Requisition	\$55,853.00	\$51,951.00	\$51,951.00	\$51,951.00	\$51,951.00	0%	
<b>Requisitions</b>		<b>\$55,853.00</b>	<b>\$51,951.00</b>	<b>\$51,951.00</b>	<b>\$51,951.00</b>	<b>\$51,951.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$21.66	\$22.00	\$127.85	\$265.83	\$266.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$21.66</b>	<b>\$22.00</b>	<b>\$127.85</b>	<b>\$265.83</b>	<b>\$266.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$0.26	\$22.00	\$21.92	\$21.92	\$2,244.00	10137%	
<b>Surplus Deficit Prior Year</b>		<b>\$0.26</b>	<b>\$22.00</b>	<b>\$21.92</b>	<b>\$21.92</b>	<b>\$2,244.00</b>	<b>10137%</b>	
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$2,100.00		Transfer from operational reserve for staff time
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,100.00</b>		
<b>Total Revenues</b>		<b>\$55,874.92</b>	<b>\$51,995.00</b>	<b>\$52,100.77</b>	<b>\$52,238.75</b>	<b>\$56,561.00</b>	<b>8%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost	\$41,599.00	\$49,745.00	\$49,745.00	\$49,745.00	\$54,138.00	9%	Operating costs paid to VOP for service
53200	Time Allocation from Other Services	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,100.00		Staff time from Protective services staff
<b>Operating Expenses</b>		<b>\$41,849.00</b>	<b>\$51,995.00</b>	<b>\$49,995.00</b>	<b>\$49,995.00</b>	<b>\$56,488.00</b>	<b>13%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$14,004.00	\$0.00	\$0.00	\$0.00	\$73.00		Transfer funds to Operational reserve (2021)
<b>Transfer Expenses</b>		<b>\$14,004.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$73.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$55,853.00</b>	<b>\$51,995.00</b>	<b>\$49,995.00</b>	<b>\$49,995.00</b>	<b>\$56,561.00</b>	<b>13%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$21.92</b>	<b>\$0.00</b>	<b>\$2,105.77</b>	<b>\$2,243.75</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve	\$14,004.00		\$14,004.00	\$14,004.00	\$11,760.00		
<b>Reserves</b>		<b>\$14,004.00</b>		<b>\$14,004.00</b>	<b>\$14,004.00</b>	<b>\$11,760.00</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1716 - Pemberton Heights Fire Protection</b>										
<b>Revenues</b>										
40000 Requisition		\$55,853.00	\$51,951.00	\$51,951.00	\$51,951.00	\$51,951.00	\$55,746.00	\$57,419.00	\$59,142.00	\$60,917.00
<b>Requisitions</b>		<b>\$55,853.00</b>	<b>\$51,951.00</b>	<b>\$51,951.00</b>	<b>\$51,951.00</b>	<b>\$51,951.00</b>	<b>\$55,746.00</b>	<b>\$57,419.00</b>	<b>\$59,142.00</b>	<b>\$60,917.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$21.66	\$22.00	\$127.85	\$265.83	\$266.00	\$266.00	\$266.00	\$266.00	\$266.00
<b>Fees &amp; Other Revenues</b>		<b>\$21.66</b>	<b>\$22.00</b>	<b>\$127.85</b>	<b>\$265.83</b>	<b>\$266.00</b>	<b>\$266.00</b>	<b>\$266.00</b>	<b>\$266.00</b>	<b>\$266.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$0.26	\$22.00	\$21.92	\$21.92	\$2,244.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$0.26</b>	<b>\$22.00</b>	<b>\$21.92</b>	<b>\$21.92</b>	<b>\$2,244.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$2,100.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,100.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$55,874.92</b>	<b>\$51,995.00</b>	<b>\$52,100.77</b>	<b>\$52,238.75</b>	<b>\$56,561.00</b>	<b>\$56,012.00</b>	<b>\$57,685.00</b>	<b>\$59,408.00</b>	<b>\$61,183.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost		\$41,599.00	\$49,745.00	\$49,745.00	\$49,745.00	\$54,138.00	\$55,762.00	\$57,435.00	\$59,158.00	\$60,933.00
53200 Time Allocation from Other Services		\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,100.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>		<b>\$41,849.00</b>	<b>\$51,995.00</b>	<b>\$49,995.00</b>	<b>\$49,995.00</b>	<b>\$56,488.00</b>	<b>\$56,012.00</b>	<b>\$57,685.00</b>	<b>\$59,408.00</b>	<b>\$61,183.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$14,004.00	\$0.00	\$0.00	\$0.00	\$73.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$14,004.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$73.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$55,853.00</b>	<b>\$51,995.00</b>	<b>\$49,995.00</b>	<b>\$49,995.00</b>	<b>\$56,561.00</b>	<b>\$56,012.00</b>	<b>\$57,685.00</b>	<b>\$59,408.00</b>	<b>\$61,183.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$21.92</b>	<b>\$0.00</b>	<b>\$2,105.77</b>	<b>\$2,243.75</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve		\$14,004.00		\$14,004.00	\$14,004.00	\$11,760.00	\$11,760.00	\$11,760.00	\$11,760.00	\$11,760.00
<b>Reserves</b>		<b>\$14,004.00</b>		<b>\$14,004.00</b>	<b>\$14,004.00</b>	<b>\$11,760.00</b>	<b>\$11,760.00</b>	<b>\$11,760.00</b>	<b>\$11,760.00</b>	<b>\$11,760.00</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**WedgeWoods Estates Fire Protection 1717**

40000 1717 Requisition	32,913	49,272	48,456	49,911	51,409	52,952
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

WEDGEWOODS FIRE PROTECTION	25,625,300	32,913	49,272	48,456	49,911	51,409	52,952
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>25,625,300</b>	<b>32,913</b>	<b>49,272</b>	<b>48,456</b>	<b>49,911</b>	<b>51,409</b>	<b>52,952</b>	
Dollar Maximum	\$	70,000							
Tax Rate	1.02875 \$	263,620	Est. Residential Tax rate /1,000	0.1732	0.1923	0.1891	0.1948	0.2006	0.2066

Jurisdiction	Bylaw 1646	<b>\$1Mil Home est \$</b>	<b>173.19 \$</b>	<b>192.28</b>
Debt Issue #				
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)			<b>19.08</b>

**Service Mandate**

This service provides a financial contribution for fire prevention services to the WedgeWoods Estates community

**Items of Significance**

New Service started in 2020. RMOW contracted to perform service.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1717 - WedgeWoods Estates Fire Protection and Suppression</b>								
<b>Revenues</b>								
40000 Requisition		\$28,181.00	\$32,913.00	\$32,913.00	\$32,922.99	\$49,272.00	50%	
<b>Requisitions</b>		<b>\$28,181.00</b>	<b>\$32,913.00</b>	<b>\$32,913.00</b>	<b>\$32,922.99</b>	<b>\$49,272.00</b>	<b>50%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$23.21	\$23.00	\$136.94	\$284.74	\$285.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$23.21</b>	<b>\$23.00</b>	<b>\$136.94</b>	<b>\$284.74</b>	<b>\$285.00</b>	<b>0%</b>	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$16,537.21	\$23.00	\$23.42	\$23.42	\$272.00	1061%	
<b>Surplus Deficit Prior Year</b>		<b>\$16,537.21</b>	<b>\$23.00</b>	<b>\$23.42</b>	<b>\$23.42</b>	<b>\$272.00</b>	<b>1061%</b>	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>		<b>\$44,741.42</b>	<b>\$32,959.00</b>	<b>\$33,073.36</b>	<b>\$33,231.15</b>	<b>\$49,829.00</b>	<b>50%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$29,468.00	\$32,709.00	\$32,709.00	\$32,709.00	\$47,079.00	44%	Contribution to RMOW for contracted operations
53200 Time Allocation from Other Services		\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		
<b>Operating Expenses</b>		<b>\$29,718.00</b>	<b>\$32,959.00</b>	<b>\$32,959.00</b>	<b>\$32,959.00</b>	<b>\$49,829.00</b>	<b>51%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	SP94	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer funds to Operational reserve (2021)
<b>Transfer Expenses</b>		<b>\$15,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$44,718.00</b>	<b>\$32,959.00</b>	<b>\$32,959.00</b>	<b>\$32,959.00</b>	<b>\$49,829.00</b>	<b>51%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$23.42</b>	<b>\$0.00</b>	<b>\$114.36</b>	<b>\$272.15</b>	<b>\$0.00</b>		
30999 Operational Surplus reserve		\$15,000.00		\$15,000.00	\$15,000.00	\$15,000.00		
<b>Reserves</b>		<b>\$15,000.00</b>		<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Nuisance & Disturbances Regulation Control                      1760**

40000	1760	Requisition	-	-	-	-	-	-
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**REQUISITION                      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA D	179,997,215	-	-	-	-	-	-
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<b>Requisition maximums</b>	<b>TOTAL                      179,997,215</b>	-	-	-	-	-	-
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<b>Tax Rate/Dollar Limitation</b>	No Limitation
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<b>Tax Rate</b>	Est. Residential Tax rate /1,000	-	-	-	-	-	-
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<b>Jurisdiction</b>	Bylaw 954
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the control and regulation of nuisances and disturbances in the entirety of Electoral Area D.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1760 - Nuisance &amp; Disturbances Reg. Control</b>								
<u>Revenues</u>								
40000 Requisition		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments		\$21.90	\$22.00	\$129.23	\$268.69	\$130.00	-52%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$21.90</b>	<b>\$22.00</b>	<b>\$129.23</b>	<b>\$268.69</b>	<b>\$130.00</b>	<b>-52%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available		(\$178.49)	(\$157.00)	(\$156.59)	(\$156.59)	\$112.00	-172%	
<b>Surplus Deficit Prior Year</b>		<b>(\$178.49)</b>	<b>(\$157.00)</b>	<b>(\$156.59)</b>	<b>(\$156.59)</b>	<b>\$112.00</b>	<b>-172%</b>	
44000 Transfer from Reserve		\$0.00	\$14,155.00	\$0.00	\$0.00	\$14,154.00		Transfer from Operational reserve
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$14,155.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,154.00</b>		
<b>Total Revenues</b>		<b>(\$156.59)</b>	<b>\$14,020.00</b>	<b>(\$27.36)</b>	<b>\$112.10</b>	<b>\$14,396.00</b>	<b>12742%</b>	
<u>Expenses</u>								
50520 Consulting - Legal		\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50610 Miscellaneous Operating Cost		\$0.00	\$10,105.00	\$0.00	\$0.00	\$10,481.00		Whistle cessation project; carried fwd
53200 Time Allocation from Other Services	CC1760 Nuisance & Disturbances Reg	\$0.00	\$2,915.00	\$0.00	\$0.00	\$2,915.00		For staf time on service
<b>Operating Expenses</b>		<b>\$0.00</b>	<b>\$14,020.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,396.00</b>		
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$0.00</b>	<b>\$14,020.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$14,396.00</b>	<b>#DIV/0!</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$156.59)</b>	<b>\$0.00</b>	<b>(\$27.36)</b>	<b>\$112.10</b>	<b>\$0.00</b>		
30999 Operational Surplus reserve		\$14,154.76		\$14,154.76	\$14,154.76	\$0.00		
<b>Reserves</b>		<b>\$14,154.76</b>		<b>\$14,154.76</b>	<b>\$14,154.76</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1760 - Nuisance &amp; Disturbances Reg. Control</b>									
<b>Revenues</b>									
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Requisitions</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Parcel Tax</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Rates</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$21.90	\$22.00	\$129.23	\$268.69	\$130.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>	\$21.90	\$22.00	\$129.23	\$268.69	\$130.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Sales of Capital Assets</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available	(\$178.49)	(\$157.00)	(\$156.59)	(\$156.59)	\$112.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	(\$178.49)	(\$157.00)	(\$156.59)	(\$156.59)	\$112.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$14,155.00	\$0.00	\$0.00	\$14,154.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	\$0.00	\$14,155.00	\$0.00	\$0.00	\$14,154.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>	(\$156.59)	\$14,020.00	(\$27.36)	\$112.10	\$14,396.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Expenses</b>									
50520 Consulting - Legal	\$0.00	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost	\$0.00	\$10,105.00	\$0.00	\$0.00	\$10,481.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	\$0.00	\$2,915.00	\$0.00	\$0.00	\$2,915.00	\$0.00	\$0.00	\$0.00	\$0.00
CC1760 Nuisance & Disturbances Reg									
<b>Operating Expenses</b>	\$0.00	\$14,020.00	\$0.00	\$0.00	\$14,396.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Non-Taxable Expenses (Depreciation)</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>	\$0.00	\$14,020.00	\$0.00	\$0.00	\$14,396.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus/ (Deficit)</b>	(\$156.59)	\$0.00	(\$27.36)	\$112.10	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999 Operational Surplus reserve	\$14,154.76		\$14,154.76	\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserves</b>	\$14,154.76		\$14,154.76	\$14,154.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Emergency Planning 1761**

40000 1761 Requisition	287,090	582,542	573,194	590,191	607,695	625,729
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**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	23,711	49,848	49,048	50,502	52,000	53,543
ELECTORAL AREA B	19,937,100	13,779	27,666	27,222	28,030	28,861	29,717
ELECTORAL AREA C	183,940,682	124,673	255,250	251,154	258,602	266,271	274,173
ELECTORAL AREA D	179,997,215	124,927	249,778	245,770	253,058	260,563	268,295

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>419,796,559</b>	<b>287,090</b>	<b>582,542</b>	<b>573,194</b>	<b>590,191</b>	<b>607,695</b>	<b>625,729</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000	0.0748	0.1388	0.1365	0.1406	0.1448	0.1491	

Jurisdiction	Bylaw 921
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for emergency and disaster planning and management for Electoral Areas A, B, C and D.

**Items of Significance**



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1761 - Emergency Planning</b>										
<b>Revenues</b>										
40000 Requisition				\$251,151.00	\$287,090.00	\$287,090.00	\$287,090.00	\$582,542.00	103%	
<b>Requisitions</b>				<b>\$251,151.00</b>	<b>\$287,090.00</b>	<b>\$287,090.00</b>	<b>\$287,090.00</b>	<b>\$582,542.00</b>	<b>103%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40125 Special Events Permit Application Fees				\$0.00	\$0.00	\$100.00	\$600.00	\$500.00	-17%	
40220 Interest Earned on Investments				\$170.04	\$170.00	\$1,213.90	\$2,531.00	\$2,531.00	0%	Interest earned on reserve balances
40240 Time Allocation To Other Services				\$7,940.48	\$155,378.00	\$34,417.24	\$88,116.58	\$155,262.00	76%	Staff time spent in other services (Fire Depts, 911, GG)
40300 Miscellaneous Revenue				\$0.00	\$200,000.00	\$0.00	\$0.00	\$200,000.00		Placeholder for EMBC tasks
40300 Miscellaneous Revenue PEP1-21 Task #221452 - Summer 2021 -				\$70,476.05	\$0.00	\$0.00	\$0.00	\$0.00		2021 EMBC Wildfire response reimbursement
40300 Miscellaneous Revenue PEP2-21 Task #223901 - 2021 Nov Atmo				\$91,458.07	\$50,000.00	\$289,921.23	\$390,576.55	\$60,000.00	-85%	2021 EMBC Atmospheric river response reimb.
40300 Miscellaneous Revenue PEP1-22 Task #223901 Incident #210352				\$0.00	\$0.00	\$9,982.28	\$9,982.28	\$0.00	-100%	2022 EMBC Jan Atmospheric river response reimb.
40300 Miscellaneous Revenue PEP3-22 Task #22-2921 2022 Wildfire Se				\$0.00	\$0.00	\$3,667.99	\$3,667.99	\$0.00	-100%	2022 EMBC Wildfire response reimbursement
40300 Miscellaneous Revenue SP249 Task #221278: Flood response				\$30,908.58	\$0.00	\$0.00	\$0.00	\$0.00		2021 EMBC Pemberton Flood response reimb.
<b>Fees &amp; Other Revenues</b>				<b>\$200,953.22</b>	<b>\$405,548.00</b>	<b>\$339,302.64</b>	<b>\$495,474.40</b>	<b>\$418,293.00</b>	<b>-16%</b>	
40960 Conditional Grants - Provincial				\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00		Budget for potential grants not yet applied for
40960 Conditional Grants - Provincial SP180 Fuel Mgmt Operational Treatm				\$13,861.57	\$0.00	\$0.00	\$0.00	\$0.00		2021 Operational treatment Area B Fountain Valley (90% grant, 10% reserve)
40960 Conditional Grants - Provincial SP209 CRI Grant 2019/20 Training				\$0.38	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40960 Conditional Grants - Provincial SP210 CRI Grant 2019/20 FireSmart				\$0.45	\$0.00	\$0.00	\$0.00	\$0.00	0%	
40960 Conditional Grants - Provincial SP211 Landslide monitoring at Mt Cur				\$31,287.00	\$16,713.00	\$0.00	\$0.00	\$0.00		CEPF Mnt Currie landslide monitoring; 100% grant
40960 Conditional Grants - Provincial SP212 Lillooet River Sediment Remov				\$0.00	\$101,065.00	\$0.00	\$0.00	\$0.00		CEPF Lillooet river structural flood mit.; 100% grant
40960 Conditional Grants - Provincial SP217 Rural Dividend - Business case				\$7,650.00	\$1,600.00	\$1,349.80	\$1,349.80	\$0.00	-100%	Rural Dividend - Business case Mt Meager sediment; 100% grant
40960 Conditional Grants - Provincial SP228 UBCM Upper Paradise Valley F				\$149,971.77	\$0.00	\$0.00	\$0.23	\$0.00		CEPF Flood risk assessment, flood mapping & flood mitigation planning -Paradise Valley; 100% grant
40960 Conditional Grants - Provincial SP233 Mt Cayley Debris Flow Monitor				\$70,000.00	\$35,000.00	\$0.00	\$0.00	\$0.00		CEPF Structural flood mitigation -Mt Cayley debris flow monitoring; 100% grant accrued in 2021
40960 Conditional Grants - Provincial SP234 2021 Lillooet River Sediment Re				\$650,000.00	\$325,000.00	\$0.00	(\$28,669.24)	\$0.00	-100%	CEPF Structural flood mitigation -Lillooet River sediment removal lower; 100% grant accrued in 2021
40960 Conditional Grants - Provincial SP235 SLRD/VOP/DOS 2021 Joint Evac				\$0.00	\$60,000.00	\$20,000.00	\$60,000.00	\$0.00	-100%	CEPF SLRD/VOP/DOS 2021 joint evacuation exercise
40960 Conditional Grants - Provincial SP240 2021 Residential FireSmart Pro				\$81,736.41	\$56,764.00	\$13,332.33	\$13,632.33	\$0.00	-100%	2021 CRI FireSmart Community Funding -residential
40960 Conditional Grants - Provincial SP241 2021 Firesmart program - CWR				\$58,544.58	\$52,655.00	\$39,203.51	\$46,619.76	\$0.00	-100%	FireSmart program; 100% grant
40960 Conditional Grants - Provincial SP242 2021 Firesmart prog-Bralorne F				\$9,138.82	\$95.00	\$0.00	\$0.00	\$0.00		2021 CRI FireSmart Community Funding -CWRPs; 100% grant
40960 Conditional Grants - Provincial SP244 NDMP Stage II Hazard Risk Ass				\$66,154.75	\$233,845.00	\$139,353.75	\$177,952.75	\$55,892.00	-69%	2021 CRI FireSmart Community Funding -Bralorne 100% grant
40960 Conditional Grants - Provincial SP247 2021 CRI FireSmart Economic R				\$21,090.60	\$336,910.00	\$297,839.56	\$297,839.56	\$0.00	-100%	National Disaster Mitigation Plan grant; admin in-kind
40960 Conditional Grants - Provincial SP248 EOC Generator and CISM Train				\$0.00	\$25,000.00	\$15,702.59	\$15,702.59	(\$11,981.33)	-176%	Fire smart grant, Economic recovery; 100% grant
40960 Conditional Grants - Provincial SP250 Joint Functional ESS Exercise (P				\$0.00	\$48,433.00	\$0.00	\$0.00	\$48,433.00		CEPF Backup generator for alternate EOC & Critical incident stress management training; 100% grant. Generator moved to 1708 in 2023
40960 Conditional Grants - Provincial SP251 Ryan River Modelling and Flood				\$49,750.00	\$49,750.00	\$0.00	\$0.00	\$49,750.00		CEPF Joint ESS exercise with DOL; 100% grant

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1761 - Emergency Planning</b>										
40960	Conditional Grants - Provincial	SP255	2022 CRI FireSmart Community	\$0.00	\$0.00	\$12,170.61	\$19,566.76	\$197,151.00	908%	2022 CRI FireSmart Community Funding; FireSmart activities carried forward; 100% grant
40960	Conditional Grants - Provincial		2023 CRI FireSmart Community	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00		Potential 2023 CRI FireSmart Community Funding; 100% grant
<b>Grants</b>				<b>\$1,209,186.33</b>	<b>\$1,842,830.00</b>	<b>\$538,952.15</b>	<b>\$603,994.54</b>	<b>\$1,339,244.67</b>	<b>122%</b>	
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available			\$9,985.01	\$35,099.00	\$30,057.70	\$30,057.70	(\$25,520.00)	-185%	Deficit due to low time allocation revenue vs budget
<b>Surplus Deficit Prior Year</b>				<b>\$9,985.01</b>	<b>\$35,099.00</b>	<b>\$30,057.70</b>	<b>\$30,057.70</b>	<b>(\$25,520.00)</b>	<b>-185%</b>	
43000	Transfers from Other Service	CC1000	General Government Services	\$5,314.88	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant used
43000	Transfers from Other Service	CC2900	Electoral Areas Special Services	\$16,118.00	\$0.00	\$0.00	\$0.00	\$0.00		Funds granted from General Select; Bd res Jan 2021
44000	Transfer from Reserve			\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00		Reserve for potential wildfire projects
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatm	(\$12,091.82)	\$0.00	\$0.00	\$0.00	\$0.00		Transfer back to Area B reserve; SP180 for in-kind amt
<b>Transfer Revenue</b>				<b>\$9,341.06</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>				<b>\$1,680,616.62</b>	<b>\$2,620,567.00</b>	<b>\$1,195,402.49</b>	<b>\$1,416,616.64</b>	<b>\$2,314,559.67</b>	<b>63%</b>	
<b>Expenses</b>										
50110	Salaries			\$178,005.48	\$313,940.00	\$194,948.57	\$293,582.48	\$490,877.00	67%	6.6% increase for CPI and full yr for new positions
50110	Salaries	SP247	2021 CRI FireSmart Economic R	\$7,584.10	\$24,672.00	\$11,298.54	\$11,298.54	\$0.00	-100%	2021 CRI FireSmart Project Coord. using grant funding
50110	Salaries	SP255	2022 CRI FireSmart Community	\$0.00	\$0.00	\$8,036.16	\$14,124.16	\$11,202.00	-21%	2022 CRI FireSmart Project Coord. using grant funding
50110	Salaries		2023 CRI FireSmart	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Potential 2023 CRI FireSmart Project Coord.: grant funded
50110	Salaries	PEP1-21	Task #221452 - Summer 2021 -	\$299.18	\$0.00	\$0.00	\$0.00	\$0.00		
50110	Salaries	SP230	COVID-19 Safe Restart Grant	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
50130	Benefits			\$38,361.72	\$74,504.00	\$49,540.56	\$66,486.17	\$116,725.00	76%	Est. 5% increase
50130	Benefits	SP247	2021 CRI FireSmart Economic R	\$1,614.95	\$5,254.00	\$2,612.30	\$2,612.30	\$0.00	-100%	
50130	Benefits	SP255	2022 CRI FireSmart Community	\$0.00	\$0.00	\$1,845.28	\$3,153.43	\$2,501.00	-21%	
50130	Benefits		2023 CRI FireSmart Community	\$0.00	\$0.00	\$0.00	\$0.00	\$5,582.00		
50131	Employer Health Tax			\$4,044.28	\$8,625.00	\$4,610.47	\$6,742.40	\$10,707.00	59%	1.95% of all remuneration & taxable benefits
50140	Overtime	PEP1-21	Task #221452 - Summer 2021 -	\$46,797.74	\$0.00	\$0.00	\$0.00	\$0.00	-100%	
50140	Overtime	PEP2-21	Task #223901 - 2021 Nov Atmo	\$40,301.62	\$0.00	\$6,795.99	\$6,795.99	\$0.00	-100%	
50140	Overtime	SP249	Task #221278: Flood response	\$12,854.69	\$0.00	\$0.00	\$0.00	\$0.00		
50140	Overtime	PEP1-22	Task #221452 - Summer 2021 -	\$0.00	\$0.00	\$5,620.96	\$5,620.96	\$0.00		
50140	Overtime	PEP3-22	Task #22-2921 2022 Wildfire Se	\$0.00	\$0.00	\$3,667.99	\$3,667.99	\$0.00	-100%	
50160	Training			\$225.00	\$4,500.00	\$2,543.61	\$2,772.35	\$7,500.00	171%	Increased training for new staff
50180	Travel			\$0.00	\$4,300.00	\$4,872.81	\$4,675.47	\$11,000.00	135%	Increased for new staff
50190	Advertising			\$360.40	\$500.00	\$2,342.00	\$2,342.00	\$1,500.00	-36%	2022 high due to recruitment advertisements
50210	Communications			\$2,443.88	\$2,800.00	\$1,532.53	\$2,897.79	\$6,300.00	117%	2022 high due to new staff mobiles
50220	Courier			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50240	Office Supplies			\$0.00	\$1,000.00	\$103.36	\$103.36	\$500.00	384%	
50276	Staff Retention			\$2,000.00	\$3,600.00	\$1,980.12	\$3,662.31	\$5,000.00	37%	2023 approved at \$1000 /FTE
50400	Hardware			\$0.00	\$3,000.00	\$0.00	\$0.00	\$5,600.00		EOC laptop renewals
50410	Software			\$0.00	\$0.00	\$0.00	\$182.00	\$200.00	10%	
50440	Support Services			\$870.00	\$950.00	\$1,080.00	\$1,657.77	\$2,400.00	45%	Backup cloud storage costs for offsite laptops
50500	Overhead from General Government			\$9,544.00	\$9,691.00	\$9,691.00	\$9,691.00	\$18,798.00	94%	3.5% of budgeted operating expenses; no project work with time allocation recovery
50520	Consulting - Legal			\$0.00	\$1,500.00	\$365.94	\$1,911.02	\$20,000.00	947%	
50580	Contracted Services			\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	0%	Contribution Red Cross ESS (VOP, DOS & DOL)
50650	Operating Supplies - Other			\$6,420.00	\$7,000.00	\$2,424.72	\$6,174.68	\$7,500.00	21%	Voyent alert, office supplies, PVDD guage maint.
50900	Special Projects			\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00		Was wildfire fuel mgmt using Area B Wildfire reserve



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1761 - Emergency Planning</b>							
<b>Total Expenses</b>	\$1,650,558.92	\$2,620,567.00	\$1,140,760.79	\$1,442,136.69	\$2,314,559.67	60%	
<b>Surplus/ (Deficit)</b>	\$30,057.70	\$0.00	\$54,641.70	(\$25,520.05)	\$0.00		
30004 Reserve - Emergency Planning	\$45,044.00		\$65,188.00	\$65,188.00	\$65,188.00		
30112 Reserve - Area B Wildfire Equipment and Fuel Mitigation	\$67,462.84		\$68,081.61	\$68,756.40	\$71,276.40		
<b>Reserves</b>	<b>\$112,506.84</b>		<b>\$133,269.61</b>	<b>\$133,944.40</b>	<b>\$136,464.40</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1761 - Emergency Planning</b>												
44000	Transfer from Reserve	SP180	Fuel Mgmt Operational Treatm	(\$12,091.82)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$9,341.06</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$1,680,616.62</b>	<b>\$2,620,567.00</b>	<b>\$1,195,402.49</b>	<b>\$1,416,616.64</b>	<b>\$2,314,559.67</b>	<b>\$1,444,289.00</b>	<b>\$1,466,328.00</b>	<b>\$1,489,025.00</b>	<b>\$1,512,408.00</b>
<b>Expenses</b>												
50110	Salaries			\$178,005.48	\$313,940.00	\$194,948.57	\$293,582.48	\$490,877.00	\$531,353.00	\$547,294.00	\$563,712.00	\$580,624.00
50110	Salaries	SP247	2021 CRI FireSmart Economic R	\$7,584.10	\$24,672.00	\$11,298.54	\$11,298.54	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	SP255	2022 CRI FireSmart Community	\$0.00	\$0.00	\$8,036.16	\$14,124.16	\$11,202.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries		2023 CRI FireSmart	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	PEP1-21	Task #221452 - Summer 2021 -	\$299.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50110	Salaries	SP230	COVID-19 Safe Restart Grant	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits			\$38,361.72	\$74,504.00	\$49,540.56	\$66,486.17	\$116,725.00	\$126,350.00	\$130,141.00	\$134,045.00	\$138,067.00
50130	Benefits	SP247	2021 CRI FireSmart Economic R	\$1,614.95	\$5,254.00	\$2,612.30	\$2,612.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits	SP255	2022 CRI FireSmart Community	\$0.00	\$0.00	\$1,845.28	\$3,153.43	\$2,501.00	\$0.00	\$0.00	\$0.00	\$0.00
50130	Benefits		2023 CRI FireSmart Community	\$0.00	\$0.00	\$0.00	\$0.00	\$5,582.00	\$0.00	\$0.00	\$0.00	\$0.00
50131	Employer Health Tax			\$4,044.28	\$8,625.00	\$4,610.47	\$6,742.40	\$10,707.00	\$11,334.00	\$11,674.00	\$12,024.00	\$12,385.00
50140	Overtime	PEP1-21	Task #221452 - Summer 2021 -	\$46,797.74	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP2-21	Task #223901 - 2021 Nov Atmo	\$40,301.62	\$0.00	\$6,795.99	\$6,795.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	SP249	Task #221278: Flood response	\$12,854.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP1-22	Task #221452 - Summer 2021 -	\$0.00	\$0.00	\$5,620.96	\$5,620.96	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50140	Overtime	PEP3-22	Task #22-2921 2022 Wildfire Se	\$0.00	\$0.00	\$3,667.99	\$3,667.99	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50160	Training			\$225.00	\$4,500.00	\$2,543.61	\$2,772.35	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00	\$8,442.00
50180	Travel			\$0.00	\$4,300.00	\$4,872.81	\$4,675.47	\$11,000.00	\$11,330.00	\$11,670.00	\$12,020.00	\$12,381.00
50190	Advertising			\$360.40	\$500.00	\$2,342.00	\$2,342.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50210	Communications			\$2,443.88	\$2,800.00	\$1,532.53	\$2,897.79	\$6,300.00	\$6,489.00	\$6,684.00	\$6,885.00	\$7,092.00
50220	Courier			\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50240	Office Supplies			\$0.00	\$1,000.00	\$103.36	\$103.36	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50276	Staff Retention			\$2,000.00	\$3,600.00	\$1,980.12	\$3,662.31	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
50400	Hardware			\$0.00	\$3,000.00	\$0.00	\$0.00	\$5,600.00	\$0.00	\$1.00	\$2.00	\$3.00
50410	Software			\$0.00	\$0.00	\$0.00	\$182.00	\$200.00	\$206.00	\$212.00	\$218.00	\$225.00
50440	Support Services			\$870.00	\$950.00	\$1,080.00	\$1,657.77	\$2,400.00	\$2,472.00	\$2,546.00	\$2,622.00	\$2,701.00
50500	Overhead from General Government			\$9,544.00	\$9,691.00	\$9,691.00	\$9,691.00	\$18,798.00	\$19,291.00	\$19,863.00	\$20,451.00	\$21,058.00
50520	Consulting - Legal			\$0.00	\$1,500.00	\$365.94	\$1,911.02	\$20,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
50580	Contracted Services			\$5,000.00	\$5,000.00	\$0.00	\$5,000.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50650	Operating Supplies - Other			\$6,420.00	\$7,000.00	\$2,424.72	\$6,174.68	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00	\$8,442.00
50900	Special Projects			\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$500,000.00	\$0.00	\$0.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00	\$500,000.00
50900	Special Projects	CC1761	Emergency Planning	\$0.00	\$200,000.00	\$0.00	\$0.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00	\$200,000.00
50900	Special Projects	PEP1-21	Task #221452 - Summer 2021 -	\$23,344.12	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP2-21	Task #223901 - 2021 Nov Atmo	\$51,156.45	\$50,000.00	\$283,111.74	\$383,780.56	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	PEP1-22	Task #223901 Incident #210352	\$0.00	\$0.00	\$4,361.32	\$4,361.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	S20	Fire Services	\$0.00	\$14,225.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP180	Fuel Mgmt Operational Treatm	\$1,769.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP211	Landslide monitoring at Mt Cur	\$31,287.00	\$16,713.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP212	Lillooet River Sediment Remov	\$0.00	\$101,065.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP217	Rural Dividend - Business case	\$7,650.00	\$1,600.00	\$1,349.80	\$1,349.80	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP228	UBCM Upper Paradise Valley Fl	\$149,971.77	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP233	Mt Cayley Debris Flow Monitor	\$70,000.00	\$35,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP234	2021 Lillooet River Sediment Re	\$650,000.00	\$325,000.00	\$0.00	(\$28,669.24)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP235	SLRD/VOP/DOS 2021 Joint Evac	\$0.00	\$60,000.00	\$20,000.00	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP240	2021 Residential FireSmart Pro	\$81,736.41	\$56,764.00	\$11,277.70	\$13,632.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1761 - Emergency Planning</b>												
50900	Special Projects	SP241	2021 Firesmart program - CWR	\$58,544.58	\$52,655.00	\$39,203.51	\$46,619.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP242	2021 Firesmart prog-Bralorne F	\$9,138.82	\$95.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP244	NDMP Stage II Hazard Risk Asses	\$66,154.75	\$233,845.00	\$139,353.75	\$177,952.75	\$55,892.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP247	2021 CRI FireSmart Economic R	\$11,891.55	\$306,984.00	\$283,928.72	\$283,928.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP248	EOC Generator and CISM Traini	\$0.00	\$25,000.00	\$15,702.59	\$15,702.59	(\$11,981.33)	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP249	Task #221278: Flood response	\$18,053.91	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP250	Joint Functional ESS Exercise (P	\$0.00	\$48,433.00	\$0.00	\$0.00	\$48,433.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP251	Ryan River Modelling and Flood	\$49,750.00	\$49,750.00	\$0.00	\$0.00	\$49,750.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP255	2022 CRI FireSmart Community	\$0.00	\$0.00	\$2,289.17	\$2,289.17	\$183,448.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects		2023 CRI FireSmart Community	\$0.00	\$0.00	\$0.00	\$0.00	\$469,418.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1761	Emergency Planning	\$627.40	\$1,000.00	\$207.34	\$1,297.73	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
53200	Time Allocation from Other Services	SP240	2021 Residential FireSmart Pro	\$331.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP255	2022 CRI FireSmart Community	\$0.00	\$0.00	\$1,991.47	\$1,991.47	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$1,643,134.56</b>	<b>\$2,599,015.00</b>	<b>\$1,118,690.02</b>	<b>\$1,419,391.13</b>	<b>\$2,310,401.67</b>	<b>\$1,440,082.00</b>	<b>\$1,462,070.00</b>	<b>\$1,484,715.00</b>	<b>\$1,508,044.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$6,118.00	\$20,144.00	\$20,144.00	\$20,144.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve			\$100.36	\$100.00	\$618.77	\$1,293.56	\$2,520.00	\$2,520.00	\$2,520.00	\$2,520.00	\$2,520.00
53100	Contribution To Other Services	CC1000	General Government Services	\$1,206.00	\$1,308.00	\$1,308.00	\$1,308.00	\$1,638.00	\$1,687.00	\$1,738.00	\$1,790.00	\$1,844.00
<b>Transfer Expenses</b>				<b>\$7,424.36</b>	<b>\$21,552.00</b>	<b>\$22,070.77</b>	<b>\$22,745.56</b>	<b>\$4,158.00</b>	<b>\$4,207.00</b>	<b>\$4,258.00</b>	<b>\$4,310.00</b>	<b>\$4,364.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$1,650,558.92</b>	<b>\$2,620,567.00</b>	<b>\$1,140,760.79</b>	<b>\$1,442,136.69</b>	<b>\$2,314,559.67</b>	<b>\$1,444,289.00</b>	<b>\$1,466,328.00</b>	<b>\$1,489,025.00</b>	<b>\$1,512,408.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$30,057.70</b>	<b>\$0.00</b>	<b>\$54,641.70</b>	<b>(\$25,520.05)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30004	Reserve - Emergency Planning			\$45,044.00		\$65,188.00	\$65,188.00	\$65,188.00	\$65,188.00	\$65,188.00	\$65,188.00	\$65,188.00
30112	Reserve - Area B Wildfire Equipment and Fuel Mitigation			\$67,462.84		\$68,081.61	\$68,756.40	\$71,276.40	\$73,796.40	\$76,316.40	\$78,836.40	\$81,356.40
<b>Reserves</b>				<b>\$112,506.84</b>		<b>\$133,269.61</b>	<b>\$133,944.40</b>	<b>\$136,464.40</b>	<b>\$138,984.40</b>	<b>\$141,504.40</b>	<b>\$144,024.40</b>	<b>\$146,544.40</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**911 Interior**

**1763**

40000 1763 Requisition	8,786	8,786	8,786	9,095	9,817	10,560
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF LILLOOET	62,158,676	4,639	4,628	4,628	4,790	5,171	5,562
ELECTORAL AREA A	35,921,562	2,623	2,674	2,674	2,768	2,988	3,214
ELECTORAL AREA B	19,937,100	1,524	1,484	1,484	1,536	1,658	1,784

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>118,017,338</b>	<b>8,786</b>	<b>8,786</b>	<b>8,786</b>	<b>9,095</b>	<b>9,817</b>	<b>10,560</b>
<b>Tax Rate/Dollar Limitation</b>	unlimited							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000	0.0083	0.0074	0.007	0.008	0.008	0.009	

<b>Jurisdiction</b>	Bylaw 1033
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a 911 call answer service for the District of Lillooet, and Electoral Areas A & B.

**Items of Significance**

Miscellaneous revenue (40300) is the Telus Call Answer Levy.  
 The capital reserve is for upgrading to VOIP from PSTN and to Next Generation of MSAT and also for renewal of equipment.  
 2023 shows \$50K from capital reserve for the upgrade (placeholder, amount needed currently unknown).



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1763 - 911 Interior</b>								
<b>Revenues</b>								
40000	Requisition	\$7,415.00	\$8,786.00	\$8,786.00	\$8,786.00	\$8,786.00	0%	
<b>Requisitions</b>		<b>\$7,415.00</b>	<b>\$8,786.00</b>	<b>\$8,786.00</b>	<b>\$8,786.00</b>	<b>\$8,786.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$277.50	\$278.00	\$1,643.99	\$3,418.28	\$3,418.00	0%	Interest earned on reserves
40300	Miscellaneous Revenue	\$14,039.68	\$13,608.00	\$9,880.30	\$12,958.42	\$12,958.00	0%	911 levy
<b>Fees &amp; Other Revenues</b>		<b>\$14,317.18</b>	<b>\$13,886.00</b>	<b>\$11,524.29</b>	<b>\$16,376.70</b>	<b>\$16,376.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	(\$157.57)	\$6,169.00	\$6,169.00	\$6,169.00	\$11,187.00	81%	
<b>Surplus Deficit Prior Year</b>		<b>(\$157.57)</b>	<b>\$6,169.00</b>	<b>\$6,169.00</b>	<b>\$6,169.00</b>	<b>\$11,187.00</b>	<b>81%</b>	
43000	Transfers from Other Service	\$2,604.72	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant used (2021)
44000	Transfer from Reserve	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Transfer from reserve -potential upgrades (99996)
<b>Transfer Revenue</b>		<b>\$2,604.72</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>		
<b>Total Revenues</b>		<b>\$24,179.33</b>	<b>\$78,841.00</b>	<b>\$26,479.29</b>	<b>\$31,331.70</b>	<b>\$86,349.00</b>	<b>176%</b>	
<b>Expenses</b>								
50210	Communications	\$1,749.75	\$3,000.00	\$1,019.67	\$1,641.39	\$2,500.00	52%	Satellite communications (Infosat)
50300	Publications/Resources	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	0%	ABC911 Provider Membership Fee
50335	Radio Expense	\$110.28	\$120.00	\$114.02	\$114.02	\$125.00	10%	Radio license fee
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$10,958.00	\$13,187.00	\$12,475.00	\$12,475.00	\$13,300.00	7%	Dispatch operating charges, RDCO & City of Surrey
50590	Depreciation/Amortization	\$0.00	\$9,322.00	\$0.00	\$0.00	\$9,322.00		
50600	Insurance	\$385.13	\$430.00	\$135.96	\$385.96	\$395.00	2%	Property & Equipment insurance
50670	Service / Site Maintenance	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		
50690	Utilities - Hydro	\$132.75	\$156.00	\$98.72	\$131.88	\$150.00	14%	
50700	Utilities - Telephone	\$3,074.42	\$3,350.00	\$2,104.10	\$2,745.17	\$3,020.00	10%	911 Interior (Lillooet, Seton Portage, Bralorne)
53200	Time Allocation from Other Services	\$0.00	\$6,000.00	\$935.50	\$1,553.25	\$8,000.00	415%	Staff time on service
<b>Operating Expenses</b>		<b>\$16,810.33</b>	<b>\$37,465.00</b>	<b>\$17,282.97</b>	<b>\$19,446.67</b>	<b>\$38,712.00</b>	<b>99%</b>	
99996	Fixed Asset Increase	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>		Potential NG911 upgrade & renewals from capital reserve
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$1,200.00	\$698.00	\$698.00	\$698.00	\$6,959.00	897%	Transfer to capital reserve
<b>Transfer Expenses</b>		<b>\$1,200.00</b>	<b>\$698.00</b>	<b>\$698.00</b>	<b>\$698.00</b>	<b>\$6,959.00</b>	<b>897%</b>	
50590	Depreciation/Amortization	\$0.00	(\$9,322.00)	\$0.00	\$0.00	(\$9,322.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>(\$9,322.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$9,322.00)</b>		
<b>Total Expenses</b>		<b>\$18,010.33</b>	<b>\$78,841.00</b>	<b>\$17,980.97</b>	<b>\$20,144.67</b>	<b>\$86,349.00</b>	<b>329%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$6,169.00</b>	<b>\$0.00</b>	<b>\$8,498.32</b>	<b>\$11,187.03</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1763 - 911 Interior</b>							
30000 Reserve - Capital Works and Equipment	\$145,620.49		\$146,318.49	\$146,318.49	\$103,277.49		
30999 Operational Surplus reserve	\$33,756.37		\$33,756.37	\$33,756.37	\$33,756.37		
<b>Reserves</b>	<b>\$179,376.86</b>		<b>\$180,074.86</b>	<b>\$180,074.86</b>	<b>\$137,033.86</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1763 - 911 Interior</b>										
<b>Revenues</b>										
40000 Requisition		\$7,415.00	\$8,786.00	\$8,786.00	\$8,786.00	\$8,786.00	\$8,786.00	\$9,095.00	\$9,817.00	\$10,560.00
<b>Requisitions</b>		<b>\$7,415.00</b>	<b>\$8,786.00</b>	<b>\$8,786.00</b>	<b>\$8,786.00</b>	<b>\$8,786.00</b>	<b>\$8,786.00</b>	<b>\$9,095.00</b>	<b>\$9,817.00</b>	<b>\$10,560.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$277.50	\$278.00	\$1,643.99	\$3,418.28	\$3,418.00	\$3,418.00	\$3,418.00	\$3,418.00	\$3,418.00
40300 Miscellaneous Revenue		\$14,039.68	\$13,608.00	\$9,880.30	\$12,958.42	\$12,958.00	\$12,958.00	\$12,958.00	\$12,958.00	\$12,958.00
<b>Fees &amp; Other Revenues</b>		<b>\$14,317.18</b>	<b>\$13,886.00</b>	<b>\$11,524.29</b>	<b>\$16,376.70</b>	<b>\$16,376.00</b>	<b>\$16,376.00</b>	<b>\$16,376.00</b>	<b>\$16,376.00</b>	<b>\$16,376.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$157.57)	\$6,169.00	\$6,169.00	\$6,169.00	\$11,187.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>(\$157.57)</b>	<b>\$6,169.00</b>	<b>\$6,169.00</b>	<b>\$6,169.00</b>	<b>\$11,187.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$2,604.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$2,604.72</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$24,179.33</b>	<b>\$78,841.00</b>	<b>\$26,479.29</b>	<b>\$31,331.70</b>	<b>\$86,349.00</b>	<b>\$25,162.00</b>	<b>\$25,471.00</b>	<b>\$26,193.00</b>	<b>\$26,936.00</b>
<b>Expenses</b>										
50210 Communications		\$1,749.75	\$3,000.00	\$1,019.67	\$1,641.39	\$2,500.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50300 Publications/Resources		\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50335 Radio Expense		\$110.28	\$120.00	\$114.02	\$114.02	\$125.00	\$129.00	\$133.00	\$137.00	\$141.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$10,958.00	\$13,187.00	\$12,475.00	\$12,475.00	\$13,300.00	\$13,699.00	\$14,110.00	\$14,533.00	\$14,969.00
50590 Depreciation/Amortization		\$0.00	\$9,322.00	\$0.00	\$0.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00	\$9,322.00
50600 Insurance		\$385.13	\$430.00	\$135.96	\$385.96	\$395.00	\$407.00	\$419.00	\$432.00	\$445.00
50670 Service / Site Maintenance		\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50690 Utilities - Hydro		\$132.75	\$156.00	\$98.72	\$131.88	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50700 Utilities - Telephone		\$3,074.42	\$3,350.00	\$2,104.10	\$2,745.17	\$3,020.00	\$3,111.00	\$3,204.00	\$3,300.00	\$3,399.00
53200 Time Allocation from Other Services	CC1763 911 Interior	\$0.00	\$6,000.00	\$935.50	\$1,553.25	\$8,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
<b>Operating Expenses</b>		<b>\$16,810.33</b>	<b>\$37,465.00</b>	<b>\$17,282.97</b>	<b>\$19,446.67</b>	<b>\$38,712.00</b>	<b>\$32,893.00</b>	<b>\$33,593.00</b>	<b>\$34,315.00</b>	<b>\$35,058.00</b>
99996 Fixed Asset Increase		\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve		\$1,200.00	\$698.00	\$698.00	\$698.00	\$6,959.00	\$1,591.00	\$1,200.00	\$1,200.00	\$1,200.00
<b>Transfer Expenses</b>		<b>\$1,200.00</b>	<b>\$698.00</b>	<b>\$698.00</b>	<b>\$698.00</b>	<b>\$6,959.00</b>	<b>\$1,591.00</b>	<b>\$1,200.00</b>	<b>\$1,200.00</b>	<b>\$1,200.00</b>
50590 Depreciation/Amortization		\$0.00	(\$9,322.00)	\$0.00	\$0.00	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)	(\$9,322.00)
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>(\$9,322.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$9,322.00)</b>	<b>(\$9,322.00)</b>	<b>(\$9,322.00)</b>	<b>(\$9,322.00)</b>	<b>(\$9,322.00)</b>
<b>Total Expenses</b>		<b>\$18,010.33</b>	<b>\$78,841.00</b>	<b>\$17,980.97</b>	<b>\$20,144.67</b>	<b>\$86,349.00</b>	<b>\$25,162.00</b>	<b>\$25,471.00</b>	<b>\$26,193.00</b>	<b>\$26,936.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$6,169.00</b>	<b>\$0.00</b>	<b>\$8,498.32</b>	<b>\$11,187.03</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1763 - 911 Interior</b>									
30000 Reserve - Capital Works and Equipment	\$145,620.49		\$146,318.49	\$146,318.49	\$103,277.49	\$104,868.49	\$106,068.49	\$107,268.49	\$108,468.49
30999 Operational Surplus reserve	\$33,756.37		\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37	\$33,756.37
<b>Reserves</b>	<b>\$179,376.86</b>		<b>\$180,074.86</b>	<b>\$180,074.86</b>	<b>\$137,033.86</b>	<b>\$138,624.86</b>	<b>\$139,824.86</b>	<b>\$141,024.86</b>	<b>\$142,224.86</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**911 South**

**1764**

40000 1764 Requisition	34,151	38,591	42,852	44,779	46,787	48,878
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA C	183,940,682	11,572	12,404	13,774	14,393	15,039	15,711
ELECTORAL AREA D	179,997,215	11,595	12,138	13,478	14,085	14,716	15,374
VILLAGE OF PEMBERTON	208,325,310	10,984	14,049	15,600	16,301	17,032	17,793

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>572,263,207</b>	<b>34,151</b>	<b>38,591</b>	<b>42,852</b>	<b>44,779</b>	<b>46,787</b>	<b>48,878</b>
<b>Tax Rate/Dollar Limitation</b>	No Limitation							
<b>Tax Rate</b>	Est. Residential Tax rate /1,000		0.0069	0.0067	0.0075	0.0078	0.0082	0.0085

<b>Jurisdiction</b>	Bylaw 1099
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the operation of a 911 Emergency Call Response service with the Village of Pemberton and Electoral Areas C and D.

**Items of Significance**

Miscellaneous revenue (40300) is the Telus & Shaw 911 Call Answer Levy.  
 Contract Services (50580) is PPSAP (Primary Public Safety Answering Point) & SPSAP (Secondary Public Safety Answering Point). Contracted to E-Comm for principle call taking and fire dispatch.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1764 - 911 South</b>								
<b>Revenues</b>								
40000	Requisition	\$19,000.00	\$34,151.00	\$34,151.00	\$34,151.00	\$38,591.00	13%	
<b>Requisitions</b>		<b>\$19,000.00</b>	<b>\$34,151.00</b>	<b>\$34,151.00</b>	<b>\$34,151.00</b>	<b>\$38,591.00</b>	<b>13%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$122.72	\$20.00	\$610.51	\$1,269.39	\$1,000.00	-21%	Interest earned on reserves
40300	Miscellaneous Revenue	\$15,496.15	\$14,280.00	\$11,000.91	\$14,805.54	\$14,592.00	-1%	911 levy
<b>Fees &amp; Other Revenues</b>		<b>\$15,618.87</b>	<b>\$14,300.00</b>	<b>\$11,611.42</b>	<b>\$16,074.93</b>	<b>\$15,592.00</b>	<b>-3%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	(\$4,009.48)	\$349.00	\$348.59	\$348.59	(\$2,591.00)	-843%	
<b>Surplus Deficit Prior Year</b>		<b>(\$4,009.48)</b>	<b>\$349.00</b>	<b>\$348.59</b>	<b>\$348.59</b>	<b>(\$2,591.00)</b>	<b>-843%</b>	
43000	Transfers from Other Service	\$1,260.01	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
44000	Transfer from Reserve	\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00		Transfer from capital reserve for 99996 fixed assets
44000	Transfer from Reserve	\$12,449.82	\$30,000.00	\$0.00	\$0.00	\$35,028.00		Transfer from Surplus reserve, posted as needed
<b>Transfer Revenue</b>		<b>\$13,709.83</b>	<b>\$55,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$60,028.00</b>		
<b>Total Revenues</b>		<b>\$44,319.22</b>	<b>\$103,800.00</b>	<b>\$46,111.01</b>	<b>\$50,574.52</b>	<b>\$111,620.00</b>	<b>121%</b>	
<b>Expenses</b>								
50300	Publications/Resources	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	0%	BC 9-1-1 Receiver General Radio Licenses; additional licences for
50335	Radio Expense	\$649.26	\$1,000.00	\$671.28	\$671.28	\$1,000.00	49%	Garibaldi & Birken budgeted
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$36,740.00	\$40,000.00	\$34,440.00	\$45,150.00	\$47,000.00	4%	Ecomm call answering & fire dispatch services
50590	Depreciation/Amortization	\$4,246.05	\$14,000.00	\$0.00	\$0.00	\$14,000.00		
50700	Utilities - Telephone	\$6,161.85	\$6,400.00	\$4,585.45	\$5,934.52	\$6,231.00	5%	
53200	Time Allocation from Other Services	\$19.52	\$6,000.00	\$392.04	\$1,009.79	\$6,989.00	592%	Staff time on service
<b>Operating Expenses</b>		<b>\$48,216.68</b>	<b>\$67,800.00</b>	<b>\$40,488.77</b>	<b>\$53,165.59</b>	<b>\$75,620.00</b>	<b>42%</b>	
99996	Fixed Asset Increase	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Potential NG911 upgrade & renewals from capital reserve
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
50590	Depreciation/Amortization	(\$4,246.05)	(\$14,000.00)	\$0.00	\$0.00	(\$14,000.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$4,246.05)</b>	<b>(\$14,000.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$14,000.00)</b>		
<b>Total Expenses</b>		<b>\$43,970.63</b>	<b>\$103,800.00</b>	<b>\$40,488.77</b>	<b>\$53,165.59</b>	<b>\$111,620.00</b>	<b>110%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$348.59</b>	<b>\$0.00</b>	<b>\$5,622.24</b>	<b>(\$2,591.07)</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$25,000.00		\$25,000.00	\$25,000.00	\$0.00		
30999	Operational Surplus reserve	\$41,871.62		\$41,871.62	\$41,871.62	\$6,843.62		
<b>Reserves</b>		<b>\$66,871.62</b>		<b>\$66,871.62</b>	<b>\$66,871.62</b>	<b>\$6,843.62</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1764 - 911 South</b>											
<b>Revenues</b>											
40000	Requisition		\$19,000.00	\$34,151.00	\$34,151.00	\$34,151.00	\$38,591.00	\$42,852.00	\$44,779.00	\$46,787.00	\$48,878.00
<b>Requisitions</b>			<b>\$19,000.00</b>	<b>\$34,151.00</b>	<b>\$34,151.00</b>	<b>\$34,151.00</b>	<b>\$38,591.00</b>	<b>\$42,852.00</b>	<b>\$44,779.00</b>	<b>\$46,787.00</b>	<b>\$48,878.00</b>
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments		\$122.72	\$20.00	\$610.51	\$1,269.39	\$1,000.00	\$50.00	\$50.00	\$50.00	\$50.00
40300	Miscellaneous Revenue		\$15,496.15	\$14,280.00	\$11,000.91	\$14,805.54	\$14,592.00	\$14,592.00	\$14,592.00	\$14,592.00	\$14,592.00
<b>Fees &amp; Other Revenues</b>			<b>\$15,618.87</b>	<b>\$14,300.00</b>	<b>\$11,611.42</b>	<b>\$16,074.93</b>	<b>\$15,592.00</b>	<b>\$14,642.00</b>	<b>\$14,642.00</b>	<b>\$14,642.00</b>	<b>\$14,642.00</b>
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available		(\$4,009.48)	\$349.00	\$348.59	\$348.59	(\$2,591.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>			<b>(\$4,009.48)</b>	<b>\$349.00</b>	<b>\$348.59</b>	<b>\$348.59</b>	<b>(\$2,591.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000 General Government Service	\$1,260.01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve		\$0.00	\$25,000.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94 Surplus Reserve	\$12,449.82	\$30,000.00	\$0.00	\$0.00	\$35,028.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>			<b>\$13,709.83</b>	<b>\$55,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$60,028.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>			<b>\$44,319.22</b>	<b>\$103,800.00</b>	<b>\$46,111.01</b>	<b>\$50,574.52</b>	<b>\$111,620.00</b>	<b>\$57,494.00</b>	<b>\$59,421.00</b>	<b>\$61,429.00</b>	<b>\$63,520.00</b>
<b>Expenses</b>											
50300	Publications/Resources		\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
50335	Radio Expense		\$649.26	\$1,000.00	\$671.28	\$671.28	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services		\$36,740.00	\$40,000.00	\$34,440.00	\$45,150.00	\$47,000.00	\$48,410.00	\$49,862.00	\$51,358.00	\$52,899.00
50590	Depreciation/Amortization		\$4,246.05	\$14,000.00	\$0.00	\$0.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00
50700	Utilities - Telephone		\$6,161.85	\$6,400.00	\$4,585.45	\$5,934.52	\$6,231.00	\$6,543.00	\$6,870.00	\$7,214.00	\$7,575.00
53200	Time Allocation from Other Services	CC1764 911 South	\$19.52	\$6,000.00	\$392.04	\$1,009.79	\$6,989.00	\$1,141.00	\$1,289.00	\$1,457.00	\$1,646.00
<b>Operating Expenses</b>			<b>\$48,216.68</b>	<b>\$67,800.00</b>	<b>\$40,488.77</b>	<b>\$53,165.59</b>	<b>\$75,620.00</b>	<b>\$71,494.00</b>	<b>\$73,421.00</b>	<b>\$75,429.00</b>	<b>\$77,520.00</b>
99996	Fixed Asset Increase		\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>			<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Expenses</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
50590	Depreciation/Amortization		(\$4,246.05)	(\$14,000.00)	\$0.00	\$0.00	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)	(\$14,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>			<b>(\$4,246.05)</b>	<b>(\$14,000.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$14,000.00)</b>	<b>(\$14,000.00)</b>	<b>(\$14,000.00)</b>	<b>(\$14,000.00)</b>	<b>(\$14,000.00)</b>
<b>Total Expenses</b>			<b>\$43,970.63</b>	<b>\$103,800.00</b>	<b>\$40,488.77</b>	<b>\$53,165.59</b>	<b>\$111,620.00</b>	<b>\$57,494.00</b>	<b>\$59,421.00</b>	<b>\$61,429.00</b>	<b>\$63,520.00</b>
<b>Surplus/ (Deficit)</b>			<b>\$348.59</b>	<b>\$0.00</b>	<b>\$5,622.24</b>	<b>(\$2,591.07)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment		\$25,000.00		\$25,000.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999	Operational Surplus reserve		\$41,871.62		\$41,871.62	\$41,871.62	\$6,843.62	\$6,843.62	\$6,843.62	\$6,843.62	\$6,843.62
<b>Reserves</b>			<b>\$66,871.62</b>		<b>\$66,871.62</b>	<b>\$66,871.62</b>	<b>\$6,843.62</b>	<b>\$6,843.62</b>	<b>\$6,843.62</b>	<b>\$6,843.62</b>	<b>\$6,843.62</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Gold Bridge Street Lighting**

**1800**

40000 1800 Requisition

2,945      2,945      2,968      3,050      3,134      3,222

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

GOLDBRIDGE STREET LIGHT

794,507

2,945      2,945      2,968      3,050      3,134      3,222

**TOTAL**

**794,507**

**2,945      2,945      2,968      3,050      3,134      3,222**

Requisition maximums

Tax Rate/Dollar Limitation

No Limitation

Tax Rate

Est. Residential tax rate /\$1,000

0.3956	0.3707	0.3736	0.3839	0.3945	0.4055
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Jurisdiction

Bylaw 40
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Debt Issue #

none
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Basis of Apportionment

Gen L&I (Mun)/Hosp L&I (EA)
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**Service Mandate**

This service provides street lighting for a defined area of the Gold Bridge Townsite.

**Items of Significance**



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1800 - Gold Bridge Street Lighting</b>								
<b>Revenues</b>								
40000	Requisition	\$2,545.00	\$2,945.00	\$2,945.00	\$2,945.00	\$2,945.00	0%	
<b>Requisitions</b>		<b>\$2,545.00</b>	<b>\$2,945.00</b>	<b>\$2,945.00</b>	<b>\$2,945.00</b>	<b>\$2,945.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$6.29	\$7.00	\$37.55	\$78.08	\$78.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$6.29</b>	<b>\$7.00</b>	<b>\$37.55</b>	<b>\$78.08</b>	<b>\$78.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$121.60	(\$36.00)	(\$36.29)	(\$36.29)	\$351.00	-1067%	
<b>Surplus Deficit Prior Year</b>		<b>\$121.60</b>	<b>(\$36.00)</b>	<b>(\$36.29)</b>	<b>(\$36.29)</b>	<b>\$351.00</b>	<b>-1067%</b>	
43000	Transfers from Other Service	\$61.68	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
<b>Transfer Revenue</b>		<b>\$61.68</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$2,734.57</b>	<b>\$2,916.00</b>	<b>\$2,946.26</b>	<b>\$2,986.79</b>	<b>\$3,374.00</b>	<b>13%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50670	Service / Site Maintenance	\$61.26	\$0.00	\$0.00	\$0.00	\$0.00		Street light audit (2021)
50690	Utilities - Hydro	\$2,235.49	\$2,350.00	\$1,727.07	\$2,299.95	\$2,400.00	4%	
53200	Time Allocation from Other Services	\$174.11	\$266.00	\$0.00	\$36.16	\$266.00	636%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$2,720.86</b>	<b>\$2,866.00</b>	<b>\$1,977.07</b>	<b>\$2,586.11</b>	<b>\$2,916.00</b>	<b>13%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$50.00	\$50.00	\$50.00	\$50.00	\$108.00	116%	Transfer to Capital reserve
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$350.00		Transfer to Operational Surplus reserve
<b>Transfer Expenses</b>		<b>\$50.00</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$458.00</b>	<b>816%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$2,770.86</b>	<b>\$2,916.00</b>	<b>\$2,027.07</b>	<b>\$2,636.11</b>	<b>\$3,374.00</b>	<b>28%</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$36.29)</b>	<b>\$0.00</b>	<b>\$919.19</b>	<b>\$350.68</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$4,063.00		\$4,113.00	\$4,113.00	\$4,221.00		
30999	Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$350.00		
<b>Reserves</b>		<b>\$4,063.00</b>		<b>\$4,113.00</b>	<b>\$4,113.00</b>	<b>\$4,571.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1800 - Gold Bridge Street Lighting</b>										
<b>Revenues</b>										
40000	Requisition	\$2,545.00	\$2,945.00	\$2,945.00	\$2,945.00	\$2,945.00	\$2,968.00	\$3,050.00	\$3,134.00	\$3,222.00
<b>Requisitions</b>		<b>\$2,545.00</b>	<b>\$2,945.00</b>	<b>\$2,945.00</b>	<b>\$2,945.00</b>	<b>\$2,945.00</b>	<b>\$2,968.00</b>	<b>\$3,050.00</b>	<b>\$3,134.00</b>	<b>\$3,222.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$6.29	\$7.00	\$37.55	\$78.08	\$78.00	\$78.00	\$78.00	\$78.00	\$78.00
<b>Fees &amp; Other Revenues</b>		<b>\$6.29</b>	<b>\$7.00</b>	<b>\$37.55</b>	<b>\$78.08</b>	<b>\$78.00</b>	<b>\$78.00</b>	<b>\$78.00</b>	<b>\$78.00</b>	<b>\$78.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available	\$121.60	(\$36.00)	(\$36.29)	(\$36.29)	\$351.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$121.60</b>	<b>(\$36.00)</b>	<b>(\$36.29)</b>	<b>(\$36.29)</b>	<b>\$351.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$61.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$61.68</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$2,734.57</b>	<b>\$2,916.00</b>	<b>\$2,946.26</b>	<b>\$2,986.79</b>	<b>\$3,374.00</b>	<b>\$3,046.00</b>	<b>\$3,128.00</b>	<b>\$3,212.00</b>	<b>\$3,300.00</b>
<b>Expenses</b>										
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670	Service / Site Maintenance	\$61.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690	Utilities - Hydro	\$2,235.49	\$2,350.00	\$1,727.07	\$2,299.95	\$2,400.00	\$2,472.00	\$2,546.00	\$2,622.00	\$2,701.00
53200	Time Allocation from Other Services	\$174.11	\$266.00	\$0.00	\$36.16	\$266.00	\$274.00	\$282.00	\$290.00	\$299.00
<b>Operating Expenses</b>		<b>\$2,720.86</b>	<b>\$2,866.00</b>	<b>\$1,977.07</b>	<b>\$2,586.11</b>	<b>\$2,916.00</b>	<b>\$2,996.00</b>	<b>\$3,078.00</b>	<b>\$3,162.00</b>	<b>\$3,250.00</b>
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	\$50.00	\$50.00	\$50.00	\$50.00	\$108.00	\$50.00	\$50.00	\$50.00	\$50.00
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$350.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$50.00</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$458.00</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$50.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>		<b>\$2,770.86</b>	<b>\$2,916.00</b>	<b>\$2,027.07</b>	<b>\$2,636.11</b>	<b>\$3,374.00</b>	<b>\$3,046.00</b>	<b>\$3,128.00</b>	<b>\$3,212.00</b>	<b>\$3,300.00</b>
<b>Surplus/ (Deficit)</b>		<b>(\$36.29)</b>	<b>\$0.00</b>	<b>\$919.19</b>	<b>\$350.68</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment	\$4,063.00		\$4,113.00	\$4,113.00	\$4,221.00	\$4,271.00	\$4,321.00	\$4,371.00	\$4,421.00
30999	Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00
<b>Reserves</b>		<b>\$4,063.00</b>		<b>\$4,113.00</b>	<b>\$4,113.00</b>	<b>\$4,571.00</b>	<b>\$4,621.00</b>	<b>\$4,671.00</b>	<b>\$4,721.00</b>	<b>\$4,771.00</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Bralorne Street Lighting**

**1801**

40000 1801 Requisition	4,760	4,760	4,919	5,061	5,208	5,359
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BRALORNE STREET LIGHTING	2,566,161	4,760	4,760	4,919	5,061	5,208	5,359
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>2,566,161</b>	<b>4,760</b>	<b>4,760</b>	<b>4,919</b>	<b>5,061</b>	<b>5,208</b>	<b>5,359</b>
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Tax Rate/Dollar Limitation	No Limitation
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Tax Rate	Est. Residential tax rate /\$1,000	0.2061	0.1855	0.1917	0.1972	0.2029	0.2088
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Jurisdiction	Bylaw 169
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of Bralorne.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1801 - Bralorne Street Lighting</b>								
<b>Revenues</b>								
40000	Requisition	\$4,491.00	\$4,760.00	\$4,760.00	\$4,760.00	\$4,760.00	0%	
<b>Requisitions</b>		<b>\$4,491.00</b>	<b>\$4,760.00</b>	<b>\$4,760.00</b>	<b>\$4,760.00</b>	<b>\$4,760.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$14.38	\$15.00	\$85.78	\$178.37	\$178.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$14.38</b>	<b>\$15.00</b>	<b>\$85.78</b>	<b>\$178.37</b>	<b>\$178.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$147.51	\$133.00	\$132.51	\$132.51	\$602.00	354%	
<b>Surplus Deficit Prior Year</b>		<b>\$147.51</b>	<b>\$133.00</b>	<b>\$132.51</b>	<b>\$132.51</b>	<b>\$602.00</b>	<b>354%</b>	
43000	Transfers from Other Service	\$132.08	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
<b>Transfer Revenue</b>		<b>\$132.08</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$4,784.97</b>	<b>\$4,908.00</b>	<b>\$4,978.29</b>	<b>\$5,070.88</b>	<b>\$5,540.00</b>	<b>9%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50670	Service / Site Maintenance	\$61.26	\$0.00	\$0.00	\$0.00	\$0.00		Street light audit (2021)
50690	Utilities - Hydro	\$3,967.09	\$4,140.00	\$3,039.57	\$4,047.48	\$4,209.00	4%	
53200	Time Allocation from Other Services	\$174.11	\$418.00	\$34.56	\$71.66	\$400.00	458%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$4,452.46</b>	<b>\$4,808.00</b>	<b>\$3,324.13</b>	<b>\$4,369.14</b>	<b>\$4,859.00</b>	<b>11%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve	\$100.00	\$0.00	\$0.00	\$0.00	\$581.00		Transfer to Operational Surplus reserve
<b>Transfer Expenses</b>		<b>\$200.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$681.00</b>	<b>581%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$4,652.46</b>	<b>\$4,908.00</b>	<b>\$3,424.13</b>	<b>\$4,469.14</b>	<b>\$5,540.00</b>	<b>24%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$132.51</b>	<b>\$0.00</b>	<b>\$1,554.16</b>	<b>\$601.74</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$7,916.07		\$8,016.07	\$8,016.07	\$8,116.07		
30999	Operational Surplus reserve	\$1,380.00		\$1,380.00	\$1,380.00	\$1,961.00		
<b>Reserves</b>		<b>\$9,296.07</b>		<b>\$9,396.07</b>	<b>\$9,396.07</b>	<b>\$10,077.07</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1801 - Bralorne Street Lighting</b>										
<b>Revenues</b>										
40000 Requisition		\$4,491.00	\$4,760.00	\$4,760.00	\$4,760.00	\$4,760.00	\$4,919.00	\$5,061.00	\$5,208.00	\$5,359.00
<b>Requisitions</b>		<b>\$4,491.00</b>	<b>\$4,760.00</b>	<b>\$4,760.00</b>	<b>\$4,760.00</b>	<b>\$4,760.00</b>	<b>\$4,919.00</b>	<b>\$5,061.00</b>	<b>\$5,208.00</b>	<b>\$5,359.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$14.38	\$15.00	\$85.78	\$178.37	\$178.00	\$178.00	\$178.00	\$178.00	\$178.00
<b>Fees &amp; Other Revenues</b>		<b>\$14.38</b>	<b>\$15.00</b>	<b>\$85.78</b>	<b>\$178.37</b>	<b>\$178.00</b>	<b>\$178.00</b>	<b>\$178.00</b>	<b>\$178.00</b>	<b>\$178.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$147.51	\$133.00	\$132.51	\$132.51	\$602.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$147.51</b>	<b>\$133.00</b>	<b>\$132.51</b>	<b>\$132.51</b>	<b>\$602.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$132.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$132.08</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$4,784.97</b>	<b>\$4,908.00</b>	<b>\$4,978.29</b>	<b>\$5,070.88</b>	<b>\$5,540.00</b>	<b>\$5,097.00</b>	<b>\$5,239.00</b>	<b>\$5,386.00</b>	<b>\$5,537.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670 Service / Site Maintenance		\$61.26	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro		\$3,967.09	\$4,140.00	\$3,039.57	\$4,047.48	\$4,209.00	\$4,335.00	\$4,465.00	\$4,599.00	\$4,737.00
53200 Time Allocation from Other Services	CC1801 Bralorne Street Lighting SA	\$174.11	\$418.00	\$34.56	\$71.66	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
<b>Operating Expenses</b>		<b>\$4,452.46</b>	<b>\$4,808.00</b>	<b>\$3,324.13</b>	<b>\$4,369.14</b>	<b>\$4,859.00</b>	<b>\$4,997.00</b>	<b>\$5,139.00</b>	<b>\$5,286.00</b>	<b>\$5,437.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$100.00	\$0.00	\$0.00	\$0.00	\$581.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$200.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$681.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$4,652.46</b>	<b>\$4,908.00</b>	<b>\$3,424.13</b>	<b>\$4,469.14</b>	<b>\$5,540.00</b>	<b>\$5,097.00</b>	<b>\$5,239.00</b>	<b>\$5,386.00</b>	<b>\$5,537.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$132.51</b>	<b>\$0.00</b>	<b>\$1,554.16</b>	<b>\$601.74</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$7,916.07		\$8,016.07	\$8,016.07	\$8,116.07	\$8,216.07	\$8,316.07	\$8,416.07	\$8,516.07
30999 Operational Surplus reserve		\$1,380.00		\$1,380.00	\$1,380.00	\$1,961.00	\$1,961.00	\$1,961.00	\$1,961.00	\$1,961.00
<b>Reserves</b>		<b>\$9,296.07</b>		<b>\$9,396.07</b>	<b>\$9,396.07</b>	<b>\$10,077.07</b>	<b>\$10,177.07</b>	<b>\$10,277.07</b>	<b>\$10,377.07</b>	<b>\$10,477.07</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Seton Street Lighting 1802**

40000 1802	Requisition		3,125	3,125	3,479	3,574	3,671	3,772
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

ASSESSMENTS

SETON STREET LIGHTING	1,496,401	3,125	3,125	3,479	3,574	3,671	3,772
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<b>Requisition maximums</b>		<b>TOTAL</b>	<b>1,496,401</b>	<b>3,125</b>	<b>3,125</b>	<b>3,479</b>	<b>3,574</b>	<b>3,671</b>	<b>3,772</b>
Dollar Maximum	\$ 3,906								
Tax Rate (per \$1,000)	\$ -	Est. Residential tax rate /\$1,000	0.2261	0.2088	0.2325	0.2388	0.2453	0.2521	

Jurisdiction	Bylaw 318/570/1226/1402/1505/1803
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of Seton.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1802 - Seton Street Lighting</b>								
<b>Revenues</b>								
40000	Requisition	\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	0%	
<b>Requisitions</b>		<b>\$3,125.00</b>	<b>\$3,125.00</b>	<b>\$3,125.00</b>	<b>\$3,125.00</b>	<b>\$3,125.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$3.03	\$3.00	\$18.80	\$39.09	\$39.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$3.03</b>	<b>\$3.00</b>	<b>\$18.80</b>	<b>\$39.09</b>	<b>\$39.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$226.11	\$482.00	\$482.25	\$482.25	\$618.00	28%	
<b>Surplus Deficit Prior Year</b>		<b>\$226.11</b>	<b>\$482.00</b>	<b>\$482.25</b>	<b>\$482.25</b>	<b>\$618.00</b>	<b>28%</b>	
43000	Transfers from Other Service	\$26.07	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
<b>Transfer Revenue</b>		<b>\$26.07</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$3,380.21</b>	<b>\$3,610.00</b>	<b>\$3,626.05</b>	<b>\$3,646.34</b>	<b>\$3,782.00</b>	<b>4%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690	Utilities - Hydro	\$2,483.89	\$2,852.00	\$1,943.66	\$2,589.80	\$2,966.00	15%	Added charge is update to outdated light count
53200	Time Allocation from Other Services	\$64.07	\$100.00	\$51.44	\$89.00	\$110.00	24%	Staff time on service
<b>Operating Expenses</b>		<b>\$2,797.96</b>	<b>\$3,202.00</b>	<b>\$2,245.10</b>	<b>\$2,928.80</b>	<b>\$3,326.00</b>	<b>14%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$356.00		
<b>Transfer Expenses</b>		<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$456.00</b>	<b>356%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$2,897.96</b>	<b>\$3,302.00</b>	<b>\$2,345.10</b>	<b>\$3,028.80</b>	<b>\$3,782.00</b>	<b>25%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$482.25</b>	<b>\$308.00</b>	<b>\$1,280.95</b>	<b>\$617.54</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$1,959.00		\$2,059.00	\$2,059.00	\$2,159.00		
30999	Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$356.00		
<b>Reserves</b>		<b>\$1,959.00</b>		<b>\$2,059.00</b>	<b>\$2,059.00</b>	<b>\$2,515.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1802 - Seton Street Lighting</b>										
<b>Revenues</b>										
40000 Requisition		\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,479.00	\$3,574.00	\$3,671.00	\$3,772.00
<b>Requisitions</b>		<b>\$3,125.00</b>	<b>\$3,125.00</b>	<b>\$3,125.00</b>	<b>\$3,125.00</b>	<b>\$3,125.00</b>	<b>\$3,479.00</b>	<b>\$3,574.00</b>	<b>\$3,671.00</b>	<b>\$3,772.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$3.03	\$3.00	\$18.80	\$39.09	\$39.00	\$39.00	\$39.00	\$39.00	\$39.00
<b>Fees &amp; Other Revenues</b>		<b>\$3.03</b>	<b>\$3.00</b>	<b>\$18.80</b>	<b>\$39.09</b>	<b>\$39.00</b>	<b>\$39.00</b>	<b>\$39.00</b>	<b>\$39.00</b>	<b>\$39.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$226.11	\$482.00	\$482.25	\$482.25	\$618.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$226.11</b>	<b>\$482.00</b>	<b>\$482.25</b>	<b>\$482.25</b>	<b>\$618.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$26.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$26.07</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$3,380.21</b>	<b>\$3,610.00</b>	<b>\$3,626.05</b>	<b>\$3,646.34</b>	<b>\$3,782.00</b>	<b>\$3,518.00</b>	<b>\$3,613.00</b>	<b>\$3,710.00</b>	<b>\$3,811.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro		\$2,483.89	\$2,852.00	\$1,943.66	\$2,589.80	\$2,966.00	\$3,055.00	\$3,147.00	\$3,241.00	\$3,338.00
53200 Time Allocation from Other Services	CC1802 Seton Street Lighting LSA	\$64.07	\$100.00	\$51.44	\$89.00	\$110.00	\$113.00	\$116.00	\$119.00	\$123.00
<b>Operating Expenses</b>		<b>\$2,797.96</b>	<b>\$3,202.00</b>	<b>\$2,245.10</b>	<b>\$2,928.80</b>	<b>\$3,326.00</b>	<b>\$3,418.00</b>	<b>\$3,513.00</b>	<b>\$3,610.00</b>	<b>\$3,711.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$356.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$456.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$2,897.96</b>	<b>\$3,302.00</b>	<b>\$2,345.10</b>	<b>\$3,028.80</b>	<b>\$3,782.00</b>	<b>\$3,518.00</b>	<b>\$3,613.00</b>	<b>\$3,710.00</b>	<b>\$3,811.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$482.25</b>	<b>\$308.00</b>	<b>\$1,280.95</b>	<b>\$617.54</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$1,959.00		\$2,059.00	\$2,059.00	\$2,159.00	\$2,259.00	\$2,359.00	\$2,459.00	\$2,559.00
30999 Operational Surplus reserve		\$0.00		\$0.00	\$0.00	\$356.00	\$356.00	\$356.00	\$356.00	\$356.00
<b>Reserves</b>		<b>\$1,959.00</b>		<b>\$2,059.00</b>	<b>\$2,059.00</b>	<b>\$2,515.00</b>	<b>\$2,615.00</b>	<b>\$2,715.00</b>	<b>\$2,815.00</b>	<b>\$2,915.00</b>



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**D'Arcy Street Lighting**

**1803**

40010 1803 Parcel Tax

3,125      3,125      3,668      3,774      3,883      3,995

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

PARCEL TAX

Folios

44

Est. Cost per Parcel

\$ 74.75	\$ 74.75	\$ 87.74	\$ 90.28	\$ 92.88	\$ 95.56
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Includes 5.25% Provincial fee

**Requisition maximums**

Dollar Maximum      \$      3,906

Tax Rate (per \$1,000)      none

Jurisdiction	Bylaws 379/483/1751
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of D'Arcy.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1803 - D'Arcy Street Lighting</b>								
<u>Revenues</u>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	0%	
Parcel Tax		\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$9.11	\$10.00	\$53.75	\$111.78	\$112.00	0%	Interest earned on reserve balances
Fees & Other Revenues		\$9.11	\$10.00	\$53.75	\$111.78	\$112.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		(\$19.08)	\$1,444.00	\$1,444.40	\$1,444.40	\$3,018.00	109%	Surplus due to BC Hydro underbilling
Surplus Deficit Prior Year		(\$19.08)	\$1,444.00	\$1,444.40	\$1,444.40	\$3,018.00	109%	
43000 Transfers from Other Service		\$80.86	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
Transfer Revenue		\$80.86	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>		<b>\$3,195.89</b>	<b>\$4,579.00</b>	<b>\$4,623.15</b>	<b>\$4,681.18</b>	<b>\$6,255.00</b>	<b>34%</b>	
<u>Expenses</u>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50690 Utilities - Hydro		\$1,389.15	\$3,953.00	\$954.96	\$1,270.23	\$3,128.00	146%	Includes BC Hydro billing issue; underbilled
53200 Time Allocation from Other Services		\$112.34	\$376.00	\$103.68	\$142.66	\$300.00	110%	Staff time on service
Operating Expenses		\$1,751.49	\$4,579.00	\$1,308.64	\$1,662.89	\$3,678.00	121%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$1,288.00		Transfer to Capital reserve
53000 Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$1,289.00		Transfer to Operating Surplus reserve
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$2,577.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$1,751.49</b>	<b>\$4,579.00</b>	<b>\$1,308.64</b>	<b>\$1,662.89</b>	<b>\$6,255.00</b>	<b>276%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$1,444.40</b>	<b>\$0.00</b>	<b>\$3,314.51</b>	<b>\$3,018.29</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment		\$4,396.03		\$4,396.03	\$4,396.03	\$5,684.03		
30999 Operational Surplus reserve		\$1,492.16		\$1,492.16	\$1,492.16	\$2,781.16		
<b>Reserves</b>		<b>\$5,888.19</b>		<b>\$5,888.19</b>	<b>\$5,888.19</b>	<b>\$8,465.19</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1803 - D'Arcy Street Lighting</b>										
<b>Revenues</b>										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,669.00	\$3,775.00	\$3,885.00	\$3,998.00
Parcel Tax		\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,125.00	\$3,669.00	\$3,775.00	\$3,885.00	\$3,998.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$9.11	\$10.00	\$53.75	\$111.78	\$112.00	\$112.00	\$112.00	\$112.00	\$112.00
Fees & Other Revenues		\$9.11	\$10.00	\$53.75	\$111.78	\$112.00	\$112.00	\$112.00	\$112.00	\$112.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$19.08)	\$1,444.00	\$1,444.40	\$1,444.40	\$3,018.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$19.08)	\$1,444.00	\$1,444.40	\$1,444.40	\$3,018.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		\$80.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$80.86	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>		<b>\$3,195.89</b>	<b>\$4,579.00</b>	<b>\$4,623.15</b>	<b>\$4,681.18</b>	<b>\$6,255.00</b>	<b>\$3,781.00</b>	<b>\$3,887.00</b>	<b>\$3,997.00</b>	<b>\$4,110.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50690 Utilities - Hydro		\$1,389.15	\$3,953.00	\$954.96	\$1,270.23	\$3,128.00	\$3,222.00	\$3,319.00	\$3,419.00	\$3,522.00
53200 Time Allocation from Other Services		\$112.34	\$376.00	\$103.68	\$142.66	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
Operating Expenses		\$1,751.49	\$4,579.00	\$1,308.64	\$1,662.89	\$3,678.00	\$3,781.00	\$3,887.00	\$3,997.00	\$4,110.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$1,288.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$1,289.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$2,577.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$1,751.49</b>	<b>\$4,579.00</b>	<b>\$1,308.64</b>	<b>\$1,662.89</b>	<b>\$6,255.00</b>	<b>\$3,781.00</b>	<b>\$3,887.00</b>	<b>\$3,997.00</b>	<b>\$4,110.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$1,444.40</b>	<b>\$0.00</b>	<b>\$3,314.51</b>	<b>\$3,018.29</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$4,396.03		\$4,396.03	\$4,396.03	\$5,684.03	\$5,684.03	\$5,684.03	\$5,684.03	\$5,684.03
30999 Operational Surplus reserve		\$1,492.16		\$1,492.16	\$1,492.16	\$2,781.16	\$2,781.16	\$2,781.16	\$2,781.16	\$2,781.16
<b>Reserves</b>		<b>\$5,888.19</b>		<b>\$5,888.19</b>	<b>\$5,888.19</b>	<b>\$8,465.19</b>	<b>\$8,465.19</b>	<b>\$8,465.19</b>	<b>\$8,465.19</b>	<b>\$8,465.19</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Furry Creek Street Lighting 1804**

40000 1804 Requisition	13,828	13,828	15,050	17,640	20,248	21,874
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

FURRY CREEK ST LIGHT	38,298,824	13,828	13,828	15,050	17,640	20,248	21,874
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<b>TOTAL</b>	<b>38,298,824</b>	<b>13,828</b>	<b>13,828</b>	<b>15,050</b>	<b>17,640</b>	<b>20,248</b>	<b>21,874</b>
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<b>Requisition maximums</b>	
Dollar Maximum	\$ 12,000
Tax Rate (per \$1,000)	0.3000 \$ 113,459

<b>Est. Residential tax rate /\$1,000</b>	0.0397	0.0361	0.0393	0.0461	0.0529	0.0571
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Jurisdiction	Bylaw 657
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

36.11

**Service Mandate**

This service provides street lighting for the community of Furry Creek.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1804 - Furry Creek Street Lighting</b>								
<b>Revenues</b>								
40000 Requisition		\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	0%	
<b>Requisitions</b>		<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments		\$142.93	\$150.00	\$907.43	\$1,886.77	\$1,887.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$142.93</b>	<b>\$150.00</b>	<b>\$907.43</b>	<b>\$1,886.77</b>	<b>\$1,887.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available		\$5,543.71	\$10,427.00	\$10,426.80	\$10,426.80	\$11,954.00	15%	
<b>Surplus Deficit Prior Year</b>		<b>\$5,543.71</b>	<b>\$10,427.00</b>	<b>\$10,426.80</b>	<b>\$10,426.80</b>	<b>\$11,954.00</b>	<b>15%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$1,442.42	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
<b>Transfer Revenue</b>		<b>\$1,442.42</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$20,957.06</b>	<b>\$24,405.00</b>	<b>\$25,162.23</b>	<b>\$26,141.57</b>	<b>\$27,669.00</b>	<b>6%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580 Contracted Services		\$1,184.07	\$4,000.00	\$0.00	\$0.00	\$4,280.00		Bulb changes and lighting maintenance
50690 Utilities - Hydro		\$6,622.75	\$8,000.00	\$4,952.49	\$6,595.11	\$8,400.00	27%	Includes BC Hydro billing issue; underbilled
51030 Contingency		\$0.00	\$3,282.00	\$0.00	\$0.00	\$4,934.00		
53200 Time Allocation from Other Services	CC1804 Furry Creek - Street Lighting	\$473.44	\$1,873.00	\$16.88	\$342.76	\$1,500.00	338%	Staff time on service
<b>Operating Expenses</b>		<b>\$8,530.26</b>	<b>\$17,405.00</b>	<b>\$5,219.37</b>	<b>\$7,187.87</b>	<b>\$19,364.00</b>	<b>169%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve		\$1,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	0%	Transfer to Capital reserve
53000 Transfer to Reserve	SP94 Surplus Reserve	\$1,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,305.00	26%	Transfer to Operating Surplus reserve
<b>Transfer Expenses</b>		<b>\$2,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$8,305.00</b>	<b>19%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$10,530.26</b>	<b>\$24,405.00</b>	<b>\$12,219.37</b>	<b>\$14,187.87</b>	<b>\$27,669.00</b>	<b>95%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$10,426.80</b>	<b>\$0.00</b>	<b>\$12,942.86</b>	<b>\$11,953.70</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment		\$88,372.63		\$90,372.63	\$90,372.63	\$92,372.63		
30999 Operational Surplus reserve		\$4,022.51		\$9,022.51	\$9,022.51	\$15,327.51		
<b>Reserves</b>		<b>\$92,395.14</b>		<b>\$99,395.14</b>	<b>\$99,395.14</b>	<b>\$107,700.14</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1804 - Furry Creek Street Lighting</b>										
<b>Revenues</b>										
40000 Requisition		\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$13,828.00	\$15,050.00	\$17,640.00	\$20,248.00	\$21,874.00
<b>Requisitions</b>		<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$13,828.00</b>	<b>\$15,050.00</b>	<b>\$17,640.00</b>	<b>\$20,248.00</b>	<b>\$21,874.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$142.93	\$150.00	\$907.43	\$1,886.77	\$1,887.00	\$1,887.00	\$1,887.00	\$1,887.00	\$1,887.00
<b>Fees &amp; Other Revenues</b>		<b>\$142.93</b>	<b>\$150.00</b>	<b>\$907.43</b>	<b>\$1,886.77</b>	<b>\$1,887.00</b>	<b>\$1,887.00</b>	<b>\$1,887.00</b>	<b>\$1,887.00</b>	<b>\$1,887.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$5,543.71	\$10,427.00	\$10,426.80	\$10,426.80	\$11,954.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$5,543.71</b>	<b>\$10,427.00</b>	<b>\$10,426.80</b>	<b>\$10,426.80</b>	<b>\$11,954.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$1,442.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$3,000.00	\$1,000.00	\$0.00
<b>Transfer Revenue</b>		<b>\$1,442.42</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$5,000.00</b>	<b>\$3,000.00</b>	<b>\$1,000.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$20,957.06</b>	<b>\$24,405.00</b>	<b>\$25,162.23</b>	<b>\$26,141.57</b>	<b>\$27,669.00</b>	<b>\$21,937.00</b>	<b>\$22,527.00</b>	<b>\$23,135.00</b>	<b>\$23,761.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$1,184.07	\$4,000.00	\$0.00	\$0.00	\$4,280.00	\$4,408.00	\$4,540.00	\$4,676.00	\$4,816.00
50690 Utilities - Hydro		\$6,622.75	\$8,000.00	\$4,952.49	\$6,595.11	\$8,400.00	\$13,734.00	\$14,146.00	\$14,570.00	\$15,007.00
51030 Contingency		\$0.00	\$3,282.00	\$0.00	\$0.00	\$4,934.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1804 Furry Creek - Street Lighting	\$473.44	\$1,873.00	\$16.88	\$342.76	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
<b>Operating Expenses</b>		<b>\$8,530.26</b>	<b>\$17,405.00</b>	<b>\$5,219.37</b>	<b>\$7,187.87</b>	<b>\$19,364.00</b>	<b>\$19,937.00</b>	<b>\$20,527.00</b>	<b>\$21,135.00</b>	<b>\$21,761.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$1,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$1,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$6,305.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$2,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$7,000.00</b>	<b>\$8,305.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$10,530.26</b>	<b>\$24,405.00</b>	<b>\$12,219.37</b>	<b>\$14,187.87</b>	<b>\$27,669.00</b>	<b>\$21,937.00</b>	<b>\$22,527.00</b>	<b>\$23,135.00</b>	<b>\$23,761.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$10,426.80</b>	<b>\$0.00</b>	<b>\$12,942.86</b>	<b>\$11,953.70</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$88,372.63		\$90,372.63	\$90,372.63	\$92,372.63	\$94,372.63	\$96,372.63	\$98,372.63	\$100,372.63
30999 Operational Surplus reserve		\$4,022.51		\$9,022.51	\$9,022.51	\$15,327.51	\$10,327.51	\$7,327.51	\$6,327.51	\$6,327.51
<b>Reserves</b>		<b>\$92,395.14</b>		<b>\$99,395.14</b>	<b>\$99,395.14</b>	<b>\$107,700.14</b>	<b>\$104,700.14</b>	<b>\$103,700.14</b>	<b>\$104,700.14</b>	<b>\$106,700.14</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Britannia Beach Street Lighting 1805**

40000 1805 Requisition	14,856	14,856	17,424	17,846	18,280	18,726
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BRITANNIA BEACH STREET LIGHTING	30,380,830	14,856	14,856	17,424	17,846	18,280	18,726
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>30,380,830</b>	<b>14,856</b>	<b>14,856</b>	<b>17,424</b>	<b>17,846</b>	<b>18,280</b>	<b>18,726</b>	
Dollar Maximum		\$ 20,000							
Tax Rate (per \$1,000)	<b>0.1225</b>	\$ 37,204	<b>Est. Residential tax rate /\$1,000</b>	0.0580	0.0489	0.0574	0.0587	0.0602	0.0616

Jurisdiction	Bylaw 951/1146/1385/1539
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides street lighting for the community of Britannia Beach

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1805 - Britannia Beach Street Lighting</b>								
<b>Revenues</b>								
40000	Requisition	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	0%	
<b>Requisitions</b>		<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$23.88	\$40.00	\$172.91	\$359.52	\$360.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$23.88</b>	<b>\$40.00</b>	<b>\$172.91</b>	<b>\$359.52</b>	<b>\$360.00</b>	<b>0%</b>	
40960	Conditional Grants - Provincial	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$1,947.13	\$4,269.00	\$4,268.68	\$4,268.68	\$8,133.00	91%	
<b>Surplus Deficit Prior Year</b>		<b>\$1,947.13</b>	<b>\$4,269.00</b>	<b>\$4,268.68</b>	<b>\$4,268.68</b>	<b>\$8,133.00</b>	<b>91%</b>	
43000	Transfers from Other Service	\$216.82	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
<b>Transfer Revenue</b>		<b>\$216.82</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$17,043.83</b>	<b>\$19,165.00</b>	<b>\$19,297.59</b>	<b>\$19,484.20</b>	<b>\$23,349.00</b>	<b>20%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$2,294.71	\$3,717.00	\$0.00	\$0.00	\$3,977.00		Bulb changes and lighting maintenance
50590	Depreciation/Amortization	\$544.11	\$545.00	\$0.00	\$544.11	\$545.00	0%	
50690	Utilities - Hydro	\$7,381.20	\$7,700.00	\$5,510.40	\$7,335.08	\$7,849.00	7%	
51030	Contingency	\$0.00	\$2,198.00	\$0.00	\$0.00	\$2,200.00		
53200	Time Allocation from Other Services	\$349.24	\$1,800.00	\$188.26	\$265.70	\$1,800.00	577%	Staff time on service
<b>Operating Expenses</b>		<b>\$10,819.26</b>	<b>\$16,210.00</b>	<b>\$5,948.66</b>	<b>\$8,394.89</b>	<b>\$16,621.00</b>	<b>98%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$2,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$3,773.00		Transfer to Operating Surplus reserve
<b>Transfer Expenses</b>		<b>\$2,500.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>	<b>\$7,273.00</b>	<b>108%</b>	
50590	Depreciation/Amortization	(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$545.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$544.11)</b>	<b>(\$545.00)</b>	<b>\$0.00</b>	<b>(\$544.11)</b>	<b>(\$545.00)</b>	<b>0%</b>	
<b>Total Expenses</b>		<b>\$12,775.15</b>	<b>\$19,165.00</b>	<b>\$9,448.66</b>	<b>\$11,350.78</b>	<b>\$23,349.00</b>	<b>106%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$4,268.68</b>	<b>\$0.00</b>	<b>\$9,848.93</b>	<b>\$8,133.42</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$15,439.35		\$18,939.35	\$18,939.35	\$22,439.35		
30999	Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$3,773.00		
<b>Reserves</b>		<b>\$15,439.35</b>		<b>\$18,939.35</b>	<b>\$18,939.35</b>	<b>\$26,212.35</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1805 - Britannia Beach Street Lighting</b>										
<b>Revenues</b>										
40000 Requisition		\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	\$14,856.00	\$17,424.00	\$17,846.00	\$18,280.00	\$18,726.00
<b>Requisitions</b>		<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$14,856.00</b>	<b>\$17,424.00</b>	<b>\$17,846.00</b>	<b>\$18,280.00</b>	<b>\$18,726.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$23.88	\$40.00	\$172.91	\$359.52	\$360.00	\$360.00	\$360.00	\$360.00	\$360.00
<b>Fees &amp; Other Revenues</b>		<b>\$23.88</b>	<b>\$40.00</b>	<b>\$172.91</b>	<b>\$359.52</b>	<b>\$360.00</b>	<b>\$360.00</b>	<b>\$360.00</b>	<b>\$360.00</b>	<b>\$360.00</b>
40960 Conditional Grants - Provincial		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$1,947.13	\$4,269.00	\$4,268.68	\$4,268.68	\$8,133.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$1,947.13</b>	<b>\$4,269.00</b>	<b>\$4,268.68</b>	<b>\$4,268.68</b>	<b>\$8,133.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$216.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$216.82</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$17,043.83</b>	<b>\$19,165.00</b>	<b>\$19,297.59</b>	<b>\$19,484.20</b>	<b>\$23,349.00</b>	<b>\$17,784.00</b>	<b>\$18,206.00</b>	<b>\$18,640.00</b>	<b>\$19,086.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$2,294.71	\$3,717.00	\$0.00	\$0.00	\$3,977.00	\$4,096.00	\$4,219.00	\$4,346.00	\$4,476.00
50590 Depreciation/Amortization		\$544.11	\$545.00	\$0.00	\$544.11	\$545.00	\$545.00	\$545.00	\$545.00	\$545.00
50690 Utilities - Hydro		\$7,381.20	\$7,700.00	\$5,510.40	\$7,335.08	\$7,849.00	\$8,084.00	\$8,327.00	\$8,577.00	\$8,834.00
51030 Contingency		\$0.00	\$2,198.00	\$0.00	\$0.00	\$2,200.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC1805 Britannia Street Lighting	\$349.24	\$1,800.00	\$188.26	\$265.70	\$1,800.00	\$1,854.00	\$1,910.00	\$1,967.00	\$2,026.00
<b>Operating Expenses</b>		<b>\$10,819.26</b>	<b>\$16,210.00</b>	<b>\$5,948.66</b>	<b>\$8,394.89</b>	<b>\$16,621.00</b>	<b>\$14,829.00</b>	<b>\$15,251.00</b>	<b>\$15,685.00</b>	<b>\$16,131.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$2,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$3,773.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$2,500.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>	<b>\$7,273.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>	<b>\$3,500.00</b>
50590 Depreciation/Amortization		(\$544.11)	(\$545.00)	\$0.00	(\$544.11)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)	(\$545.00)
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$544.11)</b>	<b>(\$545.00)</b>	<b>\$0.00</b>	<b>(\$544.11)</b>	<b>(\$545.00)</b>	<b>(\$545.00)</b>	<b>(\$545.00)</b>	<b>(\$545.00)</b>	<b>(\$545.00)</b>
<b>Total Expenses</b>		<b>\$12,775.15</b>	<b>\$19,165.00</b>	<b>\$9,448.66</b>	<b>\$11,350.78</b>	<b>\$23,349.00</b>	<b>\$17,784.00</b>	<b>\$18,206.00</b>	<b>\$18,640.00</b>	<b>\$19,086.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$4,268.68</b>	<b>\$0.00</b>	<b>\$9,848.93</b>	<b>\$8,133.42</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$15,439.35		\$18,939.35	\$18,939.35	\$22,439.35	\$25,939.35	\$29,439.35	\$32,939.35	\$36,439.35
30999 Operational Surplus reserve		\$0.00		\$0.00	\$0.00	\$3,773.00	\$3,773.00	\$3,773.00	\$3,773.00	\$3,773.00
<b>Reserves</b>		<b>\$15,439.35</b>		<b>\$18,939.35</b>	<b>\$18,939.35</b>	<b>\$26,212.35</b>	<b>\$29,712.35</b>	<b>\$33,212.35</b>	<b>\$36,712.35</b>	<b>\$40,212.35</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Pemberton Refuse Grounds**

**1900**

40000 1900	Requisition		491,746	711,709	699,779	713,511	731,728	747,253
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	208,325,310	266,622	415,161	408,201	416,212	426,838	435,894
PEMBERTON REFUSE	148,806,386	225,124	296,548	291,578	297,299	304,890	311,359

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>357,131,696</b>	<b>491,746</b>	<b>711,709</b>	<b>699,779</b>	<b>713,511</b>	<b>731,728</b>	<b>747,253</b>
Dollar Maximum	\$ 750,000								
Tax Rate (per \$1,000)	0.3436 \$ 907,001	<b>Est. Residential Tax rate /1,000</b>	0.1686	0.1993	0.1959	0.1998	0.2049	0.2092	

SE Bylaws	SE Bylaw 568/957/1003/1780
Debt Issue #	Issue #146; Issue #152; Issue#153; Issue #158
Maturity dates	19-Sep-48; 2-Oct-50; 15-Apr-51; 23-Sep-52
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides refuse disposal for the Village of Pemberton and a defined area of Electoral Area C.

**Items of Significance**

New transfer station site construction completed in 2022.

MFA 30-year borrowings completed. 2022 Loan Authorization funding is \$811,353. \$700,000 had already been issued from the LA Bylaws (\$200K in 2018 and \$500K in 2020).

MFA short-term borrowing repayable in 5 years; 2022 = \$200,000 and \$60,000 budgeted in 2023 to assist in operation costs.

Third-party contractor costs for new site devised and estimated by the UES department in 50580.

Transfer to Capital reserves is \$25,000 in 2023. These reserves can be used for capital & equipment needs.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1900 - Pemberton Refuse Grounds</b>								
<b>Revenues</b>								
40000	Requisition	\$240,327.00	\$491,746.00	\$491,746.00	\$491,746.00	\$711,709.00	45%	
<b>Requisitions</b>		<b>\$240,327.00</b>	<b>\$491,746.00</b>	<b>\$491,746.00</b>	<b>\$491,746.00</b>	<b>\$711,709.00</b>	<b>45%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$397.37	\$300.00	\$2,057.58	\$3,637.35	\$2,000.00	-45%	Interest earned on reserve balances
40230	Dumping/Tipping Fees	\$103,064.00	\$102,991.00	\$64,950.00	\$90,538.91	\$100,000.00	10%	Less tipping fees in 2022 than prior year
40235	Recycling Revenue	\$18,382.32	\$22,772.00	\$22,273.78	\$29,372.21	\$30,000.00	2%	
<b>Fees &amp; Other Revenues</b>		<b>\$121,843.69</b>	<b>\$126,063.00</b>	<b>\$89,281.36</b>	<b>\$123,548.47</b>	<b>\$132,000.00</b>	<b>7%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
41000	Proceeds from Borrowing	\$675,000.00	\$811,353.00	\$811,353.00	\$811,353.00	\$0.00	-100%	For new Transfer Station, LA bylaws 1640 & 1661
41000	Proceeds from Borrowing	\$0.00	\$260,000.00	\$100,000.00	\$200,000.00	\$60,000.00	-70%	5 yr short term borrowing
<b>Proceeds from Borrowing</b>		<b>\$675,000.00</b>	<b>\$1,071,353.00</b>	<b>\$911,353.00</b>	<b>\$1,011,353.00</b>	<b>\$60,000.00</b>	<b>-94%</b>	
42000	Surplus Deficit -Available	\$577,223.36	\$266,695.00	\$273,008.32	\$273,008.32	(\$84,344.00)	-131%	
<b>Surplus Deficit Prior Year</b>		<b>\$577,223.36</b>	<b>\$266,695.00</b>	<b>\$273,008.32</b>	<b>\$273,008.32</b>	<b>(\$84,344.00)</b>	<b>-131%</b>	
43000	Transfers from Other Service	\$20,640.28	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart grant usage
44000	Transfer from Reserve	\$42,415.48	\$148,443.00	\$30,696.66	\$143,772.69	\$0.00	-100%	Transfer from Debt Proceeds reserve
44100	Transfer from Landfill Closure liability	\$6,313.00	\$5,500.00	\$3,008.52	\$8,381.53	\$1,381.00	-84%	Offsets U5 Special project (50900) below
<b>Transfer Revenue</b>		<b>\$69,368.76</b>	<b>\$153,943.00</b>	<b>\$33,705.18</b>	<b>\$152,154.22</b>	<b>\$1,381.00</b>	<b>-99%</b>	
<b>Total Revenues</b>		<b>\$1,683,762.81</b>	<b>\$2,109,800.00</b>	<b>\$1,799,093.86</b>	<b>\$2,051,810.01</b>	<b>\$820,746.00</b>	<b>-272%</b>	
<b>Expenses</b>								
50180	Travel	\$105.02	\$400.00	\$217.16	\$259.61	\$300.00	16%	
50190	Advertising	\$415.67	\$1,500.00	\$0.00	\$412.95	\$550.00	33%	
50200	Bank Charges & Interest	\$0.00	\$0.00	\$0.00	\$291.89	\$1,839.00	530%	CC & Debit processing fees
50210	Communications	\$187.25	\$4,500.00	\$192.60	\$841.02	\$1,000.00	19%	Recycling brochures
50400	Hardware	\$0.00	\$2,500.00	\$1,863.70	\$2,262.51	\$0.00	-100%	PC, monitor, printer, cabling, wifi, etc
50410	Software	\$0.00	\$6,261.00	\$0.00	\$3,770.00	\$4,034.00	7%	Scale software implementation
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00		
50580	Contracted Services	\$328,616.41	\$427,000.00	\$260,262.20	\$334,446.24	\$292,944.00	-12%	Garbage & recycling contract fees
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$2,000.00	\$12,000.00	500%	New Request- Free Store
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$5,000.00	\$30,000.00	500%	New Request - Machinery costs
50580	Contracted Services	\$6,789.99	\$7,000.00	\$4,951.70	\$5,488.66	\$5,873.00	7%	Composting service
50580	Contracted Services	\$0.00	\$0.00	\$39,781.05	\$83,057.18	\$204,000.00	146%	Servicing costs (tipping fees)
50590	Depreciation/Amortization	\$0.00	\$40,000.00	\$0.00	\$40,000.00	\$40,000.00	0%	
50600	Insurance	\$0.00	\$1,000.00	\$0.00	\$0.00	\$785.00		Property & equipment insurance
50610	Miscellaneous Operating Cost	\$454.03	\$455.00	\$0.00	\$455.00	\$455.00	0%	For property taxes on industrial park land
50650	Operating Supplies - Other	\$1,170.41	\$3,500.00	\$341.32	\$4,672.12	\$5,000.00	7%	Signs, diesel, and other supplies
50650	Operating Supplies - Other	\$0.00	\$0.00	\$1,780.48	\$5,973.61	\$0.00	-100%	Non capitalized supplies for new transfer station
50650	Operating Supplies - Other	\$0.00	\$0.00	\$0.00	\$11,082.25	\$0.00		Rental of Generator for Pemb TS
50670	Service / Site Maintenance	\$0.00	\$5,000.00	\$371.88	\$9,721.88	\$27,250.00	180%	
50690	Utilities - Hydro	\$0.00	\$5,000.00	\$0.00	\$814.57	\$5,000.00		Hook up to be completed in 2023

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1900 - Pemberton Refuse Grounds</b>										
50700	Utilities - Telephone			\$0.00	\$1,500.00	\$0.00	\$465.16	\$1,500.00	222%	
50900	Special Projects	U5	Pemberton Landfill Closure	\$6,313.00	\$5,500.00	\$3,008.52	\$8,381.53	\$5,500.00	-34%	Monitoring old landfill (from landfill closure reserve)
51030	Contingency			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC1900	Pemberton Refuse Grounds	\$10,463.61	\$20,000.00	\$18,360.72	\$41,265.90	\$35,000.00	-15%	Staff time on service
53200	Time Allocation from Other Services	SP165	Pemberton Transfer Station	\$23,493.22	\$27,137.00	\$49,821.94	\$57,391.67	\$5,000.00	-91%	Staff time on new PTS
<b>Operating Expenses</b>				<b>\$378,258.61</b>	<b>\$560,503.00</b>	<b>\$381,203.27</b>	<b>\$618,303.75</b>	<b>\$680,280.00</b>	<b>10%</b>	
99996	Fixed Asset Increase	SP165	Pemberton Transfer Station	\$948,377.57	\$1,485,256.00	\$0.00	\$1,465,472.82	\$0.00	-100%	New PTS
<b>Capital Expenditures</b>				<b>\$948,377.57</b>	<b>\$1,485,256.00</b>	<b>\$0.00</b>	<b>\$1,465,472.82</b>	<b>\$0.00</b>	<b>-100%</b>	
52000	Debt Issue Costs			\$6,750.00	\$8,114.00	\$8,113.53	\$8,113.53	\$0.00	-100%	1% Debt issue costs (MFA Debt Reserve Fund)
52040	SLRD - Debt Charges - Principal			\$17,018.73	\$33,016.00	\$20,200.91	\$33,015.79	\$48,733.00	48%	
52050	SLRD - Debt Charges - Interest			\$19,083.75	\$38,171.00	\$16,808.75	\$27,217.50	\$60,402.00	122%	
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		
52065	Short-term Debt Charges - Interest			\$0.00	\$3,740.00	\$80.40	\$1,387.13	\$9,450.00	581%	
<b>Principal &amp; Interest</b>				<b>\$42,852.48</b>	<b>\$83,041.00</b>	<b>\$45,203.59</b>	<b>\$69,733.95</b>	<b>\$158,585.00</b>	<b>127%</b>	
53000	Transfer to Reserve			\$20,265.83	\$20,000.00	\$21,098.73	\$21,643.65	\$20,881.00	-4%	Transfer to Capital reserve
53000	Transfer to Reserve	SP94	Surplus Reserve	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100	Contribution To Other Services	CC1904	Darcy Dev-Birkenhead Refus	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	
<b>Transfer Expenses</b>				<b>\$41,265.83</b>	<b>\$21,000.00</b>	<b>\$22,098.73</b>	<b>\$22,643.65</b>	<b>\$21,881.00</b>	<b>-3%</b>	
50590	Depreciation/Amortization			\$0.00	(\$40,000.00)	\$0.00	(\$40,000.00)	(\$40,000.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>(\$40,000.00)</b>	<b>\$0.00</b>	<b>(\$40,000.00)</b>	<b>(\$40,000.00)</b>	<b>0%</b>	
<b>Total Expenses</b>				<b>\$1,410,754.49</b>	<b>\$2,109,800.00</b>	<b>\$448,505.59</b>	<b>\$2,136,154.17</b>	<b>\$820,746.00</b>	<b>-62%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$273,008.32</b>	<b>\$0.00</b>	<b>\$1,350,588.27</b>	<b>(\$84,344.16)</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$65,028.07		\$85,028.07	\$86,671.72	\$107,552.72		
30001	Reserve - Debt Proceeds			\$142,129.77		\$112,531.84	\$0.00	\$0.00		
30999	Operational Surplus reserve			\$20,000.00		\$20,000.00	\$20,000.00	\$20,000.00		
<b>Reserves</b>				<b>\$227,157.84</b>		<b>\$217,559.91</b>	<b>\$106,671.72</b>	<b>\$127,552.72</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1900 - Pemberton Refuse Grounds</b>												
<b>Revenues</b>												
40000 Requisition				\$240,327.00	\$491,746.00	\$491,746.00	\$491,746.00	\$711,709.00	\$699,779.00	\$713,511.00	\$731,728.00	\$747,253.00
<b>Requisitions</b>				<b>\$240,327.00</b>	<b>\$491,746.00</b>	<b>\$491,746.00</b>	<b>\$491,746.00</b>	<b>\$711,709.00</b>	<b>\$699,779.00</b>	<b>\$713,511.00</b>	<b>\$731,728.00</b>	<b>\$747,253.00</b>
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments				\$397.37	\$300.00	\$2,057.58	\$3,637.35	\$2,000.00	\$2,100.00	\$2,205.00	\$2,315.00	\$2,431.00
40230 Dumping/Tipping Fees				\$103,064.00	\$102,991.00	\$64,950.00	\$90,538.91	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
40235 Recycling Revenue				\$18,382.32	\$22,772.00	\$22,273.78	\$29,372.21	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
<b>Fees &amp; Other Revenues</b>				<b>\$121,843.69</b>	<b>\$126,063.00</b>	<b>\$89,281.36</b>	<b>\$123,548.47</b>	<b>\$132,000.00</b>	<b>\$132,100.00</b>	<b>\$132,205.00</b>	<b>\$132,315.00</b>	<b>\$132,431.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
41000 Proceeds from Borrowing				\$675,000.00	\$811,353.00	\$811,353.00	\$811,353.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000 Proceeds from Borrowing				\$0.00	\$260,000.00	\$100,000.00	\$200,000.00	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>				<b>\$675,000.00</b>	<b>\$1,071,353.00</b>	<b>\$911,353.00</b>	<b>\$1,011,353.00</b>	<b>\$60,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available				\$577,223.36	\$266,695.00	\$273,008.32	\$273,008.32	(\$84,344.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$577,223.36</b>	<b>\$266,695.00</b>	<b>\$273,008.32</b>	<b>\$273,008.32</b>	<b>(\$84,344.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000	General Government Service		\$20,640.28	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$42,415.48	\$148,443.00	\$30,696.66	\$143,772.69	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44100 Transfer from Landfill Closure liability	U5	Pemberton Landfill Closure		\$6,313.00	\$5,500.00	\$3,008.52	\$8,381.53	\$1,381.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$69,368.76</b>	<b>\$153,943.00</b>	<b>\$33,705.18</b>	<b>\$152,154.22</b>	<b>\$1,381.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$1,683,762.81</b>	<b>\$2,109,800.00</b>	<b>\$1,799,093.86</b>	<b>\$2,051,810.01</b>	<b>\$820,746.00</b>	<b>\$831,879.00</b>	<b>\$845,716.00</b>	<b>\$864,043.00</b>	<b>\$879,684.00</b>
<b>Expenses</b>												
50180 Travel				\$105.02	\$400.00	\$217.16	\$259.61	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50190 Advertising				\$415.67	\$1,500.00	\$0.00	\$412.95	\$550.00	\$567.00	\$584.00	\$602.00	\$620.00
50200 Bank Charges & Interest				\$0.00	\$0.00	\$0.00	\$291.89	\$1,839.00	\$1,894.00	\$1,951.00	\$2,010.00	\$2,070.00
50210 Communications				\$187.25	\$4,500.00	\$192.60	\$841.02	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50400 Hardware				\$0.00	\$2,500.00	\$1,863.70	\$2,262.51	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410 Software				\$0.00	\$6,261.00	\$0.00	\$3,770.00	\$4,034.00	\$0.00	\$1.00	\$2.00	\$3.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal				\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$1.00	\$2.00	\$3.00
50580 Contracted Services				\$328,616.41	\$427,000.00	\$260,262.20	\$334,446.24	\$292,944.00	\$301,732.00	\$310,784.00	\$320,108.00	\$329,711.00
50580 Contracted Services				\$0.00	\$0.00	\$0.00	\$2,000.00	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00
50580 Contracted Services				\$0.00	\$0.00	\$0.00	\$5,000.00	\$30,000.00	\$30,900.00	\$31,827.00	\$32,782.00	\$33,765.00
50580 Contracted Services	U21	Composting Operations		\$6,789.99	\$7,000.00	\$4,951.70	\$5,488.66	\$5,873.00	\$6,049.00	\$6,230.00	\$6,417.00	\$6,610.00
50580 Contracted Services	U22	Services and Tipping Fee		\$0.00	\$0.00	\$39,781.05	\$83,057.18	\$204,000.00	\$210,120.00	\$216,424.00	\$222,917.00	\$229,605.00
50590 Depreciation/Amortization				\$0.00	\$40,000.00	\$0.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
50600 Insurance				\$0.00	\$1,000.00	\$0.00	\$0.00	\$785.00	\$809.00	\$833.00	\$858.00	\$884.00
50610 Miscellaneous Operating Cost				\$454.03	\$455.00	\$0.00	\$455.00	\$455.00	\$455.00	\$455.00	\$455.00	\$455.00
50650 Operating Supplies - Other				\$1,170.41	\$3,500.00	\$341.32	\$4,672.12	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50650 Operating Supplies - Other	SP165	Pemberton Transfer Station		\$0.00	\$0.00	\$1,780.48	\$5,973.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650 Operating Supplies - Other	SP165	Pemberton Transfer Station		\$0.00	\$0.00	\$0.00	\$11,082.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance				\$0.00	\$5,000.00	\$371.88	\$9,721.88	\$27,250.00	\$28,068.00	\$28,910.00	\$29,777.00	\$30,670.00
50690 Utilities - Hydro				\$0.00	\$5,000.00	\$0.00	\$814.57	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1900 - Pemberton Refuse Grounds</b>												
50700	Utilities - Telephone			\$0.00	\$1,500.00	\$0.00	\$465.16	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50900	Special Projects	U5	Pemberton Landfill Closure	\$6,313.00	\$5,500.00	\$3,008.52	\$8,381.53	\$5,500.00	\$5,500.00	\$0.00	\$0.00	\$0.00
51030	Contingency			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1900	Pemberton Refuse Grounds	\$10,463.61	\$20,000.00	\$18,360.72	\$41,265.90	\$35,000.00	\$36,050.00	\$37,132.00	\$38,246.00	\$39,393.00
53200	Time Allocation from Other Services	SP165	Pemberton Transfer Station	\$23,493.22	\$27,137.00	\$49,821.94	\$57,391.67	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$378,258.61</b>	<b>\$560,503.00</b>	<b>\$381,203.27</b>	<b>\$618,303.75</b>	<b>\$680,280.00</b>	<b>\$687,938.00</b>	<b>\$701,693.00</b>	<b>\$721,527.00</b>	<b>\$741,953.00</b>
99996	Fixed Asset Increase	SP165	Pemberton Transfer Station	\$948,377.57	\$1,485,256.00	\$0.00	\$1,465,472.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$948,377.57</b>	<b>\$1,485,256.00</b>	<b>\$0.00</b>	<b>\$1,465,472.82</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52000	Debt Issue Costs			\$6,750.00	\$8,114.00	\$8,113.53	\$8,113.53	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
52040	SLRD - Debt Charges - Principal			\$17,018.73	\$33,016.00	\$20,200.91	\$33,015.79	\$48,733.00	\$48,733.00	\$48,733.00	\$48,733.00	\$48,733.00
52050	SLRD - Debt Charges - Interest			\$19,083.75	\$38,171.00	\$16,808.75	\$27,217.50	\$60,402.00	\$60,402.00	\$60,402.00	\$60,402.00	\$60,402.00
52060	Short-term Debt Charges - Principal			\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
52065	Short-term Debt Charges - Interest			\$0.00	\$3,740.00	\$80.40	\$1,387.13	\$9,450.00	\$10,060.00	\$8,888.00	\$7,381.00	\$2,596.00
<b>Principal &amp; Interest</b>				<b>\$42,852.48</b>	<b>\$83,041.00</b>	<b>\$45,203.59</b>	<b>\$69,733.95</b>	<b>\$158,585.00</b>	<b>\$159,195.00</b>	<b>\$158,023.00</b>	<b>\$156,516.00</b>	<b>\$151,731.00</b>
53000	Transfer to Reserve			\$20,265.83	\$20,000.00	\$21,098.73	\$21,643.65	\$20,881.00	\$23,746.00	\$25,000.00	\$25,000.00	\$25,000.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53100	Contribution To Other Services	CC1904	Darcy Dev-Birkenhead Refus	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
<b>Transfer Expenses</b>				<b>\$41,265.83</b>	<b>\$21,000.00</b>	<b>\$22,098.73</b>	<b>\$22,643.65</b>	<b>\$21,881.00</b>	<b>\$24,746.00</b>	<b>\$26,000.00</b>	<b>\$26,000.00</b>	<b>\$26,000.00</b>
50590	Depreciation/Amortization			\$0.00	(\$40,000.00)	\$0.00	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)	(\$40,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>(\$40,000.00)</b>	<b>\$0.00</b>	<b>(\$40,000.00)</b>	<b>(\$40,000.00)</b>	<b>(\$40,000.00)</b>	<b>(\$40,000.00)</b>	<b>(\$40,000.00)</b>	<b>(\$40,000.00)</b>
<b>Total Expenses</b>				<b>\$1,410,754.49</b>	<b>\$2,109,800.00</b>	<b>\$448,505.59</b>	<b>\$2,136,154.17</b>	<b>\$820,746.00</b>	<b>\$831,879.00</b>	<b>\$845,716.00</b>	<b>\$864,043.00</b>	<b>\$879,684.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$273,008.32</b>	<b>\$0.00</b>	<b>\$1,350,588.27</b>	<b>(\$84,344.16)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$65,028.07		\$85,028.07	\$86,671.72	\$107,552.72	\$131,298.72	\$156,298.72	\$181,298.72	\$206,298.72
30001	Reserve - Debt Proceeds			\$142,129.77		\$112,531.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30999	Operational Surplus reserve			\$20,000.00		\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
<b>Reserves</b>				<b>\$227,157.84</b>		<b>\$217,559.91</b>	<b>\$106,671.72</b>	<b>\$127,552.72</b>	<b>\$151,298.72</b>	<b>\$176,298.72</b>	<b>\$201,298.72</b>	<b>\$226,298.72</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Lillooet Area Refuse Ground**

**1902**

40000 1902 Requisition	59,303	63,483	135,700	143,140	167,780	209,320
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF LILLOOET	62,158,676	31,311	33,436	71,472	75,391	88,368	110,247
ELECTORAL AREA A	35,921,562	17,704	19,323	41,304	43,568	51,068	63,712
ELECTORAL AREA B	19,937,100	10,288	10,724	22,924	24,181	28,344	35,361

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>118,017,338</b>	<b>59,303</b>	<b>63,483</b>	<b>135,700</b>	<b>143,140</b>	<b>167,780</b>	<b>209,320</b>
<b>Dollar Maximum</b> \$      100,000								
<b>Tax Rate (per \$1,000)</b>	<b>Est. Residential Tax rate /1,000</b>	0.0559	0.0538	0.11498	0.12129	0.14217	0.17736	

Jurisdiction	Bylaw 508/624/1703
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides refuse disposal for the District of Lillooet, Electoral Area A & Electoral Area B

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1902 - Lillooet Area Refuse Ground</b>								
<b>Revenues</b>								
40000	Requisition	\$56,645.00	\$59,303.00	\$59,303.00	\$59,303.00	\$63,483.00	7%	
<b>Requisitions</b>		<b>\$56,645.00</b>	<b>\$59,303.00</b>	<b>\$59,303.00</b>	<b>\$59,303.00</b>	<b>\$63,483.00</b>	<b>7%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	(\$5,740.84)	\$900.00	\$5,531.25	\$11,500.91	\$10,000.00	-13%	interest on investments - should reduce based on capital prog
40230	Dumping/Tipping Fees	\$251,786.54	\$260,762.00	\$201,371.31	\$272,584.96	\$270,000.00	-1%	
40230	Dumping/Tipping Fees	\$11,931.28	\$12,400.00	\$10,557.53	\$12,618.96	\$12,500.00	-1%	Area A refuse tipping fee surcharge
40235	Recycling Revenue	\$49,192.57	\$49,307.00	\$40,138.54	\$53,996.72	\$53,000.00	-2%	
40300	Miscellaneous Revenue	\$1,231.20	\$871.00	\$0.00	\$2,256.90	\$1,740.00	-23%	BCUOMA return used oil collection program
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	-100%	Purchase of organic materials
<b>Fees &amp; Other Revenues</b>		<b>\$308,400.75</b>	<b>\$324,240.00</b>	<b>\$259,098.63</b>	<b>\$354,458.45</b>	<b>\$347,240.00</b>	<b>-2%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$121,951.87	\$96,845.00	\$96,844.57	\$96,844.57	\$90,725.00	-6%	
<b>Surplus Deficit Prior Year</b>		<b>\$121,951.87</b>	<b>\$96,845.00</b>	<b>\$96,844.57</b>	<b>\$96,844.57</b>	<b>\$90,725.00</b>	<b>-6%</b>	
43000	Transfers from Other Service	\$8,130.56	\$0.00	\$0.00	\$0.00	\$0.00		Covid19 Restart grant (2021)
43000	Transfers from Other Service	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00		For Compost Feasibility study; BR Nov 2020
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$81,000.00		Transfer from Capital reserve for Assets (99996)
<b>Transfer Revenue</b>		<b>\$18,555.56</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$81,000.00</b>		
<b>Total Revenues</b>		<b>\$505,553.18</b>	<b>\$480,388.00</b>	<b>\$415,246.20</b>	<b>\$510,606.02</b>	<b>\$582,448.00</b>	<b>14%</b>	
<b>Expenses</b>								
50180	Travel	\$226.56	\$250.00	\$115.29	\$115.29	\$230.00	99%	
50190	Advertising	\$0.00	\$350.00	\$527.52	\$866.64	\$875.00	1%	Operating hours & Christmas tree disposal
50195	Meeting Costs	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00		
50200	Bank Charges & Interest	\$1,730.84	\$1,800.00	\$1,253.62	\$1,616.67	\$1,780.00	10%	
50210	Communications	\$0.00	\$1,600.00	\$142.16	\$187.09	\$800.00	328%	Includes recycling brochure for Lillooet refuse
50220	Courier	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50240	Office Supplies	\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50410	Software	\$1,703.08	\$1,800.00	\$0.00	\$2,675.00	\$6,000.00	124%	Scale software
50440	Support Services	\$287.50	\$420.00	\$270.00	\$366.30	\$500.00	37%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$1,106.91	\$1,250.00	\$481.50	\$481.50	\$1,250.00	160%	
50540	Consulting - Engineering	\$4,626.69	\$15,000.00	\$9,514.41	\$5,993.83	\$15,000.00	150%	Landfill monitoring
50540	Consulting - Engineering	\$7,035.22	\$8,300.00	\$1,087.53	\$7,865.54	\$8,300.00	6%	Annual reporting requirement
50540	Consulting - Engineering	\$36,842.26	\$8,158.00	\$0.00	\$1,087.57	\$2,000.00	84%	DOCP (Design Operation and Closure Plan) 5 yr req.
50540	Consulting - Engineering	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		LFG Assessment
50580	Contracted Services	\$129,657.37	\$140,000.00	\$134,870.89	\$161,524.89	\$185,750.00	15%	Operational contracts
50580	Contracted Services	\$29,300.88	\$32,000.00	\$23,326.05	\$28,354.41	\$32,610.00	15%	
50580	Contracted Services	\$12,856.08	\$15,000.00	\$4,493.92	\$5,939.21	\$15,000.00	153%	
50590	Depreciation/Amortization	\$36,666.95	\$43,000.00	\$0.00	\$36,666.95	\$40,000.00	9%	
50600	Insurance	\$851.23	\$950.00	\$874.76	\$874.76	\$1,428.00	63%	Property & equipment ins



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1902 - Lillooet Area Refuse Ground</b>										
50605	Licenses & Permits			\$256.47	\$870.00	\$350.03	\$850.55	\$910.00	7%	
50650	Operating Supplies - Other			\$5,841.70	\$9,000.00	\$10,907.40	\$13,354.74	\$11,200.00	-16%	Diesel, signs and supplies -2022 includes \$3.8 for bailing wire
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Respons	\$367.25	\$500.00	\$0.00	\$0.00	\$0.00		
50650	Operating Supplies - Other	U19	Recycling	\$54.55	\$300.00	\$0.00	\$0.00	\$300.00		
50650	Operating Supplies - Other	U21	Composting Operations	\$0.00	\$150.00	\$21.39	\$21.39	\$150.00	601%	
50670	Service / Site Maintenance			\$13,953.25	\$21,500.00	\$10,977.85	\$13,456.56	\$15,000.00	11%	
50670	Service / Site Maintenance		Decommission Well	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00		Decommission Well
50670	Service / Site Maintenance	U21	Composting Operations	\$0.00	\$1,500.00	\$1,790.90	\$1,790.90	\$5,000.00	179%	
50675	Tipping Fee Surcharge			\$13,266.00	\$13,700.00	\$13,234.50	\$13,234.50	\$13,900.00	5%	Annual solid waste fees to CC1300-Regional Solid Waste
50690	Utilities - Hydro			\$2,842.35	\$3,350.00	\$2,363.10	\$3,238.51	\$3,465.00	7%	
50700	Utilities - Telephone			\$2,379.57	\$2,400.00	\$1,794.21	\$2,395.75	\$2,500.00	4%	
50900	Special Projects		Organics Feasibility Study	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Organics Feasibility Study
50900	Special Projects	SP236	Lillooet Landfill Compost Fea	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00		
50900	Special Projects	SP237	Lillooet Landfill Waste Audit	\$0.00	\$14,000.00	\$0.00	\$14,000.00	\$0.00	-100%	Waste audit
51011	Non-Capitalized Equipment			\$0.00	\$2,161.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC1902	Lillooet Area Refuse Ground	\$36,266.11	\$42,029.00	\$27,211.98	\$37,605.03	\$43,250.00	15%	
53200	Time Allocation from Other Services	SP232	Design Operation and Closur	\$414.74	\$0.00	\$234.42	\$234.42	\$0.00	-100%	
<b>Operating Expenses</b>				<b>\$349,208.56</b>	<b>\$381,888.00</b>	<b>\$246,093.43</b>	<b>\$355,048.00</b>	<b>\$434,948.00</b>	<b>23%</b>	
99996	Fixed Asset Increase			\$0.00	\$40,000.00	\$0.00	\$0.00	\$75,000.00		New Bobcat skidsteer
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00		Poles - for gas monitoring system
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$40,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$81,000.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
51015	Transfer to Landfill Closure			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$55,000.00	10%	Landfill closure liability reserve as per landfill regulations
53000	Transfer to Reserve			\$44,667.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	Transfer to Capital reserve
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds LSA	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	0%	Contribution to GB transfer stn MMBC recycling rev
<b>Transfer Expenses</b>				<b>\$96,167.00</b>	<b>\$101,500.00</b>	<b>\$101,500.00</b>	<b>\$101,500.00</b>	<b>\$106,500.00</b>	<b>5%</b>	
50590	Depreciation/Amortization			(\$36,666.95)	(\$43,000.00)	\$0.00	(\$36,666.95)	(\$40,000.00)	9%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$36,666.95)</b>	<b>(\$43,000.00)</b>	<b>\$0.00</b>	<b>(\$36,666.95)</b>	<b>(\$40,000.00)</b>	<b>9%</b>	
<b>Total Expenses</b>				<b>\$408,708.61</b>	<b>\$480,388.00</b>	<b>\$347,593.43</b>	<b>\$419,881.05</b>	<b>\$582,448.00</b>	<b>39%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$96,844.57</b>	<b>\$0.00</b>	<b>\$67,652.77</b>	<b>\$90,724.97</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$505,866.98		\$555,866.98	\$555,866.98	\$524,866.98		
30999	Operational Surplus reserve			\$50,000.00		\$50,000.00	\$50,000.00	\$50,000.00		
<b>Reserves</b>				<b>\$555,866.98</b>		<b>\$605,866.98</b>	<b>\$605,866.98</b>	<b>\$574,866.98</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1902 - Lillooet Area Refuse Ground</b>										
<b>Revenues</b>										
40000	Requisition	\$56,645.00	\$59,303.00	\$59,303.00	\$59,303.00	\$63,483.00	\$135,700.00	\$143,140.00	\$167,780.00	\$209,320.00
<b>Requisitions</b>		<b>\$56,645.00</b>	<b>\$59,303.00</b>	<b>\$59,303.00</b>	<b>\$59,303.00</b>	<b>\$63,483.00</b>	<b>\$135,700.00</b>	<b>\$143,140.00</b>	<b>\$167,780.00</b>	<b>\$209,320.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	(\$5,740.84)	\$900.00	\$5,531.25	\$11,500.91	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
40230	Dumping/Tipping Fees	\$251,786.54	\$260,762.00	\$201,371.31	\$272,584.96	\$270,000.00	\$278,100.00	\$270,000.00	\$270,000.00	\$270,000.00
40230	Dumping/Tipping Fees	\$11,931.28	\$12,400.00	\$10,557.53	\$12,618.96	\$12,500.00	\$12,880.00	\$12,500.00	\$12,500.00	\$12,500.00
40235	Recycling Revenue	\$49,192.57	\$49,307.00	\$40,138.54	\$53,996.72	\$53,000.00	\$54,590.00	\$53,000.00	\$53,000.00	\$53,000.00
40300	Miscellaneous Revenue	\$1,231.20	\$871.00	\$0.00	\$2,256.90	\$1,740.00	\$1,790.00	\$900.00	\$1,580.00	\$1,660.00
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$1,500.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>		<b>\$308,400.75</b>	<b>\$324,240.00</b>	<b>\$259,098.63</b>	<b>\$354,458.45</b>	<b>\$347,240.00</b>	<b>\$357,360.00</b>	<b>\$346,400.00</b>	<b>\$347,080.00</b>	<b>\$347,160.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available	\$121,951.87	\$96,845.00	\$96,844.57	\$96,844.57	\$90,725.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$121,951.87</b>	<b>\$96,845.00</b>	<b>\$96,844.57</b>	<b>\$96,844.57</b>	<b>\$90,725.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$8,130.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$81,000.00	\$195,204.00	\$86,350.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$18,555.56</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$81,000.00</b>	<b>\$195,204.00</b>	<b>\$86,350.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$505,553.18</b>	<b>\$480,388.00</b>	<b>\$415,246.20</b>	<b>\$510,606.02</b>	<b>\$582,448.00</b>	<b>\$688,264.00</b>	<b>\$575,890.00</b>	<b>\$514,860.00</b>	<b>\$556,480.00</b>
<b>Expenses</b>										
50180	Travel	\$226.56	\$250.00	\$115.29	\$115.29	\$230.00	\$240.00	\$250.00	\$260.00	\$270.00
50190	Advertising	\$0.00	\$350.00	\$527.52	\$866.64	\$875.00	\$900.00	\$930.00	\$960.00	\$990.00
50195	Meeting Costs	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$210.00	\$220.00	\$230.00	\$240.00
50200	Bank Charges & Interest	\$1,730.84	\$1,800.00	\$1,253.62	\$1,616.67	\$1,780.00	\$1,830.00	\$1,880.00	\$1,940.00	\$2,000.00
50210	Communications	\$0.00	\$1,600.00	\$142.16	\$187.09	\$800.00	\$820.00	\$840.00	\$870.00	\$900.00
50220	Courier	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
50240	Office Supplies	\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$210.00	\$220.00	\$230.00	\$240.00
50410	Software	\$1,703.08	\$1,800.00	\$0.00	\$2,675.00	\$6,000.00	\$2,500.00	\$2,580.00	\$2,660.00	\$2,740.00
50440	Support Services	\$287.50	\$420.00	\$270.00	\$366.30	\$500.00	\$520.00	\$540.00	\$560.00	\$580.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal	\$1,106.91	\$1,250.00	\$481.50	\$481.50	\$1,250.00	\$1,290.00	\$1,330.00	\$1,370.00	\$1,410.00
50540	Consulting - Engineering	\$4,626.69	\$15,000.00	\$9,514.41	\$5,993.83	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
50540	Consulting - Engineering	\$7,035.22	\$8,300.00	\$1,087.53	\$7,865.54	\$8,300.00	\$8,300.00	\$8,300.00	\$8,300.00	\$8,300.00
50540	Consulting - Engineering	\$36,842.26	\$8,158.00	\$0.00	\$1,087.57	\$2,000.00	\$0.00	\$0.00	\$0.00	\$45,000.00
50540	Consulting - Engineering	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	\$129,657.37	\$140,000.00	\$134,870.89	\$161,524.89	\$185,750.00	\$191,320.00	\$197,060.00	\$202,970.00	\$209,060.00
50580	Contracted Services	\$29,300.88	\$32,000.00	\$23,326.05	\$28,354.41	\$32,610.00	\$33,590.00	\$34,600.00	\$35,640.00	\$36,710.00
50580	Contracted Services	\$12,856.08	\$15,000.00	\$4,493.92	\$5,939.21	\$15,000.00	\$15,450.00	\$15,910.00	\$16,390.00	\$16,880.00
50590	Depreciation/Amortization	\$36,666.95	\$43,000.00	\$0.00	\$36,666.95	\$40,000.00	\$50,000.00	\$55,000.00	\$55,000.00	\$55,000.00
50600	Insurance	\$851.23	\$950.00	\$874.76	\$874.76	\$1,428.00	\$1,470.00	\$1,510.00	\$1,560.00	\$1,610.00

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1902 - Lillooet Area Refuse Ground</b>												
50605	Licenses & Permits			\$256.47	\$870.00	\$350.03	\$850.55	\$910.00	\$940.00	\$970.00	\$1,000.00	\$1,030.00
50650	Operating Supplies - Other			\$5,841.70	\$9,000.00	\$10,907.40	\$13,354.74	\$11,200.00	\$11,540.00	\$11,890.00	\$12,250.00	\$12,620.00
50650	Operating Supplies - Other	SP214	2020/2021 Covid19 Respons	\$367.25	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other	U19	Recycling	\$54.55	\$300.00	\$0.00	\$0.00	\$300.00	\$310.00	\$320.00	\$330.00	\$340.00
50650	Operating Supplies - Other	U21	Composting Operations	\$0.00	\$150.00	\$21.39	\$21.39	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00
50670	Service / Site Maintenance			\$13,953.25	\$21,500.00	\$10,977.85	\$13,456.56	\$15,000.00	\$15,450.00	\$15,910.00	\$16,390.00	\$16,880.00
50670	Service / Site Maintenance		Decommission Well	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance	U21	Composting Operations	\$0.00	\$1,500.00	\$1,790.90	\$1,790.90	\$5,000.00	\$5,150.00	\$5,300.00	\$5,460.00	\$5,620.00
50675	Tipping Fee Surcharge			\$13,266.00	\$13,700.00	\$13,234.50	\$13,234.50	\$13,900.00	\$14,320.00	\$14,750.00	\$15,190.00	\$15,650.00
50690	Utilities - Hydro			\$2,842.35	\$3,350.00	\$2,363.10	\$3,238.51	\$3,465.00	\$3,570.00	\$3,680.00	\$3,790.00	\$3,900.00
50700	Utilities - Telephone			\$2,379.57	\$2,400.00	\$1,794.21	\$2,395.75	\$2,500.00	\$2,580.00	\$2,660.00	\$2,740.00	\$2,820.00
50900	Special Projects		Organics Feasibility Study	\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP236	Lillooet Landfill Compost Fea	\$10,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	SP237	Lillooet Landfill Waste Audit	\$0.00	\$14,000.00	\$0.00	\$14,000.00	\$0.00	\$14,000.00	\$0.00	\$14,500.00	\$0.00
51011	Non-Capitalized Equipment			\$0.00	\$2,161.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC1902	Lillooet Area Refuse Ground	\$36,266.11	\$42,029.00	\$27,211.98	\$37,605.03	\$43,250.00	\$44,550.00	\$45,890.00	\$47,270.00	\$48,690.00
53200	Time Allocation from Other Services	SP232	Design Operation and Closur	\$414.74	\$0.00	\$234.42	\$234.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$349,208.56</b>	<b>\$381,888.00</b>	<b>\$246,093.43</b>	<b>\$355,048.00</b>	<b>\$434,948.00</b>	<b>\$436,560.00</b>	<b>\$438,040.00</b>	<b>\$463,360.00</b>	<b>\$504,980.00</b>
99996	Fixed Asset Increase			\$0.00	\$40,000.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$157,608.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$86,350.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$24,840.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12,756.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$40,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$81,000.00</b>	<b>\$195,204.00</b>	<b>\$86,350.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
51015	Transfer to Landfill Closure			\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00
53000	Transfer to Reserve			\$44,667.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53100	Contribution To Other Services	CC1906	Area A Refuse Grounds LSA	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
<b>Transfer Expenses</b>				<b>\$96,167.00</b>	<b>\$101,500.00</b>	<b>\$101,500.00</b>	<b>\$101,500.00</b>	<b>\$106,500.00</b>	<b>\$106,500.00</b>	<b>\$106,500.00</b>	<b>\$106,500.00</b>	<b>\$106,500.00</b>
50590	Depreciation/Amortization			(\$36,666.95)	(\$43,000.00)	\$0.00	(\$36,666.95)	(\$40,000.00)	(\$50,000.00)	(\$55,000.00)	(\$55,000.00)	(\$55,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$36,666.95)</b>	<b>(\$43,000.00)</b>	<b>\$0.00</b>	<b>(\$36,666.95)</b>	<b>(\$40,000.00)</b>	<b>(\$50,000.00)</b>	<b>(\$55,000.00)</b>	<b>(\$55,000.00)</b>	<b>(\$55,000.00)</b>
<b>Total Expenses</b>				<b>\$408,708.61</b>	<b>\$480,388.00</b>	<b>\$347,593.43</b>	<b>\$419,881.05</b>	<b>\$582,448.00</b>	<b>\$688,264.00</b>	<b>\$575,890.00</b>	<b>\$514,860.00</b>	<b>\$556,480.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$96,844.57</b>	<b>\$0.00</b>	<b>\$67,652.77</b>	<b>\$90,724.97</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$505,866.98		\$555,866.98	\$555,866.98	\$524,866.98	\$379,662.98	\$343,312.98	\$393,312.98	\$443,312.98
30999	Operational Surplus reserve			\$50,000.00		\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
<b>Reserves</b>				<b>\$555,866.98</b>		<b>\$605,866.98</b>	<b>\$605,866.98</b>	<b>\$574,866.98</b>	<b>\$429,662.98</b>	<b>\$393,312.98</b>	<b>\$443,312.98</b>	<b>\$493,312.98</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan			2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**D'Arcy Dev-Birkenhead Refuse 1904**

40000 1904	Requisition		10,351	10,351	41,176	41,933	44,311	46,746
40010 1904	Parcel Tax		39,063	39,063	39,063	39,063	39,063	39,063

**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BIRKENHEAD LK REFUSE	2,265,217	10,351	10,351	41,176	41,933	44,311	46,746
<b>Est. Residential Tax rate /1,000</b>		0.4661	0.4570	1.8178	1.8512	1.9561	2.0636
D'ARCY DEVINE REFUSE	23,257,569						
PARCEL TAX E (LSA9)	<b>Folios 360</b>	39,063	39,063	39,063	39,063	39,063	39,063
<b>*Est. Cost per Parcel</b>		\$ 114.20	\$ 114.21	\$ 114.21	\$ 114.21	\$ 114.21	\$ 114.21

\*Includes Provincial fee of 5.25%

Requisition maximums	
Dollar Maximum	\$ 39,063
Tax Rate (per \$1,000)	none -
Dollar Maximum	\$ 10,351
Tax Rate (per \$1,000)	none \$ -

D'Arcy Devine	500K Home est.	\$ 347.25	\$ 342.68	\$ 1,023.08	\$ 1,039.79	\$ 1,092.28	\$ 1,146.03
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Birkenhead Lake

Jurisdiction	Bylaw 484/566/567/1750/1749
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

Bylaw 1750 is Birkenhead; Bylaw 1749 is D'Arcy/Devine

**Service Mandate**

This service provides refuse disposal for a defined area in Electoral Area C including the communities of Birkenhead Lake, D'arcy, Devine, Blackwater Lake Road and Spetch Creek.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1904 - DArCy Devine Birkenhead Refuse</b>									
<b>Revenues</b>									
40000	Requisition		\$8,281.00	\$10,351.00	\$10,351.00	\$10,351.00	\$10,351.00	0%	
<b>Requisitions</b>			<b>\$8,281.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>	<b>0%</b>	
40010	Parcel Tax		\$31,250.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00	0%	
<b>Parcel Tax</b>			<b>\$31,250.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>0%</b>	
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments		\$31.26	\$31.00	\$161.53	\$335.86	\$336.00	0%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$9,568.00	\$9,850.00	\$9,253.50	\$11,383.00	\$11,400.00	0%	
<b>Fees &amp; Other Revenues</b>			<b>\$9,599.26</b>	<b>\$9,881.00</b>	<b>\$9,415.03</b>	<b>\$11,718.86</b>	<b>\$11,736.00</b>	<b>0%</b>	
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available		(\$14,652.11)	(\$20,338.00)	(\$20,337.71)	(\$20,337.71)	(\$8,685.00)	-57%	
<b>Surplus Deficit Prior Year</b>			<b>(\$14,652.11)</b>	<b>(\$20,338.00)</b>	<b>(\$20,337.71)</b>	<b>(\$20,337.71)</b>	<b>(\$8,685.00)</b>	<b>-57%</b>	
43000	Transfers from Other Service	CC1000 General Government Service	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Area C Gas Tax funds for recycling infrastructure
43000	Transfers from Other Service	CC1000 General Government Service	\$2,062.35	\$5,088.00	\$168.00	\$1,225.20	\$3,863.00	215%	Area C Amenity -Land Tenure
43000	Transfers from Other Service	CC1000 General Government Service	\$192.46	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart (2021)
43000	Transfers from Other Service	CC1000 General Government Service	\$0.00	\$30,000.00	\$0.00	\$30,000.00	\$40,825.00	36%	Area C Amenity funds for operations
43000	Transfers from Other Service	CC1900 Pemberton Refuse Grounds	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	0%	MMBC recycling revenue from Pemberton transfer stn
43000	Transfers from Other Service	CC1905 Anderson Lake Refuse LSA	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	0%	Anderson Lake Refuse
43000	Transfers from Other Service	CC2903 Electoral Area C Select Gene	\$0.00	\$2,000.00	\$0.00	\$1,079.75	\$920.00		Area C Select funds for rental of metal bins
44000	Transfer from Reserve	SP94 Surplus Reserve	\$4,266.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>			<b>\$13,520.81</b>	<b>\$144,088.00</b>	<b>\$7,168.00</b>	<b>\$39,304.95</b>	<b>\$152,608.00</b>	<b>288%</b>	
<b>Total Revenues</b>			<b>\$47,998.96</b>	<b>\$183,045.00</b>	<b>\$45,659.32</b>	<b>\$80,100.10</b>	<b>\$205,073.00</b>	<b>156%</b>	
<b>Expenses</b>									
50180	Travel		\$54.87	\$75.00	\$165.92	\$220.82	\$253.00	15%	
50190	Advertising		\$138.55	\$150.00	\$367.20	\$461.55	\$150.00	-68%	2022 includes \$367.20 recovered via Area C Amenity for Land tenure expenses
50210	Communications		\$0.00	\$1,000.00	\$251.00	\$466.07	\$500.00	7%	
50220	Courier		\$0.00	\$0.00	\$62.29	\$62.29	\$65.00	4%	Courier tipping fee receipts
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50570	Consulting - Other		\$1,812.35	\$5,088.00	\$168.00	\$858.00	\$3,863.00	350%	Costs related to tenure application; recovered with Area C Amenity
50580	Contracted Services		\$39,068.32	\$40,220.00	\$40,756.01	\$56,633.05	\$58,000.00	2%	GFL Service Contract + attendant
50580	Contracted Services	U19 Recycling	\$10,998.39	\$9,500.00	\$9,924.13	\$11,431.63	\$15,500.00	36%	
50580	Contracted Services	U19 Recycling	\$0.00	\$2,000.00	\$222.56	\$1,079.75	\$920.00	-15%	Metal bin recycling from Area C Select funds
50590	Depreciation/Amortization		\$3,333.07	\$8,000.00	\$0.00	\$3,333.07	\$8,000.00	140%	
50600	Insurance		\$1,130.59	\$1,045.00	\$1,565.06	\$1,565.06	\$1,162.00	-26%	Liability and property & equip. insurance
50605	Licenses & Permits		\$250.00	\$0.00	\$0.00	\$0.00	\$0.00		Tenure application using Area C Amenity (2021)
50650	Operating Supplies - Other		\$268.91	\$500.00	\$759.66	\$793.88	\$500.00	-37%	
50670	Service / Site Maintenance		\$3,414.80	\$4,000.00	\$3,050.41	\$4,187.51	\$4,500.00	7%	Site maintenance, snowplowing and sanding
50690	Utilities - Hydro		\$1,515.22	\$1,565.00	\$1,321.57	\$1,702.93	\$1,810.00	6%	
50700	Utilities - Telephone		\$866.98	\$900.00	\$727.02	\$996.52	\$1,100.00	10%	

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1904 - DArCy Devine Birkenhead Refuse</b>							
53200 Time Allocation from Other Services CC1904 DArCy Dev-Birkenhead Refus	\$8,567.69	\$15,000.00	\$4,404.01	\$6,324.08	\$15,000.00	137%	Increase for land tenure and new recycling building
<b>Operating Expenses</b>	<b>\$71,669.74</b>	<b>\$89,293.00</b>	<b>\$63,994.84</b>	<b>\$90,366.21</b>	<b>\$111,573.00</b>	<b>23%</b>	
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00		Recycling building using Area C Gas Tax CWF
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100,000.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$0.00	\$1,752.00	\$1,752.00	\$1,752.00	\$1,500.00	-14%	Transfer to capital reserve
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$1,752.00</b>	<b>\$1,752.00</b>	<b>\$1,752.00</b>	<b>\$1,500.00</b>	<b>-14%</b>	
50590 Depreciation/Amortization	(\$3,333.07)	(\$8,000.00)	\$0.00	(\$3,333.07)	(\$8,000.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$3,333.07)</b>	<b>(\$8,000.00)</b>	<b>\$0.00</b>	<b>(\$3,333.07)</b>	<b>(\$8,000.00)</b>		
<b>Total Expenses</b>	<b>\$68,336.67</b>	<b>\$183,045.00</b>	<b>\$65,746.84</b>	<b>\$88,785.14</b>	<b>\$205,073.00</b>	<b>131%</b>	
<b>Surplus/ (Deficit)</b>	<b>(\$20,337.71)</b>	<b>\$0.00</b>	<b>(\$20,087.52)</b>	<b>(\$8,685.04)</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$15,941.06		\$17,693.06	\$17,693.06	\$19,193.06		
<b>Reserves</b>	<b>\$15,941.06</b>		<b>\$17,693.06</b>	<b>\$17,693.06</b>	<b>\$19,193.06</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1904 - DArCy Devine Birkenhead Refuse</b>										
<b>Revenues</b>										
40000	Requisition	\$8,281.00	\$10,351.00	\$10,351.00	\$10,351.00	\$10,351.00	\$41,176.00	\$41,933.00	\$44,311.00	\$46,746.00
<b>Requisitions</b>		<b>\$8,281.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>	<b>\$10,351.00</b>	<b>\$41,176.00</b>	<b>\$41,933.00</b>	<b>\$44,311.00</b>	<b>\$46,746.00</b>
40010	Parcel Tax	\$31,250.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00	\$39,063.00
<b>Parcel Tax</b>		<b>\$31,250.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>	<b>\$39,063.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$31.26	\$31.00	\$161.53	\$335.86	\$336.00	\$336.00	\$336.00	\$336.00	\$336.00
40230	Dumping/Tipping Fees	\$9,568.00	\$9,850.00	\$9,253.50	\$11,383.00	\$11,400.00	\$11,970.00	\$12,569.00	\$13,197.00	\$13,857.00
<b>Fees &amp; Other Revenues</b>		<b>\$9,599.26</b>	<b>\$9,881.00</b>	<b>\$9,415.03</b>	<b>\$11,718.86</b>	<b>\$11,736.00</b>	<b>\$12,306.00</b>	<b>\$12,905.00</b>	<b>\$13,533.00</b>	<b>\$14,193.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available	(\$14,652.11)	(\$20,338.00)	(\$20,337.71)	(\$20,337.71)	(\$8,685.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>(\$14,652.11)</b>	<b>(\$20,338.00)</b>	<b>(\$20,337.71)</b>	<b>(\$20,337.71)</b>	<b>(\$8,685.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$2,062.35	\$5,088.00	\$168.00	\$1,225.20	\$3,863.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$192.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$30,000.00	\$0.00	\$30,000.00	\$40,825.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
43000	Transfers from Other Service	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$7,562.00	\$7,562.00	\$7,562.00
43000	Transfers from Other Service	\$0.00	\$2,000.00	\$0.00	\$1,079.75	\$920.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$4,266.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$13,520.81</b>	<b>\$144,088.00</b>	<b>\$7,168.00</b>	<b>\$39,304.95</b>	<b>\$152,608.00</b>	<b>\$7,000.00</b>	<b>\$8,562.00</b>	<b>\$8,562.00</b>	<b>\$8,562.00</b>
<b>Total Revenues</b>		<b>\$47,998.96</b>	<b>\$183,045.00</b>	<b>\$45,659.32</b>	<b>\$80,100.10</b>	<b>\$205,073.00</b>	<b>\$99,545.00</b>	<b>\$102,463.00</b>	<b>\$105,469.00</b>	<b>\$108,564.00</b>
<b>Expenses</b>										
50180	Travel	\$54.87	\$75.00	\$165.92	\$220.82	\$253.00	\$261.00	\$269.00	\$277.00	\$285.00
50190	Advertising	\$138.55	\$150.00	\$367.20	\$461.55	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50210	Communications	\$0.00	\$1,000.00	\$251.00	\$466.07	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50220	Courier	\$0.00	\$0.00	\$62.29	\$62.29	\$65.00	\$67.00	\$69.00	\$71.00	\$73.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50570	Consulting - Other	\$1,812.35	\$5,088.00	\$168.00	\$858.00	\$3,863.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	\$39,068.32	\$40,220.00	\$40,756.01	\$56,633.05	\$58,000.00	\$59,740.00	\$61,532.00	\$63,378.00	\$65,279.00
50580	Contracted Services	\$10,998.39	\$9,500.00	\$9,924.13	\$11,431.63	\$15,500.00	\$15,965.00	\$16,444.00	\$16,937.00	\$17,445.00
50580	Contracted Services	\$0.00	\$2,000.00	\$222.56	\$1,079.75	\$920.00	\$948.00	\$976.00	\$1,005.00	\$1,035.00
50590	Depreciation/Amortization	\$3,333.07	\$8,000.00	\$0.00	\$3,333.07	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
50600	Insurance	\$1,130.59	\$1,045.00	\$1,565.06	\$1,565.06	\$1,162.00	\$1,197.00	\$1,233.00	\$1,270.00	\$1,308.00
50605	Licenses & Permits	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other	\$268.91	\$500.00	\$759.66	\$793.88	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50670	Service / Site Maintenance	\$3,414.80	\$4,000.00	\$3,050.41	\$4,187.51	\$4,500.00	\$4,635.00	\$4,774.00	\$4,917.00	\$5,065.00
50690	Utilities - Hydro	\$1,515.22	\$1,565.00	\$1,321.57	\$1,702.93	\$1,810.00	\$1,864.00	\$1,920.00	\$1,978.00	\$2,037.00
50700	Utilities - Telephone	\$866.98	\$900.00	\$727.02	\$996.52	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
53200	Time Allocation from Other Services	\$8,567.69	\$15,000.00	\$4,404.01	\$6,324.08	\$15,000.00	\$10,300.00	\$10,609.00	\$10,927.00	\$11,255.00
<b>Operating Expenses</b>		<b>\$71,669.74</b>	<b>\$89,293.00</b>	<b>\$63,994.84</b>	<b>\$90,366.21</b>	<b>\$111,573.00</b>	<b>\$105,545.00</b>	<b>\$108,463.00</b>	<b>\$111,469.00</b>	<b>\$114,564.00</b>

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 1904 - DArcy Devine Birkenhead Refuse</b>									
99996 Fixed Asset Increase	\$0.00	\$100,000.00	\$0.00	\$0.00	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$1,752.00	\$1,752.00	\$1,752.00	\$1,500.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$1,752.00</b>	<b>\$1,752.00</b>	<b>\$1,752.00</b>	<b>\$1,500.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>
50590 Depreciation/Amortization	(\$3,333.07)	(\$8,000.00)	\$0.00	(\$3,333.07)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)	(\$8,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$3,333.07)</b>	<b>(\$8,000.00)</b>	<b>\$0.00</b>	<b>(\$3,333.07)</b>	<b>(\$8,000.00)</b>	<b>(\$8,000.00)</b>	<b>(\$8,000.00)</b>	<b>(\$8,000.00)</b>	<b>(\$8,000.00)</b>
<b>Total Expenses</b>	<b>\$68,336.67</b>	<b>\$183,045.00</b>	<b>\$65,746.84</b>	<b>\$88,785.14</b>	<b>\$205,073.00</b>	<b>\$99,545.00</b>	<b>\$102,463.00</b>	<b>\$105,469.00</b>	<b>\$108,564.00</b>
<b>Surplus/ (Deficit)</b>	<b>(\$20,337.71)</b>	<b>\$0.00</b>	<b>(\$20,087.52)</b>	<b>(\$8,685.04)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$15,941.06		\$17,693.06	\$17,693.06	\$19,193.06	\$21,193.06	\$23,193.06	\$25,193.06	\$27,193.06
<b>Reserves</b>	<b>\$15,941.06</b>		<b>\$17,693.06</b>	<b>\$17,693.06</b>	<b>\$19,193.06</b>	<b>\$21,193.06</b>	<b>\$23,193.06</b>	<b>\$25,193.06</b>	<b>\$27,193.06</b>



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Anderson Lake Refuse**

**1905**

40010 1905 Parcel Tax	6,250	6,250	6,250	7,812	7,812	7,812
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ANDERSON LAKE GARBAGE	2,795,178
PARCEL TAX H (LSA16)	<b>Folios 117</b>

6,250	6,250	6,250	7,812	7,812	7,812
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<b>Requisition maximums</b>	
Dollar Maximum	\$ 6,250
Tax Rate (per \$1,000)	none

<b>Est. Cost per Parcel</b>	<b>\$ 56.22</b>	<b>\$ 56.22</b>	<b>\$ 56.22</b>	<b>\$ 70.27</b>	<b>\$ 70.27</b>	<b>\$ 70.27</b>
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\*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 499 /1322 /1408 /1659
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides refuse disposal for the Anderson Lake area.

**Items of Significance**

Funding contributed to the Devine transfer station.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1905 - Anderson Lake Refuse</b>							
<u>Revenues</u>							
Requisitions	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	0%	
Parcel Tax	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	\$6,250.00	0%	
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00	-100%	
Surplus Deficit Prior Year	(\$0.11)	\$0.00	(\$0.11)	(\$0.11)	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$6,249.89</b>	<b>\$6,250.00</b>	<b>\$6,249.89</b>	<b>\$6,249.89</b>	<b>\$6,250.00</b>	<b>0%</b>	
<u>Expenses</u>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
Operating Expenses	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	0%	Transfer of revenue to D'Arcy Devine Refuse (CC1904)
Transfer Expenses	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	0%	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$6,250.00</b>	<b>\$6,250.00</b>	<b>\$6,250.00</b>	<b>\$6,250.00</b>	<b>\$6,250.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>(\$0.11)</b>	<b>\$0.00</b>	<b>(\$0.11)</b>	<b>(\$0.11)</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Area A Refuse Grounds 1906**

40000 1906	Requisition	36,041	44,864	55,041	57,569	57,666	60,560
40010 1906	Parcel Tax	36,304	38,654	38,654	38,654	41,544	41,544
		72,345	83,518	93,695	96,223	99,210	102,104

**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ASSESSMENTS

ELECTORAL AREA A	35,921,562	36,041	44,864	55,041	57,569	57,666	60,560
<b>Est. Residential Tax rate /1,000</b>		0.1138	0.1249	0.1532	0.1603	0.1605	0.1686
PARCEL TAX	<b>Folios 816</b>	36,304	38,654	38,654	38,654	41,544	41,544
<b>Est. Cost per Parcel</b>		<b>\$ 46.88</b>	<b>\$ 49.86</b>	<b>\$ 49.86</b>	<b>\$ 49.86</b>	<b>\$ 53.58</b>	<b>\$ 53.58</b>

\*Includes Provincial fee of 5.25%

<b>Requisition maximums</b>	
Dollar Maximum	\$ 93,750
Tax Rate (per \$1,000)	none

Jurisdiction	Bylaw 139/512/607/1404/1655	
Debt Issue #	none	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides refuse disposal for Electoral Area A.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1906 - Area A Refuse Grounds</b>									
<b>Revenues</b>									
40000	Requisition		\$27,010.00	\$36,041.00	\$36,041.00	\$36,041.00	\$44,864.00	24%	
<b>Requisitions</b>			<b>\$27,010.00</b>	<b>\$36,041.00</b>	<b>\$36,041.00</b>	<b>\$36,041.00</b>	<b>\$44,864.00</b>	<b>24%</b>	
40010	Parcel Tax		\$34,304.00	\$36,304.00	\$36,304.00	\$36,304.00	\$38,654.00	6%	
<b>Parcel Tax</b>			<b>\$34,304.00</b>	<b>\$36,304.00</b>	<b>\$36,304.00</b>	<b>\$36,304.00</b>	<b>\$38,654.00</b>	<b>6%</b>	
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments		\$128.72	\$129.00	\$805.31	\$1,674.44	\$1,674.00	0%	Interest earned on reserve balances
40230	Dumping/Tipping Fees		\$13,470.00	\$16,000.00	\$11,880.50	\$14,481.50	\$15,060.00	4%	
40300	Miscellaneous Revenue		\$0.00	\$0.00	\$0.00	\$573.00	\$0.00		Used oil collection program
<b>Fees &amp; Other Revenues</b>			<b>\$13,598.72</b>	<b>\$16,129.00</b>	<b>\$12,685.81</b>	<b>\$16,728.94</b>	<b>\$16,734.00</b>	<b>0%</b>	
40705	Donations & Other Contributions		\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Boralex donation for new recycling trailer (\$10K total)
<b>Grants</b>			<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available		\$15,642.84	\$4,801.00	\$4,800.83	\$4,800.83	\$3,507.00	-27%	
<b>Surplus Deficit Prior Year</b>			<b>\$15,642.84</b>	<b>\$4,801.00</b>	<b>\$4,800.83</b>	<b>\$4,800.83</b>	<b>\$3,507.00</b>	<b>-27%</b>	
43000	Transfers from Other Service	CC1000	\$945.46	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
43000	Transfers from Other Service	CC1000	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00		N PILT reserve for waste audit (50900); BR Feb 2021
43000	Transfers from Other Service	CC1000	\$0.00	\$15,000.00	\$2,288.40	\$8,965.33	\$6,035.00	-33%	N PILT reserve for trench assessment (50540)
43000	Transfers from Other Service	CC1000	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00		N PILT reserve for trench upgrade (50580); BR Mar 2023
43000	Transfers from Other Service	CC1902	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	0%	Transfer from Lillooet Landfill for recycling revenue
<b>Transfer Revenue</b>			<b>\$2,445.46</b>	<b>\$21,500.00</b>	<b>\$3,788.40</b>	<b>\$15,465.33</b>	<b>\$13,535.00</b>	<b>-12%</b>	
<b>Total Revenues</b>			<b>\$98,001.02</b>	<b>\$114,775.00</b>	<b>\$93,620.04</b>	<b>\$109,340.10</b>	<b>\$117,294.00</b>	<b>7%</b>	
<b>Expenses</b>									
50180	Travel		\$0.00	\$0.00	\$20.74	\$20.74	\$25.00	21%	
50190	Advertising		\$0.00	\$500.00	\$0.00	\$143.04	\$300.00	110%	Hours of operations adverts
50210	Communications		\$171.20	\$1,000.00	\$0.00	\$231.12	\$500.00	116%	
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering		\$0.00	\$15,000.00	\$3,562.01	\$8,965.33	\$6,035.00	-33%	Septic trench risk assessment
50580	Contracted Services		\$40,086.60	\$43,400.00	\$34,661.33	\$45,966.82	\$56,000.00	22%	Includes \$6K to update trenches
50580	Contracted Services	U19	\$3,975.60	\$5,000.00	\$2,830.63	\$3,199.94	\$5,000.00	56%	
50590	Depreciation/Amortization		\$5,122.20	\$3,622.00	\$0.00	\$4,956.35	\$4,957.00	0%	
50600	Insurance		\$3,177.26	\$3,617.00	\$3,151.00	\$3,151.00	\$3,500.00	11%	Property & equipment, ICBC & liability ins
50605	Licenses & Permits		\$200.34	\$225.00	\$0.00	\$200.00	\$225.00	13%	
50650	Operating Supplies - Other		\$715.21	\$1,248.00	\$1,253.50	\$1,253.50	\$1,300.00	4%	
50650	Operating Supplies - Other	U19	\$440.92	\$445.00	\$0.00	\$0.00	\$445.00		Snowplowing, sanding, shovelling, drive brushing, removing
50670	Service / Site Maintenance		\$5,743.78	\$8,000.00	\$1,526.98	\$3,345.08	\$7,000.00	109%	fridge freon and tires
50675	Tipping Fee Surcharge		\$11,931.28	\$12,400.00	\$10,557.53	\$12,618.96	\$13,000.00	3%	To Lillooet Landfill -1902
50690	Utilities - Hydro		\$215.26	\$240.00	\$46.41	\$68.20	\$240.00	252%	
50700	Utilities - Telephone		\$1,390.44	\$1,450.00	\$875.10	\$1,328.70	\$1,540.00	16%	
50900	Special Projects	SP272	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	-100%	Waste audit to assist in prioritizing communications
53200	Time Allocation from Other Services	CC1906	\$11,346.30	\$12,000.00	\$12,238.10	\$15,091.00	\$16,934.00	12%	Staff time on service

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1906 - Area A Refuse Grounds</b>								
Operating Expenses		\$84,766.39	\$113,397.00	\$70,973.33	\$105,789.78	\$117,251.00	11%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$10,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve	\$3,556.00	\$0.00	\$0.00	\$0.00	\$0.00		SP94 Surplus Reserve
Transfer Expenses		\$13,556.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
50590	Depreciation/Amortization	(\$5,122.20)	(\$3,622.00)	\$0.00	(\$4,956.35)	(\$4,957.00)		
Non-Taxable Expenses (Depreciation)		(\$5,122.20)	(\$3,622.00)	\$0.00	(\$4,956.35)	(\$4,957.00)		
<b>Total Expenses</b>		<b>\$93,200.19</b>	<b>\$114,775.00</b>	<b>\$75,973.33</b>	<b>\$105,833.43</b>	<b>\$117,294.00</b>	<b>11%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$4,800.83</b>	<b>\$0.00</b>	<b>\$17,646.71</b>	<b>\$3,506.67</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$73,284.48		\$78,284.48	\$78,284.48	\$83,284.48		
30999	Operational Surplus reserve	\$9,925.00		\$9,925.00	\$9,925.00	\$9,925.00		
<b>Reserves</b>		<b>\$83,209.48</b>		<b>\$88,209.48</b>	<b>\$88,209.48</b>	<b>\$93,209.48</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1906 - Area A Refuse Grounds</b>										
<b>Revenues</b>										
40000	Requisition	\$27,010.00	\$36,041.00	\$36,041.00	\$36,041.00	\$44,864.00	\$55,041.00	\$57,569.00	\$57,666.00	\$60,560.00
<b>Requisitions</b>		<b>\$27,010.00</b>	<b>\$36,041.00</b>	<b>\$36,041.00</b>	<b>\$36,041.00</b>	<b>\$44,864.00</b>	<b>\$55,041.00</b>	<b>\$57,569.00</b>	<b>\$57,666.00</b>	<b>\$60,560.00</b>
40010	Parcel Tax	\$34,304.00	\$36,304.00	\$36,304.00	\$36,304.00	\$38,654.00	\$38,654.00	\$38,654.00	\$41,544.00	\$41,544.00
<b>Parcel Tax</b>		<b>\$34,304.00</b>	<b>\$36,304.00</b>	<b>\$36,304.00</b>	<b>\$36,304.00</b>	<b>\$38,654.00</b>	<b>\$38,654.00</b>	<b>\$38,654.00</b>	<b>\$41,544.00</b>	<b>\$41,544.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$128.72	\$129.00	\$805.31	\$1,674.44	\$1,674.00	\$1,674.00	\$1,674.00	\$1,674.00	\$1,674.00
40230	Dumping/Tipping Fees	\$13,470.00	\$16,000.00	\$11,880.50	\$14,481.50	\$15,060.00	\$15,510.00	\$15,980.00	\$16,460.00	\$16,950.00
40300	Miscellaneous Revenue	\$0.00	\$0.00	\$0.00	\$573.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>		<b>\$13,598.72</b>	<b>\$16,129.00</b>	<b>\$12,685.81</b>	<b>\$16,728.94</b>	<b>\$16,734.00</b>	<b>\$17,184.00</b>	<b>\$17,654.00</b>	<b>\$18,134.00</b>	<b>\$18,624.00</b>
40705	Donations & Other Contributions	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>		<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available	\$15,642.84	\$4,801.00	\$4,800.83	\$4,800.83	\$3,507.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$15,642.84</b>	<b>\$4,801.00</b>	<b>\$4,800.83</b>	<b>\$4,800.83</b>	<b>\$3,507.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$945.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$15,000.00	\$2,288.40	\$8,965.33	\$6,035.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,500.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$2,445.46</b>	<b>\$21,500.00</b>	<b>\$3,788.40</b>	<b>\$15,465.33</b>	<b>\$13,535.00</b>	<b>\$8,000.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>
<b>Total Revenues</b>		<b>\$98,001.02</b>	<b>\$114,775.00</b>	<b>\$93,620.04</b>	<b>\$109,340.10</b>	<b>\$117,294.00</b>	<b>\$118,879.00</b>	<b>\$115,377.00</b>	<b>\$118,844.00</b>	<b>\$122,228.00</b>
<b>Expenses</b>										
50180	Travel	\$0.00	\$0.00	\$20.74	\$20.74	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50190	Advertising	\$0.00	\$500.00	\$0.00	\$143.04	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50210	Communications	\$171.20	\$1,000.00	\$0.00	\$231.12	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540	Consulting - Engineering	\$0.00	\$15,000.00	\$3,562.01	\$8,965.33	\$6,035.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	\$40,086.60	\$43,400.00	\$34,661.33	\$45,966.82	\$56,000.00	\$57,680.00	\$59,410.00	\$61,192.00	\$63,028.00
50580	Contracted Services	\$3,975.60	\$5,000.00	\$2,830.63	\$3,199.94	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50590	Depreciation/Amortization	\$5,122.20	\$3,622.00	\$0.00	\$4,956.35	\$4,957.00	\$5,106.00	\$5,106.00	\$5,106.00	\$5,106.00
50600	Insurance	\$3,177.26	\$3,617.00	\$3,151.00	\$3,151.00	\$3,500.00	\$3,605.00	\$3,713.00	\$3,824.00	\$3,939.00
50605	Licenses & Permits	\$200.34	\$225.00	\$0.00	\$200.00	\$225.00	\$232.00	\$239.00	\$246.00	\$253.00
50650	Operating Supplies - Other	\$715.21	\$1,248.00	\$1,253.50	\$1,253.50	\$1,300.00	\$1,339.00	\$1,379.00	\$1,420.00	\$1,463.00
50650	Operating Supplies - Other	\$440.92	\$445.00	\$0.00	\$0.00	\$445.00	\$458.00	\$472.00	\$486.00	\$501.00
50670	Service / Site Maintenance	\$5,743.78	\$8,000.00	\$1,526.98	\$3,345.08	\$7,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50675	Tipping Fee Surcharge	\$11,931.28	\$12,400.00	\$10,557.53	\$12,618.96	\$13,000.00	\$13,390.00	\$13,800.00	\$14,200.00	\$14,600.00
50690	Utilities - Hydro	\$215.26	\$240.00	\$46.41	\$68.20	\$240.00	\$247.00	\$254.00	\$262.00	\$270.00
50700	Utilities - Telephone	\$1,390.44	\$1,450.00	\$875.10	\$1,328.70	\$1,540.00	\$1,586.00	\$1,410.00	\$1,630.00	\$1,680.00
50900	Special Projects	\$0.00	\$5,000.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	\$11,346.30	\$12,000.00	\$12,238.10	\$15,091.00	\$16,934.00	\$17,442.00	\$17,965.00	\$18,504.00	\$19,059.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 1906 - Area A Refuse Grounds</b>									
<b>Operating Expenses</b>	<b>\$84,766.39</b>	<b>\$113,397.00</b>	<b>\$70,973.33</b>	<b>\$105,789.78</b>	<b>\$117,251.00</b>	<b>\$112,485.00</b>	<b>\$115,483.00</b>	<b>\$118,950.00</b>	<b>\$122,334.00</b>
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,500.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$10,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$3,556.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$13,556.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>
50590 Depreciation/Amortization	(\$5,122.20)	(\$3,622.00)	\$0.00	(\$4,956.35)	(\$4,957.00)	(\$5,106.00)	(\$5,106.00)	(\$5,106.00)	(\$5,106.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$5,122.20)</b>	<b>(\$3,622.00)</b>	<b>\$0.00</b>	<b>(\$4,956.35)</b>	<b>(\$4,957.00)</b>	<b>(\$5,106.00)</b>	<b>(\$5,106.00)</b>	<b>(\$5,106.00)</b>	<b>(\$5,106.00)</b>
<b>Total Expenses</b>	<b>\$93,200.19</b>	<b>\$114,775.00</b>	<b>\$75,973.33</b>	<b>\$105,833.43</b>	<b>\$117,294.00</b>	<b>\$118,879.00</b>	<b>\$115,377.00</b>	<b>\$118,844.00</b>	<b>\$122,228.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$4,800.83</b>	<b>\$0.00</b>	<b>\$17,646.71</b>	<b>\$3,506.67</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$73,284.48		\$78,284.48	\$78,284.48	\$83,284.48	\$88,284.48	\$93,284.48	\$98,284.48	\$103,284.48
30999 Operational Surplus reserve	\$9,925.00		\$9,925.00	\$9,925.00	\$9,925.00	\$9,925.00	\$9,925.00	\$9,925.00	\$9,925.00
<b>Reserves</b>	<b>\$83,209.48</b>		<b>\$88,209.48</b>	<b>\$88,209.48</b>	<b>\$93,209.48</b>	<b>\$98,209.48</b>	<b>\$103,209.48</b>	<b>\$108,209.48</b>	<b>\$113,209.48</b>



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Furry Creek Refuse Disposal 1908**

40000 1908 Requisition	73,108	83,842	97,613	100,593	103,664	106,828
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

FURRY CREEK GARBAGE	38,298,824	73,108	83,842	97,613	100,593	103,664	106,828
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>38,298,824</b>	<b>73,108</b>	<b>83,842</b>	<b>97,613</b>	<b>100,593</b>	<b>103,664</b>	<b>106,828</b>
Dollar Maximum	\$ 187,500							
Tax Rate (per \$1,000)	<b>Est. Residential Tax rate /1,000</b>	0.2100	0.2189	0.2549	0.2627	0.2707	0.2789	

Jurisdiction	Bylaw 530/1618
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$1Mil Home est. \$ 209.96 \$ 218.92**

**Service Mandate**

This service provides solid waste disposal for Furry Creek.

**Items of Significance**

Contract costs reflect service charges for curbside pickups of garbage, recycling and organics.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1908 - Furry Creek Refuse Disposal</b>								
<b>Revenues</b>								
40000	Requisition	\$70,527.00	\$73,108.00	\$73,108.00	\$73,108.00	\$83,842.00	15%	
<b>Requisitions</b>		<b>\$70,527.00</b>	<b>\$73,108.00</b>	<b>\$73,108.00</b>	<b>\$73,108.00</b>	<b>\$83,842.00</b>	<b>15%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$65.63	\$100.00	\$388.77	\$811.47	\$811.00	0%	Interest earned on reserve balances
40235	Recycling Revenue	\$5,199.05	\$5,252.00	\$4,084.53	\$5,056.79	\$5,128.00	1%	
<b>Fees &amp; Other Revenues</b>		<b>\$5,264.68</b>	<b>\$5,352.00</b>	<b>\$4,473.30</b>	<b>\$5,868.26</b>	<b>\$5,939.00</b>	<b>1%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$13,696.05	\$13,295.00	\$13,295.13	\$13,295.13	\$8,378.00	-37%	
<b>Surplus Deficit Prior Year</b>		<b>\$13,696.05</b>	<b>\$13,295.00</b>	<b>\$13,295.13</b>	<b>\$13,295.13</b>	<b>\$8,378.00</b>	<b>-37%</b>	
43000	Transfers from Other Service	\$652.15	\$0.00	\$0.00	\$0.00	\$0.00		Covid19 Restart grant (2021)
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		Select funds for yard waste
<b>Transfer Revenue</b>		<b>\$652.15</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,500.00</b>		
<b>Total Revenues</b>		<b>\$90,139.88</b>	<b>\$91,755.00</b>	<b>\$90,876.43</b>	<b>\$92,271.39</b>	<b>\$100,659.00</b>	<b>9%</b>	
<b>Expenses</b>								
50180	Travel	\$21.24	\$50.00	\$23.18	\$23.18	\$50.00	116%	
50195	Meeting Costs	\$0.00	\$500.00	\$0.00	\$0.00	\$300.00	-40%	
50210	Communications	\$0.00	\$750.00	\$44.53	\$119.53	\$750.00	0%	
50410	Software	\$0.00	\$130.00	\$0.00	\$0.00	\$130.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$39,636.91	\$42,500.00	\$32,622.03	\$41,941.47	\$48,636.00	16%	
50580	Contracted Services	\$29,747.20	\$31,475.00	\$23,254.58	\$30,254.23	\$31,767.00	5%	
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00		Yard waste service (previously covered under firesmart)
50650	Operating Supplies - Other	\$358.72	\$0.00	\$137.29	\$66.67	\$200.00	200%	
50670	Service / Site Maintenance	\$1,649.76	\$8,500.00	\$2,325.70	\$5,825.70	\$2,000.00	-76%	2022 includes waste study; 2023 Recycling Tuneup
53200	Time Allocation from Other Services	\$5,134.48	\$7,500.00	\$2,508.47	\$4,836.89	\$9,000.00	20%	Staff time on service
<b>Operating Expenses</b>		<b>\$76,798.31</b>	<b>\$91,655.00</b>	<b>\$61,165.78</b>	<b>\$83,317.67</b>	<b>\$100,083.00</b>	<b>20%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$46.44	\$100.00	\$275.51	\$575.97	\$576.00	0%	Interest transferred to capital reserve
<b>Transfer Expenses</b>		<b>\$46.44</b>	<b>\$100.00</b>	<b>\$275.51</b>	<b>\$575.97</b>	<b>\$576.00</b>	<b>0%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$76,844.75</b>	<b>\$91,755.00</b>	<b>\$61,441.29</b>	<b>\$83,893.64</b>	<b>\$100,659.00</b>	<b>20%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$13,295.13</b>	<b>\$0.00</b>	<b>\$29,435.14</b>	<b>\$8,377.75</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$30,038.37		\$30,313.88	\$30,313.88	\$30,313.88		
30999	Operational Surplus reserve	\$12,405.89		\$12,405.89	\$12,405.89	\$12,405.89		

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
Exhibit 1908 - Furry Creek Refuse Disposal Reserves	\$42,444.26		\$42,719.77	\$42,719.77	\$42,719.77		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
Exhibit 1908 - Furry Creek Refuse Disposal Reserves	\$42,444.26		\$42,719.77	\$42,719.77	\$42,719.77	\$42,719.77	\$42,719.77	\$42,719.77	\$42,719.77

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Britannia Beach Refuse**

**1909**

40000 1909 Requisition	81,184	102,599	131,003	134,996	139,110	143,347
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRITANNIA BEACH REFUSE	30,192,780	81,184	102,599	131,003	134,996	139,110	143,347
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<b>Requisition maximums</b>		<b>TOTAL</b>	<b>30,192,780</b>	<b>81,184</b>	<b>102,599</b>	<b>131,003</b>	<b>134,996</b>	<b>139,110</b>	<b>143,347</b>
Dollar Maximum	\$ 35,000								
Tax Rate (per \$1,000)	0.7676 \$ 231,678	<b>Est. Residential Tax rate /1,000</b>	0.3189	0.3398	0.4339	0.4471	0.4607	0.4748	

Jurisdiction	Bylaw 1030/1540
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$1Mil Home est. \$ 318.92 \$ 339.81**

**Service Mandate**

This service provides solid waste disposal for the community of Britannia Beach.

**Items of Significance**

Contract costs reflect service charges for curbside pickups of garbage, recycling and organics.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1909 - Britannia Beach Refuse</b>								
<b>Revenues</b>								
40000	Requisition	\$78,844.00	\$81,184.00	\$81,184.00	\$81,184.00	\$102,599.00	26%	
<b>Requisitions</b>		<b>\$78,844.00</b>	<b>\$81,184.00</b>	<b>\$81,184.00</b>	<b>\$81,184.00</b>	<b>\$102,599.00</b>	<b>26%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$45.79	\$46.00	\$270.75	\$564.10	\$564.00	0%	Interest earned on reserve balances
40230	Dumping/Tipping Fees	\$0.00	\$0.00	\$394.00	\$394.00	\$0.00	-100%	Illegal dumping fee
40235	Recycling Revenue	\$5,863.30	\$5,923.00	\$4,605.92	\$5,702.30	\$5,783.00	1%	
<b>Fees &amp; Other Revenues</b>		<b>\$5,909.09</b>	<b>\$5,969.00</b>	<b>\$5,270.67</b>	<b>\$6,660.40</b>	<b>\$6,347.00</b>	<b>-5%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$20,947.53	\$18,008.00	\$18,007.73	\$18,007.73	\$7,628.00	-58%	
<b>Surplus Deficit Prior Year</b>		<b>\$20,947.53</b>	<b>\$18,008.00</b>	<b>\$18,007.73</b>	<b>\$18,007.73</b>	<b>\$7,628.00</b>	<b>-58%</b>	
43000	Transfers from Other Service	\$433.00	\$0.00	\$0.00	\$0.00	\$0.00		Covid19 Restart grant (2021)
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		Select funds for yard waste
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00		Transfer from Operational Surplus reserve
<b>Transfer Revenue</b>		<b>\$433.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,500.00</b>		
<b>Total Revenues</b>		<b>\$106,133.62</b>	<b>\$105,161.00</b>	<b>\$104,462.40</b>	<b>\$105,852.13</b>	<b>\$137,074.00</b>	<b>29%</b>	
<b>Expenses</b>								
50180	Travel	\$21.24	\$50.00	\$0.00	\$0.00	\$50.00		
50195	Meeting Costs	\$0.00	\$500.00	\$0.00	\$0.00	\$500.00		
50210	Communications	\$0.00	\$750.00	\$50.22	\$125.22	\$750.00	0%	
50410	Software	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	0%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$44,253.77	\$47,000.00	\$37,631.47	\$50,467.91	\$61,250.00	30%	2023 - increase for new inventory
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$0.00	\$13,000.00		Yard waste service (previously covered under firesmart)
50580	Contracted Services	\$33,992.03	\$36,115.00	\$27,289.47	\$35,067.74	\$42,215.00	20%	2023 - increase for new inventory
50650	Operating Supplies - Other	\$435.34	\$0.00	\$84.19	\$84.19	\$150.00	78%	
50670	Service / Site Maintenance	\$2,004.24	\$11,350.00	\$2,504.60	\$6,004.60	\$6,600.00	-42%	2022 includes waste study; 2023 Recycling Tuneup
53200	Time Allocation from Other Services	\$7,152.46	\$9,000.00	\$3,030.32	\$6,015.71	\$12,000.00	33%	Staff time on service
<b>Operating Expenses</b>		<b>\$88,109.08</b>	<b>\$105,115.00</b>	<b>\$70,840.27</b>	<b>\$98,015.37</b>	<b>\$136,865.00</b>	<b>40%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$16.81	\$46.00	\$99.75	\$208.54	\$209.00	0%	Transfer to Capital reserve (interest)
<b>Transfer Expenses</b>		<b>\$16.81</b>	<b>\$46.00</b>	<b>\$99.75</b>	<b>\$208.54</b>	<b>\$209.00</b>	<b>0%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$88,125.89</b>	<b>\$105,161.00</b>	<b>\$70,940.02</b>	<b>\$98,223.91</b>	<b>\$137,074.00</b>	<b>40%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$18,007.73</b>	<b>\$0.00</b>	<b>\$33,522.38</b>	<b>\$7,628.22</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 1909 - Britannia Beach Refuse</b>							
30000 Reserve - Capital Works and Equipment	\$10,875.89		\$10,975.64	\$10,975.64	\$11,184.64		
30999 Operational Surplus reserve	\$18,731.00		\$18,731.00	\$18,731.00	\$731.00		
<b>Reserves</b>	<b>\$29,606.89</b>		<b>\$29,706.64</b>	<b>\$29,706.64</b>	<b>\$11,915.64</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1909 - Britannia Beach Refuse</b>										
<b>Revenues</b>										
40000 Requisition		\$78,844.00	\$81,184.00	\$81,184.00	\$81,184.00	\$102,599.00	\$131,003.00	\$134,996.00	\$139,110.00	\$143,347.00
<b>Requisitions</b>		<b>\$78,844.00</b>	<b>\$81,184.00</b>	<b>\$81,184.00</b>	<b>\$81,184.00</b>	<b>\$102,599.00</b>	<b>\$131,003.00</b>	<b>\$134,996.00</b>	<b>\$139,110.00</b>	<b>\$143,347.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments		\$45.79	\$46.00	\$270.75	\$564.10	\$564.00	\$564.00	\$564.00	\$564.00	\$564.00
40230 Dumping/Tipping Fees		\$0.00	\$0.00	\$394.00	\$394.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40235 Recycling Revenue		\$5,863.30	\$5,923.00	\$4,605.92	\$5,702.30	\$5,783.00	\$5,899.00	\$6,017.00	\$6,137.00	\$6,260.00
<b>Fees &amp; Other Revenues</b>		<b>\$5,909.09</b>	<b>\$5,969.00</b>	<b>\$5,270.67</b>	<b>\$6,660.40</b>	<b>\$6,347.00</b>	<b>\$6,463.00</b>	<b>\$6,581.00</b>	<b>\$6,701.00</b>	<b>\$6,824.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available		\$20,947.53	\$18,008.00	\$18,007.73	\$18,007.73	\$7,628.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$20,947.53</b>	<b>\$18,008.00</b>	<b>\$18,007.73</b>	<b>\$18,007.73</b>	<b>\$7,628.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$433.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC2904 Area D Select funds	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$18,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$433.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$20,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$106,133.62</b>	<b>\$105,161.00</b>	<b>\$104,462.40</b>	<b>\$105,852.13</b>	<b>\$137,074.00</b>	<b>\$137,466.00</b>	<b>\$141,577.00</b>	<b>\$145,811.00</b>	<b>\$150,171.00</b>
<b>Expenses</b>										
50180 Travel		\$21.24	\$50.00	\$0.00	\$0.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50195 Meeting Costs		\$0.00	\$500.00	\$0.00	\$0.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50210 Communications		\$0.00	\$750.00	\$50.22	\$125.22	\$750.00	\$773.00	\$796.00	\$820.00	\$845.00
50410 Software		\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$44,253.77	\$47,000.00	\$37,631.47	\$50,467.91	\$61,250.00	\$63,088.00	\$64,981.00	\$66,930.00	\$68,938.00
50580 Contracted Services	Yard Waste Bin	\$0.00	\$0.00	\$0.00	\$0.00	\$13,000.00	\$13,390.00	\$13,792.00	\$14,206.00	\$14,632.00
50580 Contracted Services	SP147 Curbside Organics Project - B	\$33,992.03	\$36,115.00	\$27,289.47	\$35,067.74	\$42,215.00	\$43,481.00	\$44,785.00	\$46,129.00	\$47,513.00
50650 Operating Supplies - Other		\$435.34	\$0.00	\$84.19	\$84.19	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50670 Service / Site Maintenance		\$2,004.24	\$11,350.00	\$2,504.60	\$6,004.60	\$6,600.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
53200 Time Allocation from Other Services	CC1909 Britannia Refuse	\$7,152.46	\$9,000.00	\$3,030.32	\$6,015.71	\$12,000.00	\$12,360.00	\$12,731.00	\$13,113.00	\$13,506.00
<b>Operating Expenses</b>		<b>\$88,109.08</b>	<b>\$105,115.00</b>	<b>\$70,840.27</b>	<b>\$98,015.37</b>	<b>\$136,865.00</b>	<b>\$137,257.00</b>	<b>\$141,368.00</b>	<b>\$145,602.00</b>	<b>\$149,962.00</b>
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve		\$16.81	\$46.00	\$99.75	\$208.54	\$209.00	\$209.00	\$209.00	\$209.00	\$209.00
<b>Transfer Expenses</b>		<b>\$16.81</b>	<b>\$46.00</b>	<b>\$99.75</b>	<b>\$208.54</b>	<b>\$209.00</b>	<b>\$209.00</b>	<b>\$209.00</b>	<b>\$209.00</b>	<b>\$209.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>		<b>\$88,125.89</b>	<b>\$105,161.00</b>	<b>\$70,940.02</b>	<b>\$98,223.91</b>	<b>\$137,074.00</b>	<b>\$137,466.00</b>	<b>\$141,577.00</b>	<b>\$145,811.00</b>	<b>\$150,171.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$18,007.73</b>	<b>\$0.00</b>	<b>\$33,522.38</b>	<b>\$7,628.22</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 1909 - Britannia Beach Refuse</b>									
30000 Reserve - Capital Works and Equipment	\$10,875.89		\$10,975.64	\$10,975.64	\$11,184.64	\$11,393.64	\$11,602.64	\$11,811.64	\$12,020.64
30999 Operational Surplus reserve	\$18,731.00		\$18,731.00	\$18,731.00	\$16,231.00	\$16,231.00	\$16,231.00	\$16,231.00	\$16,231.00
<b>Reserves</b>	<b>\$29,606.89</b>		<b>\$29,706.64</b>	<b>\$29,706.64</b>	<b>\$27,415.64</b>	<b>\$27,624.64</b>	<b>\$27,833.64</b>	<b>\$28,042.64</b>	<b>\$28,251.64</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Bralorne Television**

**2002**

40000 2002	Requisition	2,588	5,418	5,434	5,438	5,442	5,446
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BRALORNE TELEVISION	3,294,317	2,588	5,418	5,434	5,438	5,442	5,446
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<b>Requisition maximums</b>		<b>TOTAL</b>	<b>3,294,317</b>	<b>2,588</b>	<b>5,418</b>	<b>5,434</b>	<b>5,438</b>	<b>5,442</b>	<b>5,446</b>
Dollar Maximum	\$ 5,469								
Tax Rate (per \$1,000)	\$ -	Est. Residential Tax rate /1,000	0.0876	0.1645	0.1650	0.1651	0.1652	0.1652	0.1653

Jurisdiction	Bylaw 516/1147/1616
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$500K home est. \$ 43.80 \$ 82.23**

**Service Mandate**

This service provides a financial contribution for a television repeater system for the community of Bralorne.

**Items of Significance**

Service is currently maintained by the Bridge River Valley Community Association

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2002 - Bralorne Television</b>							
<b>Revenues</b>							
40000 Requisition	\$2,970.00	\$2,588.00	\$2,588.00	\$2,588.00	\$5,418.00	109%	
<b>Requisitions</b>	<b>\$2,970.00</b>	<b>\$2,588.00</b>	<b>\$2,588.00</b>	<b>\$2,588.00</b>	<b>\$5,418.00</b>	<b>109%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments	\$1.57	\$2.00	\$9.33	\$37.22	\$37.00	-1%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$1.57</b>	<b>\$2.00</b>	<b>\$9.33</b>	<b>\$37.22</b>	<b>\$37.00</b>	<b>-1%</b>	
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$1.11	\$0.00	\$0.30	\$0.30	\$12.00	3900%	
<b>Surplus Deficit Prior Year</b>	<b>\$1.11</b>	<b>\$0.00</b>	<b>\$0.30</b>	<b>\$0.30</b>	<b>\$12.00</b>	<b>3900%</b>	
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$2,972.68</b>	<b>\$2,590.00</b>	<b>\$2,597.63</b>	<b>\$2,625.52</b>	<b>\$5,467.00</b>	<b>108%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance	\$120.81	\$133.00	\$121.56	\$121.56	\$130.00	7%	Property & equip insurance
50610 Miscellaneous Operating Cost	\$2,600.00	\$2,205.00	\$2,205.00	\$2,205.00	\$5,050.00	129%	Operating funds requested by BRVCA
<b>Operating Expenses</b>	<b>\$2,970.81</b>	<b>\$2,588.00</b>	<b>\$2,576.56</b>	<b>\$2,576.56</b>	<b>\$5,430.00</b>	<b>111%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$1.57	\$2.00	\$9.33	\$37.22	\$37.00	-1%	Interest transferred to reserve
<b>Transfer Expenses</b>	<b>\$1.57</b>	<b>\$2.00</b>	<b>\$9.33</b>	<b>\$37.22</b>	<b>\$37.00</b>	<b>-1%</b>	
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$2,972.38</b>	<b>\$2,590.00</b>	<b>\$2,585.89</b>	<b>\$2,613.78</b>	<b>\$5,467.00</b>	<b>109%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.30</b>	<b>\$0.00</b>	<b>\$11.74</b>	<b>\$11.74</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$1,017.27		\$1,026.60	\$1,026.60	\$1,063.60		
<b>Reserves</b>	<b>\$1,017.27</b>		<b>\$1,026.60</b>	<b>\$1,026.60</b>	<b>\$1,063.60</b>		

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2002 - Bralorne Television</b>									
<b>Revenues</b>									
40000 Requisition	\$2,970.00	\$2,588.00	\$2,588.00	\$2,588.00	\$5,418.00	\$5,434.00	\$5,438.00	\$5,442.00	\$5,446.00
<b>Requisitions</b>	<b>\$2,970.00</b>	<b>\$2,588.00</b>	<b>\$2,588.00</b>	<b>\$2,588.00</b>	<b>\$5,418.00</b>	<b>\$5,434.00</b>	<b>\$5,438.00</b>	<b>\$5,442.00</b>	<b>\$5,446.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$1.57	\$2.00	\$9.33	\$37.22	\$37.00	\$37.00	\$37.00	\$37.00	\$37.00
<b>Fees &amp; Other Revenues</b>	<b>\$1.57</b>	<b>\$2.00</b>	<b>\$9.33</b>	<b>\$37.22</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$1.11	\$0.00	\$0.30	\$0.30	\$12.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$1.11</b>	<b>\$0.00</b>	<b>\$0.30</b>	<b>\$0.30</b>	<b>\$12.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$2,972.68</b>	<b>\$2,590.00</b>	<b>\$2,597.63</b>	<b>\$2,625.52</b>	<b>\$5,467.00</b>	<b>\$5,471.00</b>	<b>\$5,475.00</b>	<b>\$5,479.00</b>	<b>\$5,483.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance	\$120.81	\$133.00	\$121.56	\$121.56	\$130.00	\$134.00	\$138.00	\$142.00	\$146.00
50610 Miscellaneous Operating Cost	\$2,600.00	\$2,205.00	\$2,205.00	\$2,205.00	\$5,050.00	\$5,050.00	\$5,050.00	\$5,050.00	\$5,050.00
<b>Operating Expenses</b>	<b>\$2,970.81</b>	<b>\$2,588.00</b>	<b>\$2,576.56</b>	<b>\$2,576.56</b>	<b>\$5,430.00</b>	<b>\$5,434.00</b>	<b>\$5,438.00</b>	<b>\$5,442.00</b>	<b>\$5,446.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$1.57	\$2.00	\$9.33	\$37.22	\$37.00	\$37.00	\$37.00	\$37.00	\$37.00
<b>Transfer Expenses</b>	<b>\$1.57</b>	<b>\$2.00</b>	<b>\$9.33</b>	<b>\$37.22</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$2,972.38</b>	<b>\$2,590.00</b>	<b>\$2,585.89</b>	<b>\$2,613.78</b>	<b>\$5,467.00</b>	<b>\$5,471.00</b>	<b>\$5,475.00</b>	<b>\$5,479.00</b>	<b>\$5,483.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.30</b>	<b>\$0.00</b>	<b>\$11.74</b>	<b>\$11.74</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$1,017.27		\$1,026.60	\$1,026.60	\$1,063.60	\$1,100.60	\$1,137.60	\$1,174.60	\$1,211.60
<b>Reserves</b>	<b>\$1,017.27</b>		<b>\$1,026.60</b>	<b>\$1,026.60</b>	<b>\$1,063.60</b>	<b>\$1,100.60</b>	<b>\$1,137.60</b>	<b>\$1,174.60</b>	<b>\$1,211.60</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Lillooet Camelsfoot TV & Radio Rebroadcasting 2003**

40000 2003	Requisition		-	34,303	29,070	26,795	27,955	27,455
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

		<u>ASSESSMENTS</u>							
	DISTRICT OF LILLOOET	62,158,676	-	29,058	24,625	22,698	23,681	23,181	
	LILLOOET/CAMELSFOOT TV	11,219,251	-	5,245	4,445	4,097	4,274	4,274	
	<b>TOTAL</b>	<b>73,377,927</b>	<b>-</b>	<b>34,303</b>	<b>29,070</b>	<b>26,795</b>	<b>27,955</b>	<b>27,455</b>	
<b>Requisition maximums</b>									
<b>Dollar Maximum</b>									
<b>Tax Rate (per \$1,000)</b>	<b>0.1540</b>	<b>\$ 94,523</b>	<b>Est. Residential Tax rate /1,000</b>	-	0.04675	0.03962	0.03652	0.03810	0.03742

Jurisdiction	Bylaw 1214, 1238, 1284
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution for a television and radio repeater system for the District of Lillooet and a defined area of Electoral Area B known as Camelsfoot.

**Items of Significance**

This Service is run by the Lillooet's Camelsfoot TV & Radio Association.

No taxation in 2022 as the Electoral Area B Director used Area B N PILT funding in place of taxation for this year solely as the service area needed to be amended.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2003 - Lillooet Camelsfoot TV &amp; Radio Rebroadcasting</b>								
<b>Revenues</b>								
40000 Requisition		\$26,150.00	\$0.00	\$0.00	\$0.00	\$34,303.00		
<b>Requisitions</b>		<b>\$26,150.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$34,303.00</b>		
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments		\$4.67	\$4.00	\$17.81	\$37.22	\$37.00	-1%	
<b>Fees &amp; Other Revenues</b>		<b>\$4.67</b>	<b>\$4.00</b>	<b>\$17.81</b>	<b>\$37.22</b>	<b>\$37.00</b>	<b>-1%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit - Available		(\$0.41)	(\$206.00)	(\$205.57)	(\$205.57)	(\$4,843.00)	2256%	
<b>Surplus Deficit Prior Year</b>		<b>(\$0.41)</b>	<b>(\$206.00)</b>	<b>(\$205.57)</b>	<b>(\$205.57)</b>	<b>(\$4,843.00)</b>	<b>2256%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$10,456.00	\$10,456.00	\$20,456.00	\$0.00	-100%	Area B N PILT reserve for 2022 operations; Equip. & transmitt
44000 Transfer from Reserve		\$2,440.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>		<b>\$2,440.00</b>	<b>\$10,456.00</b>	<b>\$10,456.00</b>	<b>\$20,456.00</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$28,594.26</b>	<b>\$10,254.00</b>	<b>\$10,268.24</b>	<b>\$20,287.65</b>	<b>\$29,497.00</b>	<b>45%</b>	
<b>Expenses</b>								
50180 Travel		\$122.00	\$0.00	\$0.00	\$0.00	\$0.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$0.00	\$10,000.00	\$10,000.00	\$20,000.00	\$0.00	-100%	Operational contribution est. from Area B PILT reserve
50610 Miscellaneous Operating Cost		\$28,340.00	\$0.00	\$0.00	\$0.00	\$29,210.00		Operational request from Society
50650 Operating Supplies - Other		\$83.16	\$0.00	\$0.00	\$0.00	\$0.00		
53200 Time Allocation from Other Services	CC2003 Lillooet/Camelsfoot TV DA	\$0.00	\$0.00	\$4,810.99	\$4,843.72	\$0.00	-100%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$28,795.16</b>	<b>\$10,250.00</b>	<b>\$15,060.99</b>	<b>\$25,093.72</b>	<b>\$29,460.00</b>	<b>17%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve		\$4.67	\$4.00	\$17.81	\$37.22	\$37.00	-1%	
<b>Transfer Expenses</b>		<b>\$4.67</b>	<b>\$4.00</b>	<b>\$17.81</b>	<b>\$37.22</b>	<b>\$37.00</b>	<b>-1%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$28,799.83</b>	<b>\$10,254.00</b>	<b>\$15,078.80</b>	<b>\$25,130.94</b>	<b>\$29,497.00</b>	<b>17%</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$205.57)</b>	<b>\$0.00</b>	<b>(\$4,810.56)</b>	<b>(\$4,843.29)</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment		\$1,941.29		\$1,959.10	\$1,959.10	\$1,996.10		
<b>Reserves</b>		<b>\$1,941.29</b>		<b>\$1,959.10</b>	<b>\$1,959.10</b>	<b>\$1,996.10</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2003 - Lillooet Camelsfoot TV &amp; Radio Rebroadcasting</b>										
<b>Revenues</b>										
40000 Requisition		\$26,150.00	\$0.00	\$0.00	\$0.00	\$34,303.00	\$29,070.00	\$26,795.00	\$27,955.00	\$27,455.00
<b>Requisitions</b>		<b>\$26,150.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$34,303.00</b>	<b>\$29,070.00</b>	<b>\$26,795.00</b>	<b>\$27,955.00</b>	<b>\$27,455.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$4.67	\$4.00	\$17.81	\$37.22	\$37.00	\$37.00	\$37.00	\$37.00	\$37.00
<b>Fees &amp; Other Revenues</b>		<b>\$4.67</b>	<b>\$4.00</b>	<b>\$17.81</b>	<b>\$37.22</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		(\$0.41)	(\$206.00)	(\$205.57)	(\$205.57)	(\$4,843.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>(\$0.41)</b>	<b>(\$206.00)</b>	<b>(\$205.57)</b>	<b>(\$205.57)</b>	<b>(\$4,843.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$10,456.00	\$10,456.00	\$20,456.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$2,440.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$2,440.00</b>	<b>\$10,456.00</b>	<b>\$10,456.00</b>	<b>\$20,456.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$28,594.26</b>	<b>\$10,254.00</b>	<b>\$10,268.24</b>	<b>\$20,287.65</b>	<b>\$29,497.00</b>	<b>\$29,107.00</b>	<b>\$26,832.00</b>	<b>\$27,992.00</b>	<b>\$27,492.00</b>
<b>Expenses</b>										
50180 Travel		\$122.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50610 Miscellaneous Operating Cost		\$0.00	\$10,000.00	\$10,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610 Miscellaneous Operating Cost		\$28,340.00	\$0.00	\$0.00	\$0.00	\$29,210.00	\$26,320.00	\$26,545.00	\$27,705.00	\$27,205.00
50650 Operating Supplies - Other		\$83.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51012 Capital Grant		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2003 Lillooet/Camelsfoot TV DA	\$0.00	\$0.00	\$4,810.99	\$4,843.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>		<b>\$28,795.16</b>	<b>\$10,250.00</b>	<b>\$15,060.99</b>	<b>\$25,093.72</b>	<b>\$29,460.00</b>	<b>\$29,070.00</b>	<b>\$26,795.00</b>	<b>\$27,955.00</b>	<b>\$27,455.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$4.67	\$4.00	\$17.81	\$37.22	\$37.00	\$37.00	\$37.00	\$37.00	\$37.00
<b>Transfer Expenses</b>		<b>\$4.67</b>	<b>\$4.00</b>	<b>\$17.81</b>	<b>\$37.22</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>	<b>\$37.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$28,799.83</b>	<b>\$10,254.00</b>	<b>\$15,078.80</b>	<b>\$25,130.94</b>	<b>\$29,497.00</b>	<b>\$29,107.00</b>	<b>\$26,832.00</b>	<b>\$27,992.00</b>	<b>\$27,492.00</b>
<b>Surplus/ (Deficit)</b>		<b>(\$205.57)</b>	<b>\$0.00</b>	<b>(\$4,810.56)</b>	<b>(\$4,843.29)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$1,941.29		\$1,959.10	\$1,959.10	\$1,996.10	\$2,033.10	\$2,070.10	\$2,107.10	\$2,144.10
<b>Reserves</b>		<b>\$1,941.29</b>		<b>\$1,959.10</b>	<b>\$1,959.10</b>	<b>\$1,996.10</b>	<b>\$2,033.10</b>	<b>\$2,070.10</b>	<b>\$2,107.10</b>	<b>\$2,144.10</b>



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton Television & Radio Rebroadcasting**

**2004**

40000 2004	Requisition	-	-	-	-	-	-
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**REQUISITION**                      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	73,596,275	-	-	-	-	-	-
PEMBERTON TELEVISION	26,765,252	-	-	-	-	-	-
<b>TOTAL</b>	<b>100,361,527</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

<b>Requisition maximums</b>	
Dollar Maximum	\$ 30,000
Tax Rate (per \$1,000)	0.2800 \$ 559,873

Est. Residential Tax rate /1,000	-	-	-	-	-	-
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Residential Occurences (for apportionment)

VILLAGE OF PEMBERTON	1,459
PEMBERTON TELEVISION	383
	<u>1,842</u>

Jurisdiction	Bylaw 637
Debt Issue #	none
Basis of Apportionment	Residential Class 1 Occurences (apportionment)/ Collection on Hosp Improvements Only

**Service Mandate**

This service provides a financial contribution towards a television and radio repeater system for the Village of Pemberton and a defined portion of Electoral Area C.

**Items of Significance**

Requisition shown as 0 currently as service is not running.

Recent communications with the Pemberton TV Society indicate that they are building an asset listing and then will dissolve the society.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2004 - Pemberton TV &amp; Radio Rebroadcasting</b>								
<b>Revenues</b>								
40000	Requisition	\$17,239.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>		<b>\$17,239.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$9.71	\$0.00	\$42.33	\$88.01	\$10.00	-89%	Interest on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$9.71</b>	<b>\$0.00</b>	<b>\$42.33</b>	<b>\$88.01</b>	<b>\$10.00</b>	<b>-89%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$704.94	\$20.00	\$19.61	\$19.61	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>		<b>\$704.94</b>	<b>\$20.00</b>	<b>\$19.61</b>	<b>\$19.61</b>	<b>\$0.00</b>	<b>-100%</b>	
44000	Transfer from Reserve	\$1,639.41	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve	\$0.00	\$4,636.00	\$0.00	\$1,446.21	\$3,190.00		Transfer from Operational Surplus reserve
<b>Transfer Revenue</b>		<b>\$1,639.41</b>	<b>\$4,636.00</b>	<b>\$0.00</b>	<b>\$1,446.21</b>	<b>\$3,190.00</b>		
<b>Total Revenues</b>		<b>\$19,593.06</b>	<b>\$4,656.00</b>	<b>\$61.94</b>	<b>\$1,553.83</b>	<b>\$3,200.00</b>	<b>106%</b>	
<b>Expenses</b>								
50190	Advertising	\$180.20	\$0.00	\$0.00	\$0.00	\$0.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$757.50	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50580	Contracted Services	\$2,600.13	\$0.00	\$0.00	\$0.00	\$0.00		
50600	Insurance	\$263.64	\$275.00	\$273.21	\$273.21	\$303.00	11%	
50630	Operating Supplies - Parts	\$3,440.59	\$0.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance	\$9,984.76	\$0.00	\$0.00	\$0.00	\$0.00		
50690	Utilities - Hydro	\$1,104.66	\$1,160.00	\$726.68	\$1,030.62	\$570.00	-45%	
53200	Time Allocation from Other Services	\$991.97	\$1,971.00	\$0.00	\$0.00	\$1,077.00		CC2004 Pemberton Television DA
<b>Operating Expenses</b>		<b>\$19,573.45</b>	<b>\$4,656.00</b>	<b>\$1,249.89</b>	<b>\$1,553.83</b>	<b>\$3,200.00</b>	<b>106%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$19,573.45</b>	<b>\$4,656.00</b>	<b>\$1,249.89</b>	<b>\$1,553.83</b>	<b>\$3,200.00</b>	<b>106%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$19.61</b>	<b>\$0.00</b>	<b>(\$1,187.95)</b>	<b>\$0.00</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve	\$4,636.59		\$4,636.59	\$3,190.38	\$0.00		
<b>Reserves</b>		<b>\$4,636.59</b>		<b>\$4,636.59</b>	<b>\$3,190.38</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2004 - Pemberton TV &amp; Radio Rebroadcasting</b>											
<b>Revenues</b>											
40000 Requisition			\$17,239.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Requisitions			\$17,239.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments			\$9.71	\$0.00	\$42.33	\$88.01	\$10.00	\$0.00	\$0.00	\$0.00	\$0.00
Fees & Other Revenues			\$9.71	\$0.00	\$42.33	\$88.01	\$10.00	\$0.00	\$0.00	\$0.00	\$0.00
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available			\$704.94	\$20.00	\$19.61	\$19.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year			\$704.94	\$20.00	\$19.61	\$19.61	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve			\$1,639.41	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$4,636.00	\$0.00	\$1,446.21	\$3,190.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue			\$1,639.41	\$4,636.00	\$0.00	\$1,446.21	\$3,190.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>			<b>\$19,593.06</b>	<b>\$4,656.00</b>	<b>\$61.94</b>	<b>\$1,553.83</b>	<b>\$3,200.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Expenses</b>											
50190 Advertising			\$180.20	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00
50520 Consulting - Legal			\$757.50	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services			\$2,600.13	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600 Insurance			\$263.64	\$275.00	\$273.21	\$273.21	\$303.00	\$0.00	\$0.00	\$0.00	\$0.00
50630 Operating Supplies - Parts			\$3,440.59	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance			\$9,984.76	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50690 Utilities - Hydro			\$1,104.66	\$1,160.00	\$726.68	\$1,030.62	\$570.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2004	Pemberton Television DA	\$991.97	\$1,971.00	\$0.00	\$0.00	\$1,077.00	\$0.00	\$0.00	\$0.00	\$0.00
Operating Expenses			\$19,573.45	\$4,656.00	\$1,249.89	\$1,553.83	\$3,200.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Expenditures			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>			<b>\$19,573.45</b>	<b>\$4,656.00</b>	<b>\$1,249.89</b>	<b>\$1,553.83</b>	<b>\$3,200.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Surplus/ (Deficit)</b>			<b>\$19.61</b>	<b>\$0.00</b>	<b>(\$1,187.95)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve			\$4,636.59		\$4,636.59	\$3,190.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Reserves			\$4,636.59		\$4,636.59	\$3,190.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton & District Community Fund 2100**

40000 2100 Requisition	-	-	-	-	-	-
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**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	208,325,310	-	-	-	-	-
PEMBERTON RECREATION COMMISSION	69,412,030	-	-	-	-	-
<b>TOTAL</b>	<b>277,737,340</b>	-	-	-	-	-

<b>Requisition maximums</b>	
Dollar Maximum	none
Tax Rate (per \$1,000)	0.5000 \$ 1,086,278

Est. Residential Tax rate /1,000	-	-	-	-	-	-
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Jurisdiction	SLP
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a recreation commission for the Village of Pemberton and a defined portion of Electoral Area C to provide for arts, culture and recreation in the area.

**Items of Significance**

**Allocations committed but not yet paid:**

Jun 2019 BOD	Up to \$726 to Stewardship Pemberton Society for 7 days of kitchen time at the PCC to host 7 community canning workshops	597.37
	Currently unallocated	1,746.00
	<b>Total Funding</b>	<b>2,343.37</b>

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2100 - Pemberton &amp; District Community Fund</b>							
<b>Revenues</b>							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$4,466.38	\$4,466.00	\$4,466.38	\$4,466.38	\$2,343.00	-48%	
Surplus Deficit Prior Year	\$4,466.38	\$4,466.00	\$4,466.38	\$4,466.38	\$2,343.00	-48%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$4,466.38</b>	<b>\$4,466.00</b>	<b>\$4,466.38</b>	<b>\$4,466.38</b>	<b>\$2,343.00</b>	<b>-48%</b>	
<b>Expenses</b>							
50610 Miscellaneous Operating Cost	\$0.00	\$4,466.00	\$0.00	\$2,123.01	\$2,343.00	10%	To be allocated or returned as negative requisition
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$4,466.00</b>	<b>\$0.00</b>	<b>\$2,123.01</b>	<b>\$2,343.00</b>	<b>10%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$4,466.00</b>	<b>\$0.00</b>	<b>\$2,123.01</b>	<b>\$2,343.00</b>	<b>10%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$4,466.38</b>	<b>\$0.00</b>	<b>\$4,466.38</b>	<b>\$2,343.37</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Birken Recreation Commission**

**2102**

40000 2102	Requisition		8,452	8,484	8,679	8,679	8,679	8,680
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BIRKEN RECREATION COM	14,324,854	8,452	8,484	8,679	8,679	8,679	8,680
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<b>TOTAL</b>	<b>14,324,854</b>	<b>8,452</b>	<b>8,484</b>	<b>8,679</b>	<b>8,679</b>	<b>8,679</b>	<b>8,680</b>
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Requisition maximums
Dollar Maximum
Tax Rate (per \$1,000)      0.0620      \$      8,862

Est. Residential Tax rate /1,000	0.06204	0.05923	0.06059	0.06059	0.06059	0.06059
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Jurisdiction	Bylaw 221, SLP
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the recreation commission for the community of Birken to provide for arts, culture and recreation in the area.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2102 - Birken Recreation Commission</b>								
<b>Revenues</b>								
40000 Requisition		\$3,634.00	\$8,452.00	\$8,452.00	\$8,452.00	\$8,484.00	0%	
<b>Requisitions</b>		<b>\$3,634.00</b>	<b>\$8,452.00</b>	<b>\$8,452.00</b>	<b>\$8,452.00</b>	<b>\$8,484.00</b>	<b>0%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		(\$188.67)	\$1.00	\$0.84	\$0.84	\$195.00	23114%	
<b>Surplus Deficit Prior Year</b>		<b>(\$188.67)</b>	<b>\$1.00</b>	<b>\$0.84</b>	<b>\$0.84</b>	<b>\$195.00</b>	<b>23114%</b>	
43000 Transfers from Other Service	CC2903 Electoral Area C Select Gene	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area C Select to assist Society with insurance costs
<b>Transfer Revenue</b>		<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$8,445.33</b>	<b>\$8,453.00</b>	<b>\$8,452.84</b>	<b>\$8,452.84</b>	<b>\$8,679.00</b>	<b>3%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance		\$194.49	\$195.00	\$0.00	\$0.00	\$0.00		
50610 Miscellaneous Operating Cost		\$8,000.00	\$8,008.00	\$8,008.00	\$8,008.00	\$6,680.00	-17%	Operating request from Society
51012 Capital Grant		\$0.00	\$0.00	\$0.00	\$0.00	\$1,749.00		Gates Lake storage shed residing
53200 Time Allocation from Other Services	CC2102 Birken Recreation Com. DA	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>		<b>\$8,444.49</b>	<b>\$8,453.00</b>	<b>\$8,258.00</b>	<b>\$8,258.00</b>	<b>\$8,679.00</b>	<b>5%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$8,444.49</b>	<b>\$8,453.00</b>	<b>\$8,258.00</b>	<b>\$8,258.00</b>	<b>\$8,679.00</b>	<b>5%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$0.84</b>	<b>\$0.00</b>	<b>\$194.84</b>	<b>\$194.84</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		





<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Lillooet District R.E.C. Centre 2104**

40000 2104 Requisition	4,400	4,400	4,400	4,400	4,400	4,400
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**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

LILLOOET DISTRICT REC CENTRE	3,168,492	4,400	4,400	4,400	4,400	4,400	4,400
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>3,168,492</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>	<b>4,400</b>
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Dollar Maximum	\$ 2,586
Tax Rate (per \$1,000)	0.1447 \$ 4,522

Est. Residential Tax rate /1,000	0.14424	0.13887	0.13887	0.13887	0.13887	0.13887
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Jurisdiction	Bylaw 560/625/920/1213/1615
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Lillooet and District Recreation, Educational and Cultural Center to help fund arts, culture and recreation in the area.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2104 - Lillooet Dist R.E.C. Centre</b>								
<b>Revenues</b>								
40000	Requisition	\$2,877.00	\$4,400.00	\$4,400.00	\$4,400.00	\$4,400.00	0%	
<b>Requisitions</b>		<b>\$2,877.00</b>	<b>\$4,400.00</b>	<b>\$4,400.00</b>	<b>\$4,400.00</b>	<b>\$4,400.00</b>	<b>0%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	(\$0.72)	\$0.00	(\$0.15)	(\$0.15)	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>		<b>(\$0.72)</b>	<b>\$0.00</b>	<b>(\$0.15)</b>	<b>(\$0.15)</b>	<b>\$0.00</b>	<b>-100%</b>	
43000	Transfers from Other Service	\$12,087.57	\$0.00	\$12,087.57	\$12,087.57	\$12,087.00	0%	Allocation of BC Hydro PILT funding
43000	Transfers from Other Service	\$44,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area B PILT res for operations at REC centre (2021)
43000	Transfers from Other Service	\$0.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00		Area B PILT res for SWIMS 2022/2023 Prog and Ops
<b>Transfer Revenue</b>		<b>\$56,087.57</b>	<b>\$0.00</b>	<b>\$37,087.57</b>	<b>\$37,087.57</b>	<b>\$12,087.00</b>	<b>-67%</b>	
<b>Total Revenues</b>		<b>\$58,963.85</b>	<b>\$4,400.00</b>	<b>\$41,487.42</b>	<b>\$41,487.42</b>	<b>\$16,487.00</b>	<b>-60%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610	Miscellaneous Operating Cost	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area B N PILT res for Extended Pool Opening (2021)
50610	Miscellaneous Operating Cost	\$24,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area B N PILT for funding towards REC Center (2021)
50610	Miscellaneous Operating Cost	\$0.00	\$0.00	\$25,000.00	\$25,000.00	\$0.00	-100%	Area B N PILT for SWIMS Prog and ops
50610	Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$0.00	\$11,882.00		BC Hydro PILT for operations
50610	Miscellaneous Operating Cost	\$14,714.00	\$4,150.00	\$16,237.57	\$16,237.57	\$4,355.00	-73%	Operating request from District of Lillooet
<b>Operating Expenses</b>		<b>\$58,964.00</b>	<b>\$4,400.00</b>	<b>\$41,487.57</b>	<b>\$41,487.57</b>	<b>\$16,487.00</b>	<b>-60%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$58,964.00</b>	<b>\$4,400.00</b>	<b>\$41,487.57</b>	<b>\$41,487.57</b>	<b>\$16,487.00</b>	<b>-60%</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$0.15)</b>	<b>\$0.00</b>	<b>(\$0.15)</b>	<b>(\$0.15)</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Squamish & Dist. Community Swimming Pool      2105**

40000 2105	Requisition		1,870,485	1,670,703	1,670,703	1,670,703	1,670,703	1,670,703
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**REQUISITION      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,638,903,909	1,715,973	1,543,822	1,543,822	1,543,822	1,543,822	1,543,822	1,543,822
SQUAMISH DIST SWIM POOL	134,695,256	154,512	126,881	126,881	126,881	126,881	126,881	126,881
<b>TOTAL</b>	<b>1,773,599,165</b>	<b>1,870,485</b>	<b>1,670,703</b>	<b>1,670,703</b>	<b>1,670,703</b>	<b>1,670,703</b>	<b>1,670,703</b>	<b>1,670,703</b>

<b>Requisition maximums</b>	
Dollar Maximum	\$ 800,000
Tax Rate (per \$1,000)	<b>0.9500</b> \$ 13,623,394

Est. Residential Tax rate /1,000	0.12454	0.09420	0.09420	0.09420	0.09420	0.09420
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Jurisdiction	Bylaw 438/569	<b>\$1Mil Home est.</b>	<b>\$ 124.54</b>	<b>\$ 94.20</b>
Debt Issue #	Issue# 121 Bylaw 1253, rate reset Oct, 2022			
Maturity date	2037			
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)			

**Service Mandate**

This service provides a financial contribution to the District of Squamish for the operation of a community swimming pool for the District of Squamish (within Brennan Park) and a portion of Electoral Area D.

**Items of Significance**

Service is managed by the District of Squamish.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2105 - Squamish District Community Pool</b>								
<b>Revenues</b>								
40000 Requisition		\$1,564,000.00	\$1,870,485.00	\$1,870,485.00	\$1,870,485.00	\$1,670,703.00	-11%	
<b>Requisitions</b>		<b>\$1,564,000.00</b>	<b>\$1,870,485.00</b>	<b>\$1,870,485.00</b>	<b>\$1,870,485.00</b>	<b>\$1,670,703.00</b>	<b>-11%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments		\$1,139.39	\$1,190.00	\$7,207.80	\$15,068.25	\$15,068.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$1,139.39</b>	<b>\$1,190.00</b>	<b>\$7,207.80</b>	<b>\$15,068.25</b>	<b>\$15,068.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit - Available		\$151,128.60	\$185,454.00	\$185,454.30	\$185,454.30	\$610,000.00	229%	
<b>Surplus Deficit Prior Year</b>		<b>\$151,128.60</b>	<b>\$185,454.00</b>	<b>\$185,454.30</b>	<b>\$185,454.30</b>	<b>\$610,000.00</b>	<b>229%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$7,196.67	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
<b>Transfer Revenue</b>		<b>\$7,196.67</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$1,723,464.66</b>	<b>\$2,057,129.00</b>	<b>\$2,063,147.10</b>	<b>\$2,071,007.55</b>	<b>\$2,295,771.00</b>	<b>11%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590 Depreciation/Amortization		\$139,445.74	\$200,500.00	\$0.00	\$140,264.83	\$200,500.00		
50610 Miscellaneous Operating Cost		\$1,362,365.00	\$1,357,120.00	\$1,357,120.00	\$1,357,120.00	\$1,440,000.00	6%	Opearational contribution to DOS
<b>Operating Expenses</b>		<b>\$1,502,060.74</b>	<b>\$1,557,870.00</b>	<b>\$1,357,370.00</b>	<b>\$1,497,634.83</b>	<b>\$1,640,750.00</b>	<b>10%</b>	
99996 Fixed Asset Increase		\$35,742.00	\$0.00	\$0.00	\$0.00	\$0.00		Roof improvements
99996 Fixed Asset Increase		\$0.00	\$75,000.00	\$0.00	\$0.00	\$75,000.00		Pool lights replacement
99996 Fixed Asset Increase		\$0.00	\$150,000.00	\$0.00	\$0.00	\$150,000.00		Plumbing upgrades
99996 Fixed Asset Increase		\$0.00	\$385,000.00	\$0.00	\$0.00	\$385,000.00		Heating optimization (may be covered via DOS grant)
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Confined Space Rescue System
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00		Boiler replacement
<b>Capital Expenditures</b>		<b>\$35,742.00</b>	<b>\$610,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$710,000.00</b>		
52040 SLRD - Debt Charges - Principal		\$18,008.97	\$18,009.00	\$0.00	\$18,008.97	\$20,096.00	12%	Renewed 2023 with updated Actuarial (3.5%)
52050 SLRD - Debt Charges - Interest		\$21,750.00	\$21,750.00	\$10,875.00	\$21,750.00	\$25,425.00	17%	Renewed 2023 with updated borrowing rate (3.39%)
<b>Principal &amp; Interest</b>		<b>\$39,758.97</b>	<b>\$39,759.00</b>	<b>\$10,875.00</b>	<b>\$39,758.97</b>	<b>\$45,521.00</b>	<b>14%</b>	
53000 Transfer to Reserve		\$99,894.39	\$50,000.00	\$56,017.80	\$63,878.25	\$100,000.00	57%	Transfer to capital reserve
<b>Transfer Expenses</b>		<b>\$99,894.39</b>	<b>\$50,000.00</b>	<b>\$56,017.80</b>	<b>\$63,878.25</b>	<b>\$100,000.00</b>	<b>57%</b>	
50590 Depreciation/Amortization		(\$139,445.74)	(\$200,500.00)	\$0.00	(\$140,264.83)	(\$200,500.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$139,445.74)</b>	<b>(\$200,500.00)</b>	<b>\$0.00</b>	<b>(\$140,264.83)</b>	<b>(\$200,500.00)</b>		
<b>Total Expenses</b>		<b>\$1,538,010.36</b>	<b>\$2,057,129.00</b>	<b>\$1,424,262.80</b>	<b>\$1,461,007.22</b>	<b>\$2,295,771.00</b>	<b>57%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$185,454.30</b>	<b>\$0.00</b>	<b>\$638,884.30</b>	<b>\$610,000.33</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment		\$737,042.20		\$793,060.00	\$800,920.45	\$900,920.45		
<b>Reserves</b>		<b>\$737,042.20</b>		<b>\$793,060.00</b>	<b>\$800,920.45</b>	<b>\$900,920.45</b>		

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2105 - Squamish District Community Pool</b>									
<b>Revenues</b>									
40000 Requisition	\$1,564,000.00	\$1,870,485.00	\$1,870,485.00	\$1,870,485.00	\$1,670,703.00	\$1,670,703.00	\$1,670,703.00	\$1,670,703.00	\$1,670,703.00
<b>Requisitions</b>	<b>\$1,564,000.00</b>	<b>\$1,870,485.00</b>	<b>\$1,870,485.00</b>	<b>\$1,870,485.00</b>	<b>\$1,670,703.00</b>	<b>\$1,670,703.00</b>	<b>\$1,670,703.00</b>	<b>\$1,670,703.00</b>	<b>\$1,670,703.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments	\$1,139.39	\$1,190.00	\$7,207.80	\$15,068.25	\$15,068.00	\$15,068.00	\$15,068.00	\$15,068.00	\$15,068.00
<b>Fees &amp; Other Revenues</b>	<b>\$1,139.39</b>	<b>\$1,190.00</b>	<b>\$7,207.80</b>	<b>\$15,068.25</b>	<b>\$15,068.00</b>	<b>\$15,068.00</b>	<b>\$15,068.00</b>	<b>\$15,068.00</b>	<b>\$15,068.00</b>
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available	\$151,128.60	\$185,454.00	\$185,454.30	\$185,454.30	\$610,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$151,128.60</b>	<b>\$185,454.00</b>	<b>\$185,454.30</b>	<b>\$185,454.30</b>	<b>\$610,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	\$7,196.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$122,450.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$7,196.67</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$122,450.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$1,723,464.66</b>	<b>\$2,057,129.00</b>	<b>\$2,063,147.10</b>	<b>\$2,071,007.55</b>	<b>\$2,295,771.00</b>	<b>\$1,808,221.00</b>	<b>\$1,685,771.00</b>	<b>\$1,685,771.00</b>	<b>\$1,685,771.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization	\$139,445.74	\$200,500.00	\$0.00	\$140,264.83	\$200,500.00	\$200,500.00	\$200,500.00	\$200,500.00	\$200,500.00
50610 Miscellaneous Operating Cost	\$1,362,365.00	\$1,357,120.00	\$1,357,120.00	\$1,357,120.00	\$1,440,000.00	\$1,427,450.00	\$1,450,175.00	\$1,473,720.00	\$1,491,225.00
<b>Operating Expenses</b>	<b>\$1,502,060.74</b>	<b>\$1,557,870.00</b>	<b>\$1,357,370.00</b>	<b>\$1,497,634.83</b>	<b>\$1,640,750.00</b>	<b>\$1,628,200.00</b>	<b>\$1,650,925.00</b>	<b>\$1,674,470.00</b>	<b>\$1,691,975.00</b>
99996 Fixed Asset Increase	\$35,742.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$75,000.00	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$150,000.00	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$385,000.00	\$0.00	\$0.00	\$385,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$60,000.00	\$60,000.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$175,000.00	\$89,825.00	\$66,280.00	\$48,775.00
<b>Capital Expenditures</b>	<b>\$35,742.00</b>	<b>\$610,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$710,000.00</b>	<b>\$235,000.00</b>	<b>\$89,825.00</b>	<b>\$66,280.00</b>	<b>\$48,775.00</b>
52040 SLRD - Debt Charges - Principal	\$18,008.97	\$18,009.00	\$0.00	\$18,008.97	\$20,096.00	\$20,096.00	\$20,096.00	\$20,096.00	\$20,096.00
52050 SLRD - Debt Charges - Interest	\$21,750.00	\$21,750.00	\$10,875.00	\$21,750.00	\$25,425.00	\$25,425.00	\$25,425.00	\$25,425.00	\$25,425.00
<b>Principal &amp; Interest</b>	<b>\$39,758.97</b>	<b>\$39,759.00</b>	<b>\$10,875.00</b>	<b>\$39,758.97</b>	<b>\$45,521.00</b>	<b>\$45,521.00</b>	<b>\$45,521.00</b>	<b>\$45,521.00</b>	<b>\$45,521.00</b>
53000 Transfer to Reserve	\$99,894.39	\$50,000.00	\$56,017.80	\$63,878.25	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
<b>Transfer Expenses</b>	<b>\$99,894.39</b>	<b>\$50,000.00</b>	<b>\$56,017.80</b>	<b>\$63,878.25</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>	<b>\$100,000.00</b>
50590 Depreciation/Amortization	(\$139,445.74)	(\$200,500.00)	\$0.00	(\$140,264.83)	(\$200,500.00)	(\$200,500.00)	(\$200,500.00)	(\$200,500.00)	(\$200,500.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$139,445.74)</b>	<b>(\$200,500.00)</b>	<b>\$0.00</b>	<b>(\$140,264.83)</b>	<b>(\$200,500.00)</b>	<b>(\$200,500.00)</b>	<b>(\$200,500.00)</b>	<b>(\$200,500.00)</b>	<b>(\$200,500.00)</b>
<b>Total Expenses</b>	<b>\$1,538,010.36</b>	<b>\$2,057,129.00</b>	<b>\$1,424,262.80</b>	<b>\$1,461,007.22</b>	<b>\$2,295,771.00</b>	<b>\$1,808,221.00</b>	<b>\$1,685,771.00</b>	<b>\$1,685,771.00</b>	<b>\$1,685,771.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$185,454.30</b>	<b>\$0.00</b>	<b>\$638,884.30</b>	<b>\$610,000.33</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$737,042.20		\$793,060.00	\$800,920.45	\$900,920.45	\$878,470.45	\$978,470.45	\$1,078,470.45	\$1,178,470.45

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
Exhibit 2105 - Squamish District Community Pool Reserves	\$737,042.20		\$793,060.00	\$800,920.45	\$900,920.45	\$878,470.45	\$978,470.45	\$1,078,470.45	\$1,178,470.45



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Pemberton & District Community Recreation**

**2106 CONSOLIDATED**

40000 2106	Requisition		1,009,023	1,463,233	1,543,699	1,567,807	1,592,386	1,617,449
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

VILLAGE OF PEMBERTON	1,607,298,366	491,377	788,333	831,685	844,673	857,916	871,419
ELECTORAL AREA C	1,376,024,504	517,646	674,900	712,014	723,134	734,470	746,030

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>2,983,322,870</b>	<b>1,009,023</b>	<b>1,463,233</b>	<b>1,543,699</b>	<b>1,567,807</b>	<b>1,592,386</b>	<b>1,617,449</b>
Dollar Maximum	\$ 1,031,387								
Tax Rate (per \$1,000)	1.2175	\$ 3,632,196	Est. Residential Tax rate /1,000	0.31073	0.37338	0.39391	0.40006	0.40634	0.41273

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Net Taxable Value Hosp L&I

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

- 2106 = Pemberton Cottonwood Recreation Complex
- 2106B = Pemberton Meadows Recreation Complex
- 2106C = Pemberton Youth Centre
- 2106E = Gates Lake Park
- 2106F = Pemberton Soccer Field

5-year plans received from Village of Pemberton.

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton & District Community Recreation 2106**

40000 2106 Requisition	900,101	1,226,880	1,223,234	1,240,903	1,258,913	1,277,273
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	1,607,298,366	438,334	660,995	659,031	668,550	678,253	688,145
ELECTORAL AREA C	1,376,024,504	461,767	565,885	564,203	572,353	580,660	589,128
<b>TOTAL</b>	<b>2,983,322,870</b>	<b>900,101</b>	<b>1,226,880</b>	<b>1,223,234</b>	<b>1,240,903</b>	<b>1,258,913</b>	<b>1,277,273</b>

<b>Requisition maximums</b>	
Dollar Maximum	\$ 1,031,387
Tax Rate (per \$1,000)	1.21750 \$ 3,632,196

Est. Residential Tax rate /1,000	0.27719	0.31307	0.31214	0.31665	0.32124	0.32593
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Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Net Taxable Value Hosp L&I

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2106 - Pemberton Dist Com Rec Complex</b>								
<b>Revenues</b>								
40000	Requisition	\$1,110,425.00	\$900,101.00	\$900,101.00	\$900,101.00	\$1,226,880.00	36%	
<b>Requisitions</b>		<b>\$1,110,425.00</b>	<b>\$900,101.00</b>	<b>\$900,101.00</b>	<b>\$900,101.00</b>	<b>\$1,226,880.00</b>	<b>36%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$126,948.66	\$142,596.00	\$142,595.87	\$142,595.87	\$33,082.00	-77%	
<b>Surplus Deficit Prior Year</b>		<b>\$126,948.66</b>	<b>\$142,596.00</b>	<b>\$142,595.87</b>	<b>\$142,595.87</b>	<b>\$33,082.00</b>	<b>-77%</b>	
43000	Transfers from Other Service	\$30,093.00	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart grant for service as per VOP details
43000	Transfers from Other Service	\$51,966.00	\$53,005.00	\$53,005.00	\$53,005.00	\$54,595.00		Pemberton Library rent
<b>Transfer Revenue</b>		<b>\$82,059.00</b>	<b>\$53,005.00</b>	<b>\$53,005.00</b>	<b>\$53,005.00</b>	<b>\$54,595.00</b>	<b>3%</b>	
<b>Total Revenues</b>		<b>\$1,319,432.66</b>	<b>\$1,095,702.00</b>	<b>\$1,095,701.87</b>	<b>\$1,095,701.87</b>	<b>\$1,314,557.00</b>	<b>20%</b>	
<b>Expenses</b>								
50131	Employer Health Tax	\$3.38	\$0.00	\$0.00	\$0.00	\$0.00		Small shortage from 2019 Employer Health tax
50590	Depreciation/Amortization	\$315,061.75	\$319,486.00	\$0.00	\$319,486.00	\$319,486.00	0%	
50600	Insurance	\$16,606.50	\$18,000.00	\$17,077.62	\$17,077.62	\$18,710.00	10%	Property & Equipment insurance (SLRD)
50610	Miscellaneous Operating Cost	\$859,080.00	\$647,067.00	\$647,067.00	\$647,067.00	\$752,603.00	16%	Amount sent to VOP for Management
50610	Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$77,243.26	\$0.00		Overpayment to VOP in 2021
50670	Service / Site Maintenance	\$0.00	\$0.00	\$0.00	(\$60.00)	\$0.00		Reversal of 2019 invoice, cheque was recut, but not cashed
<b>Operating Expenses</b>		<b>\$1,190,751.63</b>	<b>\$984,553.00</b>	<b>\$664,144.62</b>	<b>\$1,060,813.88</b>	<b>\$1,090,799.00</b>	<b>3%</b>	
99996	Fixed Asset Increase	\$0.00	\$40,000.00	\$0.00	\$0.00	\$63,527.00		Fitness centre equipment (2022 & 2023)
99996	Fixed Asset Increase	\$0.00	\$74,548.00	\$0.00	\$0.00	\$77,586.00		Outdoor basketball court (2022 & 2023)
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$0.00	\$80,840.00		Building accessibility project & heat trace (2022 & 2023)
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$134,548.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$221,953.00</b>		
52040	SLRD - Debt Charges - Principal	\$161,405.05	\$161,405.00	\$106,177.54	\$161,405.05	\$161,405.00	0%	
52050	SLRD - Debt Charges - Interest	\$139,741.86	\$134,682.00	\$67,340.93	\$159,886.46	\$159,886.00	0%	
<b>Principal &amp; Interest</b>		<b>\$301,146.91</b>	<b>\$296,087.00</b>	<b>\$173,518.47</b>	<b>\$321,291.51</b>	<b>\$321,291.00</b>	<b>0%</b>	
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
50590	Depreciation/Amortization	(\$315,061.75)	(\$319,486.00)	\$0.00	(\$319,486.00)	(\$319,486.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$315,061.75)</b>	<b>(\$319,486.00)</b>	<b>\$0.00</b>	<b>(\$319,486.00)</b>	<b>(\$319,486.00)</b>		
<b>Total Expenses</b>		<b>\$1,176,836.79</b>	<b>\$1,095,702.00</b>	<b>\$837,663.09</b>	<b>\$1,062,619.39</b>	<b>\$1,314,557.00</b>	<b>24%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$142,595.87</b>	<b>\$0.00</b>	<b>\$258,038.78</b>	<b>\$33,082.48</b>	<b>\$0.00</b>		
<b>Reserves</b>		<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton Meadows Fields**

**2106B**

40000 2106 Requisition	27,714	25,155	35,693	36,423	37,169	37,930
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	1,607,298,366	13,496	13,553	19,230	19,623	20,025	20,435
ELECTORAL AREA C	1,376,024,504	14,218	11,602	16,463	16,800	17,144	17,495

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>2,983,322,870</b>	<b>27,714</b>	<b>25,155</b>	<b>35,693</b>	<b>36,423</b>	<b>37,169</b>	<b>37,930</b>
Dollar Maximum	\$ 1,031,387								
Tax Rate (per \$1,000)	1.21750	\$ 3,632,196	Est. Residential Tax rate /1,000	0.00853	0.00642	0.00911	0.00929	0.00948	0.00968

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Net Taxable Value Hosp L&I

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2106B - Pemberton Meadows Fields</b>							
<u>Revenues</u>							
40000 Requisition	\$25,097.00	\$27,714.00	\$27,714.00	\$27,714.00	\$25,155.00	-9%	
<b>Requisitions</b>	<b>\$25,097.00</b>	<b>\$27,714.00</b>	<b>\$27,714.00</b>	<b>\$27,714.00</b>	<b>\$25,155.00</b>	<b>-9%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.05	\$0.00	\$0.05	\$0.05	\$0.00	-100%	
<b>Surplus Deficit Prior Year</b>	<b>\$0.05</b>	<b>\$0.00</b>	<b>\$0.05</b>	<b>\$0.05</b>	<b>\$0.00</b>	<b>-100%</b>	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$25,097.05</b>	<b>\$27,714.00</b>	<b>\$27,714.05</b>	<b>\$27,714.05</b>	<b>\$25,155.00</b>	<b>-9%</b>	
<u>Expenses</u>							
50610 Miscellaneous Operating Cost	\$23,567.00	\$26,134.00	\$26,134.00	\$26,134.00	\$23,528.00	-10%	Amount sent to VOP for Management
50710 Utilities - Water & Sewer	\$1,530.00	\$1,580.00	\$0.00	\$1,580.00	\$1,627.00	3%	Fields water usage fee to PNW
<b>Operating Expenses</b>	<b>\$25,097.00</b>	<b>\$27,714.00</b>	<b>\$26,134.00</b>	<b>\$27,714.00</b>	<b>\$25,155.00</b>	<b>-9%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$25,097.00</b>	<b>\$27,714.00</b>	<b>\$26,134.00</b>	<b>\$27,714.00</b>	<b>\$25,155.00</b>	<b>-9%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.05</b>	<b>\$0.00</b>	<b>\$1,580.05</b>	<b>\$0.05</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Youth & Seniors Centre 2106C**

40000 2106	Requisition		31,783	52,879	84,640	86,345	88,084	89,859
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	1,607,298,366	15,478	28,489	45,601	46,519	47,456	48,413
ELECTORAL AREA C	1,376,024,504	16,305	24,390	39,039	39,826	40,628	41,446

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>2,983,322,870</b>	<b>31,783</b>	<b>52,879</b>	<b>84,640</b>	<b>86,345</b>	<b>88,084</b>	<b>89,859</b>
Dollar Maximum	\$ 1,031,387								
Tax Rate (per \$1,000)	1.21750 \$ 3,632,196	Est. Residential Tax rate /1,000	0.00979	0.01349	0.02160	0.02203	0.02248	0.02293	

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Net Taxable Value Hosp L&I

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

**Items of Significance**



<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023 Detailed Budget</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>% Change over 2022 Forecast</b>	<b>Notes</b>
<b>Exhibit 2106C - Pemberton Youth Centre</b>							
<b>Revenues</b>							
40000 Requisition	\$94,392.00	\$31,783.00	\$31,783.00	\$31,783.00	\$52,879.00	66%	
<b>Requisitions</b>	<b>\$94,392.00</b>	<b>\$31,783.00</b>	<b>\$31,783.00</b>	<b>\$31,783.00</b>	<b>\$52,879.00</b>	<b>66%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$19,782.73	\$20,007.00	\$20,006.54	\$20,006.54	\$30,090.00	50%	
<b>Surplus Deficit Prior Year</b>	<b>\$19,782.73</b>	<b>\$20,007.00</b>	<b>\$20,006.54</b>	<b>\$20,006.54</b>	<b>\$30,090.00</b>	<b>50%</b>	
43000 Transfers from Other Service	\$244.00	\$0.00	\$0.00	\$0.00	\$0.00		
CC1000 General Government Service	\$244.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>	<b>\$244.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$114,418.73</b>	<b>\$51,790.00</b>	<b>\$51,789.54</b>	<b>\$51,789.54</b>	<b>\$82,969.00</b>	<b>60%</b>	
<b>Expenses</b>							
50131 Employer Health Tax	(\$122.69)	\$0.00	\$0.00	\$0.00	\$0.00		2019 Employer Health tax over deduction
50590 Depreciation/Amortization	\$2,685.58	\$2,833.00	\$0.00	\$2,685.58	\$2,685.58	0%	
50600 Insurance	\$708.02	\$765.00	\$1,014.96	\$1,014.96	\$1,161.00	14%	Property & Equipment insurance (SLRD)
50610 Miscellaneous Operating Cost	\$54,153.00	\$0.00	\$0.00	\$0.00	\$81,808.00		Amount sent to VOP for management (2022 used surplus funding)
50610 Miscellaneous Operating Cost	\$0.00	\$0.00	\$0.00	\$815.25	\$0.00		Overpayment to VOP in 2021, invoice sent, still outstanding
<b>Operating Expenses</b>	<b>\$57,423.91</b>	<b>\$3,598.00</b>	<b>\$1,014.96</b>	<b>\$4,515.79</b>	<b>\$85,654.58</b>	<b>1797%</b>	
99996 Fixed Asset Increase	\$0.00	\$31,000.00	\$0.00	\$0.00	\$0.00		Was hardscape landscaping, HVAC (project not continuing in 2023)
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$31,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
52060 Short-term Debt Charges - Principal	\$39,250.00	\$19,625.00	\$19,625.00	\$19,625.00	\$0.00	-100%	
52065 Short-term Debt Charges - Interest	\$423.86	\$400.00	\$244.71	\$244.71	\$0.00	-100%	
<b>Principal &amp; Interest</b>	<b>\$39,673.86</b>	<b>\$20,025.00</b>	<b>\$19,869.71</b>	<b>\$19,869.71</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
50590 Depreciation/Amortization	(\$2,685.58)	(\$2,833.00)	\$0.00	(\$2,685.58)	(\$2,685.58)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$2,685.58)</b>	<b>(\$2,833.00)</b>	<b>\$0.00</b>	<b>(\$2,685.58)</b>	<b>(\$2,685.58)</b>		
<b>Total Expenses</b>	<b>\$94,412.19</b>	<b>\$51,790.00</b>	<b>\$20,884.67</b>	<b>\$21,699.92</b>	<b>\$82,969.00</b>	<b>282%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$20,006.54</b>	<b>\$0.00</b>	<b>\$30,904.87</b>	<b>\$30,089.62</b>	<b>\$0.00</b>		
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Gates Lake Park**

**2106E**

40000 2106	Requisition	6,185	9,351	13,539	13,811	14,089	14,373
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	1,607,298,366	3,012	5,038	7,294	7,441	7,591	7,744
ELECTORAL AREA C	1,376,024,504	3,173	4,313	6,245	6,370	6,498	6,629

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>2,983,322,870</b>	<b>6,185</b>	<b>9,351</b>	<b>13,539</b>	<b>13,811</b>	<b>14,089</b>	<b>14,373</b>
Dollar Maximum	\$ 1,031,387								
Tax Rate (per \$1,000)	1.21750 \$ 3,632,196	Est. Residential Tax rate /1,000	0.00190	0.00239	0.00345	0.00352	0.00360	0.00367	

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Net Taxable Value Hosp L&I

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C.

Gates Lake Park is a 1.27 hectare (approximately 3 acre) site located on the north shore of Gates Lake, near the small community of Birken in Electoral Area C. Accessed from Portage Road, the site was purchased by the SLRD in 2013 with the view of developing a community park to enhance recreation and leisure opportunities for residents living in the Mount Currie to D'Arcy corridor.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2106E - Gates Lake Park</b>								
<b>Revenues</b>								
40000 Requisition		\$16,199.00	\$6,185.00	\$6,185.00	\$6,185.00	\$9,035.00	46%	
<b>Requisitions</b>		<b>\$16,199.00</b>	<b>\$6,185.00</b>	<b>\$6,185.00</b>	<b>\$6,185.00</b>	<b>\$9,035.00</b>	<b>46%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$3,935.84	\$5,190.00	\$5,190.41	\$5,190.41	\$5,135.00	-1%	
<b>Surplus Deficit Prior Year</b>		<b>\$3,935.84</b>	<b>\$5,190.00</b>	<b>\$5,190.41</b>	<b>\$5,190.41</b>	<b>\$5,135.00</b>	<b>-1%</b>	
Transfer Revenue		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>		<b>\$20,134.84</b>	<b>\$11,375.00</b>	<b>\$11,375.41</b>	<b>\$11,375.41</b>	<b>\$14,170.00</b>	<b>25%</b>	
<b>Expenses</b>								
50600 Insurance		\$118.43	\$140.00	\$155.06	\$155.06	\$172.00	11%	Property & Equipment insurance (SLRD)
50610 Miscellaneous Operating Cost		\$14,826.00	\$6,085.00	\$6,085.00	\$6,085.00	\$8,998.00	48%	Amount sent to VOP for management
53200 Time Allocation from Other Services	CC2106E Gates Lake Park	\$0.00	\$150.00	\$0.00	\$0.00	\$0.00		SLRD time allocation to service (UES)
53200 Time Allocation from Other Services	SP204 Gates Lake Community Park	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		Staff time (UES) on Gates Lake potable water project
<b>Operating Expenses</b>		<b>\$14,944.43</b>	<b>\$11,375.00</b>	<b>\$6,240.06</b>	<b>\$6,240.06</b>	<b>\$14,170.00</b>	<b>127%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$14,944.43</b>	<b>\$11,375.00</b>	<b>\$6,240.06</b>	<b>\$6,240.06</b>	<b>\$14,170.00</b>	<b>127%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$5,190.41</b>	<b>\$0.00</b>	<b>\$5,135.35</b>	<b>\$5,135.35</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton Soccer Fields / Den Dyuf Park                      2106F**

40000 2106    Requisition	43,240	148,968	186,593	190,325	194,131	198,014
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**REQUISITION                      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	1,607,298,366	21,057	80,258	100,529	102,540	104,590	106,682
ELECTORAL AREA C	1,376,024,504	22,183	68,710	86,064	87,785	89,541	91,332

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>2,983,322,870</b>	<b>43,240</b>	<b>148,968</b>	<b>186,593</b>	<b>190,325</b>	<b>194,131</b>	<b>198,014</b>
Dollar Maximum                      \$                      1,031,387								
Tax Rate (per \$1,000)                      1.21750    \$                      3,632,196	Est. Residential Tax rate /1,000	0.01332	0.03801	0.04761	0.04857	0.04954	0.05053	

Jurisdiction	Bylaw 646/1409
Debt Issue #	Iss 99, BL 963 & Iss 101, BL 1037
Maturity date	99 = 2031, 101 = 2032
Basis of Apportionment	Net Taxable Value Hosp L&I

**Service Mandate**

This service provides recreation and community services for the Village of Pemberton and Electoral Area C. Soccer Fields and amenities on Pemberton Farm Road East.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2106F - Den Dyuff Park</b>							
<u>Revenues</u>							
40000 Requisition	\$7,010.00	\$43,240.00	\$43,240.00	\$43,240.00	\$148,968.00	245%	
<b>Requisitions</b>	<b>\$7,010.00</b>	<b>\$43,240.00</b>	<b>\$43,240.00</b>	<b>\$43,240.00</b>	<b>\$148,968.00</b>	<b>245%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	(\$0.48)	\$0.00	(\$0.48)	(\$0.48)	\$0.00	-100%	
Surplus Deficit Prior Year	(\$0.48)	\$0.00	(\$0.48)	(\$0.48)	\$0.00	-100%	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$7,009.52</b>	<b>\$43,240.00</b>	<b>\$43,239.52</b>	<b>\$43,239.52</b>	<b>\$148,968.00</b>	<b>245%</b>	
<u>Expenses</u>							
50610 Miscellaneous Operating Cost	\$7,010.00	\$43,240.00	\$43,240.00	\$43,240.00	\$148,968.00	245%	Amount sent to VOP for management & capital request
<b>Operating Expenses</b>	<b>\$7,010.00</b>	<b>\$43,240.00</b>	<b>\$43,240.00</b>	<b>\$43,240.00</b>	<b>\$148,968.00</b>	<b>245%</b>	Includes \$95K in nets and equipment for 2023
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$7,010.00</b>	<b>\$43,240.00</b>	<b>\$43,240.00</b>	<b>\$43,240.00</b>	<b>\$148,968.00</b>	<b>245%</b>	
<b>Surplus/ (Deficit)</b>	<b>(\$0.48)</b>	<b>\$0.00</b>	<b>(\$0.48)</b>	<b>(\$0.48)</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		





<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Gold Bridge Community Complex**

**2107**

40010 2107 Parcel Tax

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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

<b>Requisition maximums</b>	
<b>Tax Rate/Dollar Limitation</b>	No Requisition
<b>Tax Rate</b>	

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<b>Jurisdiction</b>	
<b>Debt Issue #</b>	none
<b>Basis of Apportionment</b>	n/a

**Service Mandate**

A recreation complex in Gold Bridge that houses a library, an ambulance station and the post office.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2107 - Gold Bridge Community Complex</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income		\$19,030.40	\$22,258.00	\$15,738.03	\$21,939.56	\$22,258.00	1%	BC Ambulance & post office; 2021 includes \$2.1K correction
40220 Interest Earned on Investments		\$335.93	\$335.00	\$1,897.39	\$3,945.17	\$3,945.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$19,366.33</b>	<b>\$22,593.00</b>	<b>\$17,635.42</b>	<b>\$25,884.73</b>	<b>\$26,203.00</b>	<b>1%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available		\$8,461.51	\$4,176.00	\$4,176.19	\$4,176.19	\$14,768.00	254%	
<b>Surplus Deficit Prior Year</b>		<b>\$8,461.51</b>	<b>\$4,176.00</b>	<b>\$4,176.19</b>	<b>\$4,176.19</b>	<b>\$14,768.00</b>	<b>254%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$3,254.39	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
44000 Transfer from Reserve		\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Replacement of flooring in lobby from reserve (2021)
<b>Transfer Revenue</b>		<b>\$23,254.39</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$51,082.23</b>	<b>\$26,769.00</b>	<b>\$21,811.61</b>	<b>\$30,060.92</b>	<b>\$40,971.00</b>	<b>36%</b>	
<b>Expenses</b>								
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50190 Advertising		\$0.00	\$900.00	\$351.68	\$351.68	\$376.00	7%	
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal		\$0.00	\$0.00	\$308.16	\$308.16	\$0.00	-100%	
50580 Contracted Services		\$3,713.40	\$5,000.00	\$2,861.93	\$4,251.89	\$4,550.00	7%	Janitorial services; 2021 includes \$900 from Post office for extra cleaning
50590 Depreciation/Amortization		\$7,564.05	\$7,564.00	\$0.00	\$7,882.71	\$7,883.00	0%	
50600 Insurance		\$949.27	\$1,100.00	\$1,145.68	\$1,145.68	\$1,887.00	65%	Property & equipment insurance
50650 Operating Supplies - Other		\$379.93	\$500.00	\$55.16	\$111.83	\$500.00	347%	
50670 Service / Site Maintenance		\$2,317.67	\$6,500.00	\$1,457.91	\$2,101.90	\$6,500.00	209%	Landscaping, snow clearing & building maintenance
50690 Utilities - Hydro		\$5,018.52	\$5,500.00	\$3,838.04	\$4,260.45	\$5,500.00	29%	
51011 Non-Capitalized Equipment		\$0.00	\$1,100.00	\$0.00	\$0.00	\$1,100.00		
53200 Time Allocation from Other Services	CC2107 Gold Bridge Community Com	\$3,574.92	\$4,369.00	\$738.54	\$1,011.75	\$4,000.00	295%	Staff time on service
<b>Operating Expenses</b>		<b>\$23,767.76</b>	<b>\$32,833.00</b>	<b>\$11,007.10</b>	<b>\$21,676.05</b>	<b>\$32,596.00</b>	<b>50%</b>	
99996 Fixed Asset Increase		\$21,851.33	\$0.00	\$0.00	\$0.00	\$0.00		2021 replacement of flooring in lobby
<b>Capital Expenditures</b>		<b>\$21,851.33</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve		\$8,851.00	\$1,500.00	\$1,500.00	\$1,500.00	\$11,258.00	651%	
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
<b>Transfer Expenses</b>		<b>\$8,851.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$16,258.00</b>	<b>984%</b>	
50590 Depreciation/Amortization		(\$7,564.05)	(\$7,564.00)	\$0.00	(\$7,882.71)	(\$7,883.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$7,564.05)</b>	<b>(\$7,564.00)</b>	<b>\$0.00</b>	<b>(\$7,882.71)</b>	<b>(\$7,883.00)</b>	<b>0%</b>	

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2107 - Gold Bridge Community Complex</b>							
Total Expenses	\$46,906.04	\$26,769.00	\$12,507.10	\$15,293.34	\$40,971.00	168%	
<b>Surplus/ (Deficit)</b>	<b>\$4,176.19</b>	<b>\$0.00</b>	<b>\$9,304.51</b>	<b>\$14,767.58</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$196,748.07		\$198,248.07	\$198,248.07	\$209,506.07		
30999 Operational Surplus reserve	\$9,583.00		\$9,583.00	\$9,583.00	\$14,583.00		
<b>Reserves</b>	<b>\$206,331.07</b>		<b>\$207,831.07</b>	<b>\$207,831.07</b>	<b>\$224,089.07</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2107 - Gold Bridge Community Complex</b>										
<b>Revenues</b>										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40120 Rental Income		\$19,030.40	\$22,258.00	\$15,738.03	\$21,939.56	\$22,258.00	\$22,258.00	\$22,258.00	\$22,258.00	\$22,258.00
40220 Interest Earned on Investments		\$335.93	\$335.00	\$1,897.39	\$3,945.17	\$3,945.00	\$3,945.00	\$3,945.00	\$3,945.00	\$3,945.00
<b>Fees &amp; Other Revenues</b>		<b>\$19,366.33</b>	<b>\$22,593.00</b>	<b>\$17,635.42</b>	<b>\$25,884.73</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$8,461.51	\$4,176.00	\$4,176.19	\$4,176.19	\$14,768.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$8,461.51</b>	<b>\$4,176.00</b>	<b>\$4,176.19</b>	<b>\$4,176.19</b>	<b>\$14,768.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$3,254.39	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$23,254.39</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$51,082.23</b>	<b>\$26,769.00</b>	<b>\$21,811.61</b>	<b>\$30,060.92</b>	<b>\$40,971.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>
<b>Expenses</b>										
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50190 Advertising		\$0.00	\$900.00	\$351.68	\$351.68	\$376.00	\$387.00	\$399.00	\$411.00	\$423.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal		\$0.00	\$0.00	\$308.16	\$308.16	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$3,713.40	\$5,000.00	\$2,861.93	\$4,251.89	\$4,550.00	\$4,687.00	\$4,828.00	\$4,973.00	\$5,122.00
50590 Depreciation/Amortization		\$7,564.05	\$7,564.00	\$0.00	\$7,882.71	\$7,883.00	\$7,883.00	\$7,883.00	\$7,883.00	\$7,883.00
50600 Insurance		\$949.27	\$1,100.00	\$1,145.68	\$1,145.68	\$1,887.00	\$1,944.00	\$2,002.00	\$2,062.00	\$2,124.00
50650 Operating Supplies - Other		\$379.93	\$500.00	\$55.16	\$111.83	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50670 Service / Site Maintenance		\$2,317.67	\$6,500.00	\$1,457.91	\$2,101.90	\$6,500.00	\$3,500.00	\$3,605.00	\$3,713.00	\$3,824.00
50690 Utilities - Hydro		\$5,018.52	\$5,500.00	\$3,838.04	\$4,260.45	\$5,500.00	\$5,665.00	\$5,835.00	\$6,010.00	\$6,190.00
51011 Non-Capitalized Equipment		\$0.00	\$1,100.00	\$0.00	\$0.00	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
53200 Time Allocation from Other Services	CC2107 Gold Bridge Community Com	\$3,574.92	\$4,369.00	\$738.54	\$1,011.75	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
<b>Operating Expenses</b>		<b>\$23,767.76</b>	<b>\$32,833.00</b>	<b>\$11,007.10</b>	<b>\$21,676.05</b>	<b>\$32,596.00</b>	<b>\$30,136.00</b>	<b>\$30,797.00</b>	<b>\$31,477.00</b>	<b>\$32,176.00</b>
99996 Fixed Asset Increase		\$21,851.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$21,851.33</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve		\$8,851.00	\$1,500.00	\$1,500.00	\$1,500.00	\$11,258.00	\$3,950.00	\$3,289.00	\$2,609.00	\$1,910.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$8,851.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$1,500.00</b>	<b>\$16,258.00</b>	<b>\$3,950.00</b>	<b>\$3,289.00</b>	<b>\$2,609.00</b>	<b>\$1,910.00</b>
50590 Depreciation/Amortization		(\$7,564.05)	(\$7,564.00)	\$0.00	(\$7,882.71)	(\$7,883.00)	(\$7,883.00)	(\$7,883.00)	(\$7,883.00)	(\$7,883.00)
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$7,564.05)</b>	<b>(\$7,564.00)</b>	<b>\$0.00</b>	<b>(\$7,882.71)</b>	<b>(\$7,883.00)</b>	<b>(\$7,883.00)</b>	<b>(\$7,883.00)</b>	<b>(\$7,883.00)</b>	<b>(\$7,883.00)</b>
<b>Total Expenses</b>		<b>\$46,906.04</b>	<b>\$26,769.00</b>	<b>\$12,507.10</b>	<b>\$15,293.34</b>	<b>\$40,971.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>	<b>\$26,203.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$4,176.19</b>	<b>\$0.00</b>	<b>\$9,304.51</b>	<b>\$14,767.58</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2107 - Gold Bridge Community Complex</b>									
30000 Reserve - Capital Works and Equipment	\$196,748.07		\$198,248.07	\$198,248.07	\$209,506.07	\$213,456.07	\$216,745.07	\$219,354.07	\$221,264.07
30999 Operational Surplus reserve	\$9,583.00		\$9,583.00	\$9,583.00	\$14,583.00	\$14,583.00	\$14,583.00	\$14,583.00	\$14,583.00
<b>Reserves</b>	<b>\$206,331.07</b>		<b>\$207,831.07</b>	<b>\$207,831.07</b>	<b>\$224,089.07</b>	<b>\$228,039.07</b>	<b>\$231,328.07</b>	<b>\$233,937.07</b>	<b>\$235,847.07</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton and District Arts, Culture and Recreation Grants Fund      2108**

40000 2108      Requisition	98,076	113,076	113,076	113,076	113,076	113,076
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**REQUISITION      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	208,325,310	51,096	64,646	64,646	64,646	64,646	64,646
PEMBERTON & DISTRICT ARTS, CULTURE & F	156,066,002	46,980	48,430	48,430	48,430	48,430	48,430

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>364,391,312</b>	<b>98,076</b>	<b>113,076</b>	<b>113,076</b>	<b>113,076</b>	<b>113,076</b>	<b>113,076</b>	<b>113,076</b>
Dollar Maximum	\$	75,000							
Tax Rate (per \$1,000)	0.04750	\$	113,604	Est. Residential Tax rate /1,000	0.03231	0.03103	0.03103	0.03103	0.03103

SE BLYAW	Bylaw 1643
Debt Issue #	
Maturity date	
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides an Arts, Culture and Recreation Service for the Village of Pemberton and portion of Electoral Area C

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2108 - Pemberton &amp; District Arts and Recreation Service</b>							
<b>Revenues</b>							
40000 Requisition	\$75,000.00	\$98,076.00	\$98,076.00	\$98,076.00	\$113,076.00	15%	
<b>Requisitions</b>	<b>\$75,000.00</b>	<b>\$98,076.00</b>	<b>\$98,076.00</b>	<b>\$98,076.00</b>	<b>\$113,076.00</b>	<b>15%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$10,115.15	\$42,336.00	\$42,335.98	\$42,335.98	\$25,261.00	-40%	
<b>Surplus Deficit Prior Year</b>	<b>\$10,115.15</b>	<b>\$42,336.00</b>	<b>\$42,335.98</b>	<b>\$42,335.98</b>	<b>\$25,261.00</b>	<b>-40%</b>	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$85,115.15</b>	<b>\$140,412.00</b>	<b>\$140,411.98</b>	<b>\$140,411.98</b>	<b>\$138,337.00</b>	<b>-1%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$37,179.60	\$134,542.00	\$99,424.60	\$109,190.60	\$131,806.00	-2%	Funding agreements as per PVUS resolutions
53200 Time Allocation from Other Services	\$5,349.57	\$5,620.00	\$2,571.10	\$5,709.91	\$6,281.00	12%	CC2108 Pemberton and District Arts, Staff time on service
<b>Operating Expenses</b>	<b>\$42,779.17</b>	<b>\$140,412.00</b>	<b>\$102,245.70</b>	<b>\$115,150.51</b>	<b>\$138,337.00</b>	<b>20%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$42,779.17</b>	<b>\$140,412.00</b>	<b>\$102,245.70</b>	<b>\$115,150.51</b>	<b>\$138,337.00</b>	<b>20%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$42,335.98</b>	<b>\$0.00</b>	<b>\$38,166.28</b>	<b>\$25,261.47</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		





<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton and District Economic Development Grants Fund 2109**

40000 2109	Requisition	65,453	75,453	75,453	75,453	75,453	75,453
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**REQUISITION**                      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	208,325,310	34,100	43,137	43,137	43,137	43,137	43,137	43,137
PEMBERTON & DISTRICT ECONOMIC DEV	156,066,002	31,353	32,316	32,316	32,316	32,316	32,316	32,316

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>364,391,312</b>	<b>65,453</b>	<b>75,453</b>	<b>75,453</b>	<b>75,453</b>	<b>75,453</b>	<b>75,453</b>
Dollar Maximum	\$ 50,000							
Tax Rate (per \$1,000)	0.03170 \$ 75,816	Est. Residential Tax rate /1,000	0.02156	0.02071	0.02071	0.02071	0.02071	0.02071

SE BLYAW	Bylaw 1644
Debt Issue #	
Maturity date	
Basis of Apportionment	Hosp L&I (EA) (Mun)

**Service Mandate**

This service provides an Economic Development Service for the Village of Pemberton and portion of Electoral Area C

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2109 - Pemberton &amp; District Economic Development Service Revenues</b>							
40000 Requisition	\$50,000.00	\$65,453.00	\$65,453.00	\$65,453.00	\$75,453.00	15%	
<b>Requisitions</b>	<b>\$50,000.00</b>	<b>\$65,453.00</b>	<b>\$65,453.00</b>	<b>\$65,453.00</b>	<b>\$75,453.00</b>	<b>15%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$11,416.80	\$9,307.00	\$9,306.96	\$9,306.96	\$20,852.00	124%	
<b>Surplus Deficit Prior Year</b>	<b>\$11,416.80</b>	<b>\$9,307.00</b>	<b>\$9,306.96</b>	<b>\$9,306.96</b>	<b>\$20,852.00</b>	<b>124%</b>	
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$61,416.80</b>	<b>\$74,760.00</b>	<b>\$74,759.96</b>	<b>\$74,759.96</b>	<b>\$96,305.00</b>	<b>29%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$47,500.00	\$69,940.00	\$51,780.00	\$51,780.00	\$93,989.00	34%	Funding agreements as per PVUS resolutions
53200 Time Allocation from Other Services	\$4,359.84	\$4,570.00	\$1,261.27	\$1,877.83	\$2,066.00	-55%	Staff time on service
<b>Operating Expenses</b>	<b>\$52,109.84</b>	<b>\$74,760.00</b>	<b>\$53,291.27</b>	<b>\$53,907.83</b>	<b>\$96,305.00</b>	<b>79%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$52,109.84</b>	<b>\$74,760.00</b>	<b>\$53,291.27</b>	<b>\$53,907.83</b>	<b>\$96,305.00</b>	<b>79%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$9,306.96</b>	<b>\$0.00</b>	<b>\$21,468.69</b>	<b>\$20,852.13</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Bralorne Museum**

**2200**

40010 2200 Parcel Tax	18,500	18,500	18,500	18,706	18,708	18,710
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

ELECTORAL AREA A

PARCEL TAX

**Folios                      816**

18,500	18,500	18,500	18,706	18,708	18,710
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<b>Requisition maximums</b>	
Dollar Maximum	\$ 18,500
Tax Rate (per \$1,000)	none \$ -

<b>*Est. Cost per Parcel</b>	<b>\$ 23.89</b>	<b>\$ 23.86</b>	<b>\$ 23.86</b>	<b>\$ 24.13</b>	<b>\$ 24.13</b>	<b>\$ 24.13</b>
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\*Includes the 5.25% provincial fee

Jurisdiction	Bylaw 514/700/1154/1382/1656
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the society that is responsible for the Bralorne Museum.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2200 - Bralorne Museum</b>								
<u>Revenues</u>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	0%	
Parcel Tax		\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	\$18,500.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40120 Rental Income		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	Rental income for storage agreement
Fees & Other Revenues		\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.86	\$0.00	\$0.27	\$0.27	\$4.00	1381%	
Surplus Deficit Prior Year		\$0.86	\$0.00	\$0.27	\$0.27	\$4.00	1381%	
43000 Transfers from Other Service		\$9,388.05	\$3,412.00	\$3,030.00	\$3,030.00	\$0.00	-100%	Area A PILT -2021 restore Bralorne Pioneer Mines bld and disposal of picnic tables
CC1000 General Government Service		\$9,388.05	\$3,412.00	\$3,030.00	\$3,030.00	\$0.00	-100%	
Transfer Revenue		\$9,388.05	\$3,412.00	\$3,030.00	\$3,030.00	\$0.00	-100%	
<b>Total Revenues</b>		<b>\$27,988.91</b>	<b>\$22,012.00</b>	<b>\$21,630.27</b>	<b>\$21,630.27</b>	<b>\$18,604.00</b>	<b>-14%</b>	
<u>Expenses</u>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600 Insurance		\$44.59	\$50.00	\$46.22	\$46.22	\$52.00	13%	Property & equipment ins
50610 Miscellaneous Operating Cost		\$18,510.20	\$18,396.00	\$18,300.00	\$18,300.00	\$18,302.00	0%	Bralorne-Pioneer Museum Society operational funding
51012 Capital Grant		\$9,183.85	\$3,316.00	\$3,030.00	\$3,030.00	\$0.00	-100%	Restore Bralorne Pioneer Mines bld - Area A PILT
Operating Expenses		\$27,988.64	\$22,012.00	\$21,626.22	\$21,626.22	\$18,604.00	-14%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$27,988.64</b>	<b>\$22,012.00</b>	<b>\$21,626.22</b>	<b>\$21,626.22</b>	<b>\$18,604.00</b>	<b>-14%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$0.27</b>	<b>\$0.00</b>	<b>\$4.05</b>	<b>\$4.05</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Heritage - Haylmore Property**

**2201**

40000 2201 Requisition

7,500	8,000	9,000	9,000	9,000	9,000
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A

35,921,562

7,500	8,000	9,000	9,000	9,000	9,000
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**TOTAL**

**35,921,562**

<b>7,500</b>	<b>8,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>
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Requisition maximums

Dollar Maximum                      \$                      -

Tax Rate (per \$1,000)                      none

Est. Residential Tax rate /1,000

0.02367	0.02227	0.02505	0.02505	0.02505	0.02505
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Jurisdiction	Bylaw 791/792
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides the designation, protection and conservation of Heritage Properties in Electoral Area A, and has designated the Haylmore Property as a Heritage Property to be protected and maintained by this service.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2201 - Heritage -Haylmore Property</b>								
<b>Revenues</b>								
40000	Requisition	\$7,000.00	\$7,500.00	\$7,500.00	\$7,500.00	\$8,000.00	7%	
<b>Requisitions</b>		<b>\$7,000.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>	<b>\$8,000.00</b>	<b>7%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$8.43	\$9.00	\$54.09	\$113.08	\$113.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$8.43</b>	<b>\$9.00</b>	<b>\$54.09</b>	<b>\$113.08</b>	<b>\$113.00</b>	<b>0%</b>	
40960	Conditional Grants - Provincial	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Withdrawn
<b>Grants</b>		<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$7,908.95	\$3,197.00	\$3,197.19	\$3,197.19	\$7,809.00	144%	
<b>Surplus Deficit Prior Year</b>		<b>\$7,908.95</b>	<b>\$3,197.00</b>	<b>\$3,197.19</b>	<b>\$3,197.19</b>	<b>\$7,809.00</b>	<b>144%</b>	
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$14,917.38</b>	<b>\$20,706.00</b>	<b>\$10,751.28</b>	<b>\$10,810.27</b>	<b>\$15,922.00</b>	<b>47%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$6,719.76	\$10,000.00	\$0.00	\$2,191.40	\$12,000.00		BRVCA request
50900	Special Projects	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Withdrawn
53200	Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		Staff time on service
<b>Operating Expenses</b>		<b>\$6,969.76</b>	<b>\$20,250.00</b>	<b>\$250.00</b>	<b>\$2,441.40</b>	<b>\$12,750.00</b>	<b>422%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$4,750.43	\$456.00	\$447.00	\$447.00	\$3,059.00	584%	Transfer to capital reserve
53000	Transfer to Reserve	\$0.00	\$0.00	\$54.09	\$113.08	\$113.00		Interest transferred to capital reserve
<b>Transfer Expenses</b>		<b>\$4,750.43</b>	<b>\$456.00</b>	<b>\$501.09</b>	<b>\$560.08</b>	<b>\$3,172.00</b>	<b>466%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$11,720.19</b>	<b>\$20,706.00</b>	<b>\$751.09</b>	<b>\$3,001.48</b>	<b>\$15,922.00</b>	<b>430%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$3,197.19</b>	<b>\$0.00</b>	<b>\$10,000.19</b>	<b>\$7,808.79</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$5,450.33		\$5,951.42	\$6,010.41	\$9,182.41		
<b>Reserves</b>		<b>\$5,450.33</b>		<b>\$5,951.42</b>	<b>\$6,010.41</b>	<b>\$9,182.41</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2201 - Heritage -Haylmore Property</b>												
<b>Revenues</b>												
40000	Requisition			\$7,000.00	\$7,500.00	\$7,500.00	\$7,500.00	\$8,000.00	\$9,000.00	\$9,000.00	\$9,000.00	\$9,000.00
<b>Requisitions</b>				<b>\$7,000.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>	<b>\$8,000.00</b>	<b>\$9,000.00</b>	<b>\$9,000.00</b>	<b>\$9,000.00</b>	<b>\$9,000.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$8.43	\$9.00	\$54.09	\$113.08	\$113.00	\$113.00	\$113.00	\$113.00	\$113.00
<b>Fees &amp; Other Revenues</b>				<b>\$8.43</b>	<b>\$9.00</b>	<b>\$54.09</b>	<b>\$113.08</b>	<b>\$113.00</b>	<b>\$113.00</b>	<b>\$113.00</b>	<b>\$113.00</b>	<b>\$113.00</b>
40960	Conditional Grants - Provincial	SP218	Rural Dividend - Haylmore H	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$7,908.95	\$3,197.00	\$3,197.19	\$3,197.19	\$7,809.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$7,908.95</b>	<b>\$3,197.00</b>	<b>\$3,197.19</b>	<b>\$3,197.19</b>	<b>\$7,809.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$14,917.38</b>	<b>\$20,706.00</b>	<b>\$10,751.28</b>	<b>\$10,810.27</b>	<b>\$15,922.00</b>	<b>\$9,113.00</b>	<b>\$9,113.00</b>	<b>\$9,113.00</b>	<b>\$9,113.00</b>
<b>Expenses</b>												
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services			\$6,719.76	\$10,000.00	\$0.00	\$2,191.40	\$12,000.00	\$5,250.00	\$5,250.00	\$5,250.00	\$5,250.00
50900	Special Projects	SP218	Rural Dividend - Haylmore H	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC2201	Heritage -Haylmore Property	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
<b>Operating Expenses</b>				<b>\$6,969.76</b>	<b>\$20,250.00</b>	<b>\$250.00</b>	<b>\$2,441.40</b>	<b>\$12,750.00</b>	<b>\$6,000.00</b>	<b>\$6,000.00</b>	<b>\$6,000.00</b>	<b>\$6,000.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$4,750.43	\$456.00	\$447.00	\$447.00	\$3,059.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
53000	Transfer to Reserve			\$0.00	\$0.00	\$54.09	\$113.08	\$113.00	\$113.00	\$113.00	\$113.00	\$113.00
<b>Transfer Expenses</b>				<b>\$4,750.43</b>	<b>\$456.00</b>	<b>\$501.09</b>	<b>\$560.08</b>	<b>\$3,172.00</b>	<b>\$3,113.00</b>	<b>\$3,113.00</b>	<b>\$3,113.00</b>	<b>\$3,113.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$11,720.19</b>	<b>\$20,706.00</b>	<b>\$751.09</b>	<b>\$3,001.48</b>	<b>\$15,922.00</b>	<b>\$9,113.00</b>	<b>\$9,113.00</b>	<b>\$9,113.00</b>	<b>\$9,113.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$3,197.19</b>	<b>\$0.00</b>	<b>\$10,000.19</b>	<b>\$7,808.79</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$5,450.33		\$5,951.42	\$6,010.41	\$9,182.41	\$12,295.41	\$15,408.41	\$18,521.41	\$21,634.41
<b>Reserves</b>				<b>\$5,450.33</b>		<b>\$5,951.42</b>	<b>\$6,010.41</b>	<b>\$9,182.41</b>	<b>\$12,295.41</b>	<b>\$15,408.41</b>	<b>\$18,521.41</b>	<b>\$21,634.41</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton & District Museum & Archives 2202**

40000 2202	Requisition		150,242	190,242	218,135	222,342	221,968	225,802
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA C	183,940,682	77,077	89,208	102,287	104,260	104,085	105,883
VILLAGE OF PEMBERTON	208,325,310	73,165	101,034	115,848	118,082	117,883	119,919

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>392,265,992</b>	<b>150,242</b>	<b>190,242</b>	<b>218,135</b>	<b>222,342</b>	<b>221,968</b>	<b>225,802</b>
Dollar Maximum	\$ 106,642								
Tax Rate (per \$1,000)	0.1193 \$ 355,910	Est. Residential Tax rate /1,000	0.04627	0.04854	0.05566	0.05674	0.05664	0.05762	

Jurisdiction	Bylaw 961/1390
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Pemberton and District Museum and Archives Society.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2202 - Pemberton &amp; District Museum &amp; Archives</b>								
<b>Revenues</b>								
40000 Requisition		\$127,286.00	\$150,242.00	\$150,242.00	\$150,242.00	\$190,242.00	27%	
<b>Requisitions</b>		<b>\$127,286.00</b>	<b>\$150,242.00</b>	<b>\$150,242.00</b>	<b>\$150,242.00</b>	<b>\$190,242.00</b>	<b>27%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
43000 Transfers from Other Service	CC1000 General Government Service	\$20,600.00	\$0.00	\$0.00	\$0.00	\$0.00		Area C Amenity for the school & cabin project (2021)
<b>Transfer Revenue</b>		<b>\$20,600.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$147,886.00</b>	<b>\$150,242.00</b>	<b>\$150,242.00</b>	<b>\$150,242.00</b>	<b>\$190,242.00</b>	<b>27%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$119,036.00	\$149,992.00	\$149,992.00	\$149,992.00	\$189,992.00	27%	Operating funds requested and sent to Museum
51012 Capital Grant		\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Amount paid to Musuem for capital (2021)
51012 Capital Grant		\$20,600.00	\$0.00	\$0.00	\$0.00	\$0.00		Area C Amenity for the school & cabin project (2021)
<b>Operating Expenses</b>		<b>\$147,886.00</b>	<b>\$150,242.00</b>	<b>\$150,242.00</b>	<b>\$150,242.00</b>	<b>\$190,242.00</b>	<b>27%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$147,886.00</b>	<b>\$150,242.00</b>	<b>\$150,242.00</b>	<b>\$150,242.00</b>	<b>\$190,242.00</b>	<b>27%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>			<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Area A Asset Preservation**

**2203**

40000 2202	Requisition			35,301	38,545	36,381	36,428	36,477	36,527
<b>REQUISITION</b>			<b>Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"</b>						
			<b>ASSESSMENTS</b>						
	ELECTORAL AREA A		35,921,562	35,301	38,545	36,381	36,428	36,477	36,527
<b>Requisition maximums</b>		<b>TOTAL</b>	<b>35,921,562</b>	<b>35,301</b>	<b>38,545</b>	<b>36,381</b>	<b>36,428</b>	<b>36,477</b>	<b>36,527</b>
Dollar Maximum	\$ 25,000								
Tax Rate (per \$1,000)	0.1431 \$ 42,265	Est. Residential Tax rate /1,000		0.11142	0.10730	0.10128	0.10141	0.10155	0.10169

Jurisdiction	Bylaw 1342
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial a contribution service for the protection, preservation and maintenance of community assets & amenities in Area A

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2203 - Area A Asset Preservation Service</b>								
<b>Revenues</b>								
40000	Requisition	\$34,200.00	\$35,301.00	\$35,301.00	\$35,301.00	\$38,545.00	9%	
<b>Requisitions</b>		<b>\$34,200.00</b>	<b>\$35,301.00</b>	<b>\$35,301.00</b>	<b>\$35,301.00</b>	<b>\$38,545.00</b>	<b>9%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$130.27	\$131.00	\$721.21	\$1,497.07	\$1,497.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$130.27</b>	<b>\$131.00</b>	<b>\$721.21</b>	<b>\$1,497.07</b>	<b>\$1,497.00</b>	<b>0%</b>	
40705	Donations & Other Contributions	\$0.00	\$0.00	\$0.00	\$33,188.00	\$0.00		Bralorne Church improvements
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$33,188.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	(\$78.78)	\$1,183.00	\$1,183.44	\$1,183.44	(\$2,210.00)	-287%	
<b>Surplus Deficit Prior Year</b>		<b>(\$78.78)</b>	<b>\$1,183.00</b>	<b>\$1,183.44</b>	<b>\$1,183.44</b>	<b>(\$2,210.00)</b>	<b>-287%</b>	
43000	Transfers from Other Service	\$1,262.67	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$13,000.00	\$0.00		Transfer from Select funds for generator project
44000	Transfer from Reserve	\$6,247.75	\$2,752.00	\$0.00	\$2,752.25	\$0.00		Transfer from Generator reserve for generator project
<b>Transfer Revenue</b>		<b>\$7,510.42</b>	<b>\$2,752.00</b>	<b>\$0.00</b>	<b>\$15,752.25</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$41,761.91</b>	<b>\$39,367.00</b>	<b>\$37,205.65</b>	<b>\$86,921.76</b>	<b>\$37,832.00</b>	<b>-56%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50600	Insurance	\$464.93	\$512.00	\$481.80	\$481.80	\$1,498.00	211%	Updated value for Bralorne church property
50610	Miscellaneous Operating Cost	\$33,506.00	\$34,222.00	\$34,222.00	\$34,222.00	\$34,222.00	0%	
50670	Service / Site Maintenance	\$0.00	\$1,500.00	\$3,876.23	\$3,876.23	\$0.00		Boultee Church & old museum asbestos testing
50670	Service / Site Maintenance	\$6,247.75	\$2,752.00	\$0.00	\$15,752.00	\$0.00	-100%	For generatorfrom Generator project reserve
53200	Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		
<b>Operating Expenses</b>		<b>\$40,468.68</b>	<b>\$39,236.00</b>	<b>\$38,830.03</b>	<b>\$54,582.03</b>	<b>\$36,470.00</b>	<b>-33%</b>	
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$33,188.00	\$0.00	-100%	Bralorne Church improvements
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$33,188.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$109.79	\$131.00	\$651.42	\$1,361.82	\$1,362.00	0%	Transfer to Bralorne Community Hall reserve
<b>Transfer Expenses</b>		<b>\$109.79</b>	<b>\$131.00</b>	<b>\$651.42</b>	<b>\$1,361.82</b>	<b>\$1,362.00</b>	<b>0%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$40,578.47</b>	<b>\$39,367.00</b>	<b>\$39,481.45</b>	<b>\$89,131.85</b>	<b>\$37,832.00</b>	<b>-58%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$1,183.44</b>	<b>\$0.00</b>	<b>(\$2,275.80)</b>	<b>(\$2,210.09)</b>	<b>\$0.00</b>		
30116	Reserve - Bralorne Community Hall	\$71,022.83		\$71,674.25	\$72,384.65	\$73,746.65		
30128	Reserve - Generator Project	\$2,752.25		\$2,752.25	\$0.00	\$0.00		
30129	Reserve - Oil tank removals	\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74		
<b>Reserves</b>		<b>\$78,666.82</b>		<b>\$79,318.24</b>	<b>\$77,276.39</b>	<b>\$78,638.39</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2203 - Area A Asset Preservation Service</b>										
<b>Revenues</b>										
40000 Requisition		\$34,200.00	\$35,301.00	\$35,301.00	\$35,301.00	\$38,545.00	\$36,381.00	\$36,428.00	\$36,477.00	\$36,527.00
<b>Requisitions</b>		<b>\$34,200.00</b>	<b>\$35,301.00</b>	<b>\$35,301.00</b>	<b>\$35,301.00</b>	<b>\$38,545.00</b>	<b>\$36,381.00</b>	<b>\$36,428.00</b>	<b>\$36,477.00</b>	<b>\$36,527.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$130.27	\$131.00	\$721.21	\$1,497.07	\$1,497.00	\$1,497.00	\$1,497.00	\$1,497.00	\$1,497.00
<b>Fees &amp; Other Revenues</b>		<b>\$130.27</b>	<b>\$131.00</b>	<b>\$721.21</b>	<b>\$1,497.07</b>	<b>\$1,497.00</b>	<b>\$1,497.00</b>	<b>\$1,497.00</b>	<b>\$1,497.00</b>	<b>\$1,497.00</b>
40705 Donations & Other Contributions		\$0.00	\$0.00	\$0.00	\$33,188.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$33,188.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		(\$78.78)	\$1,183.00	\$1,183.44	\$1,183.44	(\$2,210.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>(\$78.78)</b>	<b>\$1,183.00</b>	<b>\$1,183.44</b>	<b>\$1,183.44</b>	<b>(\$2,210.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$1,262.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$13,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$6,247.75	\$2,752.00	\$0.00	\$2,752.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$7,510.42</b>	<b>\$2,752.00</b>	<b>\$0.00</b>	<b>\$15,752.25</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$41,761.91</b>	<b>\$39,367.00</b>	<b>\$37,205.65</b>	<b>\$86,921.76</b>	<b>\$37,832.00</b>	<b>\$37,878.00</b>	<b>\$37,925.00</b>	<b>\$37,974.00</b>	<b>\$38,024.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance		\$464.93	\$512.00	\$481.80	\$481.80	\$1,498.00	\$1,543.00	\$1,589.00	\$1,637.00	\$1,686.00
50610 Miscellaneous Operating Cost		\$33,506.00	\$34,222.00	\$34,222.00	\$34,222.00	\$34,222.00	\$34,222.00	\$34,222.00	\$34,222.00	\$34,222.00
50670 Service / Site Maintenance		\$0.00	\$1,500.00	\$3,876.23	\$3,876.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance		\$6,247.75	\$2,752.00	\$0.00	\$15,752.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services		\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
<b>Operating Expenses</b>		<b>\$40,468.68</b>	<b>\$39,236.00</b>	<b>\$38,830.03</b>	<b>\$54,582.03</b>	<b>\$36,470.00</b>	<b>\$36,515.00</b>	<b>\$36,561.00</b>	<b>\$36,609.00</b>	<b>\$36,658.00</b>
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$33,188.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$33,188.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$109.79	\$131.00	\$651.42	\$1,361.82	\$1,362.00	\$1,363.00	\$1,364.00	\$1,365.00	\$1,366.00
<b>Transfer Expenses</b>		<b>\$109.79</b>	<b>\$131.00</b>	<b>\$651.42</b>	<b>\$1,361.82</b>	<b>\$1,362.00</b>	<b>\$1,363.00</b>	<b>\$1,364.00</b>	<b>\$1,365.00</b>	<b>\$1,366.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$40,578.47</b>	<b>\$39,367.00</b>	<b>\$39,481.45</b>	<b>\$89,131.85</b>	<b>\$37,832.00</b>	<b>\$37,878.00</b>	<b>\$37,925.00</b>	<b>\$37,974.00</b>	<b>\$38,024.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$1,183.44</b>	<b>\$0.00</b>	<b>(\$2,275.80)</b>	<b>(\$2,210.09)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30116 Reserve - Bralorne Community Hall		\$71,022.83		\$71,674.25	\$72,384.65	\$73,746.65	\$75,109.65	\$76,473.65	\$77,838.65	\$79,204.65
30128 Reserve - Generator Project		\$2,752.25		\$2,752.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30129 Reserve - Oil tank removals		\$4,891.74		\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74	\$4,891.74
<b>Reserves</b>		<b>\$78,666.82</b>		<b>\$79,318.24</b>	<b>\$77,276.39</b>	<b>\$78,638.39</b>	<b>\$80,001.39</b>	<b>\$81,365.39</b>	<b>\$82,730.39</b>	<b>\$84,096.39</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan				2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Upper Cheakamus Road Impr**

**2300**

40000 2300 Requisition			13,128	14,341	15,918	16,505	17,109	17,730
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**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

UPPER CHEAKAMUS ROAD IMPROVEMENT	4,125,771	13,128	14,341	15,918	16,505	17,109	17,730
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>4,125,771</b>	<b>13,128</b>	<b>14,341</b>	<b>15,918</b>	<b>16,505</b>	<b>17,109</b>	<b>17,730</b>
Dollar Maximum \$ -								
Tax Rate (per \$1,000) none	Est. Residential Tax rate /1,000	0.3401	0.3476	0.3858	0.4000	0.4147	0.4297	

Jurisdiction	Bylaw 149
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides road maintenance to the Upper Cheakamus road.

**Items of Significance**



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2300 - Upper Cheakamus Road Improvement</b>								
<b>Revenues</b>								
40000	Requisition	\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$14,341.00	9%	
<b>Requisitions</b>		<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$14,341.00</b>	<b>9%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$24.79	\$25.00	\$146.32	\$304.23	\$304.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$24.79</b>	<b>\$25.00</b>	<b>\$146.32</b>	<b>\$304.23</b>	<b>\$304.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$7,411.28	(\$2,964.00)	(\$2,964.29)	(\$2,964.29)	(\$1,395.00)	-53%	
<b>Surplus Deficit Prior Year</b>		<b>\$7,411.28</b>	<b>(\$2,964.00)</b>	<b>(\$2,964.29)</b>	<b>(\$2,964.29)</b>	<b>(\$1,395.00)</b>	<b>-53%</b>	
43000	Transfers from Other Service	\$158.06	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
43000	Transfers from Other Service	\$0.00	\$7,372.00	\$0.00	\$0.00	\$0.00		S. PILT fund for road maintenance
44000	Transfer from Reserve	\$0.00	\$1,089.00	\$0.00	\$1,089.00	\$5,000.00	359%	Transfer from Operational surplus reserve as needed
<b>Transfer Revenue</b>		<b>\$158.06</b>	<b>\$8,461.00</b>	<b>\$0.00</b>	<b>\$1,089.00</b>	<b>\$5,000.00</b>	<b>359%</b>	
<b>Total Revenues</b>		<b>\$20,722.13</b>	<b>\$18,650.00</b>	<b>\$10,310.03</b>	<b>\$11,556.94</b>	<b>\$18,250.00</b>	<b>58%</b>	
<b>Expenses</b>								
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$13,580.00	\$14,000.00	\$4,560.00	\$9,791.25	\$13,600.00	39%	For snow clearing, grading & dust control
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	\$4,227.42	\$4,400.00	\$1,878.14	\$2,910.67	\$4,400.00	51%	Staff time on service
<b>Operating Expenses</b>		<b>\$18,057.42</b>	<b>\$18,650.00</b>	<b>\$6,688.14</b>	<b>\$12,951.92</b>	<b>\$18,250.00</b>	<b>41%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$5,629.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to operational surplus reserve (2021)
<b>Transfer Expenses</b>		<b>\$5,629.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$23,686.42</b>	<b>\$18,650.00</b>	<b>\$6,688.14</b>	<b>\$12,951.92</b>	<b>\$18,250.00</b>	<b>41%</b>	
<b>Surplus/ (Deficit)</b>		<b>(\$2,964.29)</b>	<b>\$0.00</b>	<b>\$3,621.89</b>	<b>(\$1,394.98)</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve	\$16,026.85		\$16,026.85	\$14,937.85	\$9,937.85		
<b>Reserves</b>		<b>\$16,026.85</b>		<b>\$16,026.85</b>	<b>\$14,937.85</b>	<b>\$9,937.85</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2300 - Upper Cheakamus Road Improvement</b>										
<b>Revenues</b>										
40000 Requisition		\$13,128.00	\$13,128.00	\$13,128.00	\$13,128.00	\$14,341.00	\$15,918.00	\$16,505.00	\$17,109.00	\$17,730.00
<b>Requisitions</b>		<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$13,128.00</b>	<b>\$14,341.00</b>	<b>\$15,918.00</b>	<b>\$16,505.00</b>	<b>\$17,109.00</b>	<b>\$17,730.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$24.79	\$25.00	\$146.32	\$304.23	\$304.00	\$254.00	\$204.00	\$154.00	\$104.00
<b>Fees &amp; Other Revenues</b>		<b>\$24.79</b>	<b>\$25.00</b>	<b>\$146.32</b>	<b>\$304.23</b>	<b>\$304.00</b>	<b>\$254.00</b>	<b>\$204.00</b>	<b>\$154.00</b>	<b>\$104.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$7,411.28	(\$2,964.00)	(\$2,964.29)	(\$2,964.29)	(\$1,395.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$7,411.28</b>	<b>(\$2,964.00)</b>	<b>(\$2,964.29)</b>	<b>(\$2,964.29)</b>	<b>(\$1,395.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$158.06	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$7,372.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$1,089.00	\$0.00	\$1,089.00	\$5,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
<b>Transfer Revenue</b>		<b>\$158.06</b>	<b>\$8,461.00</b>	<b>\$0.00</b>	<b>\$1,089.00</b>	<b>\$5,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>
<b>Total Revenues</b>		<b>\$20,722.13</b>	<b>\$18,650.00</b>	<b>\$10,310.03</b>	<b>\$11,556.94</b>	<b>\$18,250.00</b>	<b>\$18,172.00</b>	<b>\$18,709.00</b>	<b>\$19,263.00</b>	<b>\$19,834.00</b>
<b>Expenses</b>										
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$13,580.00	\$14,000.00	\$4,560.00	\$9,791.25	\$13,600.00	\$14,008.00	\$14,428.00	\$14,861.00	\$15,307.00
51030 Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2300 Upper Cheakamus Road Imp	\$4,227.42	\$4,400.00	\$1,878.14	\$2,910.67	\$4,400.00	\$3,914.00	\$4,031.00	\$4,152.00	\$4,277.00
<b>Operating Expenses</b>		<b>\$18,057.42</b>	<b>\$18,650.00</b>	<b>\$6,688.14</b>	<b>\$12,951.92</b>	<b>\$18,250.00</b>	<b>\$18,172.00</b>	<b>\$18,709.00</b>	<b>\$19,263.00</b>	<b>\$19,834.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$5,629.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$5,629.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$23,686.42</b>	<b>\$18,650.00</b>	<b>\$6,688.14</b>	<b>\$12,951.92</b>	<b>\$18,250.00</b>	<b>\$18,172.00</b>	<b>\$18,709.00</b>	<b>\$19,263.00</b>	<b>\$19,834.00</b>
<b>Surplus/ (Deficit)</b>		<b>(\$2,964.29)</b>	<b>\$0.00</b>	<b>\$3,621.89</b>	<b>(\$1,394.98)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999 Operational Surplus reserve		\$16,026.85		\$16,026.85	\$14,937.85	\$9,937.85	\$7,937.85	\$5,937.85	\$3,937.85	\$1,937.85
<b>Reserves</b>		<b>\$16,026.85</b>		<b>\$16,026.85</b>	<b>\$14,937.85</b>	<b>\$9,937.85</b>	<b>\$7,937.85</b>	<b>\$5,937.85</b>	<b>\$3,937.85</b>	<b>\$1,937.85</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Furry Creek Dyking-Drainage 2400**

40000 2400 Requisition	5,000	5,898	6,223	6,408	6,599	6,796
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**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

FURRY CREEK DYKING	38,298,824	5,000	5,898	6,223	6,408	6,599	6,796
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>38,298,824</b>	<b>5,000</b>	<b>5,898</b>	<b>6,223</b>	<b>6,408</b>	<b>6,599</b>	<b>6,796</b>
Dollar Maximum \$ 200,000								
Tax Rate (per \$1,000) none	Est. Residential Tax rate /1,000	0.0144	0.0154	0.0162	0.0167	0.0172	0.0177	

Jurisdiction	Bylaw 481
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides dyking and related drainage works to the Furry Creek area of Electoral Area D.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2400 - Furry Creek Dyking-Drainage</b>								
<b>Revenues</b>								
40000	Requisition	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,898.00	18%	
<b>Requisitions</b>		<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,898.00</b>	<b>18%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$264.41	\$265.00	\$1,539.76	\$3,201.55	\$3,202.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$264.41</b>	<b>\$265.00</b>	<b>\$1,539.76</b>	<b>\$3,201.55</b>	<b>\$3,202.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$6,588.40	\$9,049.00	\$9,049.09	\$9,049.09	\$11,195.00	24%	
<b>Surplus Deficit Prior Year</b>		<b>\$6,588.40</b>	<b>\$9,049.00</b>	<b>\$9,049.09</b>	<b>\$9,049.09</b>	<b>\$11,195.00</b>	<b>24%</b>	
43000	Transfers from Other Service	\$2,503.63	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
44000	Transfer from Reserve	\$7,202.53	\$45,000.00	\$0.00	\$0.00	\$50,000.00		For site & dyke improvements from reserve
<b>Transfer Revenue</b>		<b>\$9,706.16</b>	<b>\$45,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>		
<b>Total Revenues</b>		<b>\$21,558.97</b>	<b>\$59,314.00</b>	<b>\$15,588.85</b>	<b>\$17,250.64</b>	<b>\$70,295.00</b>	<b>307%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$0.00	\$10,550.00	\$0.00	\$0.00	\$10,550.00		Updated O&M Manual, carried fwd
50650	Operating Supplies - Other	\$0.00	\$0.00	\$135.57	\$135.57	\$145.00	7%	
50670	Service / Site Maintenance	\$7,202.53	\$45,000.00	\$0.00	\$1,900.00	\$2,300.00	21%	Site maintenance
53200	Time Allocation from Other Services	\$879.35	\$2,587.00	\$857.02	\$2,843.38	\$4,000.00	41%	Staff time on service
<b>Operating Expenses</b>		<b>\$8,331.88</b>	<b>\$58,387.00</b>	<b>\$1,242.59</b>	<b>\$5,128.95</b>	<b>\$17,295.00</b>	<b>237%</b>	
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		For site & dyke improvements
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$1,060.00	\$927.00	\$927.00	\$927.00	\$3,000.00	224%	Transfer to Capital reserve
53000	Transfer to Reserve	\$3,118.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operational Surplus reserve
<b>Transfer Expenses</b>		<b>\$4,178.00</b>	<b>\$927.00</b>	<b>\$927.00</b>	<b>\$927.00</b>	<b>\$3,000.00</b>	<b>224%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$12,509.88</b>	<b>\$59,314.00</b>	<b>\$2,169.59</b>	<b>\$6,055.95</b>	<b>\$70,295.00</b>	<b>1061%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$9,049.09</b>	<b>\$0.00</b>	<b>\$13,419.26</b>	<b>\$11,194.69</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$154,473.49		\$155,400.49	\$155,400.49	\$108,400.49		
30999	Operational Surplus reserve	\$13,257.00		\$13,257.00	\$13,257.00	\$13,257.00		
<b>Reserves</b>		<b>\$167,730.49</b>		<b>\$168,657.49</b>	<b>\$168,657.49</b>	<b>\$121,657.49</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2400 - Furry Creek Dyking-Drainage</b>										
<b>Revenues</b>										
40000 Requisition		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,898.00	\$6,223.00	\$6,408.00	\$6,599.00	\$6,796.00
<b>Requisitions</b>		<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,898.00</b>	<b>\$6,223.00</b>	<b>\$6,408.00</b>	<b>\$6,599.00</b>	<b>\$6,796.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$264.41	\$265.00	\$1,539.76	\$3,201.55	\$3,202.00	\$3,202.00	\$3,202.00	\$3,202.00	\$3,202.00
<b>Fees &amp; Other Revenues</b>		<b>\$264.41</b>	<b>\$265.00</b>	<b>\$1,539.76</b>	<b>\$3,201.55</b>	<b>\$3,202.00</b>	<b>\$3,202.00</b>	<b>\$3,202.00</b>	<b>\$3,202.00</b>	<b>\$3,202.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$6,588.40	\$9,049.00	\$9,049.09	\$9,049.09	\$11,195.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$6,588.40</b>	<b>\$9,049.00</b>	<b>\$9,049.09</b>	<b>\$9,049.09</b>	<b>\$11,195.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$2,503.63	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$7,202.53	\$45,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$9,706.16</b>	<b>\$45,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$21,558.97</b>	<b>\$59,314.00</b>	<b>\$15,588.85</b>	<b>\$17,250.64</b>	<b>\$70,295.00</b>	<b>\$9,425.00</b>	<b>\$9,610.00</b>	<b>\$9,801.00</b>	<b>\$9,998.00</b>
<b>Expenses</b>										
50180 Travel		\$0.00	\$0.00	\$0.00	\$0.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$0.00	\$10,550.00	\$0.00	\$0.00	\$10,550.00	\$0.00	\$0.00	\$0.00	\$0.00
50650 Operating Supplies - Other		\$0.00	\$0.00	\$135.57	\$135.57	\$145.00	\$149.00	\$153.00	\$158.00	\$163.00
50670 Service / Site Maintenance		\$7,202.53	\$45,000.00	\$0.00	\$1,900.00	\$2,300.00	\$2,369.00	\$2,440.00	\$2,513.00	\$2,588.00
53200 Time Allocation from Other Services	CC2400 Furry Creek Dyking-Drainage	\$879.35	\$2,587.00	\$857.02	\$2,843.38	\$4,000.00	\$3,605.00	\$3,713.00	\$3,824.00	\$3,939.00
<b>Operating Expenses</b>		<b>\$8,331.88</b>	<b>\$58,387.00</b>	<b>\$1,242.59</b>	<b>\$5,128.95</b>	<b>\$17,295.00</b>	<b>\$6,425.00</b>	<b>\$6,610.00</b>	<b>\$6,801.00</b>	<b>\$6,998.00</b>
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve		\$1,060.00	\$927.00	\$927.00	\$927.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00	\$3,000.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$3,118.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$4,178.00</b>	<b>\$927.00</b>	<b>\$927.00</b>	<b>\$927.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>	<b>\$3,000.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>		<b>\$12,509.88</b>	<b>\$59,314.00</b>	<b>\$2,169.59</b>	<b>\$6,055.95</b>	<b>\$70,295.00</b>	<b>\$9,425.00</b>	<b>\$9,610.00</b>	<b>\$9,801.00</b>	<b>\$9,998.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$9,049.09</b>	<b>\$0.00</b>	<b>\$13,419.26</b>	<b>\$11,194.69</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$154,473.49		\$155,400.49	\$155,400.49	\$108,400.49	\$111,400.49	\$114,400.49	\$117,400.49	\$120,400.49
30999 Operational Surplus reserve		\$13,257.00		\$13,257.00	\$13,257.00	\$13,257.00	\$13,257.00	\$13,257.00	\$13,257.00	\$13,257.00
<b>Reserves</b>		<b>\$167,730.49</b>		<b>\$168,657.49</b>	<b>\$168,657.49</b>	<b>\$121,657.49</b>	<b>\$124,657.49</b>	<b>\$127,657.49</b>	<b>\$130,657.49</b>	<b>\$133,657.49</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Walkerville Dyking-Drainage**

**2401**

40010 2401 Parcel Tax	1,102	1,159	1,952	2,008	2,066	2,126
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

WALKERVILLE DYKING	793,814
PARCEL TAX	<b>Folios 8</b>

1,102	1,159	1,952	2,008	2,066	2,126
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<b>Requisition maximums</b>	<b>Est. Cost per Parcel</b>	<b>\$ 144.98</b>	<b>\$ 152.48</b>	<b>\$ 256.81</b>	<b>\$ 264.18</b>	<b>\$ 271.81</b>	<b>\$ 279.70</b>
Dollar Maximum	\$ 2,500						
Tax Rate (per \$1,000)	none						

Jurisdiction	Bylaw 650/1564
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides dyking and related drainage works to the portion of Electoral Area C known as Walkerville.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2401 - Walkerville Dyking-Drainage</b>								
<u>Revenues</u>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax	\$735.00	\$1,102.00	\$1,102.00	\$1,102.00	\$1,159.00	5%	
Parcel Tax		\$735.00	\$1,102.00	\$1,102.00	\$1,102.00	\$1,159.00	5%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments	\$44.02	\$44.00	\$257.03	\$537.21	\$537.00	0%	Interest earned on reserve balances
Fees & Other Revenues		\$44.02	\$44.00	\$257.03	\$537.21	\$537.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available	\$0.00	\$30.00	\$30.07	\$30.07	\$738.00	2354%	
Surplus Deficit Prior Year		\$0.00	\$30.00	\$30.07	\$30.07	\$738.00	2354%	
43000	Transfers from Other Service	\$490.94	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Covid Restart for revenue loss
44000	Transfer from Reserve	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Operational surplus reserve
Transfer Revenue		\$1,490.94	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>		<b>\$2,269.96</b>	<b>\$1,176.00</b>	<b>\$1,389.10</b>	<b>\$1,669.28</b>	<b>\$2,434.00</b>	<b>46%</b>	
<u>Expenses</u>								
50505	Admin Fee from General Government	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	
50580	Contracted Services	\$1,835.00	\$735.00	\$135.57	\$135.57	\$1,500.00	104%	For brush removal and maintenance
53200	Time Allocation from Other Services	\$263.47	\$300.00	\$177.00	\$181.82	\$320.00	7%	UES staff time spent on service
Operating Expenses		\$2,198.47	\$1,135.00	\$412.57	\$417.39	\$1,920.00	360%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	\$41.42	\$41.00	\$245.72	\$513.69	\$514.00	0%	Interest earned transferred to the Capital reserve
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Surplus reserve
Transfer Expenses		\$41.42	\$41.00	\$245.72	\$513.69	\$514.00	0%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$2,239.89</b>	<b>\$1,176.00</b>	<b>\$658.29</b>	<b>\$931.08</b>	<b>\$2,434.00</b>	<b>161%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$30.07</b>	<b>\$0.00</b>	<b>\$730.81</b>	<b>\$738.20</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$26,790.31		\$27,036.03	\$27,304.00	\$27,818.00		
30999	Operational Surplus reserve	\$1,239.11		\$1,239.11	\$1,239.11	\$1,239.11		
<b>Reserves</b>		<b>\$28,029.42</b>		<b>\$28,275.14</b>	<b>\$28,543.11</b>	<b>\$29,057.11</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2401 - Walkerville Dyking-Drainage</b>										
<b>Revenues</b>										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax	\$735.00	\$1,102.00	\$1,102.00	\$1,102.00	\$1,159.00	\$1,952.00	\$2,008.00	\$2,066.00	\$2,126.00
Parcel Tax		\$735.00	\$1,102.00	\$1,102.00	\$1,102.00	\$1,159.00	\$1,952.00	\$2,008.00	\$2,066.00	\$2,126.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments	\$44.02	\$44.00	\$257.03	\$537.21	\$537.00	\$537.00	\$537.00	\$537.00	\$537.00
Fees & Other Revenues		\$44.02	\$44.00	\$257.03	\$537.21	\$537.00	\$537.00	\$537.00	\$537.00	\$537.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit -Available	\$0.00	\$30.00	\$30.07	\$30.07	\$738.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$0.00	\$30.00	\$30.07	\$30.07	\$738.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$490.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$1,490.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>		<b>\$2,269.96</b>	<b>\$1,176.00</b>	<b>\$1,389.10</b>	<b>\$1,669.28</b>	<b>\$2,434.00</b>	<b>\$2,489.00</b>	<b>\$2,545.00</b>	<b>\$2,603.00</b>	<b>\$2,663.00</b>
<b>Expenses</b>										
50505	Admin Fee from General Government	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
50580	Contracted Services	\$1,835.00	\$735.00	\$135.57	\$135.57	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
53200	Time Allocation from Other Services	\$263.47	\$300.00	\$177.00	\$181.82	\$320.00	\$330.00	\$340.00	\$350.00	\$361.00
Operating Expenses		\$2,198.47	\$1,135.00	\$412.57	\$417.39	\$1,920.00	\$1,975.00	\$2,031.00	\$2,089.00	\$2,149.00
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	\$41.42	\$41.00	\$245.72	\$513.69	\$514.00	\$514.00	\$514.00	\$514.00	\$514.00
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$41.42	\$41.00	\$245.72	\$513.69	\$514.00	\$514.00	\$514.00	\$514.00	\$514.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$2,239.89</b>	<b>\$1,176.00</b>	<b>\$658.29</b>	<b>\$931.08</b>	<b>\$2,434.00</b>	<b>\$2,489.00</b>	<b>\$2,545.00</b>	<b>\$2,603.00</b>	<b>\$2,663.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$30.07</b>	<b>\$0.00</b>	<b>\$730.81</b>	<b>\$738.20</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment	\$26,790.31		\$27,036.03	\$27,304.00	\$27,818.00	\$28,332.00	\$28,846.00	\$29,360.00	\$29,874.00
30999	Operational Surplus reserve	\$1,239.11		\$1,239.11	\$1,239.11	\$1,239.11	\$1,239.11	\$1,239.11	\$1,239.11	\$1,239.11
<b>Reserves</b>		<b>\$28,029.42</b>		<b>\$28,275.14</b>	<b>\$28,543.11</b>	<b>\$29,057.11</b>	<b>\$29,571.11</b>	<b>\$30,085.11</b>	<b>\$30,599.11</b>	<b>\$31,113.11</b>





Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	0%	
Parcel Tax		\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	0%	
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$9.78	\$10.00	\$61.86	\$128.61	\$129.00	0%	Interest earned on reserve balances
Fees & Other Revenues		\$9.78	\$10.00	\$61.86	\$128.61	\$129.00	0%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$4,433.93	\$3,895.00	\$3,895.06	\$3,895.06	\$3,699.00	-5%	
Surplus Deficit Prior Year		\$4,433.93	\$3,895.00	\$3,895.06	\$3,895.06	\$3,699.00	-5%	
43000 Transfers from Other Service		\$73.85	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue		\$73.85	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>		<b>\$7,267.56</b>	<b>\$6,655.00</b>	<b>\$6,706.92</b>	<b>\$6,773.67</b>	<b>\$6,578.00</b>	<b>-3%</b>	
<b>Expenses</b>								
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50670 Service / Site Maintenance		\$635.42	\$4,000.00	\$135.56	\$135.56	\$3,883.00	2764%	For berm maintenance, tree removal
53200 Time Allocation from Other Services		\$1,457.08	\$1,900.00	\$848.87	\$2,234.19	\$2,320.00	4%	UES staff time spent on service
Operating Expenses		\$2,342.50	\$6,200.00	\$1,234.43	\$2,619.75	\$6,503.00	148%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve		\$30.00	\$10.00	\$10.00	\$10.00	\$75.00	650%	Transfer to Capital reserve
53000 Transfer to Reserve		\$1,000.00	\$445.00	\$445.00	\$445.00	\$0.00	-100%	Transfer to Operational surplus reserve
Transfer Expenses		\$1,030.00	\$455.00	\$455.00	\$455.00	\$75.00	-84%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$3,372.50</b>	<b>\$6,655.00</b>	<b>\$1,689.43</b>	<b>\$3,074.75</b>	<b>\$6,578.00</b>	<b>114%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$3,895.06</b>	<b>\$0.00</b>	<b>\$5,017.49</b>	<b>\$3,698.92</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment		\$3,820.12		\$3,830.12	\$3,830.12	\$3,905.12		
30999 Operational Surplus reserve		\$2,500.00		\$2,945.00	\$2,945.00	\$2,945.00		
<b>Reserves</b>		<b>\$6,320.12</b>		<b>\$6,775.12</b>	<b>\$6,775.12</b>	<b>\$6,850.12</b>		

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>		<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2402 - Whitecap Dev Bear Creek Dyking Dist</b>										
<b>Revenues</b>										
<b>Requisitions</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax		\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	\$3,437.00	\$3,437.00	\$3,437.00	\$3,437.00
<b>Parcel Tax</b>		<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$3,437.00</b>	<b>\$3,437.00</b>	<b>\$3,437.00</b>	<b>\$3,437.00</b>
<b>Water &amp; Sewer Rates</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments		\$9.78	\$10.00	\$61.86	\$128.61	\$129.00	\$129.00	\$129.00	\$129.00	\$129.00
<b>Fees &amp; Other Revenues</b>		<b>\$9.78</b>	<b>\$10.00</b>	<b>\$61.86</b>	<b>\$128.61</b>	<b>\$129.00</b>	<b>\$129.00</b>	<b>\$129.00</b>	<b>\$129.00</b>	<b>\$129.00</b>
<b>Grants</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Sales of Capital Assets</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit -Available		\$4,433.93	\$3,895.00	\$3,895.06	\$3,895.06	\$3,699.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$4,433.93</b>	<b>\$3,895.00</b>	<b>\$3,895.06</b>	<b>\$3,895.06</b>	<b>\$3,699.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$73.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$73.85</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$7,267.56</b>	<b>\$6,655.00</b>	<b>\$6,706.92</b>	<b>\$6,773.67</b>	<b>\$6,578.00</b>	<b>\$3,566.00</b>	<b>\$3,566.00</b>	<b>\$3,566.00</b>	<b>\$3,566.00</b>
<b>Expenses</b>										
<b>Operating Expenses</b>										
50180 Travel		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50670 Service / Site Maintenance		\$635.42	\$4,000.00	\$135.56	\$135.56	\$3,883.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
53200 Time Allocation from Other Services	CC2402 Whitecap Dev Bear Creek Dy	\$1,457.08	\$1,900.00	\$848.87	\$2,234.19	\$2,320.00	\$1,716.00	\$1,716.00	\$1,716.00	\$1,716.00
<b>Operating Expenses</b>		<b>\$2,342.50</b>	<b>\$6,200.00</b>	<b>\$1,234.43</b>	<b>\$2,619.75</b>	<b>\$6,503.00</b>	<b>\$3,516.00</b>	<b>\$3,516.00</b>	<b>\$3,516.00</b>	<b>\$3,516.00</b>
<b>Capital Expenditures</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve		\$30.00	\$10.00	\$10.00	\$10.00	\$75.00	\$50.00	\$50.00	\$50.00	\$50.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$1,000.00	\$445.00	\$445.00	\$445.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$1,030.00</b>	<b>\$455.00</b>	<b>\$455.00</b>	<b>\$455.00</b>	<b>\$75.00</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$50.00</b>	<b>\$50.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>										
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$3,372.50</b>	<b>\$6,655.00</b>	<b>\$1,689.43</b>	<b>\$3,074.75</b>	<b>\$6,578.00</b>	<b>\$3,566.00</b>	<b>\$3,566.00</b>	<b>\$3,566.00</b>	<b>\$3,566.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$3,895.06</b>	<b>\$0.00</b>	<b>\$5,017.49</b>	<b>\$3,698.92</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$3,820.12		\$3,830.12	\$3,830.12	\$3,905.12	\$3,955.12	\$4,005.12	\$4,055.12	\$4,105.12
30999 Operational Surplus reserve		\$2,500.00		\$2,945.00	\$2,945.00	\$2,945.00	\$2,945.00	\$2,945.00	\$2,945.00	\$2,945.00
<b>Reserves</b>		<b>\$6,320.12</b>		<b>\$6,775.12</b>	<b>\$6,775.12</b>	<b>\$6,850.12</b>	<b>\$6,900.12</b>	<b>\$6,950.12</b>	<b>\$7,000.12</b>	<b>\$7,050.12</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Britannia Beach Debris Flood Mitigation 2405**

40000 2405	Requisition	13,136	13,136	17,002	17,562	18,140	19,037
40010 2405	Parcel Tax	3,284	3,284	4,132	4,250	4,369	4,491
		16,420	16,420	21,134	21,812	22,509	23,528

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRIT CREEK TOWN DEBRIS FLD	426,200	13,136	13,136	17,002	17,562	18,140	19,037
<b>Est. Residential Tax rate /1,000</b>		5.0884	3.0821	3.9892	4.1206	4.2562	4.4667
BRIT CREEK COMM DEBRIS FLD	29,800,680						
PARCEL TAX	<b>Folios 201</b>	3,284	3,284	4,132	4,250	4,369	4,491
<b>Est. Cost per Parcel</b>		\$ 17.20	\$ 17.20	\$ 21.64	\$ 22.25	\$ 22.88	\$ 23.52

\*Includes Provincial fee of 5.25%

**Requisition maximums**

Dollar Maximum	\$ 25,680	TOWN = Development site
Tax Rate (per \$1,000)	<b>10.7201</b>	\$ 45,689
Dollar Maximum	\$ 6,420	COMM = Current Community
Tax Rate (per \$1,000)	<b>0.03529</b>	\$ 10,513

Jurisdiction	Bylaw 1600 (Town) / 1601 (Comm)
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides debris flood works operations and maintenance service for the community of Britannia Beach.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2405 - Britannia Beach Debris Flood Mitigation Project</b>								
<b>Revenues</b>								
40000	Requisition	\$13,136.00	\$13,136.00	\$13,136.00	\$13,136.00	\$13,136.00	0%	
<b>Requisitions</b>		<b>\$13,136.00</b>	<b>\$13,136.00</b>	<b>\$13,136.00</b>	<b>\$13,136.00</b>	<b>\$13,136.00</b>	<b>0%</b>	
40010	Parcel Tax	\$3,284.00	\$3,284.00	\$3,284.00	\$3,284.00	\$3,284.00	0%	
<b>Parcel Tax</b>		<b>\$3,284.00</b>	<b>\$3,284.00</b>	<b>\$3,284.00</b>	<b>\$3,284.00</b>	<b>\$3,284.00</b>	<b>0%</b>	
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40080	Grant in Lieu of Taxes - Other	\$0.00	\$259,320.00	\$285,000.00	\$285,000.00	\$0.00	-100%	
<b>GILT</b>		<b>\$0.00</b>	<b>\$259,320.00</b>	<b>\$285,000.00</b>	<b>\$285,000.00</b>	<b>\$0.00</b>	<b>-100%</b>	
40220	Interest Earned on Investments	\$39.73	\$400.00	\$2,599.73	\$5,660.88	\$5,661.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$39.73</b>	<b>\$400.00</b>	<b>\$2,599.73</b>	<b>\$5,660.88</b>	<b>\$5,661.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$25,683.89	\$730.00	\$730.29	\$730.29	\$8,950.00	1126%	
<b>Surplus Deficit Prior Year</b>		<b>\$25,683.89</b>	<b>\$730.00</b>	<b>\$730.29</b>	<b>\$730.29</b>	<b>\$8,950.00</b>	<b>1126%</b>	
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$42,143.62</b>	<b>\$276,870.00</b>	<b>\$304,750.02</b>	<b>\$307,811.17</b>	<b>\$31,031.00</b>	<b>1026%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$50.00	\$0.00	\$0.00	\$100.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$13,110.50	\$4,000.00	\$6,297.00	\$10,064.47	\$2,500.00	-75%	
50600	Insurance	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00		
50605	Licenses & Permits	\$262.50	\$0.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance	\$2,110.33	\$10,000.00	\$0.00	\$2,500.00	\$11,000.00		Maintenance of debris flow works
53200	Time Allocation from Other Services	\$0.00	\$3,250.00	\$712.93	\$1,046.86	\$4,085.00	290%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$15,733.33</b>	<b>\$17,550.00</b>	<b>\$7,259.93</b>	<b>\$13,861.33</b>	<b>\$18,385.00</b>	<b>33%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$25,680.00	\$259,320.00	\$285,000.00	\$285,000.00	\$5,661.00	-98%	Interest earned transferred to Capital reserve
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$6,985.00		Transfer to Surplus reserve
<b>Transfer Expenses</b>		<b>\$25,680.00</b>	<b>\$259,320.00</b>	<b>\$285,000.00</b>	<b>\$285,000.00</b>	<b>\$12,646.00</b>	<b>-96%</b>	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$41,413.33</b>	<b>\$276,870.00</b>	<b>\$292,259.93</b>	<b>\$298,861.33</b>	<b>\$31,031.00</b>	<b>-63%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$730.29</b>	<b>\$0.00</b>	<b>\$12,490.09</b>	<b>\$8,949.84</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$25,680.00		\$310,680.00	\$310,680.00	\$316,341.00		
30999	Operational Surplus reserve	\$0.00		\$0.00	\$0.00	\$6,985.00		
<b>Reserves</b>		<b>\$25,680.00</b>		<b>\$310,680.00</b>	<b>\$310,680.00</b>	<b>\$323,326.00</b>		

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>				<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2405 - Britannia Beach Debris Flood Mitigation Project</b>												
<b>Revenues</b>												
40000 Requisition				\$13,136.00	\$13,136.00	\$13,136.00	\$13,136.00	\$13,136.00	\$17,002.00	\$17,562.00	\$18,140.00	\$19,037.00
<b>Requisitions</b>				<b>\$13,136.00</b>	<b>\$13,136.00</b>	<b>\$13,136.00</b>	<b>\$13,136.00</b>	<b>\$13,136.00</b>	<b>\$17,002.00</b>	<b>\$17,562.00</b>	<b>\$18,140.00</b>	<b>\$19,037.00</b>
40010 Parcel Tax				\$3,284.00	\$3,284.00	\$3,284.00	\$3,284.00	\$3,284.00	\$4,132.00	\$4,250.00	\$4,369.00	\$4,491.00
<b>Parcel Tax</b>				<b>\$3,284.00</b>	<b>\$3,284.00</b>	<b>\$3,284.00</b>	<b>\$3,284.00</b>	<b>\$3,284.00</b>	<b>\$4,132.00</b>	<b>\$4,250.00</b>	<b>\$4,369.00</b>	<b>\$4,491.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40080 Grant in Lieu of Taxes - Other				\$0.00	\$259,320.00	\$285,000.00	\$285,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>				<b>\$0.00</b>	<b>\$259,320.00</b>	<b>\$285,000.00</b>	<b>\$285,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments				\$39.73	\$400.00	\$2,599.73	\$5,660.88	\$5,661.00	\$5,661.00	\$5,661.00	\$5,661.00	\$5,661.00
<b>Fees &amp; Other Revenues</b>				<b>\$39.73</b>	<b>\$400.00</b>	<b>\$2,599.73</b>	<b>\$5,660.88</b>	<b>\$5,661.00</b>	<b>\$5,661.00</b>	<b>\$5,661.00</b>	<b>\$5,661.00</b>	<b>\$5,661.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available				\$25,683.89	\$730.00	\$730.29	\$730.29	\$8,950.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$25,683.89</b>	<b>\$730.00</b>	<b>\$730.29</b>	<b>\$730.29</b>	<b>\$8,950.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	SP94	Surplus Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,800.00	\$1,800.00	\$1,800.00	\$1,500.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,800.00</b>	<b>\$1,500.00</b>
<b>Total Revenues</b>				<b>\$42,143.62</b>	<b>\$276,870.00</b>	<b>\$304,750.02</b>	<b>\$307,811.17</b>	<b>\$31,031.00</b>	<b>\$28,595.00</b>	<b>\$29,273.00</b>	<b>\$29,970.00</b>	<b>\$30,689.00</b>
<b>Expenses</b>												
50180 Travel				\$0.00	\$50.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal				\$13,110.50	\$4,000.00	\$6,297.00	\$10,064.47	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50600 Insurance				\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	\$464.00	\$478.00	\$492.00	\$507.00
50605 Licenses & Permits				\$262.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance				\$2,110.33	\$10,000.00	\$0.00	\$2,500.00	\$11,000.00	\$18,000.00	\$18,540.00	\$19,096.00	\$19,669.00
53200 Time Allocation from Other Services	CC2405	Britannia Beach Debris Flood		\$0.00	\$3,250.00	\$712.93	\$1,046.86	\$4,085.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
<b>Operating Expenses</b>				<b>\$15,733.33</b>	<b>\$17,550.00</b>	<b>\$7,259.93</b>	<b>\$13,861.33</b>	<b>\$18,385.00</b>	<b>\$22,934.00</b>	<b>\$23,612.00</b>	<b>\$24,309.00</b>	<b>\$25,028.00</b>
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve				\$25,680.00	\$259,320.00	\$285,000.00	\$285,000.00	\$5,661.00	\$5,661.00	\$5,661.00	\$5,661.00	\$5,661.00
53000 Transfer to Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$6,985.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$25,680.00</b>	<b>\$259,320.00</b>	<b>\$285,000.00</b>	<b>\$285,000.00</b>	<b>\$12,646.00</b>	<b>\$5,661.00</b>	<b>\$5,661.00</b>	<b>\$5,661.00</b>	<b>\$5,661.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$41,413.33</b>	<b>\$276,870.00</b>	<b>\$292,259.93</b>	<b>\$298,861.33</b>	<b>\$31,031.00</b>	<b>\$28,595.00</b>	<b>\$29,273.00</b>	<b>\$29,970.00</b>	<b>\$30,689.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$730.29</b>	<b>\$0.00</b>	<b>\$12,490.09</b>	<b>\$8,949.84</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment				\$25,680.00		\$310,680.00	\$310,680.00	\$316,341.00	\$322,002.00	\$327,663.00	\$333,324.00	\$338,985.00
30999 Operational Surplus reserve				\$0.00		\$0.00	\$0.00	\$6,985.00	\$5,185.00	\$3,385.00	\$1,585.00	\$85.00
<b>Reserves</b>				<b>\$25,680.00</b>		<b>\$310,680.00</b>	<b>\$310,680.00</b>	<b>\$323,326.00</b>	<b>\$327,187.00</b>	<b>\$331,048.00</b>	<b>\$334,909.00</b>	<b>\$339,070.00</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Catiline Creek Debris Flood Mitigation 2406**

40000 2405 Requisition 200,799 257,628 327,814 327,379 326,427

**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

CATALINE CREEK DEBRIS FLD

Folios 2 200,799 257,628 327,814 327,379 326,427

\*Est. Cost per Parcel \$ 105,670.47 \$ 135,576.74 \$ 172,512.12 \$ 172,283.20 \$ 171,782.21

\*Includes Provincial fee of 5.25%

<b>Requisition maximums</b>	
Dollar Maximum	\$ 375,000
Tax Rate (per \$1,000)	10.2720 \$ 375,000

\*est. cost /site (152) \$ 1,390.40 \$ 1,783.90 \$ 2,269.90 \$ 2,266.88 \$ 2,260.29

SE Bylaw	1786-2022
Debt Issue #	none
Basis of Apportionment	Net Taxable Value Hosp L&I

**Service Mandate**

Designing, constructing, operating and maintaining a debris flow mitigation structure for Catiline Creek within the Lillooet Lake Estates community of Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2406 - Catiline Creek Debris Flood Mitigation</b>								
<b>Revenues</b>								
40000 Requisition		\$0.00	\$0.00	\$0.00	\$0.00	\$200,799.00		
<b>Requisitions</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$200,799.00</b>		
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Fees &amp; Other Revenues</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40960 Conditional Grants - Provincial		\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00		CEPF Disaster Risk Reduction Grant
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,000,000.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
41000 Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00		Total borrowing up to \$4M
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,000,000.00</b>		
42000 Surplus Deficit -Available		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,200,799.00</b>		
<b>Expenses</b>								
50180 Travel		\$0.00	\$0.00	\$0.00	\$0.00	\$200.00		
50195 Meeting Costs		\$0.00	\$0.00	\$0.00	\$0.00	\$200.00		
50505 Admin Fee from General Government		\$0.00	\$0.00	\$0.00	\$0.00	\$250.00		
50520 Consulting - Legal		\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		
50580 Contracted Services		\$0.00	\$0.00	\$0.00	\$0.00	\$80,000.00		
50605 Licenses & Permits		\$0.00	\$0.00	\$0.00	\$0.00	\$1,250.00		
51030 Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00		
53200 Time Allocation from Other Services	CC2406 Catiline Creek Debris Flood M	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00		Staff time spent on service
<b>Operating Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$154,400.00</b>		
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$2,000,000.00		Catiline Creek Debris Flow Mitigation Project (borrowing & grant)
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,000,000.00</b>		
52000 Debt Issue Costs		\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Long term borrowing debt issue costs
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,000.00</b>		
53000 Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00		Transfer to Capital reserve
53100 Contribution To Other Services	CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$28,899.00		For setup of service costs
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$36,399.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,200,799.00</b>		
<b>Surplus/ (Deficit)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment		\$0.00		\$0.00	\$0.00	\$7,500.00		
<b>Reserves</b>		<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$7,500.00</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2406 - Catiline Creek Debris Flood Mitigation</b>										
<b>Revenues</b>										
40000 Requisition		\$0.00	\$0.00	\$0.00	\$0.00	\$200,799.00	\$257,628.00	\$327,814.00	\$327,379.00	\$326,427.00
<b>Requisitions</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$200,799.00</b>	<b>\$257,628.00</b>	<b>\$327,814.00</b>	<b>\$327,379.00</b>	<b>\$326,427.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$260.00	\$520.00	\$1,040.00	\$2,080.00
<b>Fees &amp; Other Revenues</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$260.00</b>	<b>\$520.00</b>	<b>\$1,040.00</b>	<b>\$2,080.00</b>
40960 Conditional Grants - Provincial		\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00	\$1,000,000.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,000,000.00</b>	<b>\$1,000,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
41000 Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00	\$3,000,000.00	\$0.00	\$0.00	\$0.00
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,000,000.00</b>	<b>\$3,000,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,200,799.00</b>	<b>\$4,257,888.00</b>	<b>\$328,334.00</b>	<b>\$328,419.00</b>	<b>\$328,507.00</b>
<b>Expenses</b>										
50180 Travel		\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00
50195 Meeting Costs		\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$200.00	\$0.00	\$0.00	\$0.00
50505 Admin Fee from General Government		\$0.00	\$0.00	\$0.00	\$0.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal		\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$0.00	\$0.00	\$0.00	\$0.00	\$80,000.00	\$80,000.00	\$0.00	\$0.00	\$0.00
50600 Insurance		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00
50605 Licenses & Permits		\$0.00	\$0.00	\$0.00	\$0.00	\$1,250.00	\$250.00	\$258.00	\$266.00	\$274.00
50650 Operating Supplies - Other		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$54,500.00	\$54,500.00	\$54,500.00
51030 Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$30,000.00	\$34,500.00	\$5,000.00	\$5,000.00	\$5,000.00
53200 Time Allocation from Other Services	CC2406 Catiline Creek Debris Flood M	\$0.00	\$0.00	\$0.00	\$0.00	\$40,000.00	\$40,000.00	\$5,000.00	\$5,000.00	\$5,000.00
<b>Operating Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$154,400.00</b>	<b>\$157,900.00</b>	<b>\$67,583.00</b>	<b>\$67,668.00</b>	<b>\$67,756.00</b>
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$2,000,000.00	\$4,000,000.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,000,000.00</b>	<b>\$4,000,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52000 Debt Issue Costs		\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$30,000.00	\$0.00	\$0.00	\$0.00
52040 SLRD - Debt Charges - Principal		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$18,588.00	\$74,351.00	\$74,351.00	\$74,351.00
52050 SLRD - Debt Charges - Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,900.00	\$178,900.00	\$178,900.00	\$178,900.00
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$92,488.00</b>	<b>\$253,251.00</b>	<b>\$253,251.00</b>	<b>\$253,251.00</b>
53000 Transfer to Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00	\$7,500.00
53100 Contribution To Other Services	CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$28,899.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$36,399.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,200,799.00</b>	<b>\$4,257,888.00</b>	<b>\$328,334.00</b>	<b>\$328,419.00</b>	<b>\$328,507.00</b>

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2406 - Catiline Creek Debris Flood Mitigation Surplus/ (Deficit)</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$0.00		\$0.00	\$0.00	\$7,500.00	\$15,000.00	\$22,500.00	\$30,000.00	\$37,500.00
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$7,500.00</b>	<b>\$15,000.00</b>	<b>\$22,500.00</b>	<b>\$30,000.00</b>	<b>\$37,500.00</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Lillooet-Area B Library 2500**

40000 2500 Requisition	286,917	295,363	352,468	364,883	377,533	385,629
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

DISTRICT OF LILLOOET	62,158,676	215,960	223,634	266,871	276,271	285,848	291,978
ELECTORAL AREA B	19,937,100	70,957	71,729	85,597	88,612	91,685	93,651

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>82,095,776</b>	<b>286,917</b>	<b>295,363</b>	<b>352,468</b>	<b>364,883</b>	<b>377,533</b>	<b>385,629</b>	
Dollar Maximum	\$ 245,892								
Tax Rate (per \$1,000)	0.76518	\$ 522,154	<b>Est. residential tax rate /\$1,000</b>	0.38540	0.35978	0.42934	0.44446	0.45987	0.46973

Jurisdiction	Bylaw 679/1323/1508
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Lillooet and Area Library Association to provide public library services within the District of Lillooet and Electoral Area B.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2500 - Lillooet / Area B Library</b>							
<b>Revenues</b>							
40000 Requisition	\$226,139.00	\$286,917.00	\$286,917.00	\$286,917.00	\$295,363.00	3%	
<b>Requisitions</b>	<b>\$226,139.00</b>	<b>\$286,917.00</b>	<b>\$286,917.00</b>	<b>\$286,917.00</b>	<b>\$295,363.00</b>	<b>3%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000 Transfers from Other Service	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		General Select funds for purchase of childrens books (2021)
CC2900 Electoral Areas Special Serv	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>	<b>\$1,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$227,139.00</b>	<b>\$286,917.00</b>	<b>\$286,917.00</b>	<b>\$286,917.00</b>	<b>\$295,363.00</b>	<b>3%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$225,889.00	\$286,667.00	\$286,667.00	\$286,667.00	\$295,113.00	3%	Operational contribution requested by Library
50610 Miscellaneous Operating Cost	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		General Select funds for purchase of childrens books (2021)
<b>Operating Expenses</b>	<b>\$227,139.00</b>	<b>\$286,917.00</b>	<b>\$286,917.00</b>	<b>\$286,917.00</b>	<b>\$295,363.00</b>	<b>3%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$227,139.00</b>	<b>\$286,917.00</b>	<b>\$286,917.00</b>	<b>\$286,917.00</b>	<b>\$295,363.00</b>	<b>3%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Area A Library**

**2501**

40000 2501	Requisition	26,376	27,060	27,792	28,545	29,318	30,112
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	26,376	27,060	27,792	28,545	29,318	30,112
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<b>Requisition maximums</b>		<b>TOTAL</b>	<b>35,921,562</b>	<b>26,376</b>	<b>27,060</b>	<b>27,792</b>	<b>28,545</b>	<b>29,318</b>	<b>30,112</b>
Dollar Maximum	\$ 33,630								
Tax Rate (per \$1,000)	<b>0.1766</b> \$ 52,159	Est. residential tax rate /\$1,000	0.0832	0.0753	0.0774	0.0795	0.0816	0.0838	

Jurisdiction	Bylaw 598, 1108, 1512
Debt Issue #	none
Basis of Apportionment	Hosp L&I

\$      41.62      \$      37.67

**Service Mandate**

This service provides a financial contribution to the Lillooet and Area Library Association to provide public library services to Electoral Area A.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2501 - Area A Library</b>							
<u>Revenues</u>							
40000 Requisition	\$23,426.00	\$26,376.00	\$26,376.00	\$26,376.00	\$27,060.00	3%	
<b>Requisitions</b>	<b>\$23,426.00</b>	<b>\$26,376.00</b>	<b>\$26,376.00</b>	<b>\$26,376.00</b>	<b>\$27,060.00</b>	<b>3%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$23,426.00</b>	<b>\$26,376.00</b>	<b>\$26,376.00</b>	<b>\$26,376.00</b>	<b>\$27,060.00</b>	<b>3%</b>	
<u>Expenses</u>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$23,176.00	\$26,126.00	\$26,126.00	\$26,126.00	\$26,810.00	3%	Operating contribution to Library
<b>Operating Expenses</b>	<b>\$23,426.00</b>	<b>\$26,376.00</b>	<b>\$26,376.00</b>	<b>\$26,376.00</b>	<b>\$27,060.00</b>	<b>3%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$23,426.00</b>	<b>\$26,376.00</b>	<b>\$26,376.00</b>	<b>\$26,376.00</b>	<b>\$27,060.00</b>	<b>3%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		





<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton Library LSA 2502**

40000 2502 Requisition	395,740	427,149	438,557	462,765	462,283	474,717
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	1,607,298,366	192,719	230,131	236,277	249,320	249,060	255,759
ELECTORAL AREA C	1,376,024,504	203,021	197,018	202,280	213,445	213,223	218,958

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>2,983,322,870</b>	<b>395,740</b>	<b>427,149</b>	<b>438,557</b>	<b>462,765</b>	<b>462,283</b>	<b>474,717</b>
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Dollar Maximum	\$ 324,375
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Tax Rate (per \$1,000)	0.3829	\$ 1,142,344
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Est. Residential Tax rate /1,000	0.1219	0.10900	0.11191	0.11809	0.11796	0.12114
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Jurisdiction	Bylaw 645, 1125 & 1407
Debt Issue #	none
Basis of Apportionment	Net Taxable Hosp L&I

**Service Mandate**

This service provides a financial contribution to the Pemberton & District Public Library Association to provide public library services to the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2502 - Pemberton Library</b>								
<b>Revenues</b>								
40000 Requisition		\$371,506.00	\$395,740.00	\$395,740.00	\$395,740.00	\$427,149.00	8%	
<b>Requisitions</b>		<b>\$371,506.00</b>	<b>\$395,740.00</b>	<b>\$395,740.00</b>	<b>\$395,740.00</b>	<b>\$427,149.00</b>	<b>8%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
43000 Transfers from Other Service	CC2900 Electoral Areas Special Serv	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Grant for children's books (2021)
<b>Transfer Revenue</b>		<b>\$1,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$372,506.00</b>	<b>\$395,740.00</b>	<b>\$395,740.00</b>	<b>\$395,740.00</b>	<b>\$427,149.00</b>	<b>8%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$316,790.00	\$339,985.00	\$339,985.00	\$339,985.00	\$369,804.00	9%	Operating contribution to Library
50610 Miscellaneous Operating Cost		\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Grant for children's books (2021)
51012 Capital Grant		\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	0%	Capital contribution to Library
<b>Operating Expenses</b>		<b>\$320,540.00</b>	<b>\$342,735.00</b>	<b>\$342,735.00</b>	<b>\$342,735.00</b>	<b>\$372,554.00</b>	<b>9%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC2106 Pemberton Dist Com Rec Cr	\$51,966.00	\$53,005.00	\$53,005.00	\$53,005.00	\$54,595.00	3%	To PCC #2106 for rent
<b>Transfer Expenses</b>		<b>\$51,966.00</b>	<b>\$53,005.00</b>	<b>\$53,005.00</b>	<b>\$53,005.00</b>	<b>\$54,595.00</b>	<b>3%</b>	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$372,506.00</b>	<b>\$395,740.00</b>	<b>\$395,740.00</b>	<b>\$395,740.00</b>	<b>\$427,149.00</b>	<b>12%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Whistler Library**

**2503**

40000	2503	Requisition	15,700	15,700	15,700	15,700	15,700	15,700
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

WHISTLER LIBRARY	31,312,487	15,700	15,700	15,700	15,700	15,700	15,700	15,700
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>31,312,487</b>	<b>15,700</b>	<b>15,700</b>	<b>15,700</b>	<b>15,700</b>	<b>15,700</b>	<b>15,700</b>
Dollar Maximum		\$ 5,488						
Tax Rate (per \$1,000)	0.0566	\$ 16,871	Est. Residential Tax rate /1,000	0.0531	0.0501	0.0501	0.0501	0.0501

Jurisdiction	Bylaw 732/1212/1386
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Whistler Public Library to provide public library services to the RMOW and a portion of Electoral Area D.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2503 - Whistler Library</b>							
<b>Revenues</b>							
40000 Requisition	\$12,254.00	\$15,700.00	\$15,700.00	\$15,700.00	\$15,700.00	0%	
<b>Requisitions</b>	<b>\$12,254.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000 Transfers from Other Service	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Select funds for purchasing Childrens books (2021)
CC2900 Electoral Areas Special Serv	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$13,254.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$13,004.00	\$15,450.00	\$15,450.00	\$15,450.00	\$15,450.00	0%	Operating contribution to Library
<b>Operating Expenses</b>	<b>\$13,254.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$13,254.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>\$15,700.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Area A Cemetery Function 2600**

40000 2600 Requisition	1,600	1,788	1,888	1,949	1,949	1,949
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**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	1,600	1,788	1,888	1,949	1,949	1,949
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**Requisition maximums**

Dollar Maximum	\$	1,250
Tax Rate (per \$1,000)	<b>0.0066</b>	\$ 1,949

<b>TOTAL</b>	<b>35,921,562</b>	<b>1,600</b>	<b>1,788</b>	<b>1,888</b>	<b>1,949</b>	<b>1,949</b>	<b>1,949</b>
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Est. Residential Tax rate /1,000	0.0051	0.0050	0.0053	0.0054	0.0054	0.0054
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Jurisdiction	SLP 22 Jan 87, Bylaw 1228/1509
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Bridge River Valley Cemetery Board to provide cemetery services to Electoral Area A.

**Items of Significance**

Service currently being run by Bridge River Valley Community Assoc.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2600 - Area A Cemetery</b>							
<b>Revenues</b>							
40000 Requisition	\$1,350.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,788.00	12%	
<b>Requisitions</b>	<b>\$1,350.00</b>	<b>\$1,600.00</b>	<b>\$1,600.00</b>	<b>\$1,600.00</b>	<b>\$1,788.00</b>	<b>12%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$1,350.00</b>	<b>\$1,600.00</b>	<b>\$1,600.00</b>	<b>\$1,600.00</b>	<b>\$1,788.00</b>	<b>12%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00	0%	
50610 Miscellaneous Operating Cost	\$1,250.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,688.00	13%	Contribution to BRVCA for operations
<b>Operating Expenses</b>	<b>\$1,350.00</b>	<b>\$1,600.00</b>	<b>\$1,600.00</b>	<b>\$1,600.00</b>	<b>\$1,788.00</b>	<b>12%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$1,350.00</b>	<b>\$1,600.00</b>	<b>\$1,600.00</b>	<b>\$1,600.00</b>	<b>\$1,788.00</b>	<b>12%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		





<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Area C-Vill Pemberton Cemetery Function                      2601**

40000 2601    Requisition	2,750	2,750	2,750	2,750	2,750	2,750
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**REQUISITION                      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

VILLAGE OF PEMBERTON	208,325,310	1,339	1,460	1,460	1,460	1,460	1,460	1,460
ELECTORAL AREA C	183,940,682	1,411	1,290	1,290	1,290	1,290	1,290	1,290

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>392,265,992</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>	<b>2,750</b>
Dollar Maximum	\$ 5,000								
Tax Rate (per \$1,000)	<b>0.003567</b>	\$ 10,642	Est. Residential Tax rate /1,000	0.0008	0.0007	0.0007	0.0007	0.0007	0.0007

Jurisdiction	SLP 22 Jan 87 / bylaw 1559
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a financial contribution to the Pemberton Cemetery Board to provide cemetery services to the Village of Pemberton and Electoral Area C.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2601 - Area C / Village of Pemberton Cemetery</b>							
<b>Revenues</b>							
40000 Requisition	\$7,000.00	\$2,750.00	\$2,750.00	\$2,750.00	\$2,750.00	0%	
<b>Requisitions</b>	<b>\$7,000.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>0%</b>	
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Surplus Deficit Prior Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000 Transfers from Other Service	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area C Amenity for enhancement projects (2021)
CC1000 General Government Service	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Revenues</b>	<b>\$27,000.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	0%	Estimated amount for operations (request not received)
51012 Capital Grant	\$4,250.00	\$0.00	\$0.00	\$0.00	\$0.00		Amount sent to the Legion for capital needs (2021)
51012 Capital Grant	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area C Amenity for enhancement projects (2021)
<b>Operating Expenses</b>	<b>\$27,000.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>0%</b>	
Capital Expenditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>	<b>\$27,000.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>\$2,750.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves	\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Devine Water**

**2700**

40010 2700 Parcel Tax	15,000	16,050	24,211	25,164	26,039	27,051
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

DEVINE WATER SYSTEM	2,172,130					
PARCEL TAX	-	15,000	16,050	24,211	25,164	26,039
Folios	34					

<b>Requisition maximums</b>	<b>*Est Cost per Parcel</b>	<b>\$ 464.34</b>	<b>\$ 496.84</b>	<b>\$ 749.47</b>	<b>\$ 778.97</b>	<b>\$ 806.06</b>	<b>\$ 837.39</b>
Dollar Maximum	\$ -	*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	none						

Jurisdiction	Bylaw 195
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a water system to the community of Devine.

**Items of Significance**



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2700 - Devine Water</b>							
53000 Transfer to Reserve	\$1,792.00	\$1,699.00	\$1,699.00	\$1,699.00	\$2,000.00	18%	
<b>Transfer Expenses</b>	<b>\$1,792.00</b>	<b>\$1,699.00</b>	<b>\$1,699.00</b>	<b>\$1,699.00</b>	<b>\$2,000.00</b>	<b>18%</b>	
50590 Depreciation/Amortization	(\$5,670.61)	(\$5,671.00)	\$0.00	(\$5,671.00)	(\$5,671.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$5,670.61)</b>	<b>(\$5,671.00)</b>	<b>\$0.00</b>	<b>(\$5,671.00)</b>	<b>(\$5,671.00)</b>		
<b>Total Expenses</b>	<b>\$17,753.50</b>	<b>\$22,976.00</b>	<b>\$15,049.60</b>	<b>\$21,174.12</b>	<b>\$335,590.00</b>	<b>1485%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$4,488.01</b>	<b>\$0.00</b>	<b>\$8,151.23</b>	<b>\$2,340.02</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$24,205.68		\$25,904.68	\$25,904.68	\$27,904.68		
30999 Operational Surplus reserve	\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00		
<b>Reserves</b>	<b>\$26,628.68</b>		<b>\$28,327.68</b>	<b>\$28,327.68</b>	<b>\$30,327.68</b>		





<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2700 - Devine Water</b>									
53000 Transfer to Reserve	\$1,792.00	\$1,699.00	\$1,699.00	\$1,699.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00
<b>Transfer Expenses</b>	<b>\$1,792.00</b>	<b>\$1,699.00</b>	<b>\$1,699.00</b>	<b>\$1,699.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>	<b>\$2,000.00</b>
50590 Depreciation/Amortization	(\$5,670.61)	(\$5,671.00)	\$0.00	(\$5,671.00)	(\$5,671.00)	(\$5,670.00)	(\$5,669.00)	(\$5,668.00)	(\$5,667.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$5,670.61)</b>	<b>(\$5,671.00)</b>	<b>\$0.00</b>	<b>(\$5,671.00)</b>	<b>(\$5,671.00)</b>	<b>(\$5,670.00)</b>	<b>(\$5,669.00)</b>	<b>(\$5,668.00)</b>	<b>(\$5,667.00)</b>
<b>Total Expenses</b>	<b>\$17,753.50</b>	<b>\$22,976.00</b>	<b>\$15,049.60</b>	<b>\$21,174.12</b>	<b>\$335,590.00</b>	<b>\$28,336.00</b>	<b>\$29,289.00</b>	<b>\$30,272.00</b>	<b>\$31,284.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$4,488.01</b>	<b>\$0.00</b>	<b>\$8,151.23</b>	<b>\$2,340.02</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$24,205.68		\$25,904.68	\$25,904.68	\$27,904.68	\$29,904.68	\$31,904.68	\$33,904.68	\$35,904.68
30999 Operational Surplus reserve	\$2,423.00		\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00	\$2,423.00
<b>Reserves</b>	<b>\$26,628.68</b>		<b>\$28,327.68</b>	<b>\$28,327.68</b>	<b>\$30,327.68</b>	<b>\$32,327.68</b>	<b>\$34,327.68</b>	<b>\$36,327.68</b>	<b>\$38,327.68</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Furry Creek Water**

**2701**

40000 2701 Requisition

180,972      217,271      226,610      230,826      235,169      239,642

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

FURRY CREEK WATER

38,298,824      180,972      217,271      226,610      230,826      235,169      239,642

**TOTAL      38,298,824      180,972      217,271      226,610      230,826      235,169      239,642**

Requisition maximums

Dollar Maximum      \$      281,250

Tax Rate (per \$1,000)

Est. Residential Tax rate /1,000      0.5197      0.5673      0.5917      0.6027      0.6140      0.6257

Jurisdiction	Bylaw 531/1620
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$1Mil Home est.    \$      519.73    \$      567.30**

**Service Mandate**

This service provides the supply, treatment, conveyance, storage and distribution of water within the Furry Creek community.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2701 - Furry Creek Water</b>								
<b>Revenues</b>								
40000	Requisition	\$151,189.00	\$180,972.00	\$180,972.00	\$180,972.00	\$217,271.00	20%	
<b>Requisitions</b>		<b>\$151,189.00</b>	<b>\$180,972.00</b>	<b>\$180,972.00</b>	<b>\$180,972.00</b>	<b>\$217,271.00</b>	<b>20%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$454.45	\$495.00	\$3,047.05	\$6,335.59	\$6,336.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$454.45</b>	<b>\$495.00</b>	<b>\$3,047.05</b>	<b>\$6,335.59</b>	<b>\$6,336.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$37,303.25	\$20,828.00	\$20,828.44	\$20,828.44	(\$6,105.00)	-129%	
<b>Surplus Deficit Prior Year</b>		<b>\$37,303.25</b>	<b>\$20,828.00</b>	<b>\$20,828.44</b>	<b>\$20,828.44</b>	<b>(\$6,105.00)</b>	<b>-129%</b>	
43000	Transfers from Other Service	\$4,455.67	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart grant (2021)
43000	Transfers from Other Service	\$7,000.00	\$11,000.00	\$0.00	\$0.00	\$0.00		Area D CWF for Pump house roof replacement
43000	Transfers from Other Service	\$0.00	\$12,800.00	\$0.00	\$11,034.94	\$28,000.00		Area D CWF for Asset replacements
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>		<b>\$11,455.67</b>	<b>\$23,800.00</b>	<b>\$0.00</b>	<b>\$11,034.94</b>	<b>\$28,000.00</b>		
<b>Total Revenues</b>		<b>\$200,402.37</b>	<b>\$226,095.00</b>	<b>\$204,847.49</b>	<b>\$219,170.97</b>	<b>\$245,502.00</b>	<b>-109%</b>	
<b>Expenses</b>								
50180	Travel	\$7.98	\$25.00	\$135.08	\$135.08	\$150.00	11%	
50220	Courier	\$0.00	\$100.00	\$39.31	\$39.31	\$100.00	154%	
50320	Security	\$870.00	\$1,100.00	\$870.00	\$870.00	\$1,000.00	15%	
50400	Hardware	\$1,926.00	\$0.00	\$0.00	\$0.00	\$0.00		Scadax hardware
50410	Software	\$2,400.00	\$500.00	\$2,400.00	\$2,400.00	\$2,400.00	0%	Scadax software
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	-100%	
50540	Consulting - Engineering	\$1,770.30	\$0.00	\$0.00	\$0.00	\$0.00		Review of Improvement costs
50540	Consulting - Engineering	\$18,593.75	\$27,000.00	\$15,068.77	\$19,299.79	\$27,000.00	40%	Ground water & well monitoring
50580	Contracted Services	\$39,434.65	\$42,185.00	\$29,496.00	\$50,422.18	\$51,500.00	2%	Water service contract
50590	Depreciation/Amortization	\$30,549.08	\$33,000.00	\$0.00	\$30,730.47	\$33,000.00	7%	
50600	Insurance	\$3,732.03	\$4,105.00	\$3,867.47	\$3,867.47	\$4,282.00	11%	
50605	Licenses & Permits	\$1,081.09	\$1,150.00	\$837.50	\$1,127.84	\$1,200.00	6%	
50640	Operating Supplies - Chemicals	\$2,365.79	\$2,500.00	\$426.06	\$500.54	\$2,500.00	399%	
50650	Operating Supplies - Other	\$456.09	\$3,200.00	\$3,863.93	\$3,959.86	\$4,000.00	1%	
50670	Service / Site Maintenance	\$17,424.41	\$35,000.00	\$35,595.76	\$49,100.67	\$35,000.00	-29%	2022 included multiple water repairs
50690	Utilities - Hydro	\$14,113.25	\$14,850.00	\$8,968.97	\$10,216.79	\$14,850.00	45%	
50700	Utilities - Telephone	\$889.20	\$930.00	\$654.40	\$865.81	\$930.00	7%	
51011	Non-Capitalized Equipment	\$12,065.05	\$7,400.00	\$7,125.99	\$7,125.99	\$8,800.00	23%	Curbstop replacements, dosing tank, colormeter
53200	Time Allocation from Other Services	\$15,194.34	\$22,000.00	\$13,476.45	\$19,059.97	\$23,540.00	24%	
<b>Operating Expenses</b>		<b>\$163,123.01</b>	<b>\$195,295.00</b>	<b>\$123,075.69</b>	<b>\$204,971.77</b>	<b>\$210,502.00</b>	<b>3%</b>	
99996	Fixed Asset Increase	\$7,000.00	\$11,000.00	\$0.00	\$0.00	\$0.00		Pump house roof replacement
99996	Fixed Asset Increase	\$0.00	\$12,800.00	\$0.00	\$11,034.94	\$0.00		Alarms and VFD using Area D CWF

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2701 - Furry Creek Water</b>							
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00		Booster stn VFD
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Well pump
<b>Capital Expenditures</b>	<b>\$7,000.00</b>	<b>\$23,800.00</b>	<b>\$0.00</b>	<b>\$11,034.94</b>	<b>\$28,000.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	0%	
<b>Transfer Expenses</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>0%</b>	
50590 Depreciation/Amortization	(\$30,549.08)	(\$33,000.00)	\$0.00	(\$30,730.47)	(\$33,000.00)	7%	
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$30,549.08)</b>	<b>(\$33,000.00)</b>	<b>\$0.00</b>	<b>(\$30,730.47)</b>	<b>(\$33,000.00)</b>	<b>7%</b>	
<b>Total Expenses</b>	<b>\$179,573.93</b>	<b>\$226,095.00</b>	<b>\$163,075.69</b>	<b>\$225,276.24</b>	<b>\$245,502.00</b>	<b>10%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$20,828.44</b>	<b>\$0.00</b>	<b>\$41,771.80</b>	<b>(\$6,105.27)</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$293,758.56		\$333,758.56	\$333,758.56	\$373,758.56		
<b>Reserves</b>	<b>\$293,758.56</b>		<b>\$333,758.56</b>	<b>\$333,758.56</b>	<b>\$373,758.56</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2701 - Furry Creek Water</b>										
<b>Revenues</b>										
40000	Requisition	\$151,189.00	\$180,972.00	\$180,972.00	\$180,972.00	\$217,271.00	\$226,610.00	\$230,826.00	\$235,169.00	\$239,642.00
<b>Requisitions</b>		<b>\$151,189.00</b>	<b>\$180,972.00</b>	<b>\$180,972.00</b>	<b>\$180,972.00</b>	<b>\$217,271.00</b>	<b>\$226,610.00</b>	<b>\$230,826.00</b>	<b>\$235,169.00</b>	<b>\$239,642.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$454.45	\$495.00	\$3,047.05	\$6,335.59	\$6,336.00	\$6,336.00	\$6,336.00	\$6,336.00	\$6,336.00
<b>Fees &amp; Other Revenues</b>		<b>\$454.45</b>	<b>\$495.00</b>	<b>\$3,047.05</b>	<b>\$6,335.59</b>	<b>\$6,336.00</b>	<b>\$6,336.00</b>	<b>\$6,336.00</b>	<b>\$6,336.00</b>	<b>\$6,336.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available	\$37,303.25	\$20,828.00	\$20,828.44	\$20,828.44	(\$6,105.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$37,303.25</b>	<b>\$20,828.00</b>	<b>\$20,828.44</b>	<b>\$20,828.44</b>	<b>(\$6,105.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$4,455.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$7,000.00	\$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$12,800.00	\$0.00	\$11,034.94	\$28,000.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$11,455.67</b>	<b>\$23,800.00</b>	<b>\$0.00</b>	<b>\$11,034.94</b>	<b>\$28,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$200,402.37</b>	<b>\$226,095.00</b>	<b>\$204,847.49</b>	<b>\$219,170.97</b>	<b>\$245,502.00</b>	<b>\$232,946.00</b>	<b>\$237,162.00</b>	<b>\$241,505.00</b>	<b>\$245,978.00</b>
<b>Expenses</b>										
50180	Travel	\$7.98	\$25.00	\$135.08	\$135.08	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50220	Courier	\$0.00	\$100.00	\$39.31	\$39.31	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50320	Security	\$870.00	\$1,100.00	\$870.00	\$870.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50400	Hardware	\$1,926.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50410	Software	\$2,400.00	\$500.00	\$2,400.00	\$2,400.00	\$2,400.00	\$2,472.00	\$2,546.00	\$2,622.00	\$2,701.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering	\$1,770.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering	\$18,593.75	\$27,000.00	\$15,068.77	\$19,299.79	\$27,000.00	\$27,000.00	\$27,000.00	\$27,000.00	\$27,000.00
50580	Contracted Services	\$39,434.65	\$42,185.00	\$29,496.00	\$50,422.18	\$51,500.00	\$53,045.00	\$54,636.00	\$56,275.00	\$57,963.00
50590	Depreciation/Amortization	\$30,549.08	\$33,000.00	\$0.00	\$30,730.47	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00	\$33,000.00
50600	Insurance	\$3,732.03	\$4,105.00	\$3,867.47	\$3,867.47	\$4,282.00	\$4,410.00	\$4,542.00	\$4,678.00	\$4,818.00
50605	Licenses & Permits	\$1,081.09	\$1,150.00	\$837.50	\$1,127.84	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50640	Operating Supplies - Chemicals	\$2,365.79	\$2,500.00	\$426.06	\$500.54	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50650	Operating Supplies - Other	\$456.09	\$3,200.00	\$3,863.93	\$3,959.86	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50670	Service / Site Maintenance	\$17,424.41	\$35,000.00	\$35,595.76	\$49,100.67	\$35,000.00	\$30,900.00	\$31,827.00	\$32,782.00	\$33,765.00
50690	Utilities - Hydro	\$14,113.25	\$14,850.00	\$8,968.97	\$10,216.79	\$14,850.00	\$15,296.00	\$15,755.00	\$16,228.00	\$16,715.00
50700	Utilities - Telephone	\$889.20	\$930.00	\$654.40	\$865.81	\$930.00	\$958.00	\$987.00	\$1,017.00	\$1,048.00
51011	Non-Capitalized Equipment	\$12,065.05	\$7,400.00	\$7,125.99	\$7,125.99	\$8,800.00	\$5,150.00	\$5,150.00	\$5,150.00	\$5,150.00
53200	Time Allocation from Other Services	\$15,194.34	\$22,000.00	\$13,476.45	\$19,059.97	\$23,540.00	\$24,246.00	\$24,973.00	\$25,722.00	\$26,494.00
<b>Operating Expenses</b>		<b>\$163,123.01</b>	<b>\$195,295.00</b>	<b>\$123,075.69</b>	<b>\$204,971.77</b>	<b>\$210,502.00</b>	<b>\$205,946.00</b>	<b>\$210,162.00</b>	<b>\$214,505.00</b>	<b>\$218,978.00</b>
99996	Fixed Asset Increase	\$7,000.00	\$11,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$12,800.00	\$0.00	\$11,034.94	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2701 - Furry Creek Water</b>									
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00
<b>Capital Expenditures</b>	<b>\$7,000.00</b>	<b>\$23,800.00</b>	<b>\$0.00</b>	<b>\$11,034.94</b>	<b>\$28,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>	<b>\$20,000.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00	\$40,000.00
<b>Transfer Expenses</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>	<b>\$40,000.00</b>
50590 Depreciation/Amortization	(\$30,549.08)	(\$33,000.00)	\$0.00	(\$30,730.47)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)	(\$33,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$30,549.08)</b>	<b>(\$33,000.00)</b>	<b>\$0.00</b>	<b>(\$30,730.47)</b>	<b>(\$33,000.00)</b>	<b>(\$33,000.00)</b>	<b>(\$33,000.00)</b>	<b>(\$33,000.00)</b>	<b>(\$33,000.00)</b>
<b>Total Expenses</b>	<b>\$179,573.93</b>	<b>\$226,095.00</b>	<b>\$163,075.69</b>	<b>\$225,276.24</b>	<b>\$245,502.00</b>	<b>\$232,946.00</b>	<b>\$237,162.00</b>	<b>\$241,505.00</b>	<b>\$245,978.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$20,828.44</b>	<b>\$0.00</b>	<b>\$41,771.80</b>	<b>(\$6,105.27)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$293,758.56		\$333,758.56	\$333,758.56	\$373,758.56	\$413,758.56	\$453,758.56	\$493,758.56	\$533,758.56
<b>Reserves</b>	<b>\$293,758.56</b>		<b>\$333,758.56</b>	<b>\$333,758.56</b>	<b>\$373,758.56</b>	<b>\$413,759.56</b>	<b>\$453,760.56</b>	<b>\$493,761.56</b>	<b>\$533,762.56</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton North Water 2702**

40010 2702 Parcel Tax	106,871	106,871	106,871	107,420	113,710	120,187
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

PEMBERTON NORTH WATER PARCEL TAX	<b>Folios</b>	<b>117</b>	106,871	106,871	106,871	107,420	113,710	120,187
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<b>Requisition maximums</b>	<b>*Est Cost per Parcel</b>	<b>\$ 969.67</b>	<b>\$ 961.38</b>	<b>\$ 961.38</b>	<b>\$ 966.32</b>	<b>\$ 1,022.90</b>	<b>\$ 1,081.17</b>
Dollar Maximum	\$ 73,000	*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	3.0000 \$ 459,501						

Jurisdiction	Bylaw 420/497/729	RB1119
Debt Issue #	Issue 80, Bylaw 779	
Maturity date	3-Oct-23	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides water service to a defined portion of Electoral Area C known as Pemberton North.

**Items of Significance**

A renewable agreement for bulk water purchase from Village of Pemberton is currently in place.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2702 - Pemberton North Water</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	0%	
<b>Parcel Tax</b>		<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>0%</b>	
40200	Water User Rates	\$120,858.68	\$120,251.00	\$118,740.19	\$119,931.45	\$120,000.00	0%	
<b>Water &amp; Sewer Rates</b>		<b>\$120,858.68</b>	<b>\$120,251.00</b>	<b>\$118,740.19</b>	<b>\$119,931.45</b>	<b>\$120,000.00</b>	<b>0%</b>	
40210	Connection Fees	\$500.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00		Placeholder for new connections
<b>Water &amp; Sewer Connection Fees</b>		<b>\$500.00</b>	<b>\$3,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,000.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$586.44	\$590.00	\$3,597.78	\$7,480.69	\$7,481.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$586.44</b>	<b>\$590.00</b>	<b>\$3,597.78</b>	<b>\$7,480.69</b>	<b>\$7,481.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$24,816.75	\$32,481.00	\$32,851.03	\$32,851.03	\$48,462.00	48%	
<b>Surplus Deficit Prior Year</b>		<b>\$24,816.75</b>	<b>\$32,481.00</b>	<b>\$32,851.03</b>	<b>\$32,851.03</b>	<b>\$48,462.00</b>	<b>48%</b>	
43000	Transfers from Other Service	\$3,966.50	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart Grant (2021)
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$17,973.00		Transfer from Operational surplus reserve
<b>Transfer Revenue</b>		<b>\$3,966.50</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$17,973.00</b>		
<b>Total Revenues</b>		<b>\$257,599.37</b>	<b>\$263,193.00</b>	<b>\$262,060.00</b>	<b>\$267,134.17</b>	<b>\$303,787.00</b>	<b>14%</b>	
<b>Expenses</b>								
50190	Advertising	\$90.10	\$100.00	\$0.00	\$0.00	\$100.00		
50195	Meeting Costs	\$0.00	\$250.00	\$0.00	\$0.00	\$250.00		
50210	Communications	\$0.00	\$25.00	\$0.00	\$0.00	\$0.00		
50220	Courier	\$0.00	\$0.00	\$107.01	\$144.40	\$155.00	7%	PNW billings
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$1,500.00		
50540	Consulting - Engineering	\$0.00	\$0.00	\$553.33	\$553.33	\$0.00	-100%	PNW water upgrade consulting
50585	Water / Sewer Connections	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00		Placeholder for new connections
50590	Depreciation/Amortization	\$48,905.49	\$48,906.00	\$0.00	\$48,906.00	\$51,000.00	4%	
50605	Licenses & Permits	\$170.00	\$555.00	\$170.00	\$170.00	\$500.00	194%	
50610	Miscellaneous Operating Cost	\$133,840.00	\$158,000.00	\$59,360.00	\$135,594.67	\$158,000.00	17%	Bulk water purchase from VOP
50630	Operating Supplies - Parts	\$364.22	\$1,000.00	\$195.45	\$900.91	\$1,000.00	11%	
50640	Operating Supplies - Chemicals	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00		
50670	Service / Site Maintenance	\$16,411.40	\$18,194.00	\$580.00	\$580.00	\$13,500.00	2228%	Snowclearing, flushing, backflow inspections, meter inspection repairs
53200	Time Allocation from Other Services	\$9,479.00	\$14,000.00	\$11,590.89	\$14,959.77	\$19,313.00	29%	Staff time on service
<b>Operating Expenses</b>		<b>\$209,510.21</b>	<b>\$246,580.00</b>	<b>\$72,806.68</b>	<b>\$202,059.08</b>	<b>\$248,868.00</b>	<b>23%</b>	
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Water meter Kia Court
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Curb stops
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$20,400.00		Water meter
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$40,400.00</b>		
52040	SLRD - Debt Charges - Principal	\$26,008.62	\$26,009.00	\$0.00	\$26,008.62	\$26,009.00	0%	Final year of payments
52050	SLRD - Debt Charges - Interest	\$24,510.00	\$24,510.00	\$12,255.00	\$24,510.00	\$24,510.00	0%	



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2702 - Pemberton North Water</b>							
Principal & Interest	\$50,518.62	\$50,519.00	\$12,255.00	\$50,518.62	\$50,519.00	0%	
53000 Transfer to Reserve	\$13,625.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	0%	Transfer to Capital reserve
Transfer Expenses	\$13,625.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	0%	
50590 Depreciation/Amortization	(\$48,905.49)	(\$48,906.00)	\$0.00	(\$48,906.00)	(\$51,000.00)		
Non-Taxable Expenses (Depreciation)	(\$48,905.49)	(\$48,906.00)	\$0.00	(\$48,906.00)	(\$51,000.00)	4%	
<b>Total Expenses</b>	\$224,748.34	\$263,193.00	\$100,061.68	\$218,671.70	\$303,787.00	39%	
<b>Surplus/ (Deficit)</b>	\$32,851.03	\$0.00	\$161,998.32	\$48,462.47	\$0.00		
30000 Reserve - Capital Works and Equipment	\$226,173.91		\$241,173.91	\$241,173.91	\$256,173.91		
30999 Operational Surplus reserve	\$152,908.35		\$152,908.35	\$152,908.35	\$134,935.35		
<b>Reserves</b>	\$379,082.26		\$394,082.26	\$394,082.26	\$391,109.26		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2702 - Pemberton North Water</b>										
<b>Revenues</b>										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$106,871.00	\$107,420.00	\$113,710.00	\$120,187.00
<b>Parcel Tax</b>		<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$106,871.00</b>	<b>\$107,420.00</b>	<b>\$113,710.00</b>	<b>\$120,187.00</b>
40200	Water User Rates	\$120,858.68	\$120,251.00	\$118,740.19	\$119,931.45	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00
<b>Water &amp; Sewer Rates</b>		<b>\$120,858.68</b>	<b>\$120,251.00</b>	<b>\$118,740.19</b>	<b>\$119,931.45</b>	<b>\$120,000.00</b>	<b>\$120,000.00</b>	<b>\$120,000.00</b>	<b>\$120,000.00</b>	<b>\$120,000.00</b>
40210	Connection Fees	\$500.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>		<b>\$500.00</b>	<b>\$3,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$586.44	\$590.00	\$3,597.78	\$7,480.69	\$7,481.00	\$7,481.00	\$7,481.00	\$7,481.00	\$7,481.00
<b>Fees &amp; Other Revenues</b>		<b>\$586.44</b>	<b>\$590.00</b>	<b>\$3,597.78</b>	<b>\$7,480.69</b>	<b>\$7,481.00</b>	<b>\$7,482.00</b>	<b>\$7,483.00</b>	<b>\$7,484.00</b>	<b>\$7,485.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available	\$24,816.75	\$32,481.00	\$32,851.03	\$32,851.03	\$48,462.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$24,816.75</b>	<b>\$32,481.00</b>	<b>\$32,851.03</b>	<b>\$32,851.03</b>	<b>\$48,462.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$3,966.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$17,973.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$3,966.50</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$17,973.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$257,599.37</b>	<b>\$263,193.00</b>	<b>\$262,060.00</b>	<b>\$267,134.17</b>	<b>\$303,787.00</b>	<b>\$234,353.00</b>	<b>\$234,903.00</b>	<b>\$241,194.00</b>	<b>\$247,672.00</b>
<b>Expenses</b>										
50190	Advertising	\$90.10	\$100.00	\$0.00	\$0.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50195	Meeting Costs	\$0.00	\$250.00	\$0.00	\$0.00	\$250.00	\$258.00	\$266.00	\$274.00	\$282.00
50210	Communications	\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier	\$0.00	\$0.00	\$107.01	\$144.40	\$155.00	\$160.00	\$165.00	\$170.00	\$175.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal	\$0.00	\$2,000.00	\$0.00	\$0.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50540	Consulting - Engineering	\$0.00	\$0.00	\$553.33	\$553.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50585	Water / Sewer Connections	\$0.00	\$3,000.00	\$0.00	\$0.00	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50590	Depreciation/Amortization	\$48,905.49	\$48,906.00	\$0.00	\$48,906.00	\$51,000.00	\$51,000.00	\$51,000.00	\$51,000.00	\$51,000.00
50605	Licenses & Permits	\$170.00	\$555.00	\$170.00	\$170.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50610	Miscellaneous Operating Cost	\$133,840.00	\$158,000.00	\$59,360.00	\$135,594.67	\$158,000.00	\$162,740.00	\$167,622.00	\$172,651.00	\$177,831.00
50630	Operating Supplies - Parts	\$364.22	\$1,000.00	\$195.45	\$900.91	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50640	Operating Supplies - Chemicals	\$0.00	\$300.00	\$0.00	\$0.00	\$300.00	\$309.00	\$318.00	\$328.00	\$338.00
50670	Service / Site Maintenance	\$16,411.40	\$18,194.00	\$580.00	\$580.00	\$13,500.00	\$13,905.00	\$14,322.00	\$14,752.00	\$15,195.00
53200	Time Allocation from Other Services	\$9,479.00	\$14,000.00	\$11,590.89	\$14,959.77	\$19,313.00	\$19,892.00	\$20,489.00	\$21,104.00	\$21,737.00
<b>Operating Expenses</b>		<b>\$209,510.21</b>	<b>\$246,580.00</b>	<b>\$72,806.68</b>	<b>\$202,059.08</b>	<b>\$248,868.00</b>	<b>\$254,797.00</b>	<b>\$260,903.00</b>	<b>\$267,194.00</b>	<b>\$273,672.00</b>
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$20,400.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$40,400.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52040	SLRD - Debt Charges - Principal	\$26,008.62	\$26,009.00	\$0.00	\$26,008.62	\$26,009.00	\$0.00	\$0.00	\$0.00	\$0.00
52050	SLRD - Debt Charges - Interest	\$24,510.00	\$24,510.00	\$12,255.00	\$24,510.00	\$24,510.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>		<b>\$50,518.62</b>	<b>\$50,519.00</b>	<b>\$12,255.00</b>	<b>\$50,518.62</b>	<b>\$50,519.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2702 - Pemberton North Water</b>									
53000 Transfer to Reserve	\$13,625.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$30,556.00	\$25,000.00	\$25,000.00	\$25,000.00
<b>Transfer Expenses</b>	<b>\$13,625.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$30,556.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>
50590 Depreciation/Amortization	(\$48,905.49)	(\$48,906.00)	\$0.00	(\$48,906.00)	(\$51,000.00)	(\$51,000.00)	(\$51,000.00)	(\$51,000.00)	(\$51,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$48,905.49)</b>	<b>(\$48,906.00)</b>	<b>\$0.00</b>	<b>(\$48,906.00)</b>	<b>(\$51,000.00)</b>	<b>(\$51,000.00)</b>	<b>(\$51,000.00)</b>	<b>(\$51,000.00)</b>	<b>(\$51,000.00)</b>
<b>Total Expenses</b>	<b>\$224,748.34</b>	<b>\$263,193.00</b>	<b>\$100,061.68</b>	<b>\$218,671.70</b>	<b>\$303,787.00</b>	<b>\$234,353.00</b>	<b>\$234,903.00</b>	<b>\$241,194.00</b>	<b>\$247,672.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$32,851.03</b>	<b>\$0.00</b>	<b>\$161,998.32</b>	<b>\$48,462.47</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$226,173.91		\$241,173.91	\$241,173.91	\$256,173.91	\$286,729.91	\$311,729.91	\$336,729.91	\$361,729.91
30999 Operational Surplus reserve	\$152,908.35		\$152,908.35	\$152,908.35	\$134,935.35	\$134,935.35	\$134,935.35	\$134,935.35	\$134,935.35
<b>Reserves</b>	<b>\$379,082.26</b>		<b>\$394,082.26</b>	<b>\$394,082.26</b>	<b>\$391,109.26</b>	<b>\$421,665.26</b>	<b>\$446,665.26</b>	<b>\$471,665.26</b>	<b>\$496,665.26</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Bralorne Water**

**2703**

40010 2703 Parcel Tax	39,375	39,983	40,591	41,199	41,807	42,415
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

BRALORNE WATER LSA  
PARCEL TAX

<b>Folios</b>	<b>99</b>	39,375	39,983	40,591	41,199	41,807	42,415
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<b>Requisition maximum</b>	
Dollar Maximum	\$ 46,875
Tax Rate (per \$1,000)	none

<b>*Est Cost per Parcel</b>	<b>\$ 418.61</b>	<b>\$ 425.07</b>	<b>\$ 431.54</b>	<b>\$ 438.00</b>	<b>\$ 444.46</b>	<b>\$ 450.93</b>
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\*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 503/584/674/1383/1657	
Debt Issue #		
Maturity date		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides a water system to the community of Bralorne.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2703 - Bralorne Water</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010	Parcel Tax	\$39,375.00	\$39,375.00	\$39,375.00	\$39,375.00	\$39,983.00	2%	
<b>Parcel Tax</b>		<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$39,983.00</b>	<b>2%</b>	
40200	Water User Rates	\$18,533.47	\$15,701.00	\$13,180.01	\$15,184.30	\$15,180.00	0%	Slightly less metered commercial water usage
<b>Water &amp; Sewer Rates</b>		<b>\$18,533.47</b>	<b>\$15,701.00</b>	<b>\$13,180.01</b>	<b>\$15,184.30</b>	<b>\$15,180.00</b>	<b>0%</b>	
40210	Connection Fees	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$231.39	\$245.00	\$1,526.05	\$3,173.05	\$3,175.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$231.39</b>	<b>\$245.00</b>	<b>\$1,526.05</b>	<b>\$3,173.05</b>	<b>\$3,175.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$14,784.35	\$16,243.00	\$16,358.05	\$16,358.05	\$22,729.00	39%	
<b>Surplus Deficit Prior Year</b>		<b>\$14,784.35</b>	<b>\$16,243.00</b>	<b>\$16,358.05</b>	<b>\$16,358.05</b>	<b>\$22,729.00</b>	<b>39%</b>	
43000	Transfers from Other Service	\$1,760.00	\$0.00	\$0.00	\$0.00	\$0.00		Area A PILT for Bralorne water main upgrade; BR Jul 21
43000	Transfers from Other Service	\$0.00	\$16,600.00	\$0.00	\$0.00	\$30,600.00		Area A Gas Tax CWF for assets; BR Mar 2022 & Mar 2023
43000	Transfers from Other Service	\$2,163.72	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart Grant (2021)
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>		<b>\$3,923.72</b>	<b>\$16,600.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$30,600.00</b>		
<b>Total Revenues</b>		<b>\$77,347.93</b>	<b>\$88,164.00</b>	<b>\$70,439.11</b>	<b>\$74,090.40</b>	<b>\$111,667.00</b>	<b>41%</b>	
<b>Expenses</b>								
50180	Travel	\$14.53	\$50.00	\$0.00	\$0.00	\$50.00		
50195	Meeting Costs	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50210	Communications	\$0.00	\$800.00	\$0.00	\$0.00	\$0.00		Was for wifi, included in 50700 below
50220	Courier	\$51.71	\$55.00	\$0.00	\$0.00	\$55.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering	\$1,760.00	\$0.00	\$553.33	\$553.33	\$0.00	-100%	Bralorne water consulting
50580	Contracted Services	\$4,194.39	\$8,000.00	\$3,243.93	\$4,477.23	\$6,500.00	45%	Water operations contracts
50590	Depreciation/Amortization	\$8,015.33	\$9,518.00	\$0.00	\$8,015.33	\$10,000.00		
50600	Insurance	\$1,551.90	\$1,680.00	\$1,580.89	\$1,580.89	\$1,792.00	13%	
50605	Licenses & Permits	\$170.00	\$300.00	\$370.00	\$220.00	\$300.00	36%	
50650	Operating Supplies - Other	\$420.20	\$1,000.00	\$93.89	\$93.89	\$1,000.00	965%	
50660	Rental/Lease of Floor Space	\$878.46	\$900.00	\$922.38	\$922.38	\$950.00	3%	
50670	Service / Site Maintenance	\$8,482.85	\$12,000.00	\$2,618.47	\$3,128.47	\$12,000.00	284%	Includes hydrant inspections & VFD site visit inspections
50690	Utilities - Hydro	\$2,940.31	\$3,100.00	\$2,090.49	\$2,835.56	\$3,100.00	9%	
50700	Utilities - Telephone	\$973.96	\$1,000.00	\$604.50	\$895.42	\$1,830.00	104%	Includes new internet subscription
50900	Special Projects	\$0.00	\$10,000.00	\$6,210.00	\$6,210.00	\$3,790.00	-39%	Hydrology study of emergency back up system
51011	Non-Capitalized Equipment	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00		2022 for intrusion alarm carried forward
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	\$10,942.37	\$13,300.00	\$9,094.31	\$12,615.32	\$14,000.00	11%	Staff time spent on service
53200	Time Allocation from Other Services	\$1,003.90	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Operating Expenses</b>		<b>\$41,649.91</b>	<b>\$63,503.00</b>	<b>\$27,632.19</b>	<b>\$41,797.82</b>	<b>\$57,167.00</b>	<b>37%</b>	

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2703 - Bralorne Water</b>							
99996 Fixed Asset Increase	\$7,257.25	\$0.00	\$0.00	\$0.00	\$0.00		Valve replacements
99996 Fixed Asset Increase	\$9,071.05	\$9,100.00	\$0.00	\$0.00	\$10,000.00		Fire Hydrant using CWF
99996 Fixed Asset Increase	\$0.00	\$7,500.00	\$0.00	\$0.00	\$10,000.00		Water meter replacement using CWF
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$5,500.00		New Pump using CWF
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		Curbstop replacement using CWF
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$24,000.00		Replacement VFD drive & other communication components (PLC); Radio components
<b>Capital Expenditures</b>	<b>\$16,328.30</b>	<b>\$16,600.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$54,500.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$11,027.00	\$17,579.00	\$17,579.00	\$17,579.00	\$10,000.00	-43%	Transfer to capital reserve
<b>Transfer Expenses</b>	<b>\$11,027.00</b>	<b>\$17,579.00</b>	<b>\$17,579.00</b>	<b>\$17,579.00</b>	<b>\$10,000.00</b>	<b>-43%</b>	
50590 Depreciation/Amortization	(\$8,015.33)	(\$9,518.00)	\$0.00	(\$8,015.33)	(\$10,000.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$8,015.33)</b>	<b>(\$9,518.00)</b>	<b>\$0.00</b>	<b>(\$8,015.33)</b>	<b>(\$10,000.00)</b>		
<b>Total Expenses</b>	<b>\$60,989.88</b>	<b>\$88,164.00</b>	<b>\$45,211.19</b>	<b>\$51,361.49</b>	<b>\$111,667.00</b>	<b>-6%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$16,358.05</b>	<b>\$0.00</b>	<b>\$25,227.92</b>	<b>\$22,728.91</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$130,867.37		\$148,446.37	\$148,446.37	\$158,446.37		
30999 Operational Surplus reserve	\$18,710.00		\$18,710.00	\$18,710.00	\$18,710.00		
<b>Reserves</b>	<b>\$149,577.37</b>		<b>\$167,156.37</b>	<b>\$167,156.37</b>	<b>\$177,156.37</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2703 - Bralorne Water</b>										
<b>Revenues</b>										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax	\$39,375.00	\$39,375.00	\$39,375.00	\$39,375.00	\$39,983.00	\$40,591.00	\$41,199.00	\$41,807.00	\$42,415.00
<b>Parcel Tax</b>		<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$39,375.00</b>	<b>\$39,983.00</b>	<b>\$40,591.00</b>	<b>\$41,199.00</b>	<b>\$41,807.00</b>	<b>\$42,415.00</b>
40200	Water User Rates	\$18,533.47	\$15,701.00	\$13,180.01	\$15,184.30	\$15,180.00	\$15,635.00	\$15,635.00	\$15,635.00	\$15,635.00
<b>Water &amp; Sewer Rates</b>		<b>\$18,533.47</b>	<b>\$15,701.00</b>	<b>\$13,180.01</b>	<b>\$15,184.30</b>	<b>\$15,180.00</b>	<b>\$15,635.00</b>	<b>\$15,635.00</b>	<b>\$15,635.00</b>	<b>\$15,635.00</b>
40210	Connection Fees	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>		<b>\$500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$231.39	\$245.00	\$1,526.05	\$3,173.05	\$3,175.00	\$3,175.00	\$3,175.00	\$3,175.00	\$3,175.00
<b>Fees &amp; Other Revenues</b>		<b>\$231.39</b>	<b>\$245.00</b>	<b>\$1,526.05</b>	<b>\$3,173.05</b>	<b>\$3,175.00</b>	<b>\$3,175.00</b>	<b>\$3,175.00</b>	<b>\$3,175.00</b>	<b>\$3,175.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available	\$14,784.35	\$16,243.00	\$16,358.05	\$16,358.05	\$22,729.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$14,784.35</b>	<b>\$16,243.00</b>	<b>\$16,358.05</b>	<b>\$16,358.05</b>	<b>\$22,729.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$1,760.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$16,600.00	\$0.00	\$0.00	\$30,600.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$2,163.72	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$3,923.72</b>	<b>\$16,600.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$30,600.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$77,347.93</b>	<b>\$88,164.00</b>	<b>\$70,439.11</b>	<b>\$74,090.40</b>	<b>\$111,667.00</b>	<b>\$59,401.00</b>	<b>\$60,009.00</b>	<b>\$60,617.00</b>	<b>\$61,225.00</b>
<b>Expenses</b>										
50180	Travel	\$14.53	\$50.00	\$0.00	\$0.00	\$50.00	\$52.00	\$50.00	\$50.00	\$50.00
50195	Meeting Costs	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$52.00	\$50.00	\$50.00	\$50.00
50210	Communications	\$0.00	\$800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220	Courier	\$51.71	\$55.00	\$0.00	\$0.00	\$55.00	\$57.00	\$55.00	\$55.00	\$55.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540	Consulting - Engineering	\$1,760.00	\$0.00	\$553.33	\$553.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	\$4,194.39	\$8,000.00	\$3,243.93	\$4,477.23	\$6,500.00	\$6,695.00	\$6,500.00	\$6,500.00	\$6,500.00
50590	Depreciation/Amortization	\$8,015.33	\$9,518.00	\$0.00	\$8,015.33	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
50600	Insurance	\$1,551.90	\$1,680.00	\$1,580.89	\$1,580.89	\$1,792.00	\$1,846.00	\$1,792.00	\$1,792.00	\$1,792.00
50605	Licenses & Permits	\$170.00	\$300.00	\$370.00	\$220.00	\$300.00	\$309.00	\$300.00	\$300.00	\$300.00
50650	Operating Supplies - Other	\$420.20	\$1,000.00	\$93.89	\$93.89	\$1,000.00	\$1,030.00	\$1,000.00	\$1,000.00	\$1,000.00
50660	Rental/Lease of Floor Space	\$878.46	\$900.00	\$922.38	\$922.38	\$950.00	\$979.00	\$950.00	\$950.00	\$950.00
50670	Service / Site Maintenance	\$8,482.85	\$12,000.00	\$2,618.47	\$3,128.47	\$12,000.00	\$12,360.00	\$12,000.00	\$12,000.00	\$12,000.00
50690	Utilities - Hydro	\$2,940.31	\$3,100.00	\$2,090.49	\$2,835.56	\$3,100.00	\$3,193.00	\$3,100.00	\$3,100.00	\$3,100.00
50700	Utilities - Telephone	\$973.96	\$1,000.00	\$604.50	\$895.42	\$1,830.00	\$1,885.00	\$1,830.00	\$1,830.00	\$1,830.00
50900	Special Projects	\$0.00	\$10,000.00	\$6,210.00	\$6,210.00	\$3,790.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500.00	\$1,545.00	\$1,500.00	\$1,500.00	\$1,500.00
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	\$10,942.37	\$13,300.00	\$9,094.31	\$12,615.32	\$14,000.00	\$14,420.00	\$14,000.00	\$14,000.00	\$14,000.00
53200	Time Allocation from Other Services	\$1,003.90	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>		<b>\$41,649.91</b>	<b>\$63,503.00</b>	<b>\$27,632.19</b>	<b>\$41,797.82</b>	<b>\$57,167.00</b>	<b>\$54,673.00</b>	<b>\$53,377.00</b>	<b>\$53,377.00</b>	<b>\$53,377.00</b>

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2703 - Bralorne Water</b>									
99996 Fixed Asset Increase	\$7,257.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$9,071.05	\$9,100.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$7,500.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$24,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$16,328.30</b>	<b>\$16,600.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$54,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$11,027.00	\$17,579.00	\$17,579.00	\$17,579.00	\$10,000.00	\$14,728.00	\$16,632.00	\$17,240.00	\$17,848.00
<b>Transfer Expenses</b>	<b>\$11,027.00</b>	<b>\$17,579.00</b>	<b>\$17,579.00</b>	<b>\$17,579.00</b>	<b>\$10,000.00</b>	<b>\$14,728.00</b>	<b>\$16,632.00</b>	<b>\$17,240.00</b>	<b>\$17,848.00</b>
50590 Depreciation/Amortization	(\$8,015.33)	(\$9,518.00)	\$0.00	(\$8,015.33)	(\$10,000.00)	(\$10,000.00)	(\$10,000.00)	(\$10,000.00)	(\$10,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$8,015.33)</b>	<b>(\$9,518.00)</b>	<b>\$0.00</b>	<b>(\$8,015.33)</b>	<b>(\$10,000.00)</b>	<b>(\$10,000.00)</b>	<b>(\$10,000.00)</b>	<b>(\$10,000.00)</b>	<b>(\$10,000.00)</b>
<b>Total Expenses</b>	<b>\$60,989.88</b>	<b>\$88,164.00</b>	<b>\$45,211.19</b>	<b>\$51,361.49</b>	<b>\$111,667.00</b>	<b>\$59,401.00</b>	<b>\$60,009.00</b>	<b>\$60,617.00</b>	<b>\$61,225.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$16,358.05</b>	<b>\$0.00</b>	<b>\$25,227.92</b>	<b>\$22,728.91</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$130,867.37		\$148,446.37	\$148,446.37	\$158,446.37	\$173,174.37	\$189,806.37	\$207,046.37	\$224,894.37
30999 Operational Surplus reserve	\$18,710.00		\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00	\$18,710.00
<b>Reserves</b>	<b>\$149,577.37</b>		<b>\$167,156.37</b>	<b>\$167,156.37</b>	<b>\$177,156.37</b>	<b>\$191,884.37</b>	<b>\$208,516.37</b>	<b>\$225,756.37</b>	<b>\$243,604.37</b>



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Britannia Beach Water**

**2705**

40000 2705	Requisition	177,803	197,396	214,944	220,600	225,908	231,377
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRITANNIA BEACH WATER	30,380,830	177,803	197,396	214,944	220,600	225,908	231,377
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<b>Requisition maximums</b>		<b>TOTAL</b>	<b>30,380,830</b>	<b>177,803</b>	<b>197,396</b>	<b>214,944</b>	<b>220,600</b>	<b>225,908</b>	<b>231,377</b>
Dollar Maximum	\$ 187,500								
Tax Rate (per \$1,000)	1.1479 \$ 348,620	Est. Residential Tax rate /1,000	0.6942	0.6497	0.7075	0.7261	0.7436	0.7616	

Jurisdiction	Bylaw 949/1149/1536
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$1Mil Home est. \$ 694.22 \$ 649.74**

**Service Mandate**

This service provides a water supply and distribution system to the community of Britannia Beach.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2705 - Britannia Beach Water</b>									
<b>Revenues</b>									
40000	Requisition		\$177,683.00	\$177,803.00	\$177,803.00	\$177,803.00	\$197,396.00	11%	
<b>Requisitions</b>			<b>\$177,683.00</b>	<b>\$177,803.00</b>	<b>\$177,803.00</b>	<b>\$177,803.00</b>	<b>\$197,396.00</b>	<b>11%</b>	
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40200	Water User Rates		\$39,226.72	\$40,042.00	\$34,972.66	\$39,854.26	\$40,000.00	0%	
<b>Water &amp; Sewer Rates</b>			<b>\$39,226.72</b>	<b>\$40,042.00</b>	<b>\$34,972.66</b>	<b>\$39,854.26</b>	<b>\$40,000.00</b>	<b>0%</b>	
40210	Connection Fees		\$500.00	\$0.00	\$500.00	\$500.00	\$500.00	0%	
<b>Water &amp; Sewer Connection Fees</b>			<b>\$500.00</b>	<b>\$0.00</b>	<b>\$500.00</b>	<b>\$500.00</b>	<b>\$500.00</b>	<b>0%</b>	
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments		\$441.24	\$492.00	\$3,197.31	\$6,648.03	\$6,648.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>			<b>\$441.24</b>	<b>\$492.00</b>	<b>\$3,197.31</b>	<b>\$6,648.03</b>	<b>\$6,648.00</b>	<b>0%</b>	
<b>Grants</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available		\$38,734.43	\$62,694.00	\$62,694.13	\$62,694.13	\$32,399.00	-48%	
<b>Surplus Deficit Prior Year</b>			<b>\$38,734.43</b>	<b>\$62,694.00</b>	<b>\$62,694.13</b>	<b>\$62,694.13</b>	<b>\$32,399.00</b>	<b>-48%</b>	
43000	Transfers from Other Service	CC1000 General Government Service	\$132,182.01	\$92,826.00	\$44,850.85	\$63,535.58	\$134,800.00	112%	2022 CWF for fixed assets; BR Mar & Apr 2021; 2023 CWF multiple pumps and well redevelopment
44000	Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Transfer from surplus reseve
<b>Transfer Revenue</b>			<b>\$132,182.01</b>	<b>\$92,826.00</b>	<b>\$44,850.85</b>	<b>\$63,535.58</b>	<b>\$144,800.00</b>	<b>128%</b>	
<b>Total Revenues</b>			<b>\$388,767.40</b>	<b>\$373,857.00</b>	<b>\$324,017.95</b>	<b>\$351,035.00</b>	<b>\$421,743.00</b>	<b>20%</b>	
<b>Expenses</b>									
50180	Travel		\$0.00	\$75.00	\$0.00	\$0.00	\$0.00		
50210	Communications		\$0.00	\$50.00	\$0.00	\$0.00	\$0.00		
50220	Courier		\$110.43	\$115.00	\$50.22	\$125.80	\$135.00	7%	
50320	Security		\$750.00	\$800.00	\$750.00	\$750.00	\$800.00	7%	
50410	Software		\$395.45	\$410.00	\$593.18	\$593.18	\$635.00	7%	
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering		\$3,272.83	\$0.00	\$0.00	\$0.00	\$0.00		Acquirer Monitoring Plan (2021)
50540	Consulting - Engineering		\$0.00	\$25,000.00	\$4,170.00	\$9,399.59	\$20,000.00	113%	Acquirer monitoring, requirement for water license
50580	Contracted Services		\$50,538.65	\$51,529.00	\$42,488.80	\$67,746.24	\$70,000.00	3%	
50590	Depreciation/Amortization		\$187,785.85	\$195,000.00	\$0.00	\$198,149.00	\$205,900.00		
50600	Insurance		\$7,101.51	\$7,800.00	\$7,359.23	\$7,359.23	\$8,148.00	11%	
50605	Licenses & Permits		\$399.36	\$500.00	\$778.36	\$1,037.14	\$564.00	-46%	
50640	Operating Supplies - Chemicals		\$9,369.96	\$17,000.00	\$7,221.20	\$9,059.36	\$15,000.00	66%	
50650	Operating Supplies - Other		\$61.15	\$5,000.00	\$6,988.82	\$7,796.04	\$8,186.00	5%	
50670	Service / Site Maintenance		\$16,213.08	\$20,000.00	\$16,082.35	\$21,847.61	\$19,800.00	-9%	Inspections, maintenance and repairs
50690	Utilities - Hydro		\$34,470.82	\$34,400.00	\$20,818.44	\$27,199.83	\$29,100.00	7%	
50700	Utilities - Telephone		\$4,270.56	\$4,450.00	\$3,193.53	\$4,181.29	\$4,470.00	7%	
51011	Non-Capitalized Equipment		\$0.00	\$4,440.00	\$7,125.99	\$7,125.99	\$5,000.00	-30%	
51030	Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00		
53200	Time Allocation from Other Services	CC2705 Britannia Water	\$19,907.68	\$25,000.00	\$16,514.00	\$24,238.60	\$30,000.00	24%	
<b>Operating Expenses</b>			<b>\$334,897.33</b>	<b>\$391,819.00</b>	<b>\$134,384.12</b>	<b>\$386,858.90</b>	<b>\$422,988.00</b>	<b>9%</b>	
99996	Fixed Asset Increase		\$128,961.79	\$46,038.00	\$34,640.85	\$34,640.85	\$0.00	-100%	UV reactors / trojan board replacement using CWF

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2705 - Britannia Beach Water</b>								
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$19,140.00	\$19,140.52	\$0.00	-100%	Upgraded computer and software using CWF
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00		Well redevelopment
99996	Fixed Asset Increase	\$0.00	\$26,000.00	\$0.00	\$11,145.00	\$19,855.00	78%	Alarms (PRV, WWT plant)
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$64,800.00		booster pumps, dosing pumps, water pumps
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00		Well Development
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Capital Expenditures</b>		<b>\$128,961.79</b>	<b>\$112,038.00</b>	<b>\$53,780.85</b>	<b>\$64,926.37</b>	<b>\$154,655.00</b>	<b>138%</b>	
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	
53000	Transfer to Reserve	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	-100%	SP94 Surplus Reserve
<b>Transfer Expenses</b>		<b>\$50,000.00</b>	<b>\$65,000.00</b>	<b>\$65,000.00</b>	<b>\$65,000.00</b>	<b>\$50,000.00</b>	<b>-23%</b>	
50590	Depreciation/Amortization	(\$187,785.85)	(\$195,000.00)	\$0.00	(\$198,149.00)	(\$205,900.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$187,785.85)</b>	<b>(\$195,000.00)</b>	<b>\$0.00</b>	<b>(\$198,149.00)</b>	<b>(\$205,900.00)</b>		
<b>Total Expenses</b>		<b>\$326,073.27</b>	<b>\$373,857.00</b>	<b>\$253,164.97</b>	<b>\$318,636.27</b>	<b>\$421,743.00</b>	<b>32%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$62,694.13</b>	<b>\$0.00</b>	<b>\$70,852.98</b>	<b>\$32,398.73</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$275,595.69		\$325,595.69	\$325,595.69	\$375,595.69		
30999	Operational Surplus reserve	\$9,622.00		\$24,622.00	\$24,622.00	\$14,622.00		
<b>Reserves</b>		<b>\$285,217.69</b>		<b>\$350,217.69</b>	<b>\$350,217.69</b>	<b>\$390,217.69</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2705 - Britannia Beach Water</b>										
<b>Revenues</b>										
40000 Requisition		\$177,683.00	\$177,803.00	\$177,803.00	\$177,803.00	\$197,396.00	\$214,944.00	\$220,600.00	\$225,908.00	\$231,377.00
<b>Requisitions</b>		<b>\$177,683.00</b>	<b>\$177,803.00</b>	<b>\$177,803.00</b>	<b>\$177,803.00</b>	<b>\$197,396.00</b>	<b>\$214,944.00</b>	<b>\$220,600.00</b>	<b>\$225,908.00</b>	<b>\$231,377.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40200 Water User Rates		\$39,226.72	\$40,042.00	\$34,972.66	\$39,854.26	\$40,000.00	\$41,200.00	\$42,436.00	\$43,709.00	\$45,020.00
<b>Water &amp; Sewer Rates</b>		<b>\$39,226.72</b>	<b>\$40,042.00</b>	<b>\$34,972.66</b>	<b>\$39,854.26</b>	<b>\$40,000.00</b>	<b>\$41,200.00</b>	<b>\$42,436.00</b>	<b>\$43,709.00</b>	<b>\$45,020.00</b>
40210 Connection Fees		\$500.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Connection Fees</b>		<b>\$500.00</b>	<b>\$0.00</b>	<b>\$500.00</b>	<b>\$500.00</b>	<b>\$500.00</b>	<b>\$500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments		\$441.24	\$492.00	\$3,197.31	\$6,648.03	\$6,648.00	\$6,648.00	\$6,648.00	\$6,648.00	\$6,648.00
<b>Fees &amp; Other Revenues</b>		<b>\$441.24</b>	<b>\$492.00</b>	<b>\$3,197.31</b>	<b>\$6,648.03</b>	<b>\$6,648.00</b>	<b>\$6,649.00</b>	<b>\$6,650.00</b>	<b>\$6,651.00</b>	<b>\$6,652.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available		\$38,734.43	\$62,694.00	\$62,694.13	\$62,694.13	\$32,399.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$38,734.43</b>	<b>\$62,694.00</b>	<b>\$62,694.13</b>	<b>\$62,694.13</b>	<b>\$32,399.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$132,182.01	\$92,826.00	\$44,850.85	\$63,535.58	\$134,800.00	\$59,500.00	\$55,000.00	\$20,000.00	\$0.00
44000 Transfer from Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$132,182.01</b>	<b>\$92,826.00</b>	<b>\$44,850.85</b>	<b>\$63,535.58</b>	<b>\$144,800.00</b>	<b>\$59,500.00</b>	<b>\$55,000.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$388,767.40</b>	<b>\$373,857.00</b>	<b>\$324,017.95</b>	<b>\$351,035.00</b>	<b>\$421,743.00</b>	<b>\$322,793.00</b>	<b>\$324,686.00</b>	<b>\$296,268.00</b>	<b>\$283,049.00</b>
<b>Expenses</b>										
50180 Travel		\$0.00	\$75.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210 Communications		\$0.00	\$50.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50220 Courier		\$110.43	\$115.00	\$50.22	\$125.80	\$135.00	\$139.00	\$143.00	\$147.00	\$151.00
50320 Security		\$750.00	\$800.00	\$750.00	\$750.00	\$800.00	\$824.00	\$849.00	\$874.00	\$900.00
50410 Software		\$395.45	\$410.00	\$593.18	\$593.18	\$635.00	\$654.00	\$674.00	\$694.00	\$715.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering		\$3,272.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering		\$0.00	\$25,000.00	\$4,170.00	\$9,399.59	\$20,000.00	\$20,600.00	\$21,218.00	\$21,855.00	\$22,511.00
50580 Contracted Services		\$50,538.65	\$51,529.00	\$42,488.80	\$67,746.24	\$70,000.00	\$72,100.00	\$74,263.00	\$76,491.00	\$78,786.00
50590 Depreciation/Amortization		\$187,785.85	\$195,000.00	\$0.00	\$198,149.00	\$205,900.00	\$210,900.00	\$215,900.00	\$215,900.00	\$215,900.00
50600 Insurance		\$7,101.51	\$7,800.00	\$7,359.23	\$7,359.23	\$8,148.00	\$8,392.00	\$8,644.00	\$8,903.00	\$9,170.00
50605 Licenses & Permits		\$399.36	\$500.00	\$778.36	\$1,037.14	\$564.00	\$581.00	\$598.00	\$616.00	\$634.00
50640 Operating Supplies - Chemicals		\$9,369.96	\$17,000.00	\$7,221.20	\$9,059.36	\$15,000.00	\$15,450.00	\$15,914.00	\$16,391.00	\$16,883.00
50650 Operating Supplies - Other		\$61.15	\$5,000.00	\$6,988.82	\$7,796.04	\$8,186.00	\$8,432.00	\$8,685.00	\$8,946.00	\$9,214.00
50670 Service / Site Maintenance		\$16,213.08	\$20,000.00	\$16,082.35	\$21,847.61	\$19,800.00	\$20,394.00	\$21,006.00	\$21,636.00	\$22,285.00
50690 Utilities - Hydro		\$34,470.82	\$34,400.00	\$20,818.44	\$27,199.83	\$29,100.00	\$29,973.00	\$30,872.00	\$31,798.00	\$32,752.00
50700 Utilities - Telephone		\$4,270.56	\$4,450.00	\$3,193.53	\$4,181.29	\$4,470.00	\$4,604.00	\$4,742.00	\$4,884.00	\$5,031.00
51011 Non-Capitalized Equipment		\$0.00	\$4,440.00	\$7,125.99	\$7,125.99	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
51030 Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2705 Britannia Water	\$19,907.68	\$25,000.00	\$16,514.00	\$24,238.60	\$30,000.00	\$25,750.00	\$26,523.00	\$27,319.00	\$28,139.00
<b>Operating Expenses</b>		<b>\$334,897.33</b>	<b>\$391,819.00</b>	<b>\$134,384.12</b>	<b>\$386,858.90</b>	<b>\$422,988.00</b>	<b>\$424,193.00</b>	<b>\$435,586.00</b>	<b>\$442,168.00</b>	<b>\$448,949.00</b>
99996 Fixed Asset Increase		\$128,961.79	\$46,038.00	\$34,640.85	\$34,640.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$20,000.00	\$19,140.00	\$19,140.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2705 - Britannia Beach Water</b>									
99996 Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$26,000.00	\$0.00	\$11,145.00	\$19,855.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$64,800.00	\$24,500.00	\$20,000.00	\$20,000.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$70,000.00	\$35,000.00	\$35,000.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$128,961.79</b>	<b>\$112,038.00</b>	<b>\$53,780.85</b>	<b>\$64,926.37</b>	<b>\$154,655.00</b>	<b>\$59,500.00</b>	<b>\$55,000.00</b>	<b>\$20,000.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53000 Transfer to Reserve	\$0.00	\$15,000.00	\$15,000.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SP94 Surplus Reserve									
<b>Transfer Expenses</b>	<b>\$50,000.00</b>	<b>\$65,000.00</b>	<b>\$65,000.00</b>	<b>\$65,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>
50590 Depreciation/Amortization	(\$187,785.85)	(\$195,000.00)	\$0.00	(\$198,149.00)	(\$205,900.00)	(\$210,900.00)	(\$215,900.00)	(\$215,900.00)	(\$215,900.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$187,785.85)</b>	<b>(\$195,000.00)</b>	<b>\$0.00</b>	<b>(\$198,149.00)</b>	<b>(\$205,900.00)</b>	<b>(\$210,900.00)</b>	<b>(\$215,900.00)</b>	<b>(\$215,900.00)</b>	<b>(\$215,900.00)</b>
<b>Total Expenses</b>	<b>\$326,073.27</b>	<b>\$373,857.00</b>	<b>\$253,164.97</b>	<b>\$318,636.27</b>	<b>\$421,743.00</b>	<b>\$322,793.00</b>	<b>\$324,686.00</b>	<b>\$296,268.00</b>	<b>\$283,049.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$62,694.13</b>	<b>\$0.00</b>	<b>\$70,852.98</b>	<b>\$32,398.73</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$275,595.69		\$325,595.69	\$325,595.69	\$375,595.69	\$425,595.69	\$475,595.69	\$525,595.69	\$575,595.69
30999 Operational Surplus reserve	\$9,622.00		\$24,622.00	\$24,622.00	\$14,622.00	\$14,622.00	\$14,622.00	\$14,622.00	\$14,622.00
<b>Reserves</b>	<b>\$285,217.69</b>		<b>\$350,217.69</b>	<b>\$350,217.69</b>	<b>\$390,217.69</b>	<b>\$440,217.69</b>	<b>\$490,217.69</b>	<b>\$540,217.69</b>	<b>\$590,217.69</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Gold Bridge Water**

**2706**

40000 2706	Requisition	28,000	29,588	39,640	42,318	43,276	44,259
40010 2706	Parcel Tax	5,000	5,000	5,000	5,000	5,000	5,000
		33,000	34,588	44,640	47,318	48,276	49,259

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

GOLDBRIDGE WATER	843,497	28,000	29,588	39,640	42,318	43,276	44,259
Est. Residential Tax rate /1,000		3.5668	3.5078	4.6995	5.0170	5.1305	5.2471
PARCEL TAX	Folios	71	5,000	5,000	5,000	5,000	5,000
*Est Cost per Parcel		\$ 74.12	\$ 74.12	\$ 74.12	\$ 74.12	\$ 74.12	\$ 74.12

\*Includes Provincial fee of 5.25%

<b>Requisition maximum</b>	
Dollar Maximum	\$ 35,150
Tax Rate (per \$1,000)	<b>6.1617</b> \$ 41,827

Jurisdiction	Bylaw 1021/1229/1273/1410/1658/1702	
Debt Issue #	Issue 105 Bylaw 1098	
Maturity date	3-Jun-24	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides the supply, treatment, conveyance, storage and distribution of water within the Gold Bridge area.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2706 - Gold Bridge Water</b>								
<b>Revenues</b>								
40000	Requisition	\$25,510.00	\$28,000.00	\$28,000.00	\$28,000.00	\$29,588.00	6%	
<b>Requisitions</b>		<b>\$25,510.00</b>	<b>\$28,000.00</b>	<b>\$28,000.00</b>	<b>\$28,000.00</b>	<b>\$29,588.00</b>	<b>6%</b>	
40010	Parcel Tax	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	0%	
<b>Parcel Tax</b>		<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>0%</b>	
40200	Water User Rates	\$9,707.11	\$9,710.00	\$9,370.55	\$9,364.85	\$9,365.00	0%	
<b>Water &amp; Sewer Rates</b>		<b>\$9,707.11</b>	<b>\$9,710.00</b>	<b>\$9,370.55</b>	<b>\$9,364.85</b>	<b>\$9,365.00</b>	<b>0%</b>	
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$58.63	\$60.00	\$434.54	\$903.51	\$904.00	0%	
<b>Fees &amp; Other Revenues</b>		<b>\$58.63</b>	<b>\$60.00</b>	<b>\$434.54</b>	<b>\$903.51</b>	<b>\$904.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$7,822.99	\$9,085.00	\$9,205.21	\$9,205.21	(\$21,813.00)	-337%	
<b>Surplus Deficit Prior Year</b>		<b>\$7,822.99</b>	<b>\$9,085.00</b>	<b>\$9,205.21</b>	<b>\$9,205.21</b>	<b>(\$21,813.00)</b>	<b>-337%</b>	
43000	Transfers from Other Service	\$0.00	\$20,729.00	\$12,585.92	\$12,585.92	\$24,243.00		Area A CWF water assets; BR Mar 2022 & Mar 2023
43000	Transfers from Other Service	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$35,561.00	137%	Area A PILT for operations; BR Mar 2022 & Mar 2023
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$1,340.00	\$6,160.00		Area A PILT- system assessment & AM; BR Apr 2022
43000	Transfers from Other Service	\$633.33	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart Grant (2021)
<b>Transfer Revenue</b>		<b>\$633.33</b>	<b>\$35,729.00</b>	<b>\$12,585.92</b>	<b>\$28,925.92</b>	<b>\$65,964.00</b>	<b>128%</b>	
<b>Total Revenues</b>		<b>\$48,732.06</b>	<b>\$87,584.00</b>	<b>\$64,596.22</b>	<b>\$81,399.49</b>	<b>\$89,008.00</b>	<b>9%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$25.00	\$0.00	\$0.00	\$0.00		
50210	Communications	\$0.00	\$800.00	\$876.57	\$876.57	\$940.00	7%	New wifi connection
50220	Courier	\$168.93	\$175.00	\$211.53	\$211.53	\$230.00	9%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering	\$0.00	\$0.00	\$0.00	\$1,340.00	\$6,160.00	360%	System assessment & AM, Area A N PILT; BR Apr 2022
50580	Contracted Services	\$8,450.67	\$8,800.00	\$7,958.27	\$9,935.76	\$10,700.00	8%	Water operations contracts
50590	Depreciation/Amortization	\$57,873.72	\$57,874.00	\$0.00	\$58,345.69	\$60,000.00	3%	
50600	Insurance	\$1,925.99	\$2,100.00	\$1,941.25	\$1,941.25	\$2,182.00	12%	
50605	Licenses & Permits	\$170.00	\$300.00	\$220.00	\$220.00	\$250.00	14%	
50640	Operating Supplies - Chemicals	\$628.04	\$676.00	\$580.81	\$1,211.28	\$800.00	-34%	
50650	Operating Supplies - Other	\$1,509.93	\$1,500.00	\$2,245.10	\$2,245.10	\$2,300.00	2%	Snowclearing, hydrant inspections, repairs, site
50670	Service / Site Maintenance	\$2,904.95	\$5,700.00	\$4,962.31	\$35,999.72	\$6,000.00	-83%	maintenance; 2022 includes \$30K in repairs
50690	Utilities - Hydro	\$10,213.89	\$10,500.00	\$5,511.74	\$5,982.25	\$6,500.00	9%	
50700	Utilities - Telephone	\$1,502.29	\$1,560.00	\$1,131.94	\$1,507.21	\$1,560.00	4%	
50900	Special Projects	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00		Was for Leak detection study, not carrying forward
51011	Non-Capitalized Equipment	\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	\$8,368.74	\$12,000.00	\$14,708.58	\$16,937.73	\$15,000.00	-11%	UES staff time on service
<b>Operating Expenses</b>		<b>\$93,967.15</b>	<b>\$112,760.00</b>	<b>\$40,598.10</b>	<b>\$137,004.09</b>	<b>\$112,872.00</b>	<b>-18%</b>	
99996	Fixed Asset Increase	\$0.00	\$5,500.00	\$7,203.92	\$7,203.92	\$0.00		2022 replacement VFD using Gas Tax CWF
99996	Fixed Asset Increase	\$0.00	\$4,900.00	\$5,382.00	\$5,382.00	\$0.00		New PLC and alerts using Gas Tax CWF

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2706 - Gold Bridge Water</b>							
99996 Fixed Asset Increase	\$0.00	\$4,500.00	\$0.00	\$0.00	\$4,500.00		Chlorine dosing pumps using Gas Tax CWF
99996 Fixed Asset Increase	\$0.00	\$5,829.00	\$0.00	\$0.00	\$5,829.00		Pull pump, check valve, pressure transducer using CWF
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$13,600.00		Gate Valves (multiple) using CWF
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00		Curb stop replacement, partial offset with CWF
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$20,729.00</b>	<b>\$12,585.92</b>	<b>\$12,585.92</b>	<b>\$26,429.00</b>		
52040 SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.16	\$1,563.00	0%	Final payments in 2024
52050 SLRD - Debt Charges - Interest	\$704.26	\$705.00	\$352.13	\$704.26	\$705.00	0%	
<b>Principal &amp; Interest</b>	<b>\$2,267.42</b>	<b>\$2,268.00</b>	<b>\$1,915.29</b>	<b>\$2,267.42</b>	<b>\$2,268.00</b>	<b>0%</b>	
53000 Transfer to Reserve	\$1,166.00	\$9,701.00	\$9,701.00	\$9,701.00	\$7,439.00	-23%	
<b>Transfer Expenses</b>	<b>\$1,166.00</b>	<b>\$9,701.00</b>	<b>\$9,701.00</b>	<b>\$9,701.00</b>	<b>\$7,439.00</b>	<b>-23%</b>	
50590 Depreciation/Amortization	(\$57,873.72)	(\$57,874.00)	\$0.00	(\$58,345.69)	(\$60,000.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$57,873.72)</b>	<b>(\$57,874.00)</b>	<b>\$0.00</b>	<b>(\$58,345.69)</b>	<b>(\$60,000.00)</b>		
<b>Total Expenses</b>	<b>\$39,526.85</b>	<b>\$87,584.00</b>	<b>\$64,800.31</b>	<b>\$103,212.74</b>	<b>\$89,008.00</b>	<b>-14%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$9,205.21</b>	<b>\$0.00</b>	<b>(\$204.09)</b>	<b>(\$21,813.25)</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$37,895.84		\$47,596.84	\$47,596.84	\$55,035.84		
<b>Reserves</b>	<b>\$37,895.84</b>		<b>\$47,596.84</b>	<b>\$47,596.84</b>	<b>\$55,035.84</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2706 - Gold Bridge Water</b>										
<b>Revenues</b>										
40000 Requisition		\$25,510.00	\$28,000.00	\$28,000.00	\$28,000.00	\$29,588.00	\$39,640.00	\$42,318.00	\$43,276.00	\$44,259.00
<b>Requisitions</b>		<b>\$25,510.00</b>	<b>\$28,000.00</b>	<b>\$28,000.00</b>	<b>\$28,000.00</b>	<b>\$29,588.00</b>	<b>\$39,640.00</b>	<b>\$42,318.00</b>	<b>\$43,276.00</b>	<b>\$44,259.00</b>
40010 Parcel Tax		\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00
<b>Parcel Tax</b>		<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>	<b>\$5,000.00</b>
40200 Water User Rates		\$9,707.11	\$9,710.00	\$9,370.55	\$9,364.85	\$9,365.00	\$9,830.00	\$10,320.00	\$10,840.00	\$11,380.00
<b>Water &amp; Sewer Rates</b>		<b>\$9,707.11</b>	<b>\$9,710.00</b>	<b>\$9,370.55</b>	<b>\$9,364.85</b>	<b>\$9,365.00</b>	<b>\$9,830.00</b>	<b>\$10,320.00</b>	<b>\$10,840.00</b>	<b>\$11,380.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments		\$58.63	\$60.00	\$434.54	\$903.51	\$904.00	\$904.00	\$904.00	\$904.00	\$904.00
<b>Fees &amp; Other Revenues</b>		<b>\$58.63</b>	<b>\$60.00</b>	<b>\$434.54</b>	<b>\$903.51</b>	<b>\$904.00</b>	<b>\$904.00</b>	<b>\$904.00</b>	<b>\$904.00</b>	<b>\$904.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available		\$7,822.99	\$9,085.00	\$9,205.21	\$9,205.21	(\$21,813.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$7,822.99</b>	<b>\$9,085.00</b>	<b>\$9,205.21</b>	<b>\$9,205.21</b>	<b>(\$21,813.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$20,729.00	\$12,585.92	\$12,585.92	\$24,243.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$15,000.00	\$0.00	\$15,000.00	\$35,561.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$0.00	\$0.00	\$0.00	\$1,340.00	\$6,160.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$633.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
<b>Transfer Revenue</b>		<b>\$633.33</b>	<b>\$35,729.00</b>	<b>\$12,585.92</b>	<b>\$28,925.92</b>	<b>\$65,964.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>
<b>Total Revenues</b>		<b>\$48,732.06</b>	<b>\$87,584.00</b>	<b>\$64,596.22</b>	<b>\$81,399.49</b>	<b>\$89,008.00</b>	<b>\$65,374.00</b>	<b>\$68,542.00</b>	<b>\$70,020.00</b>	<b>\$71,543.00</b>
<b>Expenses</b>										
50180 Travel		\$0.00	\$25.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50210 Communications		\$0.00	\$800.00	\$876.57	\$876.57	\$940.00	\$968.00	\$997.00	\$1,027.00	\$1,058.00
50220 Courier		\$168.93	\$175.00	\$211.53	\$211.53	\$230.00	\$237.00	\$244.00	\$251.00	\$259.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540 Consulting - Engineering		\$0.00	\$0.00	\$0.00	\$1,340.00	\$6,160.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services		\$8,450.67	\$8,800.00	\$7,958.27	\$9,935.76	\$10,700.00	\$11,021.00	\$11,352.00	\$11,693.00	\$12,044.00
50590 Depreciation/Amortization		\$57,873.72	\$57,874.00	\$0.00	\$58,345.69	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00	\$60,000.00
50600 Insurance		\$1,925.99	\$2,100.00	\$1,941.25	\$1,941.25	\$2,182.00	\$2,247.00	\$2,314.00	\$2,383.00	\$2,454.00
50605 Licenses & Permits		\$170.00	\$300.00	\$220.00	\$220.00	\$250.00	\$258.00	\$266.00	\$274.00	\$282.00
50640 Operating Supplies - Chemicals		\$628.04	\$676.00	\$580.81	\$1,211.28	\$800.00	\$824.00	\$849.00	\$874.00	\$900.00
50650 Operating Supplies - Other		\$1,509.93	\$1,500.00	\$2,245.10	\$2,245.10	\$2,300.00	\$2,369.00	\$2,440.00	\$2,513.00	\$2,588.00
50670 Service / Site Maintenance		\$2,904.95	\$5,700.00	\$4,962.31	\$35,999.72	\$6,000.00	\$6,180.00	\$6,365.00	\$6,556.00	\$6,753.00
50690 Utilities - Hydro		\$10,213.89	\$10,500.00	\$5,511.74	\$5,982.25	\$6,500.00	\$6,695.00	\$6,896.00	\$7,103.00	\$7,316.00
50700 Utilities - Telephone		\$1,502.29	\$1,560.00	\$1,131.94	\$1,507.21	\$1,560.00	\$1,607.00	\$1,655.00	\$1,705.00	\$1,756.00
50900 Special Projects		\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011 Non-Capitalized Equipment		\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC2706 Gold Bridge Water	\$8,368.74	\$12,000.00	\$14,708.58	\$16,937.73	\$15,000.00	\$15,450.00	\$15,914.00	\$16,391.00	\$16,883.00
<b>Operating Expenses</b>		<b>\$93,967.15</b>	<b>\$112,760.00</b>	<b>\$40,598.10</b>	<b>\$137,004.09</b>	<b>\$112,872.00</b>	<b>\$108,106.00</b>	<b>\$109,542.00</b>	<b>\$111,020.00</b>	<b>\$112,543.00</b>
99996 Fixed Asset Increase		\$0.00	\$5,500.00	\$7,203.92	\$7,203.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$4,900.00	\$5,382.00	\$5,382.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2706 - Gold Bridge Water</b>									
99996 Fixed Asset Increase	\$0.00	\$4,500.00	\$0.00	\$0.00	\$4,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$5,829.00	\$0.00	\$0.00	\$5,829.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$13,600.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$20,729.00</b>	<b>\$12,585.92</b>	<b>\$12,585.92</b>	<b>\$26,429.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>
52040 SLRD - Debt Charges - Principal	\$1,563.16	\$1,563.00	\$1,563.16	\$1,563.16	\$1,563.00	\$1,563.00	\$0.00	\$0.00	\$0.00
52050 SLRD - Debt Charges - Interest	\$704.26	\$705.00	\$352.13	\$704.26	\$705.00	\$705.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>	<b>\$2,267.42</b>	<b>\$2,268.00</b>	<b>\$1,915.29</b>	<b>\$2,267.42</b>	<b>\$2,268.00</b>	<b>\$2,268.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$1,166.00	\$9,701.00	\$9,701.00	\$9,701.00	\$7,439.00	\$5,000.00	\$9,000.00	\$9,000.00	\$9,000.00
<b>Transfer Expenses</b>	<b>\$1,166.00</b>	<b>\$9,701.00</b>	<b>\$9,701.00</b>	<b>\$9,701.00</b>	<b>\$7,439.00</b>	<b>\$5,000.00</b>	<b>\$9,000.00</b>	<b>\$9,000.00</b>	<b>\$9,000.00</b>
50590 Depreciation/Amortization	(\$57,873.72)	(\$57,874.00)	\$0.00	(\$58,345.69)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)	(\$60,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$57,873.72)</b>	<b>(\$57,874.00)</b>	<b>\$0.00</b>	<b>(\$58,345.69)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>	<b>(\$60,000.00)</b>
<b>Total Expenses</b>	<b>\$39,526.85</b>	<b>\$87,584.00</b>	<b>\$64,800.31</b>	<b>\$103,212.74</b>	<b>\$89,008.00</b>	<b>\$65,374.00</b>	<b>\$68,542.00</b>	<b>\$70,020.00</b>	<b>\$71,543.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$9,205.21</b>	<b>\$0.00</b>	<b>(\$204.09)</b>	<b>(\$21,813.25)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$37,895.84		\$47,596.84	\$47,596.84	\$55,035.84	\$50,035.84	\$49,035.84	\$48,035.84	\$47,035.84
<b>Reserves</b>	<b>\$37,895.84</b>		<b>\$47,596.84</b>	<b>\$47,596.84</b>	<b>\$55,035.84</b>	<b>\$50,035.84</b>	<b>\$49,035.84</b>	<b>\$48,035.84</b>	<b>\$47,035.84</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**D'Arcy Water 2707**

40010 2707 Parcel Tax	31,621	32,886	43,948	45,072	45,997	46,949
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**REQUISITION Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

D'ARCY WATER								
PARCEL TAX	Folios	40	31,621	32,886	43,948	45,072	45,997	46,949

<b>Requisition maximums</b>	<b>*Est Cost per Parcel</b>	<b>\$ 832.03</b>	<b>\$ 865.31</b>	<b>\$ 1,156.38</b>	<b>\$ 1,185.96</b>	<b>\$ 1,210.30</b>	<b>\$ 1,235.35</b>
Dollar Maximum	\$ 52,350	*Includes Provincial fee of 5.25%					
Tax Rate (per \$1,000)	4.9815 \$ 108,206						

Jurisdiction	Bylaw 1019/1617
Debt Issue #	Issue 105, Bylaw 1097
Maturity date	3-Jun-24
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides the supply, treatment, conveyance, storage and distribution of water within in a part of Electoral Area C known as D'Arcy.

**Items of Significance**

An agreement for bulk water purchased from N'Quatqua First Nation is currently in place.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes	
<b>Exhibit 2707 - D'Arcy Water</b>									
<b>Revenues</b>									
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
40010	Parcel Tax	\$30,700.00	\$31,621.00	\$31,621.00	\$31,621.00	\$32,886.00	4%		
Parcel Tax		\$30,700.00	\$31,621.00	\$31,621.00	\$31,621.00	\$32,886.00	4%		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
40220	Interest Earned on Investments	\$76.03	\$76.00	\$477.75	\$993.37	\$993.00	0%	Interest earned on reserve balance	
Fees & Other Revenues		\$76.03	\$76.00	\$477.75	\$993.37	\$993.00	0%		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
42000	Surplus Deficit -Available	\$5,332.22	\$3,848.00	\$3,847.52	\$3,847.52	\$1,783.00	-54%		
Surplus Deficit Prior Year		\$5,332.22	\$3,848.00	\$3,847.52	\$3,847.52	\$1,783.00	-54%		
43000	Transfers from Other Service	CC1000	General Government Service	\$877.46	\$0.00	\$0.00	\$0.00	\$0.00	Covid Restart Grant (2021)
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$2,700.00	\$12,300.00	Area C CWF -Phase 1 system design upgrades (water meter replacement); BR Sep 22
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$386.76	\$2,613.00	Area C Amenity -staff time on Phase 1 upgrades; BR Sep 22
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$9,270.00	Area C Amenity for operational support
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$63,250.00	Area C CWF for replacement of 2 standpipes with hydrants (potential project)
43000	Transfers from Other Service	CC2903	Electoral Area C Select Gene	\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00	Transfer from Area C Select funds -no resolution
Transfer Revenue		\$877.46	\$5,500.00	\$0.00	\$3,086.76	\$87,433.00			
<b>Total Revenues</b>		\$36,985.71	\$41,045.00	\$35,946.27	\$39,548.65	\$123,095.00	-50%		
<b>Expenses</b>									
50180	Travel	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00			
50220	Courier	\$22.68	\$50.00	\$0.00	\$0.00	\$50.00			
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%		
50580	Contracted Services	\$3,239.75	\$4,000.00	\$2,299.95	\$3,066.60	\$4,000.00	30%	Water operations contracts	
50590	Depreciation/Amortization	\$17,149.99	\$17,150.00	\$0.00	\$17,172.50	\$21,000.00			
50605	Licenses & Permits	\$210.00	\$250.00	\$210.00	\$210.00	\$225.00	7%		
50610	Miscellaneous Operating Cost	\$5,715.89	\$6,947.00	\$2,696.38	\$8,970.16	\$9,000.00	0%	Bulk water purchase from N'Quatqua First Nation; 2022 higher than average	
50650	Operating Supplies - Other	\$61.14	\$100.00	\$135.57	\$135.57	\$145.00	7%		
50670	Service / Site Maintenance	\$5,318.10	\$8,650.00	\$344.99	\$344.99	\$11,477.00	3227%	includes hydrant flushing, curbstop replacements	
50900	Special Projects	CC2707	D'Arcy Water	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
51011	Non-Capitalized Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
53200	Time Allocation from Other Services	CC2707	D'Arcy Water	\$4,584.05	\$6,000.00	\$4,345.57	\$6,906.21	\$7,600.00	10%
53200	Time Allocation from Other Services	SP264	D'Arcy Water Distribution up	\$0.00	\$0.00	\$0.00	\$386.76	\$2,613.00	Area C Amenity for staff time on Phase 1 of upgrade
Operating Expenses		\$36,551.60	\$43,422.00	\$10,282.46	\$37,442.79	\$53,772.00	44%		
99996	Fixed Asset Increase	SP264	D'Arcy Water Distribution up	\$0.00	\$0.00	\$0.00	\$2,700.00	\$12,300.00	Phase 1 system design upgrades -Area C CWF; BR Sep 22

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2707 - D'Arcy Water</b>							
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$63,250.00		Upsize water main & replace 2 standpipes w hydrants from Area C CWF (potential project)
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,700.00</b>	<b>\$75,550.00</b>		
52040 SLRD - Debt Charges - Principal	\$7,990.58	\$7,991.00	\$7,990.58	\$7,990.58	\$7,991.00	0%	Final payments in 2024
52050 SLRD - Debt Charges - Interest	\$3,600.00	\$3,600.00	\$1,800.00	\$3,600.00	\$3,600.00	0%	
<b>Principal &amp; Interest</b>	<b>\$11,590.58</b>	<b>\$11,591.00</b>	<b>\$9,790.58</b>	<b>\$11,590.58</b>	<b>\$11,591.00</b>	<b>0%</b>	
53000 Transfer to Reserve	\$2,146.00	\$3,182.00	\$3,182.00	\$3,182.00	\$3,182.00	0%	Transfer to Capital reserve
<b>Transfer Expenses</b>	<b>\$2,146.00</b>	<b>\$3,182.00</b>	<b>\$3,182.00</b>	<b>\$3,182.00</b>	<b>\$3,182.00</b>	<b>0%</b>	
50590 Depreciation/Amortization	(\$17,149.99)	(\$17,150.00)	\$0.00	(\$17,150.00)	(\$21,000.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$17,149.99)</b>	<b>(\$17,150.00)</b>	<b>\$0.00</b>	<b>(\$17,150.00)</b>	<b>(\$21,000.00)</b>		
<b>Total Expenses</b>	<b>\$33,138.19</b>	<b>\$41,045.00</b>	<b>\$23,255.04</b>	<b>\$37,765.37</b>	<b>\$123,095.00</b>	<b>44%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$3,847.52</b>	<b>\$0.00</b>	<b>\$12,691.23</b>	<b>\$1,783.28</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$49,148.45		\$52,330.45	\$52,330.45	\$55,512.45		
<b>Reserves</b>	<b>\$49,148.45</b>		<b>\$52,330.45</b>	<b>\$52,330.45</b>	<b>\$55,512.45</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2707 - D'Arcy Water</b>										
<b>Revenues</b>										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax	\$30,700.00	\$31,621.00	\$31,621.00	\$31,621.00	\$32,886.00	\$43,948.00	\$45,072.00	\$45,997.00	\$46,949.00
Parcel Tax		\$30,700.00	\$31,621.00	\$31,621.00	\$31,621.00	\$32,886.00	\$43,948.00	\$45,072.00	\$45,997.00	\$46,949.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments	\$76.03	\$76.00	\$477.75	\$993.37	\$993.00	\$993.00	\$993.00	\$993.00	\$993.00
Fees & Other Revenues		\$76.03	\$76.00	\$477.75	\$993.37	\$993.00	\$993.00	\$993.00	\$993.00	\$993.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available	\$5,332.22	\$3,848.00	\$3,847.52	\$3,847.52	\$1,783.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		\$5,332.22	\$3,848.00	\$3,847.52	\$3,847.52	\$1,783.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$877.46	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$2,700.00	\$12,300.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$386.76	\$2,613.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$9,270.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$0.00	\$0.00	\$0.00	\$63,250.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$877.46	\$5,500.00	\$0.00	\$3,086.76	\$87,433.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>		<b>\$36,985.71</b>	<b>\$41,045.00</b>	<b>\$35,946.27</b>	<b>\$39,548.65</b>	<b>\$123,095.00</b>	<b>\$44,941.00</b>	<b>\$46,065.00</b>	<b>\$46,990.00</b>	<b>\$47,942.00</b>
<b>Expenses</b>										
50180	Travel	\$0.00	\$25.00	\$0.00	\$0.00	\$25.00	\$26.00	\$27.00	\$28.00	\$29.00
50220	Courier	\$22.68	\$50.00	\$0.00	\$0.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services	\$3,239.75	\$4,000.00	\$2,299.95	\$3,066.60	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50590	Depreciation/Amortization	\$17,149.99	\$17,150.00	\$0.00	\$17,172.50	\$21,000.00	\$21,000.00	\$21,000.00	\$21,000.00	\$21,000.00
50605	Licenses & Permits	\$210.00	\$250.00	\$210.00	\$210.00	\$225.00	\$232.00	\$239.00	\$246.00	\$253.00
50610	Miscellaneous Operating Cost	\$5,715.89	\$6,947.00	\$2,696.38	\$8,970.16	\$9,000.00	\$9,270.00	\$9,548.00	\$9,834.00	\$10,129.00
50650	Operating Supplies - Other	\$61.14	\$100.00	\$135.57	\$135.57	\$145.00	\$149.00	\$153.00	\$158.00	\$163.00
50670	Service / Site Maintenance	\$5,318.10	\$8,650.00	\$344.99	\$344.99	\$11,477.00	\$8,240.00	\$8,487.00	\$8,742.00	\$9,004.00
50900	Special Projects	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
51011	Non-Capitalized Equipment	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	\$4,584.05	\$6,000.00	\$4,345.57	\$6,906.21	\$7,600.00	\$7,828.00	\$8,063.00	\$8,305.00	\$8,554.00
53200	Time Allocation from Other Services	\$0.00	\$0.00	\$0.00	\$386.76	\$2,613.00	\$2,691.00	\$2,772.00	\$2,855.00	\$2,941.00
<b>Operating Expenses</b>		<b>\$36,551.60</b>	<b>\$43,422.00</b>	<b>\$10,282.46</b>	<b>\$37,442.79</b>	<b>\$53,772.00</b>	<b>\$51,167.00</b>	<b>\$52,065.00</b>	<b>\$52,990.00</b>	<b>\$53,942.00</b>
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$2,700.00	\$12,300.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$63,250.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$2,700.00</b>	<b>\$75,550.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52040	SLRD - Debt Charges - Principal	\$7,990.58	\$7,991.00	\$7,990.58	\$7,990.58	\$7,991.00	\$7,991.00	\$0.00	\$0.00	\$0.00
52050	SLRD - Debt Charges - Interest	\$3,600.00	\$3,600.00	\$1,800.00	\$3,600.00	\$3,600.00	\$3,600.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>		<b>\$11,590.58</b>	<b>\$11,591.00</b>	<b>\$9,790.58</b>	<b>\$11,590.58</b>	<b>\$11,591.00</b>	<b>\$11,591.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2707 - D'Arcy Water</b>									
53000 Transfer to Reserve	\$2,146.00	\$3,182.00	\$3,182.00	\$3,182.00	\$3,182.00	\$3,183.00	\$15,000.00	\$15,000.00	\$15,000.00
<b>Transfer Expenses</b>	<b>\$2,146.00</b>	<b>\$3,182.00</b>	<b>\$3,182.00</b>	<b>\$3,182.00</b>	<b>\$3,182.00</b>	<b>\$3,183.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>	<b>\$15,000.00</b>
50590 Depreciation/Amortization	(\$17,149.99)	(\$17,150.00)	\$0.00	(\$17,150.00)	(\$21,000.00)	(\$21,000.00)	(\$21,000.00)	(\$21,000.00)	(\$21,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$17,149.99)</b>	<b>(\$17,150.00)</b>	<b>\$0.00</b>	<b>(\$17,150.00)</b>	<b>(\$21,000.00)</b>	<b>(\$21,000.00)</b>	<b>(\$21,000.00)</b>	<b>(\$21,000.00)</b>	<b>(\$21,000.00)</b>
<b>Total Expenses</b>	<b>\$33,138.19</b>	<b>\$41,045.00</b>	<b>\$23,255.04</b>	<b>\$37,765.37</b>	<b>\$123,095.00</b>	<b>\$44,941.00</b>	<b>\$46,065.00</b>	<b>\$46,990.00</b>	<b>\$47,942.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$3,847.52</b>	<b>\$0.00</b>	<b>\$12,691.23</b>	<b>\$1,783.28</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$49,148.45		\$52,330.45	\$52,330.45	\$55,512.45	\$58,695.45	\$73,695.45	\$88,695.45	\$103,695.45
<b>Reserves</b>	<b>\$49,148.45</b>		<b>\$52,330.45</b>	<b>\$52,330.45</b>	<b>\$55,512.45</b>	<b>\$58,695.45</b>	<b>\$73,695.45</b>	<b>\$88,695.45</b>	<b>\$103,695.45</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Pinecrest Water**

**2709**

40010	2709	Parcel Tax							
			114,081	114,081	114,081	117,383	123,153	126,006	

**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

PINECREST ESTATE WATER SUPPLY									
		12,415,760							
PARCEL TAX			114,081	114,081	114,081	117,383	123,153	126,006	
	<b>Folios</b>	<b>75</b>							

<b>Requisition maximums</b>									
Dollar Maximum	\$	150,000	*Est Cost per Parcel	\$	1,600.94	\$	1,600.94	\$	1,600.94
Tax Rate (per \$1,000)	3.9343	\$	488,473			\$	1,647.27	\$	1,728.25
								\$	1,768.28

\*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 1418	
Debt Issue #		
Maturity date		
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)	

**Service Mandate**

This service provides the supply, treatment, conveyance, storage and distribution of water to the community of Pinecrest.

**Items of Significance**





Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2709 - Pinecrest Water</b>							
53000 Transfer to Reserve	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00		0% Transfer to Capital reserve
53000 Transfer to Reserve SP94 Surplus Reserve	\$23,592.00	\$0.00	\$0.00	\$0.00	\$2,631.00		Transfer to surplus reserve
<b>Transfer Expenses</b>	<b>\$53,592.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$32,631.00</b>	<b>9%</b>	
50590 Depreciation/Amortization	(\$3,484.40)	(\$5,000.00)	\$0.00	(\$3,484.41)	(\$11,000.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$3,484.40)</b>	<b>(\$5,000.00)</b>	<b>\$0.00</b>	<b>(\$3,484.41)</b>	<b>(\$11,000.00)</b>	<b>93%</b>	
<b>Total Expenses</b>	<b>\$130,669.46</b>	<b>\$148,343.00</b>	<b>\$97,017.71</b>	<b>\$116,608.70</b>	<b>\$156,364.00</b>	<b>93%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$13,224.68</b>	<b>\$0.00</b>	<b>\$31,700.00</b>	<b>\$13,632.95</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$91,074.71		\$121,074.71	\$121,074.71	\$124,574.71		
30999 Operational Surplus reserve	\$33,592.00		\$33,592.00	\$33,592.00	\$36,223.00		
<b>Reserves</b>	<b>\$124,666.71</b>		<b>\$154,666.71</b>	<b>\$154,666.71</b>	<b>\$160,797.71</b>		



<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2709 - Pinecrest Water</b>									
53000 Transfer to Reserve	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00	\$30,000.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$23,592.00	\$0.00	\$0.00	\$0.00	\$2,631.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$53,592.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$32,631.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>	<b>\$30,000.00</b>
50590 Depreciation/Amortization	(\$3,484.40)	(\$5,000.00)	\$0.00	(\$3,484.41)	(\$11,000.00)	(\$11,330.00)	(\$11,670.00)	(\$11,670.00)	(\$11,670.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$3,484.40)</b>	<b>(\$5,000.00)</b>	<b>\$0.00</b>	<b>(\$3,484.41)</b>	<b>(\$11,000.00)</b>	<b>(\$11,330.00)</b>	<b>(\$11,670.00)</b>	<b>(\$11,670.00)</b>	<b>(\$11,670.00)</b>
<b>Total Expenses</b>	<b>\$130,669.46</b>	<b>\$148,343.00</b>	<b>\$97,017.71</b>	<b>\$116,608.70</b>	<b>\$156,364.00</b>	<b>\$129,844.00</b>	<b>\$142,533.00</b>	<b>\$125,303.00</b>	<b>\$128,156.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$13,224.68</b>	<b>\$0.00</b>	<b>\$31,700.00</b>	<b>\$13,632.95</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$91,074.71		\$121,074.71	\$121,074.71	\$124,574.71	\$144,574.71	\$154,574.71	\$184,574.71	\$214,574.71
30999 Operational Surplus reserve	\$33,592.00		\$33,592.00	\$33,592.00	\$36,223.00	\$32,610.00	\$29,610.00	\$29,610.00	\$29,610.00
<b>Reserves</b>	<b>\$124,666.71</b>		<b>\$154,666.71</b>	<b>\$154,666.71</b>	<b>\$160,797.71</b>	<b>\$177,184.71</b>	<b>\$184,184.71</b>	<b>\$214,184.71</b>	<b>\$244,184.71</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Bralorne Sewer 2800**

40000 2800	Requisition	-	-	-	-	-
40010 2800	Parcel Tax	45,320	47,133	80,250	100,312	100,312

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRALORNE SEWER LSA	1,140,463	-	-	-	-	-
BRALORNE SEWER LSA						
PARCEL TAX	<b>Folios 94</b>	45,320	47,133	80,250	100,312	100,312

<b>Requisition maximum</b>		<b>*Est Cost per Parcel</b>	<b>\$ 507.44</b>	<b>\$ 527.74</b>	<b>\$ 898.54</b>	<b>\$ 1,123.17</b>	<b>\$ 1,123.17</b>	<b>\$ 1,123.17</b>
Dollar Maximum	\$ 80,250							
Tax Rate (per \$1,000)								

\*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 585/1265/1405/1510/1614
Debt Issue #	none
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a sewer system to the community of Bralorne.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2800 - Bralorne Sewer</b>									
<u>Revenues</u>									
Requisitions			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax			\$43,159.00	\$45,320.00	\$45,320.00	\$45,320.00	\$47,133.00	4%	
Parcel Tax			\$43,159.00	\$45,320.00	\$45,320.00	\$45,320.00	\$47,133.00	4%	
Water & Sewer Rates			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments			\$0.00	\$15.00	\$91.29	\$189.83	\$190.00	0%	Interest earned on reserve balance
Fees & Other Revenues			\$0.00	\$15.00	\$91.29	\$189.83	\$190.00	0%	
Grants			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
41000 Proceeds from Borrowing			\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00		MFA 5-yr short-term borrowing
Proceeds from Borrowing			\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit - Available			(\$25,248.67)	\$15,568.00	\$15,568.21	\$15,568.21	(\$386.00)	-102%	
Surplus Deficit Prior Year			(\$25,248.67)	\$15,568.00	\$15,568.21	\$15,568.21	(\$386.00)	-102%	
43000 Transfers from Other Service			\$273.73	\$0.00	\$0.00	\$0.00	\$0.00		Area A N PILT for legal & consulting services
43000 Transfers from Other Service			\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	0%	Area A N PILT reserve to offset loan payments, \$100K total; 0% BR Feb 2019
43000 Transfers from Other Service			\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$36,000.00	80%	Area A N PILT for operations; BR Mar 2022 & Mar 2023
43000 Transfers from Other Service			\$0.00	\$100,000.00	\$0.00	\$0.00	\$50,000.00		Area A N PILT to reduce short-term loan; BR Dec 2020
43000 Transfers from Other Service			\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Area A CWF for Sewer upgrade project (to reduce need for short-term loan; BR Mar 2023
43000 Transfers from Other Service			\$0.00	\$0.00	\$2,980.00	\$2,980.00	\$2,020.00	-32%	Transfer from Area A PILT for sanitary flow map update
44000 Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
44000 Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Revenue			\$20,273.73	\$140,000.00	\$2,980.00	\$42,980.00	\$158,020.00	268%	
<b>Total Revenues</b>			<b>\$68,184.06</b>	<b>\$200,903.00</b>	<b>\$63,959.50</b>	<b>\$104,058.04</b>	<b>\$204,957.00</b>	<b>97%</b>	
<u>Expenses</u>									
50180 Travel			\$26.15	\$50.00	\$41.26	\$41.26	\$50.00	21%	
50220 Courier			\$150.66	\$380.00	\$105.03	\$311.84	\$335.00	7%	Couriered samples
50505 Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520 Consulting - Legal			\$224.70	\$0.00	\$0.00	\$0.00	\$0.00		
50540 Consulting - Engineering			\$0.00	\$0.00	\$2,980.00	\$2,980.00	\$2,020.00	-32%	Transfer from Area A PILT for sanitary flow map update
50580 Contracted Services			\$2,280.16	\$3,900.00	\$2,617.64	\$3,555.51	\$3,804.00	7%	Operations contracts
50590 Depreciation/Amortization			\$75,549.39	\$70,000.00	\$0.00	\$75,676.79	\$80,000.00	6%	
50600 Insurance			\$657.08	\$750.00	\$754.43	\$754.43	\$835.00	11%	Property & equip ins & contractor liability ins
50605 Licenses & Permits			\$915.93	\$1,000.00	\$904.34	\$1,104.68	\$1,182.00	7%	
50650 Operating Supplies - Other			\$1,541.47	\$1,000.00	\$112.51	\$1,028.43	\$1,100.00	7%	
50650 Operating Supplies - Other			\$29.92	\$0.00	\$0.00	\$0.00	\$0.00		
50670 Service / Site Maintenance			\$7,845.95	\$5,000.00	\$5,060.52	\$7,344.00	\$5,350.00	-27%	Repairs and maintenance
51030 Contingency			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200 Time Allocation from Other Services			\$21,143.77	\$25,639.00	\$12,951.58	\$18,046.22	\$20,784.00	15%	
Operating Expenses			\$110,615.18	\$107,969.00	\$25,777.31	\$111,093.16	\$115,710.00	4%	

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2800 - Bralorne Sewer</b>							
99996 Fixed Asset Increase	\$16,000.00	\$100,000.00	\$0.00	\$5,150.00	\$9,000.00		Tie-in project
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$92,000.00		Sewer main replacement Hawke St
<b>Capital Expenditures</b>	<b>\$16,000.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$5,150.00</b>	<b>\$101,000.00</b>		
52060 Short-term Debt Charges - Principal	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	Short-term borrowing principal
52065 Short-term Debt Charges - Interest	\$1,550.06	\$2,934.00	\$2,464.62	\$3,877.43	\$6,147.00	59%	Short-term borrowing interest payments
<b>Principal &amp; Interest</b>	<b>\$1,550.06</b>	<b>\$52,934.00</b>	<b>\$52,464.62</b>	<b>\$53,877.43</b>	<b>\$56,147.00</b>	<b>4%</b>	
53000 Transfer to Reserve	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$12,100.00	21%	Transfer to Capital & equipment reserve
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$12,100.00</b>	<b>21%</b>	
50590 Depreciation/Amortization	(\$75,549.39)	(\$70,000.00)	\$0.00	(\$75,676.79)	(\$80,000.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$75,549.39)</b>	<b>(\$70,000.00)</b>	<b>\$0.00</b>	<b>(\$75,676.79)</b>	<b>(\$80,000.00)</b>		
<b>Total Expenses</b>	<b>\$52,615.85</b>	<b>\$200,903.00</b>	<b>\$88,241.93</b>	<b>\$104,443.80</b>	<b>\$204,957.00</b>	<b>96%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$15,568.21</b>	<b>\$0.00</b>	<b>(\$24,282.43)</b>	<b>(\$385.76)</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$0.00		\$10,000.00	\$10,000.00	\$22,100.00		
<b>Reserves</b>	<b>\$0.00</b>		<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$22,100.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2800 - Bralorne Sewer</b>												
<b>Revenues</b>												
Requisitions				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010 Parcel Tax				\$43,159.00	\$45,320.00	\$45,320.00	\$45,320.00	\$47,133.00	\$80,250.00	\$100,312.00	\$100,312.00	\$100,312.00
Parcel Tax				\$43,159.00	\$45,320.00	\$45,320.00	\$45,320.00	\$47,133.00	\$80,250.00	\$100,312.00	\$100,312.00	\$100,312.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220 Interest Earned on Investments				\$0.00	\$15.00	\$91.29	\$189.83	\$190.00	\$190.00	\$190.00	\$190.00	\$190.00
Fees & Other Revenues				\$0.00	\$15.00	\$91.29	\$189.83	\$190.00	\$190.00	\$190.00	\$190.00	\$190.00
Grants				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
41000 Proceeds from Borrowing				\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing				\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available				(\$25,248.67)	\$15,568.00	\$15,568.21	\$15,568.21	(\$386.00)	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year				(\$25,248.67)	\$15,568.00	\$15,568.21	\$15,568.21	(\$386.00)	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$273.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$20,000.00	\$20,000.00	\$0.00	\$20,000.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$20,000.00	\$0.00	\$20,000.00	\$36,000.00	\$30,502.00	\$19,475.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$100,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$94,300.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service				\$0.00	\$0.00	\$2,980.00	\$2,980.00	\$2,020.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Revenue				\$20,273.73	\$140,000.00	\$2,980.00	\$42,980.00	\$158,020.00	\$124,802.00	\$19,475.00	\$0.00	\$0.00
<b>Total Revenues</b>				<b>\$68,184.06</b>	<b>\$200,903.00</b>	<b>\$63,959.50</b>	<b>\$104,058.04</b>	<b>\$204,957.00</b>	<b>\$205,242.00</b>	<b>\$119,977.00</b>	<b>\$100,502.00</b>	<b>\$100,502.00</b>
<b>Expenses</b>												
50180 Travel				\$26.15	\$50.00	\$41.26	\$41.26	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50220 Courier				\$150.66	\$380.00	\$105.03	\$311.84	\$335.00	\$345.00	\$355.00	\$366.00	\$377.00
50505 Admin Fee from General Government				\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520 Consulting - Legal				\$224.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540 Consulting - Engineering				\$0.00	\$0.00	\$2,980.00	\$2,980.00	\$2,020.00	\$0.00	\$0.00	\$0.00	\$0.00
50580 Contracted Services				\$2,280.16	\$3,900.00	\$2,617.64	\$3,555.51	\$3,804.00	\$3,918.00	\$4,036.00	\$4,157.00	\$4,282.00
50590 Depreciation/Amortization				\$75,549.39	\$70,000.00	\$0.00	\$75,676.79	\$80,000.00	\$86,000.00	\$88,580.00	\$91,237.00	\$93,974.00
50600 Insurance				\$657.08	\$750.00	\$754.43	\$754.43	\$835.00	\$860.00	\$886.00	\$913.00	\$940.00
50605 Licenses & Permits				\$915.93	\$1,000.00	\$904.34	\$1,104.68	\$1,182.00	\$1,217.00	\$1,254.00	\$1,292.00	\$1,331.00
50650 Operating Supplies - Other				\$1,541.47	\$1,000.00	\$112.51	\$1,028.43	\$1,100.00	\$1,133.00	\$1,167.00	\$1,202.00	\$1,238.00
50650 Operating Supplies - Other				\$29.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670 Service / Site Maintenance				\$7,845.95	\$5,000.00	\$5,060.52	\$7,344.00	\$5,350.00	\$5,511.00	\$5,676.00	\$5,846.00	\$6,021.00
51030 Contingency				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services				\$21,143.77	\$25,639.00	\$12,951.58	\$18,046.22	\$20,784.00	\$21,408.00	\$22,050.00	\$22,712.00	\$23,393.00
Operating Expenses				\$110,615.18	\$107,969.00	\$25,777.31	\$111,093.16	\$115,710.00	\$120,694.00	\$124,308.00	\$128,031.00	\$131,864.00
99996 Fixed Asset Increase				\$16,000.00	\$100,000.00	\$0.00	\$5,150.00	\$9,000.00	\$18,000.00	\$26,000.00	\$26,000.00	\$26,000.00
99996 Fixed Asset Increase				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase				\$0.00	\$0.00	\$0.00	\$0.00	\$92,000.00	\$94,300.00	\$0.00	\$0.00	\$0.00



<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2800 - Bralorne Sewer</b>									
<b>Capital Expenditures</b>	<b>\$16,000.00</b>	<b>\$100,000.00</b>	<b>\$0.00</b>	<b>\$5,150.00</b>	<b>\$101,000.00</b>	<b>\$112,300.00</b>	<b>\$26,000.00</b>	<b>\$26,000.00</b>	<b>\$26,000.00</b>
52060 Short-term Debt Charges - Principal	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$40,000.00	\$40,000.00	\$0.00	\$0.00
52065 Short-term Debt Charges - Interest	\$1,550.06	\$2,934.00	\$2,464.62	\$3,877.43	\$6,147.00	\$6,148.00	\$6,149.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>	<b>\$1,550.06</b>	<b>\$52,934.00</b>	<b>\$52,464.62</b>	<b>\$53,877.43</b>	<b>\$56,147.00</b>	<b>\$46,148.00</b>	<b>\$46,149.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$12,100.00	\$12,100.00	\$12,100.00	\$37,708.00	\$36,612.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$12,100.00</b>	<b>\$12,100.00</b>	<b>\$12,100.00</b>	<b>\$37,708.00</b>	<b>\$36,612.00</b>
50590 Depreciation/Amortization	(\$75,549.39)	(\$70,000.00)	\$0.00	(\$75,676.79)	(\$80,000.00)	(\$86,000.00)	(\$88,580.00)	(\$91,237.00)	(\$93,974.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$75,549.39)</b>	<b>(\$70,000.00)</b>	<b>\$0.00</b>	<b>(\$75,676.79)</b>	<b>(\$80,000.00)</b>	<b>(\$86,000.00)</b>	<b>(\$88,580.00)</b>	<b>(\$91,237.00)</b>	<b>(\$93,974.00)</b>
<b>Total Expenses</b>	<b>\$52,615.85</b>	<b>\$200,903.00</b>	<b>\$88,241.93</b>	<b>\$104,443.80</b>	<b>\$204,957.00</b>	<b>\$205,242.00</b>	<b>\$119,977.00</b>	<b>\$100,502.00</b>	<b>\$100,502.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$15,568.21</b>	<b>\$0.00</b>	<b>(\$24,282.43)</b>	<b>(\$385.76)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$0.00		\$10,000.00	\$10,000.00	\$22,100.00	\$34,200.00	\$46,300.00	\$84,008.00	\$120,620.00
<b>Reserves</b>	<b>\$0.00</b>		<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$22,100.00</b>	<b>\$34,201.00</b>	<b>\$46,302.00</b>	<b>\$84,011.00</b>	<b>\$120,624.00</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Furry Creek Sewer 2801**

40000 2801 Requisition	194,116	211,758	223,937	226,577	238,662	239,744
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

FURRY CREEK SEWER LSA	38,298,824	194,116	211,758	223,937	226,577	238,662	239,744
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>38,298,824</b>	<b>194,116</b>	<b>211,758</b>	<b>223,937</b>	<b>226,577</b>	<b>238,662</b>	<b>239,744</b>
Dollar Maximum	\$ 281,250							
Tax Rate (per \$1,000)		<b>Est. Residential Tax rate /1,000</b>	0.5575	0.5529	0.5847	0.5916	0.6232	0.6260

Jurisdiction	Bylaw 532/1619	\$1Mil Home est.	\$ 557.48	\$ 552.91
Debt Issue #				
Maturity date				
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)			

**Service Mandate**

This service provides the collection, conveyance, treatment and disposal of sewage for the community of Furry Creek.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2801 - Furry Creek Sewer</b>								
<b>Revenues</b>								
40000	Requisition	\$183,082.00	\$194,116.00	\$194,116.00	\$194,116.00	\$211,758.00	9%	
<b>Requisitions</b>		<b>\$183,082.00</b>	<b>\$194,116.00</b>	<b>\$194,116.00</b>	<b>\$194,116.00</b>	<b>\$211,758.00</b>	<b>9%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$395.87	\$446.00	\$2,883.95	\$5,996.49	\$5,996.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$395.87</b>	<b>\$446.00</b>	<b>\$2,883.95</b>	<b>\$5,996.49</b>	<b>\$5,996.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$24,421.50	\$41,966.00	\$41,966.09	\$41,966.09	\$30,028.00	-28%	
<b>Surplus Deficit Prior Year</b>		<b>\$24,421.50</b>	<b>\$41,966.00</b>	<b>\$41,966.09</b>	<b>\$41,966.09</b>	<b>\$30,028.00</b>	<b>-28%</b>	
43000	Transfers from Other Service	\$13,800.40	\$16,000.00	\$1,894.25	\$16,000.00	\$52,750.00	230%	Area D CWF contributions for asset purchases
<b>Transfer Revenue</b>		<b>\$13,800.40</b>	<b>\$16,000.00</b>	<b>\$1,894.25</b>	<b>\$16,000.00</b>	<b>\$52,750.00</b>	<b>230%</b>	
<b>Total Revenues</b>		<b>\$221,699.77</b>	<b>\$252,528.00</b>	<b>\$240,860.29</b>	<b>\$258,078.58</b>	<b>\$300,532.00</b>	<b>210%</b>	
<b>Expenses</b>								
50180	Travel	\$7.98	\$75.00	\$0.00	\$0.00	\$75.00		
50320	Security	\$1,012.40	\$1,300.00	\$375.00	\$375.00	\$1,200.00	220%	
50410	Software	\$395.45	\$500.00	\$593.18	\$593.18	\$635.00	7%	
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540	Consulting - Engineering	\$920.80	\$1,000.00	\$0.00	\$0.00	\$3,000.00		O&M manual
50580	Contracted Services	\$63,481.90	\$65,000.00	\$44,062.10	\$58,591.10	\$65,000.00	11%	Service contracts
50590	Depreciation/Amortization	\$68,347.45	\$70,000.00	\$0.00	\$69,593.05	\$74,356.00	7%	
50600	Insurance	\$2,933.06	\$3,000.00	\$3,039.50	\$3,039.50	\$3,366.00	11%	Property & equipment insurance
50605	Licenses & Permits	\$2,383.50	\$2,400.00	\$887.50	\$2,383.50	\$2,450.00	3%	
50640	Operating Supplies - Chemicals	\$2,818.87	\$3,300.00	\$1,421.49	\$2,622.41	\$3,000.00	14%	
50650	Operating Supplies - Other	\$453.88	\$5,000.00	\$1,050.73	\$1,050.73	\$2,500.00	138%	Waste transfer, brushing, storm sewer flushing, tank cleaning, equip. servicing, UV bulbs, auger maint. etc.
50670	Service / Site Maintenance	\$16,185.80	\$19,003.00	\$16,824.45	\$20,819.34	\$32,200.00	55%	
50690	Utilities - Hydro	\$18,989.63	\$19,700.00	\$14,826.70	\$17,685.66	\$19,300.00	9%	
50700	Utilities - Telephone	\$4,320.72	\$4,500.00	\$3,216.11	\$4,274.72	\$4,500.00	5%	
51011	Non-Capitalized Equipment	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,500.00		Includes outflow signage
53200	Time Allocation from Other Services	\$12,369.69	\$16,000.00	\$9,533.39	\$15,918.65	\$18,306.00	15%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$194,871.13</b>	<b>\$213,028.00</b>	<b>\$96,080.15</b>	<b>\$197,196.84</b>	<b>\$232,638.00</b>	<b>18%</b>	
99996	Fixed Asset Increase	\$13,210.00	\$0.00	\$0.00	\$0.00	\$0.00		Scadax hardware software update
99996	Fixed Asset Increase	\$0.00	\$17,500.00	\$7,115.50	\$7,115.50	\$0.00	-100%	Analyzers, portable meter renewals
99996	Fixed Asset Increase	\$0.00	\$16,000.00	\$0.00	\$0.00	\$16,000.00		Alarms
99996	Fixed Asset Increase	\$0.00	\$16,000.00	\$0.00	\$21,034.78	\$0.00	-100%	Genset and transfer switch
99996	Fixed Asset Increase	\$0.00	\$0.00	\$12,296.44	\$12,296.44	\$26,500.00	116%	Pumps
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$5,500.00		PLC Module
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$15,250.00		motor, uv panels, ph meter & probe
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00		Auger brushes

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2801 - Furry Creek Sewer</b>								
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00		Dewatering system
<b>Capital Expenditures</b>		<b>\$13,210.00</b>	<b>\$49,500.00</b>	<b>\$19,411.94</b>	<b>\$40,446.72</b>	<b>\$95,250.00</b>	<b>135%</b>	
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$47,000.00	-6%	Transfer to Capital reserve
53000	Transfer to Reserve	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	-100%	Transfer to Operational surplus reserve
<b>Transfer Expenses</b>		<b>\$40,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$47,000.00</b>	<b>-22%</b>	
50590	Depreciation/Amortization	(\$68,347.45)	(\$70,000.00)	\$0.00	(\$69,593.05)	(\$74,356.00)		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$68,347.45)</b>	<b>(\$70,000.00)</b>	<b>\$0.00</b>	<b>(\$69,593.05)</b>	<b>(\$74,356.00)</b>		
<b>Total Expenses</b>		<b>\$179,733.68</b>	<b>\$252,528.00</b>	<b>\$175,492.09</b>	<b>\$228,050.51</b>	<b>\$300,532.00</b>	<b>132%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$41,966.09</b>	<b>\$0.00</b>	<b>\$65,368.20</b>	<b>\$30,028.07</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$255,894.21		\$305,894.21	\$305,894.21	\$352,894.21		
30999	Operational Surplus reserve	\$0.00		\$10,000.00	\$10,000.00	\$10,000.00		
<b>Reserves</b>		<b>\$255,894.21</b>		<b>\$315,894.21</b>	<b>\$315,894.21</b>	<b>\$362,894.21</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2801 - Furry Creek Sewer</b>										
<b>Revenues</b>										
40000	Requisition	\$183,082.00	\$194,116.00	\$194,116.00	\$194,116.00	\$211,758.00	\$223,937.00	\$226,577.00	\$238,662.00	\$239,744.00
<b>Requisitions</b>		<b>\$183,082.00</b>	<b>\$194,116.00</b>	<b>\$194,116.00</b>	<b>\$194,116.00</b>	<b>\$211,758.00</b>	<b>\$223,937.00</b>	<b>\$226,577.00</b>	<b>\$238,662.00</b>	<b>\$239,744.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$395.87	\$446.00	\$2,883.95	\$5,996.49	\$5,996.00	\$5,996.00	\$5,996.00	\$5,996.00	\$5,996.00
<b>Fees &amp; Other Revenues</b>		<b>\$395.87</b>	<b>\$446.00</b>	<b>\$2,883.95</b>	<b>\$5,996.49</b>	<b>\$5,996.00</b>	<b>\$5,996.00</b>	<b>\$5,996.00</b>	<b>\$5,996.00</b>	<b>\$5,996.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit - Available	\$24,421.50	\$41,966.00	\$41,966.09	\$41,966.09	\$30,028.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$24,421.50</b>	<b>\$41,966.00</b>	<b>\$41,966.09</b>	<b>\$41,966.09</b>	<b>\$30,028.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$13,800.40	\$16,000.00	\$1,894.25	\$16,000.00	\$52,750.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$25,000.00
<b>Transfer Revenue</b>		<b>\$13,800.40</b>	<b>\$16,000.00</b>	<b>\$1,894.25</b>	<b>\$16,000.00</b>	<b>\$52,750.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$25,000.00</b>	<b>\$25,000.00</b>
<b>Total Revenues</b>		<b>\$221,699.77</b>	<b>\$252,528.00</b>	<b>\$240,860.29</b>	<b>\$258,078.58</b>	<b>\$300,532.00</b>	<b>\$229,933.00</b>	<b>\$232,573.00</b>	<b>\$269,658.00</b>	<b>\$270,740.00</b>
<b>Expenses</b>										
50180	Travel	\$7.98	\$75.00	\$0.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50320	Security	\$1,012.40	\$1,300.00	\$375.00	\$375.00	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50410	Software	\$395.45	\$500.00	\$593.18	\$593.18	\$635.00	\$654.00	\$674.00	\$694.00	\$715.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540	Consulting - Engineering	\$920.80	\$1,000.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services	\$63,481.90	\$65,000.00	\$44,062.10	\$58,591.10	\$65,000.00	\$66,950.00	\$68,959.00	\$71,028.00	\$73,159.00
50590	Depreciation/Amortization	\$68,347.45	\$70,000.00	\$0.00	\$69,593.05	\$74,356.00	\$76,587.00	\$78,885.00	\$81,252.00	\$83,690.00
50600	Insurance	\$2,933.06	\$3,000.00	\$3,039.50	\$3,039.50	\$3,366.00	\$3,467.00	\$3,571.00	\$3,678.00	\$3,788.00
50605	Licenses & Permits	\$2,383.50	\$2,400.00	\$887.50	\$2,383.50	\$2,450.00	\$2,524.00	\$2,600.00	\$2,678.00	\$2,758.00
50640	Operating Supplies - Chemicals	\$2,818.87	\$3,300.00	\$1,421.49	\$2,622.41	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50650	Operating Supplies - Other	\$453.88	\$5,000.00	\$1,050.73	\$1,050.73	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
50670	Service / Site Maintenance	\$16,185.80	\$19,003.00	\$16,824.45	\$20,819.34	\$32,200.00	\$33,166.00	\$34,161.00	\$35,186.00	\$36,242.00
50690	Utilities - Hydro	\$18,989.63	\$19,700.00	\$14,826.70	\$17,685.66	\$19,300.00	\$19,879.00	\$20,475.00	\$21,089.00	\$21,722.00
50700	Utilities - Telephone	\$4,320.72	\$4,500.00	\$3,216.11	\$4,274.72	\$4,500.00	\$4,635.00	\$4,774.00	\$4,917.00	\$5,065.00
51011	Non-Capitalized Equipment	\$0.00	\$2,000.00	\$0.00	\$0.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00	\$2,814.00
53200	Time Allocation from Other Services	\$12,369.69	\$16,000.00	\$9,533.39	\$15,918.65	\$18,306.00	\$18,855.00	\$19,421.00	\$20,004.00	\$20,604.00
<b>Operating Expenses</b>		<b>\$194,871.13</b>	<b>\$213,028.00</b>	<b>\$96,080.15</b>	<b>\$197,196.84</b>	<b>\$232,638.00</b>	<b>\$236,520.00</b>	<b>\$243,609.00</b>	<b>\$250,910.00</b>	<b>\$258,430.00</b>
99996	Fixed Asset Increase	\$13,210.00	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$17,849.00	\$50,000.00	\$46,000.00
99996	Fixed Asset Increase	\$0.00	\$17,500.00	\$7,115.50	\$7,115.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$16,000.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$16,000.00	\$0.00	\$21,034.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$12,296.44	\$12,296.44	\$26,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$5,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$15,250.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2801 - Furry Creek Sewer</b>									
99996 Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>	<b>\$13,210.00</b>	<b>\$49,500.00</b>	<b>\$19,411.94</b>	<b>\$40,446.72</b>	<b>\$95,250.00</b>	<b>\$20,000.00</b>	<b>\$17,849.00</b>	<b>\$50,000.00</b>	<b>\$46,000.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$47,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$10,000.00	\$10,000.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$40,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$60,000.00</b>	<b>\$47,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>
50590 Depreciation/Amortization	(\$68,347.45)	(\$70,000.00)	\$0.00	(\$69,593.05)	(\$74,356.00)	(\$76,587.00)	(\$78,885.00)	(\$81,252.00)	(\$83,690.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$68,347.45)</b>	<b>(\$70,000.00)</b>	<b>\$0.00</b>	<b>(\$69,593.05)</b>	<b>(\$74,356.00)</b>	<b>(\$76,587.00)</b>	<b>(\$78,885.00)</b>	<b>(\$81,252.00)</b>	<b>(\$83,690.00)</b>
<b>Total Expenses</b>	<b>\$179,733.68</b>	<b>\$252,528.00</b>	<b>\$175,492.09</b>	<b>\$228,050.51</b>	<b>\$300,532.00</b>	<b>\$229,933.00</b>	<b>\$232,573.00</b>	<b>\$269,658.00</b>	<b>\$270,740.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$41,966.09</b>	<b>\$0.00</b>	<b>\$65,368.20</b>	<b>\$30,028.07</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$255,894.21		\$305,894.21	\$305,894.21	\$352,894.21	\$402,894.21	\$452,894.21	\$477,894.21	\$502,894.21
30999 Operational Surplus reserve	\$0.00		\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00
<b>Reserves</b>	<b>\$255,894.21</b>		<b>\$315,894.21</b>	<b>\$315,894.21</b>	<b>\$362,894.21</b>	<b>\$412,894.21</b>	<b>\$462,894.21</b>	<b>\$487,894.21</b>	<b>\$512,894.21</b>

Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Britannia Beach Sewer 2802**

40000 2802	Requisition		249,305	259,344	261,818	261,818	261,818	266,061
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**REQUISITION**      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

BRITANNIA BEACH SEWER	30,380,830	249,305	259,344	261,818	261,818	261,818	266,061
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<b>Requisition maximums</b>		<b>TOTAL</b>	<b>30,380,830</b>	<b>249,305</b>	<b>259,344</b>	<b>261,818</b>	<b>261,818</b>	<b>261,818</b>	<b>266,061</b>
Dollar Maximum	\$ 195,312								
Tax Rate (per \$1,000)	<b>1.1957</b>	<b>Est. Residential Tax rate /1,000</b>	0.9734	0.8536	0.8618	0.8618	0.8618	0.8758	

Jurisdiction	Bylaw 950/1150/1193/1537
Debt Issue #	
Maturity date	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$1Mil Home est. \$ 973.39 \$ 853.64**

**Service Mandate**

This service provides for the collection and treatment of sewage for the community of Britannia Beach.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2802 - Britannia Beach Sewer</b>								
<b>Revenues</b>								
40000	Requisition	\$194,196.00	\$249,305.00	\$249,305.00	\$249,305.00	\$259,344.00	4%	
<b>Requisitions</b>		<b>\$194,196.00</b>	<b>\$249,305.00</b>	<b>\$249,305.00</b>	<b>\$249,305.00</b>	<b>\$259,344.00</b>	<b>4%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$291.55	\$332.00	\$2,005.83	\$4,170.63	\$4,171.00	0%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>		<b>\$291.55</b>	<b>\$332.00</b>	<b>\$2,005.83</b>	<b>\$4,170.63</b>	<b>\$4,171.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$7,343.70	\$13,494.00	\$13,494.06	\$13,494.06	\$82,148.00	509%	
<b>Surplus Deficit Prior Year</b>		<b>\$7,343.70</b>	<b>\$13,494.00</b>	<b>\$13,494.06</b>	<b>\$13,494.06</b>	<b>\$82,148.00</b>	<b>509%</b>	
43000	Transfers from Other Service	\$2,825.93	\$20,000.00	\$0.00	\$17,749.73	\$0.00	-100%	For capital assets using Area D CWF
44000	Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>		<b>\$2,825.93</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$17,749.73</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Total Revenues</b>		<b>\$204,657.18</b>	<b>\$283,131.00</b>	<b>\$264,804.89</b>	<b>\$284,719.42</b>	<b>\$345,663.00</b>	<b>413%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$75.00	\$0.00	\$0.00	\$75.00		
50320	Security	\$870.00	\$900.00	\$375.00	\$375.00	\$401.00	7%	
50410	Software	\$395.45	\$500.00	\$0.00	\$0.00	\$500.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$84,122.79	\$88,400.00	\$59,889.83	\$79,081.93	\$87,000.00	10%	
50590	Depreciation/Amortization	\$149,791.09	\$155,000.00	\$0.00	\$151,193.86	\$157,000.00	4%	
50600	Insurance	\$8,006.61	\$8,800.00	\$8,297.18	\$8,297.18	\$8,878.00	7%	
50605	Licenses & Permits	\$1,175.41	\$1,200.00	\$1,275.41	\$1,275.41	\$1,365.00	7%	
50640	Operating Supplies - Chemicals	\$3,526.81	\$4,000.00	\$646.24	\$646.24	\$4,000.00	519%	
50650	Operating Supplies - Other	\$6,410.37	\$4,600.00	\$1,922.16	\$2,212.52	\$4,000.00	81%	
50670	Service / Site Maintenance	\$15,414.00	\$17,000.00	\$20,017.13	\$25,150.20	\$32,000.00	27%	Includes brushing, storm sewer flushing, tank cleaning, auger maintenance
50690	Utilities - Hydro	\$14,695.93	\$15,500.00	\$8,059.91	\$11,874.85	\$12,706.00	7%	
50700	Utilities - Telephone	\$2,122.73	\$2,200.00	\$1,535.07	\$2,036.70	\$2,179.00	7%	
51011	Non-Capitalized Equipment	\$0.00	\$5,000.00	\$0.00	\$0.00	\$6,775.00		Pool skimmer, ph meter, UV lamps, service blowers
53200	Time Allocation from Other Services	\$14,173.02	\$16,460.00	\$9,013.25	\$13,869.38	\$15,534.00	12%	
<b>Operating Expenses</b>		<b>\$300,954.21</b>	<b>\$319,885.00</b>	<b>\$111,281.18</b>	<b>\$296,263.27</b>	<b>\$332,663.00</b>	<b>12%</b>	
99996	Fixed Asset Increase	\$0.00	\$11,000.00	\$8,506.30	\$8,506.30	\$8,500.00	0%	Analyzers, portable DO and PLC
99996	Fixed Asset Increase	\$0.00	\$40,000.00	\$0.00	\$0.00	\$40,000.00		Motors for blowers
99996	Fixed Asset Increase	\$0.00	\$20,000.00	\$0.00	\$17,749.73	\$0.00		Upgraded computer and software using CWF
99996	Fixed Asset Increase	\$0.00	\$16,000.00	\$0.00	\$0.00	\$16,000.00		SCADAX Alarms
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00		Dewatering system
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		RAS pumps
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$27,000.00		Headworks room Screw Auger.
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$6,500.00		Headworks vent



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2802 - Britannia Beach Sewer</b>							
Capital Expenditures	\$0.00	\$87,000.00	\$8,506.30	\$26,256.03	\$120,000.00	357%	
Principal & Interest	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$40,000.00	\$31,246.00	\$31,246.00	\$31,246.00	\$50,000.00	60%	
53100 Contribution To Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses	\$40,000.00	\$31,246.00	\$31,246.00	\$31,246.00	\$50,000.00	60%	
50590 Depreciation/Amortization	(\$149,791.09)	(\$155,000.00)	\$0.00	(\$151,193.86)	(\$157,000.00)		
Non-Taxable Expenses (Depreciation)	(\$149,791.09)	(\$155,000.00)	\$0.00	(\$151,193.86)	(\$157,000.00)		
<b>Total Expenses</b>	<b>\$191,163.12</b>	<b>\$283,131.00</b>	<b>\$151,033.48</b>	<b>\$202,571.44</b>	<b>\$345,663.00</b>	<b>429%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$13,494.06</b>	<b>\$0.00</b>	<b>\$113,771.41</b>	<b>\$82,147.98</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$188,462.71		\$219,708.71	\$219,708.71	\$269,708.71		
Reserves	\$188,462.71		\$219,708.71	\$219,708.71	\$269,708.71		

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>		<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2802 - Britannia Beach Sewer</b>										
<b>Revenues</b>										
40000 Requisition		\$194,196.00	\$249,305.00	\$249,305.00	\$249,305.00	\$259,344.00	\$261,818.00	\$261,818.00	\$261,818.00	\$266,061.00
<b>Requisitions</b>		<b>\$194,196.00</b>	<b>\$249,305.00</b>	<b>\$249,305.00</b>	<b>\$249,305.00</b>	<b>\$259,344.00</b>	<b>\$261,818.00</b>	<b>\$261,818.00</b>	<b>\$261,818.00</b>	<b>\$266,061.00</b>
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments		\$291.55	\$332.00	\$2,005.83	\$4,170.63	\$4,171.00	\$4,171.00	\$4,171.00	\$4,171.00	\$4,171.00
<b>Fees &amp; Other Revenues</b>		<b>\$291.55</b>	<b>\$332.00</b>	<b>\$2,005.83</b>	<b>\$4,170.63</b>	<b>\$4,171.00</b>	<b>\$4,171.00</b>	<b>\$4,171.00</b>	<b>\$4,171.00</b>	<b>\$4,171.00</b>
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit - Available		\$7,343.70	\$13,494.00	\$13,494.06	\$13,494.06	\$82,148.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$7,343.70</b>	<b>\$13,494.00</b>	<b>\$13,494.06</b>	<b>\$13,494.06</b>	<b>\$82,148.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$2,825.93	\$20,000.00	\$0.00	\$17,749.73	\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
44000 Transfer from Reserve		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$2,825.93</b>	<b>\$20,000.00</b>	<b>\$0.00</b>	<b>\$17,749.73</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$200,000.00</b>
<b>Total Revenues</b>		<b>\$204,657.18</b>	<b>\$283,131.00</b>	<b>\$264,804.89</b>	<b>\$284,719.42</b>	<b>\$345,663.00</b>	<b>\$265,989.00</b>	<b>\$265,989.00</b>	<b>\$265,989.00</b>	<b>\$470,232.00</b>
<b>Expenses</b>										
50180 Travel		\$0.00	\$75.00	\$0.00	\$0.00	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50320 Security		\$870.00	\$900.00	\$375.00	\$375.00	\$401.00	\$413.00	\$425.00	\$438.00	\$451.00
50410 Software		\$395.45	\$500.00	\$0.00	\$0.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580 Contracted Services		\$84,122.79	\$88,400.00	\$59,889.83	\$79,081.93	\$87,000.00	\$89,610.00	\$92,298.00	\$95,067.00	\$97,919.00
50590 Depreciation/Amortization		\$149,791.09	\$155,000.00	\$0.00	\$151,193.86	\$157,000.00	\$161,710.00	\$166,561.00	\$171,558.00	\$176,705.00
50600 Insurance		\$8,006.61	\$8,800.00	\$8,297.18	\$8,297.18	\$8,878.00	\$9,144.00	\$9,418.00	\$9,701.00	\$9,992.00
50605 Licenses & Permits		\$1,175.41	\$1,200.00	\$1,275.41	\$1,275.41	\$1,365.00	\$1,406.00	\$1,448.00	\$1,491.00	\$1,536.00
50640 Operating Supplies - Chemicals		\$3,526.81	\$4,000.00	\$646.24	\$646.24	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50650 Operating Supplies - Other		\$6,410.37	\$4,600.00	\$1,922.16	\$2,212.52	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
50670 Service / Site Maintenance		\$15,414.00	\$17,000.00	\$20,017.13	\$25,150.20	\$32,000.00	\$32,960.00	\$33,949.00	\$34,967.00	\$36,016.00
50690 Utilities - Hydro		\$14,695.93	\$15,500.00	\$8,059.91	\$11,874.85	\$12,706.00	\$13,087.00	\$13,480.00	\$13,884.00	\$14,301.00
50700 Utilities - Telephone		\$2,122.73	\$2,200.00	\$1,535.07	\$2,036.70	\$2,179.00	\$2,244.00	\$2,311.00	\$2,380.00	\$2,451.00
51011 Non-Capitalized Equipment		\$0.00	\$5,000.00	\$0.00	\$0.00	\$6,775.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
53200 Time Allocation from Other Services	CC2802 Britannia Sewer	\$14,173.02	\$16,460.00	\$9,013.25	\$13,869.38	\$15,534.00	\$16,000.00	\$16,626.00	\$17,273.00	\$17,483.00
<b>Operating Expenses</b>		<b>\$300,954.21</b>	<b>\$319,885.00</b>	<b>\$111,281.18</b>	<b>\$296,263.27</b>	<b>\$332,663.00</b>	<b>\$340,806.00</b>	<b>\$351,168.00</b>	<b>\$361,842.00</b>	<b>\$372,381.00</b>
99996 Fixed Asset Increase		\$0.00	\$11,000.00	\$8,506.30	\$8,506.30	\$8,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$40,000.00	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$20,000.00	\$0.00	\$17,749.73	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$16,000.00	\$0.00	\$0.00	\$16,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$27,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$6,500.00	\$36,893.00	\$31,382.00	\$25,705.00	\$224,556.00
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$87,000.00</b>	<b>\$8,506.30</b>	<b>\$26,256.03</b>	<b>\$120,000.00</b>	<b>\$36,893.00</b>	<b>\$31,382.00</b>	<b>\$25,705.00</b>	<b>\$224,556.00</b>

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2802 - Britannia Beach Sewer</b>									
<b>Principal &amp; Interest</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$40,000.00	\$31,246.00	\$31,246.00	\$31,246.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
53100 Contribution To Other Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$40,000.00</b>	<b>\$31,246.00</b>	<b>\$31,246.00</b>	<b>\$31,246.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>
50590 Depreciation/Amortization	(\$149,791.09)	(\$155,000.00)	\$0.00	(\$151,193.86)	(\$157,000.00)	(\$161,710.00)	(\$166,561.00)	(\$171,558.00)	(\$176,705.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>(\$149,791.09)</b>	<b>(\$155,000.00)</b>	<b>\$0.00</b>	<b>(\$151,193.86)</b>	<b>(\$157,000.00)</b>	<b>(\$161,710.00)</b>	<b>(\$166,561.00)</b>	<b>(\$171,558.00)</b>	<b>(\$176,705.00)</b>
<b>Total Expenses</b>	<b>\$191,163.12</b>	<b>\$283,131.00</b>	<b>\$151,033.48</b>	<b>\$202,571.44</b>	<b>\$345,663.00</b>	<b>\$265,989.00</b>	<b>\$265,989.00</b>	<b>\$265,989.00</b>	<b>\$470,232.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$13,494.06</b>	<b>\$0.00</b>	<b>\$113,771.41</b>	<b>\$82,147.98</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$188,462.71		\$219,708.71	\$219,708.71	\$269,708.71	\$319,708.71	\$369,708.71	\$419,708.71	\$469,708.71
<b>Reserves</b>	<b>\$188,462.71</b>		<b>\$219,708.71</b>	<b>\$219,708.71</b>	<b>\$269,708.71</b>	<b>\$319,708.71</b>	<b>\$369,708.71</b>	<b>\$419,708.71</b>	<b>\$469,708.71</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pinecrest Sewer**

**2804**

40010 2804 Parcel Tax

224,973      224,973      224,973      226,527      234,927      243,580

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

PINECREST ESTATE WASTE WATER      8,792,550  
 PARCEL TAX      **Folios**      **75**

224,973      224,973      224,973      226,527      234,927      243,580

<b>Requisition maximums</b>	
Dollar Maximum	\$ 440,000
Tax Rate (per \$1,000)	<b>11.5400</b> \$ 1,006,728

<b>*Est Cost per Parcel</b>	<b>\$ 3,157.12</b>	<b>\$ 3,157.12</b>	<b>\$ 3,157.12</b>	<b>\$ 3,178.93</b>	<b>\$ 3,296.81</b>	<b>\$ 3,418.24</b>
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\*Includes Provincial fee of 5.25%

Jurisdiction	Bylaw 1415
Debt Issue #	#145 & #146
Maturity date	Apr 23, 2048 & Sep 19, 2048
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the collection and treatment of sewage for the community of Pinecrest.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2804 - Pinecrest Sewer</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40010 Parcel Tax		\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	0%	
<b>Parcel Tax</b>		<b>\$224,973.00</b>	<b>\$224,973.00</b>	<b>\$224,973.00</b>	<b>\$224,973.00</b>	<b>\$224,973.00</b>	<b>0%</b>	
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments		\$845.07	\$1,000.00	\$5,669.78	\$11,788.93	\$11,789.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$845.07</b>	<b>\$1,000.00</b>	<b>\$5,669.78</b>	<b>\$11,788.93</b>	<b>\$11,789.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available		(\$8,806.14)	\$32,938.00	\$47,937.51	\$47,937.51	\$48,828.00	2%	
<b>Surplus Deficit Prior Year</b>		<b>(\$8,806.14)</b>	<b>\$32,938.00</b>	<b>\$47,937.51</b>	<b>\$47,937.51</b>	<b>\$48,828.00</b>	<b>2%</b>	
43000 Transfers from Other Service		\$9,172.14	\$0.00	\$0.00	\$0.00	\$0.00	0%	Covid Restart Grant
43000 Transfers from Other Service		\$73,120.03	\$126,880.00	\$77,170.47	\$118,141.24	\$8,739.00	-93%	Area D CWF -replacing grinder pumps (\$200K)
<b>Transfer Revenue</b>		<b>\$82,292.17</b>	<b>\$126,880.00</b>	<b>\$77,170.47</b>	<b>\$118,141.24</b>	<b>\$8,739.00</b>	<b>-93%</b>	
<b>Total Revenues</b>		<b>\$299,304.10</b>	<b>\$385,791.00</b>	<b>\$355,750.76</b>	<b>\$402,840.68</b>	<b>\$294,329.00</b>	<b>-91%</b>	
<b>Expenses</b>								
50180 Travel		\$38.35	\$40.00	\$0.00	\$0.00	\$40.00		
50210 Communications		\$0.00	\$50.00	\$0.00	\$0.00	\$50.00		
50220 Courier		\$0.00	\$100.00	\$0.00	\$0.00	\$100.00		
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50540 Consulting - Engineering		\$920.80	\$1,000.00	\$0.00	\$0.00	\$1,000.00		
50580 Contracted Services		\$48,874.13	\$66,500.00	\$35,532.94	\$54,433.30	\$66,500.00	22%	
50590 Depreciation/Amortization		\$88,188.22	\$97,305.00	\$0.00	\$90,559.43	\$107,000.00	18%	
50600 Insurance		\$3,463.54	\$3,700.00	\$3,589.23	\$3,589.23	\$3,974.00	11%	Property & equipment insurance
50605 Licenses & Permits		\$423.26	\$440.00	\$434.85	\$434.85	\$465.00	7%	
50640 Operating Supplies - Chemicals		\$2,131.90	\$3,000.00	\$313.92	\$705.78	\$3,000.00	325%	
50650 Operating Supplies - Other		\$61.14	\$2,000.00	\$173.00	\$4,267.27	\$3,000.00	-30%	2022 Includes lamps install & air filter cartridges
50670 Service / Site Maintenance		\$1,350.00	\$18,000.00	\$11,982.91	\$21,233.32	\$18,300.00	-14%	2022-Mag meter, wiring check, sludge removal, 2 actuators, dumping fees, sewer blockage; 2023-blower insp. & maint., sludge removal, UV inspect, grinder pit cleaning
50690 Utilities - Hydro		\$15,940.89	\$17,000.00	\$12,062.28	\$14,112.96	\$16,500.00	17%	2022 includes a cost of living credit
50700 Utilities - Telephone		\$658.26	\$700.00	\$474.33	\$625.20	\$700.00	12%	
51011 Non-Capitalized Equipment		\$0.00	\$10,000.00	\$6,037.33	\$0.00	\$5,250.00		2023- screening bucket, valve, sensor, flow valve, probe & meter
51030 Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00		
53200 Time Allocation from Other Services		\$12,545.15	\$20,000.00	\$12,710.54	\$20,088.36	\$18,175.00	-10%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$174,845.64</b>	<b>\$240,085.00</b>	<b>\$83,561.33</b>	<b>\$210,299.70</b>	<b>\$246,304.00</b>	<b>17%</b>	
99996 Fixed Asset Increase		\$73,120.02	\$126,880.00	\$77,170.47	\$118,141.24	\$8,739.00	-93%	Replacing grinder pumps (\$200K); Area D CWF
99996 Fixed Asset Increase		\$10,243.11	\$0.00	\$0.00	\$0.00	\$0.00		Elements & permeate tubes (2021)
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00		MBR Module replacement

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2804 - Pinecrest Sewer</b>								
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$9,940.00		Dosing pumps, pump
<b>Capital Expenditures</b>		<b>\$83,363.13</b>	<b>\$126,880.00</b>	<b>\$77,170.47</b>	<b>\$118,141.24</b>	<b>\$63,679.00</b>	<b>-46%</b>	
52040	SLRD - Debt Charges - Principal	\$16,530.22	\$16,530.00	\$16,530.22	\$16,530.22	\$16,530.00	0%	
52050	SLRD - Debt Charges - Interest	\$24,815.82	\$24,816.00	\$13,790.82	\$24,815.82	\$24,816.00	0%	
<b>Principal &amp; Interest</b>		<b>\$41,346.04</b>	<b>\$41,346.00</b>	<b>\$30,321.04</b>	<b>\$41,346.04</b>	<b>\$41,346.00</b>	<b>0%</b>	
53000	Transfer to Reserve	\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	0%	Transfer to Capital reserve
53000	Transfer to Reserve	\$0.00	\$24,785.00	\$24,785.00	\$24,785.00	\$0.00	-100%	Transfer to Operational surplus reserve
<b>Transfer Expenses</b>		<b>\$40,000.00</b>	<b>\$74,785.00</b>	<b>\$74,785.00</b>	<b>\$74,785.00</b>	<b>\$50,000.00</b>	<b>-33%</b>	
50590	Depreciation/Amortization	(\$88,188.22)	(\$97,305.00)	\$0.00	(\$90,559.43)	(\$107,000.00)	18%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>(\$88,188.22)</b>	<b>(\$97,305.00)</b>	<b>\$0.00</b>	<b>(\$90,559.43)</b>	<b>(\$107,000.00)</b>	<b>18%</b>	
<b>Total Expenses</b>		<b>\$251,366.59</b>	<b>\$385,791.00</b>	<b>\$265,837.84</b>	<b>\$354,012.55</b>	<b>\$294,329.00</b>	<b>-44%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$47,937.51</b>	<b>\$0.00</b>	<b>\$89,912.92</b>	<b>\$48,828.13</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$546,255.00		\$596,255.00	\$596,255.00	\$646,255.00		
30999	Operational Surplus reserve	\$0.00		\$24,785.00	\$24,785.00	\$24,785.00		
<b>Reserves</b>		<b>\$546,255.00</b>		<b>\$621,040.00</b>	<b>\$621,040.00</b>	<b>\$671,040.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 2804 - Pinecrest Sewer</b>										
<b>Revenues</b>										
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40010	Parcel Tax	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$226,527.00	\$234,927.00	\$243,580.00
Parcel Tax		\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$224,973.00	\$226,527.00	\$234,927.00	\$243,580.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments	\$845.07	\$1,000.00	\$5,669.78	\$11,788.93	\$11,789.00	\$11,789.00	\$11,789.00	\$11,789.00	\$11,789.00
Fees & Other Revenues		\$845.07	\$1,000.00	\$5,669.78	\$11,788.93	\$11,789.00	\$11,789.00	\$11,789.00	\$11,789.00	\$11,789.00
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available	(\$8,806.14)	\$32,938.00	\$47,937.51	\$47,937.51	\$48,828.00	\$0.00	\$0.00	\$0.00	\$0.00
Surplus Deficit Prior Year		(\$8,806.14)	\$32,938.00	\$47,937.51	\$47,937.51	\$48,828.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$9,172.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$73,120.03	\$126,880.00	\$77,170.47	\$118,141.24	\$8,739.00	\$50,000.00	\$0.00	\$0.00	\$0.00
Transfer Revenue		\$82,292.17	\$126,880.00	\$77,170.47	\$118,141.24	\$8,739.00	\$50,000.00	\$0.00	\$0.00	\$0.00
<b>Total Revenues</b>		<b>\$299,304.10</b>	<b>\$385,791.00</b>	<b>\$355,750.76</b>	<b>\$402,840.68</b>	<b>\$294,329.00</b>	<b>\$286,762.00</b>	<b>\$238,316.00</b>	<b>\$246,716.00</b>	<b>\$255,369.00</b>
<b>Expenses</b>										
50180	Travel	\$38.35	\$40.00	\$0.00	\$0.00	\$40.00	\$41.00	\$42.00	\$43.00	\$44.00
50210	Communications	\$0.00	\$50.00	\$0.00	\$0.00	\$50.00	\$52.00	\$54.00	\$56.00	\$58.00
50220	Courier	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50540	Consulting - Engineering	\$920.80	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50580	Contracted Services	\$48,874.13	\$66,500.00	\$35,532.94	\$54,433.30	\$66,500.00	\$68,495.00	\$70,550.00	\$72,667.00	\$74,847.00
50590	Depreciation/Amortization	\$88,188.22	\$97,305.00	\$0.00	\$90,559.43	\$107,000.00	\$107,000.00	\$107,000.00	\$107,000.00	\$107,000.00
50600	Insurance	\$3,463.54	\$3,700.00	\$3,589.23	\$3,589.23	\$3,974.00	\$4,093.00	\$4,216.00	\$4,342.00	\$4,472.00
50605	Licenses & Permits	\$423.26	\$440.00	\$434.85	\$434.85	\$465.00	\$479.00	\$493.00	\$508.00	\$523.00
50640	Operating Supplies - Chemicals	\$2,131.90	\$3,000.00	\$313.92	\$705.78	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50650	Operating Supplies - Other	\$61.14	\$2,000.00	\$173.00	\$4,267.27	\$3,000.00	\$3,090.00	\$3,183.00	\$3,278.00	\$3,376.00
50670	Service / Site Maintenance	\$1,350.00	\$18,000.00	\$11,982.91	\$21,233.32	\$18,300.00	\$18,849.00	\$19,414.00	\$19,996.00	\$20,596.00
50690	Utilities - Hydro	\$15,940.89	\$17,000.00	\$12,062.28	\$14,112.96	\$16,500.00	\$16,995.00	\$17,505.00	\$18,030.00	\$18,571.00
50700	Utilities - Telephone	\$658.26	\$700.00	\$474.33	\$625.20	\$700.00	\$721.00	\$743.00	\$765.00	\$788.00
51011	Non-Capitalized Equipment	\$0.00	\$10,000.00	\$6,037.33	\$0.00	\$5,250.00	\$5,408.00	\$5,570.00	\$5,737.00	\$5,909.00
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	\$12,545.15	\$20,000.00	\$12,710.54	\$20,088.36	\$18,175.00	\$20,000.00	\$20,600.00	\$25,218.00	\$29,975.00
<b>Operating Expenses</b>		<b>\$174,845.64</b>	<b>\$240,085.00</b>	<b>\$83,561.33</b>	<b>\$210,299.70</b>	<b>\$246,304.00</b>	<b>\$249,696.00</b>	<b>\$253,970.00</b>	<b>\$262,370.00</b>	<b>\$271,023.00</b>
99996	Fixed Asset Increase	\$73,120.02	\$126,880.00	\$77,170.47	\$118,141.24	\$8,739.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$10,243.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$45,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$9,940.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$83,363.13</b>	<b>\$126,880.00</b>	<b>\$77,170.47</b>	<b>\$118,141.24</b>	<b>\$63,679.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
52040	SLRD - Debt Charges - Principal	\$16,530.22	\$16,530.00	\$16,530.22	\$16,530.22	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00	\$16,530.00
52050	SLRD - Debt Charges - Interest	\$24,815.82	\$24,816.00	\$13,790.82	\$24,815.82	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00	\$24,816.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>				<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 2804 - Pinecrest Sewer</b>												
<b>Principal &amp; Interest</b>				<b>\$41,346.04</b>	<b>\$41,346.00</b>	<b>\$30,321.04</b>	<b>\$41,346.04</b>	<b>\$41,346.00</b>	<b>\$41,346.00</b>	<b>\$41,346.00</b>	<b>\$41,346.00</b>	<b>\$41,346.00</b>
53000	Transfer to Reserve			\$40,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$52,720.00	\$50,000.00	\$50,000.00	\$50,000.00
53000	Transfer to Reserve	SP94	Surplus Reserve	\$0.00	\$24,785.00	\$24,785.00	\$24,785.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$40,000.00</b>	<b>\$74,785.00</b>	<b>\$74,785.00</b>	<b>\$74,785.00</b>	<b>\$50,000.00</b>	<b>\$52,720.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>	<b>\$50,000.00</b>
50590	Depreciation/Amortization			(\$88,188.22)	(\$97,305.00)	\$0.00	(\$90,559.43)	(\$107,000.00)	(\$107,000.00)	(\$107,000.00)	(\$107,000.00)	(\$107,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$88,188.22)</b>	<b>(\$97,305.00)</b>	<b>\$0.00</b>	<b>(\$90,559.43)</b>	<b>(\$107,000.00)</b>	<b>(\$107,000.00)</b>	<b>(\$107,000.00)</b>	<b>(\$107,000.00)</b>	<b>(\$107,000.00)</b>
<b>Total Expenses</b>				<b>\$251,366.59</b>	<b>\$385,791.00</b>	<b>\$265,837.84</b>	<b>\$354,012.55</b>	<b>\$294,329.00</b>	<b>\$286,762.00</b>	<b>\$238,316.00</b>	<b>\$246,716.00</b>	<b>\$255,369.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$47,937.51</b>	<b>\$0.00</b>	<b>\$89,912.92</b>	<b>\$48,828.13</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$546,255.00		\$596,255.00	\$596,255.00	\$646,255.00	\$698,975.00	\$748,975.00	\$798,975.00	\$848,975.00
30999	Operational Surplus reserve			\$0.00		\$24,785.00	\$24,785.00	\$24,785.00	\$24,785.00	\$24,785.00	\$24,785.00	\$24,785.00
<b>Reserves</b>				<b>\$546,255.00</b>		<b>\$621,040.00</b>	<b>\$621,040.00</b>	<b>\$671,040.00</b>	<b>\$723,760.00</b>	<b>\$773,760.00</b>	<b>\$823,760.00</b>	<b>\$873,760.00</b>



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Electoral Areas Special Services**

**2900**

40000 2900 Requisition

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**Service Mandate**

This service provides funding by means of grants to assist in special services for Electoral Areas A, B, C and D.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2900 - Electoral Areas General Services</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$104.31	\$104.00	\$626.95	\$1,205.07	\$800.00	-34%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>		<b>\$104.31</b>	<b>\$104.00</b>	<b>\$626.95</b>	<b>\$1,205.07</b>	<b>\$800.00</b>	<b>-34%</b>	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$86,171.43	\$64,169.00	\$64,169.38	\$64,169.38	\$55,213.00	-14%	
<b>Surplus Deficit Prior Year</b>		<b>\$86,171.43</b>	<b>\$64,169.00</b>	<b>\$64,169.38</b>	<b>\$64,169.38</b>	<b>\$55,213.00</b>	<b>-14%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$10,807.71	\$10,808.00	\$10,807.71	\$10,807.71	\$10,808.00	0%	BC Hydro PILT allocation
<b>Transfer Revenue</b>		<b>\$10,807.71</b>	<b>\$10,808.00</b>	<b>\$10,807.71</b>	<b>\$10,807.71</b>	<b>\$10,808.00</b>	<b>0%</b>	
<b>Total Revenues</b>		<b>\$97,083.45</b>	<b>\$75,081.00</b>	<b>\$75,604.04</b>	<b>\$76,182.16</b>	<b>\$66,821.00</b>	<b>-48%</b>	
<b>Expenses</b>								
51000 Electoral Areas/Select Services		\$13,796.07	\$75,081.00	\$8,969.20	\$20,969.20	\$66,821.00	219%	
<b>Operating Expenses</b>		<b>\$13,796.07</b>	<b>\$75,081.00</b>	<b>\$8,969.20</b>	<b>\$20,969.20</b>	<b>\$66,821.00</b>	<b>219%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC1761 Emergency Planning	\$16,118.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC2500 Lillooet-Area B Library CLSA	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC2502 Pemberton Library LSA	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC2503 Whistler Library	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Expenses</b>		<b>\$19,118.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$32,914.07</b>	<b>\$75,081.00</b>	<b>\$8,969.20</b>	<b>\$20,969.20</b>	<b>\$66,821.00</b>	<b>219%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$64,169.38</b>	<b>\$0.00</b>	<b>\$66,634.84</b>	<b>\$55,212.96</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		





Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2901 - Electoral Area A Select Services</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$78.84	\$79.00	\$544.93	\$1,205.90	\$1,000.00	-17%	Interest earned on fund balance
Fees & Other Revenues		\$78.84	\$79.00	\$544.93	\$1,205.90	\$1,000.00	-17%	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$28,958.24	\$46,894.00	\$46,894.44	\$46,894.44	\$58,123.00	24%	
Surplus Deficit Prior Year		\$28,958.24	\$46,894.00	\$46,894.44	\$46,894.44	\$58,123.00	24%	
43000 Transfers from Other Service	CC1000 General Government Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
Transfer Revenue		\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	
<b>Total Revenues</b>		<b>\$80,373.70</b>	<b>\$98,310.00</b>	<b>\$98,775.99</b>	<b>\$99,436.96</b>	<b>\$110,460.00</b>		
<b>Expenses</b>								
51000 Electoral Areas/Select Services		\$32,479.26	\$98,310.00	\$20,314.21	\$23,314.21	\$110,460.00	374%	
Operating Expenses		\$32,479.26	\$98,310.00	\$20,314.21	\$23,314.21	\$110,460.00	374%	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services		\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC1000 General Government Service	\$0.00	\$0.00	\$5,000.00	\$18,000.00	\$0.00	-100%	BRVCA -Grant Writing Contribution & Generator install
Transfer Expenses		\$1,000.00	\$0.00	\$5,000.00	\$18,000.00	\$0.00	-100%	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$33,479.26</b>	<b>\$98,310.00</b>	<b>\$25,314.21</b>	<b>\$41,314.21</b>	<b>\$110,460.00</b>	<b>274%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$46,894.44</b>	<b>\$0.00</b>	<b>\$73,461.78</b>	<b>\$58,122.75</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		





Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2902 - Electoral Area B Select Services</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$86.51	\$87.00	\$399.11	\$618.02	\$350.00	-43%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>		<b>\$86.51</b>	<b>\$87.00</b>	<b>\$399.11</b>	<b>\$618.02</b>	<b>\$350.00</b>	<b>-43%</b>	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$46,859.58	\$35,639.00	\$35,638.60	\$35,638.60	\$18,017.00	-49%	
<b>Surplus Deficit Prior Year</b>		<b>\$46,859.58</b>	<b>\$35,639.00</b>	<b>\$35,638.60</b>	<b>\$35,638.60</b>	<b>\$18,017.00</b>	<b>-49%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
<b>Transfer Revenue</b>		<b>\$51,336.62</b>	<b>\$51,337.00</b>	<b>\$51,336.62</b>	<b>\$51,336.62</b>	<b>\$51,337.00</b>	<b>0%</b>	
<b>Total Revenues</b>		<b>\$98,282.71</b>	<b>\$87,063.00</b>	<b>\$87,374.33</b>	<b>\$87,593.24</b>	<b>\$69,704.00</b>	<b>-93%</b>	
<b>Expenses</b>								
51000 Electoral Areas/Select Services		\$59,144.11	\$85,707.00	\$38,839.28	\$58,220.54	\$69,704.00	20%	
<b>Operating Expenses</b>		<b>\$59,144.11</b>	<b>\$85,707.00</b>	<b>\$38,839.28</b>	<b>\$58,220.54</b>	<b>\$69,704.00</b>	<b>20%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services		\$3,500.00	\$0.00	\$0.00	\$10,000.00	\$0.00	-100%	Lillooet Camelsfoot TV & Radio Equip. & Transmitters
53100 Contribution To Other Services	CC1000 General Government Service	\$0.00	\$1,356.00	\$1,356.00	\$1,356.00	\$0.00	-100%	NDIT 2022 Grant Writing Support
<b>Transfer Expenses</b>		<b>\$3,500.00</b>	<b>\$1,356.00</b>	<b>\$1,356.00</b>	<b>\$11,356.00</b>	<b>\$0.00</b>	<b>-100%</b>	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$62,644.11</b>	<b>\$87,063.00</b>	<b>\$40,195.28</b>	<b>\$69,576.54</b>	<b>\$69,704.00</b>	<b>-80%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$35,638.60</b>	<b>\$0.00</b>	<b>\$47,179.05</b>	<b>\$18,016.70</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		





Squamish-Lillooet Regional District 2023 - 2027 Financial Plan	2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Electoral Area C Select General Services**

**2903**

40000 2903 Requisition

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**Service Mandate**

This service provides funding for grants-in-aid for the constituents of Electoral Area C.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 2903 - Electoral Area C Select Services</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$150.40	\$150.00	\$598.41	\$1,176.82	\$900.00	-24%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>		<b>\$150.40</b>	<b>\$150.00</b>	<b>\$598.41</b>	<b>\$1,176.82</b>	<b>\$900.00</b>	<b>-24%</b>	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$72,718.32	\$91,097.00	\$91,097.24	\$91,097.24	\$56,684.00	-38%	
<b>Surplus Deficit Prior Year</b>		<b>\$72,718.32</b>	<b>\$91,097.00</b>	<b>\$91,097.24</b>	<b>\$91,097.24</b>	<b>\$56,684.00</b>	<b>-38%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
<b>Transfer Revenue</b>		<b>\$51,336.62</b>	<b>\$51,337.00</b>	<b>\$51,336.62</b>	<b>\$51,336.62</b>	<b>\$51,337.00</b>	<b>0%</b>	
<b>Total Revenues</b>		<b>\$124,205.34</b>	<b>\$142,584.00</b>	<b>\$143,032.27</b>	<b>\$143,610.68</b>	<b>\$108,921.00</b>	<b>-61%</b>	
<b>Expenses</b>								
51000 Electoral Areas/Select Services		\$28,108.10	\$142,584.00	\$74,741.79	\$79,346.79	\$108,921.00	37%	
<b>Operating Expenses</b>		<b>\$28,108.10</b>	<b>\$142,584.00</b>	<b>\$74,741.79</b>	<b>\$79,346.79</b>	<b>\$108,921.00</b>	<b>37%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC1904 D'arcy Devine Refuse	\$0.00	\$0.00	\$0.00	\$1,079.75	\$0.00		Transfer for rental cost of metal bin
53100 Contribution To Other Services	CC2102 Birken Recreation Com. DA	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services	CC3000 Electoral Areas Community F	\$0.00	\$0.00	\$6,077.92	\$6,500.00	\$0.00	-100%	Transfers for Anderson lake dock -multiple resolutions
<b>Transfer Expenses</b>		<b>\$5,000.00</b>	<b>\$0.00</b>	<b>\$6,077.92</b>	<b>\$7,579.75</b>	<b>\$0.00</b>	<b>-100%</b>	
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$33,108.10</b>	<b>\$142,584.00</b>	<b>\$80,819.71</b>	<b>\$86,926.54</b>	<b>\$108,921.00</b>	<b>-63%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$91,097.24</b>	<b>\$0.00</b>	<b>\$62,212.56</b>	<b>\$56,684.14</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		





<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023 Detailed Budget</b>		<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>% Change over 2022 Forecast</b>	<b>Notes</b>
<b>Exhibit 2904 - Electoral Area D Select Services</b>								
<b>Revenues</b>								
Requisitions		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220 Interest Earned on Investments		\$95.64	\$50.00	\$273.10	\$623.19	\$850.00	36%	Interest earned on fund balance
<b>Fees &amp; Other Revenues</b>		<b>\$95.64</b>	<b>\$50.00</b>	<b>\$273.10</b>	<b>\$623.19</b>	<b>\$850.00</b>	<b>36%</b>	
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$73,355.28	\$25,277.00	\$25,276.80	\$25,276.80	\$35,053.00	39%	
<b>Surplus Deficit Prior Year</b>		<b>\$73,355.28</b>	<b>\$25,277.00</b>	<b>\$25,276.80</b>	<b>\$25,276.80</b>	<b>\$35,053.00</b>	<b>39%</b>	
43000 Transfers from Other Service	CC1000 General Government Service	\$51,336.62	\$51,337.00	\$51,336.62	\$51,336.62	\$51,337.00	0%	BC Hydro PILT allocation
<b>Transfer Revenue</b>		<b>\$51,336.62</b>	<b>\$51,337.00</b>	<b>\$51,336.62</b>	<b>\$51,336.62</b>	<b>\$51,337.00</b>	<b>0%</b>	
<b>Total Revenues</b>		<b>\$124,787.54</b>	<b>\$76,664.00</b>	<b>\$76,886.52</b>	<b>\$77,236.61</b>	<b>\$87,240.00</b>	<b>75%</b>	
<b>Expenses</b>								
51000 Electoral Areas/Select Services		\$83,610.74	\$76,664.00	\$39,000.00	\$42,184.00	\$87,240.00	107%	
<b>Operating Expenses</b>		<b>\$83,610.74</b>	<b>\$76,664.00</b>	<b>\$39,000.00</b>	<b>\$42,184.00</b>	<b>\$87,240.00</b>	<b>107%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53100 Contribution To Other Services		\$15,900.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D Select services funding for remedial planting project in Britannia Beach
<b>Transfer Expenses</b>		<b>\$15,900.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$99,510.74</b>	<b>\$76,664.00</b>	<b>\$39,000.00</b>	<b>\$42,184.00</b>	<b>\$87,240.00</b>		
<b>Surplus/ (Deficit)</b>		<b>\$25,276.80</b>	<b>\$0.00</b>	<b>\$37,886.52</b>	<b>\$35,052.61</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Electoral Areas Community Parks Service 3000**

40000 3000 Requisition	-	(6,253)	-	-	-	-
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	-	535	-	-	-
ELECTORAL AREA B	19,937,100	-	297	-	-	-
ELECTORAL AREA C	183,940,682	-	2,740	-	-	-
ELECTORAL AREA D	179,997,215	-	2,681	-	-	-

<b>Requisition maximums</b>	<b>TOTAL</b>	<b>419,796,559</b>	<b>(6,253)</b>	-	-	-
Dollar Maximum	\$ 1,000					
Tax Rate (per \$1,000)	0.0025 \$ 8,303	Est. Residential Tax Rate /1,000	-	(0.0015)	-	-

Jurisdiction	Bylaw 649
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for community parks for Electoral Areas, A, B, C and D.

**Items of Significance**

Gates Lake Park (Area C), Riverside Park (Area C), Anderson Lake dock (Area C), Seton Park (Area B) & the old Bralorne Museum Property (Area A) are included here.

This service will eventually close. 4 new area specific community park services (Area A-D, CC3005-CC3008) have been adopted in 2022 to allow for requisitions in each area based on their respective park land needs.

The Statutory Reserve funds of \$5,111 will remain in this service as per Bylaw #803-2003 and will need to be either used for the service or returned via reverse requisition.



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3000 - Electoral Areas Community Parks Service</b>										
<b>Revenues</b>										
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	(\$6,253.00)		Negative requisition
<b>Requisitions</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$6,253.00)</b>		
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$32.59	\$33.00	\$192.31	\$399.88	\$0.00	-100%	Interest earned on reserve balance
40220	Interest Earned on Investments	SP13	Tyax Mountain Resort - Area	\$0.22	\$0.00	\$1.28	\$2.67	\$0.00	-100%	Interest earned on reserve balance
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$29.21	\$29.00	\$138.47	\$277.32	\$0.00	-100%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>				<b>\$62.02</b>	<b>\$62.00</b>	<b>\$332.06</b>	<b>\$679.87</b>	<b>\$0.00</b>	<b>-100%</b>	
40960	Conditional Grants - Provincial Grants	SP163	Seton Park Project	\$0.00	\$9,923.00	\$0.00	\$0.00	\$0.00		Rural Dividend Grant Seton Park
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			\$1,453.98	\$1,843.00	\$1,843.39	\$1,843.39	\$1,142.00	-38%	
<b>Surplus Deficit Prior Year</b>				<b>\$1,453.98</b>	<b>\$1,843.00</b>	<b>\$1,843.39</b>	<b>\$1,843.39</b>	<b>\$1,142.00</b>	<b>-38%</b>	
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$61,610.00	\$0.00	\$0.00	\$0.00		CWF Area -Gates Lake Park potable water (Bd. Res. Jul 24, 2019)
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$300,000.00	\$13,857.60	\$13,857.60	\$0.00		Area B Seton Park from Gas Tax CWF (Jan 2017 Bd res)
43000	Transfers from Other Service	CC1000	General Government Service	\$2,542.60	\$3,000.00	\$3,056.41	\$3,000.00	\$0.00		Anderson Lake dock maintenance
43000	Transfers from Other Service	CC1000	General Government Service	\$3,985.44	\$6,015.00	\$7,992.39	\$4,483.30	\$0.00		Area C Amenity Anderson Lake dock porta-potties etc & staff time; Jun 2021 Bd res's
43000	Transfers from Other Service	CC1000	General Government Service	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00		Annual rent Anderson Lake dock - Area C Amenity
43000	Transfers from Other Service	CC1000	General Government Service	\$274.82	\$290.00	\$284.79	\$284.79	\$0.00		Anderson Lake dock insurance - Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		Area D Amenity Britannia Beach dock, Sep 2018 & Feb 2021 Bd res
43000	Transfers from Other Service	CC1000	General Government Service	\$606.82	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from Covid restart usage
43000	Transfers from Other Service	CC2903	Electoral Area C Select Gene	\$0.00	\$0.00	\$6,077.92	\$6,500.00	\$0.00	-100%	From Area C Select for Anderson Lk dock
44000	Transfer from Reserve			\$0.00	\$3,798.00	\$0.00	\$0.00	\$0.00		From Area D parks reserve for cursory geotechnical review of BB community park land erosion issue
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$5,111.00		
44000	Transfer from Reserve	SP163	Seton Park Project	\$2,068.20	\$5,000.00	\$2,847.69	\$8,689.18	\$0.00	-100%	Seton Park time allocation out of Area B Parks Fund
<b>Transfer Revenue</b>				<b>\$9,977.88</b>	<b>\$390,213.00</b>	<b>\$34,616.80</b>	<b>\$37,314.87</b>	<b>\$5,111.00</b>	<b>-86%</b>	
<b>Total Revenues</b>				<b>\$11,493.88</b>	<b>\$402,041.00</b>	<b>\$36,792.25</b>	<b>\$39,838.13</b>	<b>\$0.00</b>	<b>-224%</b>	
<b>Expenses</b>										
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	-100%	
50520	Consulting - Legal			\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00		
50590	Depreciation/Amortization			\$16,249.52	\$36,890.00	\$0.00	\$36,890.00	\$0.00	-100%	
50600	Insurance	SP72	Anderson Lake Dock	\$274.82	\$290.00	\$284.79	\$284.79	\$0.00	-100%	Anderson Lke dock ins, offset is Area C Amenity
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	-100%	Rent Anderson Lake dock, offset is Area C Amenity
50610	Misc Operating Cost			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Option to spend funds on service or send back
50650	Operating Supplies - Other	SP72	Anderson Lake Dock	\$392.84	\$0.00	\$126.71	\$126.71	\$0.00	-100%	Supplies for Anderson Lake dock from Area C Amenity
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$3,592.60	\$9,015.00	\$11,839.71	\$11,577.21	\$0.00	-100%	

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3000 - Electoral Areas Community Parks Service</b>										
50900	Special Projects			\$0.00	\$3,798.00	\$0.00	\$0.00	\$0.00		Cursory geotechnical review of BB park lands asphalt trail erosion from Area D Parks reserve
53200	Time Allocation from Other Services	CC3000	Electoral Areas Community P	\$0.00	\$376.00	\$0.00	\$0.00	\$0.00		Staff time spent on service
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$2,068.20	\$5,000.00	\$6,293.75	\$8,689.18	\$0.00	-100%	Staff time spent on project covered with reserve funds
53200	Time Allocation from Other Services	SP205	Britannia Beach Dock	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	SP72	Anderson Lake Dock	\$2,542.60	\$0.00	\$2,878.73	\$3,130.88	\$0.00	-100%	Staff time spent on project
<b>Operating Expenses</b>				<b>\$25,870.58</b>	<b>\$67,619.00</b>	<b>\$22,173.69</b>	<b>\$61,448.77</b>	<b>\$0.00</b>	<b>-100%</b>	
99996	Fixed Asset Increase	SP163	Seton Park Project	\$500.00	\$309,673.00	\$13,857.60	\$13,857.60	\$0.00	-100%	Area B Seton Park from Gas Tax CWF (Jan 2017 Bd res)
99996	Fixed Asset Increase	SP204	Gates Lake Community Park	\$3,600.00	\$61,610.00	\$0.00	\$0.00	\$0.00		
<b>Capital Expenditures</b>				<b>\$4,100.00</b>	<b>\$371,283.00</b>	<b>\$13,857.60</b>	<b>\$13,857.60</b>	<b>\$0.00</b>	<b>-100%</b>	
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	SP13	Tyax Mountain Resort - Area	\$0.22	\$0.00	\$1.28	\$2.67	\$0.00		Interest transferred to reserve
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$29.21	\$29.00	\$138.47	\$277.32	\$0.00		Interest transferred to reserve
<b>Transfer Expenses</b>				<b>\$29.43</b>	<b>\$29.00</b>	<b>\$139.75</b>	<b>\$279.99</b>	<b>\$0.00</b>		
50590	Depreciation/Amortization			(\$16,249.52)	(\$36,890.00)	\$0.00	(\$36,890.00)	\$0.00		
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$16,249.52)</b>	<b>(\$36,890.00)</b>	<b>\$0.00</b>	<b>(\$36,890.00)</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$13,750.49</b>	<b>\$402,041.00</b>	<b>\$36,171.04</b>	<b>\$38,696.36</b>	<b>\$0.00</b>	<b>-200%</b>	
<b>Surplus/ (Deficit)</b>				<b>(\$2,256.61)</b>	<b>\$0.00</b>	<b>\$621.21</b>	<b>\$1,141.77</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04	\$5,111.04	\$0.00		Will remain as is Statutory bylaw; Bylaw# 810-2003
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$0.00		To Area B Regional Parks & Trails CC3006 *NEW 2023
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$0.00		To Area C Regional Parks & Trails CC3007 *NEW 2023
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Specific	\$3,798.66		\$3,798.66	\$3,798.66	\$0.00		To Area D Regional Parks & Trails CC3008 *NEW 2023
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30	\$4,558.30	\$0.00		Will be divided amongst 4 new services (CC3005-3008)
30030	Reserve - Electoral Areas Community Parks	SP13	Tyax Mountain Resort - Area	\$139.50		\$140.78	\$140.78	\$0.00		To Area A Regional Parks & Trails CC3005 *NEW 2023
30111	Reserve - Electoral Area B Parks Fund			\$17,496.39		\$17,634.86	\$9,084.53	\$0.00		To Area B Regional Parks & Trails CC3006 *NEW 2023
<b>Reserves</b>				<b>\$38,701.23</b>		<b>\$38,840.98</b>	<b>\$30,290.65</b>	<b>\$0.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3000 - Electoral Areas Community Parks Service</b>												
<b>Revenues</b>												
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	(\$6,253.00)	\$0.00	\$0.00	\$0.00	\$0.00
<b>Requisitions</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$6,253.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$32.59	\$33.00	\$192.31	\$399.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments	SP13	Tyax Mountain Resort - Area	\$0.22	\$0.00	\$1.28	\$2.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$29.21	\$29.00	\$138.47	\$277.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Fees &amp; Other Revenues</b>				<b>\$62.02</b>	<b>\$62.00</b>	<b>\$332.06</b>	<b>\$679.87</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40960	Conditional Grants - Provincial	SP163	Seton Park Project	\$0.00	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$9,923.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$1,453.98	\$1,843.00	\$1,843.39	\$1,843.39	\$1,142.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$1,453.98</b>	<b>\$1,843.00</b>	<b>\$1,843.39</b>	<b>\$1,843.39</b>	<b>\$1,142.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$300,000.00	\$13,857.60	\$13,857.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Service	\$2,542.60	\$3,000.00	\$3,056.41	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Service	\$3,985.44	\$6,015.00	\$7,992.39	\$4,483.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Service	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Service	\$274.82	\$290.00	\$284.79	\$284.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	General Government Service	\$606.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2903	Electoral Area C Select Gene	\$0.00	\$0.00	\$6,077.92	\$6,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$3,798.00	\$0.00	\$0.00	\$5,111.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP163	Seton Park Project	\$2,068.20	\$5,000.00	\$2,847.69	\$8,689.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$9,977.88</b>	<b>\$390,213.00</b>	<b>\$34,616.80</b>	<b>\$37,314.87</b>	<b>\$5,111.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$11,493.88</b>	<b>\$402,041.00</b>	<b>\$36,792.25</b>	<b>\$39,838.13</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Expenses</b>												
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50520	Consulting - Legal			\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50590	Depreciation/Amortization			\$16,249.52	\$36,890.00	\$0.00	\$36,890.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50600	Insurance	SP72	Anderson Lake Dock	\$274.82	\$290.00	\$284.79	\$284.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50610	Misc Operating Cost			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other	SP72	Anderson Lake Dock	\$392.84	\$0.00	\$126.71	\$126.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$3,592.60	\$9,015.00	\$11,839.71	\$11,577.21	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50900	Special Projects			\$0.00	\$3,798.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3000	Electoral Areas Community P	\$0.00	\$376.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$2,068.20	\$5,000.00	\$6,293.75	\$8,689.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP205	Britannia Beach Dock	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP72	Anderson Lake Dock	\$2,542.60	\$0.00	\$2,878.73	\$3,130.88	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$25,870.58</b>	<b>\$67,619.00</b>	<b>\$22,173.69</b>	<b>\$61,448.77</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3000 - Electoral Areas Community Parks Service</b>												
99996	Fixed Asset Increase	SP163	Seton Park Project	\$500.00	\$309,673.00	\$13,857.60	\$13,857.60	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP204	Gates Lake Community Park	\$3,600.00	\$61,610.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$4,100.00</b>	<b>\$371,283.00</b>	<b>\$13,857.60</b>	<b>\$13,857.60</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	SP13	Tyax Mountain Resort - Area	\$0.22	\$0.00	\$1.28	\$2.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$29.21	\$29.00	\$138.47	\$277.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$29.43</b>	<b>\$29.00</b>	<b>\$139.75</b>	<b>\$279.99</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
50590	Depreciation/Amortization			(\$16,249.52)	(\$36,890.00)	\$0.00	(\$36,890.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$16,249.52)</b>	<b>(\$36,890.00)</b>	<b>\$0.00</b>	<b>(\$36,890.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$13,750.49</b>	<b>\$402,041.00</b>	<b>\$36,171.04</b>	<b>\$38,696.36</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Surplus/ (Deficit)</b>				<b>(\$2,256.61)</b>	<b>\$0.00</b>	<b>\$621.21</b>	<b>\$1,141.77</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment			\$5,111.04		\$5,111.04	\$5,111.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Specific	\$3,798.67		\$3,798.67	\$3,798.67	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30006	Reserve - Electoral Area Community Parks	AREA D	Electoral Area D Specific	\$3,798.66		\$3,798.66	\$3,798.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30030	Reserve - Electoral Areas Community Parks			\$4,558.30		\$4,558.30	\$4,558.30	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30030	Reserve - Electoral Areas Community Parks	SP13	Tyax Mountain Resort - Area	\$139.50		\$140.78	\$140.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30111	Reserve - Electoral Area B Parks Fund			\$17,496.39		\$17,634.86	\$17,773.71	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Reserves</b>				<b>\$38,701.23</b>		<b>\$38,840.98</b>	<b>\$38,979.83</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Britannia Beach Parks and Trails 3001**

40000 3001 Requisition	94,778	96,630	97,830	97,830	99,265	102,047
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

BRITANNIA BEACH PARKS & TRAILS	30,380,830	94,778	96,630	97,830	97,830	99,265	102,047
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**Requisition maximums**

Dollar Maximum	\$ 75,000
Tax Rate	<b>0.4593</b> \$ 139,490

<b>TOTAL</b>	<b>30,380,830</b>	<b>94,778</b>	<b>96,630</b>	<b>97,830</b>	<b>97,830</b>	<b>99,265</b>	<b>102,047</b>
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Est. Residential Tax Rate /1,000	0.3701	0.3181	0.3220	0.3220	0.3267	0.3359
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Jurisdiction	Bylaw 952/1538
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**\$1Mil Home est. \$ 370.05 \$ 318.06**

**Service Mandate**

This service provides for community parks and trails within the Britannia Beach area.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3001 - Britannia Beach Parks and Trails</b>										
<b>Revenues</b>										
40000	Requisition			\$67,053.00	\$94,778.00	\$94,778.00	\$94,778.00	\$96,630.00	2%	
<b>Requisitions</b>				<b>\$67,053.00</b>	<b>\$94,778.00</b>	<b>\$94,778.00</b>	<b>\$94,778.00</b>	<b>\$96,630.00</b>	<b>2%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$94.61	\$95.00	\$561.08	\$1,172.40	\$1,172.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>				<b>\$94.61</b>	<b>\$95.00</b>	<b>\$561.08</b>	<b>\$1,172.40</b>	<b>\$1,172.00</b>	<b>0%</b>	
40705	Donations & Other Contributions			\$2,750.00	\$2,500.00	\$0.00	\$0.00	\$0.00		Playground donations
<b>Grants</b>				<b>\$2,750.00</b>	<b>\$2,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			(\$1,441.66)	(\$17,686.00)	(\$17,686.00)	(\$17,686.00)	\$3,403.00	-119%	
<b>Surplus Deficit Prior Year</b>				<b>(\$1,441.66)</b>	<b>(\$17,686.00)</b>	<b>(\$17,686.00)</b>	<b>(\$17,686.00)</b>	<b>\$3,403.00</b>	<b>-119%</b>	
43000	Transfers from Other Service	CC1000	General Government Service	\$55,984.99	\$164,015.00	\$0.00	\$699.20	\$193,316.00	27548%	Transfer from Area D Gas Tax CWF for playground
43000	Transfers from Other Service	CC1000	General Government Service	\$856.56	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 Restart grant (2021)
43000	Transfers from Other Service	CC2904	Electoral Area D Select Gen S	\$15,900.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D Select funds for Remedial planting project
44000	Transfer from Reserve	SP94	Surplus Reserve	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00		Transfer from operational surplus reserve
<b>Transfer Revenue</b>				<b>\$72,741.55</b>	<b>\$169,015.00</b>	<b>\$0.00</b>	<b>\$699.20</b>	<b>\$193,316.00</b>		
<b>Total Revenues</b>				<b>\$141,197.50</b>	<b>\$248,702.00</b>	<b>\$77,653.08</b>	<b>\$78,963.60</b>	<b>\$294,521.00</b>	<b>-117%</b>	
<b>Expenses</b>										
50180	Travel			\$0.00	\$50.00	\$0.00	\$64.69	\$75.00	16%	
50190	Advertising			\$0.00	\$200.00	\$0.00	\$0.00	\$200.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		
50580	Contracted Services			\$54,851.65	\$48,000.00	\$31,583.33	\$39,503.33	\$56,000.00	42%	Landscaping & trail work
50590	Depreciation/Amortization			\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00		
50600	Insurance			\$53.25	\$110.00	\$25.26	\$25.26	\$586.00	2220%	
50605	Licenses & Permits			\$0.00	\$200.00	\$0.00	\$0.00	\$0.00		
50650	Operating Supplies - Other			\$10.42	\$500.00	\$169.81	\$253.27	\$750.00	196%	Signs and other supplies
50670	Service / Site Maintenance			\$850.00	\$500.00	\$0.00	\$0.00	\$4,300.00		Trail repair, tree removal, other repairs
50690	Utilities - Hydro			\$1,341.96	\$1,400.00	\$1,012.01	\$1,350.17	\$1,400.00	4%	
50900	Special Projects	SP243	BB Remedial planting project	\$15,911.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	CC3001	Britannia Parks and Trails	\$20,566.39	\$21,400.00	\$10,672.29	\$16,712.75	\$18,384.00	10%	Staff time spent on service
53200	Time Allocation from Other Services	SP245	BB Playground	\$6,477.75	\$6,740.00	\$9,623.73	\$12,859.66	\$13,760.00	7%	Staff time spent on playground replacement
53200	Time Allocation from Other Services	SP254	BB Pump Track	\$0.00	\$0.00	\$2,774.85	\$2,774.85	\$0.00	-100%	Staff time reviewing BB pump track Aea D Dir request
<b>Operating Expenses</b>				<b>\$100,312.42</b>	<b>\$91,350.00</b>	<b>\$56,111.28</b>	<b>\$73,793.98</b>	<b>\$108,205.00</b>	<b>47%</b>	
99996	Fixed Asset Increase	SP245	BB Playground	\$55,984.99	\$169,265.00	\$350.00	\$699.20	\$178,316.00	25403%	New BB Playground using Area D CWF & donations
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00		Landscaping playground
<b>Capital Expenditures</b>				<b>\$55,984.99</b>	<b>\$169,265.00</b>	<b>\$350.00</b>	<b>\$699.20</b>	<b>\$193,316.00</b>	<b>27548%</b>	
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$86.09	\$87.00	\$510.79	\$1,067.84	\$5,000.00	368%	Transfer to Capital reserve

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3001 - Britannia Beach Parks and Trails</b>							
53000 Transfer to Reserve	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operational Surplus reserve
SP94 Surplus Reserve							
<b>Transfer Expenses</b>	<b>\$2,586.09</b>	<b>\$87.00</b>	<b>\$510.79</b>	<b>\$1,067.84</b>	<b>\$5,000.00</b>	<b>368%</b>	
50590 Depreciation/Amortization	\$0.00	(\$12,000.00)	\$0.00	\$0.00	(\$12,000.00)		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>(\$12,000.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$12,000.00)</b>		
<b>Total Expenses</b>	<b>\$158,883.50</b>	<b>\$248,702.00</b>	<b>\$56,972.07</b>	<b>\$75,561.02</b>	<b>\$294,521.00</b>	<b>27963%</b>	
<b>Surplus/ (Deficit)</b>	<b>(\$17,686.00)</b>	<b>\$0.00</b>	<b>\$20,681.01</b>	<b>\$3,402.58</b>	<b>\$0.00</b>		
30000 Reserve - Capital Works and Equipment	\$55,690.64		\$56,201.43	\$56,758.48	\$61,758.48		
30999 Operational Surplus reserve	\$5,508.00		\$5,508.00	\$5,508.00	\$5,508.00		
<b>Reserves</b>	<b>\$61,198.64</b>		<b>\$61,709.43</b>	<b>\$62,266.48</b>	<b>\$67,266.48</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan			Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3001 - Britannia Beach Parks and Trails</b>											
<b>Revenues</b>											
40000	Requisition		\$67,053.00	\$94,778.00	\$94,778.00	\$94,778.00	\$96,630.00	\$97,830.00	\$97,830.00	\$99,265.00	\$102,047.00
<b>Requisitions</b>			<b>\$67,053.00</b>	<b>\$94,778.00</b>	<b>\$94,778.00</b>	<b>\$94,778.00</b>	<b>\$96,630.00</b>	<b>\$97,830.00</b>	<b>\$97,830.00</b>	<b>\$99,265.00</b>	<b>\$102,047.00</b>
<b>Parcel Tax</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments		\$94.61	\$95.00	\$561.08	\$1,172.40	\$1,172.00	\$1,172.00	\$1,172.00	\$1,172.00	\$1,172.00
<b>Fees &amp; Other Revenues</b>			<b>\$94.61</b>	<b>\$95.00</b>	<b>\$561.08</b>	<b>\$1,172.40</b>	<b>\$1,172.00</b>	<b>\$1,172.00</b>	<b>\$1,172.00</b>	<b>\$1,172.00</b>	<b>\$1,172.00</b>
40705	Donations & Other Contributions		\$2,750.00	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>			<b>\$2,750.00</b>	<b>\$2,500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available		(\$1,441.66)	(\$17,686.00)	(\$17,686.00)	(\$17,686.00)	\$3,403.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>			<b>(\$1,441.66)</b>	<b>(\$17,686.00)</b>	<b>(\$17,686.00)</b>	<b>(\$17,686.00)</b>	<b>\$3,403.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	\$55,984.99	\$164,015.00	\$0.00	\$699.20	\$193,316.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC1000	\$856.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	CC2904	\$15,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	\$0.00	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>			<b>\$72,741.55</b>	<b>\$169,015.00</b>	<b>\$0.00</b>	<b>\$699.20</b>	<b>\$193,316.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>			<b>\$141,197.50</b>	<b>\$248,702.00</b>	<b>\$77,653.08</b>	<b>\$78,963.60</b>	<b>\$294,521.00</b>	<b>\$99,002.00</b>	<b>\$99,002.00</b>	<b>\$100,437.00</b>	<b>\$103,219.00</b>
<b>Expenses</b>											
50180	Travel		\$0.00	\$50.00	\$0.00	\$64.69	\$75.00	\$77.00	\$79.00	\$81.00	\$83.00
50190	Advertising		\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$206.00	\$212.00	\$218.00	\$225.00
50505	Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal		\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
50580	Contracted Services		\$54,851.65	\$48,000.00	\$31,583.33	\$39,503.33	\$56,000.00	\$57,680.00	\$59,410.00	\$61,192.00	\$63,028.00
50590	Depreciation/Amortization		\$0.00	\$12,000.00	\$0.00	\$0.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00
50600	Insurance		\$53.25	\$110.00	\$25.26	\$25.26	\$586.00	\$604.00	\$622.00	\$641.00	\$660.00
50605	Licenses & Permits		\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other		\$10.42	\$500.00	\$169.81	\$253.27	\$750.00	\$773.00	\$796.00	\$820.00	\$845.00
50670	Service / Site Maintenance		\$850.00	\$500.00	\$0.00	\$0.00	\$4,300.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50690	Utilities - Hydro		\$1,341.96	\$1,400.00	\$1,012.01	\$1,350.17	\$1,400.00	\$1,442.00	\$1,485.00	\$1,530.00	\$1,576.00
50900	Special Projects	SP243	\$15,911.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3001	\$20,566.39	\$21,400.00	\$10,672.29	\$16,712.75	\$18,384.00	\$18,936.00	\$19,504.00	\$20,089.00	\$20,692.00
53200	Time Allocation from Other Services	SP245	\$6,477.75	\$6,740.00	\$9,623.73	\$12,859.66	\$13,760.00	\$2,500.00	\$2,575.00	\$2,652.00	\$2,732.00
53200	Time Allocation from Other Services	SP254	\$0.00	\$0.00	\$2,774.85	\$2,774.85	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>			<b>\$100,312.42</b>	<b>\$91,350.00</b>	<b>\$56,111.28</b>	<b>\$73,793.98</b>	<b>\$108,205.00</b>	<b>\$99,618.00</b>	<b>\$102,238.00</b>	<b>\$104,937.00</b>	<b>\$107,719.00</b>
99996	Fixed Asset Increase	SP245	\$55,984.99	\$169,265.00	\$350.00	\$699.20	\$178,316.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>			<b>\$55,984.99</b>	<b>\$169,265.00</b>	<b>\$350.00</b>	<b>\$699.20</b>	<b>\$193,316.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>			<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve		\$86.09	\$87.00	\$510.79	\$1,067.84	\$5,000.00	\$11,384.00	\$8,764.00	\$7,500.00	\$7,500.00



<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 3001 - Britannia Beach Parks and Trails</b>									
53000 Transfer to Reserve SP94 Surplus Reserve	\$2,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$2,586.09</b>	<b>\$87.00</b>	<b>\$510.79</b>	<b>\$1,067.84</b>	<b>\$5,000.00</b>	<b>\$11,384.00</b>	<b>\$8,764.00</b>	<b>\$7,500.00</b>	<b>\$7,500.00</b>
50590 Depreciation/Amortization	\$0.00	(\$12,000.00)	\$0.00	\$0.00	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)	(\$12,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>(\$12,000.00)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$12,000.00)</b>	<b>(\$12,000.00)</b>	<b>(\$12,000.00)</b>	<b>(\$12,000.00)</b>	<b>(\$12,000.00)</b>
<b>Total Expenses</b>	<b>\$158,883.50</b>	<b>\$248,702.00</b>	<b>\$56,972.07</b>	<b>\$75,561.02</b>	<b>\$294,521.00</b>	<b>\$99,002.00</b>	<b>\$99,002.00</b>	<b>\$100,437.00</b>	<b>\$103,219.00</b>
<b>Surplus/ (Deficit)</b>	<b>(\$17,686.00)</b>	<b>\$0.00</b>	<b>\$20,681.01</b>	<b>\$3,402.58</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment	\$55,690.64		\$56,201.43	\$56,758.48	\$61,758.48	\$73,142.48	\$81,906.48	\$89,406.48	\$96,906.48
30999 Operational Surplus reserve	\$5,508.00		\$5,508.00	\$5,508.00	\$5,508.00	\$5,508.00	\$5,508.00	\$5,508.00	\$5,508.00
<b>Reserves</b>	<b>\$61,198.64</b>		<b>\$61,709.43</b>	<b>\$62,266.48</b>	<b>\$67,266.48</b>	<b>\$78,650.48</b>	<b>\$87,414.48</b>	<b>\$94,914.48</b>	<b>\$102,414.48</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Furry Creek Open Spaces**

**3002**

40000 3002 Requisition

81,313      81,313      101,766      104,612      107,543      110,562

**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

FURRY CREEK OPEN SPACES

29,178,199

81,313      81,313      101,766      104,612      107,543      110,562

**TOTAL**      **29,178,199**

**81,313**      **81,313**      **101,766**      **104,612**      **107,543**      **110,562**

**Requisition maximums**

Dollar Maximum	\$	58,017
Tax Rate	0.4112 \$	118,554

Est. Residential Tax Rate /1,000

0.3071	0.2787	0.3488	0.3585	0.3686	0.3789
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Jurisdiction

Bylaw 977, 1455, 1513
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**\$1Mil Home est.** \$

**307.09** \$      **278.68**

Debt Issue #

none
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Basis of Apportionment

Hosp Land Only
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**Service Mandate**

This service provides for the maintaining of public open spaces within the Furry Creek area.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3002 - Furry Creek Open Spaces</b>								
<b>Revenues</b>								
40000	Requisition	\$78,316.00	\$81,313.00	\$81,313.00	\$81,313.00	\$81,313.00	0%	
<b>Requisitions</b>		<b>\$78,316.00</b>	<b>\$81,313.00</b>	<b>\$81,313.00</b>	<b>\$81,313.00</b>	<b>\$81,313.00</b>	<b>0%</b>	
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$102.31	\$110.00	\$613.05	\$1,330.94	\$1,331.00	0%	Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$102.31</b>	<b>\$110.00</b>	<b>\$613.05</b>	<b>\$1,330.94</b>	<b>\$1,331.00</b>	<b>0%</b>	
<b>Grants</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit - Available	\$11,586.92	\$18,253.00	\$18,252.99	\$18,252.99	\$29,131.00	60%	
<b>Surplus Deficit Prior Year</b>		<b>\$11,586.92</b>	<b>\$18,253.00</b>	<b>\$18,252.99</b>	<b>\$18,252.99</b>	<b>\$29,131.00</b>	<b>60%</b>	
43000	Transfers from Other Service	\$864.89	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 restart grant (2021)
43000	Transfers from Other Service	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area D Amenity for the viewing platform (2021)
44000	Transfer from Reserve	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Viewing platform renovation from capital reserve
<b>Transfer Revenue</b>		<b>\$42,864.89</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>		<b>\$132,870.12</b>	<b>\$99,676.00</b>	<b>\$100,179.04</b>	<b>\$100,896.93</b>	<b>\$111,775.00</b>	<b>60%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$200.00	\$0.00	\$0.00	\$100.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590	Depreciation/Amortization	\$0.00	\$4,200.00	\$0.00	\$2,800.00	\$4,000.00	43%	
50600	Insurance	\$0.00	\$0.00	\$59.21	\$59.21	\$69.00	17%	
50650	Operating Supplies - Other	\$0.00	\$500.00	\$169.81	\$169.81	\$1,000.00	489%	
50670	Service / Site Maintenance	\$48,813.00	\$65,726.00	\$47,172.30	\$54,807.90	\$65,916.00	20%	Landscaping & trail maintenance -added fall cleanup
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$5,440.00		
53200	Time Allocation from Other Services	\$23,500.49	\$25,000.00	\$7,581.38	\$8,478.52	\$25,000.00	195%	Staff time spent on service
<b>Operating Expenses</b>		<b>\$72,563.49</b>	<b>\$95,876.00</b>	<b>\$55,232.70</b>	<b>\$66,565.44</b>	<b>\$101,775.00</b>	<b>53%</b>	
99996	Fixed Asset Increase	\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Viewing platform (2021)
99996	Fixed Asset Increase	\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00		potential trail improvements on spit
<b>Capital Expenditures</b>		<b>\$42,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,000.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve	\$53.64	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	0%	Transfer to Capital Reserve
53000	Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Transfer to Operating Reserve
<b>Transfer Expenses</b>		<b>\$53.64</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>0%</b>	
50590	Depreciation/Amortization	\$0.00	(\$4,200.00)	\$0.00	(\$2,800.00)	(\$4,000.00)	43%	
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>(\$4,200.00)</b>	<b>\$0.00</b>	<b>(\$2,800.00)</b>	<b>(\$4,000.00)</b>	<b>43%</b>	
<b>Total Expenses</b>		<b>\$114,617.13</b>	<b>\$99,676.00</b>	<b>\$63,232.70</b>	<b>\$71,765.44</b>	<b>\$111,775.00</b>	<b>96%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$18,252.99</b>	<b>\$0.00</b>	<b>\$36,946.34</b>	<b>\$29,131.49</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$33,398.82		\$41,398.82	\$41,398.82	\$49,398.82		

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3002 - Furry Creek Open Spaces</b>							
30999 Operational Surplus reserve	\$31,461.27		\$31,461.27	\$31,461.27	\$31,461.27		
Reserves	\$64,860.09		\$72,860.09	\$72,860.09	\$80,860.09		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3002 - Furry Creek Open Spaces</b>										
<b>Revenues</b>										
40000 Requisition		\$78,316.00	\$81,313.00	\$81,313.00	\$81,313.00	\$81,313.00	\$101,766.00	\$104,612.00	\$107,543.00	\$110,562.00
<b>Requisitions</b>		<b>\$78,316.00</b>	<b>\$81,313.00</b>	<b>\$81,313.00</b>	<b>\$81,313.00</b>	<b>\$81,313.00</b>	<b>\$101,766.00</b>	<b>\$104,612.00</b>	<b>\$107,543.00</b>	<b>\$110,562.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments		\$102.31	\$110.00	\$613.05	\$1,330.94	\$1,331.00	\$1,331.00	\$1,331.00	\$1,331.00	\$1,331.00
<b>Fees &amp; Other Revenues</b>		<b>\$102.31</b>	<b>\$110.00</b>	<b>\$613.05</b>	<b>\$1,330.94</b>	<b>\$1,331.00</b>	<b>\$1,331.00</b>	<b>\$1,331.00</b>	<b>\$1,331.00</b>	<b>\$1,331.00</b>
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000 Surplus Deficit - Available		\$11,586.92	\$18,253.00	\$18,252.99	\$18,252.99	\$29,131.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$11,586.92</b>	<b>\$18,253.00</b>	<b>\$18,252.99</b>	<b>\$18,252.99</b>	<b>\$29,131.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service	CC1000 General Government Service	\$864.89	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service	CC1000 General Government Service	\$40,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve		\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$42,864.89</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$132,870.12</b>	<b>\$99,676.00</b>	<b>\$100,179.04</b>	<b>\$100,896.93</b>	<b>\$111,775.00</b>	<b>\$103,097.00</b>	<b>\$105,943.00</b>	<b>\$108,874.00</b>	<b>\$111,893.00</b>
<b>Expenses</b>										
50180 Travel		\$0.00	\$200.00	\$0.00	\$0.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590 Depreciation/Amortization		\$0.00	\$4,200.00	\$0.00	\$2,800.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00
50600 Insurance		\$0.00	\$0.00	\$59.21	\$59.21	\$69.00	\$71.00	\$73.00	\$75.00	\$77.00
50650 Operating Supplies - Other		\$0.00	\$500.00	\$169.81	\$169.81	\$1,000.00	\$1,030.00	\$1,061.00	\$1,093.00	\$1,126.00
50670 Service / Site Maintenance		\$48,813.00	\$65,726.00	\$47,172.30	\$54,807.90	\$65,916.00	\$67,893.00	\$69,930.00	\$72,028.00	\$74,189.00
51030 Contingency		\$0.00	\$0.00	\$0.00	\$0.00	\$5,440.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services	CC3002 Furry Creek Open Spaces	\$23,500.49	\$25,000.00	\$7,581.38	\$8,478.52	\$25,000.00	\$25,750.00	\$26,523.00	\$27,319.00	\$28,139.00
<b>Operating Expenses</b>		<b>\$72,563.49</b>	<b>\$95,876.00</b>	<b>\$55,232.70</b>	<b>\$66,565.44</b>	<b>\$101,775.00</b>	<b>\$99,097.00</b>	<b>\$101,943.00</b>	<b>\$104,874.00</b>	<b>\$107,893.00</b>
99996 Fixed Asset Increase		\$42,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996 Fixed Asset Increase		\$0.00	\$0.00	\$0.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>		<b>\$42,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$6,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve		\$53.64	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
53000 Transfer to Reserve	SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>		<b>\$53.64</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>	<b>\$8,000.00</b>
50590 Depreciation/Amortization		\$0.00	(\$4,200.00)	\$0.00	(\$2,800.00)	(\$4,000.00)	(\$4,000.00)	(\$4,000.00)	(\$4,000.00)	(\$4,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>(\$4,200.00)</b>	<b>\$0.00</b>	<b>(\$2,800.00)</b>	<b>(\$4,000.00)</b>	<b>(\$4,000.00)</b>	<b>(\$4,000.00)</b>	<b>(\$4,000.00)</b>	<b>(\$4,000.00)</b>
<b>Total Expenses</b>		<b>\$114,617.13</b>	<b>\$99,676.00</b>	<b>\$63,232.70</b>	<b>\$71,765.44</b>	<b>\$111,775.00</b>	<b>\$103,097.00</b>	<b>\$105,943.00</b>	<b>\$108,874.00</b>	<b>\$111,893.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$18,252.99</b>	<b>\$0.00</b>	<b>\$36,946.34</b>	<b>\$29,131.49</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000 Reserve - Capital Works and Equipment		\$33,398.82		\$41,398.82	\$41,398.82	\$49,398.82	\$57,398.82	\$65,398.82	\$73,398.82	\$81,398.82

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3002 - Furry Creek Open Spaces</b>									
30999 Operational Surplus reserve	\$31,461.27		\$31,461.27	\$31,461.27	\$31,461.27	\$31,461.27	\$31,461.27	\$31,461.27	\$31,461.27
<b>Reserves</b>	<b>\$64,860.09</b>		<b>\$72,860.09</b>	<b>\$72,860.09</b>	<b>\$80,860.09</b>	<b>\$88,860.09</b>	<b>\$96,860.09</b>	<b>\$104,860.09</b>	<b>\$112,860.09</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Pemberton Valley Recreational Trails Service                      3003**

40000 3003	Requisition		62,500	62,500	66,744	66,828	68,048	69,303
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**REQUISITION                      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

PEMBERTON VLLY REC TRL	40,999,999	11,750	10,278	10,976	10,989	11,190	11,396
VILLAGE OF PEMBERTON	208,325,310	50,750	52,222	55,768	55,839	56,858	57,907

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>249,325,309</b>	<b>62,500</b>	<b>62,500</b>	<b>66,744</b>	<b>66,828</b>	<b>68,048</b>	<b>69,303</b>
Dollar Maximum	\$ 62,500								
Tax Rate	none	Est. Residential Tax rate /1,000	0.0321	0.0251	0.0268	0.0268	0.0273	0.0278	

Jurisdiction	Bylaw 1035/1565
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides for the servicing of recreational trails within the Village of Pemberton and the portion of Electoral Area C known as the Pemberton Valley.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b>										
<b>Revenues</b>										
40000	Requisition			\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	0%	
<b>Requisitions</b>				<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>0%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$8.59	\$5.00	\$31.03	\$64.54	\$100.00	55%	
<b>Fees &amp; Other Revenues</b>				<b>\$8.59</b>	<b>\$5.00</b>	<b>\$31.03</b>	<b>\$64.54</b>	<b>\$100.00</b>	<b>55%</b>	
40705	Donations & Other Contributions		Gravitrail Trail	\$0.00	\$12,000.00	\$0.00	\$8,969.20	\$3,031.00	-66%	General Select for the Gravitrail Trail; Bd Res Feb 2021
40705	Donations & Other Contributions	SP102	Memorial Benches	\$0.00	\$0.00	\$0.00	\$84.05	\$0.00		Memorial Bench fund offsetting time allocation expense
<b>Grants</b>				<b>\$0.00</b>	<b>\$12,000.00</b>	<b>\$0.00</b>	<b>\$9,053.25</b>	<b>\$3,031.00</b>	<b>-67%</b>	
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			(\$10,021.11)	\$113.00	\$112.67	\$112.67	\$18,340.00	16178%	
<b>Surplus Deficit Prior Year</b>				<b>(\$10,021.11)</b>	<b>\$113.00</b>	<b>\$112.67</b>	<b>\$112.67</b>	<b>\$18,340.00</b>	<b>16178%</b>	
43000	Transfers from Other Service	CC1000	General Government Service	\$75.32	\$0.00	\$0.00	\$0.00	\$0.00		
44000	Transfer from Reserve			\$0.00	\$500.00	\$0.00	\$0.00	\$0.00		From capital reserve as partial offset of 99996
44000	Transfer from Reserve	SP94	Surplus Reserve	\$2,150.25	\$0.00	\$0.00	\$0.00	\$0.00		Transfer from surplus reserve (2021)
<b>Transfer Revenue</b>				<b>\$2,225.57</b>	<b>\$500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>				<b>\$54,713.05</b>	<b>\$75,118.00</b>	<b>\$62,643.70</b>	<b>\$71,730.46</b>	<b>\$83,971.00</b>	<b>16166%</b>	
<b>Expenses</b>										
50180	Travel			\$0.00	\$40.00	\$0.00	\$0.00	\$100.00		
50190	Advertising			\$0.00	\$1,200.00	\$0.00	\$0.00	\$1,200.00		Riverside North advertising
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50590	Depreciation/Amortization			\$7,378.75	\$9,481.00	\$0.00	\$9,481.00	\$9,481.00	0%	
50605	Licenses & Permits			\$0.00	\$350.00	\$0.00	\$0.00	\$350.00		Riverside North tenure application
50610	Miscellaneous Operating Cost			\$0.00	\$100.00	\$0.00	\$0.00	\$0.00		
50650	Operating Supplies - Other			\$128.40	\$500.00	\$419.79	\$486.79	\$500.00	3%	Signs, data plan, rentals, meeting exp
50670	Service / Site Maintenance			\$460.00	\$0.00	\$0.00	\$0.00	\$500.00		Trail maintenance
50670	Service / Site Maintenance	SP106	Valley Loop Trail	\$0.00	\$6,500.00	\$169.74	\$169.74	\$6,500.00	3729%	Valley Loop brushing and maintenance
50670	Service / Site Maintenance	SP69	Riverside Park Management	\$3,000.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	0%	Bioblitz species list & report
50900	Special Projects	CC3003	Pemberton Valley Recreation	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$25,000.00	25%	Core funding to PVTA -increased 25% to 25K
50900	Special Projects		Gravitrail Trail	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00		Moved to fixed asset 99996 below
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Recreation	\$26,541.40	\$29,166.00	\$15,833.48	\$21,384.52	\$27,000.00	26%	Staff time spent on service
53200	Time Allocation from Other Services	SP102	Memorial Benches	\$0.00	\$0.00	\$84.05	\$84.05	\$92.00	9%	Staff time spent on project
53200	Time Allocation from Other Services	SP106	Valley Loop Trail	\$0.00	\$0.00	\$378.23	\$378.23	\$416.00	10%	Staff time spent on project
53200	Time Allocation from Other Services	SP224	Clover Road Extension Trail	\$1,365.79	\$0.00	\$0.00	\$0.00	\$0.00		Staff time spent on project
53200	Time Allocation from Other Services	SP238	Blacktail Meadows	\$721.92	\$0.00	\$0.00	\$0.00	\$0.00		Staff time spent on project
53200	Time Allocation from Other Services	SP69	Riverside Park Management	\$2,132.87	\$0.00	\$168.10	\$168.10	\$185.00	10%	Staff time spent on project
<b>Operating Expenses</b>				<b>\$61,979.13</b>	<b>\$81,087.00</b>	<b>\$37,303.39</b>	<b>\$53,902.43</b>	<b>\$73,074.00</b>	<b>36%</b>	
99996	Fixed Asset Increase			\$0.00	\$3,512.00	\$0.00	\$0.00	\$3,512.00		Riverside Skemem north side project costs
99996	Fixed Asset Increase		Gravitrail Trail	\$0.00	\$0.00	\$0.00	\$8,969.20	\$3,031.00		Gravitrail Trail project; Bd Res Feb 2021
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$3,512.00</b>	<b>\$0.00</b>	<b>\$8,969.20</b>	<b>\$6,543.00</b>	<b>-27%</b>	



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b>							
<b>Principal &amp; Interest</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$544.00		Transfer to Capital reserve
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$13,291.00		Transfer to Surplus reserve
<b>Transfer Expenses</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$13,835.00		
50590 Depreciation/Amortization	(\$7,378.75)	(\$9,481.00)	\$0.00	(\$9,481.00)	(\$9,481.00)	0%	
<b>Non-Taxable Expenses (Depreciation)</b>	(\$7,378.75)	(\$9,481.00)	\$0.00	(\$9,481.00)	(\$9,481.00)	0%	
<b>Total Expenses</b>	\$54,600.38	\$75,118.00	\$37,303.39	\$53,390.63	\$83,971.00	9%	
<b>Surplus/ (Deficit)</b>	\$112.67	\$0.00	\$25,340.31	\$18,339.83	\$0.00		
30000 Reserve - Capital Works and Equipment	\$3,399.30		\$3,399.30	\$3,399.30	\$3,943.30		
30999 Operational Surplus reserve	\$0.50		\$0.50	\$0.50	\$13,291.50		
<b>Reserves</b>	\$3,399.80		\$3,399.80	\$3,399.80	\$17,234.80		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b>												
<b>Revenues</b>												
40000	Requisition			\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$62,500.00	\$66,744.00	\$66,828.00	\$68,048.00	\$69,303.00
<b>Requisitions</b>				<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$62,500.00</b>	<b>\$66,744.00</b>	<b>\$66,828.00</b>	<b>\$68,048.00</b>	<b>\$69,303.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$8.59	\$5.00	\$31.03	\$64.54	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
<b>Fees &amp; Other Revenues</b>				<b>\$8.59</b>	<b>\$5.00</b>	<b>\$31.03</b>	<b>\$64.54</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
40705	Donations & Other Contributions		Gravitron Trail	\$0.00	\$12,000.00	\$0.00	\$8,969.20	\$3,031.00	\$0.00	\$0.00	\$0.00	\$0.00
40705	Donations & Other Contributions	SP102	Memorial Benches	\$0.00	\$0.00	\$0.00	\$84.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$12,000.00</b>	<b>\$0.00</b>	<b>\$9,053.25</b>	<b>\$3,031.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			(\$10,021.11)	\$113.00	\$112.67	\$112.67	\$18,340.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>(\$10,021.11)</b>	<b>\$113.00</b>	<b>\$112.67</b>	<b>\$112.67</b>	<b>\$18,340.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Service	\$75.32	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP94	Surplus Reserve	\$2,150.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$2,225.57</b>	<b>\$500.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$54,713.05</b>	<b>\$75,118.00</b>	<b>\$62,643.70</b>	<b>\$71,730.46</b>	<b>\$83,971.00</b>	<b>\$66,844.00</b>	<b>\$66,928.00</b>	<b>\$68,148.00</b>	<b>\$69,403.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$40.00	\$0.00	\$0.00	\$100.00	\$103.00	\$106.00	\$109.00	\$112.00
50190	Advertising			\$0.00	\$1,200.00	\$0.00	\$0.00	\$1,200.00	\$1,236.00	\$1,273.00	\$1,311.00	\$1,350.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50590	Depreciation/Amortization			\$7,378.75	\$9,481.00	\$0.00	\$9,481.00	\$9,481.00	\$9,481.00	\$9,481.00	\$9,481.00	\$9,481.00
50605	Licenses & Permits			\$0.00	\$350.00	\$0.00	\$0.00	\$350.00	\$361.00	\$372.00	\$383.00	\$394.00
50610	Miscellaneous Operating Cost			\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50650	Operating Supplies - Other			\$128.40	\$500.00	\$419.79	\$486.79	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50670	Service / Site Maintenance			\$460.00	\$0.00	\$0.00	\$0.00	\$500.00	\$515.00	\$530.00	\$546.00	\$562.00
50670	Service / Site Maintenance	SP106	Valley Loop Trail	\$0.00	\$6,500.00	\$169.74	\$169.74	\$6,500.00	\$6,695.00	\$6,896.00	\$7,103.00	\$7,316.00
50670	Service / Site Maintenance	SP69	Riverside Park Management	\$3,000.00	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$1,545.00	\$1,591.00	\$1,639.00	\$1,688.00
50670	Service / Site Maintenance		PVTA Fotsch Road Trail	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00
50900	Special Projects	CC3003	Pemberton Valley Recreation	\$20,000.00	\$20,000.00	\$20,000.00	\$20,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00	\$25,000.00
50900	Special Projects		Gravitron Trail	\$0.00	\$12,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3003	Pemberton Valley Recreation	\$26,541.40	\$29,166.00	\$15,833.48	\$21,384.52	\$27,000.00	\$27,810.00	\$28,644.00	\$29,503.00	\$30,388.00
53200	Time Allocation from Other Services	SP102	Memorial Benches	\$0.00	\$0.00	\$84.05	\$84.05	\$92.00	\$95.00	\$98.00	\$101.00	\$104.00
53200	Time Allocation from Other Services	SP106	Valley Loop Trail	\$0.00	\$0.00	\$378.23	\$378.23	\$416.00	\$428.00	\$441.00	\$454.00	\$468.00
53200	Time Allocation from Other Services	SP224	Clover Road Extension Trail	\$1,365.79	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP238	Blacktail Meadows	\$721.92	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP69	Riverside Park Management	\$2,132.87	\$0.00	\$168.10	\$168.10	\$185.00	\$191.00	\$197.00	\$203.00	\$209.00
<b>Operating Expenses</b>				<b>\$61,979.13</b>	<b>\$81,087.00</b>	<b>\$37,303.39</b>	<b>\$53,902.43</b>	<b>\$73,074.00</b>	<b>\$75,725.00</b>	<b>\$75,409.00</b>	<b>\$76,629.00</b>	<b>\$77,884.00</b>
99996	Fixed Asset Increase			\$0.00	\$3,512.00	\$0.00	\$0.00	\$3,512.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		Gravitron Trial	\$0.00	\$0.00	\$0.00	\$8,969.20	\$3,031.00	\$0.00	\$0.00	\$0.00	\$0.00

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 3003 - Pemberton Valley Recreational Trails Service</b>									
<b>Capital Expenditures</b>	\$0.00	\$3,512.00	\$0.00	\$8,969.20	\$6,543.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Principal &amp; Interest</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$544.00	\$600.00	\$1,000.00	\$1,000.00	\$1,000.00
53000 Transfer to Reserve SP94 Surplus Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$13,291.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	\$0.00	\$0.00	\$0.00	\$0.00	\$13,835.00	\$600.00	\$1,000.00	\$1,000.00	\$1,000.00
50590 Depreciation/Amortization	(\$7,378.75)	(\$9,481.00)	\$0.00	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)
<b>Non-Taxable Expenses (Depreciation)</b>	(\$7,378.75)	(\$9,481.00)	\$0.00	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)	(\$9,481.00)
<b>Total Expenses</b>	\$54,600.38	\$75,118.00	\$37,303.39	\$53,390.63	\$83,971.00	\$66,844.00	\$66,928.00	\$68,148.00	\$69,403.00
<b>Surplus/ (Deficit)</b>	\$112.67	\$0.00	\$25,340.31	\$18,339.83	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
30000 Reserve - Capital Works and Equipment	\$3,399.30		\$3,399.30	\$3,399.30	\$3,943.30	\$4,543.30	\$5,543.30	\$6,543.30	\$7,543.30
30999 Operational Surplus reserve	\$0.50		\$0.50	\$0.50	\$13,291.50	\$13,291.50	\$13,291.50	\$13,291.50	\$13,291.50
<b>Reserves</b>	<b>\$3,399.80</b>		<b>\$3,399.80</b>	<b>\$3,399.80</b>	<b>\$17,234.80</b>	<b>\$17,834.80</b>	<b>\$18,834.80</b>	<b>\$19,834.80</b>	<b>\$20,834.80</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Sea to Sky Trails**

**3004**

40000 3004	Requisition	150,000	150,000	187,500	187,500	187,500	187,500
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,638,903,909	45,454	46,196	57,745	57,745	57,745	57,745
RESORT MUNICIPALITY OF WHISTLER	3,110,383,036	88,327	87,673	109,592	109,592	109,592	109,592
VILLAGE OF PEMBERTON	208,325,310	5,217	5,872	7,340	7,340	7,340	7,340
ELECTORAL AREA C	183,940,682	5,496	5,185	6,481	6,481	6,481	6,481
ELECTORAL AREA D	179,997,215	5,507	5,074	6,342	6,342	6,342	6,342

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>5,321,550,152</b>	<b>150,000</b>	<b>150,000</b>	<b>187,500</b>	<b>187,500</b>	<b>187,500</b>	<b>187,500</b>
Dollar Maximum	\$ 150,000								
Tax Rate		Est. Residential Tax rate /1,000	0.0033	0.0028	0.0035	0.0035	0.0035	0.0035	0.0035

Jurisdiction	Bylaw 1006
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides regional trails for recreational purposes within the Sea to Sky Corridor, being generally Electoral Area C, D, the Village of Pemberton, Resort Municipality of Whistler and District of Squamish.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3004 - Sea to Sky Trails</b>										
<b>Revenues</b>										
40000 Requisition				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	0%	
<b>Requisitions</b>				<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>0%</b>	
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments				\$458.49	\$452.00	\$3,183.52	\$6,470.23	\$2,500.00	-61%	Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>				<b>\$458.49</b>	<b>\$452.00</b>	<b>\$3,183.52</b>	<b>\$6,470.23</b>	<b>\$2,500.00</b>	<b>-61%</b>	
40705	Donations & Other Contributions	SP271	Gord's Garden to Nairn	\$0.00	\$363,000.00	\$0.00	\$0.00	\$363,000.00		Donor contribution for Gords Garden
40960	Conditional Grants - Federal	SP273	Friendship Trail - PV Lodge to	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00		Active Transportation grant, Infrastructure Canada
40960	Conditional Grants - Federal	SP274	Friendship Trail - Lil'wat Rese	\$0.00	\$0.00	\$0.00	\$0.00	\$17,500.00		Active Transportation grant, Infrastructure Canada
40990	Conditional Grants - Provincial	SP271	Gord's Garden to Nairn	\$0.00	\$0.00	\$0.00	\$0.00	\$699,445.00		Potential Grants for Gords Garden to Nairrn
40990	Conditional Grants - Provincial		Sea to Sky Trail - Cheakamus	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00		Potential UBMC grant -Engineering & consulting in 2023, construction 2024
40990	Conditional Grants - Non Governmental	SP141	Rock Garden Trail (Soo Valley	\$9,823.44	\$5,212.00	\$5,977.00	\$5,977.00	\$0.00	-100%	Trans Canada Trail grant (covers 34.75% to a maximum of \$142,460)
40990	Conditional Grants - Non Governmental	SP8	Sea to Sky Trails - Signs	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00		TCT Grant for signs for Rock Garden Trail signage
40990	Conditional Grants - Non Governmental	SP268	TCT - Trail Care Grant	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00		Assist with general TC Trail maintenance
40990	Conditional Grants - Non Governmental	SP90	Cheak Canyon Hywy Trail	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00		Trans Canada Trail grant -Cheak Canyon Hywy Trail
40990	Conditional Grants - Non Governmental	SP90	Cheak Canyon Hywy Trail	\$0.00	\$0.00	\$9,700.00	\$9,700.00	\$5,300.00	-45%	Cheakamus Canyon upgrade trail where flooded in 2021 - funding from Squamish Trail Society
<b>Grants</b>				<b>\$11,823.44</b>	<b>\$368,212.00</b>	<b>\$16,677.00</b>	<b>\$16,677.00</b>	<b>\$1,281,245.00</b>	<b>7583%</b>	
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available				\$141,878.25	\$164,607.00	\$164,507.81	\$164,507.81	\$167,301.00	2%	
<b>Surplus Deficit Prior Year</b>				<b>\$141,878.25</b>	<b>\$164,607.00</b>	<b>\$164,507.81</b>	<b>\$164,507.81</b>	<b>\$167,301.00</b>	<b>2%</b>	
43000	Transfers from Other Service	CC1000	General Government Service	\$2,604.87	\$0.00	\$0.00	\$0.00	\$0.00		COVID19 restart grant recovery
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$127,848.00		From reserve for 2023 operations
44000	Transfer from Reserve			\$0.00	\$92,000.00	\$0.00	\$0.00	\$92,000.00		Potential funds from reserve for SP79 Active transportation infras. grant (to VOP)
<b>Transfer Revenue</b>				<b>\$2,604.87</b>	<b>\$92,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$219,848.00</b>		
<b>Total Revenues</b>				<b>\$306,765.05</b>	<b>\$775,271.00</b>	<b>\$334,368.33</b>	<b>\$337,655.04</b>	<b>\$1,820,894.00</b>		
<b>Expenses</b>										
50180	Travel			\$0.00	\$150.00	\$22.42	\$22.42	\$150.00	569%	
50210	Communications			\$0.00	\$400.00	\$0.00	\$0.00	\$400.00		
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50520	Consulting - Legal			\$62.56	\$2,000.00	\$1,125.58	\$1,125.58	\$2,000.00	78%	
50520	Consulting - Legal	SP79	Friendship Trail - Sunstone/B	\$0.00	\$0.00	\$0.00	\$0.00	\$37,216.00		Develop and deposit SRW at land titles
50540	Consulting - Engineering			\$7,430.00	\$0.00	\$0.00	\$0.00	\$0.00		Sea to sky extension study - Squamish to Lion's Bay
50540	Consulting - Engineering	SP79	Friendship Trail	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00		For surveying
50590	Depreciation/Amortization			\$84,261.07	\$26,103.00	\$0.00	\$84,261.07	\$95,000.00	13%	
50610	Miscellaneous Operating Cost			\$0.00	\$150.00	\$0.00	\$0.00	\$150.00		
50650	Operating Supplies - Other			\$1,493.94	\$5,000.00	\$1,965.55	\$1,965.55	\$5,000.00	154%	Purchase of signs, supplies & trails data
50670	Service / Site Maintenance			\$13,212.50	\$14,000.00	\$919.74	\$379.74	\$14,000.00	3587%	Snow clearing and trail maintenance

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3004 - Sea to Sky Trails</b>										
50670	Service / Site Maintenance	SP141	Rock Garden Trail (Soo Valley)	\$4,220.00	\$0.00	\$0.00	\$0.00	\$0.00		
50670	Service / Site Maintenance		Cheakamus Canyon Repair	\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00		Squamish Trail Society - repairs
50670	Service / Site Maintenance	SP79	Friendship Trail	\$0.00	\$0.00	\$0.00	\$2,647.50	\$6,000.00		Friendship trail maintenance
50670	Service / Site Maintenance	SP92	Derailicon (Wedgewoods to	\$0.00	\$0.00	\$0.00	\$0.00	\$9,000.00		Trail maintenance Derailicon and Wedgewood
50900	Special Projects	SP268	TCT - Trail Care Grant	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	0%	TCT grant to assist with general TC Trail maintenance
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		Up to \$50K for Friendship trail bridge off-ramp; BR Jun 2019
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$19,000.00	\$0.00	\$0.00	\$19,000.00		Additional \$19K for Friendship trail under the bridge work; BR Jun 2019
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$92,000.00	\$0.00	\$0.00	\$92,000.00		Potential funds from reserve to VOP for friendship trail active transportation infra. grant; BR Feb 2020
53200	Time Allocation from Other Services	CC3004	Sea to Sky Trails	\$29,105.52	\$34,000.00	\$40,604.98	\$65,210.96	\$78,500.00	20%	Time spent on service
53200	Time Allocation from Other Services	SP141	Rock Garden Trail (Soo Valley)	\$3,375.45	\$5,000.00	\$1,470.88	\$1,512.91	\$2,000.00	32%	Time spent on project
53200	Time Allocation from Other Services	SP79	Friendship Trail	\$6,169.99	\$10,000.00	\$6,787.04	\$7,417.42	\$20,000.00	170%	Time spent on project
53200	Time Allocation from Other Services	SP90	Cheak Canyon Hywy Trail	\$0.00	\$0.00	\$8,281.00	\$9,583.78	\$15,000.00	57%	Time spent on project
53200	Time Allocation from Other Services	SP92	Derailicon (Wedgewoods to	\$624.36	\$1,000.00	\$0.00	\$0.00	\$0.00		Time spent on project
<b>Operating Expenses</b>				<b>\$150,205.39</b>	<b>\$264,053.00</b>	<b>\$61,427.19</b>	<b>\$175,376.93</b>	<b>\$459,166.00</b>	<b>162%</b>	
99996	Fixed Asset Increase	SP8	Sea to Sky Trails - Signs	\$2,655.04	\$0.00	\$0.00	\$0.00	\$0.00		TCT Grant for signs for Rock Garden Trail signage
99996	Fixed Asset Increase	SP79	Friendship Trail	\$1,200.00	\$63,983.00	\$0.00	\$0.00	\$63,983.00		Friendship Trail Sunstone/Big Timber SRW, major repair and fence construction
99996	Fixed Asset Increase	SP273	Friendship Trail - PV Lodge to	\$0.00	\$20,000.00	\$0.00	\$0.00	\$25,000.00		Friendship Trail PV Lodge to McDonalds
99996	Fixed Asset Increase	SP274	Friendship Trail - Lil'wat Rese	\$0.00	\$0.00	\$0.00	\$0.00	\$17,500.00		Friendship Trail through Lil'wat Reserve lands; federal Active Transportation Fund grant, Infr. Canada
99996	Fixed Asset Increase	SP79	Friendship Trail	\$0.00	\$8,000.00	\$0.00	\$0.00	\$8,000.00		Friendship Trail new bridge, with PVDD for flood protection
99996	Fixed Asset Increase	SP271	Gord's Garden to Nairn	\$0.00	\$363,000.00	\$0.00	\$0.00	\$1,062,445.00		Sea to Sky Trail Gord's Garden to Nairn -donor & grant funded
99996	Fixed Asset Increase	SP141	Rock Garden Trail (Soo Valley)	\$28,268.88	\$15,000.00	\$17,200.00	\$17,200.00	\$0.00	-100%	TCT grant funding of 34.75% of the expenses to a max amount of \$142,460, offset with reserve funds
99996	Fixed Asset Increase	SP90	Cheakamus Canyon upgrade	\$0.00	\$15,000.00	\$9,700.00	\$9,700.00	\$5,300.00	-45%	Cheakamus Canyon upgrade trail where flooded in 2021 - funding from Squamish Trail Society
99996	Fixed Asset Increase	SP90	Cheakamus Canyon upgrade	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00		Trans Canada Trail grant -Cheak Canyon Hywy Trail Engineering & consulting for potential funding in 2023, construction 2024
99996	Fixed Asset Increase		Sea to Sky Trail - Cheakamus	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00		construction 2024
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00		Add cedar chicane gates at each intersection
<b>Capital Expenditures</b>				<b>\$32,123.92</b>	<b>\$484,983.00</b>	<b>\$26,900.00</b>	<b>\$26,900.00</b>	<b>\$1,456,728.00</b>	<b>5315%</b>	
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$44,189.00	\$52,338.00	\$52,338.00	\$52,338.00	\$0.00	-100%	Transfer to Operating reserve
<b>Transfer Expenses</b>				<b>\$44,189.00</b>	<b>\$52,338.00</b>	<b>\$52,338.00</b>	<b>\$52,338.00</b>	<b>\$0.00</b>	<b>-100%</b>	
50590	Depreciation/Amortization			(\$84,261.07)	(\$26,103.00)	\$0.00	(\$84,261.07)	(\$95,000.00)	13%	
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$84,261.07)</b>	<b>(\$26,103.00)</b>	<b>\$0.00</b>	<b>(\$84,261.07)</b>	<b>(\$95,000.00)</b>	<b>13%</b>	
<b>Total Expenses</b>				<b>\$142,257.24</b>	<b>\$775,271.00</b>	<b>\$140,665.19</b>	<b>\$170,353.86</b>	<b>\$1,820,894.00</b>	<b>5390%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$164,507.81</b>	<b>\$0.00</b>	<b>\$193,703.14</b>	<b>\$167,301.18</b>	<b>\$0.00</b>		
30999	Operational Surplus reserve			\$296,369.00		\$348,707.00	\$348,707.00	\$128,859.00		
<b>Reserves</b>				<b>\$296,369.00</b>		<b>\$348,707.00</b>	<b>\$348,707.00</b>	<b>\$128,859.00</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3004 - Sea to Sky Trails</b>												
<b>Revenues</b>												
40000 Requisition				\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$150,000.00	\$187,500.00	\$187,500.00	\$187,500.00	\$187,500.00
<b>Requisitions</b>				<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$150,000.00</b>	<b>\$187,500.00</b>	<b>\$187,500.00</b>	<b>\$187,500.00</b>	<b>\$187,500.00</b>
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments				\$458.49	\$452.00	\$3,183.52	\$6,470.23	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00
<b>Fees &amp; Other Revenues</b>				<b>\$458.49</b>	<b>\$452.00</b>	<b>\$3,183.52</b>	<b>\$6,470.23</b>	<b>\$2,500.00</b>	<b>\$2,500.00</b>	<b>\$2,500.00</b>	<b>\$2,500.00</b>	<b>\$2,500.00</b>
40705	Donations & Other Contributions	SP271	Gord's Garden to Nairn	\$0.00	\$363,000.00	\$0.00	\$0.00	\$363,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Federal	SP273	Friendship Trail - PV Lodge to	\$0.00	\$0.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40960	Conditional Grants - Federal	SP274	Friendship Trail - Lil'wat Rese	\$0.00	\$0.00	\$0.00	\$0.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Provincial	SP271	Gord's Garden to Nairn	\$0.00	\$0.00	\$0.00	\$0.00	\$699,445.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Provincial		Sea to Sky Trail - Cheakamus	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SP141	Rock Garden Trail (Soo Valley	\$9,823.44	\$5,212.00	\$5,977.00	\$5,977.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SP8	Sea to Sky Trails - Signs	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SP268	TCT - Trail Care Grant	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
40990	Conditional Grants - Non Governmental	SP90	Cheak Canyon Hwy Trail	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
40990	Conditional Grants - Non Governmental	SP90	Cheak Canyon Hwy Trail	\$0.00	\$0.00	\$9,700.00	\$9,700.00	\$5,300.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$11,823.44</b>	<b>\$368,212.00</b>	<b>\$16,677.00</b>	<b>\$16,677.00</b>	<b>\$1,281,245.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>	<b>\$1,000.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit - Available				\$141,878.25	\$164,607.00	\$164,507.81	\$164,507.81	\$167,301.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$141,878.25</b>	<b>\$164,607.00</b>	<b>\$164,507.81</b>	<b>\$164,507.81</b>	<b>\$167,301.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Service	\$2,604.87	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$127,848.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve			\$0.00	\$92,000.00	\$0.00	\$0.00	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$2,604.87</b>	<b>\$92,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$219,848.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$306,765.05</b>	<b>\$775,271.00</b>	<b>\$334,368.33</b>	<b>\$337,655.04</b>	<b>\$1,820,894.00</b>	<b>\$191,000.00</b>	<b>\$191,000.00</b>	<b>\$191,000.00</b>	<b>\$191,000.00</b>
<b>Expenses</b>												
50180	Travel			\$0.00	\$150.00	\$22.42	\$22.42	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50210	Communications			\$0.00	\$400.00	\$0.00	\$0.00	\$400.00	\$412.00	\$424.00	\$437.00	\$450.00
50505	Admin Fee from General Government			\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50520	Consulting - Legal			\$62.56	\$2,000.00	\$1,125.58	\$1,125.58	\$2,000.00	\$2,060.00	\$2,122.00	\$2,186.00	\$2,252.00
50520	Consulting - Legal	SP79	Friendship Trail - Sunstone/B	\$0.00	\$0.00	\$0.00	\$0.00	\$37,216.00	\$0.00	\$1.00	\$2.00	\$3.00
50540	Consulting - Engineering			\$7,430.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50540	Consulting - Engineering	SP79	Friendship Trail	\$0.00	\$5,000.00	\$0.00	\$0.00	\$5,000.00	\$0.00	\$1.00	\$2.00	\$3.00
50590	Depreciation/Amortization			\$84,261.07	\$26,103.00	\$0.00	\$84,261.07	\$95,000.00	\$99,500.00	\$104,000.00	\$108,500.00	\$113,000.00
50610	Miscellaneous Operating Cost			\$0.00	\$150.00	\$0.00	\$0.00	\$150.00	\$155.00	\$160.00	\$165.00	\$170.00
50650	Operating Supplies - Other			\$1,493.94	\$5,000.00	\$1,965.55	\$1,965.55	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00	\$5,628.00
50670	Service / Site Maintenance			\$13,212.50	\$14,000.00	\$919.74	\$379.74	\$14,000.00	\$14,420.00	\$14,853.00	\$15,299.00	\$15,758.00
50670	Service / Site Maintenance	SP141	Rock Garden Trail (Soo Valley	\$4,220.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
50670	Service / Site Maintenance		Cheakamus Canyon Repair	\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00	\$7,725.00	\$7,957.00	\$8,196.00	\$8,442.00
50670	Service / Site Maintenance	SP79	Friendship Trail	\$0.00	\$0.00	\$0.00	\$2,647.50	\$6,000.00	\$6,180.00	\$6,365.00	\$6,556.00	\$6,753.00
50670	Service / Site Maintenance	SP92	Derailicon (Wedgewoods to	\$0.00	\$0.00	\$0.00	\$0.00	\$9,000.00	\$9,270.00	\$9,548.00	\$9,834.00	\$10,129.00

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3004 - Sea to Sky Trails</b>												
50900	Special Projects	SP268	TCT - Trail Care Grant	\$0.00	\$0.00	\$0.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$19,000.00	\$0.00	\$0.00	\$19,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53150	Contribution To Other Governments	SP79	Friendship Trail	\$0.00	\$92,000.00	\$0.00	\$0.00	\$92,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	CC3004	Sea to Sky Trails	\$29,105.52	\$34,000.00	\$40,604.98	\$65,210.96	\$78,500.00	\$55,000.00	\$56,650.00	\$58,350.00	\$60,101.00
53200	Time Allocation from Other Services	SP141	Rock Garden Trail (Soo Valley)	\$3,375.45	\$5,000.00	\$1,470.88	\$1,512.91	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP79	Friendship Trail	\$6,169.99	\$10,000.00	\$6,787.04	\$7,417.42	\$20,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP90	Cheak Canyon Hwy Trail	\$0.00	\$0.00	\$8,281.00	\$9,583.78	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP92	Derailicon (Wedgewoods to)	\$624.36	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$150,205.39</b>	<b>\$264,053.00</b>	<b>\$61,427.19</b>	<b>\$175,376.93</b>	<b>\$459,166.00</b>	<b>\$201,277.00</b>	<b>\$208,796.00</b>	<b>\$216,406.00</b>	<b>\$224,109.00</b>
99996	Fixed Asset Increase	SP8	Sea to Sky Trails - Signs	\$2,655.04	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP79	Friendship Trail	\$1,200.00	\$63,983.00	\$0.00	\$0.00	\$63,983.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP273	Friendship Trail - PV Lodge to	\$0.00	\$20,000.00	\$0.00	\$0.00	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP274	Friendship Trail - Lil'wat Rese	\$0.00	\$0.00	\$0.00	\$0.00	\$17,500.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP79	Friendship Trail	\$0.00	\$8,000.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP271	Gord's Garden to Nairn	\$0.00	\$363,000.00	\$0.00	\$0.00	\$1,062,445.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP141	Rock Garden Trail (Soo Valley)	\$28,268.88	\$15,000.00	\$17,200.00	\$17,200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP90	Cheakamus Canyon upgrade	\$0.00	\$15,000.00	\$9,700.00	\$9,700.00	\$5,300.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase	SP90	Cheakamus Canyon upgrade	\$0.00	\$0.00	\$0.00	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
99996	Fixed Asset Increase		Sea to Sky Trail - Cheakamus	\$0.00	\$0.00	\$0.00	\$0.00	\$120,000.00	\$89,223.00	\$86,204.00	\$83,094.00	\$79,891.00
99996	Fixed Asset Increase		chicane gates at intersection	\$0.00	\$0.00	\$0.00	\$0.00	\$4,500.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$32,123.92</b>	<b>\$484,983.00</b>	<b>\$26,900.00</b>	<b>\$26,900.00</b>	<b>\$1,456,728.00</b>	<b>\$89,223.00</b>	<b>\$86,204.00</b>	<b>\$83,094.00</b>	<b>\$79,891.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve			\$44,189.00	\$52,338.00	\$52,338.00	\$52,338.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>				<b>\$44,189.00</b>	<b>\$52,338.00</b>	<b>\$52,338.00</b>	<b>\$52,338.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
50590	Depreciation/Amortization			(\$84,261.07)	(\$26,103.00)	\$0.00	(\$84,261.07)	(\$95,000.00)	(\$99,500.00)	(\$104,000.00)	(\$108,500.00)	(\$113,000.00)
<b>Non-Taxable Expenses (Depreciation)</b>				<b>(\$84,261.07)</b>	<b>(\$26,103.00)</b>	<b>\$0.00</b>	<b>(\$84,261.07)</b>	<b>(\$95,000.00)</b>	<b>(\$99,500.00)</b>	<b>(\$104,000.00)</b>	<b>(\$108,500.00)</b>	<b>(\$113,000.00)</b>
<b>Total Expenses</b>				<b>\$142,257.24</b>	<b>\$775,271.00</b>	<b>\$140,665.19</b>	<b>\$170,353.86</b>	<b>\$1,820,894.00</b>	<b>\$191,000.00</b>	<b>\$191,000.00</b>	<b>\$191,000.00</b>	<b>\$191,000.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$164,507.81</b>	<b>\$0.00</b>	<b>\$193,703.14</b>	<b>\$167,301.18</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30999	Operational Surplus reserve			\$296,369.00		\$348,707.00	\$348,707.00	\$128,859.00	\$128,859.00	\$128,859.00	\$128,859.00	\$128,859.00
<b>Reserves</b>				<b>\$296,369.00</b>		<b>\$348,707.00</b>	<b>\$348,707.00</b>	<b>\$128,859.00</b>	<b>\$128,859.00</b>	<b>\$128,859.00</b>	<b>\$128,859.00</b>	<b>\$128,859.00</b>



<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Area A Regional Parks & Trails 3005**

40000	3000	Requisition	-	-	-	-	-	-
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	-	-	-	-	-	-
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<b>Requisition maximums</b>						
Dollar Maximum						
Tax Rate (per \$1,000)	none	Est. Residential Tax Rate /1,000	-	-	-	-

Jurisdiction	Bylaw 1767
Debt Issue #	none
Basis of Apportionment	Converted Hospital Values

**Service Mandate**

This service provides for a regional parks and trails service for Area A

**Items of Significance**

The old Bralorne Museum Property is included here.

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3005 - Area A Regional Parks &amp; Trails *NEW 2023</b>							
<b>Revenues</b>							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>		
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>		
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
30030 Reserve - Electoral Areas Community Parks SP13 Tyax Mountain Resort - Area	\$0.00		\$0.00	\$0.00	\$140.78		From CC3000
30030 Reserve - Electoral Areas Community Parks	\$0.00		\$0.00	\$0.00	\$1,139.58		From CC3000
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,280.36</b>		

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 3005 - Area A Regional Parks &amp; Trails *NEW 2023</b>									
<b>Revenues</b>									
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Parcel Tax	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
<b>Fees &amp; Other Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30030 Reserve - Electoral Areas Community Parks SP13 Tyax Mountain Resort - Area	\$0.00		\$0.00	\$0.00	\$140.78	\$140.78	\$140.78	\$140.78	\$140.78
30030 Reserve - Electoral Areas Community Parks	\$0.00		\$0.00	\$0.00	\$1,139.58	\$1,139.58	\$1,139.58	\$1,139.58	\$1,139.58
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$1,280.36</b>	<b>\$1,280.36</b>	<b>\$1,280.36</b>	<b>\$1,280.36</b>	<b>\$1,280.36</b>



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3006 - Area B Regional Parks &amp; Trails *NEW 2023</b>										
<b>Revenues</b>										
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Parcel Tax</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Rates</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Water &amp; Sewer Connection Fees</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>GILT</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
40220	Interest Earned on Investments			\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		Interest earned on reserve balance
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$277.00		Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$377.00		
40960	Conditional Grants - Provincial Grants	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$0.00	\$9,923.00		Rural Dividend Grant Seton Park
<b>Sales of Capital Assets</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Proceeds from Borrowing</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000	Surplus Deficit -Available			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$286,142.40		Area B Seton Park from Gas Tax CWF (Jan 2017 Bd res)
44000	Transfer from Reserve	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Seton Park time allocation out of Area B Parks Fund
<b>Transfer Revenue</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$296,142.40		
<b>Total Revenues</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$306,442.40	0%	
<b>Expenses</b>										
50505	Admin Fee from General Government			\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Staff time spent on project covered with reserve funds
<b>Operating Expenses</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$10,100.00		
99996	Fixed Asset Increase	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$0.00	\$296,065.40		Area B Seton Park (Jan 2017 Bd res)
<b>Capital Expenditures</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$296,065.40		
<b>Principal &amp; Interest</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$277.00		Interest transferred to reserve
<b>Transfer Expenses</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$277.00		
<b>Non-Taxable Expenses (Depreciation)</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$306,442.40	0%	
<b>Surplus/ (Deficit)</b>				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$0.00		\$0.00	\$0.00	\$3,798.67		From CC3000
30030	Reserve - Electoral Areas Community Parks			\$0.00		\$0.00	\$0.00	\$1,139.58		From CC3000
30111	Reserve - Electoral Area B Parks Fund			\$0.00		\$0.00	\$0.00	\$17,773.39		Area B Regional Parks & Trails from CC3000
<b>Reserves</b>				\$0.00		\$0.00	\$0.00	\$22,711.64		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3006 - Area B Regional Parks &amp; Trails *NEW 2023</b>												
<b>Revenues</b>												
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Requisitions</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments			\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
40220	Interest Earned on Investments	SP78	Area B Parks Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$277.00	\$277.00	\$277.00	\$277.00	\$277.00
<b>Fees &amp; Other Revenues</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$377.00</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>
40960	Conditional Grants - Provincial	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$0.00	\$9,923.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$9,923.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000	Surplus Deficit -Available			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$286,142.40	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$296,142.40</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$306,442.40</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>
<b>Expenses</b>												
50505	Admin Fee from General Government			\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10,100.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
99996	Fixed Asset Increase	SP163	Seton Park Project	\$0.00	\$0.00	\$0.00	\$0.00	\$296,065.40	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$296,065.40</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000	Transfer to Reserve	SP78	Area B Parks Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$277.00	\$277.00	\$277.00	\$277.00	\$277.00
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$306,442.40</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>	<b>\$277.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30006	Reserve - Electoral Area Community Parks	AREA B	Electoral Area B Specific	\$0.00		\$0.00	\$0.00	\$3,798.67	\$3,799.67	\$3,800.67	\$3,801.67	\$3,802.67
30030	Reserve - Electoral Areas Community Parks			\$0.00		\$0.00	\$0.00	\$1,139.58	\$1,139.58	\$1,139.58	\$1,139.58	\$1,139.58
30111	Reserve - Electoral Area B Parks Fund			\$0.00		\$0.00	\$0.00	\$17,773.39	\$18,050.39	\$18,327.39	\$18,604.39	\$18,881.39
<b>Reserves</b>				<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$22,711.64</b>	<b>\$22,989.64</b>	<b>\$23,267.64</b>	<b>\$23,545.64</b>	<b>\$23,823.64</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Area C Regional Parks & Trails 3007**

40000	3000	Requisition	-	-	8,710	9,042	9,290	9,546
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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA C		183,940,682	-	-	8,710	9,042	9,290	9,546
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**Requisition maximums**

Dollar Maximum		Est. Residential Tax Rate /1,000	-	-	0.0047	0.0049	0.0051	0.0052
Tax Rate (per \$1,000)	none							

Jurisdiction	Bylaw 1769
Debt Issue #	none
Basis of Apportionment	Converted Hospital Values

**Service Mandate**

This service provides for a regional parks and trails service for Area C

**Items of Significance**

Gates Lake Park, Riverside Park, Anderson Lake dock included in this service

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3007 - Area C Regional Parks &amp; Trails *NEW 2023</b>										
<b>Revenues</b>										
40000	Requisition			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Parcel Tax</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments			\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		Interest earned on reserve balances
<b>Fees &amp; Other Revenues</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>		
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		Anderson Lake dock rent from Area C Amenity funds
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$316.00		Anderson Lake dock insurance - Area C Amenity
43000	Transfers from Other Service	CC1000	General Government Service	\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00		Anderson Lake dock maintenance & staff time on service - Area C Amenity
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,316.00</b>		
<b>Total Revenues</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,416.00</b>	<b>0%</b>	
<b>Expenses</b>										
50505	Admin Fee from General Government			\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		
50600	Insurance			\$0.00	\$0.00	\$0.00	\$0.00	\$316.00		Ins. For Anderson Lake dock from Area C Amenity
50605	Licenses & Permits	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00		Rent Anderson Lake dock from Area C Amenity
50670	Service / Site Maintenance	SP72	Anderson Lake Dock	\$0.00	\$0.00	\$0.00	\$0.00	\$3,500.00		Anderson Lake dock maintenance- Area C Amenity
53200	Time Allocation from Other Services	CC3007	Area C Regional Parks	\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00		Staff time spent on service
<b>Operating Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,416.00</b>		
99996	Fixed Asset Increase			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000	Transfer to Reserve			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Interest transferred to reserve
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,416.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
30006	Reserve - Electoral Area Community Parks	AREA C	Electoral Area C Specific	\$0.00		\$0.00	\$0.00	\$3,798.67		From CC3000
30030	Reserve - Electoral Areas Community Parks			\$0.00		\$0.00	\$0.00	\$1,139.58		From CC3000
<b>Reserves</b>				<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,938.25</b>		



Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan				Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3007 - Area C Regional Parks &amp; Trails *NEW 2023</b>												
<b>Revenues</b>												
40000 Requisition				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,710.00	\$9,042.00	\$9,290.00	\$9,546.00
<b>Requisitions</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,710.00</b>	<b>\$9,042.00</b>	<b>\$9,290.00</b>	<b>\$9,546.00</b>
Parcel Tax				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Water &amp; Sewer Rates</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Water & Sewer Connection Fees				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments				\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
<b>Fees &amp; Other Revenues</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Grants</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000 Transfers from Other Service		CC1000 General Government Service		\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		CC1000 General Government Service		\$0.00	\$0.00	\$0.00	\$0.00	\$316.00	\$0.00	\$0.00	\$0.00	\$0.00
43000 Transfers from Other Service		CC1000 General Government Service		\$0.00	\$0.00	\$0.00	\$0.00	\$7,500.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,316.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,416.00</b>	<b>\$8,810.00</b>	<b>\$9,142.00</b>	<b>\$9,390.00</b>	<b>\$9,646.00</b>
<b>Expenses</b>												
50505 Admin Fee from General Government				\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$250.00	\$250.00	\$250.00	\$250.00
50600 Insurance				\$0.00	\$0.00	\$0.00	\$0.00	\$316.00	\$325.00	\$335.00	\$345.00	\$355.00
50605 Licenses & Permits		SP72 Anderson Lake Dock		\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00
50670 Service / Site Maintenance		SP72 Anderson Lake Dock		\$0.00	\$0.00	\$0.00	\$0.00	\$3,500.00	\$3,605.00	\$3,713.00	\$3,824.00	\$3,939.00
53200 Time Allocation from Other Services		CC3007 Area C Regional Parks		\$0.00	\$0.00	\$0.00	\$0.00	\$4,000.00	\$4,120.00	\$4,244.00	\$4,371.00	\$4,502.00
<b>Operating Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,416.00</b>	<b>\$8,800.00</b>	<b>\$9,042.00</b>	<b>\$9,290.00</b>	<b>\$9,546.00</b>
99996 Fixed Asset Increase				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Capital Expenditures</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve				\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10.00	\$100.00	\$100.00	\$100.00
<b>Transfer Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$10.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Non-Taxable Expenses (Depreciation)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$8,416.00</b>	<b>\$8,810.00</b>	<b>\$9,142.00</b>	<b>\$9,390.00</b>	<b>\$9,646.00</b>
<b>Surplus/ (Deficit)</b>				<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30006 Reserve - Electoral Area Community Parks		AREA C Electoral Area C Specific		\$0.00		\$0.00	\$0.00	\$3,798.67	\$3,808.67	\$3,898.67	\$3,898.67	\$3,898.67
30030 Reserve - Electoral Areas Community Parks				\$0.00		\$0.00	\$0.00	\$1,139.58	\$1,139.58	\$1,139.58	\$1,139.58	\$1,139.58
<b>Reserves</b>				<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,938.25</b>	<b>\$4,948.25</b>	<b>\$5,038.25</b>	<b>\$5,038.25</b>	<b>\$5,038.25</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Area D Regional Parks & Trails**

**3008**

40000 3000 Requisition

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**REQUISITION**      **Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA D      179,997,215

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<b>Requisition maximums</b>	
Dollar Maximum	
Tax Rate (per \$1,000)	none

Est. Residential Tax Rate /1,000	-	-	-	-	-	-
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Jurisdiction	Bylaw 1770
Debt Issue #	none
Basis of Apportionment	Converted Hospital Values

**Service Mandate**

This service provides for a regional parks and trails service for Area D

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget	Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3008 - Area D Regional Parks &amp; Trails *NEW 2023</b>							
<b>Revenues</b>							
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220 Interest Earned on Investments	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		Interest earned on reserve balance
<b>Fees &amp; Other Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>		
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$3,798.00		From Area D parks reserve for cursory geotechnical review of BB community park land erosion issue
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,798.00</b>		
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,898.00</b>	<b>0%</b>	
<b>Expenses</b>							
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00		
50900 Special Projects	\$0.00	\$0.00	\$0.00	\$0.00	\$3,798.00		Cursory geotechnical review of BB park lands asphalt trail erosion from Area D Parks reserve
53200 Time Allocation from Other Services CC3008 Area D Regional Parks	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		Staff time spent on service
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,898.00</b>		
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,898.00</b>	<b>0%</b>	
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
30006 Reserve - Electoral Area Community Parks AREA D Electoral Area D Specific	\$0.00		\$0.00	\$0.00	\$3,798.66		From CC3000
30030 Reserve - Electoral Areas Community Parks	\$0.00		\$0.00	\$0.00	\$1,139.58		From CC3000
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,938.24</b>		

<b>Squamish-Lillooet Regional District 2022 Forecast &amp; 2023-2027 5-year Plan</b>	<b>Prior Full Year Actual (2021)</b>	<b>2022 Annual Budget</b>	<b>2022 Actual Jan - Sep</b>	<b>2022 Forecast to Dec 31</b>	<b>2023 Annual Budget</b>	<b>2024 Preliminary Budget</b>	<b>2025 Preliminary Budget</b>	<b>2026 Preliminary Budget</b>	<b>2027 Preliminary Budget</b>
<b>Exhibit 3008 - Area D Regional Parks &amp; Trails *NEW 2023</b>									
<b>Revenues</b>									
40000 Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Requisitions</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Parcel Tax</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Rates</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Water &amp; Sewer Connection Fees</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>GILT</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220 Interest Earned on Investments	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
<b>Fees &amp; Other Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Grants</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Sales of Capital Assets</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Proceeds from Borrowing</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
42000 Surplus Deficit -Available	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$3,798.00	\$0.00	\$0.00	\$0.00	\$0.00
44000 Transfer from Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,798.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,898.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Expenses</b>									
50505 Admin Fee from General Government	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00
50900 Special Projects	\$0.00	\$0.00	\$0.00	\$0.00	\$3,798.00	\$0.00	\$0.00	\$0.00	\$0.00
53200 Time Allocation from Other Services      CC3008 Area D Regional Parks	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Operating Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,898.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Capital Expenditures</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Principal &amp; Interest</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
53000 Transfer to Reserve	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
50590 Depreciation/Amortization	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Non-Taxable Expenses (Depreciation)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Expenses</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,898.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>	<b>\$100.00</b>
<b>Surplus/ (Deficit)</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30006 Reserve - Electoral Area Community Parks      AREA D      Electoral Area D Specific	\$0.00		\$0.00	\$0.00	\$3,798.66	\$3,798.66	\$3,798.66	\$3,798.66	\$3,798.66
30030 Reserve - Electoral Areas Community Parks	\$0.00		\$0.00	\$0.00	\$1,139.58	\$1,139.58	\$1,139.58	\$1,139.58	\$1,139.58
<b>Reserves</b>	<b>\$0.00</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,938.24</b>	<b>\$4,938.24</b>	<b>\$4,938.24</b>	<b>\$4,938.24</b>	<b>\$4,938.24</b>

<b>Squamish-Lillooet Regional District 2023 - 2027 Financial Plan</b>	<b>2022 Annual Budget</b>	<b>2023 Annual Budget</b>	<b>Preliminary Budget 2024</b>	<b>Preliminary Budget 2025</b>	<b>Preliminary Budget 2026</b>	<b>Preliminary Budget 2027</b>
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**Bridge River Valley Economic Development                      3102**

40000 3102 Requisition	29,112	29,112	29,112	29,112	29,112	29,112
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**REQUISITION                      Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"**

**ASSESSMENTS**

ELECTORAL AREA A	35,921,562	29,112	29,112	29,112	29,112	29,112	29,112
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<b>Requisition maximums</b>	<b>TOTAL</b>	<b>35,921,562</b>	<b>29,112</b>	<b>29,112</b>	<b>29,112</b>	<b>29,112</b>	<b>29,112</b>	<b>29,112</b>
Dollar Maximum	\$ 22,689							
Tax Rate (per \$1,000)	0.1244	\$ 36,742	<b>Est. residential tax rate /\$1,000</b>	0.0919	0.0810	0.0810	0.0810	0.0810

Jurisdiction	Bylaw 958/1392
Debt Issue #	
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service is to provide a financial contribution to the Bridge River Valley Economic Development Society currently named the Bridge River Valley Community Association.

**Items of Significance**

Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3102 - Bridge River Valley Economic Development</b>								
<b>Revenues</b>								
40000 Requisition		\$28,962.00	\$29,112.00	\$29,112.00	\$29,112.00	\$29,112.00	0%	
<b>Requisitions</b>		<b>\$28,962.00</b>	<b>\$29,112.00</b>	<b>\$29,112.00</b>	<b>\$29,112.00</b>	<b>\$29,112.00</b>	<b>0%</b>	
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
GILT		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Fees & Other Revenues		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Grants		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
42000 Surplus Deficit -Available		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Surplus Deficit Prior Year</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
43000 Transfers from Other Service	CC1000 General Government Service	\$39,201.00	\$29,111.00	\$60,697.75	\$67,897.75	\$10,000.00	-85%	Transfer from Area A N PILT for projects as per Board resolutions
<b>Transfer Revenue</b>		<b>\$39,201.00</b>	<b>\$29,111.00</b>	<b>\$60,697.75</b>	<b>\$67,897.75</b>	<b>\$10,000.00</b>	<b>-85%</b>	
<b>Total Revenues</b>		<b>\$68,163.00</b>	<b>\$58,223.00</b>	<b>\$89,809.75</b>	<b>\$97,009.75</b>	<b>\$39,112.00</b>	<b>-85%</b>	
<b>Expenses</b>								
50505 Admin Fee from General Government		\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50610 Miscellaneous Operating Cost		\$28,712.00	\$28,862.00	\$28,862.00	\$28,862.00	\$28,862.00	0%	To BRVCA for economic development services
50610 Miscellaneous Operating Cost		\$20,201.00	\$29,111.00	\$60,697.75	\$67,897.75	\$10,000.00	-85%	Area A PILT for projects as per Bd resolutions
51012 Capital Grant		\$19,000.00	\$0.00	\$0.00	\$0.00	\$0.00		Area A N PILT Sunshine Mountain Rec Site project
<b>Operating Expenses</b>		<b>\$68,163.00</b>	<b>\$58,223.00</b>	<b>\$89,809.75</b>	<b>\$97,009.75</b>	<b>\$39,112.00</b>	<b>-60%</b>	
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Total Expenses</b>		<b>\$68,163.00</b>	<b>\$58,223.00</b>	<b>\$89,809.75</b>	<b>\$97,009.75</b>	<b>\$39,112.00</b>	<b>-60%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
Reserves		\$0.00		\$0.00	\$0.00	\$0.00		



Squamish-Lillooet Regional District 2023 - 2027 Financial Plan				2022 Annual Budget	2023 Annual Budget	Preliminary Budget 2024	Preliminary Budget 2025	Preliminary Budget 2026	Preliminary Budget 2027
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**Regional Transit Planning & Infrastructure 3201**

40000	3201	Requisition		-	-	54,550	54,700	54,855	55,014
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**REQUISITION** Figures Used for Apportionment "FOR REFERENCE PURPOSES ONLY"

**ASSESSMENTS**

DISTRICT OF SQUAMISH	1,638,903,909	-	-	16,436	16,481	16,527	16,575
RESORT MUNICIPALITY OF WHISTLER	3,110,383,036	-	-	31,192	31,278	31,366	31,457
DISTRICT OF LILLOOET	62,158,676	-	-	623	625	627	629
VILLAGE OF PEMBERTON	208,325,310	-	-	2,089	2,095	2,101	2,107
ELECTORAL AREA A	35,921,562	-	-	360	361	362	363
ELECTORAL AREA B	19,937,100	-	-	200	200	201	202
ELECTORAL AREA C	183,940,682	-	-	1,845	1,850	1,855	1,860
ELECTORAL AREA D	179,997,215	-	-	1,805	1,810	1,815	1,820

<b>Requisition maximums</b>		<b>TOTAL</b>	<b>5,439,567,490</b>	-	-	<b>54,550</b>	<b>54,700</b>	<b>54,855</b>	<b>55,014</b>
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Dollar Maximum										
Tax Rate (per \$1,000)	0.0050	\$	232,530	Est. Residential Tax rate /1,000	-	-	0.0010	0.0010	0.0010	0.0010

Jurisdiction	Bylaw 1069
Debt Issue #	none
Basis of Apportionment	Gen L&I (Mun)/Hosp L&I (EA)

**Service Mandate**

This service provides a regional transit planning and capital infrastructure service for the purpose of creating or improving public transit infrastructure.

**Items of Significance**



Squamish-Lillooet Regional District 2022 Forecast & 2023 Detailed Budget		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	% Change over 2022 Forecast	Notes
<b>Exhibit 3201 - Regional Transit Planning &amp; Infrastructure</b>								
<b>Revenues</b>								
40000	Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
<b>Requisitions</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Parcel Tax</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Rates</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Water &amp; Sewer Connection Fees</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
40220	Interest Earned on Investments	\$116.22	\$30.00	\$685.85	\$1,426.06	\$700.00	-51%	Interest on reserve balances
<b>Fees &amp; Other Revenues</b>		<b>\$116.22</b>	<b>\$30.00</b>	<b>\$685.85</b>	<b>\$1,426.06</b>	<b>\$700.00</b>	<b>-51%</b>	
40970	Conditional Grants - Local Government	\$3,666.66	\$0.00	\$0.00	\$0.00	\$0.00		VOP & Lil'wat Nation contributions for consulting contract; BR Dec 2020
<b>Grants</b>		<b>\$3,666.66</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Sales of Capital Assets</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Proceeds from Borrowing</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
42000	Surplus Deficit -Available	\$34,301.02	\$9,572.00	\$9,572.02	\$9,572.02	\$10,748.00	12%	
<b>Surplus Deficit Prior Year</b>		<b>\$34,301.02</b>	<b>\$9,572.00</b>	<b>\$9,572.02</b>	<b>\$9,572.02</b>	<b>\$10,748.00</b>	<b>12%</b>	
43000	Transfers from Other Service	\$1,833.34	\$0.00	\$0.00	\$0.00	\$0.00		Area C Amenity funds for consulting contract
43000	Transfers from Other Service	\$404.78	\$0.00	\$0.00	\$0.00	\$0.00		Covid Restart grant for investment losses
44000	Transfer from Reserve	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		To move regional transit forward
<b>Transfer Revenue</b>		<b>\$2,238.12</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>		
<b>Total Revenues</b>		<b>\$40,322.02</b>	<b>\$59,602.00</b>	<b>\$10,257.87</b>	<b>\$10,998.08</b>	<b>\$61,448.00</b>	<b>-39%</b>	
<b>Expenses</b>								
50180	Travel	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	0%	
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00		Contracted assistance
50900	Special Projects	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00		To move regional transit forward
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		
53200	Time Allocation from Other Services	\$0.00	\$9,352.00	\$0.00	\$0.00	\$1,198.00		Staff time spent on service
<b>Operating Expenses</b>		<b>\$250.00</b>	<b>\$59,602.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$61,448.00</b>	<b>24479%</b>	
<b>Capital Expenditures</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Principal &amp; Interest</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Transfer Expenses</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Non-Taxable Expenses (Depreciation)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		
<b>Total Expenses</b>		<b>\$250.00</b>	<b>\$59,602.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$61,448.00</b>	<b>24479%</b>	
<b>Surplus/ (Deficit)</b>		<b>\$40,072.02</b>	<b>\$0.00</b>	<b>\$10,007.87</b>	<b>\$10,748.08</b>	<b>\$0.00</b>		
30000	Reserve - Capital Works and Equipment	\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00		
30999	Operational Surplus reserve	\$71,190.46		\$71,190.46	\$71,190.46	\$21,190.46		
<b>Reserves</b>		<b>\$75,124.46</b>		<b>\$75,124.46</b>	<b>\$75,124.46</b>	<b>\$25,124.46</b>		

Squamish-Lillooet Regional District 2022 Forecast & 2023-2027 5-year Plan		Prior Full Year Actual (2021)	2022 Annual Budget	2022 Actual Jan - Sep	2022 Forecast to Dec 31	2023 Annual Budget	2024 Preliminary Budget	2025 Preliminary Budget	2026 Preliminary Budget	2027 Preliminary Budget
<b>Exhibit 3201 - Regional Transit Planning &amp; Infrastructure</b>										
<b>Revenues</b>										
40000	Requisition	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$54,550.00	\$54,700.00	\$54,855.00	\$55,014.00
<b>Requisitions</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$54,550.00</b>	<b>\$54,700.00</b>	<b>\$54,855.00</b>	<b>\$55,014.00</b>
Parcel Tax		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Rates		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Water & Sewer Connection Fees		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>GILT</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
40220	Interest Earned on Investments	\$116.22	\$30.00	\$685.85	\$1,426.00	\$700.00	\$700.00	\$700.00	\$700.00	\$700.00
<b>Fees &amp; Other Revenues</b>		<b>\$116.22</b>	<b>\$30.00</b>	<b>\$685.85</b>	<b>\$1,426.00</b>	<b>\$700.00</b>	<b>\$700.00</b>	<b>\$700.00</b>	<b>\$700.00</b>	<b>\$700.00</b>
40970	Conditional Grants - Local Government	\$3,666.66	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Grants</b>		<b>\$3,666.66</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
Sales of Capital Assets		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Proceeds from Borrowing		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
42000	Surplus Deficit - Available	\$34,301.02	\$9,572.00	\$9,572.02	\$9,572.02	\$10,748.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Surplus Deficit Prior Year</b>		<b>\$34,301.02</b>	<b>\$9,572.00</b>	<b>\$9,572.02</b>	<b>\$9,572.02</b>	<b>\$10,748.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
43000	Transfers from Other Service	\$1,833.34	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
43000	Transfers from Other Service	\$404.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
44000	Transfer from Reserve	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Transfer Revenue</b>		<b>\$2,238.12</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$50,000.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Revenues</b>		<b>\$40,322.02</b>	<b>\$59,602.00</b>	<b>\$10,257.87</b>	<b>\$10,998.02</b>	<b>\$61,448.00</b>	<b>\$55,250.00</b>	<b>\$55,400.00</b>	<b>\$55,555.00</b>	<b>\$55,714.00</b>
<b>Expenses</b>										
50505	Admin Fee from General Government	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00
50580	Contracted Services	\$0.00	\$0.00	\$0.00	\$0.00	\$10,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
50900	Special Projects	\$0.00	\$50,000.00	\$0.00	\$0.00	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
51030	Contingency	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
53200	Time Allocation from Other Services	\$0.00	\$9,352.00	\$0.00	\$0.00	\$1,198.00	\$5,000.00	\$5,150.00	\$5,305.00	\$5,464.00
<b>Operating Expenses</b>		<b>\$250.00</b>	<b>\$59,602.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$61,448.00</b>	<b>\$55,250.00</b>	<b>\$55,400.00</b>	<b>\$55,555.00</b>	<b>\$55,714.00</b>
Capital Expenditures		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Principal & Interest		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Transfer Expenses		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Non-Taxable Expenses (Depreciation)		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Total Expenses</b>		<b>\$250.00</b>	<b>\$59,602.00</b>	<b>\$250.00</b>	<b>\$250.00</b>	<b>\$61,448.00</b>	<b>\$55,250.00</b>	<b>\$55,400.00</b>	<b>\$55,555.00</b>	<b>\$55,714.00</b>
<b>Surplus/ (Deficit)</b>		<b>\$40,072.02</b>	<b>\$0.00</b>	<b>\$10,007.87</b>	<b>\$10,748.02</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>
30000	Reserve - Capital Works and Equipment	\$3,934.00		\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00	\$3,934.00
30999	Operational Surplus reserve	\$71,190.46		\$71,190.46	\$71,190.46	\$21,190.46	\$21,190.46	\$21,190.46	\$21,190.46	\$21,190.46
<b>Reserves</b>		<b>\$75,124.46</b>		<b>\$75,124.46</b>	<b>\$75,124.46</b>	<b>\$25,124.46</b>	<b>\$25,124.46</b>	<b>\$25,124.46</b>	<b>\$25,124.46</b>	<b>\$25,124.46</b>